

Humane Society Silicon Valley

Financial Statements

June 30, 2016 (With Comparative Totals for 2015)



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INDEPENDENT AUDITOR'S REPORT

To the Board of Directors Humane Society Silicon Valley Milpitas, California

We have audited the accompanying financial statements of Humane Society Silicon Valley (a California nonprofit corporation) (the "Organization"), which comprise the statement of financial position as of June 30, 2016, and the related statements of activities, functional expenses, and cash flows for the year then ended, and the related notes to the financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America (the "U.S."); this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the U.S. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Humane Society Silicon Valley as of June 30, 2016, and the changes in its net assets and its cash flows for the year then ended in accordance with accounting principles generally accepted in the U.S.

Report on Summarized Comparative Information

We have previously audited Humane Society Silicon Valley's 2015 financial statements, and our report dated November 30, 2015 expressed an unmodified opinion on those audited financial statements. In our opinion, the summarized comparative information presented herein as of and for the year ended June 30, 2015, is consistent, in all material respects, with the audited financial statements from which it has been derived.

Armanino^{LLP}

San Jose, California

armanino LLP

December 6, 2016

Humane Society Silicon Valley Statement of Financial Position June 30, 2016

(With Comparative Totals for 2015)

	2016	2015
ASSETS		
Current assets Cash and cash equivalents Accounts receivable Current portion - unconditional promises to give Inventory Prepaid expenses Short term investments - other Total current assets	\$ 3,505,30 64,50 1,035,72 86,04 186,73 500,00 5,378,30	06 55,458 25 695,775 43 67,818 33 155,438 00 500,000
Property and equipment, net	20,761,54	21,281,746
Other assets Investments Long-term investments - other Unconditional promises to give, net of current portion Bond origination costs, net Cash and cash equivalents held for endowment purposes Investments held for endowment purposes Total other assets	10,804,20 4,563,00 2,146,2' 376,50 264,5: 2,945,60 21,100,3'	3,508,997 76 1,387,150 58 390,601 57 44,552 30 3,233,407
Total assets	\$ 47,240,2	<u>\$ 47,102,643</u>
LIABILITIES AND NET ASSETS		
Current liabilities Accounts payable and accrued expenses Bonds payable, current portion Accrued payroll and related benefits Accrued vacation Deferred fees Total current liabilities Bonds payable, net of current portion Total liabilities	\$ 218,42 475,00 182,23 245,8 24,73 1,146,20 11,675,00 12,821,20	00 625,000 33 142,326 17 268,900 34 61,453 58 1,409,765 00 12,150,000
Net assets Unrestricted Unrestricted Board-designated for building repairs Board-designated for operating reserves Property and equipment Total unrestricted Temporarily restricted Permanently restricted Total net assets Total liabilities and net assets	2,281,80 217,15 5,000,75 20,761,52 28,261,29 3,176,52 2,981,14 34,419,01	51 217,151 98 4,663,271 41 21,281,746 93 28,181,994 72 2,379,739 45 2,981,145 10 33,542,878

Humane Society Silicon Valley Statements of Activities For the Year Ended June 30, 2016 (With Comparative Totals for 2015)

	Unrestricted	Temporarily Restricted	Permanently Restricted	2016 Total	2015 Total	
Support and revenue						
Program services						
Program fees and charges	\$ 1,610,441	\$ -	\$ -	\$ 1,610,441	\$ 1,534,886	
Contracts with governmental agencies	367,721	-	-	367,721	362,235	
Pet store and clinic sales, net	172,863		<u>-</u> _	172,863	155,650	
Total program services	2,151,025			2,151,025	2,052,771	
P. a. factorio						
Fundraising	2.760.150	2 261 202		C 001 450	4 001 547	
Contributions and grants	3,760,159	2,261,293	-	6,021,452	4,891,547	
Trust, bequest, and endowments	2,256,246	19,369	-	2,275,615	4,898,437	
In-kind contributions	109,410	10.705	-	109,410	88,283	
Special events, net	1,169,729	12,725		1,182,454	794,191	
Total fundraising	7,295,544	2,293,387		9,588,931	10,672,458	
Other income (loss)						
Investment income, net	(87,707)	(51,940)	_	(139,647)	408,954	
Gain on legal settlement	-	-	_	-	2,085,596	
Gains on disposal of assets	11,110	_	_	11,110	-,,,,,,,,	
Other income (loss)	(762)	_	_	(762)	(1,628)	
Total other income (loss)	(77,359)	(51,940)		(129,299)	2,492,922	
Total other meome (1688)	(11,555)	(81,510)		(12),2)		
Net assets released from restriction	1,444,614	(1,444,614)	_	-	_	
Total support, revenue and net assets						
released from restrictions	10,813,824	796,833		11,610,657	15,218,151	
To do 1						
Functional expenses						
Program services						
Programs to Save Lives and Place	7,000,422			7,000,422	C 475 076	
Homeless Animals	7,008,423	-	-	7,008,423	6,475,276	
Community Programs for People and	1 104 022			1 104 022	1 150 220	
Animals	1,194,933			1,194,933	1,150,328	
Total program services Support services	8,203,356			8,203,356	7,625,604	
**	094 064			094 064	001 270	
Management and general	984,964	-	-	984,964	991,270 945,196	
Fundraising	1,029,932	-	-	1,029,932	,	
Comprehensive campaign	516,273			516,273	487,872	
Total support services	2,531,169			2,531,169	2,424,338	
Total functional expenses	10,734,525			10,734,525	10,049,942	
Change in net assets	79,299	796,833	-	876,132	5,168,209	
Net assets, beginning of year	28,181,994	2,379,739	2,981,145	33,542,878	28,374,669	
Net assets, end of year	\$ 28,261,293	\$ 3,176,572	\$ 2,981,145	\$ 34,419,010	\$ 33,542,878	

Humane Society Silicon Valley Statement of Functional Expenses For the Year Ended June 30, 2016 (With Comparative Totals for 2015)

			Suppor					
	Program	Management		Comprehensive	Total support	2016	2015	
	Services	and general	Fundraising	campaign	services	Total	Total	
Expenses		A 505.021		Φ 201 102	.	A 5 5 7 4 2 0 4	.	
Salaries and benefits	\$ 5,047,966	\$ 697,931	\$ 626,905	\$ 301,482	\$ 1,626,318	\$ 6,674,284	\$ 6,461,977	
Professional fees and contract								
services	668,747	145,879	55,172	51,036	252,087	920,834	649,059	
Direct mail,	000,747	143,079	33,172	31,030	232,007	920,634	049,039	
advertising and								
newsletter								
expenses	327,646	17,290	165,142	153,641	336,073	663,719	640,220	
Operating supplies								
and services	650,747	88	77	16	181	650,928	567,613	
Depreciation	571,766	31,259	19,819	146	51,224	622,990	635,118	
Occupancy								
expenses	352,050	18,933	12,014	89	31,036	383,086	342,620	
Other expenses	158,447	11,063	88,503	3,371	102,937	261,384	237,445	
Management								
information	154 202	21 474	10.070	124	20.669	104.061	106.042	
systems Office supplies and	154,393	21,474	18,070	124	39,668	194,061	196,043	
services	92,689	26,540	36,010	5,873	68,423	161,112	133,595	
Interest, fees and	72,007	20,540	30,010	3,073	00,423	101,112	155,575	
amortization on								
bonds	144,377	7,894	5,005	37	12,936	157,313	152,256	
Automobile, travel								
and meetings	34,528	6,613	3,215	458	10,286	44,814	33,996	
	\$ 8,203,356	\$ 984,964	\$ 1,029,932	\$ 516,273	\$ 2,531,169	\$ 10,734,525	\$ 10,049,942	
Percentage of								
total	76.4 %	9.2 %	9.6 %	4.8 %	23.6 %	100.0 %		

Humane Society Silicon Valley Statement of Functional Expenses - Program Services For the Year Ended June 30, 2016

	Programs to Save Lives and Place Homeless Animals		Community Programs for People and Animals		Total Program Services	
Expenses						
Salaries and benefits	\$	4,304,276	\$	743,690	\$	5,047,966
Professional fees and contract services		520,925		147,822		668,747
Direct mail, advertising and newsletter expenses		323,577		4,069		327,646
Depreciation		468,153		103,613		571,766
Operating supplies and services		627,738		23,009		650,747
Occupancy expenses		289,383		62,667		352,050
Other expenses		125,778		32,669		158,447
Management information systems		123,059		31,334		154,393
Office supplies and services		76,758		15,931		92,689
Interest, fees and amortization on bonds		118,214		26,163		144,377
Automobile, travel and meetings		30,562		3,966		34,528
	\$	7,008,423	\$	1,194,933	\$	8,203,356

Humane Society Silicon Valley Statement of Cash Flows For the Year Ended June 30, 2016 (With Comparative Totals for 2015)

	_	2016		2015	
Cash flows from operating activities					
Change in net assets	\$	876,132	\$	5,168,209	
Adjustments to reconcile change in net assets to net cash		,		, ,	
provided by operating activities					
Depreciation		622,990		635,118	
Amortization of bond origination costs		14,033		14,034	
Donated securities		(155,279)		(77,556)	
Net realized and unrealized losses on investments		673,605		89,469	
Changes in operating assets and liabilities					
Accounts receivable		(9,048)		(3,041)	
Unconditional promises to give		(1,099,076)		650,751	
Inventory		(18,225)		(1,065)	
Prepaid expenses		(31,345)		(21,026)	
Other current asset		_		576,306	
Accounts payable and accrued expenses		(93,652)		6,078	
Accrued payroll and related benefits		39,957		14,795	
Accrued vacation		(23,083)		(38,016)	
Deferred fees		(36,719)	_	38,169	
Net cash provided by operating activities	_	760,290	_	7,052,225	
Cash flows from investing activities					
Purchase of property and equipment		(102,785)		(80,570)	
Proceeds from sale of investments		2,322,106		4,556,674	
Purchase of investments		(2,939,499)		(9,787,955)	
Change in cash and cash equivalents held for endowment					
purposes		(220,005)		68,934	
Net cash used in investing activities		(940,183)		(5,242,917)	
Cook flows from financia activities					
Cash flows from financing activities Payments on bonds		(625,000)		(600,000)	
· ·		(625,000)	_	(600,000)	
Net cash used in financing activities		(625,000)	_	(600,000)	
Net increase (decrease) in cash and cash equivalents		(804,893)		1,209,308	
Cash and cash equivalents, beginning of year	_	4,310,200	_	3,100,892	
Cash and cash equivalents, end of year	\$	3,505,307	<u>\$</u>	4,310,200	
Supplemental disclosure of cash flow infor	rmati	ion			
			¢.	6.050	
Cash paid during the year for interest	\$	12,974	\$	6,253	

1. ORGANIZATION



Humane Society Silicon Valley (the "Organization") is a California nonprofit public benefit corporation that has operated continuously since 1929. The focus of the Organization is companion animal rescue and homelessness prevention. The Organization serves as a safety net for companion animals in Silicon Valley, sets a national example for innovation and seeks to transform human lives through deeper connections to animals. The impact achieved reflects the quality of the Organization and its people.

Impact

The Organization is driving significant, positive change for both companion animals and the people who care for and about them. The solutions are achieving groundbreaking results.

Specifically, the Organization:

- ! Saves 100% of all healthy animals in the Organization's care and has done so since 2006. In the year ended June 30, 2016, the Organization saved 90% of *all* animals that came through its doors, including many needing rehabilitation or extended treatment. This compares to the national average of 70% (for 2012, as reported on http://www.maddiesfund.org/). Even more importantly, these results are being achieved while the overall community save rate continues to improve.
- ! Provides rehabilitation and medical or behavioral treatment for nearly 3,600 (in calendar 2015) animals each year. These animals are just like pets many people already have in their homes today but they don't yet have the loving guardians they need to overcome common challenges. Given time, space, and tailored medical and behavioral attention, these animals can lead high-quality lives for years to come and provide profound enrichment to their future two-legged families. Currently, approximately 76% of the animals saved require this kind of care and treatment.

1. ORGANIZATION (continued)

- ! Finds and helps keep loving homes for over 5,600 animals each year. This includes providing counseling and no cost pet food to keep nearly 215 per animals in their homes (excluding managed colony cats), returning nearly 185 lost animals to their homes, transferring almost 525 animals, including wild life, to rescue groups and managed cat colonies, and facilitating adoptions for nearly 4,700 animals. Currently, nearly 72% of these adopted animals will receive foster care or kitten nursery care prior to being matched with their new families.
- ! The Organization also provides "showcase" foster days for several animal rescue partners. By providing the use of the Organization's facilities to the same rescue groups at the same time each week, these groups are able to maintain a presence where potential adopters can routinely find them. This enables hundreds more animals to ultimately find homes each year.
- ! Performs and influences nearly 8,520 spay/neuter surgeries each year. Potentially, these surgeries result in nearly 12,700 fewer animals being born each year.
 - Over 1,340 of these annual surgeries are a result of the Organization's efforts to secure funds for the broader community. PetSmart Charities® awarded Humane Society Silicon Valley a total of \$309,000 to deploy and administer, utilizing two other local agencies, a pilot program to address Chihuahua overpopulation. These funds covered over four years of operations for over 5,160 Chihuahua and Chihuahua mix surgeries. A private donor awarded the Organization a total of \$250,000 to expand this work to include free surgeries to all breeds in the targeted zip codes. The new funds supported 765 surgeries in the year ended June 30, 2016 and will support surgeries for a year and a half.
- ! Provides education for 8,875 children, from pre-kindergarten through 12th grade. These education programs enable social and emotional learning through interactions with animals. This includes economically disadvantaged children and at-risk youth many with little prior exposure to animals. The Organization also works with local schools to provide carefully designed programs tailored to their students' unique needs, especially those who need support in building empathy, responsible decision-making and relationship skills.

These outcomes demonstrate that Humane Society Silicon Valley is delivering on and advancing its mission to groundbreaking levels.

1. ORGANIZATION (continued)



Innovation

Humane Society Silicon Valley is setting a national example for leadership and innovation at the local level. The Organization has shattered the notion of what is possible for the guardianship of homeless animals and has established new standards for what can be accomplished. Specifically, the Organization:

! Created and leads an inter-agency coalition to save the lives of companion animals in Silicon Valley. The Organization founded this coalition to provide a platform for public animal-care agencies to work together as a community to save lives. Visionary leadership is igniting these organizations to collaborate in achieving goals previously thought unattainable. In 2004, the community wide save rate was 30%; in the calendar year 2015 it was approximately 88%.

! Developed, in conjunction with PETCO® and PetSmart®, a new operating model that demonstrates the power of non-profit/for-profit partnership. Humane Society Silicon Valley is the only organization in the nation with multiple adoption centers that are permanently colocated inside PETCO® and PetSmart® stores. Humane Society Silicon Valley provides consistent, on-going staffing and comfortable living environments while animals await adoption. PETCO® and PetSmart® provide use of their retail space and supply the food and supplies necessary to care for these animals. These centers make adoptions more accessible because the Organization becomes part of local neighborhoods and maintains hours convenient for potential adopters. Just over 2,125 of the Organization's adoptions happen through these PETCO® and PetSmart® neighborhood adoption centers. In addition, these PETCO® and PetSmart® stores no longer sell rabbits to their customers. They are able to rely on the Organization to provide rescue rabbits that they would otherwise purchase through pet wholesalers and breeding mills.

1. ORGANIZATION (continued)



- ! Crafted and spearheaded a first-of-its kind spay/neuter pilot program, operating across multiple local agencies, that targets reversing the runaway trend of Chihuahua overpopulation. This pilot program has already inspired another community outside the Bay Area to begin efforts to launch a similar version of this program.
- ! Designed its regional rescue program in the spirit of community and collaboration. The Organization serves as a safety net for animals that most need help in the community and saves animals that would otherwise not have rescue options. The Organization also rescues animals that have been made available for adoption at their partnering agencies but are not thriving or are being overlooked by potential adopters. In addition, the Organization collaborates with local rescue organizations to save lives when they become overburdened from situations such as hoarding cases or taking in large numbers of animals from research facilities.
- ! Built the state-of-the-art, environmentally friendly Animal Community Center, which is one of the first gold LEED certified animal facilities in the country. This facility sets new standards for the care of homeless animals and the way that people learn about, engage with, and celebrate animals. This facility brings together and leverages the power of individuals and groups to make a difference in the lives of both companion animals and people.

1. ORGANIZATION (continued)

- ! Committed to focusing on combining compassion and commitment to Humane Society Silicon Valley's mission (heart) with professionalism and competence (head). The Organization seeks to attract and retain subject matter experts in animal care and experienced leaders from the for-profit and nonprofit worlds who are drawn to the Organization's approach and philosophy.
- ! Implemented transparency and accountability in operations and financials. The Organization's audit report, 990 and annual report are all posted on the Organization's website.



! Launched Mutual RescueTM, which is a national initiative created by Humane Society Silicon Valley to change the conversation around animal welfare from "people OR animals" to "people AND animals."

People all across the country have stories to tell about how shelter animals have changed their lives for the better and Mutual RescueTM is bringing these stories to the world stage. Humane Society Silicon Valley's first film, "Eric & Peety, a Mutual RescueTM Film" was instantly a viral Internet sensation and has been viewed more than 50 million times across the globe.

1. ORGANIZATION (continued)

The Organization believes that helping animals helps people. And yet, of the \$373 billion in charitable donations made in the U.S. in 2015, less than 1% went to animal-related causes. The Organization wants to raise awareness that when you donate to a local animal shelter, you are helping to transform the lives of people in your community for the better through life-changing, human-animal relationships.

A recent survey revealed that 71% of Americans believe their local humane society is a branch of The Humane Society of the United States. This is not the case, and one of the goals of Mutual RescueTM is to help people understand the importance of giving directly to their local shelters to create the biggest impact in their local communities.

Mutual RescueTM emphasizes bringing local communities together to support both animals and humans. This ultimately means connecting millions of animals with millions of people to create the positive transformation of communities all across the country.



1. ORGANIZATION (continued)



! The Organization's leadership and expertise are revolutionizing companion animal care in Silicon Valley and setting an example for what is possible across the nation. Humane Society Silicon Valley is demonstrating on a local level that inspiration and determination can drive community collaboration that saves and enhances lives.

Strategic Direction

Humane Society Silicon Valley's strategic direction is continued commitment to community collaboration to increase the number of lives saved. Companion animals in the local community come first. The aims are to:

- ! Achieve a save rate of 95% or greater. This includes continuing to save 100% of all healthy animals that come under the Organization's care. It also includes attaining the goal to save 100% of animals that can be healed through rehabilitation and medical or behavioral treatment.
- ! Lead the community coalition in continuing to save 100% of healthy animals in Silicon Valley. The acceptance of the Maddie's Fund Lifesaving Award® signifies the coalition's ongoing commitment to achieve this result annually and forever. The Organization also wants to inspire the coalition to reach for the same goal of saving 100% of animals that can be healed through rehabilitation and medical or behavioral treatment.
- ! Become the first model shelter in the country to complete the Association of Shelter guidelines, and create and deploy the story around the life-saving impact of this initiative.

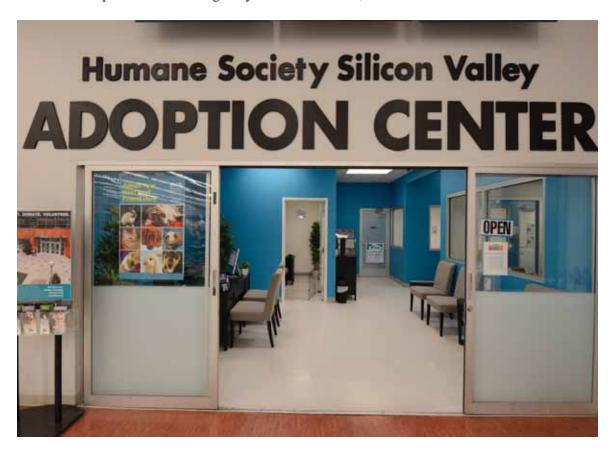


2. PROGRAM SERVICES

The Organization's programs are as follows:

Programs to Save Lives and Place Homeless Animals

! Adoption - facilitates adoptions by matching prospective pet owners with the right pet for their family, supplies information on pet care to ensure a safe and successful adoption placement, and provides follow up support to adopters for the life of their pet. Several years ago, the Organization opened a neighborhood adoption center at a PETCO® store in the Paseo de Saratoga Shopping Center and during the year ended June 30, 2011, the Organization opened a second neighborhood adoption center in a PETCO® store in a Sunnyvale shopping center, to adopt out more cats, dogs, and rabbits. In September, 2014 a third neighborhood adoption center was opened at PetSmart® in Mountain View. The neighborhood locations help the Organization maintain a vital presence with the residents of west San Jose, Saratoga, Campbell, Los Gatos, Sunnyvale and Mountain View. Nearly 4,700 animals were placed through adoptions at the shelter or at the neighborhood PETCO® and PetSmart® adoption centers during the year ended June 30, 2016.



2. PROGRAM SERVICES (continued)

! Golden Pet Program - offers discounted adoption fees to adopters that are age 60 and up, and are adopting a senior pet.



- ! Adoption Scholarship Program waives the adoption fee for animals that have been at the shelter for 100 days or more, in order to encourage adoptions of these animals.
- ! Military Program offers adoption fees discounted at 50% for military veterans.



2. PROGRAM SERVICES (continued)

! Rescue and Foster Care - works to reduce euthanasia by identifying animals at the shelter and within our community that need more assistance than their current environment can provide. The goal is to match each animal with the organization where he or she will be the most comfortable and have the greatest chance of adoption. The Rescue and Foster Care Department does this by running four programs: 1) The Foster Care Program is designed to assist animals that are underage or in need of minor behavior modification, socialization, or medical care. 2) The Kitten Nursery provides onsite care and socialization to underage kittens. During the off season it is also used to house cats that need extra socialization and small animals that need a quiet refuge. 3) The Rescue Partnership Program consists of a screened network of animal rescue organizations, veterinarians, and private shelters that are utilized to find alternative placements for animals that need further assistance or expertise. 4) The Regional Rescue Program is designed to transfer animals from the overcrowded shelters in our community to Humane Society Silicon Valley. In the year ended June 30, 2016, approximately 3,600 animals were placed into foster care and/or the kitten nursery, over 525 animals were placed through the Organization's rescue partners, and approximately 1,920 animals were brought into Humane Society Silicon Valley from its Regional Rescue Program. Working together, the Organization hopes to secure appropriate homes for all adoptable animals in Silicon Valley regardless of species, breed, age, or condition.



2. PROGRAM SERVICES (continued)

! Behavior - performs behavior assessments on all shelter guests to assist with matching individual animals (their needs and behaviors) with new human families. Behavior assessments are also used to determine when behavior modification programs are required so individuals will thrive in the Organization's care and improve their manners in preparation for adoption.



The Organization's Behavior Department also trains and supports all of its dog, cat and rabbit volunteer socializers. Training includes offering several classes for volunteers to learn how to work with and train the Organization's shelter guests. Humane Society Silicon Valley's Behavior Department supports its Customer Care team by counseling potential adopters when an animal displays more challenging behaviors; it also offers post-adoption and pre-surrender behavioral counseling through its "Ask the Behavior and Training Team" service.

- ! Hospital and Triage performs an initial health exam, vaccinations, microchipping, and if needed, long term medical care for all incoming adoptable shelter animals. Approximately 34,500 vaccination, deworming and parasite treatments and tests were given to shelter animals by the hospital and triage staff in the year ended June 30, 2016.
- ! Medical Center Clinic provides affordable medical services to the public, which include: spay and neuter surgeries, vaccinations, disease testing, heartworm medication, de-worming, microchipping and other medical procedures. Nearly 6,400 pet owners were served in the public Medical Center Clinic during the year ended June 30, 2016. Approximately 8,310 dogs, cats and rabbits were spayed or neutered, including feral cats, and shelter animals.



Approximately 5,700 microchips were administered to adopted animals and public client animals, and over 15,700 vaccinations and tests were administered to public client animals, including homeless cats. The Medical Center Clinic participates in the County and donor funded TNR (Trap-Neuter-Return) program, which offers free surgeries, microchips and vaccines for homeless cats, and offers free or minimal cost pitbull spay and neuter surgeries for County residents. The Medical Center also participates in a targeted Chihuahua project, which offers free surgeries and rabies vaccines to residents in certain zip codes. (See paragraphs below).

2. PROGRAM SERVICES (continued)

! Homeless Cats - provides community awareness about the plight of 125,000 homeless cats in Santa Clara County. The Organization partnered with community volunteer groups and other shelters to address this issue. The Organization provides low cost trap neuter and return (TNR) services for Santa Clara County residents through the Medical Center Clinic. This program is funded by donor grants, the County of Santa Clara and the City of Sunnyvale. Nearly 2,000 homeless cats were spayed or neutered as part of this program and in partnership with Peninsula Fix Our Ferals. The feral cats were also given free microchips, parasite treatments and vaccines. The Organization has produced a DVD called "Cats Without a Home" which has aired numerous times on local television to raise awareness of the homeless cat issue in the community. The Organization also holds training classes to educate community members on how to participate in the TNR program to help homeless cats.



! Free Chihuahua Spay and Neuter Surgeries - In an effort to decrease the numbers of unwanted chihuahua and chihuahua mix dogs in the Organization's shelters, members of the public that live in five targeted zip codes in Santa Clara County can receive free spay and neuter surgeries, free rabies vaccines, and discounted other services. These services are subsidized by PetSmart Charities®. This program is funding an incremental 5,160 chihuahua and chihuahua mix surgeries over four years, at two agencies in the community.

2. PROGRAM SERVICES (continued)

! Free Surgeries for All Breeds in Targeted Zip Codes - A private donor awarded the Organization a total of \$250,000 to expand this work to include free surgeries to all breeds in the targeted zip codes. The new funds supported 765 surgeries in the year ended June 30, 2016 and will support free surgeries for another year and a half.



! Prevent Unwanted Pregnancies "PUP" - In an effort to decrease the numbers of unwanted dogs and cats in our community, members of the public can surrender healthy litters of puppies and kittens up to 4 months of age with no surrender fee. The Organization will spay or neuter the mother and father at no charge for the owners. All of the surrendered puppies and kittens receive needed veterinary care and are spayed or neutered prior to adoption. Additionally, if the surrendering owner states that they have already found homes for some of the litter, Humane Society Silicon Valley will spay or neuter those individuals at no charge as well, prior to them going into their new homes. As part of this program, the Organization spayed or neutered over 100 dogs, cats, puppies and kittens during the year ended June 30, 2016.



2. PROGRAM SERVICES (continued)

- ! Animal Care furnishes food, exercise, training, care and support for animals awaiting adoption.
- ! Shelter Services provides an open door shelter for incoming animals 24 hours per day, 365 days per year including stray animals brought in under contract with the City of Sunnyvale. Offers pet surrender services to the public by appointment as well as pet retention and rehoming counseling.
- ! Animal Behavior Counseling counsels post-adoption and pre-surrender customers experiencing behavioral challenges with their companions. Support is provided via email, telephone, and occasionally in person. The Organization's team educates customers on normal and abnormal behaviors, as well as behavior management and training options. During the year ended June 30, 2016, the Organization's Behavior and Training Team responded to nearly 75 inquiries via this service. On average, nearly 25 minutes of individualized counseling is provided by the Organization's Ask the Behavior and Training Team service. The Organization is now also starting to track pre-adoption support (i.e. support that we are giving to the foster homes). So 9 of these inquiries were concerns that were escalated to the Behavior Team, by the Foster Department. The Behavior Team is doing more, to try and provide pre adoption support while the animal is in-care. They have been working more with foster families and even providing training (both one on one, and in group classes) while the dog is in foster.



2. PROGRAM SERVICES (continued)

! Pet Pantry - offers dog and cat food and other supplies at no charge to community members who cannot afford to feed their pets or homeless cat colonies. Frequently, these animals are given up simply because the guardian has lost his/her job and can no longer provide the food that the animal needs. The Organization is committed to keeping animals in their homes. Through this program, the Organization has distributed approximately 31,250 pounds of dry dog or cat food and 9,800 cans of wet dog or cat food to a total of 91 households, 35 homeless cat colonies, and 3 rescue groups during the year ended June 30, 2016.



- ! Lost and Found furnishes proactive services for people who have either lost a beloved pet or found an animal including maintaining a lost/found database, lost pet recovery counseling and a "car tagging" service for owners to help increase visibility of their lost pet. There were 223 lost reports filed through Intake during the year ended June 30, 2016.
- ! Wildlife accommodates injured wildlife brought into the shelter before they are transferred to the Wildlife Center of Silicon Valley for rehabilitation and eventual release.

2. PROGRAM SERVICES (continued)

Community Programs for People and Animals

! Volunteer Programs - engages community members in a partnership to save and enhance the lives of animals in our area. This partnership is achieved by including volunteers in every aspect of the Organization through a variety of volunteer positions, including but not limited to: animal socializers; adoption hosts and counselors; customer service assistants; medical center assistants; shelter hospital assistants; pet store clerks; foster parents; special events coordinators; development office assistants; volunteer department assistants; animal transporters; community event volunteers; and education ambassadors. In addition, Humane Society Silicon Valley's Corporate Volunteer Program provides Silicon Valley employees with a teambuilding experience that makes a difference in the lives of homeless animals.



2. PROGRAM SERVICES (continued)

! Education - offers a variety of programs for children and teens including Kind Kids Field Trips for elementary school students in Title I schools; a Compassion In Action and Animal Starz Volunteering program for pre-teens and teens; Paws for Parents, an after school program for elementary schools children; Animal Care Workshops, an interactive workshop for grades 1-10 emphasizing community activism; Shelter Tours, for children and families; Summer Camp classes for campers grades 3-8; Girl Scouts Bronze Award and Silver Award workshops; and Birthday Parties, a fun, educational experience anyone aged 7 and up. For the year ended June 30, 2016, 8,875 pre-k through high school students attended these educational programs, with an average of 32 programs scheduled per month.



2. PROGRAM SERVICES (continued)

! Pet Store - offers products and services designed to support the human animal bond. This includes offering products and educating pet guardians in nutrition, basic behavior and training tools, developmental toys, grooming, supplements and other products that reinforce a holistic approach to health care. The Pet Store also offers high quality snacks and bottled beverages, as a convenience to Animal Community Center visitors.



2. PROGRAM SERVICES (continued)

! Members Only Dog Park - provides a fun and healthy off-leash play environment for dogs and their people. Screening for friendly, social behavior toward people and other dogs occurs. Medical records are reviewed for current vaccinations and other preventative health measures. At June 30, 2016, the Organization's membership included 300 doggie members.



2. PROGRAM SERVICES (continued)

! Dog Training - provides obedience training that focuses on developing the human-canine bond with special attention on new adopters. Promotes a positive, force-free philosophy to dog training and guardianship. Through classes, seminars and workshops Humane Society Silicon Valley educates the public on animal behavior, how animals learn, and ways to manage normal but undesirable behaviors. The classes, seminars and workshops are offered onsite at the Animal Community Center. During the year ended June 30, 2016, the Organization's Training Programs educated 644 canines and their people, including 23 shelter dogs on scholarship.



2. PROGRAM SERVICES (continued)

! Trish King's Academy of Dog Behavior - an intensive, train-the-trainer academy for those who are interested in becoming professionals in the dog world or just want to learn more about dogs. Topics include dog handling, evaluating, learning theory, training techniques, and solving behavior problems. The training program is led by behavior expert Trish King. Trish, a Certified Professional Dog Trainer and Certified Dog Behavior Consultant, was the Director of Behavior and Training at the Marin Humane Society for 23 years, is a past Board member and charter member of the Association of Pet Dog Trainers, is a Member of the American Humane Association Task Force for Humane Dog Training, and is the author of Parenting Your Dog. During the year ended June 30, 2016, the Academy of Dog Behavior served 148 students via 2 Foundational classes and 6 Advanced courses.



! Grooming - services are available to the public and also give shelter animals, who may not otherwise have a chance to put their best "paw" forward, an opportunity to look and feel their best, thus enabling a quick placement in a forever home. Over 63 shelter dogs were groomed in the year ended June 30, 2016.



- ! Grief Counseling offers support group facilitated by a Licensed Marriage and Family Practitioner for people who have suffered a loss of a companion animal.
- ! End-of-Life-Services provides end-of-life and care of body services for pets owned by members of the public.

3. CHARITY RATINGS

Charity Navigator and GuideStar are key organizations that provide, on their websites, information on nonprofit organizations. The following information pertains to ratings and comparability to other nonprofits.

The Organization's fundraising expenses, as a percentage of total functional expenses, and its fundraising efficiency (cost to raise \$1) are higher than some other animal welfare organizations due to the additional costs necessary to fund the Comprehensive Campaign. The Organization's goal is to become a national model for saving the lives of companion animals that are capable of healing. The Comprehensive Campaign is needed to sustain and increase the Organization's mission impact through progressive and scalable programs. To achieve that goal, an investment in the Comprehensive Campaign is required. In addition, during the campaign, administrative positions spend more time fundraising and, therefore, a greater percentage of those salaries are allocated towards fundraising rather than administrative (management and general) expense. If those salaries were allocated towards administrative expense, the Organization's fundraising efficiency rating in Charity Navigator would increase positively. At the same time, the Organization's administrative expense would still maintain its excellent rating due to a very low percentage of total functional expenses spent on management and general - even when those allocated salaries are reabsorbed into the administrative category.

Additionally, as part of the Organization's long term sustainability plan, the Organization carries low interest tax-exempt bond debt, which was used to finance the construction, equipping and furnishing of the Animal Community Center. Tax-exempt bond financing is common for not-for-profit entities. However, under Charity Navigator's financial rating system, carrying debt is penalized, even for organizations like Humane Society Silicon Valley with a strong financial position. The Organization's current ratio was 4.7 to 1 and 4.1 to 1 at June 30, 2016 and June 30, 2015, respectively. The Organization has sufficient liquid assets to pay off the bond payable debt. However, these assets have been invested for long term growth to create an even stronger financial foundation for the future. See Note 10 for more information on the bonds payable.

The above factors negatively affect the financial portion of Humane Society Silicon Valley's rating on Charity Navigator, a key nonprofit charity rating organization.

However, the Organization's strengths are its program efficiency ratio and its accountability and transparency ratings. The Organization's program expenses are 76% of total expenses, which is considered excellent by Charity Navigator's ratings methodology. In addition, the Organization scored maximum points on the accountability and transparency factors of the rating.

4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Basis of accounting and financial statement presentation

The financial statements of Humane Society Silicon Valley have been prepared on the accrual basis of accounting.

The Organization follows standards of accounting and financial reporting for voluntary health and welfare organizations. In accordance with accounting principles generally accepted in the United States of America, the Organization reports its financial position and operating activities in three classes of net assets: unrestricted net assets, temporarily restricted net assets, and permanently restricted net assets.

- ! *Unrestricted net assets* include those assets over which the Board of Directors has discretionary control in carrying out the operations of the Organization. Under this category, the Organization maintains an undesignated fund, property and equipment fund plus net assets designated by the Board for specific purposes, if any.
- ! Temporarily restricted net assets include contributions receivable for general support for future periods, and those assets which are subject to donor restriction for which the applicable restriction was not met as of the year end of the current reporting period.
- ! *Permanently restricted net assets* include those assets which are subject to a non-expiring donor restriction, such as endowments.

Comparative financial information

The financial statements include certain prior-year summarized comparative information in total but not by net asset class or functional expense categories. Such information does not include sufficient detail to constitute a presentation in conformity with generally accepted accounting principles. Accordingly, such information should be read in conjunction with the Organization's financial statements for the year ended June 30, 2015, from which the summarized information was derived.

Use of estimates

The preparation of financial statements in conformity with generally accepted accounting principles includes the use of estimates that affect the financial statements. Accordingly, actual results could differ from those estimates.

4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Revenue recognition

The Organization recognizes support and revenue on the accrual basis of accounting. Revenue from grants which have been classified as "exchange transactions" and program fees are recognized as revenue in the period in which the service is provided. Contract revenue is recognized ratably over the term of the contract. Revenue for clinic fees, some of which are received in advance of performance of services is recognized at the time of service. Any amounts received for services not yet performed are included in deferred fees.

Contributions

Contributions are recognized when the donor makes a pledge to give that is, in substance, an unconditional promise. Contributions are recorded as unrestricted, temporarily restricted, or permanently restricted depending on the nature of the donor restrictions. Restricted contributions are reported as increases in restricted net assets. In case of temporarily restricted net assets, when the restriction is met the amount is shown as a reclassification of restricted net assets to unrestricted net assets.

In-kind contributions

Donated equipment and other donated goods are recorded at their estimated fair value as of the date of the donation. Contributed services, which required a specialized skill and which the Organization would have paid for if not donated, are recorded at the estimated fair value at the time the services are rendered. The Organization also received donated services that do not require specific expertise but which are nonetheless central to the Organization's operations. While these contributed services are not reflected in the financial statements the estimated value of these services is disclosed in Note 13.

Cash and cash equivalents

Cash equivalents include highly liquid investments and investments with a maturity of three months or less. The Organization maintains its cash and cash equivalents in bank deposit accounts which, at times, may exceed federally insured limits. The Organization has not experienced any losses in such accounts. Management believes it is not exposed to any significant risk on cash accounts.

Inventory

Inventory consists of items for sale in the Pet Store and Clinic and are stated at average cost (which approximates the first in, first out method) or the lower of cost or market.

4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Investments

Investments in marketable securities with readily determinable fair values and all investments in debt securities are reported at their fair values in the statement of financial position. Unrealized gains or losses are included in the change in net assets.

Fair value measurements

Fair value is defined as "the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date."

A hierarchy has been established to prioritize the inputs to valuation techniques used to measure fair value. The hierarchy gives the highest ranking to fair values determined using unadjusted quoted prices in active markets for identical assets (Level 1) and the lowest ranking to fair values determined using methodologies and models with unobservable inputs (Level 3). Observable inputs are those that market participants would use in pricing the asset based on market data obtained from sources independent of the Organization. Unobservable inputs reflect the Organization's assumption about the inputs market participants would use in pricing the asset or liability developed based on the best information available in the circumstances.

The fair value hierarchy is categorized into three levels based on the inputs as follows:

- ! Level 1 Values are unadjusted quoted prices for identical assets and liabilities in active markets accessible at the measurement date.
- ! Level 2 Inputs include quoted prices for similar assets or liabilities in active markets, quoted prices from those willing to trade in markets that are not active, or other inputs that are observable or can be corroborated by market data for the term of the instrument. Such inputs include market interest rates and volatilities, spreads and yield curves.
- ! Level 3 Certain inputs are unobservable (supported by little or no market activity) and significant to the fair value measurement. Unobservable inputs reflect the Organization's best estimate of what hypothetical market participants would use to determine a transaction price for the asset or liability at the reporting date.

Promises to give

Unconditional promises to give are recognized as contribution support in the period received and as assets, decrease in liabilities, or expenses depending on the form of the benefits received. Promises are recorded at net realizable value if expected to be collected in one year and at present value if expected to be collected in more than one year. Conditional promises to give, if any, are recognized only when the conditions on which they depend are substantially met and the promises become unconditional. Promises to give are recorded at fair value.

4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

<u>Promises to give</u> (continued)

The Organization's fair value method uses a market interest rate to discount the promises to give. Management believes the market rate already factors in much of the credit risk. However, to account for additional risk, a specific identification method is also used to account for the pledges considered uncollectible. Allowance for doubtful pledges receivable as of June 30, 2016 and 2015, was \$138,871 and \$117,611, respectively.

Investments - other

Certificates of deposit held for investment that are not debt securities are included in "investments - other". Certificates of deposit with original maturities greater than three months and remaining maturities less than one year are classified as "short-term investments - other". Certificates of deposit with remaining maturities greater than one year are classified as "long-term investments - other".

Property and equipment

Property and equipment are recorded at cost or estimated fair value for donated items. Depreciation is computed on the straight-line method based on the estimated useful lives of the assets, which range from 3 to 50 years. Equipment purchases for \$3,000 and over are capitalized. Amounts expended for maintenance and repairs are charged to operations as incurred. Depreciation expense for the years ended June 30, 2016 and 2015, totaled \$622,990 and \$635,118, respectively.

Accrued vacation

Accrued vacation represents vacation earned, but not taken as of June 30. Accrued vacation as of June 30, 2016 and 2015, totaled \$245,817 and \$268,900, respectively.

Bond origination costs

The costs incurred in obtaining the bond financing are amortized on the straight-line method over the 35 year life of the bonds. During construction the amortization was capitalized in construction in progress. Amortization expense during each of the years ended June 30, 2016 and 2015, was \$14,034 and \$14,034, respectively.

Allocation of functional expenses

Directly identifiable expenses are charged to programs and support services. Expenses related to more than one function are charged to programs and support services based on an analysis of personnel time, equipment and facilities utilized for the related activities.

4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Income taxes

The Organization is exempt from federal income taxes under Section 501(c)(3) of the Internal Revenue Code and state income taxes under Section 23701(d) of the California Revenue Taxation Code. In addition, the Organization qualifies for the charitable contribution deduction under Section 170(b)(1)(A) of the Internal Revenue Code and has been classified as an organization that is not a private foundation under Section 509(a)(2) of the Internal Revenue Code.

Uncertainty in income taxes

Generally accepted accounting principles provide accounting and disclosure guidance about positions taken by an organization in its tax returns that might be uncertain. Management has considered its tax positions and believes that all of the positions taken by the Organization in its federal and state exempt organization tax returns are more likely than not to be sustained upon examination.

The Organization files information returns in the U.S. federal jurisdiction and state of California. The Organization's federal returns for the years ended June 30, 2013 and beyond remain subject to possible examination by the Internal Revenue Service. The Organization's California returns of the tax years ended June 30, 2012 and beyond remain subject to possible examination by the Franchise Tax Board.

Advertising

Advertising costs are charged to operations when incurred. Advertising costs for the years ended June 30, 2016 and 2015, totaled \$212,136 and \$266,625, respectively.

Reclassifications

Certain amounts in the prior year have been reclassified in order to be consistent with the current year presentation.

Subsequent events

Management of the Organization has evaluated events and transactions subsequent to June 30, 2016 for potential recognition or disclosure in the financial statements. The Organization did not have subsequent events that required recognition or disclosure in the financial statements for the year ended June 30, 2016. Subsequent events have been evaluated through the date the financial statements became available to be issued, December 6, 2016.

5. CONCENTRATIONS OF RISK

Credit risks

Financial instruments which potentially expose the Organization to credit risk include cash and cash equivalents, investments, accounts receivable, unconditional promises to give, prepaid expenses and cash and cash equivalents held for endowment purposes.

The Organization attempts to limit its credit risk associated with its investments by utilizing outside investment managers to place the Organization's investments with highly rated corporate and financial institutions in accordance with the Organization's written investment policy statements. In addition, the efforts of the investment managers are monitored by the Organization's Investment Committee of the Board of Directors at least quarterly. Management believes the risk assumed is commensurate with the investment objectives specified in the investment policy statements.

Unconditional promises to give result from pledges by donors located primarily in the San Francisco Bay area. The Organization routinely assesses the financial strength of these various parties. Management does not believe significant risk exists in connection with the Organization's concentration of credit risk for unconditional promises to give at June 30, 2016.

Management does not believe significant risk exists in connection with the other financial instruments identified above at June 30, 2016.

Other risks

Future economic and other conditions including reduction in bequests, reduction in the amounts received through fundraising efforts, reduction in investment income, increase in bond interest expense, natural disasters or other events diverting contributions, changes in life expectancy on bequests, changes in the regulatory environment, union disruptions, inability to negotiate a new union contract, and changes in the demand for humane society type services may adversely affect income and receipts of the Organization. Changes in the near term are not expected to materially affect the amounts reported in the financial statements.

6. **INVESTMENTS**

Investment composition by type of fund as	of Jun	ne 30, 2016 is	as fo	llows:		
		<u>Jnrestricted</u>	-	Restricted indowment Fund		Total
Certificates of deposit Fixed income securities Equity mutual funds Alternative investments	\$	5,063,086 3,616,947 6,510,798 676,461	\$	552,576 2,177,786 215,318	\$	5,063,086 4,169,523 8,688,584 891,779
Investments composition by type of fund as	<u>\$</u> of Ju	15,867,292 ne 30, 2015 is	\$ as f	2,945,680 ollows:	<u>\$</u>	18,812,972
		Jnrestricted		Restricted indowment Funds		Total
Certificates of deposit	\$	4,008,997	\$	-	\$	4,008,997

	U	Jnrestricted_	 Endowment Funds	 Total
Certificates of deposit Fixed income securities Equity mutual funds Alternative investments	\$	4,008,997 3,232,657 7,366,742 872,102	\$ 556,683 2,399,115 277,609	\$ 4,008,997 3,789,340 9,765,857 1,149,711
	<u>\$</u>	15,480,498	\$ 3,233,407	\$ 18,713,905

Investments held in restricted endowment funds consisted of the following:

	 2016	2015
Cash and cash equivalents held for endowment purposes	\$ 264,557	\$ 44,552

Investment income for the year ended: June 30, 2016 is as follows:

	U	nrestricted	mporarily estricted	rmanently estricted	Total
Interest and dividend income Unrealized losses, net Realized losses, net	\$	439,440 (283,635) (243,512)	\$ 94,518 (91,329) (55,129)	\$ - - -	\$ 533,958 (374,964) (298,641)
	\$	(87,707)	\$ (51,940)	\$ 	\$ (139,647)

6. INVESTMENTS (continued)

Investment income for the year ended: June 30, 2015 is as follows:

	Uı	nrestricted	emporarily restricted	rmanently estricted	_	Total
Interest and dividend income Unrealized losses, net Realized gains, net Trading and other fees	\$	402,391 (125,283) 86,817 209	\$ 95,435 (145,649) 94,646 388	\$ - - -	\$	497,826 (270,932) 181,463 597
	\$	364,134	\$ 44,820	\$ _	\$	408,954

The Organization has implemented formal Investment Policy Statements for working capital funds, investments held for endowment purposes, funds raised for the new building campaign to be used for bond debt service, and investments of unrestricted operating funds.

7. UNCONDITIONAL PROMISES TO GIVE

For unconditional promises to give expected to be collected in more than one year a present value discount is estimated based on the risk free rate (appropriate U.S. Treasury Bond Rate) at the time of the grant as adjusted for credit and other donor specific risks. The risk-adjusted discount rate on contributions receivable as of June 30, 2016 ranged from 3.5% to 5%.

Unconditional promises to give consist of the following:

	 2016	 2015
Receivable in less than one year	\$ 1,154,603	\$ 813,905
Receivable in one to five years	2,252,793	1,308,872
Receivable in more than five years	 384,491	422,738
	3,791,887	2,545,515
Less discounts to net present value	(471,015)	(344,979)
Less allowance for uncollectible promises to give	 (138,871)	(117,611)
Net unconditional promises to give	3,182,001	2,082,925
Current portion of unconditional promises to give	 (1,035,725)	(695 <u>,775</u>)
	\$ 2,146,276	\$ 1,387,150

8. PROPERTY AND EQUIPMENT

Property and equipment consist of the following:

	2016			2015		
Land	\$	5,146,351	\$	5,146,351		
Land improvements		2,615,308		2,615,308		
Buildings		16,381,031		16,381,031		
Machinery, equipment, furniture, and fixtures		1,290,746		1,199,071		
Trucks and vans		113,242	_	120,242		
		25,546,678		25,462,003		
Accumulated depreciation		(4,785,137)	_	(4,180,257)		
	\$	20,761,541	\$	21,281,746		

Depreciation expense for the years ended June 30, 2016 and 2015 was \$622,990 and \$635,118, respectively.

9. BOND ORIGINATION COSTS

Bond origination costs consist of the following:

	 2016	 2015
Bond origination costs Accumulated amortization of bond origination costs	\$ 499,456 (122,888)	\$ 499,456 (108,855)
	\$ 376,568	\$ 390,601

Amortization expense for the years ended June 30, 2016 and 2015 was \$14,034 and \$14,034, respectively.

10. BONDS PAYABLE

Bonds payable consist of the following:

		2016	2015
Bonds payable Current portion	\$	12,150,000 (475,000)	\$ 12,775,000 (625,000)
	<u>\$</u>	11,675,000	\$ 12,150,000

10. BONDS PAYABLE (continued)

On April 30, 2008, the California Enterprise Development Authority, a public entity, issued \$16,000,000 of tax exempt variable rate demand revenue bonds to finance the construction, equipping and furnishing of the Animal Community Center. The bond principal and interest are secured by an irrevocable direct pay letter of credit issued by First Republic Bank. During the year ended June 30, 2013, this letter of credit was renewed, extending the expiration date to April 30, 2018. The bonds are subject to mandatory redemption upon termination of the letter of credit if an alternative letter of credit is not obtained prior to expiration. The bonds are further secured by an irrevocable, transferable confirming letter of credit issued by the Federal Home Loan Bank of San Francisco expiring on April 30, 2018. When the confirming letter of credit was issued on December 15, 2010, the maturity date on the bonds was also extended from April 1, 2038 to May 1, 2043. The bonds were rated AA+ effective as of August 11, 2011.

Substantially all of the assets are pledged as collateral for the letter of credit except for securities, investments or other funds held solely for investment purposes provided these assets are not pledged as security for any other debt without the consent of the bank.

Interest on the bonds is determined each week by the remarketing agent based on the minimum interest rate which would enable the remarketing agent to sell the bonds on the date the rate becomes effective at a price equal to the principal amount plus accrued interest, if any, with a maximum rate of 12%. Interest is payable monthly. Subject to the terms and conditions of the indenture, the bonds can be converted from a weekly variable interest rate to a fixed rate for the remaining term of the bonds. During the fiscal years ended June 30, 2016 and 2015, the interest rate plus the cost of the letters of credit and administration fees ranged from 1.01% to 1.46% and 1.02% to 1.11%, respectively.

Under the indenture, the bonds are not subject to mandatory sinking fund requirements. However, under certain conditions, the bonds are subject to optional and mandatory redemption prior to maturity on May 1, 2043.

The future maturities of the bond payable are as follows:

Y	ear	ending	June	30,

2017	\$ 475,000
2018	475,000
2019	475,000
2020	475,000
2021	475,000
Thereafter	 9,775,000
	\$ 12 150 000

10. BONDS PAYABLE (continued)

Covenants under the letter of credit reimbursement agreement require that the debt service coverage ratio equal or exceed 1.10 to 1 calculated annually and that liquid assets as of the second and fourth quarters of each fiscal year exceed \$10,000,000. The Organization was in compliance with these covenants at June 30, 2016 and 2015, and for the fiscal years ended June 30, 2016 and 2015.

See Note 18 for fair value on the bonds payable.

11. TEMPORARILY RESTRICTED NET ASSETS

Temporarily restricted net assets represent contributions receivable for general support for future periods and funds held with specific donor restrictions.

Temporarily restricted net assets consist of the following:

	2016	_	2015
General support for future periods Specific donor restrictions not yet fulfilled Accumulated net earnings held for endowment purposes	\$ 2,937,000 10,474 229,098	\$	2,082,925 - 296,814
	\$ 3,176,572	\$	2,379,739

Temporarily restricted net assets released from restriction during the year were as follows:

	 2016	_	2015
General support released from time restrictions Amounts appropriated for expenditure from endowment Investment management fees for endowment Program related released from purpose restrictions	\$ 1,280,751 - 15,776 148,087	\$	2,050,808 203,925 21,650 213,862
	\$ 1,444,614	\$	2,490,245

12. PERMANENTLY RESTRICTED NET ASSETS

Permanently restricted net assets represent endowments which require that the principal be invested in perpetuity and only the income be used for operations. See Endowment Note 19.

13. IN-KIND CONTRIBUTIONS

The estimated fair value of donated supplies and expert services received are recorded as contributions.

13. IN-KIND CONTRIBUTIONS (continued)

In-kind contributions received during the year were as follows:

	2016			2015		
Donated supplies from operations Special events supplies and auction items	\$	109,410 106,454	\$	88,283 50,722		
	<u>\$</u>	215,864	\$	139,005		

The Organization also receives donated services that do not require specific expertise but which are nonetheless central to the Organization's operations. During the years ended June 30, 2016 and 2015, approximately 1,340 and 1,125 active volunteers donated approximately 202,000 and 162,000 hours of time valued at approximately \$4,755,000 and \$3,737,000, respectively to the Organization.

14. GAIN ON LEGAL SETTLEMENT

During the year ended June 30, 2015, the litigation related to the water intrusion construction defect was settled and the Organization recorded a net gain in the amount of \$2,085,596 as a result of the settlement income, less costs.

15. RETIREMENT PLAN

Humane Society Silicon Valley maintains a tax deferred 403(b) retirement plan (the "Plan") to provide retirement benefits for all eligible employees. Starting during the fiscal year ended June 30, 2006, the Organization implemented an employer matching program for all eligible employees who are contributing to their tax deferred plan. The Organization is matching 100% of the employee's contributions, up to a maximum of 1.75% of the employee's payroll compensation. The Organization's contributions for the years ended June 30, 2016 and 2015, totaled \$85,437 and \$75,991, respectively.

16. CONTRACTS WITH GOVERNMENTAL AGENCIES

In April 2007, the Organization entered into a stray animal sheltering contract with the City of Sunnyvale that has a potential term of twenty years.

The Organization also entered into agreements for the years ended June 30, 2016 and 2015, with the County of Santa Clara to subsidize spay and neuter surgeries for county residents and to handle surgeries for the County of Santa Clara's San Martin shelter animals.

During the years ended June 30, 2016 and 2015, contract revenue from these agreements totaled \$367,721 and \$362,235, respectively.

17. COLLECTIVE BARGAINING UNIT

Approximately 43% of the Organization's employees are covered by a collective bargaining union agreement with the Services Employees International Union, Local 715. The agreement expired in May 2014. It was renewed in June 2014 and expires four years thereafter on June 30, 2018. It shall be renewed from year to year thereafter unless either party gives written notice of a desire to change the agreement at least ninety days prior to expiration.

18. FAIR VALUE

For cash and cash equivalents, accounts receivable, prepaid expenses, accounts payable and other current liabilities, the carrying amount approximates the fair value because of the immediate or short-term nature of those instruments.

The fair value of the bonds payable at June 30, 2016, was estimated to be \$12,142,000. The fair value is based on the discounted cash flow of the interest rate differential between the bonds and the Securities Industry and Financial Markets Association (SIFMA) Municipal Swap Index for bonds with similar characteristics. Also included is an adjustment for nonperformance risk. The Organization does not include any additional input into its present value technique for risk or profit that a market participant might require for compensation for assuming the liability. Since the bonds are a financial liability, the Organization believes the interest rate of the bonds already captures the risk or profit that a market participant would require for compensation for assuming the liability. Furthermore, the Organization does not adjust its present value technique for the existence of a restriction preventing it from transferring the liability.

18. FAIR VALUE (continued)

The following table sets forth by level, within the fair value hierarchy, the Organization's assets at fair value as of June 30, 2016:

Investments			Level 1		Level 2		Level 3		Total
Fixed income securities	Investments				_				
Equity mutual funds		\$	5,063,086	\$	-	\$	-	\$	5,063,086
Alternative investments					-		-		
\$ 18,812,972 Current portion - unconditional promises to give Campaign pledges \$ - \$ 663,021 \$ 663,021 Short-term bequest receivable - 245,000 245,000 Unrestricted operating pledges - 93,357 93,357 Special events pledges - 7,379 7,379 Other - 22,796 22,796 Irrevocable charitable remainder trust - 4,172 4,172 Unconditional promises to give, net of current portion \$ - \$ 1,035,725 \$ 1,035,725 Unconditional promises to give, net of current portion \$ - \$ 209,460 209,460 Campaign pledges \$ - \$ 209,460 209,460 Unrestricted operating pledges - 250,116 250,116 Other - 10,777 10,777					-		-		
Current portion - unconditional promises to give Campaign pledges \$ - \$ - \$ 663,021 \$ 663,021 Short-term bequest receivable - 245,000 245,000 Unrestricted operating pledges - 93,357 93,357 Special events pledges - 7,379 7,379 Other - 22,796 22,796 Irrevocable charitable remainder trust - 4,172 4,172 Unconditional promises to give, net of current portion Campaign pledges \$ - \$ - \$ 1,675,923 \$ 1,675,923 Irrevocable charitable remainder trust - 209,460 Unrestricted operating pledges - 250,116 250,116 Other - 10,777 10,777	Alternative investments	_	891,779	_		_		_	891,779
Campaign pledges		\$	18,812,972	\$		\$	_	\$	18,812,972
Campaign pledges \$ - \$ - \$ 663,021 \$ 663,021 Short-term bequest receivable - 245,000 245,000 Unrestricted operating pledges - 93,357 93,357 Special events pledges - 7,379 7,379 Other - 22,796 22,796 Irrevocable charitable remainder trust 4,172 4,172 Vunconditional promises to give, net of current portion 1,675,923 1,675,923 Irrevocable charitable remainder trust 209,460 209,460 Unrestricted operating pledges 250,116 250,116 Other 10,777 10,777	*								
Short-term bequest receivable - - 245,000 245,000 Unrestricted operating pledges - - 93,357 93,357 Special events pledges - - 7,379 7,379 Other - - 22,796 22,796 Irrevocable charitable remainder trust - - - 4,172 4,172 Unconditional promises to give, net of current portion Campaign pledges - - \$ 1,675,923 \$ 1,675,923 Irrevocable charitable remainder trust - - \$ 209,460 209,460 Unrestricted operating pledges - - 250,116 250,116 250,116 Other - - 10,777 10,777		\$	-	\$	_	\$	663,021	\$	663,021
Unrestricted operating pledges 93,357 93,357 Special events pledges - 7,379 7,379 Other - 22,796 Irrevocable charitable remainder trust 4,172 4,172 Unconditional promises to give, net of current portion Campaign pledges \$ - \$ - \$ 1,675,923 \$ 1,675,923 Irrevocable charitable remainder trust 209,460 209,460 Unrestricted operating pledges - 250,116 250,116 Other - 10,777 10,777			-		-				
Other Irrevocable charitable remainder trust - - 22,796 22,796 Irrevocable charitable remainder trust - - 4,172 4,172 4,172 Unconditional promises to give, net of current portion Campaign pledges + - \$ - \$ 1,675,923 \$ 1,675,923 Irrevocable charitable remainder trust - - 209,460 209,460 209,460 Unrestricted operating pledges - - 250,116 250,116 250,116 00,777 10,777			-		-		93,357		93,357
Irrevocable charitable remainder trust			-		-				
remainder trust 4,172 4,172 \$ - \$ - \$1,035,725 \$1,035,725 Unconditional promises to give, net of current portion Campaign pledges \$ - \$ - \$1,675,923 \$1,675,923 Irrevocable charitable remainder trust - 209,460 209,460 Unrestricted operating pledges - 250,116 250,116 Other - 10,777 10,777			-		-		22,796		22,796
\$\frac{1}{2} - \frac{1}{2} - \frac{1}{2}									
Unconditional promises to give, net of current portion - \$ - \$ 1,675,923 \$ 1,675,923 Campaign pledges - \$ - \$ 209,460 209,460 Irrevocable charitable remainder trust 209,460 209,460 Unrestricted operating pledges 250,116 250,116 Other - 10,777 10,777	remainder trust	_		_		_	4,172	_	4,172
net of current portion Campaign pledges \$ - \$ - \$ 1,675,923 \$ 1,675,923 Irrevocable charitable remainder trust 209,460 209,460 Unrestricted operating pledges - 250,116 250,116 Other - 10,777 10,777		\$		\$		\$	1,035,725	\$	1,035,725
Campaign pledges - \$ - \$ 1,675,923 \$ 1,675,923 Irrevocable charitable remainder trust 209,460 209,460 Unrestricted operating pledges 250,116 250,116 Other - 10,777 10,777									
Irrevocable charitable - - 209,460 209,460 Unrestricted operating pledges - - 250,116 250,116 Other - - 10,777 10,777		\$	-	\$	_	\$	1,675,923	\$	1,675,923
Unrestricted operating pledges - - 250,116 250,116 Other - - 10,777 10,777									
Other 10,777 10,777	remainder trust		-		-		209,460		209,460
			-		-				250,116
\$ \$ \$ \$ \$ 2.146.276 \$ 2.146.276	Other	_		_		_	10,777	_	10,777
$\frac{5}{2}$ $\frac{-}{2}$ $\frac{5}{2}$ $\frac{2,140,270}{2,140,270}$		\$		\$		\$	2,146,276	\$	2,146,276

18. FAIR VALUE (continued)

The following table sets forth by level, within the fair value hierarchy, the Organization's assets at fair value as of June 30, 2015:

		Level 1		Level 2		Level 3		Total
Investments								
Certificates of deposit	\$	4,008,997	\$	-	\$	-	\$	4,008,997
Fixed income securities		3,789,340		-		-		3,789,340
Equity mutual funds Alternative investments		9,765,857 1,149,711		-		-		9,765,857 1,149,711
Alternative investments	_	1,149,/11	_		_		_	1,149,/11
	\$	18,713,905	\$		\$		\$	18,713,905
Current portion - unconditional promises to give								
Campaign pledges	\$	_	\$	_	\$	382,333	\$	382,333
Short-term bequest receivable	Ψ	_	Ψ	_	Ψ	11,040	Ψ	11,040
Unrestricted operating pledges		-		-		271,723		271,723
Special events pledges		-		-		4,001		4,001
Other		-		-		22,620		22,620
Irrevocable charitable remained trust						4.050		4.050
remained trust	_		_		_	4,058	_	4,058
	\$		\$		\$	695,775	\$	695,775
Unconditional promises to give,								
net of current portion	\$		\$		\$	954 206	\$	954 206
Campaign pledges Irrevocable charitable	Ф	-	Þ	-	Ф	854,296	Ф	854,296
remainder trust		_		_		206,704		206,704
Unrestricted operating pledges		-		-		315,455		315,455
Other	_		_		_	10,695	_	10,695
	\$	_	\$	_	\$	1,387,150	\$	1,387,150
	Ψ		Ψ		Ψ	1,507,150	Ψ	1,507,150

The Organization has irrevocably elected to use fair value as the initial and subsequent measure of unconditional promises to give under ASC 825-10 in order to improve financial reporting by mitigating the volatility in reported earnings caused by measuring promises to give differently. The Organization uses a present value technique to measure fair value so the discount rate assumptions and all other elements of the measurement are revised at each measurement date to reflect current market conditions. If necessary, the fair value is adjusted to reflect specific uncollectible promises. Any restrictions that are an attribute of the asset and, therefore, would transfer to a market participant are the only restrictions reflected in fair value. Donor restrictions that are specific to the donee are reflected in the classification of net assets, not in the measurement of fair value.

18. FAIR VALUE (continued)

The following table sets forth a summary of changes in the fair value of Level 3 assets for the year ended June 30, 2016:

	-	nconditional Promises to Give
Balance, June 30, 2015	\$	2,082,925
New promises to give, net of present value adjustments Payments on promises to give, net of net of present value adjustments Increase in allowance for doubtful accounts	_	2,368,728 (1,248,392) (21,260)
Balance, June 30, 2016	\$	3,182,001

The following table sets forth a summary of changes in the fair value of Level 3 assets for the year ended June 30, 2015:

		nconditional Promises to Give
Balance, June 30, 2014	\$	2,733,676
New promises to give, net of present value adjustments Payments on promises to give, net of net present value adjustments Decrease in allowance for doubtful accounts	_	1,314,925 (1,968,287) 2,611
Balance, June 30, 2015	\$	2,082,925

Gains and losses (realized and unrealized) related to Unconditional Promises to Give as included in the Statement of Activities for the fiscal year ended June 30, 2016 and are reported in support and revenue as follows:

tal
1,002
2,228
8,200
1,430
1 1.2

18. FAIR VALUE (continued)

Gains and losses (realized and unrealized) related to Unconditional Promises to Give as included in the Statement of Activities for the fiscal year ended June 30, 2015 and are reported in support and revenue as follows:

Total
310,391
6,194
86,918
103,503

The carrying values and fair values of the Organization's financial instruments at June 30, 2016:

		Carrying		
		Amount		Fair Value
Financial assets			-	_
Cash and cash equivalents	\$	3,505,307	\$	3,505,307
Accounts receivable		64,506		64,506
Current portion - unconditional promises to give, net		1,035,725		1,035,725
Prepaid expenses		186,783		186,783
Short-term investments - other		500,000		500,000
Investments		10,804,206		10,804,206
Long-term investments - other		4,563,086		4,563,086
Unconditional promises to give, net of current portion		2,146,276		2,146,276
Cash and cash equivalents held for endowment purposes		264,557		264,557
Investments held for endowment purposes		2,945,680		2,945,680
	\$	26,016,126	\$	26,016,126
Financial Liabilities				
Current liabilities, excluding bonds payable	\$	671,268	\$	671,268
Bonds payable		12,150,000		12,142,000
1 0				
	\$	12,821,268	\$	12,813,268
	_			

18. FAIR VALUE (continued)

The carrying values and fair values of the Organization's financial instruments at June 30, 2015:

\$ 4,310,200 55,458 695,775	\$	4,310,200 55,458
,		695,775 155,438
500,000 11,471,501 3,508,997 1,387,150 44,552 3,233,407		500,000 11,471,501 3,508,997 1,387,150 44,552 3,233,407
\$ 25,362,478 784,765 12,775,000	\$	25,362,478 784,765 12,771,000 13,555,765
<u>\$</u> \$ - \$	155,438 500,000 11,471,501 3,508,997 1,387,150 44,552 3,233,407 \$ 25,362,478 \$ 784,765	155,438 500,000 11,471,501 3,508,997 1,387,150 44,552 3,233,407 \$ 25,362,478 \$ \$ 784,765 \$ 12,775,000

19. ENDOWMENT

The Organization has one fund that originated from three endowments in which only the earnings can be used by the Organization for its purposes. The restriction, noted in the prior year on the one fund, in which only interest and dividends can be used, was lifted retroactively by court order during the year ended June 30, 2013. There are no explicit donor stipulations on the use of the earnings.

19. ENDOWMENT (continued)

Interpretation of relevant law

The Board of Directors of Humane Society Silicon Valley has interpreted the California version of the Uniform Prudent Management of Institutional Funds Act (UPMIFA) as requiring the preservation of the fair value of the original gift as of the gift date of the donor restricted endowment funds absent explicit donor stipulations to the contrary. As a result of this interpretation, the Organization classifies as permanently restricted net assets (a) the original value of gifts donated to the permanent endowment, (b) the original value of subsequent gifts to the permanent endowment, and (c) accumulations to the permanent endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund. The remaining portion of the donor restricted endowment fund that is not classified in permanently restricted net assets is classified as temporarily restricted net assets until those amounts are appropriated for expenditure by the Organization in a manner consistent with the standard of prudence prescribed by the California version of UPMIFA. In accordance with the California version of UPMIFA, the Organization considers the following factors in making a determination to appropriate or accumulate donor restricted endowment funds:

- (1) The duration and preservation of the fund
- (2) The purposes of the Organization and the donor-restricted endowment fund
- (3) General economic conditions
- (4) The possible effect of inflation and deflation
- (5) The expected total return from income and the appreciation of investments
- (6) Other resources of the Organization
- (7) The investment policies of the Organization

Funds with deficiencies

From time to time, the fair value of assets associated with donor-restricted endowment funds may fall below the permanently restricted net assets balance. In accordance with Generally Accepted Accounting Principles (GAAP), deficiencies of this nature that are reported in unrestricted net assets totaled \$- and \$- as of June 30, 2016 and 2015, respectively. In accordance with GAAP, decreases in deficiencies are required to be reported in unrestricted net assets until the fair value of assets associated with donor restricted endowment funds rise back to the original permanently restricted net assets balance.

19. ENDOWMENT (continued)

<u>Investment return objectives, risk parameters, strategies and how the investment objectives relate</u> to the spending policy

The Organization has adopted investment and spending policies, approved by the Board of Directors, for endowment assets in order to assure compliance with UPMIFA and the Board's policies on investment and expenditure of the earnings, protect the fund assets, increase the likelihood that the investment of the funds will be able to meet the financial needs of the Organization, establish a relevant investment horizon for which the fund assets will be invested, provide guidance and limitations to all investment managers regarding the investment of the fund assets and establish a basis for evaluation of investment results. The investment process seeks to achieve an after-cost total real rate of return, including investment income as well as capital appreciation, which exceed the annual spending appropriation of up to 7% of the fund with acceptable levels of risk. Beginning July 1, 2010, the Organization engaged professional managers to invest these funds in accordance with the Organization's Investment Policy Statement for the Donor Restricted Endowment Fund.

Spending policy

In the absence of explicit instructions by the donor, the Organization has a policy of appropriating for expenditure all amounts in the endowment up to 7% of the fair value of the original gift as defined by the Board. Any earnings in excess of 7% are temporarily restricted net assets and are available for appropriation in future years in accordance with the Board's policy. If the endowment fund is less than the original gift as of the gift date, although the Board is permitted to determine and continue a prudent payout amount, no amounts are appropriated for expenditure without additional Board review and direction.

Investments and cash and cash equivalents are carried at fair value and investment earnings are reflected in the Statement of Activities.

Endowment composition

Endowment net asset composition by type of fund as of June 30, 2016 is as follows:

	Unrestricted	Temporarily Restricted	Permanently Restricted	Total
Donor-restricted endowment funds	\$ -	\$ 229,098	\$ 2,981,145	\$ 3,210,243

19. ENDOWMENT (continued)

Endowment composition (continued)

Endowment net asset composition by ty	pe of fund as o	f June 30, 2015	5 is as follows:	
	Unrestricted	Temporarily restricted	Permanently restricted	Total
Donor restricted endowment funds	<u>\$</u>	\$ 296,814	\$ 2,981,145	\$ 3,277,959
Changes in endowment net assets for th	e fiscal year en	ded June 30, 20	016 is as follow	vs:
	Unrestricted		Permanently Restricted	Total
Balance, June 30, 2015	\$ -	\$ 296,814	\$ 2,981,145	\$ 3,277,959
Investment return Interest and dividend income Net depreciation (realized and	-	94,519	-	94,519
unrealized) Investment management fees		(146,459) (15,776)		(146,459) (15,776)
Balance, June 30, 2016	\$	\$ 229,098	\$ 2,981,145	\$ 3,210,243
Changes in endowment net assets for the fiscal year ended June 30, 2015 is as follows:				
	Unrestricted		Permanently Restricted	Total
Balance, June 30, 2014	\$ -	\$ 477,569	\$ 2,981,145	\$ 3,458,714
Investment return Interest and dividend income Net depreciation (realized and	-	95,823	-	95,823
unrealized) Investment management fees Total investment return		(51,003) (21,650) 23,170		(51,003) (21,650) 23,170
Appropriation of net assets		(203,925) (180,755)		(203,925) (180,755)
Balance, June 30, 2015	<u>\$</u>	\$ 296,814	\$ 2,981,145	\$ 3,277,959