

**INLAND EMPIRE COMMUNITY COLLABORATIVE  
(A CALIFORNIA NON-PROFIT CORPORATION)**

**AUDITED FINANCIAL STATEMENTS**

**FOR THE FISCAL YEAR ENDED JUNE 30, 2025**

**INLAND EMPIRE COMMUNITY COLLABORATIVE  
TABLE OF CONTENTS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2025**

<b>Independent Auditor's Report</b>	1 – 2
<b>Financial Statements</b>	
Statement of Financial Position	3
Statement of Activities	4
Statement of Functional Expenses	5
Statement of Cash Flows	6
Notes to Financial Statements	7 – 12

## INDEPENDENT AUDITOR'S REPORT

To the Board of Directors of  
Inland Empire Community Collaborative  
San Bernardino, California

### Report on the Audit of the Financial Statements

#### ***Opinion***

We have audited the financial statements of Inland Empire Community Collaborative, which comprise the statement of financial position as of June 30, 2025, and the related statements of activities, functional expenses, and cash flows for the year then ended, and the related notes to the financial statements.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of Inland Empire Community Collaborative as of June 30, 2025, and the changes in its net assets and its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

#### ***Basis for Opinion***

We conducted our audit in accordance with auditing standards generally accepted in the United States of America (GAAS). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of Inland Empire Community Collaborative and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### ***Responsibilities of Management for the Financial Statements***

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about Inland Empire Community Collaborative's ability to continue as a going concern for one year after the date that the financial statements are issued.

## ***Auditor's Responsibilities for the Audit of the Financial Statements***

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of Inland Empire Community Collaborative's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about Inland Empire Community Collaborative's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.



William Harris, CPA  
License Number #103005  
Arcadia, California  
February 23, 2026

**INLAND EMPIRE COMMUNITY COLLABORATIVE  
STATEMENT OF FINANCIAL POSITION  
AS OF JUNE 30, 2025**

**ASSETS**

**CURRENT ASSETS**

Cash	\$	1,028,784
Accounts Receivable		72,867
Prepaid Expenses		8,914
Total Current Assets		1,110,565

**NONCURRENT ASSETS**

Equipments		17,273
Accumulated Depreciation		(17,273)
Total Noncurrent Assets		-

**TOTAL ASSETS**

**\$ 1,110,565**

**LIABILITIES AND NET ASSETS**

**CURRENT LIABILITIES**

Accounts Payable	\$	29,029
Accrued Payroll Liabilities		41,407
Deferred Revenue		365,113
Total Current Liabilities		435,549

Total Liabilities		435,549
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**NET ASSETS**

Net Assets Without Donor Restrictions		585,016
Net Assets With Donor Restrictions		90,000
Total Net Assets		675,016

**TOTAL LIABILITIES AND NET ASSETS**

**\$ 1,110,565**

**INLAND EMPIRE COMMUNITY COLLABORATIVE  
STATEMENT OF ACTIVITIES  
FOR THE FISCAL YEAR ENDED JUNE 30, 2025**

	<u>Without Donor Restrictions</u>	<u>With Donor Restrictions</u>	<u>Total</u>
<b>REVENUE AND SUPPORT</b>			
Contributions and Grants	\$ 354,815	\$ 980,013	\$ 1,334,828
In-Kind Contributions	47,705	-	47,705
Program Revenue	9,904	-	9,904
Other Income	22,718	-	22,718
Net Assets Released from Restrictions	890,013	(890,013)	-
Total Revenue and Support	<u>1,325,155</u>	<u>90,000</u>	<u>1,415,155</u>
<b>OPERATING EXPENSE</b>			
Program Services	1,059,991	-	1,059,991
Management and General	66,744	-	66,744
Fundraising	4,286	-	4,286
Total Operating Expenses	<u>1,131,021</u>	<u>-</u>	<u>1,131,021</u>
<b>CHANGE IN NET ASSETS</b>	194,134	90,000	284,134
<b>NET ASSETS – Beginning of the Year</b>	<u>390,882</u>	<u>-</u>	<u>390,882</u>
<b>NET ASSETS – End of the Year</b>	<u>\$ 585,016</u>	<u>\$ 90,000</u>	<u>\$ 675,016</u>

See Auditor's Report and Notes to Financial Statements

**INLAND EMPIRE COMMUNITY COLLABORATIVE  
STATEMENT OF FUNCTIONAL EXPENSES  
FOR THE FISCAL YEAR ENDED JUNE 30, 2025**

	<u>Program Activities</u>		<u>Supporting Activities</u>		<u>Total Expense</u>
	<u>CBA and Technical Assistance</u>		<u>Management and General</u>	<u>Fundraising</u>	
<b>OPERATING EXPENSE</b>					
Salaries and Wages	\$ 470,304	\$	2,975	\$ 814	\$ 474,093
Payroll Taxes	37,470		188	62	37,720
Employee Benefits	35,001		1,363	-	36,364
Accounting	51,655		-	-	51,655
Advertising and Promotion	-		1,042	-	1,042
Contract Services	315,535		3,500	-	319,035
Dues and Subscriptions	8,183		-	-	8,183
Events	5,341		656	137	6,134
In-Kind Advertising and Software	-		47,705	-	47,705
Insurance	9,793		400	-	10,193
License and Permits	239		-	-	239
Office Expenses	30,295		114	91	30,500
Program Expense	2,101		383	-	2,484
Rent	24,950		-	-	24,950
Seminars and Training	7,937		557	-	8,494
Supplies	8,229		2,800	2,629	13,658
Storage	1,846		21	-	1,867
Travel	51,112		5,040	553	56,705
<b>TOTAL OPERATING EXPENSE</b>	<b>\$ 1,059,991</b>	<b>\$</b>	<b>66,744</b>	<b>\$ 4,286</b>	<b>\$ 1,131,021</b>

See Auditor's Report and Notes to Financial Statements

**INLAND EMPIRE COMMUNITY COLLABORATIVE  
STATEMENT OF CASH FLOWS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2025**

**CASH FROM OPERATING ACTIVITIES:**

Change in Net Assets	\$	284,134
Adjustments to Reconcile Change in Net Assets to		
Net Cash Provided / (Used) by Operating Activities:		
Change in Accounts Receivable		(843)
Change in Prepaid Expenses		(8,214)
Change in Accounts Payable		4,440
Change in Accrued Payroll Liabilities		3,897
Change in Deferred Revenue		(8,575)
Net Cash Provided / (Used) by Operating Activities		274,839

**CASH FROM INVESTING ACTIVITIES:**

None		-
Net Cash Provided / (Used) by Investing Activities		-

**CASH FROM FINANCING ACTIVITIES:**

None		-
Net Cash Provided / (Used) by Financing Activities		-

<b>NET INCREASE / (DECREASE) IN CASH</b>		274,839
<b>CASH – Beginning of the Year</b>		753,945
<b>CASH – Ending of the Year</b>	\$	1,028,784

**SUPPLEMENTAL DISCLOSURE OF CASH FLOW INFORMATION:**

Interest Paid	\$	-
Taxes Paid	\$	-

**INLAND EMPIRE COMMUNITY COLLABORATIVE  
NOTES TO FINANCIAL STATEMENTS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2025**

**NOTE 1**            **NATURE OF OPERATIONS**

Inland Empire Community Collaborative (the Organization) was formed in 2016 as a California 501(c)(3) nonprofit corporation exempt from federal and state income taxes. The Organization's purpose is to make a collective impact in its related communities through collaboration, leveraging and development of resources by showcasing the learning and innovations that result from collaboration. To accomplish its purpose and create a lasting legacy for its nonprofit members, the Organization empowers its members by providing capacity building strategies and technical resources needed to become innovative and sustainable. The Organization's support comes primarily from private contributions, foundations, in-kind support from various organizations, and grants from the County of San Bernardino.

**NOTE 2**            **SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

**Basis of Accounting**

The accompanying financial statements have been prepared on the accrual basis of accounting in accordance with accounting principles generally accepted in the United States of America.

**Basis of Presentation**

The accompanying financial statements have been prepared on the accrual basis of accounting in accordance with accounting principles generally accepted in the United States of America. Net assets, revenue, expenses, gains and losses are classified based on the existence or absence of donor-imposed restrictions.

Accordingly, the net assets of the Organization and changes therein are classified as follows:

**Net assets without donor restrictions:** Net assets that are not subject to donor-imposed restrictions and may be expended for any purpose in performing the primary objectives of the Organization. The Organization's Board of Directors may designate assets without restrictions for specific operational purposes from time to time.

**Net assets with donor restrictions:** Net assets subject to stipulations imposed by donors and grantors. Some donor restrictions are temporary in nature; those restrictions will be met by actions of the Organization or by the passage of time. Other donor restrictions are perpetual in nature, whereby the donor has stipulated the funds be maintained in perpetuity.

**INLAND EMPIRE COMMUNITY COLLABORATIVE  
NOTES TO FINANCIAL STATEMENTS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2025**

**NOTE 2      SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)**

Use of Estimates

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities at the date of the financial statements are the reported amounts of revenues and expenses during the reported time. Actual results could differ from those activities.

Measure of Operations

The statements of activities report all changes in net assets, including changes in net assets from operating and nonoperating activities. Operating activities consist of those items attributable to the Organization's ongoing activities. Nonoperating activities are limited to resources that generate return from investments, endowment contributions, financing costs, and other activities considered to be of a more unusual or nonrecurring nature.

Cash and Cash Equivalents

For purposes of the statement of cash flows, cash equivalents include time deposits, certificates of deposit, and all highly liquid debt instruments with original maturities of three months or less. If excess funds are available, the Organization places its temporary cash investments with high-credit, quality financial institutions. At times during the year, the Organization maintains cash balances in excess of the FDIC-insurance limits. The Organization has not incurred losses related to these investments and management believes it is not exposed to any significant credit risk on cash.

Accounts Receivable

Contributions, grants, and cost reimbursement contracts are stated at the amount management expects to collect from outstanding balances. Accounts receivable that are expected to be collected in future years are recorded at fair value, measured as the present value of their future cash flows. The accounts receivable balance for the year ended June 30, 2025 was \$72,867.

Allowance for Doubtful Accounts

Management provides for probable uncollectible amounts through a provision for bad debt expense and an adjustment to a valuation allowance based on its assessment of the current status of individual accounts. Based on management's evaluation, the Organization believes that an allowance for doubtful accounts is not considered necessary as of June 30, 2025.

**INLAND EMPIRE COMMUNITY COLLABORATIVE  
NOTES TO FINANCIAL STATEMENTS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2025**

**NOTE 2      SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)**

Property and Equipment

Property and equipment are recorded at cost. The Organization's policy is to capitalize assets with a cost of \$5,000 or more, and with estimated useful lives in excess of one year.

Expenditures for major renewal and betterments that extend the useful lives of property and equipment are capitalized. Expenditures for maintenance and repairs are charged to expense as incurred. When property and equipment is sold or otherwise disposed of, the asset and related accumulated depreciation accounts are relieved, and any gain or loss is included in the statement of activities as a change in restricted or unrestricted net assets, as appropriate.

The cost of property and equipment is depreciated over the estimated useful lives of the related assets. The cost of leasehold improvements is depreciated (amortized) over the lesser of the lengths of the related leases or the estimated useful lives of the assets. Depreciation expense is computed using the straight-line method over the respective estimated useful lives of assets, as follows:

Equipment	5 years
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Deferred Revenues

Deferred revenue represents a conditional grant or other funds received for services to be performed by the Organization, which have not yet been provided under the terms of the agreements. The Organization recognizes these amounts as grants income when such services have been performed or the condition has been met and/or funds expended. Deferred revenue as of June 30, 2025 consists primarily of corporate and state grants.

Revenue Recognition

The Organization's revenue is generated through the performance of services for government entities under various contracts for which they are paid a fixed fee or on a cost reimbursement basis. Revenue is recognized when the Organization has overcome the right of return/release and barriers which entitle it to the assets. Accounts receivables are recorded when revenue earned under a contract exceeds the cash received. Conditional contributions received are accounted for as a liability until the barriers to entitlement are overcome, at which point the transaction is recognized as unconditional and classified as either net assets with or without restrictions.

**INLAND EMPIRE COMMUNITY COLLABORATIVE  
NOTES TO FINANCIAL STATEMENTS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2025**

**NOTE 2      SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)**

Contributions

Contributions are recognized when the donor makes a promise to give to the Organization that is, in substance, unconditional. Contributions that are restricted by the donor are reported as increases in net assets without donor restrictions if the restrictions expire in the fiscal year in which the contributions are recognized. All other donor-restricted contributions are reported as increases in net assets with donor restrictions depending on the nature of the restrictions. When a restriction expires, net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the statement of activities as net assets released from restrictions.

In-Kind Donations

According to accounting principles generally accepted in the United States of America, donated services are recognized as in-kind support only if those donated services create or enhance non-financial assets, or which require specialized skills such that the Organization would otherwise have paid for. The donated advertising and software for the year ended June 30, 2025 was \$47,705, which is included as revenue from in-kind contributions in the statement of activities and expenses in the statement of functional expenses.

Advertising Costs

The cost of advertising is expensed when incurred or when the first advertising takes place. The Organization does not participate in direct-response advertising, which requires the capitalization and amortization of related costs.

Income Taxes

The Organization is exempt from federal and state income taxes under Internal Revenue Code Section 501(c) (3) and California Revenue and Taxation Code Section 23701 (d). Accordingly, no provision for income taxes has been made in these financial statements. The Organization believes it has appropriate support for any tax positions taken and, as such, does not have any uncertain tax positions that are material to the financial statements. The Organization's tax returns are subject to examination by the Internal Revenue and State taxing authorities for a period of three to four years after the returns were filed.

Functional Classification of Expenses

The Organization reports its expenses on a functional basis. Expenses that can be specifically identified as program services or management and general or fundraising are charged directly to that classification. Other expenses that are common to both classifications are allocated based on various relationships.

**INLAND EMPIRE COMMUNITY COLLABORATIVE  
NOTES TO FINANCIAL STATEMENTS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2025**

**NOTE 2      SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)**

Functional Classification of Expenses (Continued)

The expenses that are allocated including the following:

<u>Expense</u>	<u>Method of Allocation</u>
Salaries and Benefits	Time and Effort
Training and Education	Time and Effort
Occupancy	Time and Effort
Office and Administration	Time and Effort
Professional	Full Time Equivalent
Other	Time and Effort

Leases

The Organization determines if an arrangement is a lease at inception. Operating leases are included in right-of-use (ROU) asset operating lease and operating lease liabilities on the statement of financial position. ROU assets represent the Organization's right to use an underlying asset for the lease term and lease liabilities represent the Organization's obligation to make lease payments arising from the lease. The lease liability is measured as the present value of the unpaid lease payments and the ROU asset is derived from the calculation of the lease liability. As most leases do not provide an implicit rate, the Organization uses the risk-free rate based on information available at the commencement date in determining the present value of lease payments. Lease expense for operating lease payments is recognized on a straight-line basis over the lease term. As a practical expedient, leases with terms of 12 months or less are expensed as incurred and not included as ROU asset or lease liability on the statement of financial position. The Organization determines the office leases to be month-to-month leases. Therefore, no right-of-use asset or lease liability was recorded for the fiscal year ended June 30, 2025.

**NOTE 3      PROPERTY AND EQUIPMENT**

Property and equipment consisted of the following at June 30, 2025:

Equipment	\$ 17,273
Accumulated depreciation	<u>(17,273)</u>
Total	<u><u>\$ -</u></u>

The property and equipment were fully depreciated.

**INLAND EMPIRE COMMUNITY COLLABORATIVE  
NOTES TO FINANCIAL STATEMENTS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2025**

**NOTE 4      DEFERRED REVENUES**

Deferred revenues for grants received represent amounts collected from, or invoiced to, grantors in advance of revenue recognition. The deferred revenue will be recognized over the life of the grant period as the services are provided and/or costs are incurred. As of June 30, 2025, the deferred revenue was \$365,113.

**NOTE 5      LIQUIDITY**

The Organization's financial assets available within one year of the statement of financial position date for general expenditure are as follows:

Cash and cash equivalents	\$ 1,028,784
Accounts receivable	<u>72,867</u>
 Total	 <u><u>\$ 1,101,651</u></u>

The Organization's financial assets are all available for general use as of June 30, 2025. The Organization does not have any investment accounts.

**NOTE 6      COMMITMENTS & CONTINGENCIES**

Grants and Contracts

The Organization's grants and contracts are subject to inspection and audit by the appropriate private and governmental funding agencies. The purpose is to determine whether the program funds were used in accordance with their respective guidelines and regulations. The potential exists for disallowance of previously funded program costs. The ultimate liability, if any, which may result from these audits cannot be reasonably estimated and, accordingly, the Organization has no provisions for the possible disallowance of program costs on its financial statements.

**NOTE 7      SUBSEQUENT EVENTS**

Events subsequent to June 30, 2025 have been evaluated though February 23, 2026, the date at which the financial statements were available to be issued. The Organization is not aware of any material subsequent events which would require recognition or disclosure in the accompanying financial statements.