

**Frankfurt Zoological Society - U.S., Inc.**

Financial Statements

December 31, 2025 and 2024

## Independent Auditors' Report

The Board of Directors  
Frankfurt Zoological Society - U.S., Inc.

### ***Opinion***

We have audited the accompanying financial statements of Frankfurt Zoological Society - U.S., Inc. (the "Organization"), which comprise the statements of financial position as of December 31, 2025 and 2024, and the related statements of activities, functional expenses, and cash flows for the years then ended, and the related notes to the financial statements.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Frankfurt Zoological Society - U.S., Inc. as of December 31, 2025 and 2024, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

### ***Basis for Opinion***

We conducted our audits in accordance with auditing standards generally accepted in the United States of America ("GAAS"). Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of Frankfurt Zoological Society - U.S., Inc. and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### ***Responsibilities of Management for the Financial Statements***

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Organization's ability to continue as a going concern within one year after the date the financial statements are available to be issued.

***Auditors' Responsibilities for the Audit of the Financial Statements***

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Organization's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

*PKF O'Connor Davies, LLP*

PKF O'Connor Davies, LLP  
Stamford, Connecticut  
April 8, 2026

**Frankfurt Zoological Society - U.S., Inc.**  
**Statements of Financial Position**

	<b>December 31,</b>	
	<b>2025</b>	<b>2024</b>
<b>Assets</b>		
Cash and cash equivalents	\$ 8,917,423	\$ 8,150,332
Restricted cash	134,502	227,236
Contributions, grants and pledges receivable	7,130	32,863
Prepaid expenses and security deposit	9,767	468
<b>Total assets</b>	<b>\$ 9,068,822</b>	<b>\$ 8,410,899</b>
<b>Liabilities and net assets</b>		
<b>Liabilities</b>		
Accounts payable and accrued expenses	\$ 34,603	\$ 38,015
Funds held on behalf of others	134,502	227,236
<b>Total liabilities</b>	<b>169,105</b>	<b>265,251</b>
<b>Net assets</b>		
Net assets without donor restrictions	1,088,559	847,736
Net assets with donor restrictions	7,811,158	7,297,912
<b>Net assets</b>	<b>8,899,717</b>	<b>8,145,648</b>
<b>Total liabilities and net assets</b>	<b>\$ 9,068,822</b>	<b>\$ 8,410,899</b>

See accompanying notes to financial statements.

**Frankfurt Zoological Society - U.S., Inc.**

Statements of Activities

	Year Ended December 31, 2025			Year Ended December 31, 2024		
	Without Donor Restriction	With Donor Restriction	Total	Without Donor Restriction	With Donor Restriction	Total
<b>SUPPORT AND REVENUES</b>						
Grants and contributions	\$ 5,714,732	\$ 7,495,950	\$ 13,210,682	\$ 4,933,215	\$ 6,816,211	\$ 11,749,426
Government grants	84,394	-	84,394	202,204	-	202,204
Interest income	183,094	-	183,094	159,162	-	159,162
Net assets released from restrictions	6,982,704	(6,982,704)	-	7,324,767	(7,324,767)	-
<b>Total Support and Revenues</b>	<b>12,964,924</b>	<b>513,246</b>	<b>13,478,170</b>	<b>12,619,348</b>	<b>(508,556)</b>	<b>12,110,792</b>
<b>OPERATING EXPENSES</b>						
Program services	12,303,194	-	12,303,194	12,111,069	-	12,111,069
Management and general	335,169	-	335,169	248,123	-	248,123
Fundraising	85,738	-	85,738	41,020	-	41,020
<b>Total expenses</b>	<b>12,724,101</b>	<b>-</b>	<b>12,724,101</b>	<b>12,400,212</b>	<b>-</b>	<b>12,400,212</b>
<b>Changes in net assets</b>	<b>240,823</b>	<b>513,246</b>	<b>754,069</b>	<b>219,136</b>	<b>(508,556)</b>	<b>(289,420)</b>
Net assets at beginning of year	847,736	7,297,912	8,145,648	628,600	7,806,468	8,435,068
<b>Net assets at end of year</b>	<b>\$ 1,088,559</b>	<b>\$ 7,811,158</b>	<b>\$ 8,899,717</b>	<b>\$ 847,736</b>	<b>\$ 7,297,912</b>	<b>\$ 8,145,648</b>

See accompanying notes to financial statements.

**Frankfurt Zoological Society - U.S., Inc.**  
**Statements of Functional Expenses**

<b>Year Ended December 31, 2025</b>				
	<b>Program Services</b>	<b>Management and General</b>	<b>Fundraising</b>	<b>Total</b>
<b>EXPENSES</b>				
Grants	\$ 11,684,981	\$ -	\$ -	\$ 11,684,981
External consultants	579,920	55,628	6,000	641,548
Salary, wages and payroll taxes	35,812	217,649	63,365	316,826
Office	2,481	9,920	4,135	16,536
Professional fees	-	26,042	-	26,042
Travel	-	11,869	11,869	23,738
PR Marketing	-	369	369	738
Legal	-	10,358	-	10,358
Insurance	-	3,334	-	3,334
<b>Total</b>	<b>\$12,303,194</b>	<b>\$ 335,169</b>	<b>\$ 85,738</b>	<b>\$12,724,101</b>

<b>Year Ended December 31, 2024</b>				
	<b>Program Services</b>	<b>Management and General</b>	<b>Fundraising</b>	<b>Total</b>
<b>EXPENSES</b>				
Grants	\$ 11,702,803	\$ -	\$ -	\$ 11,702,803
External consultants	356,450	3,319	3,000	362,769
Salary, wages and payroll taxes	49,196	172,187	24,598	245,981
Office	2,620	10,479	4,366	17,465
Professional fees	-	31,920	-	31,920
Travel	-	7,903	7,903	15,806
PR Marketing	-	1,153	1,153	2,306
Legal	-	16,926	-	16,926
Insurance	-	4,236	-	4,236
<b>Total</b>	<b>\$ 12,111,069</b>	<b>\$ 248,123</b>	<b>\$ 41,020</b>	<b>\$12,400,212</b>

See accompanying notes to financial statements.

**Frankfurt Zoological Society - U.S., Inc.**  
Statements of Cash Flows

	Years Ended December	
	31,	
	2025	2024
<b>Cash flows from operating activities</b>		
Change in net assets	\$ 754,069	\$ (289,420)
<b>Adjustments to reconcile change in net assets to net cash from operating activities</b>		
<b>Changes in operating assets:</b>		
Contributions, grants and pledges receivable	25,733	(19,773)
Prepaid expense and security deposit	(9,299)	(50)
<b>Changes in operating liabilities:</b>		
Accounts payable and accrued expenses	(3,412)	(353,998)
Funds held on behalf of others	(92,734)	3,660
<b>Total adjustments to reconcile change in net assets to net cash from operating activities</b>	(79,712)	(370,161)
<b>Net cash from operating activities</b>	674,357	(659,581)
<b>Net change in cash, cash equivalents, and restricted cash</b>	674,357	(659,581)
Cash, cash equivalents, and restricted cash at beginning of year	8,377,568	9,037,149
<b>Cash, cash equivalents, and restricted cash at end of year</b>	\$9,051,925	\$8,377,568
<b>Reconciliation of Cash, Cash Equivalents, and Restricted Cash</b>		
Cash and Cash Equivalents	\$8,917,423	\$8,150,332
Restricted Cash	134,502	227,236
<b>Total</b>	\$9,051,925	\$8,377,568

See accompanying notes to financial statements.

# Frankfurt Zoological Society - U.S., Inc.

## Notes to the Financial Statements

December 31, 2025 and 2024

### 1. Organization and Tax Status

Frankfurt Zoological Society - U.S., Inc. (the "Organization" or "FZS-US") is based in the United States of America and supports impactful conservation projects around the world that align with its mission and vision. In collaboration with international partners, it currently supports major landscape-scale initiatives in Zambia, Zimbabwe, Tanzania, Mozambique, and Democratic Republic of the Congo. In addition to these flagship programs, the Organization also supports targeted conservation efforts in Peru, Indonesia and Spain, as well as generalized programs like European forests, and effective conservation leadership training. It also supports conservation in Ukraine's Carpathian Mountains, reinforcing its commitment to protecting biodiversity in regions facing ecological and geopolitical challenges. Over the next few years, it expects to support new efforts in Angola, Equatorial Guinea, Colombia and Brazil.

#### a. Transactions With Affiliates

FZS-US is an affiliate of Frankfurt Zoological Society, a German organization ("FZS-Germany"). FZS-US makes grants to FZS-Germany's various projects in Africa. For years ended December 31, 2025 and 2024, FZS-US incurred expenses totaling \$2,240,624 and \$1,203,636, respectively, that were due directly to FZS-Germany for such projects. Related to these projects is \$0 and \$2,107 that is included in accounts payable and accrued expenses on the accompanying statements of financial position as of December 31, 2025 and 2024, respectively. FZS-Germany may receive advanced grant funds from FZS-US for various conservation projects. As grant payments to FZS-Germany include a right of return and require FZS-Germany to incur allowable expenditures, they are recorded as advanced funds by FZS-US until they are expended by FZS-Germany. There were no advanced funds to FZS-Germany at December 31, 2025 and 2024.

Contribution revenue included approximately \$42,000 from members of the Organization's Board of Directors during the year ended December 31, 2025.

### 2. Summary of Significant Accounting Policies

#### a. Basis of Presentation and Use of Estimates

The accompanying financial statements have been prepared in accordance with accounting principles generally accepted in the United States of America ("U.S. GAAP"), which requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period. Accordingly, actual results could differ from those estimates.

## Frankfurt Zoological Society - U.S., Inc.

### Notes to the Financial Statements

December 31, 2025 and 2024

## 2. Summary of Significant Accounting Policies (Continued)

### b. Cash, Cash Equivalents, and Restricted Cash

The term cash, cash equivalents, and restricted cash include cash balances held in bank accounts and highly liquid debt instruments with maturities of three months or less at the time of purchase. Restricted cash consists of cash held on behalf of another organization.

At times cash deposits may exceed the federally insured limits. Cash accounts are guaranteed by the Federal Deposit Insurance Corporation ("FDIC") for up to \$250,000 for each institution. FZS-US has not experienced any losses in such accounts and believes it is not exposed to any significant credit risk on cash. As of December 31, 2025 and 2024, cash, cash equivalents, and restricted cash held in banks excess of the federally insured limits was approximately \$7,035,000 and \$897,000.

Investment holdings at financial institutions by the Securities Investor Protection Corporation ("SIPC") are insured up to \$500,000 (\$250,000 for cash holdings). At times cash balances may exceed SIPC limits. As of December 31, 2025 and 2024, the Organization's uninsured investment holdings exceeded federal insurance limits by approximately \$1,517,000 and \$6,980,000.

### c. Funds Held on Behalf of Others

FZS-US holds funds on behalf of another organization, which is reflected on the statements of financial position as restricted cash and funds held on behalf of others.

### d. Net Asset Presentation

The Organization has established standards for financial reporting, including the classification of resources into two classes of net assets: without donor restrictions and with donor restrictions, based upon the absence or existence and nature of donor-imposed restrictions as follows:

*Net assets without donor restrictions:* Net assets that are not subject to donor-imposed stipulations or donor imposed restrictions have expired, may be expended for any purpose or performing the primary objectives of the Organization. The Organization's Board of Directors has the ability to designate net assets without donor restrictions to be used by management for specific future projects or activities. These designations can be modified or removed by the Board of Directors at any time. The Organization's Board of Directors has not designated any amounts as of December 31, 2025 and 2024.

## Frankfurt Zoological Society - U.S., Inc.

### Notes to the Financial Statements

December 31, 2025 and 2024

## 2. Summary of Significant Accounting Policies (Continued)

### d. Net Asset Presentation (Continued)

*Net assets with donor restrictions* – Funds whose use is limited by donor-imposed stipulations that either expire by the passage of time or for which the restriction can be fulfilled by the Organization, primarily by expending funds for the restricted purpose or that must be held in perpetuity. As of December 31, 2025 and 2024, the Organization had \$7,811,158 and \$7,297,912, respectively, in specific donor-imposed stipulated net assets restricted for various specific projects. The Organization does not have any net assets that are required to be held in perpetuity.

### e. Contributions, Grants and Pledges Receivable and Support and Revenue

Unconditional contributions or grants are recognized when cash, securities, other assets or promises to give are received. Conditional contributions or grants, that is, those with a measurable performance or other barrier and a right of return, are not recognized until the conditions on which they depend have been met. A portion of the Organization's contributions and grants are conditional upon certain performance requirements and/or the incurrence of allowable qualifying expenses. As of December 31, 2025 and 2024, there was approximately \$17,583,000 and \$21,011,000, respectively, of conditional grants and contributions which are expected to be recognized as support and revenue in future years when the conditions are met.

Substantially all of FZS-US' conditional grants and contributions receivable are also conditionally granted to others.

Contributions received are recorded as revenue with or without donor restrictions, depending on the existence and/or nature of any donor restrictions, and are reported as an increase in net assets with or without donor restrictions. When a restriction expires (that is, when the purpose of the restriction is accomplished or time restriction passes), net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the statements of activities as net assets released from restrictions. Contributions whose restrictions are met in the same reporting period as received are recorded as without donor restrictions.

## **Frankfurt Zoological Society - U.S., Inc.**

### Notes to the Financial Statements

December 31, 2025 and 2024

## **2. Summary of Significant Accounting Policies (Continued)**

### **e. Contributions, Grants and Pledges Receivable and Support and Revenue (Continued)**

Receivables due in less than one year are reported at their outstanding balance. Receivables due beyond one year are discounted to their net present value of future cash flows. Receivables are carried at net realizable value based on a review of all outstanding amounts. Management determines the net realizable value by regularly evaluating individual receivables and considering payment history and current economic conditions. Recoveries of receivables previously written-off are recorded when received. All receivables are current, and no allowance was deemed necessary as of December 31, 2025 and 2024.

### **f. Government Grants**

Government grants consist of funds received that are based on cost-reimbursement contracts and are considered conditional until allowable expenditures are incurred. Accordingly, revenue is recognized as the allowable costs are incurred. Funds received for government grants and contracts that are not yet expended would be reflected as a liability until expended or returned to the funding source. At December 31, 2025 and 2024, there were no conditional government grants for which funds have been received.

### **g. Advanced Grant funds to Others**

The Organization subcontracts grants to other organizations. The terms of these agreements are generally conditional until the subrecipient incurs allowable expenses and other barriers are met under the terms of the contract. Any unused amounts are to be returned to the Organization. Cash advanced to the grant recipients for which the barriers have not been met would be presented as advanced grant funds to others on the statements of financial position. There were no advanced grant funds to others at December 31, 2025 and 2024.

## **Frankfurt Zoological Society - U.S., Inc.**

### Notes to the Financial Statements

December 31, 2025 and 2024

## **2. Summary of Significant Accounting Policies (Continued)**

### **g. Advanced Grant funds to Others (Continued)**

At December 31, 2025 and 2024, there is approximately \$22,729,000 and \$27,427,000, respectively, of total conditional grants payable relating to conditional grants and contributions receivable which are expected to be expensed in future years when the conditions are met. At December 31, 2025 and 2024, there is approximately \$7,811,000 and \$7,298,000, respectively, of conditional grants payable related to contributions with donor restrictions which are expected to be expensed in future years when the conditions are met

### **h. Grant Funds Received in Advance**

The Organization receives grants that are conditional upon incurring allowable expenses. Cash received before meeting the conditions of the grant would be presented as grant funds received in advance on the statements of financial position. There were no grant funds received in advance at December 31, 2025 and 2024.

### **i. Functional Expenses**

The financial statements report certain categories of expenses that are related to more than one function. The expenses that are allocated include salaries and wages, payroll taxes, external consultants, office, PR marketing, and travel, which are allocated based on estimated time and effort.

### **j. Income Taxes**

The Organization is exempt from federal income tax under provisions of Section 501(c)(3) of the Internal Revenue Code (the "IRC"); however, income from certain activities not directly related to the Organization's tax-exempt purpose is subject to taxation as unrelated business income. The Organization did not have any unrelated business income for the years ended December 31, 2025 and 2024.

## Frankfurt Zoological Society - U.S., Inc.

### Notes to the Financial Statements

December 31, 2025 and 2024

## 2. Summary of Significant Accounting Policies (Continued)

### j. Income Taxes (Continued)

The Organization follows the accounting standard on accounting for uncertainty in income taxes, which addresses the determination of whether tax benefits claimed or expected to be claimed on the tax return should be recorded in the financial statements. Under this guidance, the Organization may recognize the tax benefit from an uncertain tax position only if it is more likely than not that the tax position will be sustained on examination by taxing authorities, based on the technical merits of the position. The Organization does not believe that it has any uncertain tax positions at December 31, 2025 and 2024. The Organization is no longer subject to examinations by applicable taxing jurisdictions for periods prior to 2022.

### k. Subsequent Events

The Organization's management evaluated events that occurred after December 31, 2025 through April 8, 2026, the date when the financial statements were available to be issued.

## 3. Liquidity and Availability of Resources

The Organization's financial assets available for general use at December 31, consist of the following:

	2025	2024
Cash and cash equivalents	\$ 8,917,423	\$ 8,150,332
Contributions, grants and pledges receivable	7,130	32,863
<b>Total financial assets available</b>	8,924,553	8,183,195
Subject to satisfaction of donor purpose restrictions	(7,811,158)	(7,297,912)
	<b>\$ 1,113,395</b>	<b>\$ 885,283</b>

As part of the Organization's liquidity management, it has a policy to structure its financial assets to first meet donor restrictions and then to be available as its general expenditures and liabilities come due. The Organization passes through the majority of its grants and contributions to other organizations and the amount granted and paid to third parties varies depending on grants received and the timing of cash receipts outlined in each contract.

**Frankfurt Zoological Society - U.S., Inc.**

Notes to the Financial Statements

December 31, 2025 and 2024

**4. Net Assets With Donor Restrictions**

Net assets with donor restrictions are available for the following purposes as of December 31:

	<b>2025</b>	<b>2024</b>
Zimbabwe - Gonarezhou landscape	\$ 2,417,208	\$ 2,343,052
Zambia - North Luangwa and Nsumbu-Tanganyika landscapes	3,572,889	2,418,985
Tanzania - Serengeti, Nyerere-Selous, Mahale Mountains landscapes	338,811	634,867
Mozambique - Marromeu landscape	159,625	426,325
Africa Transnational	1,032,050	1,243,198
Democratic Republic of the Congo - Lomami landscape	15,000	96,685
Conservation Leadership Training	128,075	25,800
Europe	96,000	96,000
Indonesia - Bukit Tigapuluh landscape	27,000	-
Peru - Chappari landscape	24,500	-
Spain - Public support for protected areas	-	13,000
<b>Total net assets with donor restrictions</b>	<b>\$ 7,811,158</b>	<b>\$ 7,297,912</b>

## Frankfurt Zoological Society - U.S., Inc.

### Notes to the Financial Statements

December 31, 2025 and 2024

#### 4. Net Assets With Donor Restrictions (Continued)

The sources of net assets released from restrictions are as follows for the years ended December 31:

	2025	2024
Zimbabwe - Gonarezhou landscape	\$ 2,215,206	\$ 2,721,260
Zambia - North Luangwa and Nsumbu-Tanganyika landscapes	2,418,985	1,473,046
Tanzania - Serengeti, Nyerere-Selous, Mahale Mountains landscapes	634,867	573,108
Mozambique - Marromeu landscape	387,288	218,673
Africa Transnational	1,094,873	1,685,446
Democratic Republic of the Congo - Lomami landscape	96,685	481,095
Conservation Leadership Training	25,800	9,139
Europe	96,000	96,000
Spain - Public support for protected areas	13,000	67,000
<b>Total net assets released from restrictions</b>	<b>\$ 6,982,704</b>	<b>\$ 7,324,767</b>

#### 5. Donor Concentration

For the year ended December 31, 2025, there were four donors that represented 66% of grants and contributions revenue. For the year ended December 31, 2024, there were four donors that represented 70% of grants and contributions revenue.

For the years ended December 31, 2025 and 2024, there were two donors that represented 84% and 91% of contributions, grants and pledges receivable.

\*\*\*\*\*