Combined Financial Statements (With Supplementary Information) and Independent Auditor's Report

**December 31, 2017 and 2016** 

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#### Independent Auditor's Report

To the Board of Trustees Enterprise Community Partners, Inc. and Affiliate

### Report on the Financial Statements

We have audited the accompanying combined financial statements of Enterprise Community Partners, Inc. ("Partners") and Affiliate, which comprise the combined statements of financial position as of December 31, 2017 and 2016, and the related combined statements of activities, functional expenses, changes in net assets and cash flows for the years then ended, and the related notes to the combined financial statements.

## Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these combined financial statements in accordance with the financial reporting provisions of loan agreements between third parties, Partners and Affiliate (the "Agreements"). Management is also responsible for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of combined financial statements that are free from material misstatement, whether due to fraud or error.

### Auditor's Responsibility

Our responsibility is to express an opinion on these combined financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the combined financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the combined financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the combined financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the combined financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the combined financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### Opinion

In our opinion, the combined financial statements referred to above present fairly, in all material respects, the combined financial position of Enterprise Community Partners, Inc. and Affiliate as of December 31, 2017 and 2016, and the changes in their combined net assets and their combined cash flows for the years then ended in accordance with the financial reporting provisions of the Agreements.

#### Basis of Accounting

We draw attention to Note 1 of the accompanying combined financial statements, which describes the basis of accounting. The combined financial statements are prepared in accordance with the financial reporting provisions of the Agreements, which is a basis of accounting other than U.S. generally accepted accounting principles, to comply with the provisions of the Agreements referred to above. Our opinion is not modified with respect to this matter.

### Report on Supplementary Information

Our audits were conducted for the purpose of forming an opinion on the combined financial statements as a whole. The accompanying supplementary information on pages 31 to 34 is presented for purposes of additional analysis and is not a required part of the combined financial statements. Such information is the responsibility of management and was derived from and relates directly to underlying accounting and other records used to prepare the combined financial statements. The information has been subjected to the auditing procedures applied in the audits of the combined financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the combined financial statements or to the combined financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the combined financial statements as a whole.

#### Restriction on Use

Our report is intended solely for the information and use of the Board of Trustees and management of Enterprise Community Partners, Inc. and Affiliate and the third parties that have signed the Agreements, and is not intended to be used by anyone other than these specified parties.

Bethesda, Maryland April 23, 2018

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## Combined Statements of Financial Position December 31, 2017 and 2016 (\$ in thousands)

## <u>Assets</u>

	 2017	2016
Cash, cash equivalents and investments Restricted cash, cash equivalents and investments Contributions receivable, net Contracts receivable, net Interest receivable, net Loans receivable, net of allowance for loan losses of \$6,171 and \$7,517, respectively Notes receivable, net of allowance for loan losses of \$3,269 and \$7,934, respectively Advances to subsidiaries and affiliates Investments in controlled subsidiaries and affiliates Investments in uncontrolled subsidiaries and affiliate Property and equipment, net Other receivables and other assets, net	\$ 20,995 96,207 17,568 6,511 1,003 169,538 10,656 1,603 170,244 5,820 5,470 701	\$ 35,530 87,051 20,076 5,845 771 148,290 4,696 6,070 146,529 893 4,986 670
Total assets	\$ 506,316	\$ 461,407
Liabilities and Net Assets		
Liabilities Accounts payable and accrued expenses Funds held for others Loans payable, net	\$ 9,774 6,450 159,524	\$ 8,453 6,822 140,051
Total liabilities	 175,748	 155,326
Commitments and contingencies		
Net assets Unrestricted, controlling interest Unrestricted, noncontrolling interest Temporarily restricted - program activities Temporarily restricted - Cullman Challenge Grant Temporarily restricted - Terwilliger Fund	209,237 36,586 69,229 15,516	175,750 29,590 83,040 13,387 4,314
Total net assets	 330,568	 306,081
Total liabilities and net assets	\$ 506,316	\$ 461,407

## Combined Statements of Activities Years Ended December 31, 2017 and 2016 (\$ in thousands)

2017

2016

		-	Temporarily restricte	d		Temporarily restricted						
			Cullman					Cullman				
		Program	Challenge	Terwilliger			Program	Challenge	Terwilliger			
	Unrestricted	activities	Grant	Fund	Total	Unrestricted	activities	Grant	Fund	Total		
Revenue and support												
Grants and contracts	\$ 20,209	\$ 2,507	\$ -	\$ -	\$ 22,716	\$ 25,544	\$ 3,300	\$ -	\$ -	\$ 28,844		
Contributions	5,842	19,002	-	-	24,844	11,008	51,032	-	-	62,040		
Interest income	9,890	-	-	-	9,890	8,143	-	-	-	8,143		
Royalty income	6,115	-	-	-	6,115	6,145	-	-	-	6,145		
Services provided to subsidiaries and affiliates	2,497	-	-	-	2,497	2,379	-	-	-	2,379		
Investment income	651	-	411	7	1,069	561	-	339	2	902		
Other revenue	9,648				9,648	3,014				3,014		
	54,852	21,509	411	7	76,779	56,794	54,332	339	2	111,467		
Net assets released from restrictions	40,349	(35,320)	(708)	(4,321)		23,194	(22,518)	(676)	<del>-</del>			
Total revenue and support	95,201	(13,811)	(297)	(4,314)	76,779	79,988	31,814	(337)	2	111,467		
Expenses												
Program activities												
Program services	46,836	_	_	_	46,836	46,194	_	_	_	46,194		
Grants	14,839	_	_	_	14,839	15,569	_	_	_	15,569		
Public policy	3,033	_	_	_	3,033	2,419	_	_	_	2,419		
Interest on loans	3,855	_	_	_	3,855	2,790	_	_	_	2,790		
milerest en leane					0,000					2,7.00		
Total program activities	68,563				68,563	66,972				66,972		
Support services												
Management and general	4,738	-	-	-	4,738	4,195	-	-	-	4,195		
Fundraising	5,100	-	-	-	5,100	4,913	-	-	-	4,913		
Total support services	9,838		-		9,838	9,108		<del>-</del>		9,108		
Total expenses	78,401				78,401	76,080				76,080		
Excess (deficiency) of revenue and support												
over expenses from operations	16,800	(13,811)	(297)	(4,314)	(1,622)	3,908	31,814	(337)	2	35,387		
Net realized and unrealized gain on investments	491	-	2,426	-	2,917	419	-	842	-	1,261		
, and the second												
Equity in increase in net assets of subsidiaries and affiliates	24,610	_	_	_	24,610	10,620	_		_	10,620		
and anniates	24,010				24,010	10,020				10,020		
Changes in net assets	41,901	(13,811)	2,129	(4,314)	25,905	14,947	31,814	505	2	47,268		
Changes in net assets, attributable to												
noncontrolling interest	(8,807)				(8,807)	(9,418)				(9,418)		
Changes in net assets, attributable												
to controlling interest	\$ 33,094	\$ (13,811)	\$ 2,129	\$ (4,314)	\$ 17,098	\$ 5,529	\$ 31,814	\$ 505	\$ 2	\$ 37,850		

## Combined Statements of Functional Expenses Years Ended December 31, 2017 and 2016 (\$ in thousands)

			2016													
Expenses	Program activities		Management and general		Fundraising		Total		Program activities		Management and general		Fundraising		Total	
Salaries	\$	18,662	\$	1,514	\$	3,048	\$	23,224	\$	17,794	\$	1,374	\$	2,878	\$	22,046
Professional and contract services		18,380		2,288		903		21,571		18,616		1,927		973		21,516
Grants		14,839		-		-		14,839		15,569		-		-		15,569
Employee benefits and taxes		3,932		373		589		4,894		4,063		350		541		4,954
Interest on loans		3,759		-		-		3,759		2,790		-		-		2,790
Occupancy		2,211		219		248		2,678		2,131		202		258		2,591
Depreciation and amortization expense		1,602		43		21		1,666		1,609		56		12		1,677
Net change in allowance for loan losses		1,491		-		-		1,491		628		-		-		628
Travel and related costs		1,248		84		104		1,436		1,414		98		103		1,615
Miscellaneous		762		73		80		915		589		15		78		682
Meetings and conferences		694		46		19		759		871		88		15		974
General operating supplies and expenses		551		49		60		660		565		40		44		649
Marketing		432		49		28		509		333		45		11		389
	\$	68,563	\$	4,738	\$	5,100	\$	78,401	\$	66,972	\$	4,195	\$	4,913	\$	76,080

## Combined Statements of Changes in Net Assets Years Ended December 31, 2017 and 2016 (\$ in thousands)

	Unrestricted						Te						
	trolling terest		controlling nterest		Total		Program activities	C	hallenge Grant	Terwi	lliger Fund	Tota	I net assets
Balance, December 31, 2015	\$ 170,221	\$	26,365	\$	196,586	\$	51,226	\$	12,882	\$	4,312	\$	265,006
Transfer of net assets upon deconsolidation of Spyglass	-		(3,749)		(3,749)		-		-		-		(3,749)
Contributions	-		2,516		2,516		-		-		-		2,516
Distributions	-		(4,960)		(4,960)		-		-		-		(4,960)
Change in net assets	 5,529		9,418		14,947		31,814		505		2		47,268
Balance, December 31, 2016	175,750		29,590		205,340		83,040		13,387		4,314		306,081
Contributions	-		7,153		7,153		-		-		-		7,153
Distributions	-		(5,405)		(5,405)		-		-		-		(5,405)
Redemption of noncontrolling member's interest	-		(3,166)		(3,166)		-		-		-		(3,166)
Reallocation of interests to reflect ownership share	393		(393)		-		-		-		-		-
Change in net assets	33,094		8,807		41,901		(13,811)		2,129		(4,314)		25,905
Balance, December 31, 2017	\$ 209,237	\$	36,586	\$	245,823	\$	69,229	\$	15,516	\$		\$	330,568

## Combined Statements of Cash Flows Years Ended December 31, 2017 and 2016 (\$ in thousands)

	;	2017		2016
Cash flows from operating activities Changes in net assets	\$	25,905	\$	47,268
Adjustments to reconcile changes in net assets to net cash	Φ	25,905	Φ	47,200
provided by operating activities				
Depreciation expense		1,666		1,677
Loss on disposition of property and equipment		-		80
Amortization of debt issuance costs		9		9
Net change in allowance for loan losses		(5,259)		628
Equity in increase in net assets of subsidiaries and affiliates  Net realized and unrealized gain on investments		(24,610) (2,917)		(10,620) (1,261)
Decrease (increase) in contributions receivable		2,508		(3,218)
(Increase) decrease in contracts receivable		(666)		3,074
Încrease în interest receivable		(232)		(231)
Decrease (increase) in advances to subsidiaries and affiliates		4,467		(3,857)
(Increase) decrease in other receivables and other assets, net		(31)		339
Increase (decrease) in accounts payable and accrued expenses		1,321		(3,562)
Decrease in funds held for others		(372)		(4,107)
Net cash provided by operating activities		1,789		26,219
Cash flows from investing activities				
Advances on loans receivable		(67,008)		(106,261)
Repayments of loans receivable		44,141		74,835
Capital contributions to subsidiaries  Advances on notes receivable		(5,500) (17,000)		(542) (17,000)
Repayments of notes receivable		17,918		19,065
Purchases of property and equipment		(2,150)		(1,882)
Distributions from subsidiaries		50		4,423
Net (purchases) sales of investments		(25,721)		3,400
Net cash used in investing activities		(55,270)		(23,962)
Cash flows from financing activities				
Proceeds from loans payable		60,674		63,772
Loan repayments		(41,210)		(47,713)
Net cash provided by financing activities		19,464		16,059
Net (decrease) increase in cash and cash equivalents		(34,017)		18,316
Cash and cash equivalents, beginning of year		90,859		72,543
Cash and cash equivalents, end of year	\$	56,842	\$	90,859
Supplementary disclosure of cash flow information	Φ.	0 = 1=	•	o == :
Interest paid	\$	3,745	\$	2,771
Significant noncash investing and financing activities	•		•	
Fully depreciated property and equipment written off	\$	1,087	\$	240
Fully allowed loans and notes receivable written off	\$	759	\$	27

# Notes to Combined Financial Statements December 31, 2017 and 2016

#### Note 1 - Organization and purpose

#### Basis of presentation

The combined financial statements include the accounts and transactions of Enterprise Community Partners, Inc. ("Partners") and Enterprise Community Loan Fund, Inc. (the "Affiliate" or "Loan Fund") (collectively, "we", or "us"), which are under common control. Our combined financial statements have been prepared on an accrual basis and are for the purpose of complying with certain loan agreements we have with third parties (the "Agreements"). The combined financial statements are not intended to present the combined financial position of Partners and Loan Fund in conformity with U.S. generally accepted accounting principles as the accounts and transactions of other subsidiaries and affiliates are not combined or consolidated and such consolidated financial statements have not been issued. The consolidated financial statements of Partners are expected to be issued in May 2018. Accordingly, the accounts and transactions of other subsidiaries and affiliates are not combined or consolidated and are accounted for using the equity method. Additionally, other non-related parties have ownership interests in certain affiliates that are accounted for using the equity method in these combined financial statements and therefore, those amounts are presented as noncontrolling interest in these combined financial statements. Significant intercompany transactions and balances are eliminated in combination.

#### Use of estimates

The preparation of the combined financial statements in conformity with the Agreements requires management to make estimates and judgments that affect the reported amounts of assets and liabilities and disclosures of contingencies at the date of the financial statements and revenue and expenses recognized during the reporting period. Significant estimates are inherent in the preparation of these combined financial statements in a number of areas, including determining the fair value of unconditional contributions, estimation of potential losses relating to loans and evaluation of the collectability of contributions receivable, determining useful lives of property and equipment and determining the functional allocation of expenses. Actual results could differ from our estimates.

#### **Organization and business**

Partners is a 501(c)(3) and 509(a)(1) not-for-profit publicly supported charitable foundation. Its affiliate, Loan Fund, is a 501(c)(3) publicly supported not-for-profit organization. Through December 31, 2016, Loan Fund was 509(a)(3) supporting organization to Partners. As of December 31, 2017, Loan Fund qualifies on its own as a 509(a)(2) organization. Loan Fund is also a community development financial institution ("CDFI").

Our mission is to create opportunities for low- and moderate-income people through fit, affordable housing and diverse, thriving communities. We accomplish this mission by providing local communities technical assistance, training and financial resources. More specifically, we provide: operating grants to community organizations; loans to community-based developers of low-income housing, community organizations and certain affiliates; technical services and training programs; and research and information services.

Partners obtains funding primarily from contracts, grants and contributions from the federal government, foundations, corporations, individuals, state and local governments and through services provided to subsidiaries and affiliates. Loan Fund is supported primarily from interest income on loans, contributions, grants and investment income. We also receive loans from various not-for-profit organizations and financial institutions to fund loans to community organizations.

# Notes to Combined Financial Statements December 31, 2017 and 2016

#### **Donor restrictions**

Net assets, revenue, expenses, gains and losses are classified based on the existence or absence of donor-imposed restrictions. Accordingly, net assets and changes therein are classified as follows:

Unrestricted net assets - Net assets not subject to donor-imposed restrictions.

<u>Temporarily restricted net assets</u> - Net assets subject to donor-imposed restrictions that will be met by our actions and/or the passage of time.

<u>Permanently restricted net assets</u> - Net assets subject to donor-imposed restrictions that must be maintained permanently by us.

Revenue is reported as increases in unrestricted net assets unless uses of the related assets are limited by donor-imposed restrictions. Investment proceeds and realized/unrealized gains and losses are reported as changes in unrestricted net assets unless specifically restricted by donor-imposed restrictions. Both the Cullman Challenge Grant and the Terwilliger Fund investment returns have this restriction. Expenses are reported as decreases in unrestricted net assets. Expirations of temporary restrictions on net assets (i.e., the donor-stipulated purpose has been fulfilled and/or the stipulated time period has elapsed) are reported as reclassifications between the applicable classes of net assets.

### Note 2 - Significant accounting policies

#### Revenue recognition and related matters

Revenue is recognized when earned and realized pursuant to the following:

#### **Grants and contracts**

Grants and contracts funded from government sources are generally cost reimbursement contracts where revenue is recognized at the time costs are incurred. Additionally, certain grants and contracts provide for reimbursement of indirect costs, generally based on a specified percentage of direct costs. The revenue related to direct and indirect costs is recorded as an addition to unrestricted net assets.

Grants and contracts were 30% and 26% of total revenue and support for 2017 and 2016, respectively. Approximately 77% and 78% of the grants and contract revenue is derived from federal funding in 2017 and 2016, respectively. Approximately 67% and 60% of the federal funding is provided by the U.S. Department of Housing and Urban Development ("HUD") in 2017 and 2016, respectively.

#### **Contributions**

Contributions that are unconditional promises to give are recognized as revenue in the period received. Contributions with donor-imposed restrictions and unconditional promises to give with payments due in future periods are recorded as increases to temporarily or permanently restricted net assets and are reclassified to unrestricted net assets at the time the condition for release of restriction is met. Unconditional promises to give with payments due in future periods where the donor has explicitly permitted for their use in the current period and the promise to give is otherwise free of a donor-imposed restriction are recorded as increases in unrestricted net assets. Conditional promises to give are not recognized until the conditions on which they depend are substantially met.

Contributions recognized that are to be received after one year are recorded at their fair value based on the income approach whereby future amounts expected to be collected are discounted to their present value at a rate commensurate with the risk involved. This rate is based on

# Notes to Combined Financial Statements December 31, 2017 and 2016

management's assessment of current market expectations plus a reasonable risk premium. The average discount rate for 2017 and 2016 was 3.22% and 3.42%, respectively. Amortization of the discount is recorded as additional contribution revenue and used in accordance with donor-imposed restrictions, if any, on the contributions. Contributions of assets other than cash are recorded at estimated fair value at the date of the gift.

An allowance for uncollectible contributions receivable is made based upon management's judgment, based on factors such as prior collection history, the type of contribution and other relevant factors. Contributions were 32% and 56% of total revenue and support for 2017 and 2016, respectively. Unrestricted contributions include grant revenue from uncombined affiliates of \$5.6 million and \$9.4 million for 2017 and 2016, respectively.

Restricted contributions from the top five contributors comprise approximately 29% and 52% of total contributions for 2017 and 2016, respectively.

#### Interest income

Interest income on loans receivable and notes receivable is accrued on the principal balance outstanding at the contractual interest rate. Direct loan origination costs are offset against related origination fees and the net amount is amortized over the life of the loan as a component of interest income.

#### **Investment proceeds**

Investment proceeds with donor-imposed restrictions are reported as investment income and added to temporarily or permanently restricted net assets. Changes in market value on investments with donor-imposed restrictions are reported as net realized and unrealized gains and losses and added to or deducted from temporarily or permanently restricted net assets.

#### Cash, cash equivalents and investments

Investments with maturities at dates of purchase of three months or less are considered to be cash equivalents. Cash equivalents are invested in money market funds, certificates of deposit, corporate and U.S. agency bonds and notes, all with an equivalent rating of A2/P2 or higher.

Investments consist primarily of marketable securities and alternative investments. Investments in marketable securities consist of fixed income securities and corporate and foreign securities, which are classified as trading and carried at fair value, and U.S. Treasury and agency securities, which are classified as held to maturity and carried at amortized cost. The original basis of such investments is the purchase price. Investment income is recorded when earned as an addition to unrestricted net assets unless restricted by donor. Realized and unrealized gains and losses are recorded in the accompanying combined statements of activities as an increase or decrease in unrestricted net assets unless restricted by the donor.

Alternative investments consist primarily of investments in limited partnerships. These investments are carried at fair value, which is the monthly net asset value made available by the fund manager or administrator prior to the valuation date.

#### Restricted cash, cash equivalents and investments

Restricted cash, cash equivalents and investments consist of funds held for lending activity, restricted contributions and funds held for others under escrow, partnership and fiscal agent agreements.

# Notes to Combined Financial Statements December 31, 2017 and 2016

#### Allowance for doubtful accounts

Receivables are reported net of an allowance for doubtful accounts. We routinely evaluate our receivables balances and allow for anticipated losses based on our best estimate of probable losses.

#### Loans receivable

We make loans to community-based not-for-profit and for-profit mission aligned affordable housing developers, community organizations and certain affiliates for the purpose of supporting low-income communities. We have two segments of loans in our portfolio - housing loans and other loans. Housing loans are primarily for the purpose of acquiring, renovating and/or constructing multi-family residential housing. Our other loans generally provide financing for a variety of community development needs, including community facilities, such as charter schools and health care centers, as well as loans that encourage community development through the support of growth and operating needs of organizations in low-income communities. Our loans are generally collateralized by real estate. The majority of the loans have repayment terms requiring a balloon payment when construction or permanent financing on the underlying property is secured, the property is sold, or at the stated maturity date.

We may modify loans for a variety of reasons. Modifications include changes to interest rates, principal and interest payment terms, loan maturity dates, and collateral. Some modifications are in conjunction with a troubled debt restructure when a loan is no longer performing under the current loan terms. These modifications may include the types of modifications noted above and/or a forbearance agreement. We also enter into loan participation agreements with other organizations as the lead lender. If certain conditions are met, these loan participations are accounted for as sales by derecognizing the participation interest sold. No gain or loss on sale is incurred. If the conditions are not met, we continue to carry the full loan receivable in our combined financial statements and reflect the participation component of the loan as a secured borrowing with a pledge of collateral. We had \$7.3 million and \$5.7 million in loan participations that did not meet the conditions for sale accounting treatment as December 31, 2017 and 2016. These loan participations were recorded in loans receivable, offset in loans payable, and represent no risk to us (see Note 9). We retain the servicing rights on participations and provide loan servicing on other loan arrangements as well. Since the benefits of servicing approximate the costs, no servicing asset or liability is recognized.

During the loan approval process, underwriting criteria is fairly consistent regardless of the portfolio segment. Criteria considered for housing loans includes an analysis of the market, sponsor primary repayment sources, loan takeout options and collateral. For other loans and investments, more attention is focused on additional criteria, such as the borrower's business plan and cash flows from operations. Once loans are approved, our monitoring processes are consistently applied across portfolio segments. As a result of these monitoring processes, we generally group our loans into three categories:

Performing - Loans are performing and borrower is expected to fully repay obligations.

<u>Monitored</u> - Loans are performing but require monitoring due to change in market, sponsor or other factors that have the potential to impact the borrower's ability to repay obligations.

<u>Impaired</u> - The primary source of repayment is questionable and the value of the underlying collateral has declined, increasing the probability that we will be unable to collect all principal and interest due.

# Notes to Combined Financial Statements December 31, 2017 and 2016

For impaired loans, we discontinue the accrual of interest income in our combined statements of activities. Interest payments received on these loans are recognized as either a reduction of principal, or if it is determined that principal can be fully repaid irrespective of collateral value, as interest income. Interest accrual is resumed when the quality of the loan improves sufficiently to warrant interest recognition.

Loans are carried at their unpaid principal balance, less an allowance for loan losses to reflect potentially uncollectable balances including potential losses relating to impaired loans. The allowance for loan losses is based upon management's periodic evaluation of the underwriting criteria used to initially underwrite the loan as well as other credit factors, economic conditions, historic loss trends and other risks inherent in the overall portfolio such as geographic or sponsor concentration risks. The allowance is increased through a provision for loan losses which is charged to expense and reduced by charge-offs, net of recoveries. Loans are charged off when repayment is not expected to occur. When a third party guarantees loss coverage on a loan and a charge-off occurs, the amount received is netted against the charge-off for reporting purposes. After charge-off, we continue to pursue collection of the amount owed.

#### Advances to subsidiaries and affiliates

Partners has agreements with certain of its uncombined subsidiaries and affiliates whereby Partners provides management services and program personnel to assist these entities in the development of low-income housing throughout the United States. Amounts due to Partners are included in advances to subsidiaries and affiliates on the combined statements of financial position.

### Investments in controlled and uncontrolled subsidiaries and affiliates

Our investments in controlled and uncontrolled subsidiaries and affiliates are accounted for using the equity method in the accompanying combined financial statements. Our investments in controlled subsidiaries and affiliates are those in which we have a controlling financial interest (usually defined as a majority voting interest), while our investments in uncontrolled subsidiaries and affiliate are those in which we do not have a controlling financial interest. Additional information concerning the controlled and uncontrolled subsidiaries and affiliates is provided in Note 7.

#### **Property and equipment**

Property and equipment are stated at cost less accumulated depreciation and amortization. Generally, we capitalize the purchase of items individually costing \$1,000 or more provided an item meets our basic criteria to be capitalized. Additionally, upon meeting certain criteria, we capitalize external direct costs incurred and payroll and payroll-related expenses for employees who are directly associated with developing or obtaining software applications and related upgrades and enhancements. If events or circumstances indicate that the carrying amount is not recoverable, the related asset is tested for impairment and written down to the fair value, if impaired. As of December 31, 2017 and 2016, we have not recognized any reduction in the carrying value of property and equipment. The cost of property and equipment is depreciated or amortized using the straight-line method over the estimated useful lives of the related assets, which range from three to seven years. Leasehold improvements are capitalized and amortized over the shorter of their useful lives or the lease term.

#### **Debt issuance costs**

Debt issuance costs, net of accumulated amortization, are reported as a direct deduction from the face amount of the loans payable to which such costs relate. Amortization of debt issuance costs is reported as a component of interest expense, and is computed using an imputed rate of interest on loans payable with amortizing principal payments and using the straight-line method for loans payable without amortizing payments.

# Notes to Combined Financial Statements December 31, 2017 and 2016

#### **Funds held for others**

We hold assets, primarily cash and cash equivalents, for third parties pursuant to fiscal agency and similar contractual arrangements. The assets held are classified as restricted and the liability is included in funds held for others.

#### **Guarantee obligations**

We account for our exposure to losses under guarantees by recording a liability equal to the estimated fair value of the guarantee based on the facts and circumstances existing at the time that the guarantee is undertaken. Determining the estimated fair value of a contingent liability requires management to make significant estimates and assumptions, including among others, market interest rates, historical loss experience on similar guarantees, total financial exposure, probability of loss, and severity and timing of possible losses. The guarantee obligation is reduced as identified risks are deemed to have expired based upon the satisfaction of applicable measures or milestones, which reduce or eliminate the guarantee exposure.

#### Income taxes

Partners and Loan Fund are recognized as 501(c)(3) charitable organizations and are exempt from income taxes with respect to charitable activities, except for unrelated business income. We did not have any unrelated business income during the years ended December 31, 2017 and 2016. Accordingly, no provision or benefit for income taxes has been recorded in the accompanying combined financial statements. We do file tax returns required to be completed by tax-exempt entities with the Internal Revenue Service ("IRS") and other taxing authorities. These income tax returns are subject to examination by the IRS for a period of three years. While no income tax returns are currently being examined by the IRS, tax years since 2014 remain open for examination.

For the years ended December 31, 2017 and 2016, we did not identify any uncertain tax positions that qualify for either recognition or disclosure in the combined financial statements.

### **Grant expense**

Grants made are reported as decreases in unrestricted net assets in the year funded.

#### **Expense allocation**

Expenses by function have been allocated among program activities and support services on the basis of an analysis performed by us.

#### Fair value of financial instruments

The carrying amount of investments in fixed income, corporate and foreign equity securities, and alternative investments are recorded at fair value. The carrying amount of other financial instruments approximate their fair value.

## Notes to Combined Financial Statements December 31, 2017 and 2016

Note 3 - Cash, cash equivalents and investments

Cash, cash equivalents and investments at December 31 consist of the following (\$ in thousands):

				2017		
	Un	restricted	Re	estricted		Total
Cash and cash equivalents U.S. Government agency obligations and fixed	\$	20,995	\$	35,847	\$	56,842
income securites Corporate and foreign		-		40,736		40,736
equity securities Alternative investments		<u>-</u>		18,869 755		18,869 755
Total	\$	20,995	\$	96,207	\$	117,202
				2016		
	Un	restricted	Re	estricted		Total
Cash and cash equivalents U.S. Government agency obligations and fixed	\$	29,717	\$	61,142	\$	90,859
income securites Corporate and foreign		5,813		9,690		15,503
equity securities Alternative investments		-		15,633 586		15,633 586
Alternative investments				300	-	300
Total	\$	35,530	\$	87,051	\$	122,581

The following summarizes the components of investment return and their classifications in the combined statements of activities for the years ended December 31 (\$ in thousands):

	 2017	2016			
Investment income Realized gain, net Unrealized gain, net	\$ 1,069 107 2,810	\$	902 350 911		
	\$ 3,986	\$	2,163		

Investment returns detailed above are net of investment fees of approximately \$51,000 and \$50,000 for the years ended December 31, 2017 and 2016, respectively.

# Notes to Combined Financial Statements December 31, 2017 and 2016

#### Note 4 - Contributions receivable, net

Contributions receivable at December 31 are summarized as follows (\$ in thousands):

	2017	2016
Unconditional promises expected to be collected in: Less than one year One year to five years	\$ 12,402 5,350	\$ 14,080 6,295
Less unamortized discount	 17,752 (184)	20,375 (299)
Contributions receivable, net	\$ 17,568	\$ 20,076

#### Note 5 - Loans receivable, net

Since 1981, we have closed approximately \$1.74 billion of loans to various community organizations. The sources of lending capital used and anticipated to be used to fund such loans are loans payable and private contributions. As of December 31, 2017 and 2016, \$59.8 million and \$41.8 million, respectively, of loans receivable are due within one year. Loans are secured through a variety of collateral arrangements. As of December 31, 2017, 76% of loans receivable were secured by first liens placed on the underlying real estate; 6% were unsecured or secured by subordinate liens; and 18% were secured by non-real estate assignments including developer fees, equity pay-ins, third party credit enhancements or guarantees, and cash and investments. The loans bear interest at varying rates which in the aggregate approximate 5.4% as of December 31, 2017 and 2016. In accordance with historical practice, it is expected that some of these loans will be extended at maturity. Our loan policy dictates that loans can only be extended if there is no material adverse change in the credit and repayment is not threatened.

Loan participations outstanding totaled \$27.7 million and \$23.2 million at December 31, 2017 and 2016, respectively.

The allowance for loan losses based on total loans receivable was 3.51% and 4.82% as of December 31, 2017 and 2016, respectively. After adjusting for loan participations that did not meet the requirements for sale treatment, the allowance for loan losses was 3.66% and 5.03% for the same periods.

As of December 31, the loan portfolio consists of the following (\$ in thousands):

	2017	 2016
Loans to unaffiliated organizations	\$ 175,709	\$ 155,807
Less: Allowance for loan losses	 (6,171)	 (7,517)
Loans receivable, net	\$ 169,538	\$ 148,290

## Notes to Combined Financial Statements December 31, 2017 and 2016

Allowance for loan losses activity by portfolio segment for the years ended December 31 is summarized as follows (\$ in thousands):

				2017			2016						
	Н	Housing		Other		Total		lousing	Other		Total		
Allowance for loan losses													
Balance at beginning of year Net change in allowance for	\$	(5,446)	\$	(2,071)	\$	(7,517)	\$	(5,041)	\$	(1,603)	\$	(6,644)	
loan losses		578		111		689		(394)		(495)		(889)	
Write-offs		664		-		664		-		27		27	
Recoveries		(7)				(7)		(11)			-	(11)	
Balance at end of year	\$	(4,211)	\$	(1,960)	\$	(6,171)	\$	(5,446)	\$	(2,071)	\$	(7,517)	

As of December 31, loans by credit quality indicator and portfolio segment consist of the following (\$ in thousands):

		2017		2016							
	lousing	Other	Total		Housing		Other		Total		
Performing Monitored Impaired	\$ 124,219 4,176	\$ 44,044 3,020	\$ 168,263 7,196	\$	109,639 3,810	\$	38,349 3,066	\$	147,988 6,876		
With an increased alowance for loan losses Without an increased	-	-	-		693		-		693		
allowance for loan losses	 250	 	 250		250				250		
Total	\$ 128,645	\$ 47,064	\$ 175,709	\$	114,392	\$	41,415	\$	155,807		
Related allowance for loan losses	\$ 	\$ 	\$ 	\$	693	\$		\$	693		
Average investment in impaired loans	\$ 699	\$ 	\$ 699	\$	1,581	\$	546	\$	2,127		
Interest income recognized on impaired loans - cash basis	\$ _	\$ _	\$ 	\$	87	\$	186	\$	273		

No loans were restructured during 2017 and 2016.

An aging of past due loans by portfolio segment as of December 31 is as follows (\$ in thousands):

		2017			2016	
	Housing	Other	Total	Housing	Other	Total
Past due				 _	_	 
31-60 days	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
61-90 days	-	-		-	-	-
Over 90 days	 250	-	250	 250	-	250
Total	250	-	250	250	-	250
Current	 128,395	47,064	 175,459	114,142	41,415	 155,557
Total	\$ 128,645	\$ 47,064	\$ 175,709	\$ 114,392	\$ 41,415	\$ 155,807

All loans 90 or more days past due were no longer accruing interest.

## Notes to Combined Financial Statements December 31, 2017 and 2016

Note 6 - Notes receivable, net

As of December 31, notes receivable consists of the following (\$ in thousands):

	2017	2016		
Notes receivable				
Notes to unaffiliated organizations Notes to affiliated organizations	\$ 3,449 10,476	\$	1,380 11,250	
•	13,925		12,630	
Notes receivable allowance:	()		(	
Notes to unaffiliated organizations Notes to affiliated organizations	(3,269)		(1,184) (6,750)	
	(3,269)		(7,934)	
Notes receivable, net	\$ 10,656	\$	4,696	

Notes receivable allowance activity for the years ended December 31 is summarized as follows (\$ in thousands):

	 2017	 2016
Balance at beginning of year Net change in allowance for	\$ (7,934)	\$ (8,195) -
loan losses Write-offs	4,570 95	261
Wille-Olls	 95	 
Balance at end of year	\$ (3,269)	\$ (7,934)

The allowance for notes to affiliated organizations was recorded as a recovery during the year ended December 31, 2017 based on management's reassessment of collectability on the related affiliate note. Management deemed the amount to be collectible due to partial repayments received during 2017 on the affiliate note, as well as improved performance of the affiliated entity. We recorded the \$6.8 million recovery as a component of other revenue on the combined statements of activities as this reflects a recovery of program related investment that was not initially anticipated.

## Notes to Combined Financial Statements December 31, 2017 and 2016

#### Note 7 - Transactions with uncombined subsidiaries and certain affiliates

As discussed in Note 1, these combined financial statements include the accounts and transactions of Partners and Loan Fund. Investments in controlled subsidiaries and affiliates, accounted for under the equity method, at December 31 consist of the following (\$ in thousands):

	 2017	2016		
Investment in Enterprise Community Investment Other subsidiaries and affiliates	\$ 169,738 506	\$	144,844 1,685	
Total	\$ 170,244	\$	146,529	

If these financial statements were presented on a consolidated basis, these subsidiaries and affiliates would impact the consolidated financial position at December 31, and the consolidated net assets for the years then ended, by the following amounts (\$ in thousands):

#### Statements of Financial Position

	2017	2016		
Total assets	\$ 653,330	\$	513,401	
Total liabilities Total unrestricted net assets - controlling Total unrestricted net assets - noncontrolling	\$ 483,086 133,658 36,586	\$	366,872 116,939 29,590	
Total liabilities and net assets	\$ 653,330	\$	513,401	

#### Statements of Activities

2017		2017	2016		
Revenue Expenses	\$	206,176 180,917	\$	182,210 171,503	
Changes in net assets	\$	25,259	\$	10,707	

# Notes to Combined Financial Statements December 31, 2017 and 2016

The following table reconciles changes in net assets of our controlled subsidiaries and affiliates per the table above to total equity in increase in net assets of subsidiaries and affiliates per our combined statements of activities for the year ended December 31 (\$ in thousands):

	 2017	 2016		
Increases in net assets - controlled subsidiaries and affiliates  Decreases in net assets - uncontrolled	\$ 25,259	\$ 10,707		
subsidiaries and affiliates	(649)	(87)		
Equity in increase in net assets of subsidiaries and affiliates	\$ 24,610	\$ 10,620		

#### **Enterprise Community Investment ("ECI")**

ECI is a stock based, 501(c)(4) social welfare organization. ECI supports our mission by providing investment capital and development services for affordable housing and community revitalization efforts. ECI's core business strategy involves working in partnership with developers and corporate investors to invest and manage equity and debt investments in affordable housing and catalytic commercial projects in low-income and emerging communities throughout the United States. These investments may qualify for low-income housing tax credits, historic tax credits, and/or new markets tax credits. In support of our core strategy, ECI provides asset management and consulting services and offers debt financing products to affordable residential and commercial projects. ECI, through its wholly-owned subsidiary Enterprise Homes, Inc. ("EHI"), provides development and management expertise relating to the construction of affordable housing projects, and provides property management services to affordable housing projects. ECI, through Bellwether Enterprise Real Estate Capital, LLC and Subsidiaries ("Bellwether"), also originates permanent loan opportunities for a wide range of institutional investors, including life insurance companies, pension funds, government agencies and banks, and also manages mortgage loan servicing for institutional investors. As of December 31, 2017 and 2016, ECI holds a controlling ownership interest in Bellwether of 57.37% and 58.25%, respectively.

On July 15, 2016, ECI obtained control of Enterprise Housing Corporation ("EHC"), a 501c(3) not-for-profit organization, through amendments to EHC's governance documents which provided ECI with control of EHC's board of directors. EHC engages in housing and community economic development activities of low-income housing and the provision of decent and affordable rental housing and homeownership opportunities for low-income people. There was no consideration paid by ECI when control was obtained. Subsequent to obtaining control of EHC, ECI contributed the assets and liabilities of its existing development business line, a for-profit wholly-owned subsidiary of ECI, to EHC EHC's legal name was then changed to Enterprise Homes, Inc. ("EHI") As a result of this reorganization, ECI's development activities are tax-exempt.

On October 30, 2015, EHI acquired Spyglass at Cedar Cove, LLC ("Spyglass"), a 152-unit multifamily rental housing project located in Lexington Park, Maryland. EHI holds a 0.01% Class A Administrative Member controlling interest and a 14.99% Class B Member interest in Spyglass, while an entity that does not consolidate with EHI owns the remaining 85% Class B Member interest. At settlement of the rental housing project, EHI made a cash payment to Spyglass in the amount of \$0.8 million and the other owner made a cash payment to Spyglass of \$4.3 million. Spyglass entered into a note agreement with a lender whereby it borrowed \$13.4 million in

# Notes to Combined Financial Statements December 31, 2017 and 2016

conjunction with the settlement on the property acquired. The proceeds of the loan were used, among other things, to pay off the seller's existing note.

The reorganization of ECI's development business lines during 2016 resulted in the 0.01% Class A Administrative Member interest and 14.99% Class B Member interest in Spyglass being held directly by ECI's not-for-profit subsidiary, EHC, rather than by a for-profit subsidiary. Accordingly, ECI's management evaluated their consolidation of Spyglass in accordance with guidelines set forth for not-for-profit entities. Under these guidelines, management determined that effective July 15, 2016, ECI should no longer consolidate Spyglass, as the 85% Class B Member interest holders hold substantive participating rights over the significant operating activities of Spyglass. Accordingly, the combined statement of changes in net assets reflects a transfer of net assets upon deconsolidation of Spyglass in 2016 in the amount of \$3.7 million.

Under a formal memorandum of understanding, ECI uses the services of our senior management and certain of our professional and administrative personnel. The amounts we billed under the agreement for these services and activities were \$2.3 million during each of the years ended December 31, 2017 and 2016. These billings are included in services provided to subsidiaries and affiliates in the accompanying combined statements of activities. Additionally, we are reimbursed by ECI for certain out-of-pocket costs incurred on their behalf. These reimbursements totaled \$1.6 million and \$1.9 million for the years ended December 31, 2017 and December 31, 2016.

Under the same formal memorandum of understanding referenced above, we use ECI's personnel for such services as information technology, human resources, finance, legal, and office management. The amounts billed to us under the agreement were \$13.5 million and \$13.3 million during the years ended December 31, 2017 and 2016, respectively. The amount is reflected as a component of both program activities and support services, management and general in the accompanying combined statements of activities. We also reimburse ECI for other costs they incur on behalf of us. These costs totaled \$1.4 million for each of the years ended December 31, 2017 and 2016.

The use of the "Enterprise" name and logo and the associated intellectual property has significant value, particularly in the affordable housing industry. As such, we entered into a royalty agreement with ECI to allow the use of our name and logo in conducting their businesses. This royalty income is based on a percentage of revenue generated by those business lines at a prevalent market rate. For the years ended December 31, 2017 and 2016, this revenue totaled \$6.1 million. These amounts are reflected as royalty income in the accompanying combined statements of activities.

We also received unrestricted grants from ECI in the amount of \$5.6 million and \$9.4 million for the years ended December 31, 2017 and 2016, respectively. These amounts are reflected as contributions in the accompanying combined statements of activities.

We have extended an unsecured line of credit to ECI for general corporate purposes. The loan is structured as an arms-length transaction, and the terms are based on what ECI can access from external lenders. At both December 31, 2017 and 2016, the borrowing capacity under this facility was \$17 million. Interest is payable at a fluctuating interest rate, which was 3.8143% and 3.0217% at December 31, 2017 and 2016, respectively. There were no outstanding borrowings under this facility at December 31, 2017 and 2016. The credit facility is extended automatically on January 1st for successive one-year periods unless Loan Fund gives 30 days' notice not to extend.

# Notes to Combined Financial Statements December 31, 2017 and 2016

## ImpactUs Marketplace, LLC ("ImpactUs")

During 2015, we made an initial investment of \$3.0 million in a newly formed entity, ImpactUs (formerly known as Community Investment Marketplace, LLC) for the purpose of creating an on-line investment platform to facilitate impact investment opportunities. During both 2016 and 2017, we made additional investments of \$0.5 million. On December 26, 2017, ImpactUs filed U.S. Securities and Exchange Commission Form BDW to terminate its status as a registered broker-dealer. In addition, subsequent to the report date, ImpactUs entered into an agreement to sell its assets to a third party entity. It is expected that ImpactUs will complete dissolution during 2018.

### **Cornerstone Housing Corporation ("CHC")**

CHC was an affiliated 501(c)(3) and 509(a)(1) not-for-profit organization. CHC was formed to acquire and operate low-income housing units. In August 2016, CHC sold its interest in its last affordable housing property for \$3.4 million, the proceeds from which were used to pay off debt. In December 2016, CHC was dissolved and the final distribution of assets to Partners was \$4.1 million, which resulted in us recognizing a gain of approximately \$145,000 in 2016, which is included in investment income on the combined statement of activities.

#### Other controlled subsidiaries and affiliates

We also have an interest in other controlled subsidiaries and affiliates that support our mission of providing affordable housing and/or other resources to low-income communities throughout the United States. These investments are accounted for under the equity method.

#### Investments in noncontrolled subsidiaries and affiliate

We have an interest in certain noncontrolled subsidiaries and an affiliate that support our mission of providing affordable housing and/or other resources to low-income communities throughout the United States. These investments are accounted for under the equity method.

During 2017, we provided a \$5.0 million capital contribution to a multi-family housing project in exchange for a 0.01% limited partner interest which is expected to provide a 6% annual return. Our earnings and return of capital are in a first priority position.

As of December 31, 2017 and 2016, investments in noncontrolled subsidiaries and affiliates totaled \$5.8 million and \$0.9 million, respectively.

#### Note 8 - Property and equipment, net

Property and equipment, net consist of the following at December 31 (\$ in thousands):

	2017			2016
Office equipment Software applications Furniture and fixtures Leasehold improvements	\$	1,059 10,239 1,208 1,902	\$	1,195 9,040 1,208 1,902
Accumulated depreciation and amortization		14,408 (8,938)		13,345 (8,359)
Total	\$	5,470	\$	4,986

# Notes to Combined Financial Statements December 31, 2017 and 2016

#### Note 9 - Loans payable

Loans payable bear interest at rates which vary from 0% to 4% and are repayable through 2043. Most of our borrowings are structured as unsecured. We have three facilities that require that we pledge collateral. Currently, we have pledged the underlying loans receivable to collateralize draws from two of the facilities, and government and agency securities to collateralize draws from the third facility. Secured loans payable were \$29.9 and \$20.8 million as of December 31, 2017 and 2016. Most of our loans payable reflect borrowings which have been restricted by the lender for lending to various community development organizations. Some borrowings are further restricted for use in certain locations or in certain sectors and/or initiatives. Some of our loans payable may be utilized for working capital purposes. Additionally, certain of these loans payable contain covenants that require Loan Fund to provide reporting on a periodic basis and to meet and maintain specific financial ratios.

We had \$7.3 million and \$5.7 million of loans payable related to loan participation agreements that did not meet the conditions for sale accounting treatment at December 31, 2017 and 2016, respectively. These loans payable were offset by loans receivable and represent no risk to Loan Fund (see Note 2).

Certain of these loans payable are considered Equity Equivalent ("EQ2") investments. EQ2 investments are fully subordinated, unsecured obligations that carry a fixed interest rate and have a rolling maturity. The lender cannot accelerate payment unless an uncured event of default exists. As of both December 31, 2017 and 2016, loans payable included \$15.8 million of EQ2 investments.

Through our Impact Note program, individuals, including employees and board members, and institutions are able to invest a minimum of \$5,000 for two to ten years at interest rates of 0% to 3.5%. As of December 31, 2017 and 2016, amounts outstanding under this program were \$44.9 million and \$26.8 million, respectively. As of December 31, 2017 and 2016, the balance due to employees and the board of directors was \$0.7 million.

Approximate annual maturities of loans payable for each of the next five years and thereafter are as follows (\$ in thousands):

Due in 2018	\$	14,649
2019		40,449
2020		34,715
2021		17,331
2022		14,765
Thereafter		37,852
	<u> </u>	
Total	\$	159,761

The debt due in 2018 consists of borrowings related to loan facilities that are used to fund outstanding loans receivable. We expect to make payments at or before scheduled maturity dates of the related loans from proceeds from the collection of loans receivable, the refinancing of loan facilities, or through the use of operating cash.

Debt issuance costs, net of accumulated amortization, totaled approximately \$237,000 and \$246,000 as of December 31, 2017 and 2016, respectively, related to these borrowings, and is included as a component of loans payable, net on the accompanying combined statements of financial position.

# Notes to Combined Financial Statements December 31, 2017 and 2016

#### Note 10 - Restrictions and limitations on net asset balances

During the years ended December 31, 2017 and 2016, net assets released from temporary donor restrictions and the events or transactions which caused the restrictions to expire total \$40.3 million and \$23.2 million, respectively, for expenses incurred for donor specified purposes or time restrictions.

Temporarily restricted net assets at December 31 consist of the following (\$ in thousands):

		2017	2016		
Gifts and other unexpended revenue restricted to specific programs or locations Contributions receivable due in future periods, net		67,261 17,484		80,665 20,076	
Total	\$	84,745	\$	100,741	

As of December 31, 2017 and 2016, we had no permanently restricted net assets.

### Note 11 - Pension and savings plans

We sponsor a qualified defined contribution plan available to substantially all our employees. This plan allows employees to make pre-tax contributions pursuant to Section 401(k) of the Internal Revenue Code and provides for employer matching contributions for eligible employees in accordance with the provisions of this plan. We match eligible participants' contributions, as defined, after one year of employment, based on a formula set forth in the plan and may make additional contributions, subject to certain limitations, at the discretion of the Boards of Trustees. Participants are immediately vested in their contributions and our matching contributions are vested over a three-year period. We made matching contributions to the plan of \$0.5 million during both the years ended December 31, 2017 and 2016.

The plan also includes a defined contribution provision, whereby we contribute an amount equal to a percentage, as defined by the plan, of the gross compensation of each employee. The contributions vest over six years. After six years of service, all future contributions are automatically vested. Total expenses under this plan totaled \$0.7 million and \$0.6 million for the years ended December 31, 2017 and 2016, respectively.

#### Note 12 - Commitments and contingencies

Commitments and contingencies not reflected in the combined statement of financial position at December 31, 2017 are indicated below:

#### **Grants and contracts**

At December 31, 2017, we had commitments under grants and contracts from federal and various state governments of \$31 million. This amount will be received through 2020 as we provide services under the terms of the grants and contracts.

#### Loans

At December 31, 2017, we have commitments to fund loans to various community development organizations of approximately \$83 million. We also have additional commitments for debt to assist in funding these loans of approximately \$119 million. Our loans may also be partially funded with unrestricted net assets.

# Notes to Combined Financial Statements December 31, 2017 and 2016

#### **Custodial accounts**

During 2017, we held funds in an agency capacity through custodial accounts for a participation program. The cash and corresponding liability of \$10 million at December 31, 2017 is not reflected in the combined financial statements.

#### Office leases

We, as a lessee, have entered into operating leases, primarily for office space, expiring at various dates through 2028. A portion of the space leased is allocated for use to ECI.

Annual minimum rent payments due under operating leases in effect at December 31, 2017 are as follows (\$ in thousands):

2018	\$ 2,185
2019	2,029
2020	1,937
2021	1,770
2022	1,474
Thereafter	 5,866
Total	\$ 15,261

We also pay our proportionate share of rent on certain space leased by ECI, including office sharing arrangements, in several regional office locations.

After allocations to and from ECI, rent expense was \$2.3 million and \$2.2 million for the years ended December 31, 2017 and 2016, respectively, and is included as a component of occupancy on the accompanying statements of functional expenses. We were paid \$1.0 million and \$0.8 million under these arrangements during the years ended December 31, 2017 and 2016, respectively.

### **Government contracting**

We recognize revenue from grants and contracts from government agencies based on actual costs incurred and reimbursable expenses from the granting agencies. These costs are subject to audit by the Office of the Inspector General and ultimate realization of revenue recognized is contingent upon the outcome of such audits. In the opinion of management, adequate provisions have been made in the accompanying combined financial statements for adjustments, if any, which may result from an audit.

### Litigation

In the ordinary course of business, we may be involved in lawsuits, claims and assessments. In the opinion of management, the result of any such claims will not have a material impact on our combined financial statements.

### Joint venture arrangement

We entered into a joint venture arrangement with three other not-for-profit organizations to provide services to stabilize distressed residential mortgage loans. The joint venture has borrowed monies from housing agencies to provide the program services. We believed that the obligation to repay these loans was an obligation of the joint venture and not recourse to the members, which was challenged by a housing agency. During 2016, we received a letter from the housing agency stating that they will not seek repayment for any of the funds given to the joint venture. This resulted in us

# Notes to Combined Financial Statements December 31, 2017 and 2016

reversing a \$1.3 million loss contingency during 2016, that was recorded in a prior year. This income is included as a reduction in program services in the combined statements of activities.

#### **Matching requirements**

We were awarded various four-year Capacity Building grants by HUD. These awards require us to either directly provide qualified matching program services and costs or obtain the matching program services and costs from third parties on a 3:1 basis within four years of the award date on amounts expended which could be less than the award amount. Should we not achieve the committed 3:1 matching requirement from third parties, we would be required to provide the matching program services or accept alternative corrective action.

The awards, outstanding at any time during 2017, the related matching requirements, amounts expended and matching program services and the costs achieved as of December 31, 2017 are summarized as follows (\$ in thousands):

Capacity Building Grant	Award Year	Award Amount				Amount Expended		Matching Commitment Achieved	
CB 17 CB 18 CB 19 CB 20	2013 2014 2015 2016	\$	14,512 15,888 14,635 14,265	\$	43,535 47,665 43,904 42,794	\$	14,470 14,705 6,651 1,269	\$	43,535 47,665 27,350 2,374

### Note 13 - Concentration of credit risk

Cash and cash equivalents are held primarily in checking accounts, certificates of deposit, and money market funds with carefully selected financial institutions. While at times, deposits may exceed federally insured limits, we have not experienced any losses with respect to our cash and cash equivalents balances. Accordingly, management does not believe that we are exposed to significant credit risk with respect to cash and cash equivalents.

#### Note 14 - Risks and uncertainties

Our invested assets consist of commercial paper, corporate and U.S. agency bonds and notes, and diversified funds which invest in fixed income securities, equities and alternative investments. Investment policy and guidelines are established by our investment committee of the board of trustees and approved by the applicable boards. These investments are exposed to various risks, such as interest rate, market and credit. Due to the level of uncertainty related to changes in interest rates, market volatility and credit risks, it is at least reasonably possible that changes in these risks could materially affect the fair value of investments reported in the combined statement of financial position as of December 31, 2017. The investment policy and guidelines consider liquidity and risks for each entity and each pool of assets and attempt to diversify asset classes to mitigate risks over the applicable time horizons.

#### Note 15 - Fair value measurements

Fair value of assets or liabilities measured on a recurring basis is determined based on the price we would receive to sell an asset or pay to transfer a liability in an orderly transaction with a market participant at the measurement date. In the absence of active markets for the identical assets or liabilities, such measurements involve developing assumptions based on market observable data

## Notes to Combined Financial Statements December 31, 2017 and 2016

and, in the absence of such data, internal information that is consistent with what market participants would use in a hypothetical transaction that occurs at the measurement date.

Observable inputs reflect market data obtained from independent sources, while unobservable inputs reflect market assumptions. Preference is given to observable inputs. These two types of inputs create the following fair value hierarchy:

- Level 1 Quoted market prices for identical instruments in active markets.
- Level 2 Quoted market prices for similar instruments in active markets; quoted prices for identical or similar instruments in markets that are not active; and model-derived valuations whose inputs are observable or whose significant value drivers are observable.
- Level 3 Significant inputs to the valuation model are unobservable.

We maintain policies and procedures to value instruments using the best and most relevant data available. Additionally, management routinely performs various risk assessments that review valuation, including independent price validation for certain instruments. Further, in other instances, we retain independent pricing vendors to assist in valuing certain instruments. The following tables present the fair value of assets measured on a recurring basis at December 31 (\$ in thousands):

December 31, 2017		Level 1	 Level 2	L	evel 3	Net balance		
Assets Investments in marketable securities Alternative investments	\$	50,672 -	\$ <u>-</u>	\$	- 755_	\$	50,672 755	
Total	\$ 50,672		\$ 	\$	755	\$	51,427	
December 31, 2016		Level 1	Level 2	L	evel 3	Net balance		
Assets Investments in marketable securities Alternative investments	\$	27,738	\$ - -	\$	- 586	\$	27,738 586	
Total	\$	27,738	\$ -	\$	586	\$	28,324	

# Notes to Combined Financial Statements December 31, 2017 and 2016

Investments in marketable securities can consist of U.S. Government agency obligations, fixed income securities and corporate and foreign securities. Marketable securities are carried at fair value based on quoted prices. Alternative investments consist primarily of investments in limited partnerships. These investments are carried at fair value, which is the quarterly net asset value made available by the fund manager or administrator prior to the valuation date.

The following table provides a summary of changes in fair value of our Level 3 assets, as well as the portion of gains or losses included in income attributable to realized and unrealized gains or losses that related to those assets held at December 31 (\$ in thousands):

		uary 1, )17	Realized/ unrealized gains (losses) included in changes in net assets		issuan	nases, ces and ments	and/o	fers in r out of rel 3	December 31, 2017		
Assets Alternative investments	\$	586	\$	3	\$	166	\$	-	\$	755	
Total	\$	586	\$	3	\$	166	\$	-	\$	755	
	January 1, 2016		Realized/ unrealized gains (losses) included in changes in net assets		Purchases, issuances and settlements		and/o	fers in r out of rel 3		nber 31, 016	
Assets Alternative					_						
investments	\$	438	\$	5	\$	143	\$	-	\$	586	
Total	\$	438	\$	5	\$	143	\$	-	\$	586	

### Note 16 - Subsequent events

Events that occur after the combined statement of financial position date but before the combined financial statements were available to be issued must be evaluated for recognition or disclosure. The effects of subsequent events that provide evidence about conditions that existed at the combined statement of financial position date are recognized in the accompanying combined financial statements. Subsequent events which provide evidence about conditions that existed after the combined statement of financial position date require disclosure in the accompanying notes. We evaluated our activity through April 23, 2018 (the date the combined financial statements were available to be issued) and concluded that no subsequent events have occurred that would require recognition in the combined financial statements. However, management has determined that the subsequent event discussed in Note 7, as well as the following subsequent events, require disclosure in the notes to the combined financial statements.

# Notes to Combined Financial Statements December 31, 2017 and 2016

On January 1, 2018, ECI obtained control of Community Preservation and Development Corporation and Subsidiaries, namely Community Housing, Inc. ("CHI") (collectively, "CPDC"). CPDC and CHI are both 501(c)(3) not-for-profit organizations. ECI obtained control as a result of amendments made to CPDC's governance documents which provided ECI with majority representation on CPDC's board of directors. CPDC is an affordable housing developer headquartered in Maryland, and it holds interests in affordable housing projects in Washington D.C., Maryland, and Virginia. CPDC specializes in acquisition, redevelopment, and operation of affordable housing for low- and moderate- income individuals and families. In addition, CPDC provides comprehensive resident services to the residents of its developments aimed primarily at youth and seniors. As there was no consideration paid by ECI when control was obtained, ECI expects to recognize contribution income in 2018 equal to the fair value of the net assets of CPDC as of January 1, 2018. This contribution income will be recognized in the 2018 combined financial statements as an increase in investments in controlled subsidiaries and affiliates and in equity in increase in net assets of subsidiaries and affiliates.

In addition, as of April 1, 2018, ECI obtained control of Loan Fund. This change in control was accomplished through amendments to Loan Fund's governance documents, which transferred control of Loan Fund's Board of Trustees from Partners to ECI. Additionally, Loan Fund filed IRS Form 8940 to notify the IRS of a change in status of Loan Fund's public charity status from a 509(a)(3) supporting organization to Partners to qualifying on its own as a 509(a)(2) organization. Loan Fund also obtained the consent of its lenders for the change, as necessary. This is not expected to have a material effect on the 2018 combined financial statements.



# **Supplementary Information**

## Combining Statement of Financial Position December 31, 2017 (\$ in thousands)

### <u>Assets</u>

	Enterprise Community Partners, Inc.		Com	nterprise munity Loan und, Inc.		Total	Elir	minations	Combined		
Cash, cash equivalents and investments	\$	7,589	\$	13,406	\$	20,995	\$	-	\$	20,995	
Restricted cash, cash equivalents											
and investments		66,062		30,145		96,207		-		96,207	
Contributions receivable, net		15,061		2,507		17,568		-		17,568	
Contracts receivable, net		6,511		-		6,511		-		6,511	
Interest receivable, net		53		950		1,003		-		1,003	
Loans receivable, net		2,593		166,945		169,538		(450)		169,538	
Notes receivable, net		10,626		180		10,806		(150)		10,656	
Advances to subsidiaries and affiliates Investments in controlled subsidiaries		1,950		(347)		1,603		-		1,603	
and affiliates Investments in uncontrolled subsidiaries		224,620		-		224,620		(54,376)		170,244	
and affiliate		480		5,340		5,820		-		5,820	
Property and equipment, net		5,470		-		5,470		-		5,470	
Other receivables and other assets, net		615		86		701				701	
Total assets	\$	341,630	\$	219,212	\$	560,842	\$	(54,526)	\$	506,316	
		Liabilit	ies and	Net Assets							
Liabilities											
Accounts payable and accrued expenses	\$	9,126	\$	648	\$	9,774	\$	_	\$	9,774	
Funds held for others	Ψ	1,936	Ψ	4,514	Ψ	6,450	Ψ	_	*	6,450	
Loans payable, net		-		159,674		159,674		(150)		159,524	
Total liabilities		11,062		164,836		175,898		(150)		175,748	
		,				,		(100)		,	
Commitments and contingencies		-		-							
Net assets											
Unrestricted, controlling interest		209,237		46,816		256,053		(46,816)		209,237	
Unrestricted, noncontrolling interest		36,586		· <del>-</del>		36,586		-		36,586	
Temporarily restricted - program activities		69,229		7,560		76,789		(7,560)		69,229	
Temporarily restricted - Cullman											
Challenge Grant		15,516		-		15,516		-		15,516	
Temporarily restricted - Terwilliger Fund		-		<u> </u>				-			
Total net assets		330,568		54,376		384,944		(54,376)		330,568	
Total liabilities and net assets	\$	341,630	\$	219,212	\$	560,842	\$	(54,526)	\$	506,316	

# **Supplementary Information**

## Combining Statement of Financial Position December 31, 2016 (\$ in thousands)

#### <u>Assets</u>

	Co	nterprise ommunity tners, Inc.	Com	nterprise munity Loan und, Inc.		Total	Eliı	minations	Combined		
Cash, cash equivalents and investments	\$	8,348	\$	27,182	\$	35,530	\$	-	\$	35,530	
Restricted cash, cash equivalents		07.404		40.047		07.054				07.054	
and investments		67,134		19,917		87,051		-		87,051	
Contributions receivable, net		16,776		3,300		20,076		-		20,076	
Contracts receivable, net		5,845		- 774		5,845		-		5,845	
Interest receivable, net		-		771		771		-		771	
Loans receivable, net		2,862		145,428		148,290		(205)		148,290 4.696	
Notes receivable, net Advances to subsidiaries and affiliates		4,705 6,199		196 (129)		4,901 6,070		(205)		4,696 6,070	
Investments in controlled subsidiaries		•		(129)				-		6,070	
and affiliates Investments in uncontrolled subsidiaries		197,412		-		197,412		(50,883)		146,529	
and affiliate		644		249		893		-		893	
Property and equipment, net		4,986		-		4,986		-		4,986	
Other receivables and other assets, net		670		-		670		-		670	
Total assets	\$	315,581	\$	196,914	\$	512,495	\$	(51,088)	\$	461,407	
		Liabilit	ies and	l Net Assets							
Liabilities											
Accounts payable and accrued expenses	\$	7,961	\$	492	\$	8,453	\$	-	\$	8,453	
Funds held for others	*	1,539	•	5,283	*	6,822	*	=	*	6,822	
Loans payable, net		-		140,256		140,256		(205)		140,051	
Total liabilities		9,500		146,031		155,531		(205)		155,326	
Commitments and contingencies		_		_		-		-		-	
3									-		
Net assets											
Unrestricted, controlling interest		175,750		40,001		215,751		(40,001)		175,750	
Unrestricted, noncontrolling interest		29,590		=		29,590		=		29,590	
Temporarily restricted - program activities Temporarily restricted - Cullman		83,040		8,882		91,922		(8,882)		83,040	
Challenge Grant		13,387		_		13,387		_		13,387	
Temporarily restricted - Terwilliger Fund		4,314		2,000		6,314		(2,000)		4,314	
Total net assets		306,081	-	50,883		356,964		(50,883)		306,081	
Total liabilities and net assets	\$	315,581	\$	196,914	\$	512,495	\$	(51,088)	\$	461,407	

## **Supplementary Information**

# Combining Statement of Activities Year Ended December 31, 2017 (\$ in thousands)

		Unrestricted Temporarily restricted											
	Enterprise Community Partners, Inc.	Enterprise Community Loan Fund, Inc.	Total	Eliminations	Combined	Program activities Partners	Program activities Loan Fund	Cullman Challenge Grant	Terwilliger Fund Partners	Terwilliger Fund Loan Fund	Eliminations	Combined	Combined total
Revenue and support													
Grants and contracts	\$ 20,209	\$ -	\$ 20,209	\$ -	\$ 20,209	\$ -	\$ 2,507	\$ -	\$ -	\$ -	\$ -	\$ 2,507	\$ 22,716
Contributions	5,842	-	5,842	-	5,842	19,002	-	-	-	-	-	19,002	24,844
Interest income	212	9,678	9,890	-	9,890	-	-	-	-	-	-	-	9,890
Royalty income Services provided to subsidiaries	6,115	-	6,115	-	6,115	-	-	-	-	-	-	-	6,115
and affiliates	2,497	-	2,497	-	2,497	-	-	-	-	-	-	-	2,497
Investment income	447	204	651	-	651	-	-	411	7	-	-	418	1,069
Other revenue	8,806	842	9,648		9,648								9,648
	44,128	10,724	54,852	-	54,852	19,002	2,507	411	7	-	-	21,927	76,779
Net assets released from restrictions	34,520	5,829	40,349		40,349	(31,491)	(3,829)	(708)	(2,321)	(2,000)	-	(40,349)	
Total revenue and support	78,648	16,553	95,201		95,201	(12,489)	(1,322)	(297)	(2,314)	(2,000)		(18,422)	76,779
Expenses													
Program activities													
Program services	41,725	5,111	46,836	-	46,836	•	-	-	-	•	-	-	46,836
Grants	14,839	-	14,839	-	14,839	-	-	-	-	-	-	-	14,839
Public policy	3,033	- 0.750	3,033	-	3,033	-	-	-	-	-	-	-	3,033
Interest on loans	96	3,759	3,855		3,855							. ———	3,855
Total program activities	59,693	8,870	68,563		68,563						-	-	68,563
Support services													
Management and general	3,776	962	4,738	-	4,738	•	-	-	-	-	-	-	4,738
Fundraising	5,100		5,100		5,100							·	5,100
Total support services	8,876	962	9,838		9,838								9,838
Total expenses	68,569	9,832	78,401		78,401								78,401
Excess (deficiency) of revenue and support over expenses from operations	10,079	6,721	16,800	-	16,800	(12,489)	(1,322)	(297)	(2,314)	(2,000)	-	(18,422)	(1,622)
Net realized and unrealized gain on investments	487	4	491	-	491	-	-	2,426	-	-	-	2,426	2,917
Equity in increase in net assets of subsidiaries and affiliates	31,335	90	31,425	(6,815)	24,610							·	24,610
Change in net assets	41,901	6,815	48,716	(6,815)	41,901	(12,489)	(1,322)	2,129	(2,314)	(2,000)	-	(15,996)	25,905
Change in net assets, attributable to noncontrolling interest	(8,807)		(8,807)		(8,807)						_		(8,807)
Change in net assets, attributable to controlling interest	\$ 33,094	\$ 6,815	\$ 39,909	\$ (6,815)	\$ 33,094	\$ (12,489)	\$ (1,322)	\$ 2,129	\$ (2,314)	\$ (2,000)	\$ -	\$ (15,996)	\$ 17,098

## **Supplementary Information**

# Combining Statement of Activities Year Ended December 31, 2016 (\$ in thousands)

			Unrestricted			Temporarily restricted							
	Enterprise	Enterprise				Program	Program	Cullman	Terwilliger	Terwilliger			
	Community	Community Loan				activities	activities	Challenge	Fund	Fund			Combined
	Partners, Inc.	Fund, Inc.	Total	Eliminations	Combined	Partners	Loan Fund	Grant	Partners	Loan Fund	Eliminations	Combined	total
Revenue and support													
Grants and contracts	\$ 25,544	\$ -	\$ 25,544	\$ -	\$ 25,544	\$ -	\$ 3,300	\$ -	\$ -	\$ -	\$ -	\$ 3,300	\$ 28,844
Contributions	11,008	-	11,008	-	11,008	51,007	25	-	-	-	-	51,032	62,040
Interest income	220	7,923	8,143	-	8,143	-	-	-	-	-	-	-	8,143
Royalty income	6,145	-	6,145	-	6,145	-	-	-	-	-	-	•	6,145
Services provided to subsidiaries													
and affiliates	2,379	-	2,379	-	2,379	-	-	-		-	-	-	2,379
Investment income	353	208	561	-	561	-	-	339	2	-	-	341	902
Other revenue	2,568	446	3,014		3,014								3,014
	48,217	8,577	56,794		56,794	51,007	3,325	339	2			54,673	444.407
Net assets released from restrictions				-					2	-	-		111,467
Net assets released from restrictions	21,651	1,543	23,194		23,194	(20,975)	(1,543)	(676)		<u>-</u>		(23,194)	<u>-</u>
Total revenue and support	69,868	10,120	79,988		79,988	30,032	1,782	(337)	2			31,479	111,467
F													
Expenses													
Program activities	42,844	3,350	46,194		46,194								46,194
Program services Grants		3,350		-		-	-	-	-	-	-	-	
Public policy	15,569 2,419	-	15,569 2,419	-	15,569 2,419	-	-	-	-	-	-	-	15,569 2,419
Interest on loans	2,419	2,790	2,419	-	2,419	-	-	-	-	-	-	•	2,419
Interest on loans		2,790	2,790		2,790								2,790
Total program activities	60,832	6,140	66,972		66,972			-					66,972
Support services													
Management and general	3,414	781	4,195		4,195								4,195
Fundraising	4,913	701	4,913	-	4,193	-	-	-	-	-	-	•	4,913
i ulidialsing	4,913		4,313		4,913							· <del></del>	4,513
Total support services	8,327	781	9,108		9,108						_		9,108
T-1-1	00.450	0.004	70.000		70.000								70.000
Total expenses	69,159	6,921	76,080		76,080								76,080
Excess (deficiency) of revenue and support													
over expenses from operations	709	3,199	3,908	_	3,908	30,032	1,782	(337)	2	_	_	31,479	35,387
over expenses from operations	703	0,100	0,500		5,500	50,052	1,702	(557)	-			01,470	55,567
Net realized and unrealized gain on													
investments	199	220	419	_	419	_	_	842	_	_	_	842	1,261
invocanonio	100	220						0.12				0.2	1,201
Equity in increase in net													
assets of subsidiaries and affiliates	14,039	68	14,107	(3,487)	10,620	-	-	_	_	_		_	10,620
	,,,,,,		.,,	(0,101)	10,020								,
Change in net assets	14,947	3,487	18,434	(3,487)	14,947	30,032	1,782	505	2	_	-	32,321	47,268
· ·													
Change in net assets, attributable to													
noncontrolling interest	(9,418)		(9,418)		(9,418)								(9,418)
					-								
Change in net assets,													
attributable to controlling interest	\$ 5,529	\$ 3,487	\$ 9,016	\$ (3,487)	\$ 5,529	\$ 30,032	\$ 1,782	\$ 505	\$ 2	\$ -	\$ -	\$ 32,321	\$ 37,850

See Independent Auditor's Report.