



We Provide the Tools to Build Strong Futures

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Confidentiality Agreement

The undersigned reader acknowledges that the information provided by **TriCircle, Inc.** in this business plan is confidential; therefore, readers agree not to disclose it without the express written permission of **TriCircle, Inc.**

It is acknowledged by readers that information to be furnished in this business plan is in all respects confidential in nature, other than information which is in the public domain through other means and that any disclosure or use of the same by a reader may cause serious harm or damage to TriCircle, Inc. Upon request, this document is to be immediately returned to **TriCircle, Inc.**

Signature

Name (typed or printed)

Date

This is a business plan. It does not imply an offering of securities.

Executive Summary:

There are over 23 million Americans in recovery and each one of those individuals has a family, everyone knows someone. Directly related to substance use disorders, there are 174 people who die each day in our country, 63,510 each year.

TriCircle, Inc. is an organization that provides resources for people and their families affected by substance use disorders. Through education, research, community, and engagement we are dedicated to providing the tools that will build strong futures.

TriCircle, Inc. (TCI) is a Connecticut-based 501(C)(3) non-profit organization that was founded July 21, 2016. We are committed to breaking the cycle of relapse and recidivism inherent in the current system of rehabilitation and recovery. TCI is dedicated to providing real, long lasting solutions to substance abuse and co-occurring mental health challenges to our target client age group of young adults between the ages of 18 and 29 years old.

Ana M. Gopioian, Founder, President. Executive Director, openly identifies herself as a woman in long term expertise with substance use disorders and the disease of addiction. Her recovery has been continuous since July 13, 1995. Over her 25 plus years she has seen profound changes and detrimental gaps in resources available to support young adults in their success. TCI will provide long term treatment services which includes basic life skills and a comprehensive, multifaceted approach to recovery.

TCI's growth is comprised of three phases:

Our first phase is partially implemented. TCI is currently facilitating Hope and Support groups that provide support for families impacted by the disease of addiction. Phase one will also include an intensive outpatient programs (IOP) that we are in the process of obtaining funding to implement. The IOP will serve out target client group of young adults (18-29 years of age).

Our second phase, to be implemented in 12 months, will open two residential recovery houses that are gender specific and will serve our target client group of young adults (18-29 years of age).

Our third phase, when fully implemented, will provide young adults and their families with the services highlighted below, that are not available at many current treatment facilities.

- Focused program targeting young adults between the ages of 18 and 29 years of age.
- Uninterrupted continuum of care under one roof
- A 15-month program providing the time needed learn new skills and change old destructive habits
- Our professional team will include individuals with the knowledge and experience specific to the field of substance abuse and addiction.

Phase one is currently being supported through fundraisers, and corporate and individual donations of \$41,209 in our first year. TCI will require \$400,000 in revenue to start

implementation of phase two and additional \$xxx to break ground for phase three which will provided the needed resources for people and their families affected by substance use disorders.

Mission Statement

TriCircle, Inc. is an organization that provides resources for people and their families affected by substance use disorders. Through education, research, community, and engagement we are dedicated to providing the tools that will build strong futures.

Vision

TriCircle, Inc envisions that all people seeking recovery be given inspiration, skills, and opportunities within a safe stigma-free community which supports substance free, long-term wellness.

Organization Overview

TriCircle, Inc., is a Connecticut-based 501(C) (3) non-profit organization committed to breaking the cycle of relapse and recidivism inherent in the current system of rehabilitation and recovery. We are dedicated to providing real, long lasting solutions to substance abuse and co-occurring mental health challenges.

Our target client age group is young adults between the ages of 18 and 29 years old. These young adults are facing challenges with alcohol and drug addiction that are having a devastating impact on their lives, families, and society. TriCircle, Inc. will offer young adults the tools needed to rebuild their lives and futures and to live in long-term recovery from substance abuse and co-occurring mental health issues. Our model will change the face of recovery and close the gaps in the current system which often result in relapse and recidivism. While there are thousands of treatment facilities available, the models being used do not provide young adults and their families with an uninterrupted continuum of care and the time needed to create an environment of safety and stability.

TriCircle, Inc. will provide a 15-month program structured as 3 five month cycles. TriCircle, Inc.'s strongest assets will be the collaborations and relationships it creates locally and nationally. Through these collaborations, TriCircle, Inc. will become self-sustaining while clients will be shown how to engage in building life and job skills, how to participate in community outreach, continuing education and career structuring. All clients, including those with pending legal and health issues will be thoroughly evaluated and each client's treatment will be structured accordingly.

Growth, Highlights and Needs

Ana M. Gopoiian, Founder/President, saw the need to fill the gaps in the current system of treatment and recovery by providing long term treatment services which includes basic life skills and a comprehensive, multifaceted approach to recovery. A 2-year plan was created, launching this corporation, TriCircle, Inc. This organization is looking for an appropriate facility to unveil the needed services to support young adults (18-29 years of age) affected by the disease of addiction.

TriCircle, Inc. finds solutions, creates successes, and provides resources needed to help individuals and families affected by the disease of addiction. To achieve these goals TCI will expand public awareness and knowledge of the consequences of substance use disorders. Our goal is to bridge the gap between the medical professionals and those who have utilized multiple pathways to recovery and success.

There are over 23 million Americans in recovery and each one of those individuals has a family, everyone knows someone. Directly related to substance use disorders, there are 174 people who die each day in our country, 63,510 each year.

Ana M. Gopoiian openly identifies herself as a woman in long term recovery, established July 13, 1995. Over her 22 plus years she has seen profound changes and detrimental gaps in resources available to support young adults in their success.

TCI's growth is comprised of three phases:

Our first phase is partially implemented. TCI is currently facilitating Hope and Support groups that provide support for families and getting involved with the public through fundraising events and building awareness through social events and collaborations with other community programs. We are also in the process of obtaining funding to implement an intensive outpatient programs (IOP) that will complete phase one. The IOP will serve out target client group of young adults (18-29 years of age).

Our second phase, to be implemented in 12 months, will open two residential recovery houses that are gender specific and will serve our target client group of young adults (18-29 years of age). Clients will be provided with in-house meetings, life skills, transportation, and group support as well as preparation for their strong future when they leave our recovery housing environment.

Our third phase, when fully implemented, will provide comprehensive services under one roof. Our facility will offer a 15-month residential, holistic, individualized, uninterrupted continuum of care with treatment of co-occurring mental health challenges. While participating in the three five-month cycles of our fifteen-month program, individuals will gain a sense of purpose, while recognizing their value in society. Our diverse group of professionals will collaborate and share their individual vocational passion with the clients of TriCircle, Inc. Our program is not just treatment, it is comprised of each individual's cumulative lived experience which creates meaning and success in their futures.

Full implementation of Phase 3

Cycle One, “The Foundation” (Pre-contemplation Stage)

- Complete biopsychosocial assessment of individual needs.
- Building of “Selves” – esteem, acceptance, improvement, love, actualization, confidence, worth, efficacy, discovery, assurance, care, interest, enjoyment, less-ness, support, and motivation
- Visit client’s personal life plan – a car, place to live, education, saving money, career development, reunification with family, and more.
- Introduce financial education (see Appendix D)
- Assignment to big brother or big sister within the program (preferably a cycle 3 client).
- Initiation of financial education, engagement and opening of bank accounts.
- Assignment to a team of 4 to 5 for various duties, which include but are not limited to opportunities for: clients to interact with staff and witness the work performed each day to sustain the organization, to provide give-back to the community, to support and build community relationships.
- Client stipends for deposit into their bank accounts will accumulate in exchange for internal and external work/job opportunities
- Assignment of Parent/Guardian liaison for continued integrated family care and family system education
- Introduction to Multiple Pathways to Recovery for individuals and families–evidenced based practices such as SMART, CRAFT, Hope & Support Groups, Women for Sobriety, White Bison, In the Rooms, and self-help based programs like 12-step fellowships
- Self-Care –explore, encompass and integrate all aspects and avenues of physical, mental, spiritual and emotional well-being like massage, reiki, yoga, meditation, theater and dance, exercise, book clubs, art therapy, music therapy, writing/journaling, labyrinth, farming and gardening, animal care, proper nutrition, hygiene, and household management
- Stabilize environment with Safety, Trust, Routine, and Relationships

Cycle Two, “Living & Learning” (Contemplation Stage)

- Continue to build on and reinforce all aspects of Cycle One
- Begin to taper off any MAT (Methadone or Suboxone)
- Revisit and appropriately revise vision for future and post-graduation life plan
- Expose and Explore Trauma
- Explore individual modalities of healing
- Build community relationships with organizations like TheCharityChallenge.net, Primerica, Toivo by Advocacy Unlimited, CCAR, Facing Addiction, and local retail, manufacturing and eateries.
- Integration of families
- Weekend or week-long family retreats
- Continue financial education (see Appendix D)

- Exposure to various industries who have agreed to train and educate clients in fields such as restaurant, auto repair, landscaping, painting, manufacturing, and construction.
- Share Lived Experiences, Past and Present.
- Successfully achieving cessation of any MAT.

Cycle Three, “Getting Back/Giving Back” (Preparation Stage)

- Building futures
- Action plan
- Active recovery and maintenance skills
- Alumni & uninterrupted continuum of care
- Continue financial education

Forging Futures (Action & Maintenance Stage)

- Using all the tools acquired to build the clients’ strong future
- Giving back/paying forward - peer support, alumni development, testimonials, community participation, Implement financial plan

Success Factors

TriCircle, Inc. is uniquely positioned to succeed for the following reasons:

- **Services:** Our services are superior to our competitors because there are no gaps in treatment as all aspects of the program will exist under one roof with a continuum of care that is uninterrupted. Clients will be able to explore and heal from their individual experiences related to their substance use disorder and addiction. We offer gender specific treatment and coed learning environments
- **Human Resources:** Our professional team will include individuals with the knowledge and experience specific to the field of substance abuse and addiction. Our staff will consist of a diverse group of professionals who will address every element and phase of treatment and recovery from intake and assessment to graduation and after care
- **After Care:** Our graduates will be able to take their cumulative experiences and learning into the community and become productive, responsible members of society. Alumni will be encouraged to stay actively involved with our programs in every way, perhaps as mentors, volunteers, employees and/or employers of other graduates to help transition them into the community with the tools they require to build strong futures
- **Location:** TriCircle, Inc. is working to establish an office/facility in the central CT area. It will be conveniently and centrally located to provide equal access from all regions of the state and subsequently better serve all of CT
- **Operational Systems:** We have developed systems that enable us to provide high quality services at a lower cost. These systems include:

- Clients will be required to dedicate 25 hours per week self-sustaining the facility and grounds to save money on staffing and to help them develop life skills
- Through collaboration with surrounding educational institutions, TriCircle, Inc. will provide internships to residents and interns to reduce the client to staff ratio, thereby increasing the quality of service while lowering our operational costs
- We will utilize alumni to support our programs and the needs of the organization
- We will be heavily volunteer driven through outreach programs in the community – seeking volunteers with the skills and resources needed
- Ordering of supplies in bulk
- Farming and gardening to provide food for meals
- As skills are built and trades are taught, clients, working with staff, will be able to provide professional services such as automotive, cooking, facility maintenance, banking, gardening, woodwork and carpentry
- Products created and excess produce grown can be sold retail or wholesale
- **Family Involvement:** The whole family is affected when a loved one is suffering from this disease. TriCircle, Inc.'s program will support the whole family by providing a wide range of resources to continue their own journey of healing. From the start of the program, families will be involved in each phase of treatment in a healthy and safe environment. At different points in time, throughout our program, families will be given resources and tools in an environment that is independent of the client, at first, and will gradually integrate into interactions and reunification with the client to build trust, and regain and redefine a sense of family.
- **Intellectual Property:** We have intellectual property that gives us an advantage over our competitors. We consider the unique structure of our 15 month 3 cycle program our intellectual property. Like no other, TCI provides a comprehensive, holistic, individualized approach to treatment that exists in a residential setting with an uninterrupted continuum of care, all under one roof.
- **Customers:** We are currently serving key clients in Phase 1, without age specificity, in the following ways:
 - Young Adult groups
 - Providing recovery coaches for at risk young adults
 - Partnering with other organizations who maintain a common mission, vision and goal
 - Parent groups
 - Support for families to prepare for homecoming after current treatment options
 - Support for grieving families
 - Collaboration with the Paraphernalia Project

In addition, to the above Phase 1 services, we will implement an intensive outpatient treatment program that is age and gender specific. There will also be co-ed skill building opportunities to help clients build and develop healthy social skills, share different perspectives and merge successfully into healthy and safe interrelationships.

- **Marketing:** We will be utilizing low cost marketing skills that allow us to attract new clients. These include:
 - Communication with detox facilities, this will be the primary method by which we attain new clients

- Alumni success; we encourage our alumni to spread the word about the success of our program
- Community involvement and fundraising events will bring awareness to our superb quality of care
- Mass distribution of marketing materials made available to every organization seeking our common mission, vision and goals for treatment and recovery, for example: emergency rooms, prisons, social service outlets, high schools, medical doctor's offices, pharmacies, transportation hubs, retail outlets, police stations, community bulletin boards, libraries, emergency services/first responders, mobile outreach teams affiliated with hospitals and clinicians, etc.
- Our marketing materials are designed to be web friendly and are available online through Therapy Sites. SEO (search engine optimization) will be applied to produce a top 5 search result as pertinent keywords are entered.
- Successes achieved to date: We have already accomplished the following which positions us for future success:
 - Met with key congressmen
 - Partnered with Law Enforcement
 - Collaborated with Pathacura Needle Program
 - Made Narcan training and overdose kits available
 - Completed Internship at CVH
 - Used former clients in recovery to achieve goals during start-up (eBay Store, Social Media, etc.)
 - Annual and monthly events and meetings

Company Overview

Below is a snapshot of TriCircle, Inc. since its inception.

On September 22, 2016, TriCircle, Inc., was established as a Connecticut-based 501(C)(3) non-profit organization committed to breaking the cycle of relapse and recidivism inherent in the current system of rehabilitation and recovery. We are dedicated to providing real, long lasting solutions to substance abuse and co-occurring mental health challenges.

We are centrally located in the Wallingford/Meriden area to better serve all of Connecticut. Currently, in Phase 1, we offer many services such as the family Hope and Support Groups that meet in Wallingford and the surrounding towns.

The remaining aspects of Phase 1 are covered below and Phase 2 and 3 will be executed over the next two years as we successfully seek and obtain funding.

Funding activities since inception on September 22, 2016, have included:

- eBay Store— ongoing as of October 2016
- www.smile.amazon.com Foundation - ongoing as of October 2016
- PayPal for Giving - ongoing as of October 2016
- 1st Annual Setback Tournament—February 10, 2017
- 1st Annual Walk the Walk for Recovery—May 6, 2017

The total revenue for these fundraising events was \$7,000.

Services that were launched in Phase 1:

- Hosting Young Adult groups—began in Wallingford in October 2016
- Providing Recovery Coaches for at risk young adults – began October 2016
- Partnering with other organizations who maintain a common mission, vision and goal – ongoing since inception
- Contracting parent group services through 4 surrounding towns (Wallingford – October 1, 2016, Town of Southington – March 1, 2017, East Haddam – **date**, Middlefield - **date**)
- Supporting families to prepare for homecoming after current treatment options – October 2016
- Supporting grieving families – October 2016
- Collaborating with the Paraphernalia Project – October 2016

Other key events that did not generate revenue but were instrumental in building awareness and strengthening our brand:

- Selection of Board of Directors(first meeting was held November 2016 - See Appendix
- Development of our website through TherapySites.com– went live on October 15, 2016
- A well-attended Meet and Greet was held with local business people and dignitaries in December 2016 – there were more than 75 in attendance.
- Registration with the Better Business Bureau
- Social Media – Facebook and Twitter – December 2016

Key subcontractors were hired:

Sub 1 – hired September 23, 2016, to implement or web design, Facebook social media, eBay store, and PayPal for Giving

Sub 2 – hired January 2017, as a document writer

Sub 3 – hired March 2017, as manager of eBay Store

Sub 4 –hired April 27, 2017, as PR Specialist

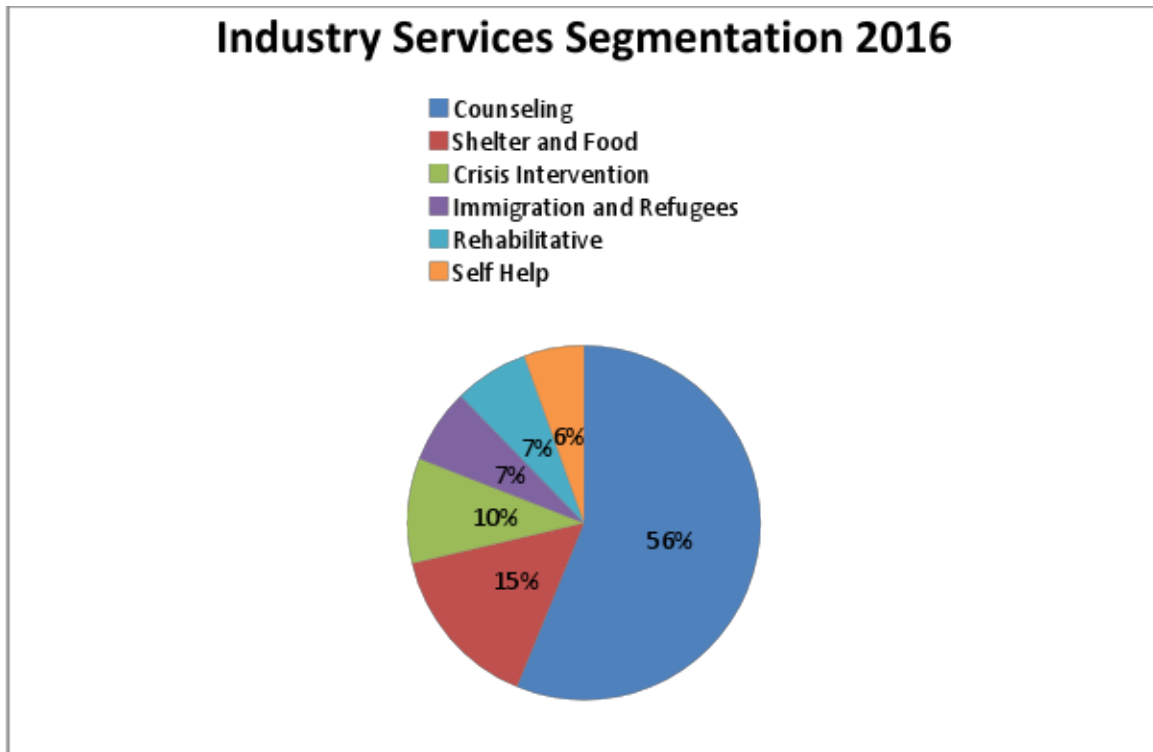
Sub 5 – hired March, 2018, CharityNet USA to write Grants

Industry Analysis

Market Overview

One of the markets in which TriCircle, Inc. is operating can be characterized by the following: Crisis Intervention and Family Counseling. This segment includes establishments that provide non-residential individual and family social assistance services.

Research conducted by IBISWORLD reports this industry is expected to grow over the next 5 years and its life cycle is mature. All indicators show a growing economy, which yields greater disposable income allowing for higher profits within the industry.

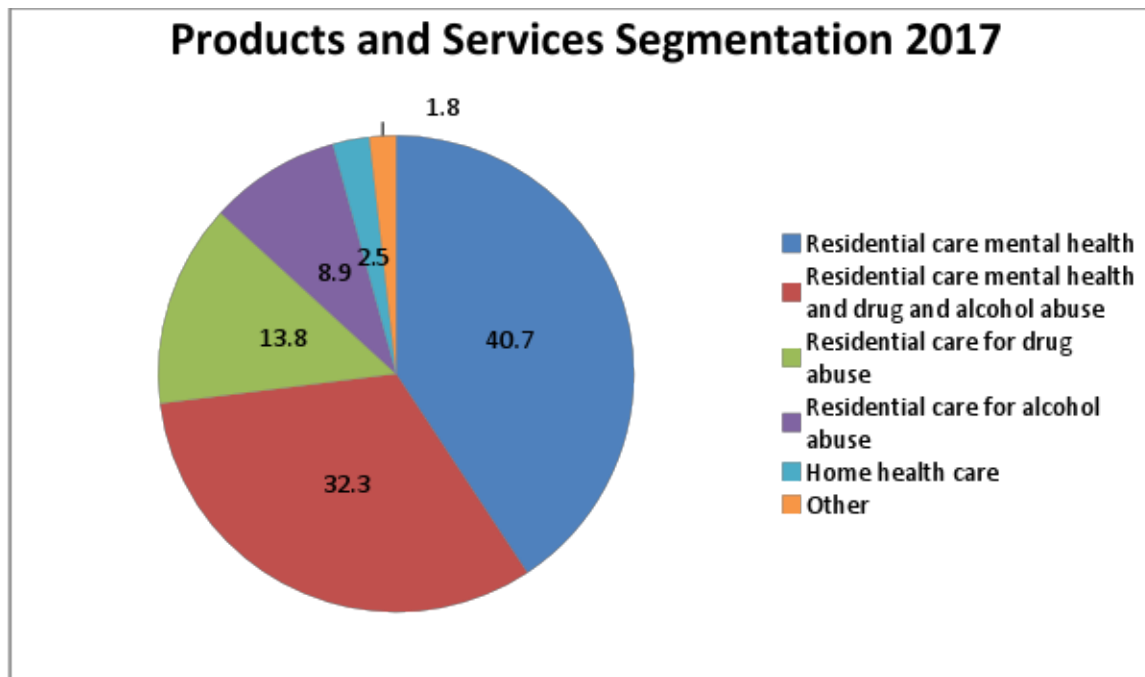


Industry Sales for 2016 is \$32 billion; 56% of which is counseling and developmental services, 15.1% shelter and food, 9.6% crisis intervention services, 6.8% rehabilitative services, 6.8% assistance to immigrants and refugee services and 5.5% self help group services.

The cost structure will focus on efficiency. Profit margins will increase due to the rise of disposable income. The market share concentration is low.

18.8% of inpatient treatment programs were paid by the patient or the family directly. 8.4% was paid by private insurance.

Another form of the Industry in which TriCircle, Inc is characterized is the Mental Health and Substance Abuse Centers Industry;



This segment includes residential care and treatment for patients with mental illnesses, drug addiction and alcoholism.

According to IBISWORLD Industry report its revenue was \$16.3 billion as of March 2017. The industry is expected to grow as well. The expected growth is 4.6% for the next 5 years (2022). Profit is expected to reach 8% of the revenue for 2017. This industry is shifting from larger facilities to smaller facilities resulting in lower maintenance costs, diverse groups that fit different people. Substance abuse centers are in the growth stage of its life cycle. Growth rate is expected to be 6.8% annualized over the next 5 years to 2022.

The demand is determined by affordability. Most funding comes from the public sector, government grants and public insurance programs. However, private funding is also a determinant for many. The latest data shows 21.5 million people age 12 and older require treatment for drug and alcohol abuse (2014). Awareness and acceptability also affect demand for industry services.

Other Key Statistics:

- 40 to 90 percent relapse after current available treatment
- Alcohol misuse, illicit drug use, misuse of medications, and substance use disorders are estimated to cost the United States more than \$400 billion in lost workplace productivity (in part, due to premature mortality), health care expenses, law enforcement and other

criminal justice costs (e.g., drug-related crimes), and losses from motor vehicle crashes. Furthermore, about three quarters of the costs associated with alcohol use were due to binge drinking, and about 40 percent of those costs were paid by government, emphasizing the huge cost of alcohol misuse to taxpayers.

- Market share is low (many facilities all competing for a portion of government block grants)
- Standard inpatient care ranges from \$10,000- \$20,000 per program
- Standard 30 day IOP ranges from \$3,000- \$10,000 per program

Customer Analysis

Target Customers

Our target client group is young adults between the ages of 18 and 29 years old facing challenges with alcohol and drug addiction that cause devastating impact on their lives, families, and society.

Customer Needs

Young adults facing addiction require a residential long-term recovery program that will address both substance abuse and co-occurring mental health issues. They need the time, education, and tools to rebuild their lives and prepare them for a successful substance free future.

Competitive Analysis

Competitors

There are many treatment facilities available today but vast majorities are 90 day for-profit treatment programs that focus on addiction treatment that many times result in relapse and recidivism.

Competitive Advantages

TriCircle, Inc. competitive advantages include:

- More successful programs because they are specifically developed for our target market of young adults between the ages of 18 and 29 years of age.
- The longer term 15-month program of uninterrupted continuum care will provide the time and tools needed for a greater opportunity of success.
- The 3 five month cycles will not only treat addiction but also build life, educational, and job skills preparing them for a successful substance free future.
- There are no gaps in treatment as all aspects of the program will exist under one roof with a continuum of care that is uninterrupted.
- Our professional team will include individuals with the knowledge and experience specific to the field of substance abuse and addiction.
- Our graduates will be encouraged to stay actively involved with our programs in every way, perhaps as mentors, volunteers, employees and/or employers of other graduates to help transition them into the community with the tools they require to build strong futures
- TriCircle, Inc. will be conveniently and centrally located to provide equal access from all regions of the state and subsequently better serve all of CT
- TriCircle, Inc.'s program will support the whole family by providing a wide range of resources to continue their own journey of healing. From the start of the program, families will be involved in each phase of treatment in a healthy and safe environment.

Primary Research Study

We conducted a market survey in various locations within Connecticut. The sample market was random and consisted of 400 individuals. The margin of error was 5%.

We asked five simple multiple choice questions;

1. Would you consider yourself or someone in your family as being affected by a Substance Use Disorder?
(Including drugs or alcohol) Yes or No
2. What age is the person affected by drug or alcohol abuse?
12-17 18-29 30+
3. Is the person affected by drug or alcohol abuse a male or female?
Male Female
4. If insurance did not pay for treatment would you pay out of pocket for treatment?
Yes or No
5. In your opinion, what length of time for treatment is needed for a person with drug or alcohol abuse?
14 days 28 days 1 year+

Survey Results: (Charts are included in Appendix X)

77% of people are affected by a person with a Substance Use Disorder and 23% of people are not affected.

Of Those Who Are Affected;

- 4.5% of the people with drug or alcohol abuse are ages 12-17, 46.5% are ages 18-29, and 49% are ages 30 +
- 71% are male and 29% are female
- 57% would pay for treatment out of pocket and 43% would not pay for treatment out of pocket
- 1% believe that 14 day treatment is sufficient, 11% believe 28 days and 88% believe that 1 year+ is sufficient

We are confident that the results have proven there is a great need for TriCircle Inc. TriCircle, Inc. provides a comprehensive, holistic, individualized approach to treatment that will exist in a residential setting with an uninterrupted continuum of care, all under one roof. This unique model makes TriCircle, In. different from its competitors and is greatly needed for those who are affected with substance Use Disorders.

Marketing Plan

Market Analysis Summary

TriCircle, Inc. is part of the mental health service industry. This industry offers effective programs that provide treatment and hope for people with mental health issues. It helps people survive, learn and eventually contribute. Treatment programs and services touch people's lives. TriCircle, Inc, sees the faces of its clients daily. It understands that the problem it solves on a daily basis benefits people, families and its community in a major way.

TriCircle, Inc.'s business plan focuses on the geographical area within Connecticut. The organization will provide treatment and hope to people within this area, as well as career development and training services. TriCircle, Inc. has the services necessary to flourish within its market by delivering superior customer service and developing an outstanding reputation. TriCircle, Inc.'s potential success is exceptional.

Target Market Strategy

TriCircle, Inc.'s choice of target markets is based on an in-depth understanding of the client's needs. TriCircle, Inc.'s skills and capabilities will allow the organization to effectively compete and build on to its reputation within its area. Therefore, obtaining funding as well as developing a marketing strategy will aid the organization in building a strong client base. TriCircle, Inc. will utilize the methods below to reach its target market:

- Communication with detox facilities will be the primary method by which we attain new clients.
- We encourage our alumni to spread the word about the success of our program.
- Our Community involvement and fundraising event will bring awareness to our superb quality of care.
- Our marketing materials are distributed and made available to every organization seeking our common mission, vision and goals for treatment and recovery, for example: emergency rooms, prisons, social service outlets, high schools, medical doctor's offices, pharmacies, transportation hubs, retail outlets, police stations, community bulletin boards, libraries, emergency services/first responders, mobile outreach teams affiliated with hospitals and clinicians, etc..
- Our marketing materials are designed to be web friendly and are available online through Therapy Sites. SEO (search engine optimization) will be applied. The goal is to be among the top 5 search results as pertinent keywords are entered.

Financial Overview

We are currently seeking out the financial resources needed to secure a facility for phase one full execution. TriCircle, Inc. phase one will include Intensive Outpatient program, phase two will provide gender specific housing, and phase three will offer a 15-month residential, holistic, individualized, uninterrupted continuum of care. We are currently seeing federal funding, grants and hosting fundraisers.

Financial Plan:

We plan to achieve the expected financial performance outlined in the financial projections. The organization will use the money to cover startup and expansion; cover property rental, utilities, and building furnishings; provide well-needed services for our target population; as well as to cover the salary expenses and operation capital. TriCircle, Inc.'s cash plan is based on the assumption that the organization meets its funding objectives.

(See Appendix E).

Funding Requests:

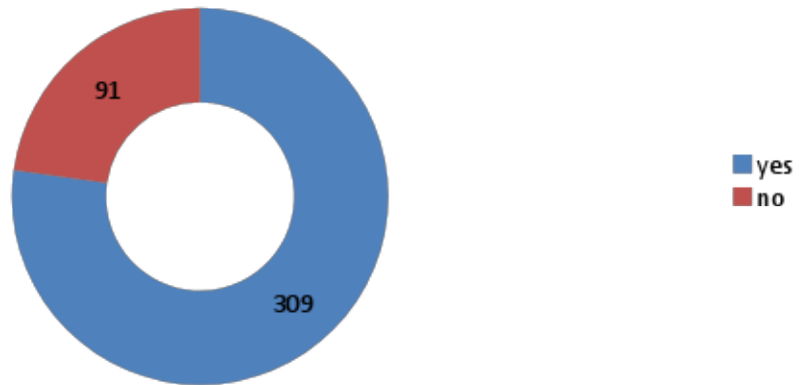
Our current funding requirement is \$400,000 to open an Intensive Outpatient Program (IOP), and an Individual Group and Family Therapy facility. In addition, a drop in center with child care options will be available with close proximity to the facility.

The funding for both phase one and phase two will be generated by revenues taken in for services, fund raising, and grants. Our requests will be supportive to the departments, the functionality of those departments and aftercare/employment opportunities directly related to the departments.

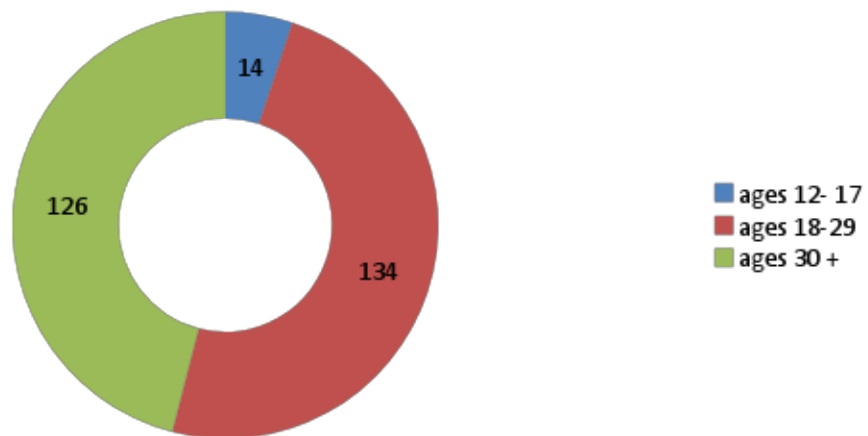
Appendix X – Market Study Charts

The results are as follows;

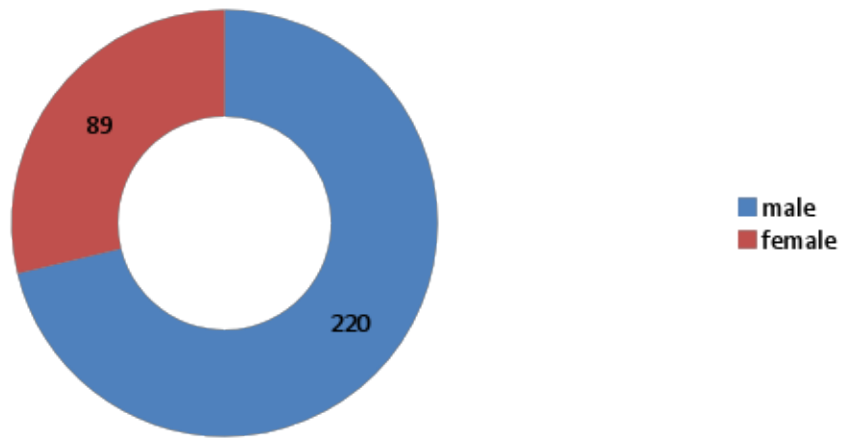
Question 1 Would you consider yourself or someone in your family as being affected by a Substance Use Disorder ?



Question 2 What age is the person affected by drug or alcohol abuse ?



Question 3 Is the person affected by drug or alcohol abuse a male or female ?



Question 4 If insurance did not pay for treatment would you pay out of pocket for treatment ?

