Chesterfield, Missouri

FINANCIAL STATEMENTS WITH SUPPLEMENTAL INFORMATION AND INDEPENDENT AUDITORS' REPORT

> YEARS ENDED JUNE 30, 2010 AND 2009



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### INDEPENDENT AUDITORS' REPORT

Board of Directors St. Joseph Institute for the Deaf Chesterfield, Missouri

We have audited the accompanying statements of financial position of St. Joseph Institute for the Deaf (the "Institute"), a not-for-profit organization, as of June 30, 2010 and 2009, and the related statements of activities and cash flows for the years then ended. These financial statements are the responsibility of the management of the Institute. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes consideration of internal control over financial reporting as a basis for designing audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Institute's internal control over financial reporting. Accordingly, we express no such opinion. An audit also includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of St. Joseph Institute for the Deaf as of June 30, 2010 and 2009, and the changes in its net assets and its cash flows for the years then ended, in conformity with accounting principles generally accepted in the United States of America.

Our audits were made for the purpose of forming an opinion on the basic financial statements taken as a whole. The information on pages 23 through 35 is presented for purposes of additional analysis and is not a required part of the basic financial statements. The information has been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, is fairly stated in all material respects in relation to the basic financial statements taken as a whole.

Stone Carlie & Company, L.L.C.

September 28, 2010



### STATEMENTS OF FINANCIAL POSITION

| •   | June 30,     |              |
|---|--------------|--------------|
|   | 2010         | 2009         |
| ASSETS  |              |              |
| CURRENT ASSETS  |              |              |
| Cash and cash equivalents                                 | \$270,389    | \$249,560    |
| Investments   | 2,125,035    | 2,423,361    |
| Accounts receivable, less allowance for doubtful accounts |              |              |
| of \$69,030 in 2010 and \$77,832 in 2009                  | 276,658      | 173,377      |
| Promises to give  | 1,010,122    | 745,300      |
| Inventory   | 18,883       | 4,917        |
| Prepaid expenses and other assets                         | 101,958      | 67,039       |
| TOTAL CURRENT ASSETS                                      | 3,803,045    | 3,663,554    |
| PROMISES TO GIVE  | 521,239      | 4,977        |
| PROPERTY AND EQUIPMENT                                    | 8,032,390    | 8,457,989    |
| DEFERRED LOAN FEES  | 39,087       | 42,094       |
| ASSETS RESTRICTED FOR ENDOWMENT                           | 1,846,865    | 1,836,677    |
| BENEFICIAL INTEREST IN PERPETUAL TRUSTS                   | 127,804      | 127,804      |
|   | \$14,370,430 | \$14,133,095 |
| LIABILITIES AND NET ASSETS                                |              |              |
| CURRENT LIABILITIES                                       |              |              |
| Current maturities of long-term debt                      | \$180,752    | \$172,005    |
| Accounts payable  | 56,202       | 27,592       |
| Accrued expenses  | 265,365      | 291,835      |
| Deferred revenue  | 3,800        | 3,400        |
| Fair value of interest rate swap                          | 380,140      | 282,186      |
| TOTAL CURRENT LIABILITIES                                 | 886,259      | 777,018      |
| LONG-TERM DEBT, Less current maturities                   | 4,427,956    | 4,608,708    |
| TOTAL LIABILITIES   | 5,314,215    | 5,385,726    |
| NET ASSETS  |              |              |
| Unrestricted  | 5,482,195    | 5,747,660    |
| Temporarily restricted                                    | 1,521,422    | 957,111      |
| Permanently restricted                                    | 2,052,598    | 2,042,598    |
| TOTAL NET ASSETS  | 9,056,215    | 8,747,369    |
|   | \$14,370,430 | \$14,133,095 |

### STATEMENT OF ACTIVITIES

|   | Unrestricted | Temporarily<br>Restricted | Permanently<br>Restricted | Total       |
|---|--------------|---------------------------|---------------------------|-------------|
| PROGRAM REVENUES                                  |              |                           |                           |             |
| Tuition   | \$2,557,557  | -                         | _                         | \$2,557,557 |
| Tuition - financial aid                           | (344,219)    | -                         | -                         | (344,219)   |
| Audiology revenue                                 | 327,976      |                           |                           | 327,976     |
| TOTAL PROGRAM REVENUES                            | 2,541,314    |                           |                           | 2,541,314   |
| EXPENSES  |              |                           |                           |             |
| Program services                                  | 4,689,632    |                           | _                         | 4,689,632   |
| Supporting activities:                            |              |                           |                           |             |
| Management and general                            | 715,170      | -                         | -                         | 715,170     |
| Fundraising                                       | 513,690      |                           |                           | 513,690     |
| TOTAL SUPPORTING ACTIVITIES                       | 1,228,860_   |                           |                           | 1,228,860   |
| TOTAL EXPENSES                                    | 5,918,492    |                           |                           | 5,918,492   |
| EXPENSES IN EXCESS OF                             |              |                           |                           |             |
| PROGRAM REVENUES                                  | (3,377,178)  |                           |                           | (3,377,178) |
| SUPPORT   |              |                           |                           |             |
| United Way of Greater St. Louis                   | 8,300        | \$234,121                 | -                         | 242,421     |
| Contributions and gifts                           | 909,844      | 1,419,651                 | \$10,000                  | 2,339,495   |
| Special events and fundraisers                    | 480,952      | -                         | -                         | 480,952     |
| Net assets released from restrictions             | 1,089,461    | (1,089,461)               |                           |             |
| TOTAL SUPPORT                                     | 2,488,557_   | 564,311                   | 10,000                    | 3,062,868   |
| OTHER INCOME (EXPENSES)                           |              |                           |                           |             |
| Interest and dividends                            | 111,093      | -                         | -                         | 111,093     |
| Realized and unrealized gains on investments, net | 360,641      | -                         | -                         | 360,641     |
| Rental income                                     | 135,424      | -                         | -                         | 135,424     |
| Miscellaneous                                     | 15,998       |                           |                           | 15,998      |
| TOTAL OTHER INCOME (EXPENSE)                      | 623,156      |                           |                           | 623,156     |
| INCREASE (DECREASE) IN NET ASSETS                 | (265,465)    | 564,311                   | 10,000                    | 308,846     |
| NET ASSETS, Beginning of year                     | 5,747,660    | 957,111                   | 2,042,598                 | 8,747,369   |
| NET ASSETS, End of year                           | \$5,482,195  | \$1,521,422               | \$2,052,598               | \$9,056,215 |

### STATEMENT OF ACTIVITIES

|  | Unrestricted | Temporarily<br>Restricted | Permanently<br>Restricted | Total        |
|--|--------------|---------------------------|---------------------------|--------------|
| PROGRAM REVENUES                                   |              |                           |                           |              |
| Tuition  | \$3,205,177  | -                         | -                         | \$3,205,177  |
| Tuition - financial aid                            | (791,608)    | -                         | <u>.</u>                  | (791,608)    |
| Audiology revenue                                  | 402,146      |                           |                           | 402,146      |
| TOTAL PROGRAM REVENUES                             | 2,815,715    |                           |                           | 2,815,715    |
| EXPENSES   |              |                           |                           |              |
| Program services                                   | 5,506,628    | -                         | <del>-</del>              | 5,506,628    |
| Supporting activities:                             |              |                           |                           |              |
| Management and general                             | 752,850      | -                         | -                         | 752,850      |
| Fundraising  | 619,349      |                           |                           | 619,349      |
| TOTAL SUPPORTING ACTIVITIES                        | 1,372,199    | -                         |                           | 1,372,199    |
| TOTAL EXPENSES                                     | 6,878,827    |                           |                           | 6,878,827    |
| EXPENSES IN EXCESS OF                              |              |                           |                           |              |
| PROGRAM REVENUES                                   | (4,063,112)  |                           |                           | (4,063,112)  |
| SUPPORT  |              |                           |                           |              |
| United Way of Greater St. Louis                    | 4,053        | \$240,304                 | -                         | 244,357      |
| Contributions and gifts                            | 736,674      | 639,532                   | \$37,092                  | 1,413,298    |
| Special events and fundraisers                     | 662,440      | -                         | -                         | 662,440      |
| Net assets released from restrictions              | 1,169,481    | (1,169,481)               |                           |              |
| TOTAL SUPPORT                                      | 2,572,648    | (289,645)                 | 37,092                    | 2,320,095    |
| OTHER INCOME (EXPENSE)                             |              |                           |                           |              |
| Interest and dividends                             | 152,826      | -                         | _                         | 152,826      |
| Realized and unrealized losses on investments, net | (783,679)    | -                         | (21,461)                  | (805,140)    |
| Rental income                                      | 129,193      | -                         | -                         | 129,193      |
| Miscellaneous                                      | 5,210        | <u>-</u>                  |                           | 5,210        |
| TOTAL OTHER INCOME (EXPENSE)                       | (496,450)    |                           | (21,461)                  | (517,911)    |
| INCREASE (DECREASE) IN NET ASSETS                  | (1,986,914)  | (289,645)                 | 15,631                    | (2,260,928)  |
| NET ASSETS, Beginning of year                      | 7,982,714    | 998,616                   | 2,026,967                 | 11,008,297   |
| Transfer (See note 11)                             | (248,140)    | 248,140                   |                           | <del>-</del> |
| NET ASSETS, End of year                            | \$5,747,660  | \$957,111                 | \$2,042,598               | \$8,747,369  |

### STATEMENTS OF CASH FLOWS

|   | Years Ende  | d June 30,                              |
|---|-------------|---|
|   | 2010        | 2009                                    |
| CASH FLOWS FROM OPERATING ACTIVITIES                          |             |   |
| Increase (decrease) in net assets                             | \$308,846   | (\$2,260,928)                           |
| Adjustments to reconcile increase (decrease) in net assets to | Ψ500,010    | (\$2,200,720)                           |
| net cash used by operating activities:                        |             |   |
| Realized and unrealized (gains) losses on investments, net    | (360,641)   | 805,140                                 |
| Contributions restricted for permanent investment             | (10,000)    | (37,092)                                |
| Change in value of beneficial interest in perpetual trusts    | (10,000)    | 21,461                                  |
| Decrease in fair value of interest rate swap                  | 97,954      | 158,472                                 |
| Depreciation and amortization                                 | 432,212     | 445,056                                 |
| Changes in assets and liabilities:                            | 452,212     | 445,050                                 |
| (Increase) decrease in operating assets:                      |             |   |
| Accounts receivable   | (103,281)   | 256,939                                 |
| Promises to give  | (781,084)   | 354,955                                 |
| Inventory   | (13,966)    | 3,298                                   |
| Prepaid expenses and other assets                             | (31,912)    | 12,535                                  |
| Increase (decrease) in operating liabilities:                 | (31,512)    | 12000                                   |
| Accounts payable  | 28,610      | (67,985)                                |
| Accrued expenses  | (26,470)    | 37,409                                  |
| Deferred revenue  | 400         | 750                                     |
| NET CASH USED BY OPERATING ACTIVITIES                         | (459,332)   | (269,990)                               |
|   |             | (====================================== |
| CASH FLOWS FROM INVESTING ACTIVITIES                          |             |   |
| Purchase of investments                                       | (2,134,369) | (5,360,942)                             |
| Proceeds from sale of investments                             | 2,757,898   | 5,467,830                               |
| Payments for property and equipment                           | (6,613)     | (8,815)                                 |
| NET CASH PROVIDED BY INVESTING ACTIVITIES                     | 616,916     | 98,073                                  |
|   |             |   |
| CASH FLOWS FROM FINANCING ACTIVITIES                          | 25.250      | 62.001                                  |
| Proceeds from contributions restricted for endowment          | 35,250      | 62,091                                  |
| Payments on long-term debt                                    | (172,005)   | (163,990)                               |
| NET CASH USED BY FINANCING ACTIVITIES                         | (136,755)   | (101,899)                               |
| NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS          | 20,829      | (273,816)                               |
| CASH AND CASH EQUIVALENTS, Beginning of year                  | 249,560     | 523,376                                 |
| CASH AND CASH EQUIVALENTS, End of year                        | \$270,389   | \$249,560                               |
| SUPPLEMENTAL DISCLOSURE OF CASH FLOW INFORMATION              |             |   |
| Interest paid   | \$171,199   | \$179,223                               |
|   |             | -                                       |

### NOTES TO FINANCIAL STATEMENTS

June 30, 2010 and 2009

### NOTE 1 - OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

### Organization

St. Joseph Institute for the Deaf (the "Institute") is sponsored by the Sisters of St. Joseph of Carondelet and provides educational programs, speech therapy and training for hearing-impaired children at campuses in St. Louis, Missouri; Lenexa, Kansas; and Indianapolis, Indiana. The St. Louis campus also offers on-site audiology services to children and adults.

### **Basis of Accounting**

The financial statements of the Institute are prepared using the accrual basis of accounting.

### **Basis of Presentation**

Financial statement presentation follows the recommendations of the Financial Accounting Standards Board Accounting Standards Codification (FASB ASC) 958, *Not-For-Profit Entities*. Under FASB ASC 958, the Institute is required to report information regarding its financial position and activities according to three classes of net assets: unrestricted, temporarily restricted, and permanently restricted net assets.

### Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that will affect the reported amounts of assets and liabilities at the date of the financial statements, the reported amounts of revenue and expenses during the reporting period, and certain disclosures. Actual results could differ from those estimates.

### Cash and Cash Equivalents

Cash and cash equivalents include all financial instruments purchased with maturities of three months or less. The Institute places its temporary cash investments with high credit quality financial institutions. At times, such investments may be in excess of the Federal Deposit Insurance Corporation (FDIC) insurance limit.

### Investments

Investments, including those restricted for endowment, are stated at fair value. The fair values are based on quoted market prices. For purposes of determining the gain or loss on a sale, the cost of the securities sold is based on specific identification or the average cost of the shares of each security held at the date of sale. See note 2 for discussion of fair value measurements.

### NOTE 1 - OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

### Accounts Receivable and Promises to Give

Accounts receivable and promises to give are stated at the amount management expects to collect from outstanding balances. Management provides for probable uncollected amounts through a charge to bad debt expense and a credit to a valuation allowance based on its assessment of the current status of individual accounts. Balances still outstanding after management has used reasonable collection efforts are written off through a charge to the valuation allowance and a credit to accounts receivable or promises to give. Changes in the valuation allowance have not been material to the financial statements.

### **Property and Equipment**

Property and equipment are stated at cost when purchased or at fair value on the date received as a donation, less accumulated depreciation. Depreciation is computed using the straight-line method over the estimated useful lives of the assets ranging from three to forty years. Expenditures for major renewals and improvements which increase the useful lives of assets are capitalized. Maintenance and repairs are expensed as incurred.

### **Deferred Revenue**

Program revenue received by the Institute for a forthcoming year is reflected as a liability on the Statement of Financial Position until the year earned, at which time the income is recognized.

### **Derivative Instruments and Hedging Activities**

The Institute accounts for derivatives and hedging activities in accordance with FASB ASC 820, Fair Value Measurements and Disclosures, as amended. The Institute uses an interest rate swap agreement to manage interest rate volatility related to variable rate debt. The Institute records unrealized gains and losses as program expenses in the Statement of Activities. The Institute does not speculate using derivative instruments.

### Restricted and Unrestricted Support and Revenue

The Institute reports gifts of cash and other assets as temporarily restricted support if they are received with donor stipulations that either expire by passage of time or can be fulfilled and removed by actions of the Institute pursuant to those stipulations. When a donor restriction expires, that is, when a stipulated time restriction ends or purpose restriction is accomplished, temporarily restricted net assets are reclassified to unrestricted net assets and reported in the Statement of Activities as net assets released from restrictions. The Institute reports gifts of cash and other assets as permanently restricted support if they are received with donor stipulations that require them to be maintained in perpetuity. Absent donor stipulations, gifts of cash and other support are reported as unrestricted.

### NOTE 1 - OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

### **Donated Property and Equipment**

The Institute reports gifts of land, buildings, and equipment as unrestricted support unless explicit donor stipulations specify how the donated assets must be used. Gifts of long-lived assets with explicit restrictions that specify how the assets are to be used and gifts of cash or other assets that must be used to acquire long-lived assets are reported as restricted support. Absent explicit donor stipulations about how long those long-lived assets must be maintained, the Institute reports expirations of donor restrictions when the donated or acquired long-lived assets are placed in service.

### **Description of Program Services and Supporting Activities**

The following program services and supporting activities are included in the accompanying financial statements:

### Program

Includes those expenditures that enable the Institute to provide a program of education and training for deaf students.

### Management and General

Includes the functions necessary to maintain an equitable employment program; ensure an adequate working environment; provide coordination and articulation of the Institute's program strategy; secure proper administrative functioning of the Board of Directors; and manage the financial and budgetary responsibilities of the Institute.

### **Fundraising**

Provides the structure necessary to encourage and secure private financial support from corporations, foundations and individuals.

### **Expense Allocation**

Expenses are charged to program services and supporting activities on the basis of periodic time and expense studies. Management and general expenses include those expenses that are not directly identifiable with any other specific function, but provide for the overall support and direction of the Institute.

### Financial Aid

Financial aid is awarded to students who show economic need. Tuition revenue includes scholarships of \$344,219 in 2010 and \$791,608 in 2009.

### Tax Status

The Internal Revenue Service has issued a group ruling with respect to the federal tax status of the Institute and other organizations listed in the annual edition of the Official Catholic Directory. The ruling exempts the Institute from federal income taxes and permits the deductibility for federal income tax purposes of contributions to the Institute.

### NOTE 1 - OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

### Fair Value

The carrying amounts of accounts receivable, current promises to give and accounts payable and accrued expenses approximate fair value due to the short period to maturity. The long-term promises to give, liabilities under split-interest agreements, and bonds payable approximate fair value due to the similarity of the discount or interest rates with the rates of return on investments with similar maturities.

### NOTE 2 - FAIR VALUE MEASUREMENTS

Following is a description of the valuation methodologies used for assets measured at fair value. There have been no changes in the methodologies used at June 30, 2010 and 2009.

FASB ASC 820, Fair Value Measurements, establishes a framework for measuring fair value. This framework provides a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (level 1 measurements) and the lowest priority to unobservable inputs (level 3 measurements). The three levels of the fair value hierarchy under FASB ASC 820 are described below:

Level 1 Inputs to the valuation methodology are unadjusted quoted prices for identical assets or liabilities in active markets that the Institute has the ability to access.

### Level 2 Inputs to the valuation methodology include:

- Quoted prices for similar assets or liabilities in active markets;
- Quoted prices for identical or similar assets or liabilities in inactive markets;
- Inputs other than quoted prices that are observable for the asset or liability;
- Inputs that are derived principally from or corroborated by observable market data by correlation or other means.

If the asset or liability has a specified (contractual) term, the Level 2 input must be observable for substantially the full term of the asset or liability.

Level 3 Inputs to the valuation methodology are unobservable and significant to the fair value measurement.

Investments and Assets Restricted for Endowment are valued based on quoted market prices (level 1).

Interest Rate Swap contract was estimated using models that utilized observable level 2 market data including any yields or spreads that may be available as of the date of valuation.

### NOTE 2 - FAIR VALUE MEASUREMENTS (Continued)

The methods described above may produce a fair value calculation that may not be indicative of net realizable value or reflective of future fair values. Furthermore, while the Institute believes its valuation methods are appropriate and consistent with industry practices, the use of different methodologies or assumptions to determine the fair value of certain financial instruments could result in a different fair value measurement at the reporting date.

### **Investments and Assets Restricted for Endowment**

Investments are carried at fair value in accordance with accounting principles generally accepted in the United States of America. Investments and assets restricted for endowment consist of:

|                         | June 30,           |             |             |             |
|-------------------------|--------------------|-------------|-------------|-------------|
|                         | 20                 | 10          | 20          | 09          |
|                         | Cost               | Fair Value  | Cost        | Fair Value  |
| Money market            | \$2,704            | \$2,704     | \$2,712     | \$2,712     |
| U.S. Government and     |                    |             |             |             |
| agency securities       | 970,180            | 991,172     | 216,107     | 223,141     |
| Corporate bonds         | -                  | -           | 1,088,346   | 1,101,380   |
| Mutual funds            | 2,136,053          | 2,953,064   | 2,214,786   | 2,882,783   |
|                         | 3,108,937          | 3,946,940   | 3,521,951   | 4,210,016   |
| Less: assets restricted |                    |             |             |             |
| for endowment           | 1,435,083          | 1,821,905   | 1,494,653   | 1,786,655   |
| Amount reported as      |                    |             |             |             |
| investments             | <u>\$1,673,854</u> | \$2,125,035 | \$2,027,298 | \$2,423,361 |

Unrealized gains (losses) of \$149,938 in 2010 and \$1,187,713 in 2009 were recorded to adjust the investments to fair value.

Assets restricted for endowment consist of:

|                               | June 30,    |             |  |
|-------------------------------|-------------|-------------|--|
|                               | 2010        | 2009        |  |
| Investments - per above table | \$1,821,905 | \$1,786,655 |  |
| Promises to give, net         | 24,960      | 50,022      |  |
|                               | \$1,846,865 | \$1,836,677 |  |

Promises to give are net of an allowance for doubtful accounts. No allowance is necessary at June 30, 2010 and 2009.

### NOTE 2 - FAIR VALUE MEASUREMENTS (Continued)

Investment expenses incurred for 2010 and 2009 amounted to approximately \$6,000 and \$2,900, respectively.

### **Interest Rate Swap**

During the year ended June 30, 2004, the Institute entered into a contract to hedge the interest rate exposure on a financing agreement (Note 6). Under this interest rate swap agreement, which was entered into with a major financial institution, the Institute pays a fixed rate of 4.89% and receives a floating rate based on 65% of the one-month LIBOR rate plus 150 basis points, with payments calculated on an amortizable notional amount with an initial balance approximating \$4,348,000. This agreement expires in November 2023. The swap is an instrument designed to manage the Institute's exposure to interest rate risk during the remaining life of the bonds payable. The swap is settled monthly, marked to market at each reporting date and the change in fair value is recognized in the Statement of Activities currently. As a result of this mark-to-market, the Institute has recorded a liability of \$380,140 at June 30, 2010 and \$282,186 at June 30, 2009.

### NOTE 3 - PROMISES TO GIVE

Promises to give at June 30, 2010 consist of the following:

|   | Unrestricted and Temporarily Restricted |                        |                           |             | Permanently<br>Restricted |             |
|---|---|------------------------|---------------------------|-------------|---------------------------|-------------|
|   | St. Louis<br>Fund                       | Kansas<br>City<br>Fund | Indian-<br>apolis<br>Fund | Total       | Endowment<br>Fund         | Total       |
| Promises due<br>in less than<br>one year<br>Promises due<br>in one to | \$705,505                               | \$158,257              | \$147,272                 | \$1,011,034 | \$25,000                  | \$1,036,034 |
| five years  | 430,000                                 | 85,000                 | 15,000                    | 530,000     | <del>-</del>              | 530,000     |
|   | 1,135,505                               | 243,257                | 162,272                   | 1,541,034   | 25,000                    | 1,566,034   |
| Less: discount  | 8,113                                   | 1,364_                 | 196_                      | 9,673       | 40                        | 9,713       |
|   | \$1,127,392                             | \$241,893              | \$162,076                 | \$1,531,361 | \$24,960                  | \$1,556,321 |

### NOTE 3 - PROMISES TO GIVE (Continued)

Promises to give at June 30, 2009 consist of the following:

|   | Unr               | estricted and Te    | emporarily Restri         | icted            | Permanently<br>Restricted |                   |
|---|-------------------|---------------------|---------------------------|------------------|---------------------------|-------------------|
|   | St. Louis<br>Fund | Kansas<br>City Fund | Indian-<br>apolis<br>Fund | Total            | Endowment<br>Fund         | Total             |
| Promises due<br>in less than<br>one year<br>Promises due<br>in one to | \$416,500         | \$165,540           | \$163,260                 | \$745,300        | \$25,250                  | \$770,550         |
| five years  | 416,500           | 165,540             | 5,000<br>168,260          | 5,000<br>750,300 | 25,000<br>50,250          | 30,000<br>800,550 |
| Less: discount  |                   |                     | 23                        | 23               | 228                       | 251_              |
|   | \$416,500         | \$165,540           | \$168,237                 | <u>\$750,277</u> | \$50,022                  | \$800,299         |

The Endowment Fund promises to give are permanently restricted and are reported in the statement of financial position as assets restricted for endowment (Note 2). Promises to give are discounted using the half year convention and applicable treasury bill rate (.32% - 1.0% in 2010 and .30% in 2009).

### NOTE 4 - PROPERTY AND EQUIPMENT

Property and equipment consists of:

|   | June 30,     |                    |  |
|---|--------------|--------------------|--|
|   | 2010         | 2009               |  |
| Building and improvements – St. Louis           | \$11,442,222 | \$11,442,222       |  |
| Building improvements - Indianapolis            | 156,422      | 156,422            |  |
| Building improvements - Kansas                  | 359,435      | 359,435            |  |
| Furniture and equipment                         | 1,703,055    | 1,696,443          |  |
| Automobiles                                     | 102,936      | 102,936            |  |
| ,   | 13,764,070   | 13,757,458         |  |
| Less: accumulated depreciation and amortization | 5,731,680    | 5,299,469          |  |
|   | \$8,032,390  | <u>\$8,457,989</u> |  |

Depreciation and amortization expense amount to \$432,212 in 2010 and \$445,056 in 2009, respectively.

### NOTE 5 - BENEFICIAL INTEREST IN PERPETUAL TRUSTS

Beneficial interest in perpetual trusts consist of unconditional promises to give from perpetual trusts created by independent donors, which are not in the possession or control of the Institute but are held and administered by independent bank trustees. The Institute, along with other specified not-for-profit organizations, is a beneficiary of these trusts. The Institute only derives income from these trusts, which is included in "interest and dividends" on the statement of activities. The Institute has recorded the promises to give at the present value of the future cash flows from the trusts. At June 30, 2010, there was no change in the value of the trusts. At June 30, 2010, the present value was estimated to be equivalent to the Institute's share of the current fair value of the trusts. See Note 8 for spending policy adopted by the Board.

### NOTE 6 - LONG-TERM DEBT

On December 19, 1996, \$7,000,000 in tax-exempt bonds, secured by real estate and equipment, were issued by the Industrial Development Authority of Chesterfield on behalf of the Institute. Under the original terms, the bonds matured in December 2016. Principal payments on the bonds were payable in monthly installments and began in January 1998. Interest on the bonds was payable in monthly installments and began in January 1997. The bonds bore interest at 5.375% from January 1997 through December 31, 2001 and 4.060% from January 2002 through December 2006.

During 2004, the Institute refinanced its bond agreement. The principal balance remained unchanged but the maturity date was extended until November 2023. Additionally, the new agreement provided for interest at a fluctuating rate per annum equal to 65% of the LIBOR rate plus 150 basis points. The Institute entered into a contract with a lender to manage its exposure to interest rate risk (Note 2). The outstanding balance of these bonds payable at June 30, 2010 and 2009 is \$3,358,708 and \$3,530,713, respectively. Loan fees incurred to issue the bonds are deferred and will be amortized through 2023 in the amount of \$3,007 per year. The unamortized loan fees at June 30, 2010 and 2009 amount to \$39,087 and \$42,094, respectively. Interest expense incurred on the bonds for 2010 and 2009 amounted to \$170,687 and \$186,416, respectively.

Under the terms of this agreement, the Institute must maintain a cushion ratio, as defined in the bond agreement, of at least 115% through the final maturity date of the bond. As of June 30, 2010 and 2009, the Institute was in compliance with the cushion ratio requirement.

During August 2000, the Institute entered into a note agreement with the Sisters of St. Joseph of Carondelet. The note bears no interest and is secured by real estate. The principal amount of the note is payable upon the earliest of the following: the sale by the Institute of the real estate in Chesterfield, Missouri, the merger or dissolution of the Institute, and such time as the Sisters of St. Joseph of Carondelet cease to sponsor the Institute. The outstanding balance of the note payable at June 30, 2010 and 2009 is \$1,250,000.

### NOTE 6 - LONG-TERM DEBT (Continued)

The aggregate scheduled maturities of long-term debt at June 30, 2010 are as follows:

| <u>Year</u> | Amount      |
|-------------|-------------|
| 2011        | \$180,752   |
| 2012        | 189,518     |
| 2013        | 198,807     |
| 2014        | 210,110     |
| 2015        | 220,723     |
| Thereafter  | 2,358,798_  |
|             | \$3,358,708 |

### NOTE 7 - NET ASSETS

Temporarily restricted net assets are subject to the following donor-imposed restrictions at June 30, 2010:

|                       | St. Louis   | Kansas City | Indianapolis | Total       |
|-----------------------|-------------|-------------|--------------|-------------|
| Time restrictions:    |             |             |              |             |
| Donated artwork       | \$45,000    | -           | -            | \$45,000    |
| United Way            |             |             |              |             |
| contribution          | 117,060     | -           | -            | 117,060     |
| Oberkotter pledges    | 585,000     | \$165,000   | \$50,000     | 800,000     |
| Other grants/pledges  | 118,717     | 20,033      | 70,721       | 209,471     |
| Purpose restrictions: |             |             |              |             |
| Building renovations  | _           | -           | 5,000        | 5,000       |
| Scholarships          | 239,891     | -           | -            | 239,891     |
| Other grants/pledges  | 105,000     | ,           |              | 105,000     |
|                       | \$1,210,668 | \$185,033   | \$125,721    | \$1,521,422 |

Net assets were released from donor-imposed restrictions in 2010 as follows:

| _                       | St. Louis | Kansas City | _Indianapolis_ | Total        |
|-------------------------|-----------|-------------|----------------|--------------|
| Oberkotter funding      | \$290,000 | \$100,000   | \$55,000       | \$445,000    |
| Other grants/pledges    | 11,163    | 19,659      | 121,748        | 152,570      |
| Scholarships            | 254,680   | -           |                | 254,680      |
| United Way contribution | 237,211   |             |                | 237,211_     |
| <u>=</u>                | \$793,054 | \$119,659   | \$176,748      | \$1,089,461_ |

The Institute has adopted the policy of reporting match contributions as unrestricted in the year in which the support has been earned, regardless of whether the cash has been received.

### NOTE 7 - NET ASSETS (Continued)

Temporarily restricted net assets are subject to the following donor-imposed restrictions at June 30, 2009:

|                       | St. Louis | Kansas City | Indianapolis | Total     |
|-----------------------|-----------|-------------|--------------|-----------|
| Time restrictions:    |           |             |              |           |
| Donated artwork       | \$45,000  | -           | _            | \$45,000  |
| United Way            |           |             |              |           |
| contribution          | 120,150   | <u>.</u>    | -            | 120,150   |
| Oberkotter pledges    | 290,000   | \$100,000   | \$55,000     | 445,000   |
| Other grants/pledges  | 19,792    | 14,356      | 186,664      | 220,812   |
| Purpose restrictions: |           |             |              |           |
| Building renovations  | -         | -           | 10,978       | 10,978    |
| Scholarships          | 115,171   |             |              | 115,171   |
|                       | \$590,113 | \$114,356   | \$252,642    | \$957,111 |

Net assets were released from donor-imposed restrictions in 2009 as follows:

|                         | St. Louis | Kansas City | <u>Indianapolis</u> | Total       |
|-------------------------|-----------|-------------|---------------------|-------------|
| Oberkotter funding      | \$350,000 | \$150,000   | \$65,000            | \$565,000   |
| Other grants/pledges    | 12,594    | -           | 106,635             | 119,229     |
| Scholarships            | 235,198   | -           | -                   | 235,198     |
| United Way contribution | 250,054   |             |                     | 250,054     |
|                         | \$847,846 | \$150,000   | \$171,635           | \$1,169,481 |

Permanently restricted net assets consist of funds totaling \$2,052,598 and \$2,042,598 at June 30, 2010 and 2009, respectively. The earnings on these funds are to be used for financial aid.

### NOTE 8 - ENDOWMENT

The Institute's endowment consists of both donor restricted endowment funds and funds designated by the Board of Trustees to function as endowments. Both the donor restricted endowment and the funds designated by the Board of Trustees were established to provide financial aid to hearing impaired students that attend the Institute. The corpus of the funds is to remain in perpetuity and earnings from the funds are to be used to fund the financial aid. As required by GAAP, net assets associated with endowment funds are classified and reported based on the existence or absence of donor imposed restrictions.

### NOTE 8 - ENDOWMENT (Continued)

### **Interpretation of Relevant Law**

The Board of the Institute has interpreted the Uniform Prudent Management of Institutional Funds Act (UPMIFA) as requiring the preservation of the fair value of the original gift as of the date of the donor restricted endowment funds absent explicit donor stipulations to the contrary. As a result of this interpretation, the Institute classifies as permanently restricted net assets (a) the original value of gifts donated to the permanent endowment, (b) the original value of subsequent gifts to the permanent endowment, and (c) accumulations to the permanent endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund. The remaining portion of the donor restricted endowment fund that is not classified in permanently restricted net assets is classified as temporarily restricted net assets until those amounts are appropriated for expenditure by the organization in a manner consistent with the standard of prudence prescribed by UPMIFA. In the absence of donor stipulations or law to the contrary, losses on investments of a donor restricted endowment fund reduce temporarily restricted net assets to the extent that donor imposed temporary restrictions on net appreciation of the fund have not been met before the loss occurs. Any remaining loss reduces unrestricted net assets. In accordance with UPMIFA, the Institute considers the following factors in making a determination to appropriate or accumulate donor restricted endowment funds:

- (1) The duration and preservation of the fund
- (2) The purposes of the Institute and the donor restricted endowment fund
- (3) General economic conditions
- (4) The possible effect of inflation and deflation
- (5) The expected total return from income and the appreciation of investments
- (6) Other resources of the Institute
- (7) The investment policies of the Institute

Endowment net asset composition by type of fund as of June 30, 2010 is as follows:

|                                  |              | Permanently |                    |
|----------------------------------|--------------|-------------|--------------------|
|                                  | Unrestricted | Restricted  | Total              |
| Donor restricted endowment funds | (\$249,316)  | \$2,052,598 | \$1,803,282        |
| Board designated endowment funds | 146,496      | ·           | 146,496            |
|                                  | (\$102,820)  | \$2,052,598 | <u>\$1,949,778</u> |

### NOTE 8 - ENDOWMENT (Continued)

Changes in endowment net assets for the fiscal year ended June 30, 2010 are as follows:

|  |              | Permanently |             |
|--|--------------|-------------|-------------|
|  | Unrestricted | Restricted  | Total       |
| Endowment net assets, beginning of year            | (\$311,853)  | \$2,042,598 | \$1,730,745 |
| Investment return:                                 | ,            |             |             |
| Investment income                                  | 54,036       | -           | 54,036      |
| Realized and unrealized gains, net                 | 154,997      | -           | 154,997     |
| Contributions                                      | -            | 10,000      | 10,000      |
| Appropriation of endowment assets for expenditures | -            |             |             |
| Endowment assets, end of year                      | (\$102,820)  | \$2,052,598 | \$1,949,778 |

Endowment net asset composition by type of fund as of June 30, 2009 is as follows:

|                                  |                        | Permanently |                        |
|----------------------------------|------------------------|-------------|------------------------|
|                                  | Unrestricted           | Restricted  | Total                  |
| Donor restricted endowment funds | (\$441,248)<br>129,395 | \$2,042,598 | \$1,601,350<br>129,395 |
| Board designated endowment funds | 129,393                |             | 129,393                |
|                                  | (\$311,853)            | \$2,042,598 | \$1,730,745            |

NOTE 8 - ENDOWMENT (Continued)

Changes in endowment net assets for the fiscal year ended June 30, 2009 are as follows:

|                                       | Unrestricted | Temporarily<br>Restricted | Permanently<br>Restricted | Total               |
|---------------------------------------|--------------|---------------------------|---------------------------|---------------------|
| Endowment net assets,                 |              |                           |                           |                     |
| beginning of<br>year                  | \$145,961    | (\$248,140)               | \$2,026,967               | \$1,924,788         |
| Investment return: Investment         |              |                           |                           |                     |
| income<br>Realized and                | 51,168       | -                         | -                         | 51,168              |
| unrealized                            |              |                           | ,                         |                     |
| losses, net<br>Contributions          | (260,842)    | -                         | (21,461)<br>37,092        | (282,303)<br>37,092 |
| Appropriation of endowment assets for |              |                           | 37,072                    | 31,032              |
| expenditures                          | -            | -                         | -                         | -                   |
| Transfer (see Note 11)                | (248,140)    | 248,140                   |                           |                     |
| Endowment assets, end of year         | (\$311,853)  |                           | \$2,042,598               | \$1,730,745         |

### **Funds with Deficiencies**

From time to time, the fair value of assets associated with the individual donor restricted endowment funds may fall below the level that the donor or UPMIFA requires the Institute to retain as a fund of perpetual duration. In accordance with GAAP, deficiencies of this nature that are reported in unrestricted net assets were \$249,316 and \$441,248 as of June 30, 2010 and 2009, respectively. These deficiencies resulted from unfavorable market fluctuations that occurred after the investment of endowment funds under investing guidelines deemed prudent by the Board.

### **Return Objectives and Risk Parameters**

The Institute has adopted investment and spending policies for endowment assets that attempt to provide a predictable stream of funding for financial aid and operational expenses while seeking to maintain the purchasing power of the endowment assets. Endowment assets include those assets of donor restricted funds that the Institute must hold in perpetuity or for a donor specified period. Under this policy, as approved by the Board, the endowment assets are invested in a manner that is intended to create a total return portfolio consisting of an equity component for long term growth with maximum current return and a fixed income component for current income and preservation of principal.

### NOTE 8 - ENDOWMENT (Continued)

The allocation of assets between equity and fixed income will be dependent on the expected cash flow spending needs of the Institute. If spending needs do not dictate otherwise, the de facto target fixed income allocation is 40%.

The fixed income component will be invested in high quality investment grade bonds and marketable certificates of deposit, with the primary goal of preserving principal and providing liquidity to meet the Institute's spending needs with income as a secondary objective.

The time—weighted return of the portfolio will be measured against a hypothetical balanced portfolio of its passively managed components. The equity portfolio will be measured against a blended index. The fixed income portfolio will be compared to the BarCap 1-5 Year Government Bond Index. Performance of each individual investment option will be compared to its appropriate index and peer group of similar investment objectives.

As of June 30, 2010 and 2009, \$127,804 is included in the donor restricted endowment funds representing beneficial interest in perpetual trusts. See note 5 for discussion of the investment and spending policy related to the trusts.

### Strategies Employed for Achieving Objectives

To satisfy its long-term rate-of-return objectives, the Institute relies on a total return strategy in which investment returns are achieved through both capital appreciation (realized and unrealized) and current yield (interest and dividends). The Institute targets a diversified asset allocation that places a greater emphasis on equity-based investments to achieve its long-term return objectives with prudent risk constraints.

### Spending Policy and How the Investment Objectives Relate to Spending Policy

The Institute has a policy of appropriating for distribution each year 25% of the total fund earnings from the previous 12 quarters for purposes of scholarships. This is to provide for the impact of inflation on the Fund's value over time. Fund Earnings are defined as dividends, interest, realized and unrealized gains and losses, less all fees and charges. In extraordinary emergency situations with explicit written approval of the Board of Directors and the fund trustees, the earnings on the fund in excess of the original corpus may be temporarily expended.

### NOTE 9 - DEFERRED COMPENSATION PLANS

Under a service agreement effective July 1, 1993, the Institute commenced contributions to the Sisters of St. Joseph of Carondelet - St. Louis Province for the retirement needs of the Sisters. The Institute contributes 9.65% of paid salaries for the Sisters employed by the Institute.

### NOTE 9 - DEFERRED COMPENSATION PLANS (Continued)

The Institute began a tax-deferred annuity plan under Section 403(b) in 1996 which allows eligible employees to make tax-deferred contributions. The plan provides for Institute contributions of 2% of eligible employees' salaries and matching contributions up to 2% of eligible salaries.

Total retirement costs charged to operations amounted to \$88,680 in 2010 and \$107,263 in 2009.

### **NOTE 10 - COMMITMENTS**

The Institute routinely enters into annual employment contracts with faculty.

During 2005, the Institute entered into a new lease commitment for the Indianapolis location. The lease requires monthly payments totaling \$8,015 and expires in June 2011. During 2006, the Institute entered into a new lease commitment for the Kansas City location. The monthly lease payments begin at \$8,211 and increase through the term of the lease, which expires in August 2013. The lease for the Kansas City location also requires \$240 per month common area maintenance fees.

The future minimum rental commitments required under the leases are as follows:

| <u>Year</u> | <u>Amount</u> |
|-------------|---------------|
| . 2011      | \$218,216     |
| 2012        | 123,159       |
| 2013        | 123,159       |
| 2014        | 10,263        |
|             | \$474,797     |

Rent expense incurred under these leases totaled \$204,499 in 2010 and \$194,704 in 2009.

### NOTE 11 - ADOPTION OF NEW ACCOUNTING STANDARD

During 2009, the Institute became subject to an enacted version of the Uniform Prudent Management of International Funds Act. In the year of initial application of the guidance to donor restricted endowment funds, organizations are required to report resulting net asset reclassifications in a separate line item within the organization's statement of activities for that period. The transfer included in the statement of activities for the year ended June 30, 2009 represents net asset reclassifications related to the donor restricted endowment funds falling under the description of a deficiency as defined in Note 8 for the year ended June 30, 2009.

### **NOTE 12 - SUBSEQUENT EVENTS**

### **Management Evaluation of Subsequent Events**

Management has evaluated subsequent events through September 28, 2010, the date the financial statements were available to be issued. Subsequent events are events or transactions that occur after the date of the statement of financial position but before financial statements are available to be issued. The financial statements may be adjusted for subsequent events that provide additional evidence about conditions that existed at the date of the statement of financial position and/or such information may be disclosed in a footnote to the financial statements. Subsequent events that provide evidence about conditions that did not exist at the date of the statement of financial position but arose after that date may be disclosed in a footnote to the financial statements.

**SUPPLEMENTAL INFORMATION** 

# COMBINING STATEMENT OF FINANCIAL POSITION

June 30, 2010

|   |                     | Unrestricted | tricted      |                       |             | Temporarily Restricted | . Restricted |                                    |  |                    |
|---|---------------------|--------------|--------------|-----------------------|-------------|------------------------|--------------|------------------------------------|--|--------------------|
| ASSETS  | St. Louis           | Kansas City  | Indianapolis | Total<br>Unrestricted | St. Louis   | Kansas City            | Indianapolis | Total<br>Temporarily<br>Restricted | Permanently<br>Restricted<br>Endowment | Fotal              |
| CURRENT ASSETS Cash and cash equivalents                | \$145.131           | \$53.063     | \$72.195     | \$270 389             | r           | •                      | •            | •                                  |  | \$270 389          |
| Investments   | 2,078,871           | 1            |              | 2,078,871             | \$46,164    | 1                      | 1            | \$46,164                           | 1                                      | 2,125,035          |
| Accounts receivable                                     | 32,373              | 38,625       | 205,660      | 276,658               | r           | 1                      | ı            | •                                  | 1                                      | 276,658            |
| Promises to give  | 251,995             | 78,257       | 109,772      | 440,024               | 452,786     | \$79,872               | \$37,440     | 570,098                            | ı                                      | 1,010,122          |
| Inventory   | 18,883              | 1            |              | 18,883                | 1           | 1                      | 1            | ì                                  | 1                                      | 18,883             |
| Prepaid expenses and other assets  Due from other funds | 58,037<br>1,147,859 | 18,702       | 25,219       | 101,958<br>1,147,859  | 244,107     | 21,397                 | 73,417       | 338,921                            | \$77,929                               | 101,958            |
| TOTAL CURRENT ASSETS                                    | 3,733,149           | 188,647      | 412,846      | 4,334,642             | 743,057     | 101,269                | 110,857      | 955,183                            | 77,929                                 | 5,367,754          |
| PROMISES TO GIVE  | r                   | •            |              | ı                     | 422,611     | 83,764                 | 14,864       | 521,239                            | •                                      | 521,239            |
| PROPERTY AND EQUIPMENT                                  | 7,765,975           | 174,169      | 47,246       | 7,987,390             | 45,000      | •                      | r            | 45,000                             | •                                      | 8,032,390          |
| DEFERRED LOAN FEES                                      | 39,087              | 1            | •            | 39,087                | ,           | 1                      | ı            | 1                                  | 1                                      | 39,087             |
| ASSETS RESTRICTED FOR ENDOWMENT                         | ,                   | •            | •            | •                     | ı           | •                      | i            | ,                                  | 1,846,865                              | 1,846,865          |
| BENEFICIAL INTEREST IN<br>PERPETUAL TRUSTS              | 1                   | ı            | ı            | •                     | •           | ,                      | ı            |                                    | 127,804                                | 127,804            |
|   | 7,805,062           | 174,169      | 47,246       | 8,026,477             | 467,611     | 83,764                 | 14,864       | 566,239                            | 1,974,669                              | 10,567,385         |
|   | \$11,538,211        | \$362,816    | \$460,092    | \$12,361,119          | \$1,210,668 | \$185,033              | \$125,721    | \$1,521,422                        | \$2,052,598                            | \$15,935,139       |
| LIABILITIES AND NET ASSETS                              |                     |              |              |                       |             |                        |              |                                    |  |                    |
| CURRENT LIABILITIES                                     |                     |              |              |                       | -           |                        |              |                                    |  | ;                  |
| Current maturities of long-term debt                    | \$180,752           | 1            | •            | \$180,752             | ı           | •                      | •            | •                                  | r                                      | \$180,752          |
| Accounts payable  | 56,202              | 1 000        | 1 (0)        | 56,202                | 1           | •                      | 1            | 1                                  | •                                      | 56,202             |
| Accrued expenses  | 706,671             | \$30,512     | \$48,940     | 203,303               | ,           | 1                      | 1            | •                                  | •                                      | 265,365            |
| Due to other funds                                      | 0,800               | 1.180.250    | 384.459      | 3,800                 | ' '         |                        |              |                                    | , ,                                    | 3,800<br>1 564 709 |
| Fair value of interest rate swap                        | 380,140             |              |              | 380,140               | •           | •                      | •            | •                                  | ,                                      | 380,140            |
| TOTAL CURRENT LIABILITIES                               | 800,801             | 1,216,762    | 433,405      | 2,450,968             | •           | •                      | a            | •                                  | •                                      | 2,450,968          |
| LONG-TERM DEBT  | 4,427,956           |              |              | 4,427,956             |             | -                      |              | '                                  |  | 4,427,956          |
| NET ASSETS Unrestricted                                 | 6 309 454           | (853 946)    | 789 92       | 5 482 195             | •           | •                      | •            | •                                  | •                                      | 5 482 195          |
| Temporarily restricted                                  | 1                   | ` ·          | . '          | 1                     | \$1,210,668 | \$185,033              | \$125,721    | \$1,521,422                        | •                                      | 1,521,422          |
| Permanently restricted                                  | 1                   | 1            | 1            | •                     |             |                        |              |                                    | \$2,052,598                            | 2,052,598          |
| TOTAL NET ASSETS  | 6,309,454           | (853,946)    | 26,687       | 5,482,195             | 1,210,668   | 185,033                | 125,721      | 1,521,422                          | 2,052,598                              | 9,056,215          |
|   | \$11,538,211        | \$362,816    | \$460,092    | \$12,361,119          | \$1,210,668 | \$185,033              | \$125,721    | \$1,521,422                        | \$2,052,598                            | \$15,935,139       |
|   |                     |              |              |                       |             |                        |              |                                    |  |                    |

See independent auditors' report.

# COMBINING STATEMENT OF FINANCIAL POSITION

June 30, 2009

|  |                     | Unrestricted | tricted      |                       |           | Temporarily Restricted | Restricted   |                                    |  |              |
|--|---------------------|--------------|--------------|-----------------------|-----------|------------------------|--------------|------------------------------------|--|--------------|
| ASSETS   | St. Louis           | Kansas City  | Indianapolis | Total<br>Unrestricted | St. Louis | Kansas City            | Indianapolis | Total<br>Temporarily<br>Restricted | Permanently<br>Restricted<br>Endowment | Total        |
| CURRENT ASSETS Cach and each equivalents                   | \$134.517           | \$41.529     | \$73.514     | \$249,560             |           | 1                      | r            | 1                                  | ·                                      | \$249,560    |
| Investments  | 2,169,850           |              |              | 2,169,850             | \$253,511 | 1                      | •            | \$253,511                          | 1                                      | 2,423,361    |
| Accounts receivable  | 32,337              | (1,441)      | 142,481      | 173,377               | -         | 1                      | 1            | •                                  | 1                                      | 173,377      |
| Promises to give   | 5,000               | 65,540       | 85,910       | 156,450               | 411,500   | \$100,000              | \$77,350     | 588,850                            | t                                      | 745,300      |
| Inventory  | 4,917               | ,            | 1 :          | 4,917                 | ı         | •                      | •            | •                                  | t                                      | 4,917        |
| Prepaid expenses and other assets  Due from other funds    | 22,097<br>1,363,632 | 19,578       | 25,364       | 67,039<br>1,363,632   | 1 1       | 14,356                 | 170,315      | 184,671                            | \$78,117                               | 1,626,420    |
| TOTAL CURRENT ASSETS                                       | 3,732,350           | 125,206      | 327,269      | 4,184,825             | 665,011   | 114,356                | 247,665      | 1,027,032                          | 78,117                                 | 5,289,974    |
| PROMISES TO GIVE   | ٠                   | •            | •            | ,                     | 1         | •                      | 4,977        | 4,977                              | 1                                      | 4,977        |
| PROPERTY AND EQUIPMENT                                     | 8,098,814           | 229,301      | 84,874       | 8,412,989             | 45,000    | •                      | •            | 45,000                             | •                                      | 8,457,989    |
| DEFERRED LOAN FEES   | 42,094              | •            | •            | 42,094                | ı         | 1                      |              | ,                                  | •                                      | 42,094       |
| ASSETS RESTRICTED FOR ENDOWMENT                            | 1                   | •            | 1            | F                     | ,         | ,                      | •            | ,                                  | 1,836,677                              | 1,836,677    |
| BENEFICIAL INTEREST IN<br>PERPETUAL TRUSTS                 | 1                   | •            | t            | ı                     | 3         |                        | ı            | ι                                  | 127,804                                | 127,804      |
|  | 8,140,908           | 229,301      | 84,874       | 8,455,083             | 45,000    | ,                      | 4,977        | 49,977                             | 1,964,481                              | 10,469,541   |
|  | \$11,873,258        | \$354,507    | \$412,143    | \$12,639,908          | \$710,011 | \$114,356              | \$252,642    | \$1,077,009                        | \$2,042,598                            | \$15,759,515 |
| LIABILITIES AND NET ASSETS                                 |                     |              |              |                       |           |                        |              |                                    |  |              |
| CURRENT LIABILITIES Current maturities of long-term debt   | \$172.005           | 1            | *            | \$172,005             |           | ı                      | ī            | t                                  | 1                                      | \$172,005    |
| Accounts payable   | 27,592              | •            | r            | 27,592                | ı         |                        | ı            | r                                  | Ī                                      | 27,592       |
| Accrued expenses   | 206,425             | \$47,344     | \$38,066     | 291,835               | •         | 1                      | •            | •                                  | r                                      | 291,835      |
| Deterred revenue<br>Due to other funds                     | 3,400               | -            | 518,591      | 3,400<br>1,506,522    | \$119,898 |                        |              | \$119,898                          |  | 1,626,420    |
| Fair value of interest rate swap TOTAL CURRENT LIABILITIES | 282,186             | 1,035,275    | 556,657      | 282,186               | 119,898   |                        | ,            | 119,898                            | 1                                      | 282,186      |
| LONG-TERM DEBT   | 4,608,708           | '            |              | 4,608,708             | 1         | ı                      | 1            |                                    | 1                                      | 4,608,708    |
| NET ASSETS Unrestricted                                    | 6 572 942           | (880 768)    | (144.514)    | 5 747 660             | ı         | 1                      | ,            | •                                  | •                                      | 5,747,660    |
| Temporarily restricted                                     |                     | -            | ,            |                       | 590,113   | \$114,356              | \$252,642    | 957,111                            | - 207 040 08                           | 957,111      |
| Permanently restricted TOTAL NET ASSETS                    | 6,572,942           | (680,768)    | (144,514)    | 5,747,660             | 590,113   | 114,356                | 252,642      | 957,111                            | 2,042,598                              | 8,747,369    |
|  | \$11,873,258        | \$354,507    | \$412,143    | \$12,639,908          | \$710,011 | \$114,356              | \$252,642    | \$1,077,009                        | \$2,042,598                            | \$15,759,515 |
|  |                     |              |              |                       |           |                        |              |                                    |  |              |

See independent auditors' report.

### COMBINING STATEMENT OF ACTIVITIES

|   |                      | Unrestricted      | ricted            |                       |             | Temporarily Restricted | r Restricted |                                    |  |                      |
|---|----------------------|-------------------|-------------------|-----------------------|-------------|------------------------|--------------|------------------------------------|--|----------------------|
|   | St. Louis            | Kansas City       | Indianapolis      | Total<br>Unrestricted | St. Louis   | Kansas City            | Indianapelis | Total<br>Temporarily<br>Restricted | Permanently<br>Restricted<br>Endowment | Total                |
| PROGRAM REVENUES Tuition  | \$1,214,117          | \$598,052         | \$745,388         | \$2,557,557           | r           | t                      | r            | 1                                  | 1                                      | \$2,557,557          |
| Tutton - financial aid<br>Audiology revenue                     | (233,197)<br>327,976 | (111,022)         | i i               | (344,219)<br>327,976  | 1 1         | 1 3                    | . 1          | 1 3                                |  | (344,219)<br>327,976 |
| TOTAL PROGRAM REVENUES  | 1,308,896            | 487,030           | 745,388           | 2,541,314             | Ì           | 1                      |              | 1                                  | 1                                      | 2,541,314            |
| EXPENSES Program services                                       | 3,036,443            | 802,154           | 851,035           | 4,689,632             | . 1         | 1                      |              |                                    | ,                                      | 4,689,632            |
| Supporting activities:<br>Management and general<br>Fundraising | 445,746<br>342,817   | 149,272           | 120,152 92,192    | 715,170 513,690       |             | r i                    | r i          |                                    |  | 715,170<br>513,690   |
| TOTAL SUPPORTING ACTIVITIES                                     | 788,563              | 227,953           | 212,344           | 1,228,860             | 1           | ,                      | ,            | *                                  | L                                      | 1,228,860            |
| TOTAL EXPENSES  | 3,825,006            | 1,030,107         | 1,063,379         | 5,918,492             | 1           | 1                      | 1            | 1                                  | •                                      | 5,918,492            |
| EXPENSES IN EXCESS OF PROGRAM REVENUES                          | (2,516,110)          | (543,077)         | (317,991)         | (3,377,178)           |             |                        |              |                                    | 4                                      | (3,377,178)          |
| SUPPORT United Way of Greater St. Louis                         | 2,614                | 5,092             | 594               | 8,300                 | \$234,121   | . 1 3                  | 1 1          | \$234,121                          | • 6                                    | 242,421              |
| Contributions and gitts Special events and fundraisers          | 525,375<br>315,194   | 161,235<br>77,978 | 223,236<br>87,780 | 909,844<br>480,952    | 1,1/9,488   | 355,091\$              | 549,827      | 1,419,651                          | \$10,000                               | 2,339,495<br>480,952 |
| Net assets released from restrictions                           | 793,054              | 119,659           | 176,748           | 1,089,461             | (793,054)   | (119,659)              | (176,748)    | (1,089,461)                        | 10.000                                 | 3 062 868            |
| OTHER INCOME (EXPENSE) Interest and dividends                   | 111,039              | ,                 | 54                | 111,093               | r           | r                      |              |                                    | 1                                      | 111,093              |
| Realized and unrealized gains on investments                    | 360,641              | 1                 | 1                 | 360,641               | •           | •                      | 1            | 1                                  | i                                      | 360,641              |
| Rental income<br>Miscellaneous                                  | 135,424<br>9,283     | 5,935             | 780               | 135,424<br>15,998     | 1 1         |                        |              | 1 1                                |  | 135,424<br>15,998    |
| TOTAL OTHER INCOME (EXPENSE)                                    | 616,387              | 5,935             | 834               | 623,156               | <b>a</b>    | 3                      |              |                                    |  | 623,156              |
| INCREASE (DECREASE) IN NET ASSETS                               | (263,488)            | (173,178)         | 171,201           | (265,465)             | 620,555     | 70,677                 | (126,921)    | 564,311                            | 10,000                                 | 308,846              |
| NET ASSETS, Beginning of year                                   | 6,572,942            | (680,768)         | (144,514)         | 5,747,660             | 590,113     | 114,356                | 252,642      | 957,111                            | 2,042,598                              | 8,747,369            |
| NET ASSETS, End of year   | \$6,309,454          | (\$853,946)       | \$26,687          | \$5,482,195           | \$1,210,668 | \$185,033              | \$125,721    | \$1,521,422                        | \$2,052,598                            | \$9,056,215          |

### COMBINING STATEMENT OF ACTIVITIES

Year Ended June 30, 2009

|   |   | Unrestricted                                     | ricted   |   |                                   | Temporarily Restricted            | y Restricted                       |                                     |  |  |
|---|---|--|--|---|-----------------------------------|-----------------------------------|------------------------------------|-------------------------------------|--|--|
|   | St. Louis   | Kansas City                                      | Indianapolis                                   | Total<br>Unrestricted                                 | St, Louis                         | Kansas City                       | Indianapolis                       | Total<br>Temporarily<br>Restricted  | Permanently<br>Restricted<br>Endowment | Total  |
| PROGRAM REVENUES Tuition Tuition - financial aid Audiology revenue TOTAL PROGRAM REVENUES   | \$2,181,948<br>(689,008)<br>402,146<br>1,895,086      | \$441,008<br>(102,600)                           | \$582,221                                      | \$3,205,177<br>(791,608)<br>402,146<br>2,815,715      | F 1 1 E                           | 1 1 1                             | 1 7 1 1                            | 1 1 1                               | 1 1 1                                  | \$3,205,177<br>(791,608)<br>402,146<br>2,815,715 |
| EXPENSES Program services Supporting activities. Management and general Fundraising TOTAL SUPPORTING ACTIVITIES                                       | 3,876,210<br>476,508<br>397,283<br>873,791            | 831,725<br>137,495<br>96,335<br>233,830          | 798,693<br>138,847<br>125,731<br>264,578       | 5,506,628<br>752,850<br>619,349<br>1,372,199          | 1 1 1 1                           |                                   |                                    |                                     | (                                      | 5,506,628<br>752,850<br>619,349<br>1,372,199     |
| TOTAL EXPENSES  | 4,750,001   | 1,065,555  | 1,063,271                                      | 6,878,827   | ı                                 | •                                 |                                    | 1                                   | 2                                      | 6,878,827  |
| EXPENSES IN EXCESS OF PROGRAM REVENUES  | (2,854,915)   | (727,147)  | (481,050)                                      | (4,063,112)   | ·                                 | •                                 |                                    | ř                                   | τ                                      | (4,063,112)                                      |
| SUPPORT United Way of Greater St. Louis Contributions and gifts Special events and fundraisers Net assets released from restrictions TOTAL SUPPORT    | 2,046<br>347,285<br>529,571<br>847,846<br>1,726,748   | 1,364<br>185,860<br>67,174<br>150,000<br>404,398 | 643<br>203,529<br>65,695<br>171,635<br>441,502 | 4,053<br>736,674<br>662,440<br>1,169,481<br>2,572,648 | \$240,304<br>610,037<br>(847,846) | \$6,263<br>(150,000)<br>(143,737) | \$23,232<br>(171,635)<br>(148,403) | \$240,304<br>639,532<br>(1,169,481) | \$37,092                               | 244,357<br>1,413,298<br>662,440<br>2,320,095     |
| OTHER INCOME (EXPENSES) Interest and dividends Realized and unrealized losses on investments Rental income Miscellaneous TOTAL OTHER INCOME (EXPENSE) | 152,660<br>(783,679)<br>129,193<br>5,190<br>(496,636) | , r 1 1 1 1                                      | 166  | 152,826<br>(783,679)<br>129,193<br>5,210<br>(496,450) | 1 1 1 1 1                         | 1 1 1 1                           | 1 1 1 1                            | 1 1 1 1                             | (21,461)                               | 152,826 (805,140) 129,193 5,210 (517,911)        |
| INCREASE (DECREASE) IN NET ASSETS NET ASSETS, Beginning of year   | (1,624,803)   | (322,749)  | (39,362)                                       | (1,986,914)   | 2,495                             | (143,737)                         | (148,403)                          | (289,645)                           | 15,631                                 | (2,260,928)                                      |
| Transfer (see note 11)  | (248,140)   |  | •  | (248,140)   | 248,140                           |                                   | 1                                  | 248,140                             | 3                                      |  |
| NET ASSETS, End of year   | \$6,572,942   | (\$680,768)                                      | (\$144,514)                                    | \$5,747,660   | \$590,113                         | \$114,356                         | \$252,642                          | \$957,111                           | \$2,042,598                            | \$8,747,369                                      |

See independent auditors' report.

### COMBINING STATEMENT OF FUNCTIONAL EXPENSES

|                                      | Program Expenses | Management<br>and General<br>Expenses | Fundraising<br>Expenses | Total       |
|--------------------------------------|------------------|---------------------------------------|-------------------------|-------------|
| Salaries                             | \$2,416,689      | \$483,202                             | \$294,569               | \$3,194,460 |
| Payroll taxes                        | 180,896          | 32,605                                | 20,366                  | 233,867     |
| Health, dental and other insurance   | 153,085          | 34,468                                | 25,457                  | 213,010     |
| Retirement                           | 71,008           | 10,022                                | 7,650                   | 88,680      |
|                                      | 2,821,678        | 560,297                               | 348,042                 | 3,730,017   |
| Amortization of bond expense         | 3,682            | 47                                    | 28                      | 3,757       |
| Bad debt expense                     | 466              | (185)                                 | _                       | 281         |
| Bank fees and credit card clearing   | 3,091            | 3,694                                 | 4,088                   | 10,873      |
| Depreciation and amortization        | 425,423          | 4,277                                 | 2,512                   | 432,212     |
| Due and subscriptions                | 13,519           | 1,432                                 | 642                     | 15,593      |
| Employee recruitment                 | 660              | 1,398                                 | 735                     | 2,793       |
| Hospitality and recognition          | 3,402            | 6,335                                 | 38,034                  | 47,771      |
| Insurance                            | 61,849           | 664                                   | 390                     | 62,903      |
| Interest                             | 167,273          | 2,151                                 | 1,263                   | 170,687     |
| Interest rate swap - unrealized loss | 97,955           | · -                                   | -                       | 97,955      |
| Maintenance - building and grounds   | 157,911          | 1,450                                 | 852                     | 160,213     |
| Marketing and promotion              | 26,767           | 237                                   | 6,282                   | 33,286      |
| Miscellaneous                        | 3,219            | 18,277                                | 1                       | 21,497      |
| Network and Internet                 | 32,488           | 3,140                                 | 138                     | 35,766      |
| Postage                              | 1,478            | 11,718                                | 2,133                   | 15,329      |
| Professional fees                    | 66,873           | 67,201                                | 34,104                  | 168,178     |
| Program expense                      | 67,592           | 743                                   | 5,592                   | 73,927      |
| Purchases for resale - audiology     | 148,154          | _                                     | _                       | 148,154     |
| Real estate taxes                    | 39,126           | -                                     |                         | 39,126      |
| Rent                                 | 204,499          | (50)                                  | _                       | 204,449     |
| Repairs to furnishings and equipment | 13,745           | 146                                   | 86                      | 13,977      |
| Residential meals                    | 3,765            | _                                     | -                       | 3,765       |
| Special events and fundraisers       | -                | -                                     | 63,676                  | 63,676      |
| Stationery and office supplies       | 24,758           | 8,313                                 | 1,921                   | 34,992      |
| Telephone                            | 32,523           | 1,584                                 | 376                     | 34,483      |
| Travel and conferences               | 91,868           | 22,301                                | 1,663                   | 115,832     |
| Utilities                            | 175,868          | -                                     | 1,132                   | 177,000     |
|                                      | 1,867,954        | 154,873                               | 165,648                 | 2,188,475   |
|                                      | \$4,689,632      | \$715,170                             | \$513,690               | \$5,918,492 |

### COMBINING STATEMENT OF FUNCTIONAL EXPENSES

|                                      |             | Management  | •           |             |
|--------------------------------------|-------------|-------------|-------------|-------------|
|                                      | Program     | and General | Fundraising |             |
|                                      | Expenses    | Expenses    | Expenses    | Total       |
| Salaries                             | \$3,006,678 | \$491,456   | \$369,072   | \$3,867,206 |
| Payroll taxes                        | 219,624     | 39,200      | 25,749      | 284,573     |
| Health, dental and other insurance   | 197,562     | 18,893      | 30,817      | 247,272     |
| Retirement                           | 89,086      | 11,694      | 6,483       | 107,263     |
|                                      | 3,512,950   | 561,243     | 432,121     | 4,506,314   |
| Amortization of bond expense         | 3,682       | 47          | 28          | 3,757       |
| Bad debt expense                     | 49,276      | -           | _           | 49,276      |
| Bank fees and credit card clearing   | 4,078       | 7,441       | 4,584       | 16,103      |
| Depreciation and amortization        | 438,161     | 4,344       | 2,551       | 445,056     |
| Due and subscriptions                | 12,493      | 3,575       | 277         | 16,345      |
| Employee recruitment                 | 956         | 739         | 45          | 1,740       |
| Hospitality and recognition          | 4,196       | 5,389       | 34,305      | 43,890      |
| Insurance                            | 65,597      | 689         | 404         | 66,690      |
| Interest                             | 182,688     | 2,349       | 1,379       | 186,416     |
| Interest rate swap - unrealized loss | 158,472     | _           | _           | 158,472     |
| Maintenance - building and grounds   | 155,164     | 1,463       | 859         | 157,486     |
| Marketing and promotion              | 18,128      | 439         | 12,677      | 31,244      |
| Miscellaneous                        | 936         | 5,724       | 307         | 6,967       |
| Network and Internet                 | 30,373      | 3,189       | 117         | 33,679      |
| Postage                              | 371         | 9,397       | 4,561       | 14,329      |
| Professional fees                    | 56,974      | 116,210     | 39,630      | 212,814     |
| Program expense                      | 50,221      | 755         | 5,492       | 56,468      |
| Purchases for resale - audiology     | 163,447     | -           | -<br>-      | 163,447     |
| Real estate taxes                    | 23,361      | -           | -           | 23,361      |
| Rent                                 | 194,704     | -           | _           | 194,704     |
| Repairs to furnishings and equipment | 19,537      | 215         | 126         | 19,878      |
| Residential meals                    | 33,516      | -           | ~           | 33,516      |
| Special events and fundraisers       | -           | -           | 73,695      | 73,695      |
| Stationery and office supplies       | 18,811      | 17,382      | 2,059       | 38,252      |
| Telephone                            | 32,663      | 208         | 372         | 33,243      |
| Travel and conferences               | 70,837      | 9,741       | 2,403       | 82,981      |
| Utilities                            | 205,036     | 2,311       | 1,357       | 208,704     |
|                                      | 1,993,678   | 191,607     | 187,228     | 2,372,513   |
|                                      | \$5,506,628 | \$752,850   | \$619,349   | \$6,878,827 |

### SCHEDULE OF ST. LOUIS EXPENSES

|                                       | Program<br>Expenses | Management<br>and General<br>Expenses | Fundraising<br>Expenses | Total       |
|---------------------------------------|---------------------|---------------------------------------|-------------------------|-------------|
| Salaries                              | \$1,538,413         | \$347,747                             | \$180,217               | \$2,066,377 |
| Payroll taxes                         | 109,720             | 23,406                                | 11,960                  | 145,086     |
| Health, dental and other insurance    | 71,867              | 22,289                                | 23,092                  | 117,248     |
| Retirement                            | 48,079              | 7,304                                 | 5,180                   | 60,563      |
|                                       | 1,768,079           | 400,746                               | 220,449                 | 2,389,274   |
| Administrative allocation to campuses | -                   | (70,000)                              | _                       | (70,000)    |
| Amortization of bond expense          | 3,682               | 47                                    | 28                      | 3,757       |
| Bad debt expense                      | 281                 | -                                     | _                       | 281         |
| Bank fees and credit card clearing    | 3,091               | 3,477                                 | 4,088                   | 10,656      |
| Depreciation and amortization         | 332,662             | 4,277                                 | 2,512                   | 339,451     |
| Due and subscriptions                 | 9,369               | 1,229                                 | 232                     | 10,830      |
| Employee recruitment                  | 527                 | 150                                   | 735                     | 1,412       |
| Hospitality and recognition           | 2,133               | 4,010                                 | 37,400                  | 43,543      |
| Insurance                             | 51,611              | 664                                   | 390                     | 52,665      |
| Interest                              | 167,273             | 2,151                                 | 1,263                   | 170,687     |
| Interest rate swap - unrealized loss  | 97,955              | -                                     | -                       | 97,955      |
| Maintenance - building and grounds    | 112,766             | 1,450                                 | 852                     | 115,068     |
| Marketing and promotion               | 24,200              | -                                     | 1,719                   | 25,919      |
| Miscellaneous                         | 3,168               | 15,684                                | 1                       | 18,853      |
| Network and Internet                  | 20,668              | 3,006                                 | 138                     | 23,812      |
| Postage                               | 316                 | 8,665                                 | 884                     | 9,865       |
| Professional fees                     | 27,848              | 47,989                                | 27,874                  | 103,711     |
| Program expense                       | 31,117              | 601                                   | 4,705                   | 36,423      |
| Purchases for resale - audiology      | 148,154             | -                                     | -                       | 148,154     |
| Rent                                  |                     | (50)                                  | -                       | (50)        |
| Repairs to furnishings and equipment  | 12,745              | 146                                   | 86                      | 12,977      |
| Residential meals                     | 3,765               | -                                     | _                       | 3,765       |
| Special events and fundraisers        |                     | -                                     | 36,922                  | 36,922      |
| Stationery and office supplies        | 12,974              | 4,769                                 | 566                     | 18,309      |
| Telephone                             | 17,007              | 1,584                                 | 126                     | 18,717      |
| Travel and conferences                | 33,209              | 15,151                                | . 715                   | 49,075      |
| Utilities                             | 151,843             |                                       | 1,132                   | 152,975     |
|                                       | 1,268,364           | 45,000                                | 122,368                 | 1,435,732   |
|                                       | \$3,036,443         | \$445,746                             | \$342,817               | \$3,825,006 |

### SCHEDULE OF ST. LOUIS EXPENSES

|                                       | Program Expenses | Management<br>and General<br>Expenses | Fundraising<br>Expenses | Total       |
|---------------------------------------|------------------|---------------------------------------|-------------------------|-------------|
| Salaries                              | \$2,081,227      | \$381,443                             | \$226,846               | \$2,689,516 |
| Payroll taxes                         | 153,829          | 26,010                                | 15,469                  | 195,308     |
| Health, dental and other insurance    | 124,169          | 13,711                                | 26,335                  | 164,215     |
| Retirement                            | 62,855           | 8,790                                 | 5,425                   | 77,070      |
|                                       | 2,422,080        | 429,954                               | 274,075                 | 3,126,109   |
| Administrative allocation to campuses | -                | (70,000)                              | -                       | (70,000)    |
| Amortization of bond expense          | 3,682            | 47                                    | 28                      | 3,757       |
| Bad debt expense                      | 38,486           | -                                     | -                       | 38,486      |
| Bank fees and credit card clearing    | 4,053            | 5,601                                 | 4,094                   | 13,748      |
| Depreciation and amortization         | 337,855          | 4,344                                 | 2,551                   | 344,750     |
| Due and subscriptions                 | 11,569           | 2,985                                 | 232                     | 14,786      |
| Employee recruitment                  | 810              | _                                     | 45                      | 855         |
| Hospitality and recognition           | 3,506            | 2,986                                 | 34,002                  | 40,494      |
| Insurance                             | 53,550           | 689                                   | 404                     | 54,643      |
| Interest                              | 182,688          | 2,349                                 | 1,379                   | 186,416     |
| Interest rate swap - unrealized loss  | 158,472          | -                                     | -                       | 158,472     |
| Maintenance - building and grounds    | 114,067          | 1,463                                 | 859                     | 116,389     |
| Marketing and promotion               | 16,238           | -                                     | 2,460                   | 18,698      |
| Miscellaneous                         | 809              | 2,451                                 | 307                     | 3,567       |
| Network and Internet                  | 19,094           | 3,189                                 | 117                     | 22,400      |
| Postage                               | 355              | 7,225                                 | 1,667                   | 9,247       |
| Professional fees                     | 26,529           | 62,954                                | 23,298                  | 112,781     |
| Program expense                       | 31,467           | 648                                   | 4,020                   | 36,135      |
| Purchases for resale - audiology      | 163,447          | -                                     | -                       | 163,447     |
| Repairs to furnishings and equipment  | 18,225           | 215                                   | 126                     | 18,566      |
| Residential meals                     | 33,516           | -                                     | <b>-</b>                | 33,516      |
| Special events and fundraisers        | -                | _                                     | 43,933                  | 43,933      |
| Stationery and office supplies        | 8,505            | 11,447                                | 1,510                   | 21,462      |
| Telephone                             | 16,588           | 208                                   | 122                     | 16,918      |
| Travel and conferences                | 30,859           | 5,442                                 | 697                     | 36,998      |
| Utilities                             | 179,760          | 2,311                                 | 1,357                   | 183,428     |
|                                       | 1,454,130        | 46,554                                | 123,208                 | 1,623,892   |
|                                       | \$3,876,210      | \$476,508                             | \$397,283               | \$4,750,001 |

### SCHEDULE OF KANSAS CITY EXPENSES

|                                       | Management |             |             |              |
|---------------------------------------|------------|-------------|-------------|--------------|
|                                       | Program    | and General | Fundraising |              |
| •                                     | Expenses   | Expenses    | Expenses    | <u>Total</u> |
| Salaries                              | \$403,968  | \$74,452    | \$44,068    | \$522,488    |
| Payroll taxes                         | 28,424     | 3,112       | 3,111       | 34,647       |
| Health, dental and other insurance    | 47,094     | 5,298       | 2,941       | 55,333       |
| Retirement                            | 10,342     | 682         | 1,156       | 12,180       |
|                                       | 489,828    | 83,544      | 51,276      | 624,648      |
| Administrative allocation to campuses | . ~        | 35,000      | -           | 35,000       |
| Bad debt expense                      | 185        | (185)       | -           | -            |
| Bank fees and credit card clearing    | _          | 5           | -           | 5            |
| Depreciation and amortization         | 55,132     | _           | -           | 55,132       |
| Due and subscriptions                 | 1,865      | 203         | 410         | 2,478        |
| Employee recruitment                  | 133        | 25          | -           | 158          |
| Hospitality and recognition           | 1,206      | 1,937       | 273         | 3,416        |
| Insurance                             | 5,334      | -           | -           | 5,334        |
| Maintenance - building and grounds    | 26,734     | -           | -           | 26,734       |
| Marketing and promotion               | 160        | 237         | 498         | 895          |
| Miscellaneous                         | -          | 1,768       | <u> </u>    | 1,768        |
| Network and Internet                  | 5,626      | -           | -           | 5,626        |
| Postage                               | 910        | 2,068       | 585         | 3,563        |
| Professional fees                     | 11,899     | 15,876      | 6,230       | 34,005       |
| Program expense                       | 18,322     | 142         | -           | 18,464       |
| Real estate taxes                     | 22,557     | <u></u>     | <u> </u>    | 22,557       |
| Rent                                  | 108,322    | -           | -           | 108,322      |
| Special events and fundraisers        | -          | -           | 17,634      | 17,634       |
| Stationery and office supplies        | 9,317      | 1,936       | 919         | 12,172       |
| Telephone                             | 9,611      | -           | 250         | 9,861        |
| Travel and conferences                | 22,544     | 6,716       | 606         | 29,866       |
| Utilities                             | 12,469     |             |             | 12,469       |
|                                       | 312,326    | 65,728      | 27,405      | 405,459      |
|                                       | \$802,154  | \$149,272   | \$78,681    | \$1,030,107  |

### SCHEDULE OF KANSAS CITY EXPENSES

|                                       | Program<br>Expenses | Management<br>and General<br>Expenses | Fundraising<br>Expenses | Total       |
|---------------------------------------|---------------------|---------------------------------------|-------------------------|-------------|
| Salaries                              | \$455,877           | \$40,725                              | \$48,314                | \$544,916   |
| Payroll taxes                         | 32,682              | 4,846                                 | 3,242                   | 40,770      |
| Health, dental and other insurance    | 32,392              | (1,221)                               | 5,179                   | 36,350      |
| Retirement                            | 13,044              | 798_                                  | 420                     | 14,262      |
|                                       | 533,995             | 45,148                                | 57,155                  | 636,298     |
| Administrative allocation to campuses | -                   | 35,000                                |                         | 35,000      |
| Bad debt expense                      | 10,390              | _                                     | <u></u>                 | 10,390      |
| Bank fees and credit card clearing    | 25                  | 746                                   | 393                     | 1,164       |
| Depreciation and amortization         | 59,132              | -                                     | -                       | 59,132      |
| Due and subscriptions                 | 132                 | 223                                   | 45                      | 400         |
| Employee recruitment                  | 32                  | 99                                    | -                       | 131         |
| Hospitality and recognition           | 338                 | 1,772                                 | (6)                     | 2,104       |
| Insurance                             | 7,482               | -                                     | -                       | 7,482       |
| Maintenance - building and grounds    | 24,677              | -                                     | -                       | 24,677      |
| Marketing and promotion               | _                   | 439                                   | 1,123                   | 1,562       |
| Miscellaneous                         | -                   | 2,287                                 | -                       | 2,287       |
| Network and Internet                  | 5,243               | -                                     | -                       | 5,243       |
| Postage                               | _                   | 841                                   | 1,594                   | 2,435       |
| Professional fees                     | 7,569               | 47,125                                | 16,082                  | 70,776      |
| Program expense                       | 7,390               | 94                                    | 115                     | 7,599       |
| Real estate taxes                     | 23,361              | -                                     | -                       | 23,361      |
| Rent                                  | 98,527              | -                                     | -                       | 98,527      |
| Special events and fundraisers        | -                   | _                                     | 17,881                  | 17,881      |
| Stationery and office supplies        | 9,422               | 2,094                                 | 479                     | 11,995      |
| Telephone                             | 8,736               | -                                     | 250                     | 8,986       |
| Travel and conferences                | 24,025              | 1,627                                 | 1,224                   | 26,876      |
| Utilities                             | 11,249_             |                                       |                         | 11,249      |
|                                       | 297,730             | 92,347                                | 39,180                  | 429,257     |
|                                       | \$831,725           | \$137,495                             | \$96,335                | \$1,065,555 |

### SCHEDULE OF INDIANAPOLIS EXPENSES

|                                       | Program<br>Expenses | Management<br>and General<br>Expenses | Fundraising<br>Expenses | Total       |
|---------------------------------------|---------------------|---------------------------------------|-------------------------|-------------|
| Salaries                              | \$474,308           | \$61,003                              | \$70,284                | \$605,595   |
| Payroll taxes                         | 42,752              | 6,087                                 | 5,295                   | 54,134      |
| Health, dental and other insurance    | 34,124              | 6,881                                 | (576)                   | 40,429      |
| Retirement                            | 12,587              | 2,036                                 | 1,314                   | 15,937      |
| •                                     | 563,771             | 76,007                                | 76,317                  | 716,095     |
| Administrative allocation to campuses | -                   | 35,000                                | -                       | 35,000      |
| Bad debt expense                      | -                   | -                                     | -                       | -           |
| Bank fees and credit card clearing    | -                   | 212                                   | -                       | 212         |
| Depreciation and amortization         | 37,629              | -                                     | -                       | 37,629      |
| Due and subscriptions                 | 2,285               | -                                     | <u> -</u>               | 2,285       |
| Employee recruitment                  | -                   | 1,223                                 | -                       | 1,223       |
| Hospitality and recognition           | 63                  | 388                                   | 361                     | 812         |
| Insurance                             | 4,904               | -                                     | -                       | 4,904       |
| Maintenance - building and grounds    | 18,411              | -                                     | _                       | 18,411      |
| Marketing and promotion               | 2,407               | _                                     | 4,065                   | 6,472       |
| Miscellaneous                         | 51                  | 825                                   | -                       | 876         |
| Network and Internet                  | 6,194               | 134                                   | -                       | 6,328       |
| Postage                               | 252                 | 985                                   | 664                     | 1,901       |
| Professional fees                     | 27,126              | 3,336                                 | -                       | 30,462      |
| Program expense                       | 18,153              | -                                     | 887                     | 19,040      |
| Real estate taxes                     | 16,569              | -                                     | -                       | 16,569      |
| Rent                                  | 96,177              | -                                     | <b>-</b>                | 96,177      |
| Repairs to furnishings and equipment  | 1,000               | -                                     | -                       | 1,000       |
| Special events and fundraisers        | -                   | -                                     | 9,120                   | 9,120       |
| Stationery and office supplies        | 2,467               | 1,608                                 | 436                     | 4,511       |
| Telephone                             | 5,905               | -                                     | -                       | 5,905       |
| Travel and conferences                | 36,115              | 434                                   | 342                     | 36,891      |
| Utilities                             | 11,556              |                                       |                         | 11,556      |
|                                       | 287,264             | 44,145                                | 15,875                  | 347,284     |
|                                       | \$851,035           | \$120,152                             | \$92,192                | \$1,063,379 |

### SCHEDULE OF INDIANAPOLIS EXPENSES

|                                       | Program<br>Expenses | Management<br>and General<br>Expenses | Fundraising<br>Expenses | Total       |
|---------------------------------------|---------------------|---------------------------------------|-------------------------|-------------|
| Salaries                              | \$469,574           | \$69,288                              | \$93,912                | \$632,774   |
| Payroll taxes                         | 33,113              | 8,344                                 | 7,038                   | 48,495      |
| Health, dental and other insurance    | 41,001              | 6,403                                 | (697)                   | 46,707      |
| Retirement                            | 13,187              | 2,106                                 | 638                     | 15,931      |
|                                       | 556,875             | 86,141                                | 100,891                 | 743,907     |
| Administrative allocation to campuses | -                   | 35,000                                | -                       | 35,000      |
| Bad debt expense                      | 400                 | -                                     | -                       | 400         |
| Bank fees and credit card clearing    | -                   | 1,094                                 | 97                      | 1,191       |
| Depreciation and amortization         | 41,174              | -                                     | -                       | 41,174      |
| Due and subscriptions                 | 792                 | 367                                   | -                       | 1,159       |
| Employee recruitment                  | 114                 | 640                                   | -                       | 754         |
| Hospitality and recognition           | 352                 | 631                                   | 309                     | 1,292       |
| Insurance                             | 4,565               | -                                     | -                       | 4,565       |
| Maintenance - building and grounds    | 16,420              | -                                     | -                       | 16,420      |
| Marketing and promotion               | 1,890               | <del></del>                           | 9,094                   | 10,984      |
| Miscellaneous                         | 127                 | 986                                   | -                       | 1,113       |
| Network and Internet                  | 6,036               | -                                     | -                       | 6,036       |
| Postage                               | 16                  | 1,331                                 | 1,300                   | 2,647       |
| Professional fees                     | 22,876              | 6,131                                 | 250                     | 29,257      |
| Program expense                       | 11,364              | 13                                    | 1,357                   | 12,734      |
| Rent                                  | 96,177              | -                                     |                         | 96,177      |
| Repairs to furnishings and equipment  | 1,312               |                                       | -                       | 1,312       |
| Special events and fundraisers        | -                   | -                                     | 11,881                  | 11,881      |
| Stationery and office supplies        | 884                 | 3,841                                 | 70                      | 4,795       |
| Telephone                             | 7,339               | -                                     | -                       | 7,339       |
| Travel and conferences                | 15,953              | 2,672                                 | 482                     | 19,107      |
| Utilities                             | 14,027              |                                       |                         | 14,027      |
|                                       | 241,818             | 52,706                                | 24,840                  | 319,364     |
|                                       | \$798,693           | \$138,847                             | \$125,731               | \$1,063,271 |

### STATEMENT OF RECEIPTS AND DISBURSEMENTS YOUTH OPPORTUNITIES PROGRAM

PROJECT #2009-56678

| REVENUES          | \$169,412 |
|-------------------|-----------|
| EXPENSES          |           |
| Salaries          | 165,045   |
| Professional fees | 1,500     |
| Facility          | 2,867     |
| •                 | 169,412   |
| ·                 |           |
| TOTAL             |           |