Form 990

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

and ending JUN 30, 2014

2013

Open to Public Inspection

Department of the Treasury Internal Revenue Service

A For the 2013 calendar year, or tax year beginning JUL 1, 2013

▶ Do not enter Social Security numbers on this form as it may be made public.
 ▶ Information about Form 990 and its instructions is at www.irs.gov/form990.

Check if applicable: C Name of organization D Employer identification number Address UNITED WAY OF NEW YORK CITY Name change 13-2617681 Doing Business As Initial Number and street (or P.O. box if mail is not delivered to street address) Room/suite E Telephone number Termin-ated 205 EAST 42ND STREET 212-251-2500 Amende 79 164 047 City or town, state or province, country, and ZIP or foreign postal code G Gross receipts \$ Applica-NEW YORK, NY 10017 H(a) Is this a group return pendina F Name and address of principal officer:MICHAEL CARREN for subordinates? Yes X No SAME AS C ABOVE H(b) Are all subordinates included? Yes 501(c) (Tax-exempt status: X 501(c)(3) (insert no.) 4947(a)(1) or 527 If "No." attach a list. (see instructions) J Website: WWW.UNITEDWAYNYC.ORG H(c) Group exemption number ▶ K Form of organization: X Corporation Trust Association Other > L Year of formation: 1968 M State of legal domicile: NY Part I Summary Briefly describe the organization's mission or most significant activities. UNITED WAY OF NEW YORK CITY Governance UNIQUELY WORKS WITH BUSINESS, GOVERNMENT AND (SEE SCHEDULE O) 2 Check this box 🕨 📖 if the organization discontinued its operations or disposed of more than 25% of its net assets. 33 3 Number of voting members of the governing body (Part VI, line 1a) 30 4 Number of independent voting members of the governing body (Part VI, line 1b) 4 Activities & 110 5 5 Total number of individuals employed in calendar year 2013 (Part V, line 2a) 2581 6 Total number of volunteers (estimate if necessary) 6 7a 0. 7 a Total unrelated business revenue from Part VIII, column (C), line 12 7b 0. b Net unrelated business taxable income from Form 990-T, line 34 **Prior Year Current Year** 67,493,537 57,980,417. 8 Contributions and grants (Part VIII, line 1h) Revenue 131,921. 9 Program service revenue (Part VIII, line 2g) 217 266 571.061. 10 Investment income (Part VIII, column (A), lines 3, 4, and 7d) 499 601 33 548. 11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 12 Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12) 68,210,404, 58,716,947. 49,769,457 43,935,210. Grants and similar amounts paid (Part IX, column (A), lines 1-3) 0 0. 14 Benefits paid to or for members (Part IX, column (A), line 4) 9,566,315. 8.057,571. 15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) 16a Professional fundraising fees (Part IX, column (A), line 11e) 213,000 158 000 b Total fundraising expenses (Part IX, column (D), line 25) 6,391,084. 7,401,748. 17 Other expenses (Part IX. column (A), lines 11a-11d, 11f-24e) 58,541,865, 66,950,520. 18 Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25) 1,259,884. 175,082. 19 Revenue less expenses. Subtract line 18 from line 12 Assets or Balances Beginning of Current Year End of Year 39,108,870. 37,750,326. 20 Total assets (Part X, line 16) 26,348,949. 24,878,636. 21 Total liabilities (Part X, line 26) Net/ und 12,759,921. 12,871,690. 22 Net assets or fund balances. Subtract line 21 from line 20 Part If Signature Block Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge. Signature of officer Sign MICHAEL CARREN, CHIEF STRAG & OPS OFF Here Type or print name and title Print/Type preparer's name ROBERT LYONS P00227472 Paid self-employed MARKS PANETH LLP Firm's EIN 11-3518842 Preparer Firm's name Firm's address 685 THIRD AVENUE Use Only NEW YORK, NY 10017 Phone no.212-503-8800

X Yes

May the IRS discuss this return with the preparer shown above? (see instructions)

Form	1990 (2013) UNITED WAY OF NEW YORK CITY	13-2617681	Page 2
Pa	rt III Statement of Program Service Accomplishments		
	Check if Schedule O contains a response or note to any line in this Part III		Х
1	Briefly describe the organization's mission:		
	UNITED WAY OF NEW YORK CITY HELPS TO MOBILIZE OUR COMMUNITIES TO BREAK		
	DOWN BARRIERS AND BUILD OPPORTUNITIES THAT IMPROVE THE LIVES OF		
	LOW-INCOME NEW YORKERS, FOR THE BENEFIT OF ALL.		
2	Did the organization undertake any significant program services during the year which were not listed on		
	the prior Form 990 or 990-EZ?	Y	es 🗓 No
	If "Yes," describe these new services on Schedule O.		
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services?		es 🗓 No
	If "Yes," describe these changes on Schedule O.		
4	Describe the organization's program service accomplishments for each of its three largest program services, as	s measured by expens	ses.
	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to oth	ers, the total expense	s, and
	revenue, if any, for each program service reported.		
4a	(Code:) (Expenses \$ 17,092,590. including grants of \$ 15,297,028.) (Reven	ue \$)
	EDUCATION INITIATIVES	•	
	UNITED WAY OF NEW YORK CITY WORKS TO INCREASE THE NUMBER OF CHILDREN		
	AND YOUTH GRADUATING FROM HIGH SCHOOL READY FOR COLLEGE, A CAREER, AND		
	CITIZENSHIP. FOR EXAMPLES OF OUR EDUCATION INITIATIVES SEE SCHEDULE O.		
	EDUCATION 2013/2014		
	IMPROVING GRADUATION RATES- ATTENDANCE IMPROVEMENT DROPOUT PREVENTION		
	(AIDP) SERVICES - FOR OVER TWO DECADES, UNITED WAY OF NEW YORK CITY		
	(UWNYC) AND THE NEW YORK CITY DEPARTMENT OF EDUCATION (NYCDOE) HAVE		
	COLLABORATED TO PROVIDE ATTENDANCE IMPROVEMENT AND DROPOUT PREVENTION		
	(AIDP) SERVICES IN NEW YORK CITY'S LOWEST PERFORMING PUBLIC SCHOOLS.		
	THROUGH THIS INITIATIVE, COMMUNITY-BASED ORGANIZATIONS (CBOS) ARE		
4b	(Code:) (Expenses \$2, 280, 408. including grants of \$1, 381, 648.) (Reven	ue\$)
	INCOME INITIATIVES		
	UNITED WAY OF NEW YORK'S CITY PARTNERS WITH COMMUNITY BASED		
	ORGANIZATIONS, FINANCIAL INSTITUTIONS, GOVERNMENT AGENCIES, AND OTHER		
	STAKEHOLDERS TO REDUCE THE NUMBER OF FINANCIALLY INSECURE FAMILIES. FOR		
	EXAMPLES OF OUR INCOME STABILITY INITIATIVES SEE SCHEDULE O.		
	INCOME 2013/2014		
	CHANGE CAPITAL FUND - THE CHANGE CAPITAL FUND (CCF) IS A COLLABORATION		
	OF 15 PHILANTHROPIC FOUNDATIONS AND FINANCIAL INSTITUTIONS THAT POOL		
	FUNDS TO INVEST IN COMMUNITY DEVELOPMENT EFFORTS ACROSS NEW YORK CITY.		
4-	AS OF MAY 2014, CCF BEGAN FUNDING FIVE COMMUNITY DEVELOPMENT		`
4c	(Code:) (Expenses \$ 8,005,486. including grants of \$ 6,180,127.) (Revented the ALTH & OTHER INITIATIVES	ue \$)
	UNITED WAY OF NEW YORK CITY INCREASES ACCESS TO HEALTHY FOODS AND		
	IMPROVES NUTRITION HEALTH LITERACY TO INCREASE THE NUMBER OF LOW-INCOME		
	FAMILIES LEADING HEALTHIER, MORE ACTIVE LIVES. FOR EXAMPLES OF OUR		
	HEALTH AND OTHER INITIATIVES SEE SCHEDULE O.		
	- INDICATE AND CHIER INTITATIVES SEE SCHEDULE C.		
	HEALTH 2013/2014		
	<u> </u>		
	HUNGER PREVENTION AND NUTRITION ASSISTANCE PROGRAM (HPNAP) - THROUGH		
	THE NEW YORK STATE DEPARTMENT OF HEALTH FUNDED HPNAP PROGRAM, UWNYC		
	HELPS ENSURE THE ACCESSIBILITY AND AVAILABILITY OF SAFE, NUTRITIOUS		
	FOOD IN NYC'S MOST VULNERABLE COMMUNITIES; SUPPORTS COMPREHENSIVE		
4d			
	(Expenses \$ 21,273,343. including grants of \$ 21,076,407.) (Revenue \$	131,921.)	
	· · · / · · ·		

4e Total program service expenses

48,651,827.

Form 990 (2013) UNITED WAY OF NEW Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Х	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3		х
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect		х	
_	during the tax year? If "Yes," complete Schedule C, Part II Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or	4	Λ	
5	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		х
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			
	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6	Х	
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		Х
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		х
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability; serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		х
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent			
	endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10	Х	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X			
	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a	х	
b	Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	Х	
С	Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		Х
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in			
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		Х
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Х	
f	3 ,			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	Х	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
	Schedule D, Parts XI and XII	12a	Х	
b	Was the organization included in consolidated, independent audited financial statements for the tax year?	461		
40	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	12b		X
13 14a	Did the organization maintain an office, employees, or agents outside of the United States?	13 14a		X
	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,	1 1 d		 -
b	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
	or more? If "Yes," complete Schedule F, Parts I and IV	14b		х
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any			
	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		х
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to			
	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		х
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			
10	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17	Х	
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	х	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		х
20a		20a		Х
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		

13-2617681

Form 990 (2013) UNITED WAY OF NEW YORK CITY Part IV Checklist of Required Schedules (continued)

			Yes	No
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			
	government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Х	
22	Did the organization report more than \$5,000 of grants or other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		Х
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23	Х	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K. If "No", go to line 25a	24a		Х
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	24c		
	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a			
	disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		Х
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
	Schedule L, Part I	25b		Х
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or			
	former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If so,			
	complete Schedule L, Part II	26		Х
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial			
	contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member			х
00	of any of these persons? If "Yes," complete Schedule L, Part III	27		Λ
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV			
_	instructions for applicable filing thresholds, conditions, and exceptions):	00-	х	
a	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a 28b	Λ	X
b	An entity of which a current or former officer, director, trustee, or key employee? In test, complete schedule 2, Farth	200		
С	But the second of the second o	28c	х	
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	Х	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation	25		
30	Lill Lin O If Il Van II annual ata Calunduda M	30		Х
31	Did the organization liquidate, terminate, or dissolve and cease operations?	-		
٠.	If "Yes," complete Schedule N, Part I	31		х
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			
	Schedule N, Part II	32		Х
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		Х
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and			
	Part V, line 1	34		Х
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		Х
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity			
	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			
	If "Yes," complete Schedule R, Part V, line 2	36		Х
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		Х
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?			
	Note. All Form 990 filers are required to complete Schedule O	38	Х	

Form **990** (2013)

Form 990 (2013) **Part V** Sta Statements Regarding Other IRS Filings and Tax Compliance

	Check if Schedule O contains a response or note to any line in this Part V					
					Yes	No
	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable	1a	105			
	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable	1 b	0			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and r	eporta	ble gaming			
	(gambling) winnings to prize winners?			1c		
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,					
	filed for the calendar year ending with or within the year covered by this return	2a	110			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax retu			2b	Х	
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions	s)				
				3a		Х
	If "Yes," has it filed a Form 990-T for this year? If "No," to line 3b, provide an explanation in Schedule			3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other		•			
	financial account in a foreign country (such as a bank account, securities account, or other financial	accou	nt)?	4a		Х
b	If "Yes," enter the name of the foreign country:					
_	See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial			_		v
	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?			5a		X
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction of the live of the live of the second of the live			5b		
	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?			5c		
оа	Does the organization have annual gross receipts that are normally greater than \$100,000, and did to any contributions that were not tax deductible as charitable contributions?			60		Х
h	If "Yes," did the organization include with every solicitation an express statement that such contributions?			6a		
b			-	6b		
7	were not tax deductible? Organizations that may receive deductible contributions under section 170(c).			OD		
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and se	rvices p	rovided to the payor?	7a	х	
	If "Yes," did the organization notify the donor of the value of the goods or services provided?			7b	Х	
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it w					
	to file Form 8282?			7c		х
d	If "Yes," indicate the number of Forms 8282 filed during the year					
	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit of		t?	7e		Х
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit cont	ract?		7f		X
g	If the organization received a contribution of qualified intellectual property, did the organization file F	orm 88	99 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization	ation fi	le a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. D					
	organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at	any tim	e during the year?	8		Х
9	Sponsoring organizations maintaining donor advised funds.					
а	Did the organization make any taxable distributions under section 4966?			9a		X
b	Did the organization make a distribution to a donor, donor advisor, or related person?			9b		X
10	Section 501(c)(7) organizations. Enter:	ا ءمد ا				
	Initiation fees and capital contributions included on Part VIII, line 12	10a				
р 1	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b				
	Gross income from members or shareholders	11a				
	Gross income from other sources (Do not net amounts due or paid to other sources against	114				
~	amounts due or received from them.)	11b				
l2a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form)	12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	12b				
13	Section 501(c)(29) qualified nonprofit health insurance issuers.					
а	Is the organization licensed to issue qualified health plans in more than one state?			13a		
	Note. See the instructions for additional information the organization must report on Schedule O.					
b	Enter the amount of reserves the organization is required to maintain by the states in which the					
	organization is licensed to issue qualified health plans	13b				
	Enter the amount of reserves on hand	13c				
				14a		X
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedul	e O		14b		(00.45)

	Telegraphy of the state of the		a IVO I	СЗРОП	SE
	to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O.				
<u> </u>	Check if Schedule O contains a response or note to any line in this Part VI				X
Sec	tion A. Governing Body and Management			V	
		ا م	2	Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year	1a 3	3		
	If there are material differences in voting rights among members of the governing body, or if the governing				
	body delegated broad authority to an executive committee or similar committee, explain in Schedule 0.				
b	Enter the number of voting members included in line 1a, above, who are independent		30		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship	•			х
_	officer, director, trustee, or key employee?		2		
3	Did the organization delegate control over management duties customarily performed by or under the		_		х
	of officers, directors, or trustees, or key employees to a management company or other person?			х	
4	Did the organization make any significant changes to its governing documents since the prior Form 9 Did the organization become aware during the year of a significant diversion of the organization's ass		<u> </u>		x
5			6		X
6	Did the organization have members or stockholders? Did the organization have members, stockholders, or other persons who had the power to elect or approximately a stockholders.		-		
7a	· · · · · · · · · · · · · · · · · · ·		7a		х
h	more members of the governing body? Are any governance decisions of the organization reserved to (or subject to approval by) members, so		/ a		
ь			7b		х
8	persons other than the governing body? Did the organization contemporaneously document the meetings held or written actions undertaken during the yea		10		
o a			8a	х	
b	The governing body? Each committee with authority to act on behalf of the governing body?		8b	Х	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be read		0.0		
3	organization's mailing address? If "Yes," provide the names and addresses in Schedule O		9		х
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Re				
				Yes	No
10a	Did the organization have local chapters, branches, or affiliates?		10a		Х
	If "Yes," did the organization have written policies and procedures governing the activities of such ch				
	and branches to ensure their operations are consistent with the organization's exempt purposes?		10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body		11a	Х	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.				
40					
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13		12a	Х	
12a b		to conflicts?	12a 12b	x x	
b	• • • • • • • • • • • • • • • • • • • •		_		
c b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Ye in Schedule O how this was done	es," describe	_		
c b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Ye in Schedule O how this was done Did the organization have a written whistleblower policy?	es," describe	12b 12c 13	x x	
c b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Ye in Schedule O how this was done	es," describe	12b	x	
c b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Ye in Schedule O how this was done Did the organization have a written whistleblower policy?	es," describe	12b 12c 13	x x	
b c 13 14	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Ye in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approvate persons, comparability data, and contemporaneous substantiation of the deliberation and decision?	es," <i>describe</i>	12b 12c 13 14	x x x	
b c 13 14 15	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Ye in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approva persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official	es," describe	12b 12c 13	x x x	
b c 13 14 15	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Ye in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approva persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization	es," describe	12b 12c 13 14	x x x	
b c 13 14 15	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Ye in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approva persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).	es," <i>describe</i> I by independent	12b 12c 13 14	x x x	
b c 13 14 15	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Ye in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approva persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangen	es," <i>describe</i> I by independent	12b 12c 13 14 15a 15b	x x x	
b c 13 14 15 a b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Ye in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approva persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangent taxable entity during the year?	es," describe I by independent nent with a	12b 12c 13 14	x x x	x
b c 13 14 15 a b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Ye in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approva persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangent taxable entity during the year? If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate	es," describe I by independent nent with a e its participation	12b 12c 13 14 15a 15b	x x x	x
b c 13 14 15 a b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Ye in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approva persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangen taxable entity during the year? If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluat in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organical	es," describe I by independent nent with a e its participation	12b 12c 13 14 15a 15b	x x x	x
b c 13 14 15 a b 16a b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Ye in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approva persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangen taxable entity during the year? If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluat in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organ exempt status with respect to such arrangements?	es," describe I by independent nent with a e its participation ization's	12b 12c 13 14 15a 15b	x x x	x
b c 13 14 15 a b 16a b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Ye in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approvate persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangent taxable entity during the year? If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization C. Disclosure	es," describe I by independent nent with a e its participation ization's	12b 12c 13 14 15a 15b	x x x	x
b c 13 14 15 a b 16a b Sec 17	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Ye in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approva persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangent taxable entity during the year? If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluat in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization C. Disclosure List the states with which a copy of this Form 990 is required to be filed NY, NJ, CT, AL, AK, AR, CA	es," describe I by independent nent with a e its participation ization's	12b 12c 13 14 15a 15b 16a	x x x x	x
b c 13 14 15 a b 16a b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Ye in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approva persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangent taxable entity during the year? If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization C. Disclosure List the states with which a copy of this Form 990 is required to be filed MY, NJ, CT, AL, AK, AR, CA Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T	es," describe I by independent nent with a e its participation ization's	12b 12c 13 14 15a 15b 16a	x x x x	x
b c 13 14 15 a b 16a b Sec 17	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Ye in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approvate persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangent taxable entity during the year? If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization C. Disclosure List the states with which a copy of this Form 990 is required to be filed NY, NJ, CT, AL, AK, AR, CA, Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T for public inspection. Indicate how you made these available. Check all that apply.	es," describe I by independent nent with a e its participation ization's , CO, DC, FL, GA, HI (Section 501(c)(3)s only	12b 12c 13 14 15a 15b 16a	x x x x	X
b c 13 14 15 a b 16a b Sec 17 18	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Ye in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approvate persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangent taxable entity during the year? If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization C. Disclosure List the states with which a copy of this Form 990 is required to be filed MY, NJ, CT, AL, AK, AR, CA Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T for public inspection. Indicate how you made these available. Check all that apply. X Own website X Another's website X Upon request Other (explain	es," describe I by independent nent with a e its participation ization's , CO, DC, FL, GA, HI (Section 501(c)(3)s only in Schedule O)	12b 12c 13 14 15a 15b 16a 16b	x x x x	x
b c 13 14 15 a b 16a b Sec 17	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Ye in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approvate persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangent taxable entity during the year? If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization C. Disclosure List the states with which a copy of this Form 990 is required to be filed NY, NJ, CT, AL, AK, AR, CA, Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T for public inspection. Indicate how you made these available. Check all that apply.	es," describe I by independent nent with a e its participation ization's , CO, DC, FL, GA, HI (Section 501(c)(3)s only in Schedule O)	12b 12c 13 14 15a 15b 16a 16b	x x x x	x

MICHAEL CARREN - (212) 251-2415

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

(A) Name and Title	(B) Average hours per week	box	not c , unle cer an	ss pe	ition more rson	than is bot	h an	(D) Reportable compensation from	(E) Reportable compensation from related	(F) Estimated amount of other
	(list any hours for related organizations below line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC)	organizations (W-2/1099-MISC)	compensation from the organization and related organizations
(1) ROBERT KUEPPERS	1.00									
DIRECTOR, BOARD CHAIR		Х		Х				0.	0.	0.
(2) JOSEPH A. CABRERA	1.00							_	_	_
DIRECTOR, VICE CHAIR		Х		Х				0.	0.	0.
(3) CHERYLE A. WILLS	1.00									
DIRECTOR, SECRETARY	1 00	Х	-	Х				0.	0.	0.
(4) DONALD F. DONAHUE	1.00									
DIRECTOR, TREASURER	1 00	Х		Х				0.	0.	0.
(5) ANDREW ALFANO	1.00	x						0.	0.	0
(6) RICHARD J BUERY JR	1.00	^						٠.	0.	0.
DIRECTOR (FORMER)	1.00	X						0.	0.	0.
(7) SUSAN L. BURDEN	1.00	^						0.	0.	<u></u>
DIRECTOR	1.00	x						0.	0.	0.
(8) J. EMILIO CARRILLO, MD, MPH	1.00	Δ						· · ·	0.	
DIRECTOR	1.00	x						0.	0.	0.
(9) MARIANNE D. COOPER	1.00							<u> </u>		
DIRECTOR	1.00	x						0.	0.	0.
(10) STEPHEN J. DANNHAUSER	1.00	-							- •	
DIRECTOR		x						0.	0.	0.
(11) KIMBERLY B. DAVIS	1.00									
DIRECTOR		х						0.	0.	0.
(12) BRENDAN DOUGHER	1.00									
DIRECTOR		х						0.	0.	0.
(13) ROBERT A. DUPUY	1.00									
DIRECTOR		х						0.	0.	0.
(14) GERALD P. FITZGERALD	1.00									
DIRECTOR (FORMER)		х						0.	0.	0.
(15) WILLIAM K. FLEMMING	1.00									
DIRECTOR		х						0.	0.	0.
(16) ROBERT FRIEDMAN	1.00									
DIRECTOR		х	L			L	L	0.	0.	0.
(17) GEORGE B. IRISH	1.00									
DIRECTOR		Х						0.	0.	0.

Part VII Section A. Officers, Directors, (A)	(B)			((<u>;)</u>			(D)	(E)	(F)
Name and title	Average hours per week	box	Position (do not check more than one box, unless person is both an officer and a director/trustee)		Reportable compensation from	Reportable compensation from related	Estimated amount of other			
	(list any hours for related organizations below line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC)	organizations (W-2/1099-MISC)	compensation from the organization and related organizations
(18) TERRY J. LUNDGREN	1.00									
DIRECTOR (FORMER)		Х						0.	0.	0.
(19) ANISH MELWANI	1.00									
DIRECTOR		Х						0.	0.	0.
(20) TED MOUDIS	1.00									
DIRECTOR		Х						0.	0.	0.
(21) ROBERT MULLEN	1.00									
DIRECTOR		Х						0.	0.	0.
(22) DAVID OWEN	1.00									
DIRECTOR		х						0.	0.	0.
(23) ANNA PATRUNO	1.00									
DIRECTOR		Х						0.	0.	0.
(24) DENISE PICKETT	1.00									
DIRECTOR		Х						0.	0.	0.
(25) JENNIFER RAAB	1.00									
DIRECTOR		х						0.	0.	0.
(26) BRAD ROTHBAUM	1.00									
DIRECTOR		х						0.	0.	0.
1b Sub-total							<u> </u>	0.	0.	0.
c Total from continuation sheets to Pa								1,971,633.	0.	183,369.
d Total (add lines 1b and 1c)								1,971,633.	0.	183,369.
2 Total number of individuals (including l								eceived more than \$100	0,000 of reportable	
compensation from the organization	>									10
										Yes No

Yes

Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual

3 X

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

the organization. Heport compensation for the ealertdar year ending with or within the organization's tax year.								
(A)	(B)	(C)						
Name and business address	Description of services	Compensation						
FTI CONSULTING INC								
3 TIMES SQUARE, NEW YORK, NY 10036	FORENSIC ACCCOUNTING	537,353.						
GREENBERG TRAURIG, LLP								
200 PARK AVENUE, NEW YORK, NY 10166	LEGAL SERVICES	245,140.						
THE TASC GROUP, LLC, 153 WEST 27TH STREET,								
STE 405, NEW YORK, NY 10001	MARKETING & COMMUNICATION	118,188.						
MARKS PANETH, LLP								
685 THIRD AVENUE, NEW YORK, NY 10017	AUDITING	115,000.						
FULCRUM LEADERSHIP DEVELOPMENT, INC., 191								
SAINT NICHOLAS AVENUE, #5A, NEW YORK, NY	PERFORMANCE MANAGEMENT PROGRAM	110,000.						
2 Total number of independent contractors (including but not limited to those liste	d above) who received more than							

\$100,000 of compensation from the organization

rendered to the organization? If "Yes," complete Schedule J for such person .

Part VII Section A. Officers, Directors, Tru (A) Name and title	(B) Average hours per week (list any			(C Pos	C)		est	(D)	(E)	(F)
	Average hours per week	(cl		Pos				` '	` '	
Name and title	hours per week	(cl			ition			l <u> </u>		
	per week	(cl	heck					Reportable	Reportable	Estimated
	week		1001	all t	that	арр	ly)	compensation	compensation	amount of
								from	from related	other
	I (list anv	_				loyee		the ·	organizations	compensation
	, ,	or director				emp		organization	(W-2/1099-MISC)	from the
	hours for related	e or d	tee			sated		(W-2/1099-MISC)		organization and related
	organizations	ndividual trustee	Institutional trustee		yee	Highest compensated employee				organizations
	below	idual	ution	 	Key employee	est co	ь			9
	line)	Indiv	Instit	Officer	Key e	High	Former			
(27) MICHAEL SCHMIDTBERGER	1.00									
DIRECTOR		х						0.	0.	0
(28) JEFFREY SHERMAN	1.00								-	
DIRECTOR	-	х						0.	0.	0
(29) AMANI TOOMER	1.00									
DIRECTOR		x						0.	0.	0
(30) DAVID TURNER	1.00									
DIRECTOR		x						0.	0.	0
(31) KARYN TWARONITE	1.00			_						
DIRECTOR	1.00	x						0.	0.	0
(32) NANCY WACKSTEIN	1.00							· ·	<u> </u>	
DIRECTOR	1.00	x						0.	0.	0
(33) CHARLES P WANG	1.00	^						0.	0.	
	1.00	Į						0	0.	0
DIRECTOR	1 00	Х						0.	0.	0
(34) RUDOLPH WYNTER	1.00	۱.,						0	0	0
DIRECTOR	1 00	Х						0.	0.	0
(35) KYUNG B. YOON	1.00									•
DIRECTOR	1 00	Х						0.	0.	0
(36) NANCY ZIMPHER	1.00									•
DIRECTOR		Х						0.	0.	0
(37) SHEENA WRIGHT	35.00			l						
PRESIDENT & CEO				Х				339,403.	0.	22,282
(38) JAY ARONOWITZ	35.00									
CFO (FORMER)				Х				215,700.	0.	25,477
(39) MICHAEL CARREN	35.00									
C00				Х				55,544.	0.	308
(40) SUNITA SUBRAMANIAN	35.00									
GENERAL COUNSEL AND HEAD OF ADMINIST				Х				172,864.	0.	6,191
(41) ELWANDA YOUNG	35.00									
COO (FORMER)				Х				311,492.	0.	20,375
(42) ELENA PAK	35.00									
SR VP OF RESOURCE DEVELOPMENT					Х			167,353.	0.	16,382
(43) JUANITA AYALA-VARGAS	35.00									
VP OF COMMUNITY IMPACT		L	L	L	L	Х	L	156,273.	0.	24,580
(44) IRA BELLACH (FORMER)	35.00									
VP OF IT		L	L	L	L	Х	L	161,434.	0.	30,704
(45) MIRIAM BENITEZ	35.00									
VP OF HUMAN CAPITAL]				х		144,020.	0.	13,826
(46) MICHELLE GONZALES MATHESON	35.00									
VP OF EVENT MRKT & SPONS.		1				х		124,951.	0.	5,471
		•	•	•	•	•	•			•

Form 990 UNITED WAY OF	F NEW YORK	CIT	Y						13-261768	1
Part VII Section A. Officers, Directors, Tru	ustees, Key Eı	mplo	oyee	s, a	nd l	ligh	est	Compensated Employ	ees (continued)	
(A) Name and title	(B)			(0	C) ition			(D) Reportable	(E) Reportable	(F) Estimated
Name and title	Average hours per	(cl	heck T				ly)	compensation from	compensation from related organizations (W-2/1099-MISC)	amount of other
	week (list any hours for related organizations below line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC)		compensation from the organization and related organizations
(47) CARMINE RIVETTI AVP, CI	35.00					x		122,599.	0.	17,773
								122,555.		27,773
		_								
Total to Part VII, Section A, line 1c								1,971,633.		183,369

Page 9

13-2617681

Part VIII	Statement of Revenue
-----------	----------------------

		Check if Schedule O conta	ains a response	or note to any line	e in this Part VIII			
					(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	Revenue excluded from tax under sections 512 - 514
t st	1 a	Federated campaigns	1a	31,385,623.				
Contributions, Gifts, Grants and Other Similar Amounts	b							
	С	Fundraising events	1c	1,597,951.				
ᄩᆲ		Related organizations		218,315.				
S.iii	е	Government grants (contributi	ons) 1e	22,058,325.				
를 하	f	All other contributions, gifts, grant	· I I					
호취		similar amounts not included abov	/e 1f	2,720,203.				
털	g	Noncash contributions included in lines	1a-1f: \$	50,350.				
<u>ā Ö</u>	h	Total. Add lines 1a-1f			57,980,417.			
	_	CAMPATON FEEG		Business Code 900099	121 021	121 021		
jë	2 a	,		900099	131,921.	131,921.		
in Se	b							+
E a	c d							
Program Service Revenue	u							
ᇫ	f	All other program service reve	nue					
	g	-			131,921.			
	3	Investment income (including		est, and				
		other similar amounts)		▶ [192,129.			192,129.
	4	Income from investment of tax	c-exempt bond p	oroceeds >				
	5	Royalties		▶				
			(i) Real	(ii) Personal				
	6 a							
	b	1		-				
	C	Rental income or (loss)						
		Net rental income or (loss)						
	<i>r</i> a	Gross amount from sales of	(i) Securities 20,423,181.	(ii) Other				
	L	assets other than inventory Less: cost or other basis	20,423,101.	1				
	ь	and sales expenses	20,044,249.					
	_	Gain or (loss)						
		Net gain or (loss)			378,932.			378,932.
e		Gross income from fundraising			·			
		including \$ 1,597	,951. of					
ě		contributions reported on line	1c). See					
e.		Part IV, line 18	а					
Other Reven		Less: direct expenses		402,851.				
_		Net income or (loss) from fund		 	0.			
	9 a	Gross income from gaming ac						
	_	Part IV, line 19						
		Less: direct expenses						
		Net income or (loss) from gam Gross sales of inventory, less	-	P				
	ю а	and allowances						
	h	Less: cost of goods sold		1				
		Net income or (loss) from sales						
		Miscellaneous Revenue		Business Code				
	11 a			900099	33,548.			33,548.
	b							
	С							
	d	All other revenue						
	е	Total. Add lines 11a-11d		▶↓	33,548.			
33200	12	Total revenue. See instructions.			58,716,947.	131,921.	0.	604,609.

13-2617681

Part IX | Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

3601	on 501(c)(3) and 501(c)(4) organizations must com Check if Schedule O contains a respon			, ,	
Do	not include amounts reported on lines 6b,	(A)	(B)	(C)	(D)
	8b, 9b, and 10b of Part VIII.	Total expenses	Program service expenses	Management and general expenses	Fundraising expenses
1	Grants and other assistance to governments and				
	organizations in the United States. See Part IV, line 21	43,935,210.	43,935,210.		
2	Grants and other assistance to individuals in				
	the United States. See Part IV, line 22				
3	Grants and other assistance to governments,				
	organizations, and individuals outside the				
	United States. See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors,				
	trustees, and key employees	1,460,554.	168,349.	1,045,591.	246,614.
6	Compensation not included above, to disqualified				
	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)				
7	Other salaries and wages	5,582,402.	2,277,574.	2,233,501.	1,071,327.
8	Pension plan accruals and contributions (include				
	section 401(k) and 403(b) employer contributions)				
9	Other employee benefits	458,122.	186,704.	187,092.	84,326.
10	Payroll taxes	556,493.	202,496.	251,772.	102,225.
11	Fees for services (non-employees):				
а	Management				
b	Legal	317,436.		317,436.	
С	Accounting	92,500.	8,544.	71,839.	12,117.
	Lobbying				
е	Professional fundraising services. See Part IV, line 17	158,000.			158,000.
f	Investment management fees	63,116.		63,116.	
g	Other. (If line 11g amount exceeds 10% of line 25,				
	column (A) amount, list line 11g expenses on Sch O.)	798,377.	121,971.	503,435.	172,971.
12	Advertising and promotion	34,375.	7,143.	8,428.	18,804.
13	Office expenses	139,222.	16,398.	114,036.	8,788.
14	Information technology	130,896.	32,694.	58,148.	40,054.
15	Royalties				
16	Occupancy	2,159,229.	823,927.	900,988.	434,314.
17	Travel	46,645.	17,293.	20,861.	8,491.
18	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	178,629.	99,724.	58,191.	20,714.
20	Interest	464,216.	152,280.	177,317.	134,619.
21	Payments to affiliates	460,317.	161,111.	299,206.	
22	Depreciation, depletion, and amortization	625,187.	235,086.	253,242.	136,859.
23	Insurance	200,280.	74,553.	82,340.	43,387.
24	Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule 0.)				
а	CAMPAIGN EVENTS	340,163.	69,731.	101,537.	168,895.
b	EQUIP. RENTALS & EXP.	95,494.	8,433.	83,665.	3,396.
C	DUES & SUBSCRIPTIONS	88,848.	19,714.	31,693.	37,441.
d	GENERAL SUPPLIES	48,368.	5,999.	38,087.	4,282.
e	All other expenses	107,786.	26,893.	51,078.	29,815.
25	Total functional expenses. Add lines 1 through 24e	58,541,865.	48,651,827.	6,952,599.	2,937,439.
26	Joint costs. Complete this line only if the organization	, ,	, ,	, ,	, ,
_•	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation.				
	Check here if following SOP 98-2 (ASC 958-720)				
	· · · · · · · · · · · · · · · · · · ·				Carres 000 (0010)

13-2617681

Form 990 (2013) Part X Balance Sheet

Pledges and grants receivable, net			Check if Schedule O contains a response or not	to to or	v line in this Part Y			
Pleadings and grants receivable, net 1, 11, 12, 12, 12, 2, 3, 1, 13, 756, 3, 14, 14, 756, 3, 14, 14, 14, 3, 3, 9, 777, 538, 4, Accounts receivable, net 2, 2, 12, 14, 474, 3, 4, 9, 777, 538, 4, 4, Accounts receivable, net 3, 12, 141, 474, 3, 4, 9, 777, 538, 4, 4, 4, 4, 4, 3, 9, 777, 538, 4, 4, 4, 4, 4, 3, 4, 4, 4, 4, 4, 4, 4, 4, 4, 4, 4, 4, 4,			Oneon il Goriedule O contains a response of noi	ie iu di	III IIII IIII III III III III III III	(A)		(B)
Pleadings and grants receivable, net 1, 11, 12, 12, 12, 2, 3, 1, 13, 756, 3, 14, 14, 756, 3, 14, 14, 14, 3, 3, 9, 777, 538, 4, Accounts receivable, net 2, 2, 12, 14, 474, 3, 4, 9, 777, 538, 4, 4, Accounts receivable, net 3, 12, 141, 474, 3, 4, 9, 777, 538, 4, 4, 4, 4, 4, 3, 9, 777, 538, 4, 4, 4, 4, 4, 3, 4, 4, 4, 4, 4, 4, 4, 4, 4, 4, 4, 4, 4,		1	Cash - non-interest-bearing			4,550,704.	1	665,713.
3 Pledges and grants receivable, net 4 Accounts receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L 6 Loans and other receivables from other disqualified persons (as defined under section 498B/ft)], persons described in section 498B(q(3)B, and contributing employers and sponsoring organizations (see instr). Complete Part II of Schedule L 7 Notes and loans receivable, net 8 Inventories for sale or use 9 Prepaid expenses and deferred charges 1, 071, 885, 9 1, 145, 101. 10a Land, buildings, and equipment cost or other basis. Complete Part IV of Schedule D 10 Investments - publicly traded securities 11 Investments - publicly traded securities 12 Investments - publicly traded securities 13 Investments - program-related. See Part IV, line 11 14 Intangible assets 15 Other assets. See Part IV, line 11 16 Total assets. Add lines 1 through 15 (must equal line 24) 17 Accounts payable and accrued expenses 1, 94, 30, 30, 30, 30, 30, 30, 30, 30, 30, 30			Savings and temporary cash investments					3,119,756.
4 Accounts receivable, net 5 Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L 5								
S Loans and other receivables from current and former officers, directors, trustess, key employees, and highest compensated employees. Complete Part II of Schedule L S							4	· · ·
trustees, key employees, and highest compensated employees. Complete Part II of Schedule L 6 Loans and other receivables from other disqualified persons (as defined under section 4958(0/1)), persons described in section 4958(c/3)(6), and contributing employees beneficiary organizations of sections 501(e)gl voluntary employees beneficiary organizations (see instr). Complete Part II of Sch L 7 Notes and loans receivable, net 8 Inventories for sale or use 9 Prepaid expenses and deferred charges 1 1, 071, 885. 9 1, 1,145, 101. 10a Land, buildings, and equipment cost or other basis. Complete Part VI of Schedule D 10b Less: accumulated depreciation 10c Land, buildings, and equipment cost or other basis. Complete Part VI of Schedule D 10c Land, buildings, and equipment cost or other basis. Complete Part VI, fischedule D 10c Land, buildings, and equipment cost or other basis. Complete Part VI, fischedule D 10c Land, buildings, and equipment cost or other basis. Complete Part VI, fischedule D 10c Land, buildings, and pulpment cost or other basis. Complete Part VI, fischedule D 11 Investments - populary related. See Part VI, line 11 12 Investments - populary related. See Part VI, line 11 13 Intangible assets 14 Intangible assets 15 Other assetts. See Part IV, line 11 15 Other assetts. See Part VI, line 11 16 Other assetts. See Part VI, line 11 17 Accounts payable and accrued expenses 1 1, 943, 028. 17 18 Tordar spayable 19 Deferred revenue 20 Tax-exompt bond liabilities 21 Exore or custodial account liability. Complete Part IV of Schedule D 22 Cans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L 22 Secured mortgages and notes payable to unrelated third parties 23 Secured hortgages and notes payable to unrelated third parties 24 Unsecured notes and loans payables to related third parties 25 Total liabilities. Add lines 17 through 25 26 Total liabilities. Add lines 17 through 25 27 Unrestricted ne		5						
Part II of Schedule L Coans and other receivables from other disqualified persons (as defined under section 4958(h(t)), persons described in section 4958(h(t)), persons described in section 501(h(t)) voluntary employers and sponsoring organizations of section 501(h(t)) voluntary employers beneficiary organizations (see instr). Complete Part II of Sch L 7 Notes and loans receivable, net 8 Inventories for sale or use 9 Prepaid expenses and deferred charges 1, 071, 885. 9 1, 145, 101. 10a Land, buildings, and equipment cost or other basis. Complete Part II of Schedule D 10a 10, 515, 482. 11 Investments - publicly traded securities 12 Investments - publicly traded securities 13 Investments - publicly traded securities 14 Intragible assets 15 Other assets. See Part IV, line 11 2, 058, 747. 12 2, 276, 464. 16 Total assets. Add lines 1 through 15 fmust equal line 341 33, 1108, 870. 16 37, 750, 326. 17 Accounts payable and accrued expenses 1, 943, 028. 17 3, 693, 382. 18 Grants payable and accrued expenses 1, 943, 028. 17 3, 693, 382. 29 Cara exampt bond liabilities 20 Cara exampt bond liabilities 21 Escrow or custodial account liability. Complete Part IV of Schedule D 22 Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule D 22 Loans and other payable to unrelated third parties 23 Secured mortageas and notes payable to unrelated third parties 24 Unsecured notes and loans payable to unrelated third parties 25 Total liabilities. Add lines 17 through 25 26 Total liabilities not included on lines 17-24). Complete Part X of Schedule D 27 Organizations that follow SFAS 117 (ASC 958), check here ▶ 28 Temporarily restricted net assets 30 Captal stock or trust principal, or current funds 31 Paid-in or capital surptus, or land, building, or equipment fund 32 Pertained perinnings, endowment, accumulated income, or other funds 33 Total tablatices. Add innes 17 through 34.								
Section 4958(ff(t)) persons described in section 4958(f(s)(8) and contributing employers and sponsoring organizations of saction 501(c)(9) voluntary employees beneficiary organizations (see instr). Complete Part II of Sch L							5	
### section 4958(h(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501 (c)(9) voluntary employers beneficiary organizations (see instr.). Complete Part II of Sch. L		6	Loans and other receivables from other disquali	fied pe	rsons (as defined under			
### Page Fig. Fig.			•	•	,			
### Page Fig. Fig.			employers and sponsoring organizations of sec	tion 50	1(c)(9) voluntary			
Total assets. Add lines 1 through 15 (must equal line 34) Total assets. See Part IV, line 11 Total assets. Add lines 1 through 15 (must equal line 34) 39,108,870, 16 37,750,326, 18 Grants payable and accrued expenses 1,943,028, 17 3,609,382, 18 Grants payable Total assets Total assets. See Part IV, line 11 Total assets. Add lines 1 through 15 (must equal line 34) 39,108,870, 16 37,750,326, 18 4,901,211, 19 Deferred revenue 20 Tax-exempt bond liabilities	<u>s</u>				·		6	
9 Prepaid expenses and deferred charges 1,071,885. 9 1,145,101. 10a Land, buildings, and equipment: cost or other basis. Complete Part IV of Schedule D 10a 10,535,482. b Less: accumulated depreciation 10b 561,260. 9,725,460. 10c 9,974,222. 11 Investments - publicly traded securities 6,115,857. 11 10,264,673. 12 Investments - program-related. See Part IV, line 11 1 13	sse	7					7	
9 Prepaid expenses and deferred charges 1,071,885. 9 1,145,101.	ğ	8					8	
10a Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D 10a 10,535,482.		9				1,071,885.	9	1,145,101.
b Less: accumulated depreciation 10b 561, 260, 9,725, 460, 10c 9,974, 222, 11 line without spublicly traded securities (6,115, 857, 11 10,264, 673, 12 line without spublicly traded securities (6,115, 857, 11 10,264, 673, 12 line without spublicly traded securities (7,100, 12 line without spublicly wi		10a						
b Less: accumulated depreciation 10b 561,260 9,725,460 10c 9,974,222 11 Investments - publicly traded securities 6,115,4657 11 10,264,673 12 Investments - other securities. See Part IV, line 11 2,058,747 12 2,276,464 13 Investments - program-related. See Part IV, line 11 493,211 15 526,759 16 Total assets. Add lines 1 through 15 (must equal line 34) 39,108,870 16 37,750,326 17 Accounts payable and accrued expenses 1,943,028 17 3,609,382 18 Grants payable 4,234,655 18 4,901,211 19 Deferred revenue 19 20 Tax-exempt bond liabilities 20 21 Escrow or custodial account liability. Complete Part IV of Schedule D 21 22 Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L 22 23 Secured mortgages and notes payable to unrelated third parties 9,285,531 24 10,493,102 24 Unsecured notes and loans payable to unrelated third parties 9,285,531 24 10,493,102 25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17:24). Complete Part X of Schedule D 26,348,949 26 24,878,636 26 Total liabilities. Add lines 17 through 25 26,5495, 495 28 3,251,901 27 Total liabilities and total of KPAS 117 (ASC 958), check here				10a	10,535,482.			
11 Investments - publicly traded securities 6,115,857. 11 10,264,673. 12 Investments - other securities. See Part IV, line 11 13 14 15 13 14 15 14 15 15 15 14 15 15		b	Less: accumulated depreciation	10b	561,260.	9,725,460.	10c	9,974,222.
12 Investments - other securities. See Part IV, line 11			Investments - publicly traded securities			6,115,857.	11	10,264,673.
13 Investments - program-related. See Part IV, line 11 13 14 Intangible assets 14 14 Intangible assets 14 15 15 526,759. 16 Total assets. Add lines 1 through 15 (must equal line 34) 39,108,870. 16 37,750,326. 17 3,609,382. 17 3,609,382. 18 Grants payable and accrued expenses 1,943,028. 17 3,609,382. 19 Deferred revenue 19 20 Tax-exempt bond liabilities 20 21 22 Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L 22 Secured mortgages and notes payable to unrelated third parties 9,285,531. 24 10,493,102. 25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17:24). Complete Part X of Schedule D 10,885,735. 25 5,874,941. 26 Total liabilities. Add lines 17 through 25 26,348,949. 26 24,878,636. 27 6,363,375. 28 Temporarily restricted net assets 6,840,560. 27 6,363,375. 28 Temporarily restricted net assets 3,222,866. 29 3,256,414. 30 Capital stock or trust principal, or current funds 31 Paid-in or capital surplus, or land, building, or equipment fund 31 Paid-in or capital surplus, or land, building, or equipment fund 31 7,759,921. 33 12,871,690. 32 33 Total net assets or fund balances 12,759,921. 33 12,871,690. 32 33 12,871,690. 33 Total net assets or fund balances 12,759,921. 33 12,871,690. 33 12,871,690. 34 12,759,921. 33 12,871,690. 34 12,759,921. 33 12,871,690. 34 12,759,921. 33 12,871,690. 34 12,759,921. 33 12,871,690. 34 12,759,921. 33 12,871,690. 34 12,871,690. 34 12,759,921. 33 12,871,690. 34 12,871,690. 34 12,871,690. 34 12,871,690. 34 12,871,690. 34 12,871,690. 34 12,871,690. 34 12,871,690. 34 12,871,690. 34 12,871,690. 34 12,871,690. 34		12				2,058,747.	12	2,276,464.
15 Other assets. See Part IV, line 11 493, 211. 15 526, 759, 16 750, 326.		13					13	
15 Other assets. See Part IV, line 11 493, 211. 15 526, 759, 16 750, 326.		14	Intangible assets				14	
16 Total assets. Add lines 1 through 15 (must equal line 34) 39, 108, 870 16 37,750, 326, 326, 347, 300, 326, 326, 347, 300, 326, 326, 326, 327, 330, 328, 328, 328, 328, 328, 328, 328, 329, 328, 329, 328, 329, 328, 329, 329, 329, 329, 329, 329, 329, 329		15	Other assets. See Part IV, line 11			493,211.	15	526,759.
18 Grants payable		16				39,108,870.	16	37,750,326.
19 Deferred revenue 19 20 Tax-exempt bond liabilities 20 21 Escrow or custodial account liability. Complete Part IV of Schedule D 21 22 Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L 22 23 Secured mortgages and notes payable to unrelated third parties 24 Unsecured notes and loans payable to unrelated third parties 9,285,531. 24 10,493,102. 25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D 10,885,735. 25 5,874,941. 26 Total liabilities. Add lines 17 through 25 26,348,949. 26 24,878,636. 27 Grganizations that follow SFAS 117 (ASC 958), check here ▶ ★ and complete lines 27 through 29, and lines 33 and 34. 27 Unrestricted net assets 2,696,495. 28 3,251,901. 29 Permanently restricted net assets 2,696,495. 28 3,251,901. 29 Permanently restricted net assets 2,696,495. 28 3,251,901. 30 Capital stock or trust principal, or current funds 30 Paid-in or capital surplus, or land, building, or equipment fund 31 Paid-in or capital surplus, or land, building, or equipment fund 32 Retained earnings, endowment, accumulated income, or other funds 31 Total net assets or fund balances 12,759,921. 33 12,871,690.		17	Accounts payable and accrued expenses				17	3,609,382.
19 Deferred revenue 19 20 Tax-exempt bond liabilities 20 21 22 22 22 22 23 24 24 25 26 27 26 27 27 28 27 28 28 29 28 29 29 29 29		18	Grants payable			4,234,655.	18	4,901,211.
21 Escrow or custodial account liability. Complete Part IV of Schedule D 22 Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L 22 Secured mortgages and notes payable to unrelated third parties 24 Unsecured notes and loans payable to unrelated third parties 25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17·24). Complete Part X of Schedule D 26 Total liabilities. Add lines 17 through 25 Organizations that follow SFAS 117 (ASC 958), check here 27 Unrestricted net assets 28 Temporarily restricted net assets 29 Permanently restricted net assets 30 Capital stock or trust principal, or current funds 30 Capital stock or trust principal, or current funds 31 Retained earnings, endowment, accumulated income, or other funds 32 Total net assets or fund balances 32 Interview of the payable to current funds 32 Total net assets or fund balances 32 Interview of the payables to current funds or current funds or total restricted net assets or fund balances 32 Interview of the payables to current funds or total restricted net assets or fund balances 33 Total net assets or fund balances 34 Interview of the payable to unrelated third parties 35 Jeas 10, 493, 102. 36 Jeas 10, 493, 102. 37 Interview of the payable to unrelated third parties 39 Jeas 10, 493, 102. 30 Interview of the payable to unrelated third parties 30 Interview of the payable to unrelated third parties 30 Interview of the payable to unrelated third parties 30 Interview of the payable to unrelated third parties 30 Interview of the payable to unrelated third parties 30 Interview of the payable to unrelated third parties 30 Interview of the payable to unrelated third parties 30 Interview of the payable to unrelated third parties 30 Interview of the payable to unrelated third parties 30 Interview of the payable to unrelated third parties 30 Interview of the		19					19	
21 Escrow or custodial account liability. Complete Part IV of Schedule D 22 Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L 22 Secured mortgages and notes payable to unrelated third parties 24 Unsecured notes and loans payable to unrelated third parties 25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17·24). Complete Part X of Schedule D 26 Total liabilities. Add lines 17 through 25 Organizations that follow SFAS 117 (ASC 958), check here 27 Unrestricted net assets 28 Temporarily restricted net assets 29 Permanently restricted net assets 30 Capital stock or trust principal, or current funds 30 Capital stock or trust principal, or current funds 31 Retained earnings, endowment, accumulated income, or other funds 32 Total net assets or fund balances 32 Interview of the payable to current funds 32 Total net assets or fund balances 32 Interview of the payables to current funds or current funds or total restricted net assets or fund balances 32 Interview of the payables to current funds or total restricted net assets or fund balances 33 Total net assets or fund balances 34 Interview of the payable to unrelated third parties 35 Jeas 10, 493, 102. 36 Jeas 10, 493, 102. 37 Interview of the payable to unrelated third parties 39 Jeas 10, 493, 102. 30 Interview of the payable to unrelated third parties 30 Interview of the payable to unrelated third parties 30 Interview of the payable to unrelated third parties 30 Interview of the payable to unrelated third parties 30 Interview of the payable to unrelated third parties 30 Interview of the payable to unrelated third parties 30 Interview of the payable to unrelated third parties 30 Interview of the payable to unrelated third parties 30 Interview of the payable to unrelated third parties 30 Interview of the payable to unrelated third parties 30 Interview of the		20	Tax-exempt bond liabilities				20	
key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L 23 Secured mortgages and notes payable to unrelated third parties 24 Unsecured notes and loans payable to unrelated third parties 25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17·24). Complete Part X of Schedule D 26 Total liabilities. Add lines 17 through 25 27 Unrestricted net assets 28 Temporarily restricted net assets 29 Permanently restricted net assets 20 Organizations that do not follow SFAS 117 (ASC 958), check here 29 Permanently restricted net assets 20 Organizations that do not follow SFAS 117 (ASC 958), check here 30 Capital stock or trust principal, or current funds 31 Paid-in or capital surplus, or land, building, or equipment fund 31 Total net assets or fund balances 20 Capital sasets or fund balances 22 Capital sasets or fund balances 23 Capital stock or fund balances 24 Unsectred notes and loans payable to unrelated third parties 25 Other liabilities (including federal income tax, payables to related third parties 26 Junes (including federal income tax, payables to related third parties 26 Junes (including federal income tax, payables to related third parties 26 Junes (including federal income tax, payables to related third parties 27 Unsets (including federal income tax, payables to related third parties 28 Temporarily restricted net assets 29 Permanently restricted net assets 20 Junes (including federal income tax, payables to related third parties 29 Permanently restricted net assets 20 Junes (including federal income tax, payables to related third parties 29 Junes (including federal income tax, payables to related third parties 20 Junes (including federal income tax, payables to related third parties 20 Junes (including federal income tax, payables to related third parties 20 Junes (including federal income tax, payables to related third 20 Junes (including federal income tax, pay		21					21	
Secured mortgages and notes payable to unrelated third parties 24 Unsecured notes and loans payable to unrelated third parties 25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17·24). Complete Part X of Schedule D 26 Total liabilities. Add lines 17 through 25 Corganizations that follow SFAS 117 (ASC 958), check here ▶ X and complete lines 27 through 29, and lines 33 and 34. 27 Unrestricted net assets 28 Temporarily restricted net assets 29 Permanently restricted net assets 30 Crapital stock or trust principal, or current funds 30 Capital stock or trust principal, or current funds 31 Paid-in or capital surplus, or land, building, or equipment fund 32 Retained earnings, endowment, accumulated income, or other funds 33 Total net assets or fund balances 24 Unsecured notes and loans payable to unrelated third parties 9, 285, 531. 24 10, 493, 102. 9, 285, 541. 10, 885, 735. 25 5, 874, 941. 10, 885, 735. 25 5, 874, 941. 10, 885, 735. 25 5, 874, 941. 10, 885, 735. 25 5, 874, 941. 10, 885, 735. 25 5, 874, 941. 10, 885, 735. 25 5, 874, 941. 10, 885, 735. 25 5, 87	es	22						
Secured mortgages and notes payable to unrelated third parties 24 Unsecured notes and loans payable to unrelated third parties 25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17·24). Complete Part X of Schedule D 26 Total liabilities. Add lines 17 through 25 Corganizations that follow SFAS 117 (ASC 958), check here ▶ X and complete lines 27 through 29, and lines 33 and 34. 27 Unrestricted net assets 28 Temporarily restricted net assets 29 Permanently restricted net assets 30 Crapital stock or trust principal, or current funds 30 Capital stock or trust principal, or current funds 31 Paid-in or capital surplus, or land, building, or equipment fund 32 Retained earnings, endowment, accumulated income, or other funds 33 Total net assets or fund balances 24 Unsecured notes and loans payable to unrelated third parties 9, 285, 531. 24 10, 493, 102. 9, 285, 541. 10, 885, 735. 25 5, 874, 941. 10, 885, 735. 25 5, 874, 941. 10, 885, 735. 25 5, 874, 941. 10, 885, 735. 25 5, 874, 941. 10, 885, 735. 25 5, 874, 941. 10, 885, 735. 25 5, 874, 941. 10, 885, 735. 25 5, 87	Ē							
Secured mortgages and notes payable to unrelated third parties 24 Unsecured notes and loans payable to unrelated third parties 25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17·24). Complete Part X of Schedule D 26 Total liabilities. Add lines 17 through 25 Corganizations that follow SFAS 117 (ASC 958), check here ▶ X and complete lines 27 through 29, and lines 33 and 34. 27 Unrestricted net assets 28 Temporarily restricted net assets 29 Permanently restricted net assets 30 Crapital stock or trust principal, or current funds 30 Capital stock or trust principal, or current funds 31 Paid-in or capital surplus, or land, building, or equipment fund 32 Retained earnings, endowment, accumulated income, or other funds 33 Total net assets or fund balances 24 Unsecured notes and loans payable to unrelated third parties 9, 285, 531. 24 10, 493, 102. 9, 285, 541. 10, 885, 735. 25 5, 874, 941. 10, 885, 735. 25 5, 874, 941. 10, 885, 735. 25 5, 874, 941. 10, 885, 735. 25 5, 874, 941. 10, 885, 735. 25 5, 874, 941. 10, 885, 735. 25 5, 874, 941. 10, 885, 735. 25 5, 87	iab.		Complete Part II of Schedule L				22	
Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17·24). Complete Part X of Schedule D 26 Total liabilities. Add lines 17 through 25 Organizations that follow SFAS 117 (ASC 958), check here ▶ X and complete lines 27 through 29, and lines 33 and 34. 27 Unrestricted net assets 28 Temporarily restricted net assets Organizations that do not follow SFAS 117 (ASC 958), check here ▶ 3, 222,866. 29 Permanently restricted net assets Organizations that do not follow SFAS 117 (ASC 958), check here ▶ 3, 222,866. Organizations that do not follow SFAS 117 (ASC 958), check here ▶ 3, 222,866. Organizations that do not follow SFAS 117 (ASC 958), check here ▶ 3, 222,866. Paid-in or capital surplus, or land, building, or equipment fund Retained earnings, endowment, accumulated income, or other funds Total net assets or fund balances 12,759,921. 33 12,871,690.	_	23					23	
parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D 26 Total liabilities. Add lines 17 through 25 Organizations that follow SFAS 117 (ASC 958), check here ▶ X and complete lines 27 through 29, and lines 33 and 34. 27 Unrestricted net assets 28 Temporarily restricted net assets 29 Permanently restricted net assets Organizations that do not follow SFAS 117 (ASC 958), check here ▶ 3, 222, 866. Organizations that do not follow SFAS 117 (ASC 958), check here ▶ 3, 222, 866. Organizations that do not follow SFAS 117 (ASC 958), check here ▶ 3, 222, 866. Paid-in or capital surplus, or land, building, or equipment fund 31 Paid-in or capital surplus, or land, building, or equipment fund 32 Retained earnings, endowment, accumulated income, or other funds 33 Total net assets or fund balances 12,759,921. 33 12,871,690.						9,285,531.	24	10,493,102.
Schedule D 10,885,735. 25 5,874,941.		25		•				
Total liabilities. Add lines 17 through 25 Organizations that follow SFAS 117 (ASC 958), check here Total liabilities. Add lines 17 through 25 Organizations that follow SFAS 117 (ASC 958), check here Total liabilities. Add lines 17 through 25 Organizations that follow SFAS 117 (ASC 958), check here Total liabilities. Add lines 17 through 25 Total liabilities. Add liabilities. A			•	3 17-24). Complete Part X of			
Organizations that follow SFAS 117 (ASC 958), check here and complete lines 27 through 29, and lines 33 and 34. 27 Unrestricted net assets 27 Unrestricted net assets 28 Temporarily restricted net assets 29 Permanently restricted net assets 30 Organizations that do not follow SFAS 117 (ASC 958), check here and complete lines 30 through 34. 30 Capital stock or trust principal, or current funds 31 Paid-in or capital surplus, or land, building, or equipment fund 32 Retained earnings, endowment, accumulated income, or other funds 33 Total net assets or fund balances 30 Capital stock or fund balances 31 Total net assets or fund balances 32 Total net assets or fund balances 33 Total net assets or fund balances								
complete lines 27 through 29, and lines 33 and 34. 27 Unrestricted net assets 28 Temporarily restricted net assets 29 Permanently restricted net assets Organizations that do not follow SFAS 117 (ASC 958), check here and complete lines 30 through 34. 30 Capital stock or trust principal, or current funds 31 Paid-in or capital surplus, or land, building, or equipment fund 32 Retained earnings, endowment, accumulated income, or other funds 33 Total net assets or fund balances 12,759,921. 33 12,871,690.		26				26,348,949.	26	24,878,636.
Temporarily restricted net assets 28 Temporarily restricted net assets 29 Permanently restricted net assets Organizations that do not follow SFAS 117 (ASC 958), check here and complete lines 30 through 34. Capital stock or trust principal, or current funds Paid-in or capital surplus, or land, building, or equipment fund Retained earnings, endowment, accumulated income, or other funds Total net assets or fund balances 12,759,921. 33 12,871,690.					ck here LX and			
33 Total flet assets of furid parallels	Ses					C 040 FC0		C 2C2 27F
33 Total flet assets of furid parallels	lan							
33 Total flet assets of furid parallels	Ва							
33 Total flet assets of furid parallels	pur	29				3,222,800.	29	3,230,414.
33 Total flet assets of furid parallels	Ę.		-	SC 95	8), check here			
33 Total flet assets of furid parallels	o s	20					20	
33 Total flet assets of furid parallels	set							
33 Total flet assets of furid parallels	t As				T-			
33 Total flet assets of furid parallels	Ne.					12 759 921		12 871 690
1 KA LOTE UND UND 1 TARE TO THE TOTAL OF THE		33	Total liabilities and net assets/fund balances			39,108,870.	34	37,750,326.

Form **990** (2013)

Pa	rt XI Reconciliation of Net Assets					
	Check if Schedule O contains a response or note to any line in this Part XI		<u></u>	<u></u>		Х
1	Total revenue (must equal Part VIII, column (A), line 12)	1		58	,716,	947.
2	Total expenses (must equal Part IX, column (A), line 25)	2		58	,541,	865.
3	Revenue less expenses. Subtract line 2 from line 1	3			175,	082.
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4		12	,759,	921.
5	Net unrealized gains (losses) on investments	5			426,	220.
6	Donated services and use of facilities	6				
7	Investment expenses	7				
8	Prior period adjustments	8				
9	Other changes in net assets or fund balances (explain in Schedule O)	9			-489,	533.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33,					
	column (B))	10		12	,871,	690.
Pa	rt XII Financial Statements and Reporting					
	Check if Schedule O contains a response or note to any line in this Part XII					X
			_		Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other					
	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule	Ο.				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		L	2a		Х
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	l on a				
	separate basis, consolidated basis, or both:					
	Separate basis Consolidated basis Both consolidated and separate basis					
b	Were the organization's financial statements audited by an independent accountant?		L	2b	Х	
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separat	e basis,				
	consolidated basis, or both:					
	Separate basis Consolidated basis Both consolidated and separate basis					
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of th	e audit,				
	review, or compilation of its financial statements and selection of an independent accountant?		L	2c	Х	
	If the organization changed either its oversight process or selection process during the tax year, explain in Scho	edule O.				
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Sir	ngle Aud	dit			
	Act and OMB Circular A-133?			За	Х	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the requ		lit			
	or audits, explain why in Schedule O and describe any steps taken to undergo such audits			3b	Х	

Form **990** (2013)

SCHEDULE A

Department of the Treasury

Internal Revenue Service

(Form 990 or 990-EZ)

Public Charity Status and Public Support Complete if the organization is a section 501(c)(3) organization or a section

4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

► Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

UNITED WAY OF NEW YORK CITY

Employer identification number 13-2617681

Reason for Public Charity Status (All organizations must complete this part.) See instructions. Part I The organization is not a private foundation because it is: (For lines 1 through 11, check only one box.) 1 A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). A school described in section 170(b)(1)(A)(ii). (Attach Schedule E.) 2 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name. 4 city, and state: An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) 6 A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) 8 A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions - subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) 10 An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 11 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box that describes the type of supporting organization and complete lines 11e through 11h. d Type III - Non-functionally integrated **b** Type II c Type III - Functionally integrated By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). If the organization received a written determination from the IRS that it is a Type I, Type II, or Type III supporting organization, check this box Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons? A person who directly or indirectly controls, either alone or together with persons described in (ii) and (iii) below, Yes Nο the governing body of the supported organization? 11g(i) (ii) A family member of a person described in (i) above? 11g(ii) (iii) A 35% controlled entity of a person described in (i) or (ii) above? Provide the following information about the supported organization(s). h (vi) Is the (iv) Is the organization (v) Did you notify the (iii) Type of organization (vii) Amount of monetary (i) Name of supported (ii) EIN organization in col. in col. (i) listed in your organization in col. (described on lines 1-9 organization support (i) organized in the aovernina document? above or IRC section (i) of your support? U.S.? (see instructions)) Yes No Yes No Yes No

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule A (Form 990 or 990-EZ) 2013

Total

Page 2

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) Part II

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Se	ction A. Public Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")	69,877,456.	76,803,731.	63,681,587.	67,043,537.	57,980,327.	335,386,638.
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3	69,877,456.	76,803,731.	63,681,587.	67,043,537.	57,980,327.	335,386,638.
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	column (f)						
6	Public support. Subtract line 5 from line 4.						335,386,638.
	ction B. Total Support		•				
Cale	ndar year (or fiscal year beginning in)	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
	Amounts from line 4	69,877,456.	76,803,731.	63,681,587.	67,043,537.	57,980,327.	335,386,638.
	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar sources	570,148.	133,553.	294,236.	185,765.	192,129.	1,375,831.
9	Net income from unrelated business	,	·				
_	activities, whether or not the						
	business is regularly carried on						
10	Other income. Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part IV.)	30,026.	130,147.	-54,977.	34,021.	33,548.	172,765.
11	Total support. Add lines 7 through 10	,	,	,	,	,	336,935,234.
	Gross receipts from related activities,	etc. (see instruction	ons)			12	2,822,456.
	First five years. If the Form 990 is for	•	,	d. fourth, or fifth ta	x vear as a sectio	<u> </u>	. ,
	organization, check this box and stor	here		, ,	,		
Se	ction C. Computation of Publ	ic Support Pe	rcentage				ŕ
	Public support percentage for 2013 (l			olumn (f))		14	99.54 %
	Public support percentage from 2012					15	99.62 %
	33 1/3% support test - 2013. If the o					nore, check this bo	ox and
	stop here. The organization qualifies	-					
b	33 1/3% support test - 2012. If the o						
	and stop here. The organization qual						
17a	10% -facts-and-circumstances tes						
	and if the organization meets the "fac						
	meets the "facts-and-circumstances"						
h	10% -facts-and-circumstances tes						
	more, and if the organization meets the						
	organization meets the "facts-and-circ						
18	Private foundation. If the organization		· ·		,		
_			, ,	. , ,			

Page 3

Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to

Se	qualify under the tests listed be ction A. Public Support	low, please com	ipiete Part II.)				
_	endar year (or fiscal year beginning in)	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
	Gifts, grants, contributions, and	(u) 2003	(6) 2010	(6) 2011	(4) 2012	(6) 2010	(i) iotai
•	membership fees received. (Do not						
	include any "unusual grants.")						
2	Gross receipts from admissions,						
_	merchandise sold or services per-						
	formed, or facilities furnished in						
	any activity that is related to the						
_	organization's tax-exempt purpose						
3	Gross receipts from activities that						
	are not an unrelated trade or bus-						
_	iness under section 513						
4	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
6	Total. Add lines 1 through 5						
7	a Amounts included on lines 1, 2, and						
	3 received from disqualified persons						
ı	Amounts included on lines 2 and 3 received						
	from other than disqualified persons that exceed the greater of \$5,000 or 1% of the						
	amount on line 13 for the year						
	Add lines 7a and 7b						
	Public support (Subtract line 7c from line 6.)						
	ction B. Total Support						
Cal	endar year (or fiscal year beginning in) ►	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
9	Amounts from line 6						
	a Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties and income from similar sources						
1	Unrelated business taxable income						
	(less section 511 taxes) from businesses						
	acquired after June 30, 1975						
	Add lines 10a and 10b						
	Net income from unrelated business						
	activities not included in line 10b,						
	whether or not the business is regularly carried on						
12	Other income. Do not include gain				1		
	or loss from the sale of capital						
12	assets (Explain in Part IV.)						
	<u>-</u>	the every instinct	 		<u> </u>	FO1(-)(0)	
14	First five years. If the Form 990 is for	•			•	. , . ,	
<u>S</u>	check this box and stop here ction C. Computation of Public						P
	Public support percentage for 2013 (lin			oolumn (fl)		15	%
						16	
	Public support percentage from 2012 ction D. Computation of Inves					10	70
	•					17	%
	Investment income percentage for 20					18	
	Investment income percentage from 2 a 33 1/3% support tests - 2013. If the						
19							
	more than 33 1/3%, check this box an						
'	o 33 1/3% support tests - 2012. If the						
00	line 18 is not more than 33 1/3%, chec						' ?
Z U	Private foundation. If the organization	coio noi check 2	LOOX OF THE 14. 19	a or iso check t	uus oox and see li	ISTRUCTIONS	

Schedule A (Form 990 or 990-EZ) 2013 UNITED WAY OF	NEW YORK CITY	13-2617681 Page 4
Part IV Supplemental Information. Provide th	e explanations required by Part II, line 10; Part II, line 17	a or 17b; and Part III, line 12.
Also complete this part for any additional infor	mation. (See instructions).	
SCHEDULE A, PART II, LINE 10, EXPLANATION FO	R OTHER INCOME:	
EXPLANATION: CHANGE IN VALUE OF BENEFICIAL I	NTEREST IN PERPETUAL TRUST	

Schedule B (Form 990, 990-EZ, or 990-PF)

Department of the Treasury Internal Revenue Service

Name of the organization

Schedule of Contributors

Attach to Form 990, Form 990-EZ, or Form 990-PF. Information about Schedule B (Form 990, 990-EZ, or 990-PF) and its instructions is at www.irs.gov/form990 ·

OMB No. 1545-0047

Employer identification number

UNITED WAY OF NEW YORK CITY 13-2617681 Organization type (check one): Filers of Section: 501(c)(3) (enter number) organization Form 990 or 990-EZ 4947(a)(1) nonexempt charitable trust not treated as a private foundation 527 political organization Form 990-PF 501(c)(3) exempt private foundation 4947(a)(1) nonexempt charitable trust treated as a private foundation 501(c)(3) taxable private foundation Check if your organization is covered by the General Rule or a Special Rule. Note. Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions. **General Rule** For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. **Special Rules** For a section 501(c)(3) organization filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi) and received from any one contributor, during the year, a contribution of the greater of (1) \$5,000 or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h, or (ii) Form 990-EZ, line 1. Complete Parts I and II. For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 for use exclusively for religious, charitable, scientific, literary, or educational purposes, or the prevention of cruelty to children or animals. Complete Parts I, II, and III. For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions for use exclusively for religious, charitable, etc., purposes, but these contributions did not total to more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Do not complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions of \$5,000 or more during the year Caution. An organization that is not covered by the General Rule and/or the Special Rules does not file Schedule B (Form 990, 990-EZ, or 990-PF), but it must answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it does not meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990, 990-EZ, or 990-PF. Schedule B (Form 990, 990-EZ, or 990-PF) (2013)

Name of organization

Employer identification number

UNITED V	AY OF NEW YORK CITY	13-	-2617681
Part I	Contributors (see instructions). Use duplicate copies of Part I if addition	onal space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1	NEW YORK CITY DEPARTMENT OF EDUCATION 52 CHAMBERS STREET NEW YORK, NY 10007	- - \$\$	Person X Payroll
(a)	(b)	(c)	(d)
No2	Name, address, and ZIP + 4 NEW YORK STATE DEPARTMENT OF HEALTH HUNGER PREV. & NUTRITION 150 BROADWAY, 6TH FL W ALBANY, NY 12204	Total contributions - \$ 5,932,704.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
3	BANK OF NEW YORK MELLON 222 LIBERTY STREET NEW YORK, NY 10281	- - \$1,519,742.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		- - - -	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		- - - -	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		- _ \$	Person Payroll Noncash (Complete Part II for

Schedule B (Form 990, 990-EZ, or 990-PF) (2013) Name of organization **Employer identification number**

UNITED WAY OF NEW YORK CITY

13-2617681

Part II	Noncash Property (see instructions). Use duplicate copies of P	Part II if additional space is needed.	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
			
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
-		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		 \$	

ame of orga	nization		Employer identification nu	mber
Part III	Y OF NEW YORK CITY Exclusively religious, charitable, etc., individ year. Complete columns (a) through (e) and the the total of exclusively religious, charitable, etc., Use duplicate copies of Part III if additional	ual contributions to section 501(of following line entry. For organization contributions of \$1,000 or less for space is needed.	(c)(7), (8), or (10) organizations that total more than \$1,0 ions completing Part III, enter or the year. (Enter this information once.)	00 for th
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held	d
- - -		(e) Transfer of git	ift	
-	Transferee's name, address, and	ZIP + 4	Relationship of transferor to transferee	
a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held	d
-	Transferee's name, address, and	(e) Transfer of git	ift Relationship of transferor to transferee	
a) No.				
from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held	d
-		(e) Transfer of git	ift	
-	Transferee's name, address, and	ZIP + 4	Relationship of transferor to transferee	
a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held	d
		(e) Transfer of git	ift	
-	Transferee's name, address, and	ZIP + 4	Relationship of transferor to transferee	
-				

SCHEDULE C

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

► Complete if the organization is described below. ► Attach to Form 990 or Form 990-EZ.

► See separate instructions. ► Information about Schedule C (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990

OMB No. 1545-0047

Open to Public Inspection

If the organization answered "Yes," to Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

• Section 501(c)(4), (5), or (6) organizations: Complete Part III.

If the organization answered "Yes," to Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes," to Form 990, Part IV, line 5 (Proxy Tax) or Form 990-EZ, Part V, line 35c (Proxy Tax), then

Name	e of organization			En	ployer identification number
		OF NEW YORK CITY			13-2617681
Par	t I-A Complete if the or	ganization is exempt und	ler section 501(c)	or is a section 527	organization.
2	Provide a description of the organi Political expenditures Volunteer hours	zation's direct and indirect politic	al campaign activities i	n Part IV.	\$
Par	t I-B Complete if the or	ganization is exempt und	ler section 501(c)(3).	
2 3 4a	Enter the amount of any excise tax Enter the amount of any excise tax If the organization incurred a section Was a correction made? If "Yes," describe in Part IV.	k incurred by organization manag on 4955 tax, did it file Form 4720	ers under section 4955 for this year?		\$ Yes
	t I-C Complete if the or				
	Enter the amount directly expende				\$
	Enter the amount of the filing orga				
	exempt function activities				\$
	Total exempt function expenditure		-		
	ine 17b Did the filing organization file Form				
5	Enter the names, addresses and e made payments. For each organiz contributions received that were p political action committee (PAC). If	mployer identification number (El ation listed, enter the amount pai romptly and directly delivered to	N) of all section 527 po d from the filing organiz a separate political orga	litical organizations to w cation's funds. Also enter anization, such as a sepa	nich the filing organization the amount of political
	(a) Name	(b) Address	(c) EIN	(d) Amount paid fron filing organization's funds. If none, enter -0	contributions received and

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule C (Form 990 or 990-EZ) 2013

Part II-A Complete if the org	anization is avor	mnt under section	n 501(c)(3) and fil	ed Form 5768	7661 Page 2
(election under sec		iipt uiidei sectio	ii oo iiojoj aliu iii	ed i 01111 3700	
		liated group (and list ir	Part IV each affiliated	group member's nam	e, address, EIN,
	re of excess lobbying				
B Check ▶ ☐ if the filing organiza	tion checked box A ar	nd "limited control" pro	visions apply.		
	ts on Lobbying Exper ditures" means amou	nditures ınts paid or incurred.)	(a) Filing organization's totals	(b) Affiliated group totals
1a Total lobbying expenditures to influ	uence public opinion (grass roots lobbying)		0.	
b Total lobbying expenditures to influ				265.	
c Total lobbying expenditures (add li	nes 1a and 1b)			265.	
d Other exempt purpose expenditure	es			58,541,865.	
e Total exempt purpose expenditure	s (add lines 1c and 1c	d)		58,542,130.	
f Lobbying nontaxable amount. Enter	er the amount from the	e following table in bot	h columns.	1,000,000.	
If the amount on line 1e, column (a) o	or (b) is: The lob	bying nontaxable am	ount is:		
Not over \$500,000	20% of	the amount on line 1e.			
Over \$500,000 but not over \$1,000	0,000 \$100,00	00 plus 15% of the exc	ess over \$500,000.		
Over \$1,000,000 but not over \$1,5	00,000 \$175,00	00 plus 10% of the exc	ess over \$1,000,000.		
Over \$1,500,000 but not over \$17,	,000,000 \$225,00	00 plus 5% of the exce	ss over \$1,500,000.		
Over \$17,000,000	\$1,000,0	000.			
g Grassroots nontaxable amount (er	nter 25% of line 1f)			250,000.	
h Subtract line 1g from line 1a. If zer				0.	
i Subtract line 1f from line 1c. If zero	,			0.	
j If there is an amount other than ze					
reporting section 4911 tax for this	_			[Yes No
	4-Year Ave	eraging Period Under	Section 501(h)		
			า do not have to comp es 2a through 2f on pa		
		nditures During 4-Yea			
Calendar year (or fiscal year beginning in)	(a) 2010	(b) 2011	(c) 2012	(d) 2013	(e) Total
2a Lobbying nontaxable amount	1,000,000.	1,000,000.	1,000,000.	1,000,000.	4,000,000.
b Lobbying ceiling amount (150% of line 2a, column(e))					6,000,000.
c Total lobbying expenditures	14,606.	52,682.	87,716.	265.	155,269.
d Grassroots nontaxable amount	250,000.	250,000.	250,000.	250,000.	1,000,000.
e Grassroots ceiling amount (150% of line 2d, column (e))					1,500,000.
f Grassroots lobbying expenditures	2,916.	865.	87,164.		90,945.

Schedule C (Form 990 or 990-EZ) 2013

Schedule C (Form 990 or 990-EZ) 2013 UNITED WAY OF NEW YORK CITY 13-2617681 Part II-B | Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

or each "Yes," response to lines 1a through 11 below, provide in Part IV a detailed description	(
f the lobbying activity.	Yes	No	Am	ount
During the year, did the filing organization attempt to influence foreign, national, state or				
local legislation, including any attempt to influence public opinion on a legislative matter				
or referendum, through the use of:				
a Volunteers?				
b Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?				
c Media advertisements?				
d Mailings to members, legislators, or the public?				
e Publications, or published or broadcast statements?				
f Grants to other organizations for lobbying purposes?				
g Direct contact with legislators, their staffs, government officials, or a legislative body?				
h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?i Other activities?				
j Total. Add lines 1c through 1i				
2a Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?				
b If "Yes," enter the amount of any tax incurred under section 4912				
c If "Yes," enter the amount of any tax incurred by organization managers under section 4912				
d If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?				
Part III-A Complete if the organization is exempt under section 501(c)(4), section	on 501(c)(5), or	section	
501(c)(6).			1	
		_	Yes	No
				1
1 Were substantially all (90% or more) dues received nondeductible by members?				+
2 Did the organization make only in-house lobbying expenditures of \$2,000 or less?		2		
Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political expenditures from the prior year? Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(4).	on 501(c	2 3)(5), or	section	ine 3. is
2 Did the organization make only in-house lobbying expenditures of \$2,000 or less? 3 Did the organization agree to carry over lobbying and political expenditures from the prior year? Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes."	on 501(c "No," O	3)(5), or PR (b) Pa	section art III-A, I	ine 3, is
Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political expenditures from the prior year? The complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes." Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenditures)	on 501(c "No," O	3)(5), or PR (b) Pa	section art III-A, I	ine 3, is
Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political expenditures from the prior year? Dart III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes." Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).	on 501(c "No," O	2 3)(5), or selection (b) Pa	section art III-A, I	ine 3, is
 Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political expenditures from the prior year? Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes." Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid). a Current year 	on 501(c "No," O	2)(5), or (PR (b) Pa	section art III-A, I	ine 3, is
 Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political expenditures from the prior year? Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes." Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of politiexpenses for which the section 527(f) tax was paid). a Current year b Carryover from last year 	on 501(c "No," O	2 3 3 (5), or (5) Pr (b) Pr (b) Pr (c) 2 2 2 2 2	section art III-A, I	ine 3, is
Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political expenditures from the prior year? Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes." Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid). Current year Carryover from last year Carryover from last year	on 501(c "No," O	20 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3	section art III-A, I	ine 3, is
Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political expenditures from the prior year? Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes." Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid). Current year Carryover from last year Total Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues	on 501(c "No," O	20 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3	section art III-A, I	ine 3, is
Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political expenditures from the prior year? Dart III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes." Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid). a Current year b Carryover from last year c Total Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the except in the prior year is possible.	on 501(c "No," O	20 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3	section art III-A, I	ine 3, is
Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political expenditures from the prior year? Dart III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes." Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid). Current year Carryover from last year Total Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the exceeds the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditures of nondeductible lobbying and political expenditures of nondeductible lobbying and political expenditures from the prior year? Did the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditures from the prior year? Did the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditures of nondeductible lobbying and political	on 501(c "No," O	2; (5), or ; (R (b) Pa 2; 2k 2c 3	section art III-A, I	ine 3, is
Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political expenditures from the prior year? Dart III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes." Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid). a Current year b Carryover from last year c Total Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the exceeds the organization agree to carryover to the reasonable estimate of nondeductible lobbying and expenditure next year?	on 501(c "No," O	22 3 (5), or 1 9R (b) Pa 22 24 20 3	section art III-A, I	ine 3, is
Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political expenditures from the prior year? Dart III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes." Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid). Current year Carryover from last year Total Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the exception of the organization agree to carryover to the reasonable estimate of nondeductible lobbying and expenditure next year? Taxable amount of lobbying and political expenditures (see instructions)	on 501(c "No," O	2; (5), or ; (R (b) Pa 2; 2k 2c 3	section art III-A, I	ine 3, is
Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political expenditures from the prior year? Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes." Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of politiexpenses for which the section 527(f) tax was paid). Current year Carryover from last year Total Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the exceptable does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and expenditure next year? Taxable amount of lobbying and political expenditures (see instructions)	on 501(c "No," O	22 21 22 24 25	section art III-A, I	
Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political expenditures from the prior year? Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes." Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid). Current year Carryover from last year Total Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues for nondeductible lobbying and expenditure next year? Taxable amount of lobbying and political expenditures (see instructions) Part IV Supplemental Information Trovide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group)	on 501(c "No," O	22 21 22 24 25	section art III-A, I	
Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political expenditures from the prior year? Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes." Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of politiexpenses for which the section 527(f) tax was paid). Current year Carryover from last year Total Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the exceptable does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and expenditure next year? Taxable amount of lobbying and political expenditures (see instructions)	on 501(c "No," O	22 21 22 24 25	section art III-A, I	
Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political expenditures from the prior year? Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes." Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid). Current year Carryover from last year Total Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues for nondeductible lobbying and expenditure next year? Taxable amount of lobbying and political expenditures (see instructions) Part IV Supplemental Information Trovide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group)	on 501(c "No," O	22 21 22 24 25	section art III-A, I	
Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political expenditures from the prior year? Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes." Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid). Current year Carryover from last year Total Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues for nondeductible lobbying and expenditure next year? Taxable amount of lobbying and political expenditures (see instructions) Part IV Supplemental Information Trovide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group)	on 501(c "No," O	22 21 22 24 25	section art III-A, I	
Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political expenditures from the prior year? Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes." Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid). Current year Carryover from last year Total Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues for nondeductible lobbying and expenditure next year? Taxable amount of lobbying and political expenditures (see instructions) Part IV Supplemental Information Trovide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group)	on 501(c "No," O	22 21 22 24 25	section art III-A, I	
Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political expenditures from the prior year? Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes." Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid). Current year Carryover from last year Total Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues for nondeductible lobbying and expenditure next year? Taxable amount of lobbying and political expenditures (see instructions) Part IV Supplemental Information Trovide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group)	on 501(c "No," O	22 21 22 24 25	section art III-A, I	
Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political expenditures from the prior year? Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes." Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid). Current year Carryover from last year Total Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues for nondeductible lobbying and expenditure next year? Taxable amount of lobbying and political expenditures (see instructions) Part IV Supplemental Information Trovide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group)	on 501(c "No," O	22 21 22 24 25	section art III-A, I	
Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political expenditures from the prior year? Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes." Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid). Current year Carryover from last year Total Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues for nondeductible lobbying and expenditure next year? Taxable amount of lobbying and political expenditures (see instructions) Part IV Supplemental Information Trovide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group)	on 501(c "No," O	22 21 22 24 25	section art III-A, I	
Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political expenditures from the prior year? Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes." Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid). Current year Carryover from last year Total Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues for nondeductible lobbying and expenditure next year? Taxable amount of lobbying and political expenditures (see instructions) Part IV Supplemental Information Trovide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group)	on 501(c "No," O	22 21 22 24 25	section art III-A, I	

SCHEDULE D

(Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

Attach to Form 990.

► Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990.

2013
Open to Public

Open to Public Inspection

Name of the organization

UNITED WAY OF NEW YORK CITY

Employer identification number

13-2617681

Pai	rt I	Organizations Maintaining Donor Advised	d Funds or Other Similar Funds o	or Accounts. Complete if the
		organization answered "Yes" to Form 990, Part IV, line	6.	
			(a) Donor advised funds	(b) Funds and other accounts
1	Total	number at end of year	5	2
2		egate contributions to (during year)	150,148.	2,269,549.
3		egate grants from (during year)	500.	1,039,000.
4		egate value at end of year	177,090.	1,343,291.
5		ne organization inform all donors and donor advisors in w	riting that the assets held in donor advised	
		ne organization's property, subject to the organization's e	_	
6		ne organization inform all grantees, donors, and donor ac		
_		naritable purposes and not for the benefit of the donor or		•
		' '		
Pai		Conservation Easements. Complete if the organic		
1	Purpo	ose(s) of conservation easements held by the organization		,
		Preservation of land for public use (e.g., recreation or ed	` <u> </u>	orically important land area
		Protection of natural habitat	Preservation of a certific	
		Preservation of open space	, , , , , , , , , , , , , , , , ,	
2	Comi	plete lines 2a through 2d if the organization held a qualific	ed conservation contribution in the form of	f a conservation easement on the last
		of the tax year.		
	<i>a.a., c</i>	. 1.0 12.1 , 02.1		Held at the End of the Tax Year
а	Total	number of conservation easements		
b				
c		per of conservation easements on a certified historic stru		
q		per of conservation easements included in (c) acquired a		
-		in the National Register		2d
3		per of conservation easements modified, transferred, rele		
	year		sacca, extinguismou, en terminatea by the c	organization daming the tax
4	•	per of states where property subject to conservation eas	ement is located	
5		the organization have a written policy regarding the period		
		ions, and enforcement of the conservation easements it		☐ Yes ☐ No
6		and volunteer hours devoted to monitoring, inspecting, a		
7		unt of expenses incurred in monitoring, inspecting, and e		
8		each conservation easement reported on line 2(d) above		
•		section 170(h)(4)(B)(ii)?		
9		rt XIII, describe how the organization reports conservatio		
Ū		de, if applicable, the text of the footnote to the organization	•	•
		ervation easements.	on a financial statements that describes th	ic organization o accounting for
Pai		Organizations Maintaining Collections of	Art, Historical Treasures, or Oth	ner Similar Assets.
		Complete if the organization answered "Yes" to Form 9		
1a	If the	organization elected, as permitted under SFAS 116 (ASC		ent and balance sheet works of art.
		rical treasures, or other similar assets held for public exhi	•	
		ext of the footnote to its financial statements that describ	,	,, , , , , , , , , , , , , , , , , , , ,
b		organization elected, as permitted under SFAS 116 (ASC		and balance sheet works of art. historical
		ures, or other similar assets held for public exhibition, ed		
		ng to these items:	,	,1
		levenues included in Form 990, Part VIII, line 1		> \$
2	` '	organization received or held works of art, historical trea		
_		ollowing amounts required to be reported under SFAS 11	•	y,
а		nues included in Form 990, Part VIII, line 1		> \$
b		ts included in Form 990, Part X		> \$

	44.6.6.6.6.6.6.6.6.6.6.6.6.6.6.6.6.6.6.	Collections of Ar			bor		13-201/6			age ∠	
	t III Organizations Maintaining C										
3	Using the organization's acquisition, accession	on, and other record	s, check any of the	following that are	a sign	ificant	use of its	collectio	n item	IS	
	(check all that apply):		<u> </u>	_							
а											
b	b Cholarly research e Other										
С	Preservation for future generations										
4	Provide a description of the organization's co	ollections and explain	n how they further t	he organization's e	xemp	t purp	ose in Par	t XIII.			
5	During the year, did the organization solicit or	r receive donations o	of art, historical trea	sures, or other sim	ilar as	sets	_	_	_	_	
	to be sold to raise funds rather than to be ma							Yes		<u> No</u>	
Par	t IV Escrow and Custodial Arrang reported an amount on Form 990, Par		te if the organizatio	n answered "Yes"	to Fo	m 990	, Part IV, I	ine 9, or			
			! f!!								
па	Is the organization an agent, trustee, custodi							٦.,		٦	
	on Form 990, Part X?							Yes		∟ No	
b	If "Yes," explain the arrangement in Part XIII	and complete the fol	lowing table:								
								Amoun	<u>:</u>		
	Beginning balance					1c					
d	Additions during the year					1d					
е	Distributions during the year					1e					
f	Ending balance					1f					
2a	Did the organization include an amount on Fo	orm 990, Part X, line	21?				L	Yes		_ No	
<u>b</u>	If "Yes," explain the arrangement in Part XIII.									<u></u>	
Par	t V Endowment Funds. Complete if	the organization an	swered "Yes" to Fo	rm 990, Part IV, lin	e 10.						
		(a) Current year	(b) Prior year	(c) Two years back	(d)	Three y	ears back	(e) Four	years	back	
1a	Beginning of year balance	3,222,866.	3,616,285.	2,793,822	2.	2,6	63,676.	2	,416,	,260.	
	b Contributions 450,000. 877,440. 217,386									386.	
	Net investment earnings, gains, and losses	33,548.	34,021.	-54,97	7.	1	30,146.		30	,030.	
	Grants or scholarships		•	,							
	Other expenditures for facilities										
•	and programs		877,440.								
	Administrative expenses		, , , , , , , , , , , , , , , , , , , ,								
		3,256,414.	3,222,866.	3,616,285	; —	2 7	93,822.	2	663	,676.	
_	End of year balance				<u>' </u>	-,,	, , , , ,		, 000,	, 070.	
2	Provide the estimated percentage of the curr	ent year end balanc	e (line 1g, column (a	a)) neid as:							
	Board designated or quasi-endowment	0/	_%								
	Permanent endowment 100.00	%									
С	Temporarily restricted endowment	%									
	The percentages in lines 2a, 2b, and 2c should be a sh										
За	Are there endowment funds not in the posse	ssion of the organiza	ation that are held a	nd administered fo	or the	organi	zation	г			
	by:								Yes	No	
	(i) unrelated organizations							3a(i)	Х	<u> </u>	
								3a(ii)		Х	
b	If "Yes" to 3a(ii), are the related organizations							3b		<u> </u>	
4	Describe in Part XIII the intended uses of the		wment funds.								
Par	t VI Land, Buildings, and Equipm										
	Complete if the organization answered	d "Yes" to Form 990	, Part IV, line 11a. S	ee Form 990, Part	X, line	10.					
	Description of property	(a) Cost or of	ther (b) Cost	or other (c)	Accu	mulate	ed	(d) Boo	k valu	е	
		basis (investm	nent) basis	(other)	depre	ciation					
1a	Land										
	Buildings		9	,285,531.		309,	517.	8	,976	,014.	
	Leasehold improvements										
	Equipment		1	,249,951.		251,	743.		998	,208.	
	Other			•							
	Add lines 1a through 1e (Column (d) must e		X column (R) line 1	10(c))				9	974	222.	

Schedule D (Form 990) 2013

Scriedule D	(FUIII 990) 2013	CHILLD WILL OF	MEN TORRE CITT	 2017001
Part VII	Investments -	Other Securities.		

Part VII Investments - Other Securities.			
Complete if the organization answered "Yes" t (a) Description of security or category (including name of security)	to Form 990, Part IV, lir (b) Book value		2. st or end-of-year market value
(4) Figure del destructions	(b) book value	(c) Metriod of Valuation. Cos	st or end-or-year market value
(1) Financial derivatives			
(2) Closely-held equity interests (3) Other			
(A) CASH AND CASH EQUIVALENTS	2,276,46	54. END-OF-YEAR MARKET VA	LUE
(B)	_,,		
(C)			
(D)			
(E)			
(F)			
(G)			
(H)			
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.) ▶	2,276,46	54.	
Part VIII Investments - Program Related.			
Complete if the organization answered "Yes" t			
(a) Description of investment	(b) Book value	(c) Method of valuation: Cos	st or end-of-year market value
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9) Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) ▶			
Part IX Other Assets.			
Complete if the organization answered "Yes" t	to Form 990. Part IV. lir	ne 11d. See Form 990. Part X. line 1	5.
	Description	, ,	(b) Book value
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Column (b) must equal Form 990, Part X, col. (B) line	e 15.)		▶
Part X Other Liabilities.		11 11(0 5 000 5 1)	l' 05
Complete if the organization answered "Yes" t	to Form 990, Part IV, III	(b) Book value	, line 25.
		(b) Book value	
(1) Federal income taxes (2) CAMPAIGN DESIGNATIONS PAYABLE		1,519,400.	
<u></u>		4,355,541.	
(4) PENSION AND POSTRETIREMENT OBLIGATION		1,000,011.	
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Column (b) must equal Form 990, Part X, col. (B) line	25.)	5,874,941.	
2 Liability for uncertain tay positions. In Part XIII. provide			amonts that raparts tha

^{2.} Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII X

13-2617681

Pa	rt XI Reconciliation of Revenue per Audited Financial State		Revenue per R	eturn.	
	Complete if the organization answered "Yes" to Form 990, Part IV, line				20 055 040
1	Total revenue, gains, and other support per audited financial statements			1	39,975,940.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:	1 - 1	406 000		
a			426,220.		
b			141,554.		
С.	1 7 9				
d					567 774
e	• • • • • • • • • • • • • • • • • • • •			2e	567,774. 39,408,166.
3	Subtract line 2e from line 1 Amounts included on Form 990. Part VIII, line 12, but not on line 1:			3	33,400,100.
4	, , ,	ا ء ا			
a	, , , ,		19,308,781.		
b	, , , , , , , , , , , , , , , , , , , ,			4-	19,308,781.
C	Add lines 4a and 4b Total revenue. Add lines 3 and 4c. (<i>This must equal Form 990, Part I, line 12.</i>)			4c 5	58,716,947.
5 Pa	rt XII Reconciliation of Expenses per Audited Financial Sta	tements Witl	n Expenses per		
ı u	Complete if the organization answered "Yes" to Form 990, Part IV, line		i Expenses per	rictarri	•
1	Total expenses and losses per audited financial statements			1	40,225,624.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:	• • • • • • • • • • • • • • • • • • • •			
a		2a	141,554.		
b					
c	0.1				
d					
e				2e	141,554.
3	Subtract line 2e from line 1			3	40,084,070.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:				· · · · · ·
a .		4a			
b			18,457,795.		
c				4c	18,457,795.
	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18			5	58,541,865.
	rt XIII Supplemental Information.				
	ride the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4 and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide an			4; Part X, I	ine 2; Part XI,
PART	T V, LINE 4:				
EXPI	LANATION: THE ORGANIZATION'S ENDOWMENT FUNDS ARE PRIMARILY	USED IN			
PERI	PETUITY TO PROVIDE A PERMANENT SOURCE OF INCOME.				
PART	T X, LINE 2:				
EXPI	LANATION: FIN48 DISCLOSURE:				
INC	OME TAXES - UNITED WAY FOLLOWS THE PROVISIONS OF FASB ASC 7	40, "INCOME			
TAXI	ES", WHICH PROVIDES STANDARDS FOR ESTABLISHING AND CLASSIFY	ING ANY TAX			
PROV	VISIONS FOR UNCERTAIN TAX POSITIONS. UNITED WAY IS NO LONG	ER SUBJECT			
TO I	FEDERAL OR STATE AND LOCAL INCOME TAX EXAMINATIONS BY TAX A	UTHORITIES			
FOR	YEARS BEFORE 2011.				

SCHEDULE G

(Form 990 or 990-EZ)

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

► Attach to Form 990 or Form 990-EZ.

Open To Public Inspection

Department of the Treasury Internal Revenue Service

Information about Schedule G (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form.990

Employer identification number

OMB No. 1545-0047

Name of the organization UNITED WAY OF NEW YORK CITY 13-2617681 Fundraising Activities. Complete if the organization answered "Yes" to Form 990, Part IV, line 17. Form 990-EZ filers are not Part I required to complete this part. Indicate whether the organization raised funds through any of the following activities. Check all that apply. Mail solicitations e X Solicitation of non-government grants X Internet and email solicitations f X Solicitation of government grants g X Special fundraising events Phone solicitations d X In-person solicitations 2 a Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or X Yes key employees listed in Form 990. Part VII) or entity in connection with professional fundraising services? No b If "Yes," list the ten highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization. (iii) Did fundraiser (v) Amount paid (vi) Amount paid (i) Name and address of individual (iv) Gross receipts to (or retained by) to (or retained by) (ii) Activity have custody or entity (fundraiser) from activity fundraiser or control of contributions? organization listed in col. (i) PREMIERE EVENTS PLUS, INC -Yes No 1441 BROADWAY SUITE 5001, NY EVENT MANAGEMENT Х 1,385,983 110,000 1,275,983. LORELEI EVENTS GROUP INC. 355 LEXINGTON AVENUE NEW EVENT MANAGEMENT x 454,950 48,000 406,950. 1.840.933. 158,000. 1,682,933. **Total** List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration NY, NJ, CT, AL, AK, AR, CA, CO, DC, FL, GA, HI, IL, KS, KY, ME, MD, MI, MN, MS, NH, NM, NC, ND, OH OK, OR, PA, RI, SC, TN, UT, VA, WA, WV, WI, MA, OK

Schedule G (Form 990 or 990-EZ) 2013 UNITED WAY OF NEW YORK CITY

Fundraising Events. Complete if the organization answered "Yes" to Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000.

(a) Event #1

(b) Event #2

(c) Other events

(d) Total events

			(a) Event#1 GRIDIRON GALA	(b) Event #2 WLC LUNCHEON	(c) Other events	(d) Total events (add col. (a) through
4			(event type)	(event type)	(total number)	- col. (c))
Revenue				·		
Reve	1	Gross receipts	1,385,983.	454,950.	159,869.	2,000,802.
	2	Less: Contributions	1,067,974.	386,345.	143,632.	1,597,951.
	3	Gross income (line 1 minus line 2)	318,009.	68,605.	16,237.	402,851.
	4	Cash prizes				
S	5	Noncash prizes				
kpense	6	Rent/facility costs				
Direct Expenses	7	Food and beverages				
	8	Entertainment				
	9	Other direct expenses		68,605.	16,237.	
		Direct expense summary. Add lines 4 through	. ,			402,851.
Ps	11 rt	Net income summary. Subtract line 10 from li Gaming. Complete if the organization a	ne 3, column (d)	990 Part IV line 19 or r	enorted more than	0.
		\$15,000 on Form 990-EZ, line 6a.	answered res to roini	330, 1 21114, 1110 13, 011	eported more than	
une —		¥,	(a) Bingo	(b) Pull tabs/instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col. (a) through col. (c))
Revenue	1	Gross revenue				
ses	2	Cash prizes				
Direct Expenses	3	Noncash prizes				
Direct	4	Rent/facility costs				
	5	Other direct expenses				
	6	Volunteer labor	Yes % No	Yes %	Yes % No	
	7	Direct expense summary. Add lines 2 through	n 5 in column (d)		>	
	8	Net gaming income summary. Subtract line 7	from line 1, column (d)		>	
а	ls t	ter the state(s) in which the organization opera the organization licensed to operate gaming ac	tivities in each of these			Yes No
b	If "	No," explain:				
		ere any of the organization's gaming licenses re			/ear?	Yes No
	_					

Sch	nedule G (Form 990 or 990-EZ) 2013 UNITED WAY OF NEW YORK CITY 13-26	17681		Page 3
11	Does the organization operate gaming activities with nonmembers?		Yes	☐ No
12	Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity formed to administer charitable gaming?		Yes	□ No
13	Indicate the percentage of gaming activity operated in:			
	a The organization's facility	13a		%
	o An outside facility	13b		%
	Enter the name and address of the person who prepares the organization's gaming/special events books and records:			
	Name ▶			
	Address			
15a	a Does the organization have a contract with a third party from whom the organization receives gaming revenue?		Yes	☐ No
k	o If "Yes," enter the amount of gaming revenue received by the organization > \$ and the amount			
	of gaming revenue retained by the third party > \$			
(If "Yes," enter name and address of the third party:			
	Name			
	Address			
16	Gaming manager information:			
	Name ▶			
	Gaming manager compensation > \$			
	Description of services provided			
	☐ Director/officer ☐ Employee ☐ Independent contractor			
17	Mandatory distributions:			
á	a Is the organization required under state law to make charitable distributions from the gaming proceeds to			
	retain the state gaming license?	L	Yes	∟ No
k	• Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the			
Ds	organization's own exempt activities during the tax year \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	inos O	0h 1	0h 15h
	15c, 16, and 17b, as applicable. Also complete this part to provide any additional information (see instructions).		90, 1	ob, 15b,
SCI	EDULE G, PART I, LINE 2B, LIST OF TEN HIGHEST PAID FUNDRAISERS:			
(I)	NAME OF FUNDRAISER: PREMIERE EVENTS PLUS, INC			
(T)	ADDRESS OF FUNDRAISER: 1441 BROADWAY SUITE 5001, NY, NY 10018			
(1)	ADDRESS OF FORDRATSER. 1771 DROADWAY SULTE SUUT, NI, NI 10010			
	WWW OF THE PROPERTY OF THE PRO			
(I)	NAME OF FUNDRAISER: LORELEI EVENTS GROUP, INC.			
<u>(I)</u>	ADDRESS OF FUNDRAISER: 355 LEXINGTON AVENUE, NEW YORK, NY 10017			

SCHEDULE I (Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

Complete if the organization answered "Yes" to Form 990, Part IV, line 21 or 22.

➤ Attach to Form 990.

▶ Information about Schedule I (Form 990) and its instructions is at www irs gov/form990

OMB No. 1545-0047

Open to Public Inspection

Employer identification number

UNITED WAY OF	NEW YORK CIT	Y					13-2617681
Part I General Information on Grants a	and Assistance						
1 Does the organization maintain records	to substantiate th	e amount of the grant	s or assistance, the	grantees' eligibilit	ty for the grants or as:	sistance, and the selec	tion
criteria used to award the grants or assi	stance?						X Yes No
2 Describe in Part IV the organization's pro	ocedures for mon	itoring the use of grant	t funds in the United	d States.			
Part II Grants and Other Assistance to	Governments an	nd Organizations in th	e United States. C	omplete if the org	anization answered "	Yes" to Form 990, Part	IV, line 21, for any
recipient that received more than	\$5,000. Part II car	n be duplicated if addi	tional space is need	ded.	(f) Method of	1	
Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
							READNYC- READNYC IS A
COMMUNITY WEALTH PARTNERS							COMPREHENSIVE, ALIGNED,
1825K STREET NW STE 100							AND COLLECTIVE STRATEGY
WASHINGTON, DC 20006	52-2025260	501(C)3	9,300.	0.			TO SUPPORT CHILDREN,
							READNYC- READNYC IS A
EAST SIDE HOUSE INC.							COMPREHENSIVE, ALIGNED,
337 ALEXANDER AVE.				_			AND COLLECTIVE STRATEGY
BRONX, NY 10454	13-1623989	501(C)3	281,309.	0.			TO SUPPORT CHILDREN,
							READNYC- READNYC IS A
REACH OUT AND READ OF GREATER NEW							COMPREHENSIVE, ALIGNED,
YORK - 30 EAST 33RD STREET - NEW	12 4000045	501/612	10.000	0			AND COLLECTIVE STRATEGY
YORK, NY 10016	13-4080045	501(C)3	10,000.	0.			TO SUPPORT CHILDREN,
DOGALTAID WORK							READNYC - READNYC IS A
ROSALIND KOTZ 1108 ARDSLEY ROAD							COMPREHENSIVE, ALIGNED, AND COLLECTIVE STRATEGY
			30 600	0.			
SCHENECTADY, NY 12308			39,600.	0.			TO SUPPORT CHILDREN, READNYC- READNYC IS A
SHANE KATHERINE SAFIR							COMPREHENSIVE, ALIGNED,
1394 BARROW'S RD							AND COLLECTIVE STRATEGY
OAKLAND, CA 94610			40,582.	0.			TO SUPPORT CHILDREN,
OARDAND, CA 34010	+		40,302.	0.			ATTENDANCE IMPROVEMENT
CAMBA							DROPOUT PREVENTION
1720 CHURCH AVENUE, 2ND FL							SERVICES (AIDP)-UWNYC ANI
BROOKLYN, NY 11226	11-2480339	501(C)3	247,908.	0.			THE NEW YORK CITY
			' '		l	1	. 02
2 Enter total number of section 501(c)(3) a	•	· ·					<u></u>
3 Enter total number of other organization	is iistea in the line	ı table					

Part II Continuation of Grants and Other Assistance to Governments and Organizations in the United States (Schedule I (Form 990), Part II.)								
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance	
							ATTENDANCE IMPROVEMENT	
CATHOLIC CHARITIES COMMUNITY							DROPOUT PREVENTION	
SERVICES, ARCHDIOCESE OF NY - 1011							SERVICES (AIDP)-UWNYC AND	
FIRST AVENUE - NEW YORK, NY 10022	13-5562184	501(C)3	149,880.	0.			THE NEW YORK CITY	
							ATTENDANCE IMPROVEMENT	
CENTRAL QUEENS YM & YWH							DROPOUT PREVENTION	
67-09 108TH STREET							SERVICES (AIDP)-UWNYC AND	
FOREST HILLS, NY 11375	11-1633509	501(C)3	312,052.	0.			THE NEW YORK CITY	
							ATTENDANCE IMPROVEMENT	
CITYKIDS FOUNDATION, INC.							DROPOUT PREVENTION	
57 LEONARD STREET							SERVICES (AIDP)-UWNYC AND	
NEW YORK, NY 10013	13-3453226	501(C)3	141,330.	0.			THE NEW YORK CITY	
COMMUNITY ASSOCIATION OF							ATTENDANCE IMPROVEMENT	
PROGRESSIVE DOMINICANS - 3940							DROPOUT PREVENTION	
BROADWAY AVE., 2ND FLOOR - NEW							SERVICES (AIDP)-UWNYC AND	
YORK, NY 10032	13-3266145	501(C)3	197,331.	0.			THE NEW YORK CITY	
							ATTENDANCE IMPROVEMENT	
COMMUNITY MEDIATION SERVICES							DROPOUT PREVENTION	
89-64 163RD STREET							SERVICES (AIDP)-UWNYC AND	
JAMAICA, NY 11432	11-2663007	501(C)3	778,508.	0.			THE NEW YORK CITY	
							ATTENDANCE IMPROVEMENT	
COUNSELING IN SCHOOLS, INC							DROPOUT PREVENTION	
65 WEST 95TH STREET, SUITE 7C							SERVICES (AIDP)-UWNYC AND	
NEW YORK, NY 10025	13-3637647	501(C)3	1,698,913.	0.			THE NEW YORK CITY	
							ATTENDANCE IMPROVEMENT	
EAST SIDE HOUSE INC.							DROPOUT PREVENTION	
337 ALEXANDER AVE.							SERVICES (AIDP)-UWNYC AND	
BRONX, NY 10454	13-1623989	501(C)3	1,084,155.	0.			THE NEW YORK CITY	
							ATTENDANCE IMPROVEMENT	
ENACT, INC.							DROPOUT PREVENTION	
80 8TH AVENUE, SUITE 1102							SERVICES (AIDP)-UWNYC AND	
NEW YORK, NY 10011	13-3422660	501(C)3	399,760.	0.			THE NEW YORK CITY	
							ATTENDANCE IMPROVEMENT	
GLOBAL KIDS, INC.							DROPOUT PREVENTION	
137 EAST 25TH STREET, 2ND FLOOR							SERVICES (AIDP)-UWNYC AND	
NEW YORK, NY 10010	13-3629485	501(C)3	959,520.	0.			THE NEW YORK CITY	

Part II Continuation of Grants and Other	Part II Continuation of Grants and Other Assistance to Governments and Organizations in the United States (Schedule I (Form 990), Part II.)								
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
							ATTENDANCE IMPROVEMENT		
GOOD SHEPHERD SERVICES							DROPOUT PREVENTION		
305 SEVENTH AVENUE, 9TH FL							SERVICES (AIDP)-UWNYC AND		
NEW YORK, NY 10001	13-5598710	501(C)3	2,078,118.	0.			THE NEW YORK CITY		
							ATTENDANCE IMPROVEMENT		
GOODWILL INDUSTRIES OF GREATER NY							DROPOUT PREVENTION		
& NJ - 4-21 27TH AVENUE - ASTORIA,							SERVICES (AIDP)-UWNYC AND		
NY 11102	13-1641068	501(C)3	146,209.	0.			THE NEW YORK CITY		
							ATTENDANCE IMPROVEMENT		
GRAND STREET SETTLEMENT							DROPOUT PREVENTION		
80 PITT STREET							SERVICES (AIDP)-UWNYC AND		
NEW YORK, NY 10002	13-5562230	501(C)3	290,492.	0.			THE NEW YORK CITY		
							ATTENDANCE IMPROVEMENT		
HENRY STREET SETTLEMENT							DROPOUT PREVENTION		
265 HENRY STREET							SERVICES (AIDP)-UWNYC AND		
NEW YORK, NY 10002	13-1562242	501(C)3	149,880.	0.			THE NEW YORK CITY		
·							ATTENDANCE IMPROVEMENT		
NEW YORK CENTER FOR INTERPERSONAL							DROPOUT PREVENTION		
DEVELOPMENT - 130 STUYVESANT PLACE							SERVICES (AIDP)-UWNYC AND		
- STATEN ISLAND, NY 10301	23-7085239	501(C)3	321,524.	0.			THE NEW YORK CITY		
,			,				ATTENDANCE IMPROVEMENT		
PARTNERSHIP WITH CHILDREN, INC.							DROPOUT PREVENTION		
299 BROADWAY, SUITE 1300							SERVICES (AIDP)-UWNYC AND		
NEW YORK, NY 10007	13-5596751	501(C)3	2,045,030.	0.			THE NEW YORK CITY		
							ATTENDANCE IMPROVEMENT		
PHIPPS COMMUNITY DEVELOPMENT							DROPOUT PREVENTION		
CORPORATION - 902 BROADWAY, 13TH							SERVICES (AIDP)-UWNYC AND		
FLOOR - NEW YORK, NY 10010	13-2707665	501(C)3	281,569.	0.			THE NEW YORK CITY		
The Man Tolki, MI 10010	13 2707003	501(0/5	201,505.	•••			ATTENDANCE IMPROVEMENT		
QUEENS COMMUNITY HOUSE							DROPOUT PREVENTION		
108-25 62ND DRIVE							SERVICES (AIDP)-UWNYC AND		
FOREST HILLS, NY 11375	11-2375583	501(C)3	591,105.	0.			THE NEW YORK CITY		
FOREST HILLS, NI 11373	11 25/5505	001(0/3	331,103.	٠.			ATTENDANCE IMPROVEMENT		
RIDGEWOOD BUSHWICK SENIOR CITIZENS							DROPOUT PREVENTION		
							SERVICES (AIDP)-UWNYC AND		
COUNCIL, INC 217 WYCKOFF AVE -	11_2452052	501/C)3	320 706	0.					
BROOKLYN, NY 11237	11-2453853	P01(C)3	330,796.	0.		1	THE NEW YORK CITY		

Part II Continuation of Grants and Other	Part II Continuation of Grants and Other Assistance to Governments and Organizations in the United States (Schedule I (Form 990), Part II.)								
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
							ATTENDANCE IMPROVEMENT		
SOCIAL SOLUTIONS, INC.							DROPOUT PREVENTION		
425 WILLIAM COURT, SUITE 100							SERVICES (AIDP)-UWNYC AND		
BALTIMORE, NY 21220	52-2277149		16,320.	0.			THE NEW YORK CITY		
							ATTENDANCE IMPROVEMENT		
SPORTS & ARTS IN SCHOOLS							DROPOUT PREVENTION		
FOUNDATION - 58-12 QUEENS BLVD.,							SERVICES (AIDP)-UWNYC AND		
SUITE 1 - WOODSIDE, NY 11377	11-3112635	501(C)3	246,332.	0.			THE NEW YORK CITY		
							ATTENDANCE IMPROVEMENT		
ST. JOHN'S UNIVERSITY							DROPOUT PREVENTION		
8000 UTOPIA PARKWAY							SERVICES (AIDP)-UWNYC AND		
JAMAICA, NY 11439	11-1630830	501(C)3	398,649.	0.			THE NEW YORK CITY		
							ATTENDANCE IMPROVEMENT		
THE DOOR - A CENTER OF							DROPOUT PREVENTION		
ALTERNATIVES - 121 AVENUE OF THE							SERVICES (AIDP)-UWNYC AND		
AMERICAS - NEW YORK, NY 10013	13-6127348	501(C)3	270,560.	0.			THE NEW YORK CITY		
							ATTENDANCE IMPROVEMENT		
URBAN ARTS PARTNERSHIP							DROPOUT PREVENTION		
414 BROADWAY FL 6 1							SERVICES (AIDP)-UWNYC AND		
NEW YORK, NY 10013	13-3554734	501(C)3	256,402.	0.			THE NEW YORK CITY		
							COLLEGE READINESS ACADEMY		
CYPRESS HILLS LOCAL DEVELOPMENT							-THE PROGRAM FOCUSES		
CORPORATION - 625 JAMAICA AVENUE -							PRIMARILY ON ACADEMIC		
BROOKLYN, NY 11208	11-2683663	501(C)3	117,000.	0.			PREPAREDNESS FOR 30 HIGH		
							COLLEGE READINESS ACADEMY		
FASHION INSTITUTE OF TECHNOLOGY							-THE PROGRAM FOCUSES		
SEVENTH AVENUE AT 27 STREET							PRIMARILY ON ACADEMIC		
NEW YORK, NY 10001	13-5675757	501(C)3	11,396.	0.			PREPAREDNESS FOR 30 HIGH		
			·				COLLEGE READINESS ACADEMY		
METIS ASSOCIATES, INC.							-THE PROGRAM FOCUSES		
90 BROAD STREET							PRIMARILY ON ACADEMIC		
NEW YORK, NY 11225	13-1988190	501(C)3	23,714.	0.			PREPAREDNESS FOR 30 HIGH		
							ATTENDANCE IMPROVEMENT		
CHINESE-AMERICAN PLANNING COUNCIL,							DROPOUT PREVENTION		
INC 150 ELIZABETH ST NEW							SERVICES (AIDP)-UWNYC AND		
YORK, NY 10012	13-6202692	501(C)3	142,032.	0.			THE NEW YORK CITY		
·							<u> </u>		

Part II Continuation of Grants and Other	Part II Continuation of Grants and Other Assistance to Governments and Organizations in the United States (Schedule I (Form 990), Part II.)								
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
COMMITTEE FOR HISPANIC CHILDREN							ATTENDANCE IMPROVEMENT		
AND FAMILIES, INC 110 WILLIAM							DROPOUT PREVENTION		
STREET, SUITE 1802 - NEW YORK, NY							SERVICES (AIDP)-UWNYC AND		
10038	11-2622003	501(C)3	399,293.	0.			THE NEW YORK CITY		
							ATTENDANCE IMPROVEMENT		
YWCA OF THE CITY OF NEW YORK							DROPOUT PREVENTION		
550 BROADWAY, 13TH FLOOR							SERVICES (AIDP)-UWNYC AND		
NEW YORK, NY 10004	13-1624230	501(C)3	409,349.	0.			THE NEW YORK CITY		
							EMERGENCY FOOD AND		
DRISCOLL FOODS							SHELTER PROGRAM		
174 DELAWANNA AVENUE							(EFSP)-HELPS TO PREVENT		
CLIFTON, NY 07014	22-3482240		831,463.	0.			HUNGER AND PRESERVE		
·							HPNAP-HELPS ENSURE THE		
AGRI PROCESSORS INCORPORATED							ACCESSIBILITY AND		
5600 1ST AVENUE							AVAILABILITY OF SAFE,		
BROOKLYN, NY 11220	22-2885839		18,792.	0.			NUTRITIOUS FOOD IN NYC'S		
·							HPNAP-HELPS ENSURE THE		
BALTER SALES COMPANY, INC.							ACCESSIBILITY AND		
209 BOWERY							AVAILABILITY OF SAFE,		
NEW YORK, NY 10002	13-1911598		103,020.	0.			NUTRITIOUS FOOD IN NYC'S		
			,	-			HPNAP-HELPS ENSURE THE		
BENZ'S FOOD PRODUCTS, INCORPORATED							ACCESSIBILITY AND		
332 ALBANY AVENUE							AVAILABILITY OF SAFE,		
BROOKLYN, NY 11213	11-2841450		80,081.	0.			NUTRITIOUS FOOD IN NYC'S		
			, , , , , , ,				HPNAP-HELPS ENSURE THE		
CODERO'S HOSTING							ACCESSIBILITY AND		
8735 ROSEHILL ROAD, SUITE 400							AVAILABILITY OF SAFE,		
LENEXA, KS 66215	27-0214713		12,577.	0.			NUTRITIOUS FOOD IN NYC'S		
ELIMINI, NO 00213	27 0211713		12,577.	•			HPNAP-HELPS ENSURE THE		
CRANBERRY HALL FARM							ACCESSIBILITY AND		
P.O. BOX 227							AVAILABILITY OF SAFE,		
COOKSTOWN, NJ 08551	22-2897065		72,956.	0.			NUTRITIOUS FOOD IN NYC'S		
	22 205/005		72,550.	· ·			HPNAP-HELPS ENSURE THE		
CURTIS WARD REFRIGERATION							ACCESSIBILITY AND		
217-44A 98TH AVENUE							AVAILABILITY OF SAFE,		
	11-1748460		29,770.	0.			NUTRITIOUS FOOD IN NYC'S		
QUEENS VILLAGE, NY 11429	11-1/40400		49,170.	υ,			MOTETITOOS LOOD IN NIC S		

Part II Continuation of Grants and Other Assistance to Governments and Organizations in the United States (Schedule I (Form 990), Part II.)								
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance	
							HPNAP-HELPS ENSURE THE	
DAVID ELLIOT POULTRY FARM							ACCESSIBILITY AND	
300 BRECK STREET							AVAILABILITY OF SAFE,	
SCRANTON, PA 18505	24-0835679		41,064.	0.			NUTRITIOUS FOOD IN NYC'S	
							HPNAP-HELPS ENSURE THE	
DRISCOLL FOODS							ACCESSIBILITY AND	
174 DELAWANNA AVENUE							AVAILABILITY OF SAFE,	
CLIFTON, NY 07014	22-3482240		3,576,049.	0.			NUTRITIOUS FOOD IN NYC'S	
							HPNAP-HELPS ENSURE THE	
ECOSTATION NY							ACCESSIBILITY AND	
130 PALMETTO STREET							AVAILABILITY OF SAFE,	
BROOKLYN, NY 11221	27-0626902	501(C)3	30,000.	0.			NUTRITIOUS FOOD IN NYC'S	
·			,				HPNAP-HELPS ENSURE THE	
GOLDEN EARTHWORM ORGANIC FARM, LLC							ACCESSIBILITY AND	
652 PECONIC BAY BLVD., P.O. BOX 87							AVAILABILITY OF SAFE,	
JAMESPORT, NY 11947	41-2170690		38,500.	0.			NUTRITIOUS FOOD IN NYC'S	
							HPNAP-HELPS ENSURE THE	
GROWNYC							ACCESSIBILITY AND	
51 CHAMBERS STREET,RM. 228							AVAILABILITY OF SAFE,	
NEW YORK, NY 10007	13-2765465	501(C)3	32,985.	0.			NUTRITIOUS FOOD IN NYC'S	
12H 15HH, H1 1555,	13 2703103	501(0)5	32,303.	• • •			HPNAP-HELPS ENSURE THE	
HEARTY ROOTS FARM							ACCESSIBILITY AND	
P.O.BOX 277							AVAILABILITY OF SAFE,	
TIVOLI, NY 12583	20-2925491		50,400.	0.			NUTRITIOUS FOOD IN NYC'S	
11VOL1, N1 12303	20-2925491		30,400.	0.			HPNAP-HELPS ENSURE THE	
J. GLEBOCKI FARMS							ACCESSIBILITY AND	
19 MALONEY LANE	00 0000013		20 744	0			AVAILABILITY OF SAFE,	
GOSHEN, NY 10924	20-8022213		39,744.	0.			NUTRITIOUS FOOD IN NYC'S	
WINNOVED WINDERING COLORS							HPNAP-HELPS ENSURE THE	
KENOVER MARKETING CORPORATION							ACCESSIBILITY AND	
9 - 29TH STREET							AVAILABILITY OF SAFE,	
BROOKLYN, NY 11232	11-3328605		9,001.	0.			NUTRITIOUS FOOD IN NYC'S	
							HPNAP-HELPS ENSURE THE	
MILK NOT JAILS							ACCESSIBILITY AND	
497 QUINCY STREET							AVAILABILITY OF SAFE,	
BROOKLYN, NY 11221	37-1635378		8,487.	0.			NUTRITIOUS FOOD IN NYC'S	

Part II Continuation of Grants and Other	Part II Continuation of Grants and Other Assistance to Governments and Organizations in the United States (Schedule I (Form 990), Part II.)								
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
NORTHEAST BROOKLY HOUSING							HPNAP-HELPS ENSURE THE		
DEVELOPMENT CORP 132 RALPH							ACCESSIBILITY AND AVAILABILITY OF SAFE,		
AVENUE - BROOKLYN, NY 11233	11-2737223	501(C)3	30,000.	0.			NUTRITIOUS FOOD IN NYC'S		
AVENUE - BROOKLIN, NI 11233	11-2/3/223	501(0/3	30,000.	0.			HPNAP-HELPS ENSURE THE		
RED APPLE FRUIT AND VEGETABLE							ACCESSIBILITY AND		
455 ALBANY AVENUE							AVAILABILITY OF SAFE,		
BROOKLYN, NY 11213	06-2607071		32,476.	0.			NUTRITIOUS FOOD IN NYC'S		
	00 2007072		02,170.				HPNAP-HELPS ENSURE THE		
SHABBOS FISH MARKET							ACCESSIBILITY AND		
417 KINGSTON AVENUE							AVAILABILITY OF SAFE,		
BROOKLYN, NY 11225	11-3180901		27,262.	0.			NUTRITIOUS FOOD IN NYC'S		
			, -				HPNAP-HELPS ENSURE THE		
STONELEDGE FARM LLC							ACCESSIBILITY AND		
359 ROSS RULAND RD							AVAILABILITY OF SAFE,		
SOUTH CAIRO, NY 12482	20-4541185		27,720.	0.			NUTRITIOUS FOOD IN NYC'S		
			,				HPNAP-HELPS ENSURE THE		
THE DOOR - A CENTER OF							ACCESSIBILITY AND		
ALTERNATIVES - 121 AVENUE OF THE							AVAILABILITY OF SAFE,		
AMERICAS - NEW YORK, NY 10013	13-6127348	501(C)3	28,537.	0.			NUTRITIOUS FOOD IN NYC'S		
							HPNAP-HELPS ENSURE THE		
THE FARM AT MILLER'S CROSSING							ACCESSIBILITY AND		
81 ROXBURY ROAD							AVAILABILITY OF SAFE,		
HUDSON, NY 12534	14-1811452		50,820.	0.			NUTRITIOUS FOOD IN NYC'S		
							HPNAP-HELPS ENSURE THE		
WHISTLE DOWN FARM							ACCESSIBILITY AND		
20 SCHOOL TEACHER ROAD,							AVAILABILITY OF SAFE,		
HUDSON, NY 12534	46-2876339		37,800.	0.			NUTRITIOUS FOOD IN NYC'S		
							HPNAP-HELPS ENSURE THE		
WINDFLOWER FARM							ACCESSIBILITY AND		
585 MEETING HOUSE ROAD							AVAILABILITY OF SAFE,		
VALLEY FALLS, NY 12185	52-2336178		49,704.	0.			NUTRITIOUS FOOD IN NYC'S		
							HURRICANE SANDY RECOVERY		
AMETHYST WOMEN PROJECT INC							FUND (HSRF)-UWNYC SERVED		
1907 MERMAID AVENUE							AS THE FUND MANAGER FOR		
BROOKLYN, NY 11224	11-3505513	501(C)3	36,075.	0.			HSRF. HSRF HAS PROVIDED		

Part II Continuation of Grants and Other	Part II Continuation of Grants and Other Assistance to Governments and Organizations in the United States (Schedule I (Form 990), Part II.)								
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
							HURRICANE SANDY RECOVERY		
BERGEN COUNTY'S UNITED WAY							FUND (HSRF)-UWNYC SERVED		
6 FOREST AVENUE							AS THE FUND MANAGER FOR		
PARAMUS, NJ 07652	22-6028959	501(C)3	40,620.	0.			HSRF. HSRF HAS PROVIDED		
							HURRICANE SANDY RECOVERY		
EDEN II SCHOOL FOR AUTISTIC							FUND (HSRF)-UWNYC SERVED		
CHILDREN - 150 GRANITE STREET -							AS THE FUND MANAGER FOR		
STATEN ISLAND, NY 10303	13-2872916	501(C)3	10,000.	0.			HSRF. HSRF HAS PROVIDED		
							HURRICANE SANDY RECOVERY		
FIFTH AVENUE COMMITTEE							FUND (HSRF)-UWNYC SERVED		
621 DEGRAW STREET							AS THE FUND MANAGER FOR		
BROOKLYN, NY 11217	11-2475743	501(C)3	53,592.	0.			HSRF. HSRF HAS PROVIDED		
							HURRICANE SANDY RECOVERY		
GERRISTEN BEACH CARES, INC							FUND (HSRF)-UWNYC SERVED		
PO BOX 340505							AS THE FUND MANAGER FOR		
BROOKLYN, NY 11234	11-3399328	501(C)3	20,000.	0.			HSRF. HSRF HAS PROVIDED		
JEWISH COMMUNITY COUNCIL OF							HURRICANE SANDY RECOVERY		
CANARSIE - 1170 PENNSYLVANIA							FUND (HSRF)-UWNYC SERVED		
AVENUE SUITE B - BROOKLYN, NY							AS THE FUND MANAGER FOR		
11239	11-2608645	501(C)3	23,738.	0.			HSRF. HSRF HAS PROVIDED		
LUTHERAN SOCIAL SERVICES OF							HURRICANE SANDY RECOVERY		
METROPOLITAN NY, INC 475							FUND (HSRF)-UWNYC SERVED		
RIVERSIDE DRIVE STREET, SUITE 1244							AS THE FUND MANAGER FOR		
- NEW YORK, NY 10115	13-2658548	501(C)3	90,000.	0.			HSRF. HSRF HAS PROVIDED		
,			, -	-			HURRICANE SANDY RECOVERY		
MACEDONIA BAPIST CHURCH							FUND (HSRF)-UWNYC SERVED		
330 BEACH 67TH STREET							AS THE FUND MANAGER FOR		
ARVERNE, NY 11692	11-2522629	501(C)3	15,000.	0.			HSRF. HSRF HAS PROVIDED		
,							HURRICANE SANDY RECOVERY		
MIDDLESEX UNITED WAY, INC							FUND (HSRF)-UWNYC SERVED		
100 RIVERVIEW CENTER							AS THE FUND MANAGER FOR		
MIDDLETON, CT 06457	06-0665170	501(C)3	43,301.	0.			HSRF. HSRF HAS PROVIDED		
mission, or outs,	00 0003170	501(0)5	13,301.	• • •			HURRICANE SANDY RECOVERY		
NEW YORK DISASTER INTERFAITH							FUND (HSRF)-UWNYC SERVED		
SERVICES - 4 WEST 42ND STREET,							AS THE FUND MANAGER FOR		
ROOM 407 - NEW YORK, NY 10036	01-0794539	501(C)3	401,908.	0.			HSRF. HSRF HAS PROVIDED		
MOOT 407 MIN TORK, NI TOUSO	01 0134333	Por(C/3	±01,300.	٠.			TIONE HONE HAS PROVIDED		

Part II Continuation of Grants and Other	Part II Continuation of Grants and Other Assistance to Governments and Organizations in the United States (Schedule I (Form 990), Part II.)								
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
							HURRICANE SANDY RECOVERY		
NEW YORK LEGAL ASSISTANCE GROUP							FUND (HSRF)-UWNYC SERVED		
7 HANOVER SQUARE 18TH FLOOR							AS THE FUND MANAGER FOR		
NEW YORK, NY 10004	13-3505428	501(C)3	20,000.	0.			HSRF. HSRF HAS PROVIDED		
							HURRICANE SANDY RECOVERY		
NEW YORKERS FOR CHILDREN							FUND (HSRF)-UWNYC SERVED		
450 SEVENTH AVENUE, SUITE 403							AS THE FUND MANAGER FOR		
NEW YORK, NY 10123	13-3904537	501(C)3	64,000.	0.			HSRF. HSRF HAS PROVIDED		
							HURRICANE SANDY RECOVERY		
SOUTH BROOKLYN YOUTH CONSORTIUM							FUND (HSRF)-UWNYC SERVED		
2811 MERMAID AVENUE, 2ND FLOOR							AS THE FUND MANAGER FOR		
BROOKLYN, NY 11224	03-0387372	501(C)3	125,000.	0.			HSRF. HSRF HAS PROVIDED		
							HURRICANE SANDY RECOVERY		
UNITED WAY OF CENTRAL MARYLAND							FUND (HSRF)-UWNYC SERVED		
100 SOUTH CHARLES ST. 5TH FLOOR							AS THE FUND MANAGER FOR		
BALTIMORE, MD 21201	52-0591543	501(C)3	9,598.	0.			HSRF. HSRF HAS PROVIDED		
							HURRICANE SANDY RECOVERY		
UNITED WAY OF COASTAL FAIRFIELD							FUND (HSRF)-UWNYC SERVED		
COUNTY - 75 WASHINGTON AVENUE -							AS THE FUND MANAGER FOR		
BRIDGEPORT, CT 06604	06-0773038	501(C)3	87,978.	0.			HSRF. HSRF HAS PROVIDED		
·			·				HURRICANE SANDY RECOVERY		
UNITED WAY OF ESSEX AND WEST							FUND (HSRF)-UWNYC SERVED		
HUDSON - 303-9 WASHINGTON STREET -							AS THE FUND MANAGER FOR		
NEWARK, NJ 07102	22-6069078	501(C)3	37,795.	0.			HSRF. HSRF HAS PROVIDED		
· · · · · · · · · · · · · · · · · · ·			,				HURRICANE SANDY RECOVERY		
UNITED WAY OF LONG ISLAND							FUND (HSRF)-UWNYC SERVED		
819 GRAND BLVD.							AS THE FUND MANAGER FOR		
DEER PARK, NY 11729	11-6042392	501(C)3	193,577.	0.			HSRF. HSRF HAS PROVIDED		
							HURRICANE SANDY RECOVERY		
UNITED WAY OF MILFORD, INC							FUND (HSRF)-UWNYC SERVED		
20 EVERGREEN AVENUE							AS THE FUND MANAGER FOR		
MILFORD, CT 06460	06-0724409	501(C)3	60,000.	0.			HSRF. HSRF HAS PROVIDED		
			22,230.	<u> </u>			HURRICANE SANDY RECOVERY		
UNITED WAY OF MONMOUTH COUNTY							FUND (HSRF)-UWNYC SERVED		
1415 WYCKOFF RD.							AS THE FUND MANAGER FOR		
FARMINGDALE, NJ 07727	22-1828435	501 (C) 3	54,497.	0.			HSRF. HSRF HAS PROVIDED		
THEITHODINE, NO STILL	1 22 1020433	P***(C/3	3=,=57.	0.			PIDIL . HORI INIO I ROVIDED		

Part II Continuation of Grants and Other	Part II Continuation of Grants and Other Assistance to Governments and Organizations in the United States (Schedule I (Form 990), Part II.)								
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
							HURRICANE SANDY RECOVERY		
UNITED WAY OF NORTHERN NEW JERSEY							FUND (HSRF)-UWNYC SERVED		
NORTH ESSEX - P.O. BOX 1948 -							AS THE FUND MANAGER FOR		
MORRISTOWN, NJ 07962	22-1487247	501(C)3	81,716.	0.			HSRF. HSRF HAS PROVIDED		
							HURRICANE SANDY RECOVERY		
UNITED WAY OF OCEAN COUNTY							FUND (HSRF)-UWNYC SERVED		
650 WASHINGTON STREET SUITE 2							AS THE FUND MANAGER FOR		
TOMS RIVER, NJ 08753	22-2148978	501(C)3	87,374.	0.			HSRF. HSRF HAS PROVIDED		
							HURRICANE SANDY RECOVERY		
UNITED WAY OF ROCKLAND							FUND (HSRF)-UWNYC SERVED		
135 MAIN STREET, M & T BUILDING, 2							AS THE FUND MANAGER FOR		
NYACK, NY 10960	13-2535262	501(C)3	19,364.	0.			HSRF. HSRF HAS PROVIDED		
							HURRICANE SANDY RECOVERY		
UNITED WAY OF SOUTHEASTERN							FUND (HSRF)-UWNYC SERVED		
CONNECTICUT - P.O. BOX 375 - GALES							AS THE FUND MANAGER FOR		
FERRY, CT 06335	06-0771393	501(C)3	83,372.	0.			HSRF. HSRF HAS PROVIDED		
							HURRICANE SANDY RECOVERY		
UNITED WAY OF WESTCHESTER & PUTNAM							FUND (HSRF)-UWNYC SERVED		
336 CENTRAL PARK AVENUE							AS THE FUND MANAGER FOR		
WHITE PLAINS, NY 10606	13-1997636	501(C)3	45,435.	0.			HSRF. HSRF HAS PROVIDED		
							HURRICANE SANDY RECOVERY		
URBAN NEIGHBORHOOD SERVICES							FUND (HSRF)-UWNYC SERVED		
2816 WEST 30TH STREET							AS THE FUND MANAGER FOR		
BROOKLYN, NY 11224	14-1997299	501(C)3	36,075.	0.			HSRF. HSRF HAS PROVIDED		
-							HURRICANE SANDY RECOVERY		
YOU ARE NEVER ALONE 1415							FUND (HSRF)-UWNYC SERVED		
112-34 ROCKAWAY BEACH BLVD							AS THE FUND MANAGER FOR		
ROCKAWAY PARK, NY 11694	26-4741033	501(C)3	25,000.	0.			HSRF. HSRF HAS PROVIDED		
							CHANGE CAPITAL FUND THE		
COMMUNITY SOLUTIONS							CHANGE CAPITAL FUND (CCF)		
125 MAIDEN LANE SUITE 16C							IS A COLLABORATION OF 15		
NEW YORK, NY 10038	27-3523909	501(C)3	125,000.	0.			PHILANTHROPIC FOUNDATIONS		
,							CHANGE CAPITAL FUND THE		
CYPRESS HILLS LOCAL DEVELOPMENT							CHANGE CAPITAL FUND (CCF)		
CORPORATION - 625 JAMAICA AVENUE -							IS A COLLABORATION OF 15		
BROOKLYN, NY 11208	11-2683663	501(C)3	125,000.	0.			PHILANTHROPIC FOUNDATIONS		
	l	1			l	1	l		

Part II Continuation of Grants and Other	Part II Continuation of Grants and Other Assistance to Governments and Organizations in the United States (Schedule I (Form 990), Part II.)								
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
							CHANGE CAPITAL FUND THE		
FIFTH AVENUE COMMITTEE							CHANGE CAPITAL FUND (CCF)		
621 DEGRAW STREET							IS A COLLABORATION OF 15		
BROOKLYN, NY 11217	11-2475743	501(C)3	125,000.	0.			PHILANTHROPIC FOUNDATIONS		
							CHANGE CAPITAL FUND THE		
NEW SETTLEMENT APARTMENTS							CHANGE CAPITAL FUND (CCF)		
1512 TOWNSEND AVENUE							IS A COLLABORATION OF 15		
BRONX, NY 10452	14-1719016	501(C)3	125,000.	0.			PHILANTHROPIC FOUNDATIONS		
							CHANGE CAPITAL FUND THE		
NONPROFIT FINANCE FUND							CHANGE CAPITAL FUND (CCF)		
70 WEST 36TH STREET, 11TH FLOOR							IS A COLLABORATION OF 15		
NEW YORK, NY 10018	13-3238657	501(C)3	120,000.	0.			PHILANTHROPIC FOUNDATIONS		
·			·				CHANGE CAPITAL FUND THE		
ST. NICKS ALLIANCE							CHANGE CAPITAL FUND (CCF)		
2 KINGSLAND AVENUE, 2ND FLOOR							IS A COLLABORATION OF 15		
BROOKLYN, NY 11211	51-0192170	501(C)3	125,000.	0.			PHILANTHROPIC FOUNDATIONS		
,			,	-			CHANGE CAPITAL FUND THE		
TCC GROUP, INC.							CHANGE CAPITAL FUND (CCF)		
31 WEST 27TH STREET, 4TH FLOOR							IS A COLLABORATION OF 15		
NEW YORK, NY 10001	23-2491136	501(C)3	15,000.	0.			PHILANTHROPIC FOUNDATIONS		
,							CHANGE CAPITAL FUND THE		
WENDY FLEISCHER							CHANGE CAPITAL FUND (CCF)		
674 CARROLL STREET							IS A COLLABORATION OF 15		
BROOKLYN, NY 11215			101,511.	0.			PHILANTHROPIC FOUNDATIONS		
210011211, 111 2222			101,011.				COLLEGE PATH NETWORK OF		
CYPRESS HILLS LOCAL DEVELOPMENT							EXPOSURE COLLEGEPATH		
CORPORATION - 625 JAMAICA AVENUE -							LINKS THE COLLEGE		
BROOKLYN, NY 11208	11-2683663	501(C)3	30,500.	0.			ASPIRATIONS OF LOW TO		
BROOKEIN, NI 11200	11 2003003	501(0/5	30,300.	••			COLLEGE PATH NETWORK OF		
UNITED WAY OF COASTAL FAIRFIELD							EXPOSURE COLLEGEPATH		
COUNTY - 75 WASHINGTON AVENUE -							LINKS THE COLLEGE		
	06-0773038	501(C)3	50 000	0.			ASPIRATIONS OF LOW TO		
BRIDGEPORT, CT 06604	00-0773038	501(C/3	50,000.	0.					
UNITED WAY OF GREATER MERCER							COLLEGE PATH NETWORK OF		
COUNTY - 3150 BRUNSWICK PIKE,							EXPOSURE COLLEGEPATH		
SUITE 230 - LAWRENCEVILLE, NY	21 0602072	E01/G)2	00.000				LINKS THE COLLEGE		
08648	21-0683073	501(C)3	80,000.	0.			ASPIRATIONS OF LOW TO		

Part II Continuation of Grants and Other	Part II Continuation of Grants and Other Assistance to Governments and Organizations in the United States (Schedule I (Form 990), Part II.)								
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
							COLLEGE PATH NETWORK OF		
UNITED WAY OF LONG ISLAND							EXPOSURE COLLEGEPATH		
819 GRAND BLVD.							LINKS THE COLLEGE		
DEER PARK, NY 11729	11-6042392	501(C)3	50,000.	0.			ASPIRATIONS OF LOW TO		
							FOOD SUPPORT CONNECT		
BRONXWORKS							(FSC)-FSC FACILITATES AND		
60 EAST TREMONT AVE.							IMPROVES NYC RESIDENTS'		
BRONX, NY 10453	13-3254484	501(C)3	220,268.	0.			ACCESS TO SNAP BENEFITS		
							FOOD SUPPORT CONNECT		
CHINESE-AMERICAN PLANNING COUNCIL,							(FSC)-FSC FACILITATES AND		
INC 150 ELIZABETH ST NEW							IMPROVES NYC RESIDENTS'		
YORK, NY 10012	13-6202692	501(C)3	202,612.	0.			ACCESS TO SNAP BENEFITS		
							FOOD SUPPORT CONNECT		
COMMUNITY HEALTH ACTION OF STATEN							(FSC)-FSC FACILITATES AND		
ISLAND, INC - 56 BAY STREET -							IMPROVES NYC RESIDENTS'		
STATEN ISLAND, NY 10301	13-3556132	501(C)3	82,570.	0.			ACCESS TO SNAP BENEFITS		
•							FOOD SUPPORT CONNECT		
FLEET PROMOTIONAL PRODUCTS, LLC							(FSC)-FSC FACILITATES AND		
P.O BOX 763							IMPROVES NYC RESIDENTS'		
PLATTSBURG, NY 12901	14-1828535		33,003.	0.			ACCESS TO SNAP BENEFITS		
			, -	-			FOOD SUPPORT CONNECT		
FOOD BANK FOR NEW YORK/ FOOD							(FSC)-FSC FACILITATES AND		
CHANGE - 39 BROADWAY, 10TH FLOOR -							IMPROVES NYC RESIDENTS'		
NEW YORK, NY 10006	13-3036532	501(C)3	316,564.	0.			ACCESS TO SNAP BENEFITS		
			,,,,,,,				FOOD SUPPORT CONNECT		
METROPOLITAN COUNCIL ON JEWISH							(FSC)-FSC FACILITATES AND		
POVERTY - 80 MAIDEN LANE, 21ST							IMPROVES NYC RESIDENTS'		
FLOOR - NEW YORK, NY 10038	13-2738818	501(C)3	89,436.	0.			ACCESS TO SNAP BENEFITS		
THE MEN TORK, NI 10000	13 2730010	501(0/5	05,150.	• • •			FOOD SUPPORT CONNECT		
NEW YORK CITY COALITION AGAINST							(FSC)-FSC FACILITATES AND		
HUNGER - 16 BEAVER STREET, 3RD							IMPROVES NYC RESIDENTS'		
FLOOR - NEW YORK, NY 10004	13-3471350	501(C)3	251,656.	0.			ACCESS TO SNAP BENEFITS		
FLOOR NEW TORK, NI 10004	13 3471330	501(0/5	231,030.	•					
RIDGEWOOD BUSHWICK SENIOR CITIZENS							FOOD SUPPORT CONNECT (FSC)-FSC FACILITATES AND		
							IMPROVES NYC RESIDENTS'		
COUNCIL, INC 217 WYCKOFF AVE -	11 2452052	E01/C)2	162 460	0.					
BROOKLYN, NY 11237	11-2453853	DOT(C)3	163,468.	υ.			ACCESS TO SNAP BENEFITS		

(a) Name and address of	(L) FINI	(-) IDO ti	(-1) A	(-) A	(6) Madhard of	(a) December of	(In) Down and the second
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
COCTAL COLUMNONS INC							
SOCIAL SOLUTIONS, INC. 425 WILLIAM COURT, SUITE 100							SELF-SUFFICIENCY
BALTIMORE, NY 21220	52-2277149		7,763.	0.			CALCULATOR
DADITHORE, NI 21220	32 22//143		7,703.	•			BOARDSERVENYC-BOARD
FUND FOR THE CITY OF NEW YORK							RECRUITMENT, TRAINING,
121 AVENUE OF THE AMERICAS, 6TH FL							AND PLACEMENT PROGRAM, IN
NEW YORK, NY 10013	13-2612524	501(C)3	75,000.	0.			PARTNERSHIP WITH NYC
NEW TORK, NT 10015	13 2012324	1	75,000.	•			BOARDSERVENYC-BOARD
CAUSE EFFECTIVE							RECRUITMENT, TRAINING,
505 EIGHTH AVENUE, SUITE 1212							AND PLACEMENT PROGRAM, IN
NEW YORK, NY 10018	13-3083978	501(C)3	19,599.	0.			PARTNERSHIP WITH NYC
NEW TORK, NI 10010	13 3003570	1	15,355.	•			BOARDSERVENYC-BOARD
EMERGENCY PREPAREDNESS SOLUTIONS							RECRUITMENT, TRAINING,
11037 CROSBY MANOR RD							AND PLACEMENT PROGRAM, IN
UTICA, NY 13502	45-5338078		42,500.	0.			PARTNERSHIP WITH NYC
011cA, N1 13302	43 3330070		42,300.	•			BOARDSERVENYC-BOARD
MICHAEL DAVIDSON							RECRUITMENT, TRAINING,
3647 BROADWAY							AND PLACEMENT PROGRAM, IN
NEW YORK, NY 10031			26,700.	0.			PARTNERSHIP WITH NYC
NEW TORK, NT 10031			20,700.	•••			CHILD CARE EARLY
FUND FOR THE CITY OF NEW YORK							EDUCATION FUND- THE CHILD
121 AVENUE OF THE AMERICAS							CARE AND EARLY EDUCATION
NEW YORK, NY 10031	13-2612524	501(C)3	10,000.	0.			FUND (CCEEF) IS A
Total, NI 10001	13 2012321	501(0/5	10,000.	• • •			READNYC- READNYC IS A
FUND FOR THE CITY OF NEW YORK							COMPREHENSIVE, ALIGNED,
121 AVENUE OF THE AMERICAS							AND COLLECTIVE STRATEGY
NEW YORK, NY 10031	13-2612524	501(C)3	10,000.	0.			TO SUPPORT CHILDREN,
	10 1011011	101(0)	10,000				BOARDSERVENYC-BOARD
STATEN ISLAND NFP ASSOCIATION, INC							RECRUITMENT, TRAINING,
5 TELPORT DRIVE SUITE 200							AND PLACEMENT PROGRAM, IN
STATEN ISLAND, NY 10311	20-3560375	501(C)3	10,000.	0.			PARTNERSHIP WITH NYC
	20 0000070		10,000.	•			
							2

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non- cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
	recipients	Cash grant	Casil assistance	(Sook, 1 MV, appraidal, other)	
Part IV Supplemental Information. Provide the information red	<u> </u> uired in Part I, lin	e 2, Part III, column	(b), and any other a	dditional information.	
PART I, LINE 2:					
EXPLANATION: AS PART OF THE PROCESS OF MONITORING T	THE COMMUNITY	BASED			
ORGANIZATIONS THAT UWNYC FUNDS, UWNYC REQUIRES A DE	פיייאדו ביו פווחכביי	т то			
ONGANIZATIONS THAT OWNTE TONDS, OWNTE REQUIRES A BE	TAIDED DODGE	1 10			
IDENTIFY HOW THE AGENCY INTENDS TO SPEND THE CONTRA	ACT AWARD AND	AN			
EXPENDITURE REPORT TO SUBSTANTIATE THE AMOUNT REQUE	ESTED FOR PAY	MENT. UWNYC			
ALSO REQUIRES AND REVIEW AGENCIES' PROGRAMMATIC DAT	TA AND ACCOMP	LISHMENTS.			
FINALLY, UWNYC CONDUCTS PROGRAMMATIC REVIEWS AT THE	PROGRAM SIT	ES AND			
PROVIDE FEEDBACK.					

THROUGH TARGETED COUNSELING, ACADEMIC SUPPORT, FAMILY ENGAGEMENT, AND

COMMUNITY ASSOCIATION OF PROGRESSIVE DOMINICANS

(H) PURPOSE OF GRANT OR ASSISTANCE: ATTENDANCE IMPROVEMENT DROPOUT

PREVENTION SERVICES (AIDP)-UWNYC AND THE NEW YORK CITY DEPARTMENT OF

EDUCATION (NYCDOE) HAVE COLLABORATED TO PROVIDE ATTENDANCE IMPROVEMENT

AND DROPOUT PREVENTION (AIDP) SERVICES IN NEW YORK CITY'S LOWEST

PREVENTION SERVICES (AIDP)-UWNYC AND THE NEW YORK CITY DEPARTMENT OF

ATTEND SCHOOL, ATTAIN ACADEMIC SUCCESS, AND GRADUATE FROM HIGH SCHOOL

THROUGH TARGETED COUNSELING, ACADEMIC SUPPORT, FAMILY ENGAGEMENT, AND

ATTENDANCE IMPROVEMENT SERVICES.

NAME OF ORGANIZATION OR GOVERNMENT: GOOD SHEPHERD SERVICES

ATTEND SCHOOL, ATTAIN ACADEMIC SUCCESS, AND GRADUATE FROM HIGH SCHOOL

THROUGH TARGETED COUNSELING, ACADEMIC SUPPORT, FAMILY ENGAGEMENT, AND

NAME OF ORGANIZATION OR GOVERNMENT: PARTNERSHIP WITH CHILDREN, INC.

(H) PURPOSE OF GRANT OR ASSISTANCE: ATTENDANCE IMPROVEMENT DROPOUT

PREVENTION SERVICES (AIDP)-UWNYC AND THE NEW YORK CITY DEPARTMENT OF

EDUCATION (NYCDOE) HAVE COLLABORATED TO PROVIDE ATTENDANCE IMPROVEMENT

AND DROPOUT PREVENTION (AIDP) SERVICES IN NEW YORK CITY'S LOWEST

RIDGEWOOD BUSHWICK SENIOR CITIZENS COUNCIL, INC.

ATTENDANCE IMPROVEMENT SERVICES.

ATTEND SCHOOL, ATTAIN ACADEMIC SUCCESS, AND GRADUATE FROM HIGH SCHOOL

THROUGH TARGETED COUNSELING, ACADEMIC SUPPORT, FAMILY ENGAGEMENT, AND

Part IV Supplemental Information NAME OF ORGANIZATION OR GOVERNMENT: ST. JOHN'S UNIVERSITY (H) PURPOSE OF GRANT OR ASSISTANCE: ATTENDANCE IMPROVEMENT DROPOUT PREVENTION SERVICES (AIDP)-UWNYC AND THE NEW YORK CITY DEPARTMENT OF EDUCATION (NYCDOE) HAVE COLLABORATED TO PROVIDE ATTENDANCE IMPROVEMENT AND DROPOUT PREVENTION (AIDP) SERVICES IN NEW YORK CITY'S LOWEST PERFORMING PUBLIC SCHOOLS. GRADUATE PREPARE SUCCEED (GPS)-HELPS STUDENTS ATTEND SCHOOL, ATTAIN ACADEMIC SUCCESS, AND GRADUATE FROM HIGH SCHOOL THROUGH TARGETED COUNSELING, ACADEMIC SUPPORT, FAMILY ENGAGEMENT, AND ATTENDANCE IMPROVEMENT SERVICES. NAME OF ORGANIZATION OR GOVERNMENT: THE DOOR - A CENTER OF ALTERNATIVES (H) PURPOSE OF GRANT OR ASSISTANCE: ATTENDANCE IMPROVEMENT DROPOUT PREVENTION SERVICES (AIDP)-UWNYC AND THE NEW YORK CITY DEPARTMENT OF EDUCATION (NYCDOE) HAVE COLLABORATED TO PROVIDE ATTENDANCE IMPROVEMENT AND DROPOUT PREVENTION (AIDP) SERVICES IN NEW YORK CITY'S LOWEST PERFORMING PUBLIC SCHOOLS. GRADUATE PREPARE SUCCEED (GPS)-HELPS STUDENTS ATTEND SCHOOL, ATTAIN ACADEMIC SUCCESS, AND GRADUATE FROM HIGH SCHOOL THROUGH TARGETED COUNSELING, ACADEMIC SUPPORT, FAMILY ENGAGEMENT, AND ATTENDANCE IMPROVEMENT SERVICES. NAME OF ORGANIZATION OR GOVERNMENT: URBAN ARTS PARTNERSHIP (H) PURPOSE OF GRANT OR ASSISTANCE: ATTENDANCE IMPROVEMENT DROPOUT PREVENTION SERVICES (AIDP)-UWNYC AND THE NEW YORK CITY DEPARTMENT OF EDUCATION (NYCDOE) HAVE COLLABORATED TO PROVIDE ATTENDANCE IMPROVEMENT AND DROPOUT PREVENTION (AIDP) SERVICES IN NEW YORK CITY'S LOWEST PERFORMING PUBLIC SCHOOLS. GRADUATE PREPARE SUCCEED (GPS)-HELPS STUDENTS ATTEND SCHOOL, ATTAIN ACADEMIC SUCCESS, AND GRADUATE FROM HIGH SCHOOL

(H) PURPOSE OF GRANT OR ASSISTANCE: EMERGENCY FOOD AND SHELTER PROGRAM

NAME OF ORGANIZATION OR GOVERNMENT: DRISCOLL FOODS

WITH OTHER EMERGENCY FOOD PROVIDERS ON FOOD SECURITY AND NUTRITION

NAME OF ORGANIZATION OR GOVERNMENT: THE FARM AT MILLER'S CROSSING

NEAR AND LONGER TERM ASSISTANCE TO INDIVIDUALS, FAMILIES AND

ORGANIZATIONS IMPACTED BY THE HURRICANE.

NAME OF ORGANIZATION OR GOVERNMENT: JEWISH COMMUNITY COUNCIL OF CANARSIE

(H) PURPOSE OF GRANT OR ASSISTANCE: HURRICANE SANDY RECOVERY FUND

(HSRF)-UWNYC SERVED AS THE FUND MANAGER FOR HSRF. HSRF HAS PROVIDED BOTH

THE FUND IN 2014.

MULTI-DISCIPLINARY PRACTICES AND IMPROVED OUTCOMES TRACKING SYSTEMS, AND

DEVELOPING MORE EFFECTIVE BUSINESS MODELS. UWNYC INVESTED \$100,0000 IN

ASSISTANCE SUPPORT TOWARDS THE GOAL OF BUILDING INTERNAL CAPACITY FOR

MULTI-DISCIPLINARY PRACTICES AND IMPROVED OUTCOMES TRACKING SYSTEMS, AND

DEVELOPING MORE EFFECTIVE BUSINESS MODELS. UWNYC INVESTED \$100,0000 IN

THE FUND IN 2014.

NAME OF ORGANIZATION OR GOVERNMENT: NEW SETTLEMENT APARTMENTS

NAME OF ORGANIZATION OR GOVERNMENT: ST. NICKS ALLIANCE

(H) PURPOSE OF GRANT OR ASSISTANCE: CHANGE CAPITAL FUND THE CHANGE

CAPITAL FUND (CCF) IS A COLLABORATION OF 15 PHILANTHROPIC FOUNDATIONS AND

(H) PURPOSE OF GRANT OR ASSISTANCE: CHANGE CAPITAL FUND THE CHANGE

CAPITAL FUND (CCF) IS A COLLABORATION OF 15 PHILANTHROPIC FOUNDATIONS AND

FINANCIAL INSTITUTIONS THAT POOL FUNDS TO INVEST IN COMMUNITY DEVELOPMENT

EFFORTS ACROSS NEW YORK CITY. AS OF MAY 2014, CCF BEGAN FUNDING FIVE

(H) PURPOSE OF GRANT OR ASSISTANCE: COLLEGE PATH NETWORK OF EXPOSURE

Part IV **Supplemental Information**

NAME OF ORGANIZATION OR GOVERNMENT:

COMMUNITY HEALTH ACTION OF STATEN ISLAND, INC

(H) PURPOSE OF GRANT OR ASSISTANCE: FOOD SUPPORT CONNECT (FSC)-FSC

FACILITATES AND IMPROVES NYC RESIDENTS' ACCESS TO SNAP BENEFITS BY

CONDUCTING GRASSROOTS OUTREACH WITH SPECIALIZED COMPUTER SOFTWARE CREATED

BY UNITED WAY OF NEW YORK CITY TO INCREASE AWARENESS, AND WORK WITH

INDIVIDUALS TO DETERMINE POTENTIAL ELIGIBILITY.

NAME OF ORGANIZATION OR GOVERNMENT: FLEET PROMOTIONAL PRODUCTS. LLC

(H) PURPOSE OF GRANT OR ASSISTANCE: FOOD SUPPORT CONNECT (FSC)-FSC

FACILITATES AND IMPROVES NYC RESIDENTS' ACCESS TO SNAP BENEFITS BY

CONDUCTING GRASSROOTS OUTREACH WITH SPECIALIZED COMPUTER SOFTWARE CREATED

BY UNITED WAY OF NEW YORK CITY TO INCREASE AWARENESS, AND WORK WITH

INDIVIDUALS TO DETERMINE POTENTIAL ELIGIBILITY.

NAME OF ORGANIZATION OR GOVERNMENT: FOOD BANK FOR NEW YORK/ FOOD CHANGE

(H) PURPOSE OF GRANT OR ASSISTANCE: FOOD SUPPORT CONNECT (FSC)-FSC

FACILITATES AND IMPROVES NYC RESIDENTS' ACCESS TO SNAP BENEFITS BY

CONDUCTING GRASSROOTS OUTREACH WITH SPECIALIZED COMPUTER SOFTWARE CREATED

BY UNITED WAY OF NEW YORK CITY TO INCREASE AWARENESS. AND WORK WITH

INDIVIDUALS TO DETERMINE POTENTIAL ELIGIBILITY.

NAME OF ORGANIZATION OR GOVERNMENT:

METROPOLITAN COUNCIL ON JEWISH POVERTY

(H) PURPOSE OF GRANT OR ASSISTANCE: FOOD SUPPORT CONNECT (FSC)-FSC

FACILITATES AND IMPROVES NYC RESIDENTS' ACCESS TO SNAP BENEFITS BY

CONDUCTING GRASSROOTS OUTREACH WITH SPECIALIZED COMPUTER SOFTWARE CREATED

(H) PURPOSE OF GRANT OR ASSISTANCE: READNYC- READNYC IS A COMPREHENSIVE

SCHEDULE J (Form 990)

Department of the Treasury

Internal Revenue Service

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest

Compensated Employees

Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

► Attach to Form 990. ► See separate instructions.

▶ Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990

OMB No. 1545-0047

Open to Public . Inspection

Name of the organization

Part I Questions Regarding Compensation

UNITED WAY OF NEW YORK CITY

Employer identification number 13-2617681

			Yes	No
1 a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990,			
	Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments Health or social club dues or initiation fees			
	Discretionary spending account Personal services (e.g., maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or			
	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors,			
	trustees, and officers, including the CEO/Executive Director, regarding the items checked in line 1a?	2	Х	
	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's			
	CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to			
	establish compensation of the CEO/Executive Director, but explain in Part III.			
	X Compensation committee X Written employment contract			
	X Independent compensation consultant X Compensation survey or study			
	Form 990 of other organizations X Approval by the board or compensation committee			
	— 7 Approval by the board of compensation committee			
	During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing			
	organization or a related organization:			
а	Receive a severance payment or change-of-control payment?	4a		Х
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b	Х	
С	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		Х
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
	Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9.			
5	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the revenues of:			
а	The organization?	5a		Х
b	Any related organization?	5b		Х
	If "Yes" to line 5a or 5b, describe in Part III.			
	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the net earnings of:			
	The organization?	6a		х
а	THE OLYANIZATION:			٦,
		6b		X
_	Any related organization?	6b		X
b	Any related organization? If "Yes" to line 6a or 6b, describe in Part III.	6b		A
b	Any related organization? If "Yes" to line 6a or 6b, describe in Part III. For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments			
b ,	Any related organization? If "Yes" to line 6a or 6b, describe in Part III. For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III	6b		
b ,	Any related organization? If "Yes" to line 6a or 6b, describe in Part III. For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the	7		Х
_	Any related organization? If "Yes" to line 6a or 6b, describe in Part III. For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III			X

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2013

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title		(B) Breakdown of	W-2 and/or 1099-MI	SC compensation	(C) Retirement and other deferred	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation reported as deferred
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation	Denents	(6)(1)-(0)	in prior Form 990
(1) SHEENA WRIGHT	(i)	337,474.	0.	1,929.	5,833.	16,449.	361,685.	0.
PRESIDENT & CEO	(ii)	0.	0.	0.	0.	0.	0.	0.
(2) JAY ARONOWITZ	(i)	211,650.	0.	4,050.	5,614.	19,863.	241,177.	0.
CFO (FORMER)	(ii)	0.	0.	0.	0.	0.	0.	0.
(3) SUNITA SUBRAMANIAN	(i)	172,400.	0.	464.	4,120.	2,071.	179,055.	0.
GENERAL COUNSEL AND HEAD OF ADMINIST	(ii)	0.	0.	0.	0.	0.	0.	0.
(4) ELWANDA YOUNG	(i)	306,749.	0.	4,743.	9,085.	11,290.	331,867.	0.
COO (FORMER)	(ii)	0.	0.	0.	0.	0.	0.	0.
(5) ELENA PAK	(i)	167,004.	0.	349.	4,125.	12,257.	183,735.	0.
SR VP OF RESOURCE DEVELOPMENT	(ii)	0.	0.	0.	0.	0.	0.	0.
(6) JUANITA AYALA-VARGAS	(i)	155,688.	0.	585.	5,250.	19,330.	180,853.	0.
VP OF COMMUNITY IMPACT	(ii)	0.	0.	0.	0.	0.	0.	0.
(7) IRA BELLACH (FORMER)	(i)	160,191.	0.	1,243.	4,047.	26,657.	192,138.	0.
VP OF IT	(ii)	0.	0.	0.	0.	0.	0.	0.
(8) MIRIAM BENITEZ	(i)	142,352.	0.	1,668.	3,734.	10,092.	157,846.	0.
VP OF HUMAN CAPITAL	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							

SCHEDULE L

(Form 990 or 990-EZ)

Transactions With Interested Persons

► Complete if the organization answered "Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.

OMB No. 1545-0047

Open To Public Inspection

Department of the Treasury Internal Revenue Service

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

▶ Information about Schedule L (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Name of the	organization	ואדייבים שמע ו	OF NEW YORK C	TTV							ployer 2617	r Identi 681	ificati	on nu	mber
Part I			ctions (section		3) and s	section	n 501(c)(4) org	aniz	ations only).	13-	2017	001			
			nswered "Yes" or							art V,	line 40	Db.			
1 (a) Nam	e of disqualified	norson (k	(b) Relationship between disqualified				14	-) D	escription of trar	sactio	n .		(d)	Corre	cted?
(a) Naiii	e or disqualified [person	person and	organiz	ation		,,	<i>5</i>) D	escription of trai	isactio)		Y	es	No
													_		
													-	-	
													-	-	
2 Enter th	ne amount of tax	incurred by th	e organization ma	anagers	or disc	qualifie	ed persons du	ring	the year under						
section											\$				
3 Enter th	ne amount of tax,	, if any, on line	2, above, reimbu	rsed by	/ the or	ganiza	tion				▶ \$				
Part II	Loans to an	d/or From	Interested Pe	rsons	S.										
			nswered "Yes" or			'. Part '	V. line 38a or l	Forn	n 990. Part IV. lir	ne 26:	or if th	ne orga	nizati	on	
	=	-	990, Part X, line 5			.,	.,			,		9.			
	Name of	(b) Relationsh	nip (c) Purpose	(d) ∟	oan to or m the) Original	(1) Balance due) In	(h) App by boa	oroved ard or	(i) W	/ritten
intere	sted person	with organizat	ion of loan		ization?	princ	ipal amount			defa	ault?	comm	mittee?		1
				То	From					Yes	No	Yes	No	Yes	No
				+											₩
															+
															+
															†
															<u> </u>
				_							-				₩
Total							> \$								_
Part III	Grants or As	ssistance E	Benefiting Inte	ereste	ed Pe	rsons									
	Complete if the	organization a	nswered "Yes" or	n Form	990, Pa	art IV, I	line 27.								
(a) Na	me of interested	person	(b) Relationshi			(4	c) Amount of		(d) Type					ose o	f
			interested pe the organi		nd		assistance		assistan	ice		á	assist	ance	
			- the organi	Zation											
											+				
											+				
											\dashv				

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule L (Form 990 or 990-EZ) 2013

Page 2

Schedule L (Form 990 or 990-EZ) 2013 UNITED WAY OF NEW YORK CITY Part IV Business Transactions Involving Interested Persons.

Complete if the organization answered	"Yes" on Form 990, Part IV, line 28a, 28	3b, or 28c.			
(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction		aring of zation's nues?
				Yes	No
JOSEPH CABRERA	BOARD VICE CHAIRMAN		CUSHMAN & W		Х
ROBERT MULLEN	BOARD MEMBER; PRESI	· · · · · · · · · · · · · · · · · · ·	STRUCTURE T		Х
TED MOUDIS	BOARD MEMBER; SENIO	269,124.	TED MOUDIS		Х
	<u> </u>				
	+				
Part V Supplemental Information			ı		
	onses to questions on Schedule L (see i	nstructions).			
	onese to questione on constant 2 (555)	non dononoj.			
SCH L, PART IV, BUSINESS TRANSACTIONS	INVOLVING INTERESTED PERSONS:				
(A) NAME OF PERSON: JOSEPH CABRERA					
(B) RELATIONSHIP BETWEEN INTERESTED PER	RSON AND ORGANIZATION:				
BOARD VICE CHAIRMAN; VICE CHAIRMAN OF	CUSHMAN & WAKEFIELD				
(C) AMOUNT OF TRANSACTION \$ 800,000.					
(D) DEGERIPMION OF MENNGAGMION GUGUNA	V C WANTED TO COM CORNER AC	m			
(D) DESCRIPTION OF TRANSACTION: CUSHMAN	N & WAKEFIELD (C&W) SERVED AS	THE			
REAL ESTATE BROKER IN CONNECTION WITH	FINDING NEW OFFICE SPACE AT 20	5			
EAST 42ND STREET, NEW YORK NY 10017. TH	HE EXECUTIVE COMMITTEE REVIEWE	D			
COMPARATIVE BIDS AND APPROVED THE SELEC	CTION OF C&W AT ITS 8/30/2011				
SPECIAL MEETING.					
(E) SHARING OF ORGANIZATION REVENUES?	= NO				
(A) NAME OF PERSON: ROBERT MULLEN					
(B) RELATIONSHIP BETWEEN INTERESTED PE	RSON AND ORGANIZATION:				
BOARD MEMBER; PRESIDENT OF STRUCTURE TO	NA TABLE				
(C) AMOUNT OF TRANSACTION \$ 543,953.					
(D) DESCRIPTION OF TRANSACTION: STRUCT	JRE TONE HAS BEEN RETAINED BY				
DURST CORPORATION TO CONSTRUCT UWNYC'S	NEW OFFICE SPACE. UWNYC DID NO	OT			
SELECT STRUCTURE TONE AND WILL NOT PAY	STRUCTURE TONE DIRECTLY - UWN	YC			
WILL PAY THROUGH DURST.					

Schedule L (Form 990 or 990-EZ) 2013

SCHEDULE M (Form 990)

Noncash Contributions

Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization

Attach to Form 990.

UNITED WAY OF NEW YORK CITY

Information about Schedule M (Form 990) and its instructions is at www.irs.gov/form990

Employer identification number 13-2617681

Pai	rt I Types of Property					•			
	•	(a) Check if applicable	(b) Number of contributions or	Noncash conti	rted on	(d) Method of de noncash contribu		_	s
_	Aut. Mailes of out		items contributed	Form 990, Part V	III, line 1g				
1	Art Historical transpures								
2	Art Freshings linterests								
3	Art - Fractional interests								
4	Books and publications								
5	Clothing and household goods								
6	Cars and other vehicles								
7	Boats and planes								
8	Intellectual property								
9	Securities - Publicly traded								
10	Securities - Closely held stock								
11	Securities - Partnership, LLC, or								
40	trust interests								
12	Securities - Miscellaneous Qualified conservation contribution -								
13									
14	Historic structures Qualified conservation contribution - Other								
15	Real estate - Residential								
17	16 Real estate - Commercial								
18	Real estate - Other								
19	Collectibles								
20	Food inventory Drugs and medical supplies								
21									
22	Taxidermy Historical artifacts								
23	Scientific specimens								
24	Archeological artifacts								
25	Other (SPECIAL EVENT)	Х	6	5	50,350.	FMV			
26	Other ()								
27	Other (
28	Other (
29	Number of Forms 8283 received by the organi	zation durin	n the tax vear for o	ontributions					
	for which the organization completed Form 82				29				
				90				Yes	No
30a	During the year, did the organization receive b	v contributio	on any property re	oorted in Part I. lin	es 1 - 28. 1	that it must hold for			
	During the year, did the organization receive by contribution any property reported in Part I, lines 1 - 28, that it must hold for at least three years from the date of the initial contribution, and which is not required to be used for exempt purposes for								
	the entire holding period?						30a		х
b	If "Yes," describe the arrangement in Part II.								
31	Does the organization have a gift acceptance	policy that re	equires the review	of any non-standa	ard contrib	utions?	31	х	
	Does the organization hire or use third parties								
	contributions?		_	· · ·			32a		х
b	If "Yes," describe in Part II.								
33	If the organization did not report an amount in	column (c) f	for a type of prope	rty for which colur	nn (a) is ch	necked,			
	describe in Part II.					·			

Schedule M	(Form 990) (2013) UNITED WAY OF NEW YORK CITY Supplemental Information. Provide the information required by Part I, lines 30b, 32b, 32b, 32b, 32b, 32b, 32b, 32b, 32	13-2617681	Page 2
Part II	Supplemental Information. Provide the information required by Part I, lines 30b, 32b, a is reporting in Part I, column (b), the number of contributions, the number of items received, or this part for any additional information.	and 33, and whether the orga a combination of both. Also	anization

SCHEDULE 0

(Form 990 or 990-EZ)

Name of the organization

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. ► Attach to Form 990 or 990-EZ.

Employer identification number

Open to Public

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990

Inspection

UNITED WAY OF NEW YORK CITY 13-2617681 FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION: COMMUNITY-BASED NON-PROFITS TO TACKLE THE ROOT CAUSES OF POVERTY. UWNYC DESIGNS AND INVESTS IN EVIDENCE-BASED INITIATIVES THAT ENSURE LOW-INCOME NEW YORKERS ARE ABLE TO MEET BASIC NEEDS AND BUILD A BETTER FUTURE. UWNYC RIGOROUSLY EVALUATES ITS WORK AND USE LESSONS LEARNED TO LEVERAGE A WORLDWIDE NETWORK OF UNITED WAYS TO INFORM AND ADVANCE PUBLIC POLICIES THAT PREVENT AND ALLEVIATE POVERTY CITYWIDE. WAY OF NEW YORK CITY FOSTERS A MORE ROBUST AND EFFECTIVE NON-PROFIT SECTOR BY WORKING COLLECTIVELY WITH A CONSORTIUM OF NON-PROFITS WITH SHARED GOALS AND MEASUREMENT TO BRING SERVICES TO THE PUBLIC IN THE AREAS OF EDUCATION, INCOME AND HEALTH. FORM 990, PART III, LINE 4A, PROGRAM SERVICE ACCOMPLISHMENTS: PARTNERED WITH NYCDOE DESIGNATED SCHOOLS TO PROVIDE SERVICES TO ELIGIBLE STUDENTS AND THEIR FAMILIES. GRADUATE PREPARE SUCCEED (GPS-NYC)-IN 2010, UWNYC LAUNCHED ITS SIGNATURE PROGRAM, GRADUATE, PREPARE, SUCCEED (GPS-NYC), WHICH BUILDS ON OUR 20 YEARS OF EXPERIENCE WITH THE COMMUNITY ACHIEVEMENT PROJECT IN THE SCHOOLS (CAPS) PROGRAM AND INCORPORATES A MORE HOLISTIC APPROACH. SPECIFICALLY TARGETING 9TH GRADE STUDENTS ENTERING HIGH SCHOOL WITH A HISTORY OF CHRONIC ABSENTEEISM. UNITED WAY OF NYC BRING TOGETHER COMMUNITY-BASED ORGANIZATIONS (CBOS) AND NYCDOE PUBLIC SCHOOLS WITH A FOCUS ON ACADEMIC SUPPORT AND ACADEMIC SUPPORT PROGRAMS IN ADDITION TO TRADITIONAL AIDP SERVICES, COUNSELING, FAMILY ENGAGEMENT, AND GPS-NYC IS DESIGNED TO HELP STUDENTS ATTENDANCE IMPROVEMENT SERVICES.

UNITED WAY OF NEW YORK CITY	13-2617681
RECONNECT WITH SCHOOL, ATTAIN ACADEMIC SUCCESS, AND GRADUATE FROM HIGH	
SCHOOL.	
ALTERNATE LEARNING CENTERS (ALCS)-IN ADDITION TO OUR GPS-NYC PROGRAM,	
UWNYC PARTNERS WITH CBOS TO PROVIDE AIDP SERVICES AT EIGHT ALC SITES.	
THESE SERVICES ARE OFFERED TO STUDENTS WHO ARE ON SUSPENSION AND FOCUS	
ON REDUCING RECIDIVISM. THIS INTERVENTION IS TEMPORARY AND SERVICES	
CAN BE UP TO ONE YEAR.	
MIDDLE SCHOOL INITIATIVE - THE MIDDLE SCHOOL ACADEMIC INITIATIVE (MSAI)	
IS AN AIDP PROGRAM THAT SUPPORTS TWO COHORTS OF 115 STUDENTS IN TWO	
MIDDLE SCHOOLS TO IMPROVE STUDENT ATTENDANCE. STUDENTS IN THIS PROGRAM	
ARE SUPPORTED WITH ATTENDANCE OUTREACH, COUNSELING, AND FAMILY	
INVOLVEMENT. IN ADDITION 25 STUDENTS FROM EACH SCHOOL PARTICIPATE IN AN	
ACADEMIC AFTER SCHOOL SUPPORT PROGRAM THAT FOCUSES IN ENGLISH AND MATH.	
THE GOAL OF THE ACADEMIC COMPONENT IS TO HELP 7TH AND 8TH GRADE	
STUDENTS ACHIEVE ACADEMIC STANDARDS FOR GRADUATION AND PREPARE THEM FOR	
THEIR TRANSITION INTO HIGH SCHOOL.	
TRANSFER SCHOOLS - AIDP PROGRAMS AT TRANSFER SCHOOLS AIM TO SUPPORT THE	
SUCCESSFUL TRANSITION AND PROMOTION OF STUDENTS ENTERING TRANSFER HIGH	
SCHOOLS AND IDENTIFIED AS AT RISK OF DROPPING OUT OF SCHOOL. OVER-AGE	
AND UNDER-CREDITED STUDENTS ARE PROVIDED TARGETED, COMPREHENSIVE	
SERVICES IN AN ACCELERATED TIMEFRAME. TRANSFER SCHOOLS ENROLL STUDENTS	
WHO HAVE ALREADY ATTENDED ANOTHER HIGH SCHOOL FOR A YEAR BUT HAVE NOT	
MADE SUFFICIENT PROGRESS TOWARDS GRADUATION. AIDP TRANSFER SCHOOLS	
PARTNERS PROVIDE ACADEMIC SUPPORT, ATTENDANCE OUTREACH, COUNSELING AND	

FAMILY INVOLVEMENT SERVICES.

Schedule O (Form 990 or 990-EZ) (2013)	Page 2
Name of the organization UNITED WAY OF NEW YORK CITY	Employer identification number 13-2617681
COLLEGE READINESS ACADEMY - UWNYC DEVELOPED A COLLEGE READINESS PILOT	
PROGRAM TO PROVIDE COLLEGE ACCESS SERVICES AND JOB SKILLS FOR STUDENTS	
LIVING IN THE LOWEST COLLEGE READY NEIGHBORHOOD IN NEW YORK CITY. THE	
PROGRAM FOCUSES PRIMARILY ON ACADEMIC PREPAREDNESS, BUT ALSO INCLUDES	
CAREER EXPOSURE, COLLEGE ACCESS AND EXPLORATION AND FINANCING	
STRATEGIES FOR HIGHER EDUCATION. CENTRAL TO THIS PILOT IS THE ROLE OF	
PROFESSIONAL VOLUNTEERS AND CORPORATE PARTNERSHIPS. IMPACT VOLUNTEER	
OPPORTUNITIES WILL LEAD TO POSITIVE EXPOSURE TO HIGHER EDUCATION AND	
CAREER OPPORTUNITIES.	
READNYC - READNYC IS UNITED WAY OF NEW YORK CITY'S CAMPAIGN FOR	
GRADE-LEVEL READING. THROUGH A COLLECTIVE IMPACT APPROACH, THIS	
INITIATIVE SUPPORTS ATTAINMENT OF GRADE LEVEL READING BY 3RD GRADE AND	
FOCUSES ON THE POOREST COMMUNITIES IN NEW YORK CITY. UWNYC BRINGS	
TOGETHER COMMUNITY BASED ORGANIZATIONS, FUNDERS, GOVERNMENT OFFICIALS,	
SCHOOLS, PARENTS, FAMILIES AND MORE, IN ORDER TO WORK TOGETHER TO	
IMPROVE LITERACY OUTCOMES FOR NYC'S CHILDREN.	
THE CHILD CARE AND EARLY EDUCATION FUND - THE CHILD CARE AND EARLY	
EDUCATION FUND (CCEEF) IS A COLLABORATION OF PHILANTHROPIC FOUNDATIONS	
THAT POOL FUNDS TO INVEST IN IMPROVING NEW YORK CITY'S SYSTEM OF EARLY	
CARE AND EDUCATION. THE GOAL IS A HIGH QUALITY, UNIFIED SYSTEM FOR	
CHILDREN 0-5, PRIORITIZING THOSE FROM LOW-INCOME NEIGHBORHOODS.	
CCCEEF'S MAIN STRATEGY IS THROUGH GRANT MAKING, BUT ALSO SERVES TO	
EDUCATE AND ACT IN AN ADVISORY CAPACITY TO OTHER FUNDERS, POLICY MAKERS	
AND KEY STAKEHOLDERS. UWNYC'S 2014 CONTRIBUTION WAS \$10,000.	

Name of the organization UNITED WAY OF NEW YORK CITY	Employer identification number 13-2617681
FORM 990, PART III, LINE 4B, PROGRAM SERVICE ACCOMPLISHMENTS:	
CORPORATIONS TOWARDS THE GOAL OF MORE EFFECTIVELY REDUCING PERSISTENT	
AND CHRONIC POVERTY. EACH NONPROFIT ORGANIZATION WILL BE FUNDED AT	
\$250,000 YEAR FOR FOUR YEARS AND RECEIVE TECHNICAL ASSISTANCE SUPPORT	
TOWARDS THE GOAL OF BUILDING INTERNAL CAPACITY FOR MULTI-DISCIPLINARY	
PRACTICES AND IMPROVED OUTCOMES TRACKING SYSTEMS, AND DEVELOPING MORE	
EFFECTIVE BUSINESS MODELS. UWNYC INVESTED \$100,000 IN THE FUND IN	
2014.	
FOOD SUPPORT CONNECTIONS (FSC) - FSC IMPROVES NYC RESIDENTS' ACCESS TO	
SNAP BENEFITS. NONPROFIT PARTNERS CONDUCT GRASSROOTS OUTREACH AND	
FACILITATE BENEFITS ACCESS. NONPROFIT STAFF WORK WITH INDIVIDUALS TO	
DETERMINE BENEFIT ELIGIBILITY, ASSIST WITH THE APPLICATION AND	
DOCUMENTATION PROCESS, SCHEDULE APPOINTMENTS WITH NEW YORK CITY HUMAN	
RESOURCE ADMINISTRATION (HRA), AND ADVOCATE IF BARRIERS ARE	
ENCOUNTERED. UWNYC PARTNERS WITH FOOD BANK, NEW YORK CITY COALITION	
AGAINST HUNGER, BRONXWORKS, CHINESE-AMERICAN PLANNING COUNCIL,	
COMMUNITY HEALTH ACTION OF STATEN ISLAND AND RIDGEWOOD BUSHWICK SENIOR	
CITIZENS COUNCIL TO DELIVER SERVICES THROUGHOUT THE CITY.	
EMERGENCY FOOD & SHELTER PROGRAM (EFSP) - EFSP HELPS TO PREVENT HUNGER	
AND PRESERVE SHELTER FOR NEW YORKERS FACING ECONOMIC EMERGENCIES. OVER	
400 SOUP KITCHENS, FOOD PANTRIES, AND NONPROFITS ARE AWARDED FUNDING	
FOR FOOD AND EMERGENCY SHELTER. IN ADDITION, NONPROFITS RECEIVE	
RESOURCES TO PROVIDE CLIENTS WITH FINANCIAL SUPPORT TO ADDRESS THEIR	
RENT AND UTILITIES ARREARS. UWNYC PROVIDES FUNDED AGENCIES WITH	
TECHNICAL ASSISTANCE TO HELP ENSURE THEY ARE PROVIDING THE HIGHEST	
OHALTTY SERVICES AND ARE MEETING COMPRACTIAL OBLIGATIONS	

QUALITY SERVICES AND ARE MEETING CONTRACTUAL OBLIGATIONS.

Schedule O (Form 990 or 990-EZ) (2013)	Page 2
Name of the organization UNITED WAY OF NEW YORK CITY	Employer identification number 13-2617681
COLLEGE PATH NETWORK OF EXPOSURE - COLLEGEPATH LINKS THE COLLEGE	
ASPIRATIONS OF LOW TO MODERATE INCOME HIGH SCHOOL STUDENTS AND THEIR	
FAMILIES TO BE BETTER ABLE TO SAVE FOR COLLEGE, AS WELL AS BECOME MORE	
FINANCIALLY SECURE, BY COMBINING ACCESS TO THE EARNED INCOME TAX CREDIT	
(EITC) AND OTHER INCOME GENERATING VEHICLES IN TANDEM WITH FINANCIAL	
MANAGEMENT COACHING AND FAFSA COMPLETION.	
SELF-SUFFICIENCY STANDARD REPORT - THE SELF-SUFFICIENCY STANDARD REPORT	
FOR NEW YORK CITY MEASURES HOW MUCH INCOME A FAMILY OF A CERTAIN	
COMPOSITION IN A GIVEN PLACE MUST EARN TO MEET THEIR BASIC NEEDS	
WITHOUT ANY ASSISTANCE, PUBLIC OR PRIVATE. IT INCLUDES DETAILS ABOUT	
THE NUMBER AND CHARACTERISTICS OF HOUSEHOLDS, FOCUSING ON THOSE BELOW	
THE SELF-SUFFICIENCY STANDARD.	
FORM 990, PART III, LINE 4C, PROGRAM SERVICE ACCOMPLISHMENTS:	
NUTRITION AND HEALTH EDUCATION EFFORTS; MONITORS NEED AND ISSUES	
RELATED TO FOOD SECURITY; AND PARTNERS WITH OTHER EMERGENCY FOOD	
PROVIDERS ON FOOD SECURITY AND NUTRITION ISSUES. THE PROGRAM PROVIDES	
UP TO 50 MILLION HPNAP SUPPORTED MEALS TO FOOD INSECURE NEW YORKERS	
THROUGH A NETWORK OF OVER 300 FOOD PANTRIES AND SOUP KITCHENS	
THROUGHOUT NEW YORK CITY ON AN ANNUAL BASIS.	
EMERGENCY FOOD PROVIDER TRAINING/TISH ILLUMINATION FUND - EMERGENCY	
FOOD ASSISTANCE GRANT (EFAG) IS AIMED AT FILLING THE GAP CAUSED BY THE	
RECENT CUTS IN FEDERAL SNAP BENEFITS AND PROVIDES A BOOST TO VITAL FOOD	
ASSISTANCE PROGRAMS, TO HELP PROVIDE RELIEF TO IMPACTED NEW YORKERS.	

Name of the organization UNITED WAY OF NEW YORK CITY	Employer identification number 13-2617681
STRENGTHENING NEW YORK CITY NONPROFITS (SNYCN) 2013/2014	
UNITED WAY OF NEW YORK CITY MOBILIZES RESOURCES STABILIZE, STRENGTHEN	
AND SUSTAIN NON-PROFITS TO DELIVER HIGH QUALITY SERVICES THAT IMPROVE	
THE LIVES OF LOW-INCOME NEW YORKERS.	
SNYCN WORKS WITH A CROSS-SECTION OF PARTNERS TO IMPLEMENT INITIATIVES	
AND PROMOTE PRACTICES THAT STRENGTHEN AND SUPPORT THE RANGE OF THE	
CITY'S NONPROFITS. SNYCN STRENGTHENS THE SECTOR THROUGH: BOARD	
DEVELOPMENT; GRANT MAKING; BOTH SYSTEMIC AND DIRECT APPROACHES TO	
EXPANDED ACCESS TO RESOURCES; LEARNING OPPORTUNITIES TO BUILD	
ORGANIZATIONAL CAPACITY; AND ADVOCACY FOR THE CONTRIBUTIONS OF THE	
SECTOR TO THE ECONOMY AND WELL-BEING OF NEW YORKERS.	
BOARDSERVENYC - OUR BOARDSERVENYC INITIATIVE BUILDS THE CAPACITY OF	
NONPROFITS IN NEW YORK CITY BY CONNECTING THEM TO A POOL OF PROSPECTIVE	
BOARD MEMBERS. THE BOARD CANDIDATES REPRESENT A CROSS-SECTION OF NEW	
YORKERS OF VARIED SKILLS AND BACKGROUNDS, ALL OF WHOM ARE INTERESTED IN	
VOLUNTEERING THEIR TIME AS BOARD MEMBERS. BOARDSERVENYC PARTICIPATION	
INCLUDES TRAINING FOR BOARD MEMBER CANDIDATES IN NONPROFIT GOVERNANCE,	
TRAINING FOR NONPROFITS TO RECRUIT, ENGAGE, AND UTILIZE NEW BOARD	
MEMBERS, AND COACHING AND PEER LEARNING GROUPS FOR NEWLY PLACED BOARD	
MEMBERS OVER THEIR FIRST YEAR OF BOARD SERVICE.	
HURRICANE SANDY RECOVERY FUND (HSRF) - IMMEDIATELY AFTER THE HURRICANE	
HIT NYC, UNITED WAY U.S.A. ASKED UWNYC TO MANAGE A HURRICANE SANDY	
RECOVERY FUND (HSRF) AND TO LEAD THE FUNDRAISING EFFORTS FOR THAT FUND.	
UWNYC SERVED AS THE FUND MANAGER FOR HSRF AND ENSURED THAT ALL FUNDS	

Name of the organization UNITED WAY OF NEW YORK CITY	Employer identification number 13-2617681
WERE USED EFFICIENTLY AND EFFECTIVELY TO SERVE THOSE IN NEED.	
CONTRIBUTIONS TO HSRF WERE USED BY LOCAL UNITED WAYS ALONG THE EASTERN	
SEABOARD TO ADDRESS THE NEAR AND LONG TERM RECOVERY NEEDS OF	
COMMUNITIES MOST AFFECTED BY THE HURRICANE, INCLUDING BOLSTERING UNITED	
WAY'S COMMUNITY BASED PARTNERS THAT SERVE HURRICANE AFFECTED	
INDIVIDUALS AND FAMILIES WHO WERE ALREADY VULNERABLE AND EXPERIENCING	
CHALLENGES IN MEETING THEIR MOST BASIC NEEDS.	
HSRF WAS INTENDED TO COMPLEMENT THE WORK OF NONPROFIT ORGANIZATIONS	
THAT WERE STRUGGLING TO ADDRESS THE EMERGENCY ISSUES FACING THEIR	
COMMUNITIES BY MEETING UNMET NEEDS THAT WERE NOT COVERED BY INSURANCE	
OR OTHER GOVERNMENT PROGRAMS.	
THE FORMULA UTILIZED BY UWNYC TO DETERMINE THE DISTRIBUTION OF HSRF	
DOLLARS TAKES INTO CONSIDERATION THREE FACTORS - POPULATION IMPACT,	
ACTUAL IMPACT, AND ABILITY TO RESPOND - EQUALLY WEIGHTED TO DETERMINE	
THE FINAL SHARE OF THE FUNDING THAT EACH COUNTY WILL RECEIVE.	
TO DATE, JUST OVER \$10.7 MILLION HAS BEEN RAISED FOR HSRF AND	
DISTRIBUTED IN THREE PHASES. THE NEW YORK CITY ALLOCATION OF THE	
OVERALL FUNDS RAISED FOR ALL THREE PHASES TOTALED \$3,461,248.91. NYC	
FUNDING HAS BEEN DISBURSED IN SOME OF THE HARDEST HIT COMMUNITIES	
INCLUDING CONEY ISLAND, STATEN ISLAND, THE LOWER EASTSIDE, AND THE	
ROCKAWAYS.	
FORM 990, PART III, LINE 4D, OTHER PROGRAM SERVICES:	
AMOUNTS RAISED ON BEHALF OF OTHER CHARITABLE ORGANIZATIONS. THESE	
ORGANIZATIONS INCLUDE CHANGE CAPITAL FUND, HURRICANE SANDY RELIEF FUND	

Name of the organization UNITED WAY OF NEW YORK CITY	Employer identification number 13-2617681
AND OTHER DONOR DESIGNATIONS. REVENUE FOR THIS IS ATTRIBUTED TO	
CAMPAIGN ADMINISTRATIVE FEES.	
EXPENSES \$ 21,273,343. INCL GRANTS OF \$ 21,076,407. REVENUE \$ 131,921.	
FORM 990, PART VI, SECTION A, LINE 4:	
EXPLANATION: UWNYC'S BY-LAWS WERE AMENDED TO TAKE ADVANTAGE OF NEW	
PROVISIONS OF THE NEW YORK STATE NONPROFIT REVITALIZATION ACT OF 2013 ,	
CLARIFY GOVERNANCE PRACTICES AND PROCEDURES, AND MODIFY THE NOTICE	
REQUIREMENT FOR A BY-LAWS CHANGE.	
FORM 990, PART VI, SECTION B, LINE 11:	
EXPLANATION: THE 990 DRAFT IS REVIEWED WITH OUR AUDIT COMMITTEE. ONCE	
APPROVED, THE 990 IS PROVIDED ELECTRONICALLY TO THE ENTIRE BOARD FOR ITS	
REVIEW AND COMMENT AND THEN FILED WITH THE IRS.	
FORM 990, PART VI, SECTION B, LINE 12C:	
EXPLANATION: UWNYC'S BOARD MEMBERS, OFFICERS, SENIOR EXECUTIVES AND CERTAIN	
OTHER DESIGNATED EMPLOYEES ARE REQUIRED TO COMPLETE CONFLICT OF INTEREST	
DISCLOSURE STATEMENTS ANNUALLY AND HAVE AN OBLIGATION TO UPDATE SUCH	
STATEMENTS THROUGHOUT THE FISCAL YEAR. THE INFORMATION IS REVIEWED BY THE	
GENERAL COUNSEL AND CATALOGUED. RELATED PARTY ISSUES ARE REGULARLY	
SCRUTINIZED AND ADDRESSED AS PART OF THE GRANTMAKING PROCESS AND VENDOR	
SELECTION PROCESS. THE APPROPRIATE BOARD COMMITTEE REVIEWS THE PROPOSED	
TRANSACTION, REVIEWS THE RATIONALE AND COMPARABILITY DATA, AND DETERMINES	
WHETHER TO PROCEED. THE ORGANIZATION HAS PROTOCOLS TO BE FOLLOWED BY STAFF	
IN ORDER TO REVIEW AND ADDRESS CONFLICTS RELATING TO NON-EXECUTIVE STAFF	
MEMBERS.	

Schedule O (Form 990 or 990-EZ) (2013)	Page 2
Name of the organization UNITED WAY OF NEW YORK CITY	Employer identification number 13-2617681
FORM 990, PART VI, SECTION B, LINE 15:	
EXPLANATION: THE CEO'S COMPENSATION IS RECOMMENDED BY THE COMPENSATION	
COMMITTEE, APPROVED BY THE EXECUTIVE COMMITTEE, AND REPORTED TO THE BOARD	
OF DIRECTORS. THE BOARD HAS BEEN ASSISTED BY PROFESSIONAL COMPENSATION	
CONSULTANTS, SULLIVAN AND COTTER. S&C GOES OUT TO THE MARKET AND REVIEWS	
THE COMPENSATION OF CEOS IN NOT ONLY SIMILARLY SITUATED ORGANIZATIONS, BUT	
OTHER ORGANIZATIONS TO WHICH UWNYC WOULD LOOK FOR A CEO IF THE NEED AROSE.	
THIS INFORMATION IS ANALYZED AND THEN GIVEN TO THE COMPENSATION COMMITTEE	
FOR THEIR REVIEW. THE COMPENSATION COMMITTEE DETERMINES THE REASONABLENESS	
OF THE CEO'S COMPENSATION BASED ON THIS INFORMATION.	
THE COMPENSATION OF KEY EMPLOYEES IS DETERMINED PURSUANT TO COMPENSATION	
COMMITTEE OVERSIGHT AND APPROVAL.	
THE COMPENSATION INFORMATION REPORTED IN THE FORM 990 FOR CALENDAR YEAR	
ENDING 2013 WAS BASED ON THE GUIDANCE AND ADVICE OF SULLIVAN & COTTER. IN	
SPRING 2014, UNITED WAY OF NEW YORK CITY RETAINED THE COMPENSATION	
CONSULTING FIRM, SIBSON CONSULTING, TO PROVIDE GUIDANCE ON EXECUTIVE AND	
GENERAL STAFF COMPENSATION GOING FORWARD.	
FORM 990, PART VI, LINE 17, LIST OF STATES RECEIVING COPY OF FORM 990:	
NY,NJ,CT,AL,AK,AR,CA,CO,DC,FL,GA,HI,IL,KS,KY,ME,MD,MI,MN,MS,NH,NM,NC,ND,OH	
OK,OR,PA,RI,SC,TX,UT,VA,WA,WV,WI,MA	
FORM 990, PART VI, SECTION C, LINE 19:	
EXPLANATION: FINANCIAL STATEMENTS ARE AVAILABLE ON THE WEBSITE. CONFLICTS	
OF INTEREST POLICY AND GOVERNING DOCUMENTS ARE PROVIDED UPON REQUEST.	

	13-2617681
E	
3,	
MPANY	
ARM,	
DDS,	
ETING	
ıc.,	
	-489,533. TE G, DMPANY ARM,