# Form **990**

# **Return of Organization Exempt From Income Tax**

OMB No. 1545-0047

Open to Public

Department of the Treasury Internal Revenue Service

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

▶ The organization may have to use a copy of this return to satisfy state reporting requirements.

Inspection

| A F                         | or th            | e 200   | 8 cale  | ndar y     | ear, or ta   | ax ye  | ar beg     | inning  |              | 07         | 7/01      | , 2008, a      | and e   | nding            |            |                |               | 30,        |                |           |
|-----------------------------|------------------|---|---|------------|--------------|--|------------|---|--------------|------------|-----------|----------------|---------|------------------|------------|----------------|---------------|------------|----------------|-----------|
| <b>B</b> c                  | heck if ap       | oplicable:  | Please  | C Nam      | e of organiz | zation                                       | KANS       | AS CI   | IU YT        | NI VER     | RSIT      | OF ME          | EDIC    | CINE A           | N D Emi    | ployer i       | identific     | ation nu   | mber           |           |
|                             | Addre            |   | use IRS<br>label or   |            | g Business   |  |            |   |              |            |           |                |         |                  |            | -054           | 15280         |            |                |           |
|                             | 7 '              | change  | print or  | Num        | ber and str  | reet (or                                     | P.O. bo    | x if mail is  | not delive   | ered to st | reet add  | dress)         |         | Room/suite       |            |                | number        |            |                |           |
|                             | Initial          | return  | type.<br>See  | 1750       | ) INDE       | P F. NID                                     | ENCE       | AVEN  | HE.          |            |           |                |         |                  | (8         | 16) 2          | 283-2         | 000        |                |           |
|                             | +                | ination   | Specific  |            | or town, sta |  |            |   |              |            |           |                |         |                  | ( )        | 10)2           | _00 2         | .000       |                |           |
|                             | Amen             |   | Instruc-<br>tions.  |            | SAS CIT      |  | •          |   |              |            |           |                |         |                  | G Gro      | ss rece        | ints \$       | 67         | 006            | ,978.     |
|                             | returr<br>Applio |   | F Na  | me an      | d address    | of prir                                      | ncipal of  | ficer: ++0  | VE-7.7. D.D. | D 5        | 717 7 7 7 | 7D DO          |         |                  |            |                | roup retur    |            | Yes            | X No.     |
|                             | pendi            | ing   |   |            |              |  |            |   |              |            |           |                |         |                  | `´ aff     | iliates?       |               | -          | =              |           |
| _                           | T                |   |   |            | DEPENDE      |  |            |   |              |            | Y, N      | <u>10 6410</u> | 16      |                  | - ' '      |                | iliates inclu |            | Yes            | No        |
| _                           |                  | empt sta  |   |            | 01(c) ( 0 3  | <u>)                                    </u> | (insert r  | 10.)  | 4947(a       | a)(1) or   |           | 527            |         |                  | _          |                | tach a list.  |            |                |           |
|                             |                  |   |   |            | MB. EDU      |  |            |   |              | 1.         |           |                | Τ.,     |                  |            |                | emption nu    |            |                |           |
|                             |                  |   |   |            | orporation   | Ti   | rust       | Associa   | ation        | Other      | <u> </u>  |                | LY      | ear of form      | ation: 19  | 16 N           | State         | of legal o | omicile        | : MO      |
| Pa                          | rt I             | Sur   | nmary   |            |              |  |            |   |              |            |           |                |         |                  |            |                |               |            |                |           |
|                             | 1                |   |   |            |              |  |            |   |              |            |           |                |         |                  |            |                |               |            |                |           |
| ø                           |                  | TO EDUCATE AND TRAIN DOCTORS OF OSTEOPATHIC MEDICINE. |   |            |              |  |            |   |              |            |           |                |         |                  |            |                |               |            |                |           |
| auc                         |                  |   |   |            |              |  |            |   |              |            |           |                |         |                  |            |                |               |            |                |           |
| em                          |                  |   |   |            |              |  |            |   |              |            |           |                |         |                  |            |                |               |            |                |           |
| Activities & Governance     |                  |   | this bo   | _          |              |  |            |   |              |            |           | disposed of    |         |                  |            |                |               |            |                |           |
| ∞                           | 3                | Numb  | er of vo  | ting m     | embers of    | f the g                                      | overnin    | g body (F   | Part VI, I   | ine 1a)    |           |                |         |                  |            |                | . 3           |            |                | 14        |
| ies                         | 4                | Numb  | er of in  | depend     | dent voting  | g mem  | bers of    | the gov   | erning b     | ody (Pa    | rt VI, li | ne 1b)         |         |                  |            |                | . 4           |            |                | 12        |
| ΞΞ                          | 5                | Total ı   | number  | of emp     | ployees (Pa  | art V, I                                     | ine 2a)    |   |              |            |           |                |         |                  |            |                | 5             |            | 4              | 88        |
| Act                         | 6                | Totalı  | number  | of volu    | unteers (es  | stimate                                      | if nece    |   |              |            |           |                |         |                  |            |                |               |            | NC             | NE        |
|                             | 7 a              | Total (   | gross u   | nrelate    | d business   | s rever                                      | nue fron   | n Part VII  | II, line 12  | 2, colum   | ın (C)    |                |         |                  |            |                | 7a            |            |                | NONE      |
|                             |                  |   |   |            |              |  |            |   |              |            |           |                |         |                  |            |                |               |            |                | NONE      |
|                             |                  |   |   |            |              |  |            |   |              |            |           |                |         |                  | Prio       | r Year         |               | Cu         | rrent \        | /ear      |
| Φ                           | 8                | Contri  | bution  | and gra    | ants (Part ' | VIII, lin                                    | ne 1h)     |   |              |            |           |                |         | ——— <u> </u>     | 1,1        | 62,8           | 374.          | 1          | , 328          | , 284.    |
| Ž                           | 9                | Progra  | am serv   | ice rev    | enue (Part   | VIII, li                                     | ne 2g)     |   |              |            |           | COPY           |         | 11               | 40,7       |                |               |            |                | , 528.    |
| Revenue                     | 10               | ``````````````````````````````````````                |   |            |              |  |            |   |              | TION       |           | 21,4           |         |                  |            | ,509.          |               |            |                |           |
| œ                           |                  |   |   |            |              |  |            |   |              |            | le)       |                |         |                  |            | 01,5           |               |            |                | ,848.     |
|                             |                  |   | ner revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) tal revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12) |            |              |  |            |   |              | 45,2       |           |                | 42,328, |                  |            |                |               |            |                |           |
|                             |                  |   | Grants and similar amounts paid (Part IX, column (A), lines 1-3)  |            |              |  |            |   |              |            |           |                | 35,4    |                  |            |                | ,960.         |            |                |           |
|                             | 14               | Benef   | its paid  | to or f    | or membei    | rs (Par                                      | t IX, col  | umn (A),  | line 4)      |            |           |                |         |                  | ,          |                |               |            |                | NONE      |
| s                           | 15               | Salari  | es, othe  | er com     | pensation.   | , emplo                                      | ovee be    | nefits (Pa  | art IX, co   | olumn (A   | A), lines | 5-10)          |         |                  | 21,4       | 13.8           | 335.          | 2.2        | . 824          | , 985.    |
| Expenses                    |                  |   |   |            |              |  |            |   |              |            |           |                |         |                  |            | , -            |               |            | ,              | NONE      |
| - d                         | b                | Total f   | ssional fundraising fees (Part IX, column (A), line 11e) fundraising expenses, Part IX, column (D), line 25) 3_533_2_386                                |            |              |  |            |   |              |            |           |                |         |                  |            |                | 110111        |            |                |           |
| ш                           | 17               | Other   | expens  | es (Pa     | rt IX. colur | mn (A)                                       | . lines 1  | 1a-11d.   | 11f-24f)     | <u></u> _  | 227       |                |         |                  | 16,2       | 39.4           | 180           | 1 4        | . 885          | , 633.    |
|                             |                  |   |   |            |              |  |            | s 11a-11d, 11f-24f)<br>qual Part IX, column (A), line 25) |              |            |           |                |         |                  | 39,1       |                |               |            |                | ,578.     |
|                             |                  |   |   |            |              |  |            |   |              |            |           |                |         |                  | 6,0        |                |               |            |                | ,573.     |
| o s                         |                  |   |   |            |              |  |            |   |              |            |           |                |         |                  | Beginniı   |                |               |            | nd of Y        |           |
| Net Assets or Fund Balances | 20               | Total a   | assets (  | Part X     | line 16)     |  |            |   |              |            |           |                |         |                  | 133,6      |                |               | 127        | 964            | ,977.     |
| Ass                         | 21               |   |   |            | X, line 26)  |  |            |   |              |            |           |                |         |                  | 19,3       |                |               |            |                | , 597.    |
| E e                         | 22               |   |   | ,          |              |  | act line 2 | 21 from li  | ne 20        |            |           |                |         |                  | 114,3      |                |               |            |                | ,380.     |
|                             | rt II            |   | natur   |            |              |  |            |   |              |            |           |                |         |                  | 111/5      | 1 ± <b>7</b> 3 | ,23.          | 100        | , , , ,        | 7000.     |
|                             |                  |   |   |            |              | clare th                                     | at I hav   | e evamin  | ed this r    | eturn in   | cluding   | accompan       | wina e  | chedules a       | nd stateme | onte o         | nd to th      | a hast (   | of my k        | nowledge  |
|                             |                  | and b   | elief, it   | is true,   | correct, ar  | nd com                                       | plete. D   | eclaration  | of prep      | parer (oth | ner tha   | n officer) is  | base    | d on all in      | formation  | of whi         | ich prep      | arer has   | any ki         | nowledge. |
| S                           | ign              |   |   |            |              |  |            |   |              |            |           |                |         |                  | 1          |                |               |            |                |           |
|                             | ere              |   | Signatu   | re of offi | cer          |  |            |   |              |            |           |                |         |                  |            | Date           |               |            |                |           |
|                             |                  |   |   |            |              |  |            |   |              |            |           |                |         |                  |            |                |               |            |                |           |
|                             |                  |   | Type or   | print na   | me and title | :  |            |   |              |            |           |                |         |                  |            |                |               |            |                |           |
| _                           |                  | <del>                                     </del>      | -   |            |              |  |            |   |              |            | 1         | Date           |         | Check if         |            |                | eparer's      |            | ng numb        | per       |
| Paid                        |                  | signa   | arer's<br>iture   |            |              |  |            |   |              |            |           |                |         | self-<br>employe | d ▶ □      |                | eė instru     |            |                |           |
| Prep                        | oarer's          | 1 -   | ,   | or yours   | BKD,         | T T T  | )          |   |              |            |           |                |         | Cimpioye         | EIN        |                | . 11          | 010        | 0260           |           |
| Use                         | Only             |   | employe<br>ss, and Z  |            |              |  |            | Dm 0117   | mm 1000      | 17731031   | 0.00      | . 140 (410     | ) F 101 | 2.0              | Phone r    | 10             |               | 6 22       |                |           |
| Mar                         | / the II         |   | ,   |            |              |  |            |   |              |            |           | , MO 6410      |         |                  |            | _              | 81            | 6 22<br>X  | ⊥ – 6 3<br>Yes | No        |
|                             |                  |   | 111   |            |              | - PIOPO                                      |            | 05070   | . , , 556 1  |            |           |                |         |                  |            |                |               | IA         | 1 62           | INO       |

| Pa  | art III  | Statement of Program Service Accomplishments (see instructions)   | .0                            |
|-----|----------|---|-------------------------------|
| 1   | Briefly  | describe the organization's mission:  |                               |
|     | SEE      | STATEMENT 1   |                               |
|     |          |   |                               |
|     |          |   |                               |
|     |          |   |                               |
| 2   |          | e organization undertake any significant program services during the year which were not  |                               |
|     | the pri  | or Form 990 or 990-EZ?  | Yes X No                      |
| _   |          | describe these new services on Schedule O.  |                               |
| 3   |          | e organization cease conducting, or make significant changes in how it conducts, any progra   |                               |
|     | Service  | s?  | Yes X No                      |
| 1   |          | " describe these changes on Schedule O.<br>be the exempt purpose achievements for each of the organization's three largest program service. | cae hy avnancae               |
| •   |          | n 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the  |                               |
|     |          | ions to others, the total expenses, and revenue, if any, for each program service reported.   | Similar or Grand and          |
|     |          |   |                               |
| 48  | (Code:   | ) (Expenses \$ 27, 376, 733. including grants of \$ 1,613,739. ) (Revenue \$  | <b>\$</b> 44.119.183 <b>)</b> |
|     |          | UNIVERSITY EDUCATES DOCTORS OF OSTEOPATHIC MEDICINE. OUR FOUR   |                               |
|     |          | INTEGRATED CURRICULUM EMPHASIZES BOTH THE BASIC SCIENCES AND  |                               |
|     |          | ICAL SKILLS. THE ACADEMIC PROGRAMS OFFERED ARE TAUGHT BY  |                               |
|     | HIGH     | LY QUALIFIED FACULTY. 98% OF FACULTY HAS D.O., M.D. OR PH.D.  |                               |
|     | DEGF     | EES. THE UNIVERSITY AWARDS APPROXIMATELY 250 D.O. DEGREES   |                               |
|     | EACH     | YEAR.   |                               |
|     |          |   |                               |
|     |          |   |                               |
|     |          |   |                               |
|     |          |   |                               |
|     |          |   |                               |
| 41- | . (0 1   | including growth of ©   |                               |
| 40  |          | ) (Expenses \$558,539. including grants of \$ NONE ) (Revenue \$  | <b>▶</b> 859,070)             |
|     |          | UNIVERSITY'S GRADUATE SCHOOL OFFERS MASTER'S LEVEL DEGREES IN   |                               |
|     |          | EDICAL SCIENCES AND BIOETHICS. THE BIOMEDICAL SCIENCES  |                               |
|     |          | RAM INCLUDES BOTH A ONE YEAR DEGREE PROGRAM AND A TWO-YEAR EE PROGRAM (RESEARCH TRACK). KCUMB IS THE ONLY UNIVERSITY IN                     |                               |
|     |          | REGION TO OFFER A GRADUATE -LEVEL DEGREE IN BIOETHICS.  |                               |
|     |          | OXIMATELY 60 GRADUATE DEGREES ARE AWARDED EACH YEAR.  |                               |
|     | ALLI     | ONTENTIBLE OF ORDONED PROPERTY AND AWARDED BACIL THAK.  |                               |
|     |          |   |                               |
|     |          |   |                               |
|     |          |   |                               |
|     |          |   |                               |
|     |          |   |                               |
| 4 c | (Code:   | ) (Expenses \$474, 221. including grants of \$474, 221. ) (Revenue \$   | NONE_)                        |
|     | THE      | UNIVERSITY HAS A STRONG COMMITMENT TO COMMUNITY SERVICE AND   |                               |
|     | SOCI     | AL RESPONSIBILITY. OF PARTICULAR INTEREST ARE ACTIVITIES THAT   |                               |
|     | PROM     | OTE EDUCATION AND HEALTH IMPROVEMENT IN TARGETED POPULATIONS.   |                               |
|     |          | HE CENTER OF THE UNIVERSITY'S COMMUNITY SERVICE PROGRAMS IS   |                               |
|     |          | E 1 FOR HEALTH. SCORE 1 FOR HEALTH PROVIDES HEALTH CARE   |                               |
|     |          | ENINGS AND HEALTH CARE REFERRALS TO MORE THAN 12,000 URBAN  |                               |
|     |          | ELEMENTARY CHILDREN. KCUMB STUDENTS, FACULTY AND STAFF  |                               |
|     | _PROV    | TDE IN EXCESS OF 10,000 HOURS OF COMMUNITY SERVICE EACH YEAR.   |                               |
|     |          |   |                               |
|     |          |   |                               |
| 44  | Other    | program services. (Describe in Schedule O.)   |                               |
| тu  | (Exper   | · · · · · · · · · · · · · · · · · · ·   | )                             |
| 4e  | <u> </u> | program service expenses ►\$ 28, 409, 493. (Must equal Part IX, Line 25, column (B).)   | 1                             |
| 167 |          | 20, 300, 350. (   | F 000 (2000)                  |

8E1020 1.000

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| Part     | Checklist of Required Schedules   |     |     |     |
|----------|---|-----|-----|-----|
|          |   |     | Yes | No  |
| 1        | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes,"   |     |     |     |
| _        | complete Schedule A  Is the organization required to complete Schedule B, Schedule of Contributors?   | 1   | X   |     |
| 2        |   | 2   | X   |     |
| 3        | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to  |     |     |     |
|          | candidates for public office? If "Yes," complete Schedule C, Part I   | 3   |     | X   |
| 4        | Section 501(c)(3) organizations. Did the organization engage in lobbying activities? If "Yes," complete   |     |     |     |
| _        | Schedule C, Part II Sections 501(c)(4), 501(c)(5), and 501(c)(6) organizations. Is the organization subject to the section 6033(e)  | 4   | X   |     |
| 5        |   | _   |     |     |
|          | notice and reporting requirement and proxy tax? If "Yes," complete Schedule C, Part III   | 5   |     |     |
| 6        | Did the organization maintain any donor advised funds or any accounts where donors have the right to  |     |     |     |
|          | provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete   |     |     |     |
| _        | Schedule D, Part I  | 6   |     | X   |
| 7        | Did the organization receive or hold a conservation easement, including easements to preserve open space,   | _   |     |     |
| •        | the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II  | 7   |     | X   |
| 8        | Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes,"   |     |     |     |
| •        | complete Schedule D, Part III   | 8   |     | X   |
| 9        | Did the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? <i>If</i> "Yes," |     |     |     |
|          | complete Schedule D, Part IV  |     |     |     |
| 40       | Did the organization hold assets in term, permanent, or quasi-endowments? If "Yes," complete Schedule D, Part V   | 9   |     | X   |
| 10<br>11 | Did the organization riold assets in term, permanent, or quasi-endowments? If Yes, complete Schedule D, Part V. Did the organization report an amount in Part X, lines 10, 12, 13, 15, or 25? If "Yes," complete Schedule D,  | 10  | X   |     |
|          | Parts VI, VII, IX, or X as applicable   |     |     |     |
| 12       | Did the organization receive an audited financial statement for the year for which it is completing this return   | 11  | X   |     |
| 12       | that was prepared in accordance with GAAP? If "Yes," complete Schedule D, Parts XI, XII, and XIII SEE SCH. O  | 12  |     | 3.7 |
| 13       | Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E   | 13  | 3.7 | X   |
| 14a      | Did the organization maintain an office, employees, or agents outside of the U.S.?  | 14a | X   | 37  |
| b        | Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising,   | 144 |     | X   |
|          | business, and program service activities outside the U.S.? <i>If</i> "Yes," <i>complete Schedule F, Part I</i>  | 14b | Х   |     |
| 15       | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any  | 175 | Λ   |     |
| . •      | organization or entity located outside the United States? If "Yes," complete Schedule F, Part II  | 15  |     | Х   |
| 16       | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance   | 13  |     | Λ   |
| . •      | to individuals located outside the United States? <i>If</i> "Yes," <i>complete Schedule F, Part III</i>   | 16  |     | Х   |
| 17       | Did the organization report more than \$15,000 on Part IX, column (A), line 11e? If "Yes," complete Schedule G, Part I  | 17  |     | X   |
| 18       | Did the organization report more than \$15,000 total on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II  | 18  |     | X   |
| 19       | Did the organization report more than \$15,000 on Part VIII, line 9a? If "Yes," complete Schedule G, Part III   | 19  |     | X   |
| 20       | Did the organization operate one or more hospitals? <i>If</i> "Yes," <i>complete Schedule H</i>   | 20  |     | X   |
| 21       | Did the organization report more than \$5,000 on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II   | 21  | Х   | 21  |
| 22       | Did the organization report more than \$5,000 on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III  | 22  | X   |     |
| 23       | Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5,? If "Yes," complete   |     |     |     |
|          | Schedule J  | 23  | Х   |     |
| 24a      | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than   |     |     |     |
|          | \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer questions   |     |     |     |
|          | 24b-24d and complete Schedule K. If "No," go to question 25   | 24a |     | Х   |
| b        | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?   | 24b |     |     |
| С        | Did the organization maintain an escrow account other than a refunding escrow at any time during the year   |     |     |     |
|          | to defease any tax-exempt bonds?  | 24c |     |     |
| d        | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?   | 24d |     |     |
| 25a      | Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction   |     |     |     |
|          | with a disqualified person during the year? If "Yes," complete Schedule L, Part I   | 25a | Х   |     |
| b        | Did the organization become aware that it had engaged in an excess benefit transaction with a disqualified  |     |     |     |
|          | person from a prior year? If "Yes," complete Schedule L, Part I   | 25b | Х   |     |
| 26       | Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or   |     |     |     |
|          | disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II  | 26  |     | Х   |
| 27       | Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, or   |     |     |     |
|          | substantial contributor, or to a person related to such an individual? If "Yes," complete Schedule L, Part III  | 27  |     | Х   |

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## Part IV Checklist of Required Schedules (continued)

|         |  |     | 162 | NO |
|---------|--|-----|-----|----|
| 28<br>a | During the tax year, did any person who is a current or former officer, director, trustee, or key employee: Have a direct business relationship with the organization (other than as an officer, director, trustee, or employee), or an indirect business relationship through ownership of more than 35% in another entity (individually or collectively with other person(s) listed in Part VII, Section A)? <i>If</i> "Yes," complete Schedule L, |     |     |    |
|         | Part IV  | 28a | Х   |    |
| b       | ,,   | 28b | Х   |    |
| С       | Serve as an officer, director, trustee, key employee, partner, or member of an entity (or a shareholder of a professional corporation) doing business with the organization? <i>If "Yes," complete Schedule L, Part IV</i>   | 28c | Х   |    |
| 29      | Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M   | 29  | Х   |    |
| 30      | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If</i> "Yes," <i>complete Schedule M</i>   | 30  |     | Х  |
| 31      | Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I   | 31  |     | X  |
| 32      | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i>  | 32  |     | X  |
| 33      | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations section 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I  | 33  |     | X  |
| 34      | Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1  | 34  | Х   |    |
| 35      | Is any related organization a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V. line 2  | 35  |     | Х  |
| 36      | Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2   | 36  | Х   |    |
| 37      | Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If</i> "Yes," <i>complete Schedule R, Part VI</i> .  | 37  |     | ×  |
|         |  |     |     |    |

Form **990** (2008)

# Part V Statements Regarding Other IRS Filings and Tax Compliance

|         |   |          | Yes | No  |
|---------|---|----------|-----|-----|
| 1a      | Enter the number reported in Box 3 of Form 1096, Annual Summary and Transmittal of  |          |     |     |
|         | U.S. Information Returns. Enter -0- if not applicable   |          |     |     |
| b       | Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable 1b NONE   |          |     |     |
| С       | Did the organization comply with backup withholding rules for reportable payments to vendors and reportable   |          |     |     |
|         | gaming (gambling) winnings to prize winners?  | 1c       | X   |     |
| 2a      | Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax   |          |     |     |
| _       | Statements, filed for the calendar year ending with or within the year covered by this return 2a 488  | 26       | 7.7 |     |
| b       | If at least one is reported on line 2a, did the organization file all required federal employment tax returns?  | 2b       | X   |     |
| ٥.      | Note: If the sum of lines 1a and 2a is greater than 250, you may be required to <i>e-file</i> this return. (see instructions)   |          |     |     |
| 3 a     | Did the organization have unrelated business gross income of \$1,000 or more during the year covered by this return?  | 3a       |     | Х   |
| h       | If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O  | 3b       |     | 21  |
|         | At any time during the calendar year, did the organization have an interest in, or a signature or other authority   |          |     |     |
| Tu      | over, a financial account in a foreign country (such as a bank account, securities account, or other financial  |          |     |     |
|         | account)?   | 4a       | Х   |     |
| b       | If "Yes," enter the name of the foreign country: ►SEE STATEMENT 2   |          |     |     |
|         | See the instructions for exceptions and filing requirements for Form TD F 90-22.1, Report of Foreign Bank   |          |     |     |
|         | and Financial Accounts.   |          |     |     |
| 5a      | Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?   | 5a       |     | Х   |
| b       | Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?  | 5b       |     | Х   |
| С       | If "Yes," to question 5a or 5b, did the organization file Form 8886-T, Disclosure by Tax-Exempt Entity Regarding  | E 0      |     |     |
| •       | Prohibited Tax Shelter Transaction?   | 5c<br>6a |     | Х   |
|         | Did the organization solicit any contributions that were not tax deductible?  | 0a       |     | Λ   |
| b       | If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?   | 6b       |     |     |
| 7       | Organizations that may receive deductible contributions under section 170(c).   |          |     |     |
| a       | Did the organization provide goods or services in exchange for any quid pro quo contribution of more than \$75?   | 7a       |     | Х   |
| b       | If "Yes," did the organization notify the donor of the value of the goods or services provided?   | 7b       |     |     |
| С       | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was  |          |     |     |
|         | required to file Form 8282?   | 7с       |     | X   |
|         | If "Yes," indicate the number of Forms 8282 filed during the year   |          |     |     |
| е       | Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a personal   | 7.0      |     | 3.7 |
|         | benefit contract?   | 7e<br>7f |     | X   |
| f       | Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? For all contributions of qualified intellectual property, did the organization file Form 8899 as required? | 7g       |     | Λ   |
| y<br>h  | For contributions of cars, boats, airplanes, and other vehicles, did the organization file a Form 1098-C as   | . 9      |     |     |
|         | required?   | 7h       |     |     |
| 8       | Section 501(c)(3) and other sponsoring organizations maintaining donor advised funds and section  |          |     |     |
|         | <b>509(a)(3) supporting organizations.</b> Did the supporting organization, or a fund maintained by a sponsoring  |          |     |     |
|         | organization, have excess business holdings at any time during the year?  | 8        |     |     |
| 9       | Section 501(c)(3) and other sponsoring organizations maintaining donor advised funds.   |          |     |     |
| а       | Did the organization make any taxable distributions under section 4966?   | 9a       |     |     |
| b       | Did the organization make a distribution to a donor, donor advisor, or related person?  | 9b       |     |     |
| 10      | Section 501(c)(7) organizations. Enter: Initiation fees and capital contributions included on Part VIII, line 12  |          |     |     |
| a<br>h  | Initiation fees and capital contributions included on Part VIII, line 12  |          |     |     |
| b<br>∣1 | Section 501(c)(12) organizations. Enter:  |          |     |     |
| а       | Gross income from members or shareholders   |          |     |     |
| b       | Gross income from other sources (Do not net amounts due or paid to other sources against  |          |     |     |
|         | amounts due or received from them.)   |          |     |     |
|         | Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?  | 12a      |     |     |
| b       | If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b   |          |     |     |

Form **990** (2008)

**Part VI Governance, Management, and Disclosure** (Sections A, B, and C request information about policies not required by the Internal Revenue Code.)

| Sect  | ion A. Governing Body and Management  |         |      |    |
|-------|---|---------|------|----|
|       |   |         | Yes  | No |
|       | For each "Yes" response to lines 2-7b below, and for a "No" response to lines 8 or 9b below, describe the             |         |      |    |
|       | circumstances, process, or changes in Schedule O. See instructions.   |         |      |    |
| 1a    | Enter the number of voting members of the governing body 14   |         |      |    |
| b     | Enter the number of voting members that are independent 1b 12   |         |      |    |
| 2     | Did any officer, director, trustee, or key employee have a family relationship or a business relationship with        |         |      |    |
|       | any other officer, director, trustee, or key employee? SEE SCH. O   | 2       | Х    |    |
| 3     | Did the organization delegate control over management duties customarily performed by or under the direct             |         |      |    |
|       | supervision of officers, directors or trustees, or key employees to a management company or other person?             | 3       |      | Χ  |
| 4     | Did the organization make any significant changes to its organizational documents since the prior Form 990 was filed? | 4       |      | X  |
| 5     | Did the organization become aware during the year of a material diversion of the organization's assets? SEE SCH. O    | 5       |      | X  |
| 6     | Does the organization have members or stockholders?   | 6       |      | X  |
| 7a    | Does the organization have members, stockholders, or other persons who may elect one or more members                  |         |      |    |
|       | of the governing body?  | 7a      |      | Χ  |
| b     | Are any decisions of the governing body subject to approval by members, stockholders, or other persons?               | 7b      |      | X  |
| 8     | Did the organizations contemporaneously document the meetings held or written actions undertaken during               |         |      |    |
|       | the year by the following:  |         |      |    |
| а     | The governing body?   | 8a      | Х    |    |
| b     | Each committee with authority to act on behalf of the governing body?   | 8b      | X    |    |
| 9a    | Does the organization have local chapters, branches, or affiliates?   | 9a      | - 11 | X  |
| b     | If "Yes," does the organization have written policies and procedures governing the activities of such chapters,       |         |      |    |
|       | affiliates, and branches to ensure their operations are consistent with those of the organization?                    | 9b      |      |    |
| 10    | Was a copy of the Form 990 provided to the organization's governing body before it was filed? All organizations       |         |      |    |
|       | must describe in Schedule O the process, if any, the organization uses to review the Form 990                         | 10      | Х    |    |
| 11    | Is there any officer, director or trustee, or key employee listed in Part VII, Section A, who cannot be reached at    |         |      |    |
|       | the organization's mailing address? If "Yes," provide the names and addresses in Schedule O                           | 11      |      | X  |
| Secti | on B. Policies  |         |      |    |
|       |   |         | Yes  | No |
| 12a   | Does the organization have a written conflict of interest policy? If "No," go to line 13                              | 12a     | Х    |    |
| b     | Are officers, directors or trustees, and key employees required to disclose annually interests that could give        |         |      |    |
|       | rise to conflicts?  | 12b     | Х    |    |
| С     | Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes,"            |         |      |    |
|       | describe in Schedule O how this is done   | 12c     | Х    |    |
| 13    | Does the organization have a written whistleblower policy?  | 13      | Х    |    |
| 14    | Does the organization have a written document retention and destruction policy?                                       | 14      | Х    |    |
| 15    | Did the process for determining compensation of the following persons include a review and approval by                |         |      |    |
|       | independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision:         |         |      |    |
| а     | The organization's CEO, Executive Director, or top management official?   | 15a     | Χ    |    |
| b     | Other officers or key employees of the organization?  | 15b     | Χ    |    |
|       | Describe the process in Schedule O. (see instructions)  |         |      |    |
| 16a   | Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement        |         |      |    |
|       | with a taxable entity during the year?  | 16a     |      | X  |
| b     | If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate           |         |      |    |
|       | its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard        |         |      |    |
|       | the organization's exempt status with respect to such arrangements?   | 16b     |      |    |
| Sect  | on C. Disclosure  |         |      |    |
| 17    | List the states with which a copy of this Form 990 is required to be filed ▶_NONE                                     |         |      |    |
| 18    | Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3):      | s only) |      |    |
|       | available for public inspection. Indicate how you make these available. Check all that apply.                         |         |      |    |
|       | Own website Another's website X Upon request  |         |      |    |
| 19    | Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of inter-   | est     |      |    |
|       | policy, and financial statements available to the public.   |         |      |    |
| 20    | State the name, physical address, and telephone number of the person who possesses the books and records of the       | ie      |      |    |
|       | organization: ▶LINDA FALK 1750 INDEPENDENCE AVENUE KANSAS CITY, MO 64106  |         |      |    |
|       | 816-283-2000  |         |      |    |

# Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Use Schedule J-2 if additional space is needed.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and current key employees. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

| Check this box if the organization did not compensate any officer, director, trustee, or key employee. |                   |                                |                       |         |              |                              |        |  |  |  |  |
|--|-------------------|--------------------------------|-----------------------|---------|--------------|------------------------------|--------|--|--|--|--|
| (A)  | (B)               |                                |                       | (0      | C)           |                              |        | (D)  | (E)  | (F)  |  |
| Name and Title   | Average           | Posit                          | ion (                 | chec    | k all        | that app                     | oly)   | Reportable   | Reportable   | Estimated  |  |
|  | hours per<br>week | Individual trustee or director | Institutional trustee | Officer | Key employee | Highest compensated employee | Former | compensation<br>from<br>the<br>organization<br>(W-2/1099-MISC) | compensation<br>from related<br>organizations<br>(W-2/1099-MISC) | amount of<br>other<br>compensation<br>from the<br>organization<br>and related<br>organizations |  |
| SEE SCHEDULE J-2   |                   |                                |                       |         |              |                              |        |  |  |  |  |
|  |                   |                                |                       |         |              |                              |        |  |  |  |  |
|  |                   |                                |                       |         |              |                              |        |  |  |  |  |
|  |                   |                                |                       |         |              |                              |        |  |  |  |  |
|  |                   |                                |                       |         |              |                              |        |  |  |  |  |
|  |                   |                                |                       |         |              |                              |        |  |  |  |  |
|  |                   |                                |                       |         |              |                              |        |  |  |  |  |
|  |                   |                                |                       |         |              |                              |        |  |  |  |  |
|  |                   |                                |                       |         |              |                              |        |  |  |  |  |
|  |                   |                                |                       |         |              |                              |        |  |  |  |  |
|  |                   |                                |                       |         |              |                              |        |  |  |  |  |
|  |                   |                                |                       |         |              |                              |        |  |  |  |  |
|  |                   |                                |                       |         |              |                              |        |  |  |  |  |
|  |                   |                                |                       |         |              |                              |        |  |  |  |  |
|  |                   |                                |                       |         |              |                              |        |  |  |  |  |
|  |                   |                                |                       |         |              |                              |        |  |  |  |  |
|  |                   |                                |                       |         |              |                              |        |  |  |  |  |

JSA

|  | rt VII Section A. Officers, Directors, Tru  | ıstees, Ke                   | y Em                           | plo                   | yee             | es,          | and I                        | ligl            | hest Compensat   | ed Employees (c  | ontinue                          | ed)   | -9                          |
|--|---|------------------------------|--------------------------------|-----------------------|-----------------|--------------|------------------------------|-----------------|--|--|----------------------------------|---|-----------------------------|
|  | (A)   | (B)                          |                                |                       |                 | C)           |                              |                 | (D)  | (E)  |                                  | (F)   |                             |
|  | Name and title  | Average<br>hours per<br>week | Individual trustee or director | Institutional trustee | chec<br>Officer | Key employee | Highest compensated employee | Former          | Reportable<br>compensation<br>from<br>the<br>organization<br>(W-2/1099-MISC) | Reportable<br>compensation<br>from related<br>organizations<br>(W-2/1099-MISC) | am<br>comp<br>fro<br>orga<br>and | timated ount of other oensat om the anization ization ization ization | of<br>tion<br>e<br>on<br>ed |
|  |   |                              |                                |                       |                 |              |                              |                 |  |  |                                  |   |                             |
|  |   |                              |                                |                       |                 |              |                              |                 |  |  |                                  |   |                             |
|  |   |                              |                                |                       |                 |              |                              |                 |  |  |                                  |   |                             |
|  |   |                              |                                |                       |                 |              |                              |                 |  |  |                                  |   |                             |
|  |   |                              |                                |                       |                 |              |                              |                 |  |  |                                  |   |                             |
| _  |   |                              |                                |                       |                 |              |                              |                 |  |  |                                  |   |                             |
|  |   |                              |                                |                       |                 |              |                              |                 |  |  |                                  |   |                             |
|  |   |                              |                                |                       |                 |              |                              |                 |  |  |                                  |   |                             |
|  |   |                              |                                |                       |                 |              |                              |                 |  |  |                                  |   |                             |
|  |   |                              |                                |                       |                 |              |                              |                 |  |  |                                  |   |                             |
|  |   |                              |                                |                       |                 |              |                              |                 |  |  |                                  |   |                             |
|  |   |                              |                                |                       |                 |              |                              |                 |  |  |                                  |   |                             |
| 1 b<br>2   | Total number of individuals (including those organization ► 33                            | e in 1a) w                   | /ho r                          | ecei                  | ived            | l m          | ore t                        | <b>▶</b><br>han | 3,923,231.<br>\$100,000 in re  | NONE portable compens  |                                  |   | 403.<br>the                 |
| 3  | Did the organization list any former offic employee on line 1a? If "Yes," complete Schedu |                              |                                |                       |                 |              |                              |                 |  |  | 3                                | Yes   | No<br>X                     |
| 4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual |   |                              |                                |                       |                 |              |                              | 4               | X  |  |                                  |   |                             |
| 5  | Did any person listed on line 1a receive services rendered to the organization? If "Yes," | e or accr                    | ue co                          | omp                   | ens             | atio         | n fro                        | om              | any unrelated o  | rganization for  | 5                                |   | Х                           |
|  | tion B. Independent Contractors   |                              | . ا ا                          | اند                   |                 | J = '        |                              |                 | tone that'   | d  | 0.000                            |   |                             |
| 1  | Complete this table for your five highest compensation from the organization.             | compensat                    | ea in                          | аер                   | enc             | ent          | cont                         | rac             | tors that received   | a more than \$10   | 0,000                            | ОТ  |                             |

| (A) Name and business address                | (B) Description of services | (C)<br>Compensation |
|--|-----------------------------|---------------------|
| BARRY SEWARD KANSAS CITY, MO 64114           | CONSULTING                  | 119,722.            |
| BRYAN CAVE LLP ST LOUIS, MO 63150            | LEGAL                       | 270,553.            |
| RODRIGUEZ & ASSOCIATES KANSAS CITY, MO 64108 | CONSTRUCTION                | 109,776.            |
|  |                             |                     |
|  |                             |                     |

Total number of independent contractors (including those in 1) who received more than \$100,000 in compensation from the organization ▶ 3

Form 990 (2008) Page **9** 

| ar                      | t VIII   | Statement of Revenue                                    | ue                             |  |                      | 4-0545280                              |   |   |
|-------------------------|----------|---|--------------------------------|--|----------------------|--|---|---|
|                         |          |   |                                |  | (A)<br>Total revenue | (B) Related or exempt function revenue | (C)<br>Unrelated<br>business<br>revenue | (D) Revenue excluded from ta under sections 512, 513, or 51 |
| ţ                       | 1 a      | Federated campaigns                                     | 1a                             |  |                      |  |   |   |
| ilar amounts            | b        | Membership dues   | 1b                             |  |                      |  |   |   |
| au                      | С        | Fundraising events                                      | 1c                             |  |                      |  |   |   |
| ā                       | d        | Related organizations                                   | 1d                             |  |                      |  |   |   |
| Ē                       | е        | Government grants (contribu                             | itions) 1e                     | 544,131.   |                      |  |   |   |
| <u>e</u>                | f        | All other contributions, gifts, gran                    | its,                           |  |                      |  |   |   |
| 뒿                       |          | and similar amounts not included                        |                                | 784,153.   |                      |  |   |   |
| and other simi          | g        | Noncash contributions included i                        |                                |  |                      |  |   |   |
|                         | h        | Total. Add lines 1a-1f                                  |                                |  | 1,328,284.           |  |   |   |
|                         |          |   |                                | Business Code                                    |                      |  |   |   |
|                         | 2 a      | PATIENT REVENUE   |                                | 621110   | 1,551,030.           | 1,551,030.                             |   |   |
| פ                       | b        | STUDENT FEES & REV                                      |                                | 611600   | 42,272,291.          | 42,272,291.                            |   |   |
| =                       | С        | STUDENT LOAN INTEREST                                   |                                | 611600   | 68,207.              | 68,207.                                |   |   |
| riogiam service nevenue | d        |   |                                |  |                      |  |   |   |
| <u> </u>                | е        |   |                                |  |                      |  |   |   |
| <u> </u>                | f        | All other program service rev                           |                                |  |                      |  |   |   |
| +                       | g        | Total. Add lines 2a-2f                                  |                                |  | 43,891,528.          |  |   |   |
|                         | 3        | Investment income (includin                             | •                              | · ·  | 1 000 165            |  |   | 1 000 16  |
|                         |          | other similar amounts)                                  |                                |  | 1,933,167.           |  |   | 1,933,16  |
|                         | 4        | Income from investment of t                             |                                |  |                      |  |   |   |
|                         | 5        | Royalties   | (i) Real                       | (ii) Personal                                    |                      |  |   |   |
|                         |          |   |                                | + ` <i>'</i>                                     |                      |  |   |   |
|                         | 6a       | Gross Rents   | 10,123.                        |  |                      |  |   |   |
|                         | b        | Less: rental expenses                                   | 10 102                         |  |                      |  |   |   |
|                         | C        | Rental income or (loss)                                 |                                |  | 10 100               |  |   | 10.10   |
|                         | d        | Net rental income or (loss).                            | (i) Securities                 | (ii) Other                                       | 10,123.              |  |   | 10,12   |
|                         | 7 a      | Gross amount from sales of                              |                                | <del>                                     </del> |                      |  |   |   |
|                         |          | assets other than inventory                             | 19,538,476.                    | 18,675.  |                      |  |   |   |
|                         | b        | Less: cost or other basis                               | 25 476 402                     | 2 244  |                      |  |   |   |
|                         |          | and sales expenses                                      | 25, 476, 483.<br>-5, 938, 007. |  |                      |  |   |   |
|                         |          | Gain or (loss)  |                                |  | -5,921,676.          |  |   | -5,921,67   |
|                         |          |   |                                |  | -5,921,070.          |  |   | -3,921,67   |
| ,                       | 8 a      | Gross income from f                                     | •                              |  |                      |  |   |   |
|                         |          | events (not including \$                                |                                |  |                      |  |   |   |
| ב<br>מ                  |          | of contributions reported on                            |                                |  |                      |  |   |   |
| -                       |          | See Part IV, line 18.                                   |                                |  |                      |  |   |   |
|                         | D<br>C   | Less: direct expenses Net income or (loss) from fur     |                                |  |                      |  |   |   |
| ۱ ۱                     |          |   | _                              |  |                      |  |   |   |
|                         | 9 a      | Gross income from gaming a See Part IV, line 19.        |                                |  |                      |  |   |   |
|                         | L-       |   |                                |  |                      |  |   |   |
|                         | b<br>c   | Less: direct expenses Net income or (loss) from ga      |                                |  |                      |  |   |   |
|                         |          |   | _                              |  |                      |  |   |   |
|                         | 10a      | Gross sales of inventoreturns and allowances            |                                |  |                      |  |   |   |
|                         | <b>L</b> |   |                                |  |                      |  |   |   |
|                         | b<br>c   | Less: cost of goods sold  Net income or (loss) from sal |                                |  |                      |  |   |   |
| t                       |          | Miscellaneous Reven                                     |                                | Business Code                                    |                      |  |   |   |
| t                       | 110      | CAFETERIA & VENDING                                     |                                | 611710   | 86,526.              | 86,526.                                |   |   |
|                         | 11a      | MEGG GGILOOT TNIGOME                                    |                                | 611710   | 742, 235.            | 742, 235.                              |   |   |
|                         | b        | DDIIG GEIIDV  |                                | 900099   | 257, 964.            | 257,964.                               |   |   |
|                         | C        |   |                                | 700077   | 201,304.             | 201,304.                               |   |   |
|                         | d        | All other revenue                                       |                                |  | 1,086,725.           |  |   |   |
|                         | e<br>42  | Total Revenue Add lines 1h                              |                                | - 1  | 1,000,720.           |  |   |   |
|                         | 12       | <b>Total Revenue.</b> Add lines 1h 9c, 10c, and 11e     |                                |  | 42,328,151.          | 44,978,253.                            | NOI                                     | NE -3,978,386   |

### Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns.

|          | Section 501(c)(3) ai<br>All other organizations must comple                                | nd 501(c)(4) organizat<br>te column (A) but are |                          |                                 | and (D).                |
|----------|--|---|--------------------------|---------------------------------|-------------------------|
| Do       | not include amounts reported on lines 6b,  | (A) Total expenses                              | (B) Program service      | (C) Management and              | (D)                     |
|          | 8b, 9b, and 10b of Part VIII.  | l otal expenses                                 | Program service expenses | Management and general expenses | Fundráising<br>expenses |
| 1        | Grants and other assistance to governments and   |   |                          |                                 |                         |
|          | organizations in the U.S. See Part IV, line 21   | 1,219,725.                                      | 1,219,725.               |                                 |                         |
| 2        | Grants and other assistance to individuals in  |   |                          |                                 |                         |
|          | the U.S. See Part IV, line 22  | 868,235.  | 868,235.                 |                                 |                         |
| 3        | Grants and other assistance to governments,  |   |                          |                                 |                         |
|          | organizations, and individuals outside the   |   |                          |                                 |                         |
|          | U.S. See Part IV, lines 15 and 16  | NONE  |                          |                                 |                         |
| 4        | Benefits paid to or for members  | NONE  |                          |                                 |                         |
| 5        | Compensation of current officers, directors, trustees, and key employees                   | 2 121 250                                       | 1 107 024                | 1 620 101                       | 205 124                 |
| 6        | Compensation not included above, to disqualified   | 3,121,259.                                      | 1,197,034.               | 1,629,101.                      | 295,124.                |
| 0        | persons (as defined under section 4958(f)(1)) and  |   |                          |                                 |                         |
|          | persons described in section 4958(c)(3)(B)   | 146,525.  | 69,108.                  | NONE                            | 77,417.                 |
| 7        | Other salaries and wages   | 14,919,920.                                     | 11,821,399.              | 2,002,647.                      | 1,095,874.              |
| 8        | Pension plan contributions (include section 401  | ,   | ,,,                      | 2, 332, 317.                    | <u> </u>                |
| -        | (k) and section 403(b) employer contributions).  | 1,310,389.                                      | 1,010,522.               | 208,389.                        | 91,478.                 |
| 9        | Other employee benefits  | 2,170,190.                                      | 1,493,374.               | 504,686.                        | 172,130.                |
| 10       | Payroll taxes  | 1,156,702.                                      | 889,746.                 | 181,077.                        | 85,879.                 |
| 11       | Fees for services (non-employees):   |   |                          |                                 |                         |
| а        | Management   | NONE  |                          |                                 |                         |
| b        | Legal  | 1,282,151.                                      | NONE                     | 1,282,151.                      | NONE                    |
| С        | Accounting   | 93,601.   | 69,265.                  | 18,720.                         | 5,616.                  |
| d        | Lobbying   | NONE  |                          |                                 |                         |
| е        | Professional fundraising services. See Part IV, line 17                                    | NONE  |                          |                                 |                         |
|          | Investment management fees   | NONE  |                          |                                 |                         |
| g        | Other  | 1,795,672.                                      | 1,284,669.               | 335,616.                        | 175 <b>,</b> 387.       |
| 12       | Advertising and promotion  | 656,724.  | 449,993.                 | 54,548.                         | 152, 183.               |
| 13       | Office expenses  | 1,258,577.                                      | 725,744.                 | 130,916.                        | 401,917.                |
| 14       | Information technology   | NONE  |                          |                                 |                         |
| 15       | Royalties  | NONE  | 1 071 067                | 220 202                         | 60 275                  |
| 16<br>17 | Travel   | 1,369,624.<br>720,666.                          | 1,071,967.<br>360,526.   | 228,382.<br>118,145.            | 69,275.<br>241,995.     |
| 18       | Payments of travel or entertainment expenses   | 720,000.  | 300, 320.                | 110,143.                        | 241, 990.               |
| 10       | for any federal, state, or local public officials  | NONE  |                          |                                 |                         |
| 19       | Conferences, conventions, and meetings   | NONE  |                          |                                 |                         |
| 20       | Interest   | 156,841.  | NONE                     | 156,841.                        | NONE                    |
| 21       | Payments to affiliates   | NONE  |                          |                                 |                         |
| 22       | Depreciation, depletion, and amortization  | 2,062,877.                                      | 1,781,171.               | 216,697.                        | 65,009.                 |
| 23       | Insurance  | 661,629.  | 484,749.                 | 171,615.                        | 5,265.                  |
| 24       | Other expenses. Itemize expenses not   |   |                          |                                 |                         |
|          | covered above. (Expenses grouped together  |   |                          |                                 |                         |
|          | and labeled miscellaneous may not exceed   |   |                          |                                 |                         |
|          | 5% of total expenses shown on line 25 below.)  |   |                          |                                 |                         |
|          | EDUCATION  | 1,985,826.                                      | 1,951,009.               | 30,774.                         | 4,043.                  |
|          | PUBLIC_RELATIONS   | 171,229.  | 78,792.                  | 643.                            | 91,794.                 |
|          | DUES_&_SUBSCRIPTIONS   | 859,537.  | 542,897.                 | 294,682.                        | 21,958.                 |
|          | STUDENT_FUNCTIONS  | 889,253.  | 428,798.                 | 68,618.                         | 391,837.                |
|          | MISCELLANEOUS.   | 921,426.  | 610,770.                 | 221,451.                        | 89, 205.                |
|          | All other expenses   | 30 700 570                                      | 28 400 402               | 7 055 600                       | 2 522 206               |
| 26       | Total functional expenses. Add lines 1 through 24f  Joint Costs. Check here ▶ If following | 39,798,578.                                     | 28,409,493.              | 7,855,699.                      | 3,533,386.              |
| 20       | SOP 98-2. Complete this line only if the organization                                      |   |                          |                                 |                         |
|          | reported in column (B) joint costs from a  |   |                          |                                 |                         |
|          | combined educational campaign and fundraising solicitation                                 |   |                          |                                 |                         |
| JSA      |  |   |                          |                                 |                         |

JSA 8E1052 1.000

| Pa              | ırt X  | Balance Sheet   |                          |      |     |                     |              |      |
|-----------------|--------|---|--------------------------|------|-----|---------------------|--------------|------|
|                 |        |   | (A)<br>Beginning of year |      | ı   | ( <b>E</b><br>End o | 3)<br>If yea | r    |
|                 | 1      | Cash - non-interest-bearing   |                          | 1    |     |                     |              |      |
|                 | 2      | Savings and temporary cash investments  | 31,837,371.              | 2    | - 1 | 28,4                | 60,          | 913  |
|                 | 3      | Pledges and grants receivable, net  | 1,039,635.               | 3    |     |                     | 64,          |      |
|                 | 4      | Accounts receivable, net  | 168,959.                 | 4    |     |                     | 224,         |      |
|                 | 5      | Receivables from current and former officers, directors, trustees, key                                    |                          |      |     |                     |              |      |
|                 |        | employees, or other related parties. Complete Part II of Schedule L                                       |                          | 5    |     |                     |              |      |
|                 | 6      | Receivables from other disqualified persons (as defined under section                                     |                          |      |     |                     |              |      |
|                 |        | 4958(f)(1)) and persons described in section 4958(c)(3)(B). Complete Part II                              |                          |      |     |                     |              |      |
|                 |        | of Schedule L   |                          | 6    |     |                     |              |      |
| ţ               | 7      | Notes and loans receivable, net   |                          | 7    |     |                     |              |      |
| Assets          | 8      | Inventories for sales or use  | 44,513.                  | 8    |     |                     | 47,          | 219  |
| ĕ               | 9      | Prepaid expenses and deferred charges   | 840 <b>,</b> 872.        | 9    |     | 9                   | 99,          | 974  |
|                 | 10a    | Land, buildings, and equipment: cost basis 10a 59, 100, 918.  |                          |      |     |                     |              |      |
|                 | b      | Less: accumulated depreciation. Complete  |                          |      |     |                     |              |      |
|                 |        | Part VI of Schedule D   | 36,923,177.              | 10c  |     | 37 <b>,</b> 9       | 22,          | 129  |
|                 | 11     | Investments - publicly traded securities  | 41,590,284.              | 11   |     | 43,9                | 69,          | 459  |
|                 | 12     | Investments - other securities. See Part IV, line 11  | 14,498,305.              | 12   | -   | 11 <b>,</b> 5       | 44,          | 405  |
|                 | 13     | Investments - program-related. See Part IV, line 11   | 2,566,744.               | 13   |     | 2,2                 | 30,          | 245  |
|                 | 14     | Intangible assets   |                          | 14   |     |                     |              |      |
|                 | 15     | Other assets. See Part IV, line 11  | 4,168,235.               | 15   |     | 1,5                 | 01,          | 613  |
|                 | 16     | Total assets. Add lines 1 through 15 (must equal line 34)   | 133,678,095.             | 16   | 12  | 27,9                | 64,          | 977. |
|                 | 17     | Accounts payable and accrued expenses   | 4,576,135.               | 17   |     | 5,7                 | 50,          | 970  |
|                 | 18     | Grants payable  |                          | 18   |     |                     |              |      |
|                 | 19     | Deferred revenue  | 3,613,935.               | 19   |     | 2,0                 | 62,          | 950  |
|                 | 20     | Tax-exempt bond liabilities   | 7,445,411.               | 20   |     | 7,2                 | 55,          | 000  |
| S               | 21     | Escrow account liability. Complete Part IV of Schedule D  |                          | 21   |     |                     |              |      |
| Liabilities     | 22     | Payables to current and former officers, directors, trustees, key employees,                              |                          |      |     |                     |              |      |
| abi             |        | highest compensated employees, and disqualified persons. Complete Part II                                 |                          |      |     |                     |              |      |
|                 |        | of Schedule L   |                          | 22   |     |                     |              |      |
|                 | 23     | Secured mortgages and notes payable to unrelated third parties  |                          | 23   |     |                     |              |      |
|                 | 24     | Unsecured notes and loans payable   |                          | 24   |     |                     |              |      |
|                 | 25     | Other liabilities. Complete Part X of Schedule D  | 3,670,691.               | 25   |     | 3 <b>,</b> 6        | 68,          | 677  |
|                 | 26     | Total liabilities. Add lines 17 through 25  | 19,306,172.              | 26   |     | 18 <b>,</b> 7       | 37,          | 597  |
| ses             |        | Organizations that follow SFAS 117, check here ▶ 🔀 and complete lines 27 through 29, and lines 33 and 34. |                          |      |     |                     |              |      |
| au              | 27     | Unrestricted net assets   | 105,883,997.             | 27   | 10  | 00,7                | 39,          | 454. |
| Bal             | 28     | Temporarily restricted net assets   | 4,007,980.               | 28   |     | 4,0                 | 07,          | 980  |
| p               | 29     | Permanently restricted net assets   | 4,479,946.               | 29   |     | 4,4                 | 79,          | 946  |
| or Fund Balance |        | Organizations that do not follow SFAS 117, check here ▶   |                          |      |     |                     |              |      |
|                 | 30     | Capital stock or trust principal, or current funds  |                          | 30   |     |                     |              |      |
| Assets          | 31     | Paid-in or capital surplus, or land, building, or equipment fund  |                          | 31   |     |                     |              |      |
|                 | 32     | Retained earnings, endowment, accumulated income, or other funds  |                          | 32   |     |                     |              |      |
| Net             | 33     | Total net assets or fund balances   | 114,371,923.             | 33   | 10  | 09,2                | 27,          | 380. |
|                 | 34     | Total liabilities and net assets/fund balances  | 133,678,095.             | 34   |     | 27,9                |              |      |
| Pa              | ırt XI | Financial Statements and Reporting  |                          |      |     |                     |              |      |
| 1               | Acco   | ounting method used to prepare the Form 990: Cash X Accrual Othe  | er                       |      |     |                     | Yes          | No   |
| 2a              |        | e the organization's financial statements compiled or reviewed by an independent accoun                   |                          |      |     | 2a                  |              | Х    |
| b               | Were   | e the organization's financial statements audited by an independent accountant? . SEE                     | SCH. O                   |      | [   | 2b                  |              | Х    |
| С               | If "Ye | es" to lines 2a or 2b, does the organization have a committee that assumes responsibility                 | for oversight of the     | _    | Γ   |                     |              |      |
|                 |        | r, review, or compilation of its financial statements and selection of an independent account             |                          | i. O | [   | 2 c                 |              |      |
| 3а              | As a   | result of a federal award, was the organization required to undergo an audit or audits as                 | set forth in             |      |     |                     |              |      |
|                 |        | Single Audit Act and OMB Circular A-133?  |                          |      | -   | 3a                  | Х            |      |
| b               | If "Ye | es," did the organization undergo the required audit or audits?   |                          |      |     | 3b                  | Χ            |      |

#### SCHEDULE A (Form 990 or 990-EZ)

# **Public Charity Status and Public Support**

OMB No. 1545-0047

Employer identification number

Department of the Treasury Internal Revenue Service To be completed by all section 501(c)(3) organizations and section 4947(a)(1) nonexempt charitable trusts.

Name of the organization KANSAS CITY UNIVERSITY OF MEDICINE AND

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

Open to Public Inspection

| BIC      | SCI      | ENCES           |                    |  |                 |                     |                  |                  |              | 44-05          | <u>45280</u>       |
|----------|----------|-----------------|--------------------|--|-----------------|---------------------|------------------|------------------|--------------|----------------|--------------------|
| Рa       | rt I     | Reason fo       | or Public Chari    | ity Status (All organ                    | izations m      | ust compl           | lete this        | part.) (se       | e instru     | ctions)        |                    |
| The      | orga     | anization is no | ot a private found | dation because it is: (P                 | lease check     | only one o          | rganizati        | on.)             |              |                |                    |
| 1        |          | A church, c     | onvention of chu   | rches, or association                    | of churches     | s described         | in <b>sectio</b> | n 170(b)(        | 1)(A)(i).    |                |                    |
| 2        | X        | A school de     | scribed in section | on 170(b)(1)(A)(ii). (At                 | tach Sched      | ule E.)             |                  |                  |              |                |                    |
| 3        |          | A hospital o    | r a cooperative    | hospital service organ                   | ization desc    | cribed in <b>se</b> | ction 170        | (b)(1)(A)        | (iii). (Atta | ch Sched       | ule H.)            |
| 4        |          | -               | •                  | zation operated in co                    |                 |                     |                  |                  |              |                | •                  |
|          |          |                 | ame, city, and sta | •  | ,               |                     | •                |                  |              | ( /( /         | ( )( )             |
| 5        |          |                 | -                  | or the benefit of a col                  | lege or un      | iversity ow         | ned or o         | perated b        | ov a gove    | ernmental      | unit described in  |
| -        |          | =               | (b)(1)(A)(iv). (C  |  |                 |                     |                  |                  | ., . 3       |                |                    |
| 6        |          |                 |                    | vernment or governme                     | ental unit de   | ecribed in s        | section 1        | 70(b)(1)(        | Δ)(γ)        |                |                    |
| 7        | $\vdash$ |                 | _                  | lly receives a substan                   |                 |                     |                  |                  |              | or from t      | he general nublic  |
| '        |          | _               |                    | (1)(A)(vi). (Complete F                  | -               | its support         | i iioiii a (     | governin         | intai uiiit  | OI IIOIII t    | ne general public  |
|          |          |                 |                    | d in <b>section 170(b)(1)</b>            | -               | malata Dar          | 4 II \           |                  |              |                |                    |
| 8        |          |                 | =                  |  |                 | -                   | -                |                  | uitiana n    |                | in food and aroos  |
| 9        |          | _               |                    | Ily receives: (1) more                   |                 |                     |                  |                  |              |                |                    |
|          |          | -               |                    | ted to its exempt fun                    |                 | -                   |                  | -                |              |                |                    |
|          |          |                 | _                  | ment income and un                       |                 |                     |                  | -                |              | 511 tax)       | from businesses    |
|          |          |                 | -                  | after June 30, 1975.                     |                 |                     |                  |                  | -            | , , ,          |                    |
| 10       |          | _               | _                  | ind operated exclusive                   | -               | -                   | -                |                  |              | -              | •                  |
| 11       |          | •               | •                  | and operated exclus                      | •               |                     |                  |                  |              |                | •                  |
|          |          |                 |                    | ublicly supported org                    |                 |                     |                  |                  | -            | -              |                    |
|          |          |                 | _                  | at describes the type o                  |                 |                     |                  | -                | lines 11e    |                |                    |
|          |          | а Тур           | _                  | Type II                                  |                 | e III - Fund        | -                | •                |              |                | pe III - Other     |
| е        |          | -               | -                  | ertify that the organiz                  |                 |                     |                  | -                |              |                | •                  |
|          |          | persons oth     | er than foundat    | ion managers and oth                     | er than on      | e or more           | publicly s       | supported        | d organiz    | ations de      | scribed in section |
|          |          | 509(a)(1) o     | r section 509(a)(  | 2).                                      |                 |                     |                  |                  |              |                |                    |
| f        |          | If the organ    | nization received  | d a written determina                    | ition from      | the IRS tha         | at it is a       | Type I,          | Туре II о    | r Type III     | supporting         |
|          |          | organization    | n, check this box  |  |                 |                     |                  |                  |              |                |                    |
| g        |          | Since Augu      | st 17, 2006, has   | the organization acce                    | pted any g      | ift or contri       | bution fro       | m any of         | the          |                |                    |
|          |          | following pe    | ersons?            |  |                 |                     |                  |                  |              |                |                    |
|          |          | (i) A pers      | on who directly    | or indirectly controls                   | s, either ale   | one or tog          | ether wit        | h persor         | s describ    | oed in (ii)    | Yes No             |
|          |          | and (iii)       | below, the gove    | erning body of the sup                   | ported orga     | anization?          |                  |                  |              |                | 11g(i)             |
|          |          | (ii) A famil    | y member of a p    | erson described in (i) a                 | above?          |                     |                  |                  |              |                | 11g(ii)            |
|          |          |                 |                    | of a person described                    |                 | above?              |                  |                  |              |                | 11g(iii)           |
| h        |          |                 | •                  | ation about the organi                   | ., .,           |                     | on suppo         | rts.             |              |                |                    |
| (i)      | Name     | e of supported  | (ii) EIN           | (iii) Type of organization               | 1               | organization        |                  | ou notify        | (vi)         | s the          | (vii) Amount of    |
| ( )      |          | anization       | ( )                | (described on lines 1-9                  | in col. (i) lis | sted in your        | the orgar        | nization ín      | organizat    | tion in col.   | support            |
|          |          |                 |                    | above or IRC section (see instructions)) | governing       | document?           |                  | of your<br>port? |              | zed in the S.? |                    |
|          |          |                 |                    | (5555)                                   | Yes             | No                  | Yes              | No               | Yes          | No             |                    |
|          |          |                 |                    |  |                 |                     |                  |                  |              |                |                    |
|          |          |                 |                    |  |                 |                     |                  |                  |              |                |                    |
|          |          |                 |                    |  |                 |                     |                  |                  |              |                |                    |
|          |          |                 |                    |  |                 |                     |                  |                  |              |                |                    |
|          |          |                 |                    |  |                 |                     |                  |                  |              |                |                    |
|          |          |                 |                    |  |                 |                     |                  |                  |              |                |                    |
|          |          |                 |                    |  |                 |                     |                  |                  |              |                |                    |
|          |          |                 |                    |  |                 |                     |                  |                  |              |                |                    |
|          |          |                 |                    |  |                 |                     |                  |                  |              |                |                    |
|          |          |                 |                    |  |                 |                     |                  |                  |              |                |                    |
|          |          |                 |                    |  |                 |                     |                  |                  |              |                |                    |
| <b>.</b> |          |                 |                    |  |                 |                     |                  |                  |              |                |                    |
| Tota     | al       |                 |                    |  |                 |                     |                  |                  |              |                |                    |

For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

Page 2

Part II

| Par    | Support Schedule for Org<br>(Complete only if you ched  | ganizations D<br>cked the box o | escribed in Son line 5, 7, or | <b>Sections 170(b</b><br>8 of Part I.) | )(1)(A)(iv) and    | 170(b)(1)(A)(v | ri)            |
|--------|---|---------------------------------|-------------------------------|--|--------------------|----------------|----------------|
| Sec    | tion A. Public Support  |                                 |                               |  |                    |                |                |
|        | endar year (or fiscal year beginning in)  | (a) 2004                        | <b>(b)</b> 2005               | (c) 2006                               | (d) 2007           | (e) 2008       | (f) Total      |
| 1      | Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")  |                                 |                               |  |                    |                |                |
| 2      | Tax revenues levied for the organization's benefit and either paid to or expended on its behalf   |                                 |                               |  |                    |                |                |
| 3      | The value of services or facilities furnished by a governmental unit to the organization without charge   |                                 |                               |  |                    |                |                |
| 4      | Total. Add lines 1-3  |                                 |                               |  |                    |                |                |
| 5      | The portion of total contributions by each  |                                 |                               |  |                    |                |                |
|        | person (other than a governmental unit or publicly supported organization) included   |                                 |                               |  |                    |                |                |
|        | on line 1 that exceeds 2% of the amount   |                                 |                               |  |                    |                |                |
|        | shown on line 11, column (f)  |                                 |                               |  |                    |                |                |
| 6      | Public support. Subtract line 5 from line 4.  |                                 |                               |  |                    |                |                |
|        | tion B. Total Support   | ( ) 000 (                       | 4 > 0005                      | 4 3 0000                               | ( " 0007           | ( ) 0000       |                |
| Cale   | endar year (or fiscal year beginning in)  | (a) 2004                        | <b>(b)</b> 2005               | (c) 2006                               | (d) 2007           | (e) 2008       | (f) Total      |
| 7<br>8 | Amounts from line 4. Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources |                                 |                               |  |                    |                |                |
| 9      | Net income from unrelated business activities, whether or not the business is regularly carried on  |                                 |                               |  |                    |                |                |
| 10     | Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)   |                                 |                               |  |                    |                |                |
| 11     | Total support. Add lines 7 through 10   |                                 |                               |  |                    |                |                |
| 12     | Gross receipts from related activities, etc. (S   | See instructions.)              |                               |  |                    | 12             |                |
| 13     | First five years. If the Form 990 is for the  | organization's fire             | st, second, third, fo         | ourth, or fifth tax ye                 | ear as a 501(c)(3) |                |                |
|        | organization, check this box and stop here  |                                 |                               | <u> </u>                               |                    |                | <u></u>        |
|        | tion C. Computation of Public Sup   | •                               |                               |  |                    |                |                |
| 14     | Public support percentage for 2008 (li  | ne 6, column (f                 | ) divided by line             | 11, column (f))                        |                    | 14             | %              |
| 15     | Public support percentage from 2007   |                                 |                               |  |                    |                | <u>%</u>       |
| 16a    | 33 1/3% support test - 2008. If the o   | rganization did                 | not check the b               | oox on line 13, a                      | nd line 14 is 33   | 1/3% or more,  | check this box |
|        | and <b>stop here</b> . The organization qualit  |                                 |                               |  |                    |                |                |
| b      | 33 1/3% support test - 2007. If the o   | -                               |                               |  |                    |                |                |
|        | box and <b>stop here.</b> The organization of   |                                 |                               | _                                      |                    |                |                |
| 17a    | 10%-facts-and-circumstances test -  |                                 |                               |  |                    |                |                |
|        | is 10% or more, and if the organizatio in Part IV how the organization meets  |                                 |                               |  |                    |                |                |
|        | organization  |                                 |                               |  |                    |                |                |
| b      | 10%-facts-and-circumstances test -  | •                               |                               |  |                    |                | I line         |
|        | 15 is 10% or more, and if the organiza  |                                 |                               |  |                    | -              |                |
|        | Explain in Part IV how the organization supported organization  |                                 |                               |  |                    |                | -              |
| 18     | Private foundation. If the organization   |                                 |                               |  |                    |                |                |
|        | instructions  |                                 |                               |  |                    |                |                |

Page 3

| Part III | Support Schedule for Organizations Described in Section 509(a)(2) |
|----------|---|
|          | (Complete only if you checked the box on line 9 of Part I.)       |

| Sec | tion A. Public Support  |                   |                     |                     |                    |                  |           |
|-----|---|-------------------|---------------------|---------------------|--------------------|------------------|-----------|
| Ca  | alendar year (or fiscal year beginning in) 🕨  | (a) 2004          | <b>(b)</b> 2005     | (c) 2006            | (d) 2007           | (e) 2008         | (f) Total |
| 1   | Gifts, grants, contributions, and   |                   |                     |                     |                    |                  |           |
|     | membership fees received. (Do not include   |                   |                     |                     |                    |                  |           |
|     | any "unusual grants.")  |                   |                     |                     |                    |                  |           |
| 2   | Gross receipts from admissions, merchandise   |                   |                     |                     |                    |                  |           |
|     | sold or services performed, or facilities   |                   |                     |                     |                    |                  |           |
|     | furnished in any activity that is related to the  |                   |                     |                     |                    |                  |           |
|     | organization's tax-exempt purpose   |                   |                     |                     |                    |                  |           |
| 3   | Gross receipts from activities that are not an  |                   |                     |                     |                    |                  |           |
| ·   | unrelated trade or business under section 513   |                   |                     |                     |                    |                  |           |
| 4   | Tax revenues levied for the organization's  |                   |                     |                     |                    |                  |           |
| •   | benefit and either paid to or expended on   |                   |                     |                     |                    |                  |           |
|     | its behalf  |                   |                     |                     |                    |                  |           |
| 5   | The value of services or facilities   |                   |                     |                     |                    |                  |           |
| J   | furnished by a governmental unit to the   |                   |                     |                     |                    |                  |           |
|     |   |                   |                     |                     |                    |                  |           |
| c   | organization without charge   |                   |                     |                     |                    |                  |           |
| 6   | Total. Add lines 1-5  |                   |                     |                     |                    |                  |           |
| / a | Amounts included on lines 1, 2, and 3   |                   |                     |                     |                    |                  |           |
| h   | received from disqualified persons Amounts included on lines 2 and 3                      |                   |                     |                     |                    |                  |           |
|     | received from other than disqualified   |                   |                     |                     |                    |                  |           |
|     | persons that exceed the greater of 1% of<br>the total of lines 9, 10c, 11, and 12 for the |                   |                     |                     |                    |                  |           |
|     | year or \$5,000   |                   |                     |                     |                    |                  |           |
|     | Add lines 7a and 7b.  |                   |                     |                     |                    |                  |           |
| 8   | Public support (Subtract line 7c from   |                   |                     |                     |                    |                  |           |
|     | line 6.)  |                   |                     |                     |                    |                  |           |
|     | tion B. Total Support   |                   |                     |                     |                    |                  |           |
|     | alendar year (or fiscal year beginning in) 🕨  | (a) 2004          | <b>(b)</b> 2005     | (c) 2006            | (d) 2007           | (e) 2008         | (f) Total |
|     | Amounts from line 6   |                   |                     |                     |                    |                  |           |
| 10a | Gross income from interest, dividends, payments received on securities loans,             |                   |                     |                     |                    |                  |           |
|     | rents, royalties and income from similar  |                   |                     |                     |                    |                  |           |
|     | sources   |                   |                     |                     |                    |                  |           |
| b   | Unrelated business taxable income (less   |                   |                     |                     |                    |                  |           |
|     | section 511 taxes) from businesses  |                   |                     |                     |                    |                  |           |
|     | acquired after June 30, 1975  |                   |                     |                     |                    |                  |           |
| С   | Add lines 10a and 10b   |                   |                     |                     |                    |                  |           |
| 11  | Net income from unrelated business  |                   |                     |                     |                    |                  |           |
|     | activities not included in line 10b,  |                   |                     |                     |                    |                  |           |
|     | whether or not the business is regularly carried on                                       |                   |                     |                     |                    |                  |           |
| 12  | Other income. Do not include gain or  |                   |                     |                     |                    |                  |           |
|     | loss from the sale of capital assets  |                   |                     |                     |                    |                  |           |
|     | (Explain in Part IV.)   |                   |                     |                     |                    |                  |           |
| 13  | Total support. (Add lines 9, 10c, 11,   |                   |                     |                     |                    |                  |           |
|     | and 12.)  |                   |                     |                     |                    |                  |           |
| 14  | First five years. If the Form 990 is for the  | the organization  | n's first, second,  | third, fourth, or   | fifth tax year a   | s a section 501( | c)(3)     |
|     | organization, check this box and stop here  |                   |                     |                     |                    |                  | ▶ □       |
| Sec | tion C. Computation of Public Supp  |                   |                     |                     |                    |                  | <u> </u>  |
| 15  | Public support percentage for 2008 (line 8,   | column (f) divide | ed by line 13, colu | mn (f))             |                    | 15               | %         |
| 16  | Public support percentage from 2007 Sched   |                   |                     |                     |                    | 16               | %         |
| Sec | tion D. Computation of Investment   | Income Per        | centage             |                     |                    | '                |           |
| 17  | Investment income percentage for 2008 (line   |                   |                     | 13, column (f))     |                    | 17               | %         |
| 18  | Investment income percentage from 2007 S  |                   |                     |                     |                    | 18               | <u></u> % |
|     | 33 1/3% support tests - 2008. If the orga   |                   |                     |                     |                    |                  |           |
|     | 17 is not more than 33 1/3 %, check this box  |                   |                     |                     |                    |                  | ▶ □       |
| h   | 33 1/3% support tests - 2007. If the organ  |                   |                     |                     |                    |                  | and       |
|     | line 18 is not more than 33 1/3 %, check this   |                   |                     |                     |                    |                  |           |
| 20  | <b>Private foundation.</b> If the organization did no                                     |                   |                     |                     |                    |                  |           |
| 20  | riivate iounuation. Ii the organization did no  | or check a box c  | וווווכ 14, 198, 0   | i ibu, check this i | oox and see msiful | UUUIO            | 🖊 🔛       |

#### Schedule B

(Form 990, 990-EZ, or 990-PF)
Department of the Treasury

► Attach to Form 990, 990-EZ, and 990-PF.

Schedule of Contributors

OMB No. 1545-0047

2008

Internal Revenue Service **Employer identification number** Name of the organization KANSAS CITY UNIVERSITY OF MEDICINE AND BIOSCIENCES 44-0545280 Organization type (check one): Filers of: Section: **501(c)(**03 Form 990 or 990-EZ ) (enter number) organization 4947(a)(1) nonexempt charitable trust **not** treated as a private foundation 527 political organization Form 990-PF 501(c)(3) exempt private foundation 4947(a)(1) nonexempt charitable trust treated as a private foundation 501(c)(3) taxable private foundation Check if your organization is covered by the General Rule or a Special Rule. (Note. Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.) **General Rule** For organizations filing Form 990, 990-EZ, or 990-PF that received, during the year, \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. Special Rules For a section 501(c)(3) organization filing Form 990, or Form 990-EZ, that met the 331/3 % support test of the regulations under sections 509(a)(1)/170(b)(1)(A)(vi), and received from any one contributor, during the year, a contribution of the greater of (1) \$5,000 or (2) 2% of the amount on Form 990, Part VIII, line 1h or 2% of the amount on Form 990-EZ, line 1. Complete Parts I and II. For a section 501(c)(7), (8), or (10) organization filing Form 990, or Form 990-EZ, that received from any one contributor, during the year, aggregate contributions or bequests of more than \$1,000 for use exclusively for religious, charitable, scientific, literary, or educational purposes, or the prevention of cruelty to children or animals. Complete Parts I, II, and III. For a section 501(c)(7), (8), or (10) organization filing Form 990, or Form 990-EZ, that received from any one contributor, during the year, some contributions for use exclusively for religious, charitable, etc., purposes, but these contributions did not aggregate to more than \$1,000. (If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Do not complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions of \$5,000 or more during the year.) ▶ \$ \_ Caution. Organizations that are not covered by the General Rule and/or the Special Rules do not file Schedule B (Form 990, 990-EZ, or 990-PF), but they must answer "No" on Part IV, line 2 of their Form 990, or check the box in the heading of their Form 990-EZ, or on line 2 of their Form 990-PF, to certify that they do not meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990. These instructions will be issued separately.

Schedule B (Form 990, 990-EZ, or 990-PF) (2008)

| ane) | of | of Part |
|------|----|---------|

Name of organization KANSAS CITY UNIVERSITY OF MEDICINE AND Employer identification number
BIOSCIENCES 44-0545280

| (a)<br>No. | (b)<br>Name, address, and ZIP + 4 | (c) Aggregate contributions | (d)<br>Type of contribution  |
|------------|-----------------------------------|-----------------------------|--|
| 1_         |                                   | \$60,000.                   | Person Payroll Noncash  (Complete Part II if there is a noncash contribution.) |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4 | (c) Aggregate contributions | (d)<br>Type of contribution  |
| 2          |                                   | \$ 41,000.                  | Person Payroll Noncash  (Complete Part II if there is a noncash contribution.) |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4 | (c) Aggregate contributions | (d)<br>Type of contribution  |
|            |                                   | \$                          | Person Payroll Noncash (Complete Part II if there is a noncash contribution.)  |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4 | (c) Aggregate contributions | (d)<br>Type of contribution  |
|            |                                   | \$                          | Person Payroll Noncash (Complete Part II if there is a noncash contribution.)  |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4 | (c) Aggregate contributions | (d)<br>Type of contribution  |
|            |                                   | \$                          | Person Payroll Noncash (Complete Part II if there is a noncash contribution.)  |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4 | (c) Aggregate contributions | (d)<br>Type of contribution  |
|            |                                   | \$                          | Person Payroll Noncash (Complete Part II if there is a noncash contribution.)  |

Name of organization KANSAS CITY UNIVERSITY OF MEDICINE AND BIOSCIENCES

Employer identification number

44-0545280

| Part II | Noncash | <b>Property</b> | (see | instructions | ) |
|---------|---------|-----------------|------|--------------|---|
|---------|---------|-----------------|------|--------------|---|

| (a) No.<br>from<br>Part I | (b)  Description of noncash property given | (c) FMV (or estimate) (see instructions) | (d)<br>Date received |
|---------------------------|--|--|----------------------|
| 2                         | VIDEO EQUIPMENT                            | -<br>-<br>-<br>-<br>\$\$1,000.           |                      |
| (a) No.<br>from<br>Part I | (b)  Description of noncash property given | (c) FMV (or estimate) (see instructions) | (d)<br>Date received |
|                           |  | <br><br>\$                               |                      |
| (a) No.<br>from<br>Part I | (b)  Description of noncash property given | (c) FMV (or estimate) (see instructions) | (d)<br>Date received |
|                           |  |  |                      |
| (a) No.<br>from<br>Part I | (b)  Description of noncash property given | (c) FMV (or estimate) (see instructions) | (d)<br>Date received |
|                           |  |  |                      |
| (a) No.<br>from<br>Part I | (b)  Description of noncash property given | (c) FMV (or estimate) (see instructions) | (d)<br>Date received |
|                           |  |  |                      |
| (a) No.<br>from<br>Part I | (b)  Description of noncash property given | (c) FMV (or estimate) (see instructions) | (d)<br>Date received |
|                           |  |  |                      |

#### **SCHEDULE C**

(Form 990 or 990-EZ)

## Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

► To be completed by organizations described below.

▶ Attach to Form 990 or Form 990-EZ.

Inspection

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

If the organization answered "Yes," to Form 990, Part IV, line 3, or Form 990-EZ, Part VI, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes," to Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(cy)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

|   | ne organization answered "Yes<br>Section 501(c)(4), (5), or (6) o | s," to Form 990, Part IV, line 5 (Proxy Ta<br>organizations: Complete Part III.  | ax), then                                   |   |  |  |
|---|---|--|---|---|--|--|
| N   | ame of organization KANS  | AS CITY UNIVERSITY OF ME   | EDICINE AND                                 | Employer identi   | fication number  |  |
|   | OSCIENCES   |  |   | 44-05   | 545280   |  |
| Pa  |   | ed by all organizations exempt<br>ons for Schedule C for details.  | under section 50                            | 11(c) and section 527 or  | rganizations.  |  |
| 1<br>2<br>3   | Political expenditures  | ne organization's direct and indirect  |   | ▶ \$  |  |  |
| Pa  |   | d by all organizations exempt ons for Schedule C for details.  | under section 501                           | 1(c)(3).  |  |  |
| 1<br>2<br>3<br>4a<br>b  | Enter the amount of any earlier the organization incurred         | excise tax incurred by the organizat<br>excise tax incurred by organization of<br>d a section 4955 tax, did it file Form | managers under sed<br>n 4720 for this year? | ction 4955.. ▶ \$<br>?............                                  | Yes No   |  |
|   | rt I-C To be complete   | ed by all organizations exempted by all organizations exempted by all organizations.                                     | t under section 50                          | 01(c), except section 50  | 01(c)(3).  |  |
| 1   | Enter the amount directly activities                              | expended by the filing organization  |   | ▶\$   |  |  |
| 2   | 527 exempt function activ   | ing organization's funds contributed   |   | <b>&gt;</b> \$  |  |  |
| 3   | on Form 1120-POL, line 1  | t exempt function expenditures. Add  |   |   |  |  |
| 4 Did the filing organization file Form 1120-POL for this year?  5 State the names, addresses and employer identification number (EIN) of all section 527 political organizations to which pays were made. Enter the amount paid and indicate if the amount was paid from the filing organization's funds or were porcontributions received and promptly and directly delivered to a separate political organization, such as a separate segregated or a political action committee (PAC). If additional space is needed, provide information in Part IV. |   |  |   |   |  |  |
|   | (a) Name  | (b) Address  | (c) EIN                                     | (d) Amount paid from filing organization's funds. If none, enter -0 | (e) Amount of political contributions received and promptly and directly delivered to a separate political organization. If none, enter -0 |  |
|   |   |  |   |   |  |  |
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For Privacy Act and Paperwork Reduction Act Notice, see the instructions for Form 990.

Schedule C (Form 990 or 990-EZ) 2008

| Sch | edule C (Form 990 or 990-EZ) 2008                       |                           |  |  | 44-05                              | 545280   | Page <b>2</b>               |
|-----|---|---------------------------|--|--|------------------------------------|--|-----------------------------|
| Pa  | To be completed (election under s                       | by organ<br>ection 501    | i <b>zations e</b><br>( <b>h</b> )). See           | xempt under sec<br>the instructions for                                | tion 501(c)(3) t<br>Schedule C for | hat filed Form 5768<br>details.                |                             |
|     |   |                           |  | an affiliated group  |                                    |  |                             |
| В   | Check ▶ if the filing or                                | ganization                | checked I  | oox A and "limited   | control" provisio                  | ons apply.                                     | 1                           |
|     |   | its on Lobb<br>ditures" m |  | ditures<br>nts paid or incurred.                                       | .)                                 | (a) Filing organization's totals               | (b) Affiliated group totals |
| 1 a | Total lobbying expenditures t                           | o influence               | public opin  | on (grass roots lobb   | ying)                              |  |                             |
| b   | Total lobbying expenditures t                           |                           |  |  |                                    |  |                             |
| С   | Total lobbying expenditures (                           |                           |  |  |                                    |  |                             |
| d   | Other exempt purpose exper                              | nditures                  |  |  |                                    |  |                             |
| е   | Total exempt purpose expend                             | ditures (add              | l lines 1c ar                                      | d 1d)  |                                    |  |                             |
| f   | Lobbying nontaxable amount columns.                     | . Enter the               | amount fro   | m the following table  | e in both                          |  |                             |
|     | If the amount on line 1e, column                        | (a) or (b) is:            | The lobbying                                       | ng nontaxable amount   | is:                                |  |                             |
|     | Not over \$500,000                                      |                           | 20% of the   | amount on line 1e.   |                                    |  |                             |
|     | Over \$500,000 but not over \$1,0                       | 000,000                   | \$100,000 p  | lus 15% of the excess  | over \$500,000.                    |  |                             |
|     | Over \$1,000,000 but not over \$1                       | 1,500,000                 | \$175,000 plus 10% of the excess over \$1,000,000. |  |                                    |  |                             |
|     | Over \$1,500,000 but not over \$1                       | 17,000,000                | \$225,000 p  | lus 5% of the excess of  | over \$1,500,000.                  |  |                             |
|     | Over \$17,000,000                                       |                           | \$1,000,000  |  |                                    |  |                             |
| g   | Grassroots nontaxable amou                              | ınt (enter 25             | % of line 1f                                       | )  |                                    |  |                             |
| h   | Subtract line 1g from line 1a.                          |                           |  |  |                                    |  |                             |
| i   | Subtract line 1f from line 1c.                          |                           |  |  |                                    |  |                             |
| j   | If there is an amount other th                          |                           |  |  | •                                  |  |                             |
|     | section 4911 tax for this year                          | ?                         |  |  |                                    |  | Yes No                      |
|     |   | zations that              | made a se  | raging Period Under<br>ection 501(h) election<br>cructions for lines 2 | n do not have to                   | o complete all of the fi<br>the instructions.) | ive                         |
|     |   | Lobb                      | ying Exper   | nditures During 4-Ye   | ear Averaging Pe                   | riod   |                             |
|     | Calendar year (or fiscal year beginning in)             | (a) 2                     | 005  | <b>(b)</b> 2006  | (c) 2007                           | (d) 2008                                       | (e) Total                   |
| 2 a | Lobbying non-taxable amount                             |                           |  |  |                                    |  |                             |
| b   | Lobbying ceiling amount (150% line 2a, column(e))       |                           |  |  |                                    |  |                             |
|     | Total lobbying expenditures                             |                           |  |  |                                    |  |                             |
| d   | Grassroots non-taxable amount                           |                           |  |  |                                    |  |                             |
| е   | Grassroots ceiling amount (150% of line 2d, column (e)) |                           |  |  |                                    |  |                             |

Schedule C (Form 990 or 990-EZ) 2008

f Grassroots lobbying expenditures

Part II-B To be completed by organizations exempt under section 501(c)(3) that have NOT filed Form 5768 (election under section 501(h)). See the instructions for Schedule C for details. (b) Yes Nο Amount During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of: Volunteers? Χ Paid staff or management (include compensation in expenses reported on lines 1c through 1i)? b Media advertisements? C Χ Mailings to members, legislators, or the public? d Χ Publications, or published or broadcast statements? e Χ Grants to other organizations for lobbying purposes? f Χ Direct contact with legislators, their staffs, government officials, or a legislative body? g 254,863. Rallies, demonstrations, seminars, conventions, speeches, lectures, or any other means? h X Other activities? If "Yes," describe in Part IV i Χ Total lines 1c through 1i j 254,863 Did the activities in line 1 cause the organization to be not described in section 501(c)(3)? 2 a Χ If "Yes," enter the amount of any tax incurred under section 4912 If "Yes," enter the amount of any tax incurred by organization managers under section 4912 If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year? . . . . . Part III-A To be completed by all organizations exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6). See the instructions for Schedule C for details. Yes Νo Were substantially all (90% or more) dues received nondeductible by members? 1 1 Did the organization make only in-house lobbying expenditures of \$2,000 or less? 2 Did the organization agree to carryover lobbying and political expenditures from the prior year? To be completed by all organizations exempt under section 501(c)(4), section 501(c)(5), or Part III-B section 501(c)(6) if BOTH Part III-A, questions 1 and 2 are answered "No" OR if Part III-A, question 3 is answered "Yes." See Schedule C instructions for details. Dues, assessments and similar amounts from members 1 2 Section 162(e) non-deductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid). a Current year 2a Carryover from last year 2b C 2с Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues 3 If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year? Taxable amount of lobbying and political expenditures (line 2c total minus 3 and 4) Part IV Supplemental Information Complete this part to provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5 and Part II-B, line 1i. Also, complete this part for any additional information.

| Schedule C (F | Form 990 or 990-EZ) 2008             | 44-0545280 | Page <b>4</b> |
|---------------|--------------------------------------|------------|---------------|
| Part IV       | Supplemental Information (continued) |            |               |
|               |                                      |            |               |
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## SCHEDULE D (Form 990)

# **Supplemental Financial Statements**

OMB No. 1545-0047

2008

Open to Public Inspection

Department of the Treasury Internal Revenue Service

▶ Attach to Form 990. To be completed by organizations that answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12.

Name of the organization

KANSAS CITY UNIVERSITY OF MEDICINE AND

Employ

Employ

Employer identification number

| BIC | SCIENCES 44-0545280  |
|-----|--|
| Pa  | Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" to Form 990, Part IV, line 6.  |
|     | (a) Donor advised funds (b) Funds and other accounts   |
| 1   | Total number at end of year  |
| 2   | Aggregate contributions to (during year)   |
| 3   | Aggregate grants from (during year)  |
| 4   | Aggregate value at end of year   |
| 5   | Did the organization inform all donors and donor advisors in writing that the assets held in donor advised   |
|     | funds are the organization's property, subject to the organization's exclusive legal control? Yes No   |
| 6   | Did the organization inform all grantees, donors, and donor advisors in writing that grant funds may be  |
|     | used only for charitable purposes and not for the benefit of the donor or donor advisor or other   |
| _   | impermissible private benefit?   |
| Pa  | <b>Conservation Easements.</b> Complete if the organization answered "Yes" to Form 990, Part IV, line 7.   |
| 1   | Purpose(s) of conservation easements held by the organization (check all that apply).  |
|     | Preservation of land for public use (e.g., recreation or pleasure)  Preservation of an historically importantly land area  |
|     | Protection of natural habitat  |
|     | Preservation of open space   |
| 2   | Complete lines 2a-2d if the organization held a qualified conservation contribution in the form of a conservation easement   |
|     | on the last day of the tax year.   |
|     | Held at the End of the Year  |
| а   | Total number of conservation easements   |
| b   | Total acreage restricted by conservation easements   |
| С   | Number of conservation easements on a certified historic structure included in (a)   2c  |
| d   | Number of conservation easements included in (c) acquired after 8/17/06 2d   |
| 3   | Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during   |
|     | the taxable year   |
| 4   | Number of states where property subject to conservation easement is located ▶  |
| 5   | Does the organization have a written policy regarding the periodic monitoring, inspection, violations, and   |
|     | enforcement of the conservation easements it holds?  |
| 6   | Staff or volunteer hours devoted to monitoring, inspecting, and enforcing easements during the year ▶  |
| 7   | Amount of expenses incurred in monitoring, inspecting, and enforcing easements during the year ▶ \$  |
| 8   | Does each conservation easement reported on line 2(d) above satisfy the requirements of section  |
|     | 170(h)(4)(B)(i) and 170(h)(4)(B)(ii)?  |
| 9   | In Part XIV, describe how the organization reports conservation easements in its revenue and expense statement, and  |
|     | balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes  |
|     | the organization's accounting for conservation easements.  |
| Ра  | Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.  Complete if the organization answered "Yes" to Form 990, Part IV, line 8.  |
| 1a  | If the organization elected, as permitted under SFAS 116, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items. |
| b   | If the organization elected, as permitted under SFAS 116, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items:   |
|     | (i) Revenues included in Form 990, Part VIII, line 1   |
|     | (ii) Assets included in Form 990, Part X   |
| 2   | If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the   |
|     | following amounts required to be reported under SFAS 116 relating to these items:  |
| а   | Revenues included in Form 990, Part VIII, line 1   |
| b   | Assets included in Form 990, Part X  |

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| Par    | t III Organizations Maintaining Colle                              | ections of A    | rt, Hi | storica                                 | Treasures       | s, or         | Other Similar As      | sets (c   | ontinue         | d)      |     |
|--------|--|-----------------|--------|---|-----------------|---------------|-----------------------|-----------|-----------------|---------|-----|
| _      |  |                 |        |   |                 |               |                       |           |                 |         |     |
| 3      | Using the organization's accession and other                       | er records, ch  | neck a | any of the                              | e following t   | hat a         | re a significant use  | of its co | ollection       |         |     |
|        | items (check all that apply):                                      |                 | _      |   |                 |               |                       |           |                 |         |     |
| a      | Public exhibition  |                 | d      |   |                 | chan          | ge programs           |           |                 |         |     |
| b      | Scholarly research   |                 | е      |   | Other           |               |                       |           |                 |         | _   |
| С      | Preservation for future generations                                |                 |        |   |                 |               |                       |           |                 |         |     |
| 4      | Provide a description of the organization's c                      | ollections an   | d expl | lain how                                | they further    | r the         | organization's exen   | npt purp  | ose in          |         |     |
|        | Part XIV.  |                 |        |   |                 |               |                       |           |                 |         |     |
| 5      | During the year, did the organization solicit                      |                 |        |   |                 |               |                       | _         | _               |         |     |
|        | assets to be sold to raise funds rather than t                     |                 |        |   |                 |               |                       |           | Yes             |         | No  |
| Par    | Trust, Escrow and Custodial Are Part IV, line 9, or reported an an |                 |        |   |                 |               | answered "Yes" to     | Form      | 990,            |         |     |
| 1a     | Is the organization an agent, trustee, custod                      | lian or other i | interm | ediary f                                | or contributi   | ions d        | or other assets not   |           |                 |         |     |
| . u    | included on Form 990, Part X?                                      |                 |        |   |                 |               |                       |           | Yes             |         | No  |
| b      | If "Yes," explain the arrangement in Part XIV                      |                 |        |   |                 |               |                       | • • • ∟   | 103             |         | 110 |
|        | ii res, explain the arrangement in rate xiv                        | and comple      | to the | TOHOWIT                                 | g table.        |               | Δm                    | ount      |                 |         |     |
| С      | Beginning balance  |                 |        |   |                 | 1.0           | 7 (11)                | Ount      |                 |         | —   |
| Ч      | Additions during the year  |                 |        |   |                 | $\overline{}$ |                       |           |                 |         | —   |
| и<br>Д | Distributions during the year                                      |                 |        |   |                 |               |                       |           |                 |         |     |
| f      | Ending balance   |                 |        |   |                 |               |                       |           |                 |         |     |
| _      | Did the organization include an amount on                          |                 |        |   |                 | $\overline{}$ |                       |           | Yes             | $\top$  | No  |
|        | If "Yes," explain the arrangement in Part XIV                      |                 | uit A, | III (C Z I :                            |                 |               |                       |           | 103             |         | 110 |
| Par    |  |                 | n ans  | swered                                  | "Yes" to Fo     | orm 9         | 990 Part IV line 1    | 10        |                 |         | —   |
| ıaı    |  | rent Year       |        | or year                                 | (c) Two ye      |               |                       |           | (e) Four        | vears b | ack |
| 1a     | De alamina of consultations  | 646,082.        | (,     | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | (0)             |               | (0)                   |           | (-)             |         |     |
| b      | 2  | 047,660.        |        |   |                 |               |                       |           |                 |         |     |
| С      |  | 847,752.        |        |   |                 |               |                       |           |                 |         |     |
| d      | Grants or scholarships SEE PA                                      | O47, 752.       |        |   |                 |               |                       |           |                 |         |     |
| e      | Other expenditures for facilities                                  | ANT AIV         |        |   |                 |               |                       |           |                 |         |     |
| _      |  | 120 000         |        |   |                 |               |                       |           |                 |         |     |
| f      | Administrative expenses  | 138,226.        |        |   |                 |               |                       |           |                 |         |     |
| g      |  | 707 764         |        |   |                 |               |                       |           |                 |         |     |
| 2      | Provide the estimated percentage of the year                       | 707,764.        | e held | 4 ac.                                   |                 |               |                       |           |                 |         |     |
| a      | Board designated or quasi-endowment                                |                 |        | a as.                                   |                 |               |                       |           |                 |         |     |
| b      | Permanent endowment ► 72.0000 %                                    | 28.0000         | /0     |   |                 |               |                       |           |                 |         |     |
|        | Term endowment ► NONE %  |                 |        |   |                 |               |                       |           |                 |         |     |
|        | Are there endowment funds not in the poss                          | ession of the   | orna   | nization                                | that are hel    | d and         | d administered for th | 10        |                 |         |     |
| ou     | organization by:   | ession or the   | orga   | IIIZation                               | llial ale liei  | u and         | administered for the  | iC        | Ī.              | 'es     | No  |
|        | (i) unrelated organizations  |                 |        |   |                 |               |                       |           | 3a(i)           |         |     |
|        | (ii) related organizations   |                 |        |   |                 |               |                       |           | 3a(ii)          |         | X   |
| b      | If "Yes" to 3a(ii), are the related organization                   |                 |        |   |                 |               |                       |           | 3b              | -       | X   |
| 4      | Describe in Part XIV the intended uses of th                       |                 |        |   |                 |               |                       |           | 35              |         |     |
|        | t VI Investments - Land, Buildings, a                              |                 |        |   |                 | rt X          | line 10               |           |                 |         | —   |
| ı aı   | Description of investment  | (a) Cost or of  |        |   | ) Cost or other | Ť             |                       | (4)       | Book valu       |         |     |
|        | Description of investment  | (investm        |        | 1) (1                                   | basis (other)   | '             | (c) Depreciation      | (u        | DOOK VAIL       | ·e      |     |
| 1a     | Land   | 5               | 5,18   | 37.                                     | 2,126,41        | 7.            |                       |           | 2,181           | - 60    | 4.  |
| b      | Buildings  |                 | J, ±0  |   | 3,678,05        |               | 12,414,740.           |           | 31,263          |         |     |
| С      | Leasehold improvements   |                 |        |   | -, -, -, -,     |               |                       |           | ,               | ,       |     |
| d      | Equipment  |                 |        |   | 9,145,99        | 0             | 7,302,237.            |           | 1,843           | 3.75    | 3   |
| е      | Other  |                 |        |   | 4,095,26        |               | 1,461,812.            |           | 2,633           |         |     |
| Tota   | I. Add lines 1a-1e. (Column (d) should equal                       | Form 990. Pa    | art X. |   |                 |               |                       |           | 37 <b>,</b> 922 |         |     |
|        | 1.7  | ,               | ,      | ,                                       | ,, · · · (-)    | , , <u>-</u>  |                       |           | le D (Forr      |         |     |

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| Part VII Investments - Other Securities. See F                                | orm 990, Part X, lin | ne 12.  | Ĭ                |
|---|----------------------|---|------------------|
| (a) Description of security or category (including name of security)          | (b) Book value       | <b>(c)</b> Method of valuat<br>Cost or end-of-year mark | on:<br>et value  |
| Financial derivatives and other financial products                            |                      |   |                  |
| Closely-held equity interests   | 11 511 105           |   |                  |
| Other HEDGE FUNDS   | 11,544,405.          | FMV   |                  |
|   |                      |   |                  |
|   |                      |   |                  |
|   |                      |   |                  |
|   |                      |   |                  |
|   |                      |   |                  |
|   |                      |   |                  |
|   |                      |   |                  |
| Total. (Column (b) should equal Form 990, Part X, col. (B) line 12.)          | 11,544,405.          |   |                  |
| Part VIII Investments - Program Related. See                                  |                      | ne 13.  |                  |
| (a) Description of investment type  | (b) Book value       | (c) Method of valuat<br>Cost or end-of-year mark        | ion:<br>et value |
|   |                      |   |                  |
|   |                      |   |                  |
|   |                      |   |                  |
|   |                      |   |                  |
|   |                      |   |                  |
|   |                      |   |                  |
|   |                      |   |                  |
|   |                      |   |                  |
| Total. (Column (b) should equal Form 990, Part X, col. (B) line 13.)          |                      |   |                  |
| Part IX Other Assets. See Form 990, Part X,                                   | line 15.             |   |                  |
| (a)   | Description          |   | (b) Book value   |
|   |                      |   |                  |
|   |                      |   |                  |
|   |                      |   |                  |
|   |                      |   |                  |
|   |                      |   |                  |
|   |                      |   |                  |
|   |                      |   |                  |
|   |                      |   |                  |
| Total. (Column (b) should equal Form 990, Part X, col. (B) line 15.)          |                      | <b>.</b>  |                  |
| Part X Other Liabilities. See Form 990, Part 3                                |                      |   |                  |
| (a) Description of liability  | (b) Amount           |   |                  |
| Federal income taxes  |                      |   |                  |
| REFUNDABLE GOVT LOAN PROGRAMS   | 3,450,858.           |   |                  |
| CRAT PAYABLE  | 217,819.             |   |                  |
|   |                      |   |                  |
| -   |                      |   |                  |
|   |                      |   |                  |
|   |                      |   |                  |
|   |                      |   |                  |
|   |                      |   |                  |
| Total. (Column (b) should equal Form 990, Part X, col. (B) line 25.)          | 3 660 677            |   |                  |
| Total (Solution (S) Solution Square Office Solution (S) (In Ex. (D) line 20.) | 3,668,677.           |   |                  |

In Part XIV, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48.

JSA 8E1270 1.000 646219 K922 05/14/2010 11:18:22 V08-8.3 51051 Schedule D (Form 990) 2008 44 – 0.545280 Page 4

|        | lie D (Form 990) 2008 44-0545280   | Page 4       |
|--------|--|--------------|
| Part   | <u> </u>   |              |
| 1      | Total revenue (Form 990, Part VIII, column (A), line 12)   |              |
| 2      | Total expenses (Form 990, Part IX, column (A), line 25)  |              |
| 3      | Excess or (deficit) for the year. Subtract line 2 from line 1  |              |
| 4      | Net unrealized gains (losses) on investments   |              |
| 5      | Donated services and use of facilities   |              |
| 6      | Investment expenses 6  |              |
| 7      | Prior period adjustments   |              |
| 8      | Other (Describe in Part XIV)   |              |
| 9      | Total adjustments (net). Add lines 4-8   |              |
| 10     | Excess or (deficit) for the year per financial statements. Combine lines 3 and 9   | 0            |
| Part   |  | rn           |
| 1      | Total revenue, gains, and other support per audited financial statements   | 1            |
| 2      | Amounts included on line 1 but not on Form 990, Part VIII, line 12:  |              |
| -<br>a | Net unrealized gains on investments 2a   |              |
| b      | Donated services and use of facilities 2b  | -            |
|        | Recoveries of prior year grants  2c  | -            |
| C C    | '  | -            |
| d      | ·  | 1            |
| e      | Add lines 2a through 2d  | 2e           |
| 3      | Subtract line 2e from line 1   | 3            |
| 4      | Amounts included on Form 990, Part VIII, line 12, but not on line 1:   |              |
| a      | Investment expenses not included on Form 990, Part VIII, line 7b   | _            |
| b      | Other (Describe in Part XIV)   | -            |
|        | Add lines 4a and 4b  | 4c           |
| 5      | Total revenue. Add lines 3 and 4c. (This should equal Form 990, Part I, line 12.)  |              |
|        | XIII Reconciliation of Expenses per Audited Financial Statements With Expenses per Ret   |              |
| 1      | Total expenses and losses per audited financial statements   | 1            |
| 2      | Amounts included on line 1 but not on Form 990, Part IX, line 25:  |              |
| а      | Donated services and use of facilities 2a  |              |
| b      | Prior year adjustments 2b  |              |
| С      | Losses reported on Form 990, Part IX, line 25  |              |
| d      | Other (Describe in Part XIV)   |              |
| е      | Add lines 2a through 2d  | 2e           |
| 3      | Subtract line 2e from line 1   | 3            |
| 4      | Amounts included on Form 990, Part IX, line 25, but not on line 1:   |              |
| а      | Investment expenses not included on Form 990, Part VIII, line 7b   |              |
| b      | Other (Describe in Part XIV)  4b   |              |
| С      | Add lines 4a and 4b  | 4c           |
| 5      | Total expenses. Add lines <b>3</b> and <b>4c</b> . (This should equal Form 990, Part I, line 18.)  | 5            |
| Part   | XIV Supplemental Information   |              |
| and 2  | elete this part to provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part b; Part V, line 4; Part X; Part XI, line 8; Part XII, lines 2d and 4b; and Part XIII, lines 2d and 4b.  PAGE 5 | IV, lines 1b |
|        |  | =            |
|        |  |              |
|        |  |              |
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|        |  |              |
|        |  |              |

| Part XIV Supplemental Information (continued)                             |
|---|
| ENDOWNMENT FUNDS  |
| SCHEDULE D, PART V, LINE 4  |
| THE ENDOWMENT FUND IS USED PRIMARILY FOR STUDENT SCHOLARSHIPS AND STUDENT |
| LOANS. WHILE SCHEDULE D, PART V, LINE 1D SHOWS THAT NOTHING WAS           |
| DISTRIBUTED OUT OF THE ENDOWMENT FUND DURING THE ORGANIZATION'S FISCAL    |
| YEAR FOR SCHOLARSHIPS AND LOANS, THIS IS BECAUSE THE ORGANIZATION FUNDED  |
| THOSE AMOUNTS OUT OF ITS OPERATING BUDGET TO PRESERVE THE CORPUS OF THE   |
| ENDOWMENT FUND AND ALLOW IT TO GROW FOR FUTURE USE. AS DISCLOSED ON       |
| SCHEDULE I, PART III, THE ORGANIZATION FUNDED 114 SCHOLARSHIPS IN THE     |
| AGGREGATE AMOUNT OF \$868,235 OUT OF ITS OPERATING REVENUE.               |
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#### SCHEDULE E (Form 990 or 990-EZ)

### **Schools**

► To be completed by organizations that answer "Yes" to Form 990, Part IV, line 13, or Form 990-EZ, Part VI, line 48.

► Attach to From 990 or Form 990-EZ.

OMB No. 1545-0047

2008

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

KANSAS CITY UNIVERSITY OF MEDICINE AND

Employer identification number

BIOSCIENCES 44-0545280

|     |   |     | YES   | NO  |
|-----|---|-----|-------|-----|
| 1   | Does the organization have a racially nondiscriminatory policy toward students by statement in its charter,   |     |       |     |
|     | bylaws, other governing instrument, or in a resolution of its governing body?   | 1   | Х     |     |
| 2   | Does the organization include a statement of its racially nondiscriminatory policy toward students in all its   |     |       |     |
|     | brochures, catalogues, and other written communications with the public dealing with student admissions,  | _   |       |     |
| _   | programs, and scholarships?   | 2   | X     |     |
| 3   | Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media  |     |       |     |
|     | during the period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general community it serves? If "Yes," please |     |       |     |
|     | describe. If "No," please explain   | 3   | Х     |     |
|     | SEE STATEMENT 3   |     | Λ     |     |
|     | <u>550</u> 5777 577 5   |     |       |     |
|     |   |     |       |     |
|     |   |     |       |     |
|     |   |     |       |     |
| 4   | Does the organization maintain the following:   |     |       |     |
| а   | Records indicating the racial composition of the student body, faculty, and administrative staff?   | 4a  | X     |     |
| b   | ,   | ۱   |       |     |
| _   | nondiscriminatory basis?  | 4b  | X     |     |
| С   | Copies of all catalogues, brochures, announcements, and other written communications to the public dealing  | 4c  | 37    |     |
| Ч   | with student admissions, programs, and scholarships?  Copies of all material used by the organization or on its behalf to solicit contributions?  | 4d  | X     |     |
| ű   | If you answered "No" to any of the above, please explain. (If you need more space, attach a separate  |     | Λ     |     |
|     | statement.)   |     |       |     |
|     |   |     |       |     |
|     |   |     |       |     |
| 5   | Does the organization discriminate by race in any way with respect to:  |     |       |     |
| а   | Students' rights or privileges?   | 5a  |       | Х   |
|     |   |     |       |     |
| D   | Admissions policies?  | 5b  |       | X   |
| c   | Employment of faculty or administrative staff?  |     |       | 77  |
| ·   | Employment of faculty of administrative statis  | 5c  |       | X   |
| d   | Scholarships or other financial assistance?   | 5d  |       | Х   |
|     | '   |     |       |     |
| е   | Educational policies?   | 5e  |       | Х   |
|     |   |     |       |     |
| f   | Use of facilities?  | 5f  |       | X   |
|     |   | _   |       |     |
| g   | Athletic programs?  | 5g  |       | X   |
| h   | Other extracurricular activities?   | - L |       | 77  |
| ••  | Other extracurricular activities?  If you answered "Yes" to any of the above, please explain. (If you need more space, attach a separate  | 5h  |       | X   |
|     | statement.)   |     |       |     |
|     |   |     |       |     |
|     |   |     |       |     |
|     |   |     |       |     |
| 6 a | Does the organization receive any financial aid or assistance from a governmental agency? STMT 4  | 6a  | Х     |     |
| b   | ,   | 6b  |       | X   |
| _   | If you answered "Yes" to either line 6a or line 6b, please explain using an attached statement.   |     |       |     |
| 7   | Does the organization certify that it has complied with the applicable requirements of sections 4.01 through 4.05 of Rev. Proc. 75-50, 1975-2 C.B. 587, covering racial nondiscrimination? If "No," attach an explanation.  | _   | v     |     |
|     | - 1.00 of 1.01. 1.00. 10 00, 1010 & 0.0. 001, 0010 ling radial holidischillination: ii 110, attach all Capialiation.  | · / | ı X I | i . |

# Schedule F (Form 990)

### Statement of Activities Outside the United States

OMB No. 1545-0047

2008

Open to Public Inspection

Department of the Treasury Internal Revenue Service ► Attach to Form 990. Complete if the organization answered "Yes" to Form 990, Part IV, line 14b line 15, or line 16.

**Employer identification number** Name of the organization KANSAS CITY UNIVERSITY OF MEDICINE AND BIOSCIENCES 44-0545280 Part I General Information on Activities Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 14b. For grantmakers. Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award For grantmakers. Describe in Part IV the organization's procedures for monitoring the use of grant funds outside the United States. Activities per Region. (Use Schedule F-1 (Form 990) if additional space is needed.) (b) Number of (c) Number of (f) Total (a) Region (d) Activities conducted in (e) If activity listed in (d) is offices in the expenditures in employees or region (by type) (i.e., a program service, fundraising, program services, describe specific type of region region agents in grants to recipients located in service(s) in region region the region) CENTRAL AMERICA/CARIBBEAN SEE PART IV

For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule F (Form 990) 2008

| (a) Name of organization     | (b) IRS code section and EIN (if applicable) | (c) Region | (d) Purpose of grant | (e) Amount of cash grant | (f) Manner of cash disbursement | (g) Amount of<br>non-cash<br>assistance | (h) Description<br>of non-cash<br>assistance | (i) Method or<br>valuation<br>(book, FMV,<br>appraisal,<br>other) |
|------------------------------|--|------------|----------------------|--------------------------|---------------------------------|---|--|---|
|                              |  |            |                      |                          |                                 |   |  |   |
|                              |  |            |                      |                          |                                 |   |  |   |
|                              |  |            |                      |                          |                                 |   |  |   |
|                              |  |            |                      |                          |                                 |   |  |   |
|                              |  |            |                      |                          |                                 |   |  |   |
|                              |  |            |                      |                          |                                 |   |  |   |
|                              |  |            |                      |                          |                                 |   |  |   |
|                              |  |            |                      |                          |                                 |   |  |   |
|                              |  |            |                      |                          |                                 |   |  |   |
|                              |  |            |                      |                          |                                 |   |  |   |
|                              |  |            |                      |                          |                                 |   |  |   |
|                              |  |            |                      |                          |                                 |   |  |   |
|                              |  |            |                      |                          |                                 |   |  |   |
|                              |  |            |                      |                          |                                 |   |  |   |
|                              |  |            |                      |                          |                                 |   |  |   |
| total number of organization |  |            | <u>'</u>             |                          | •                               |   | <u> </u>                                     | ,   |

Schedule F (Form 990) 2008 Page **3** 

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 16. Use Schedule F-1 (Form 990) if additional space is needed.

| (a) Type of grant or assistance | (b) Region | (c) Number of recipients | (d) Amount of cash grant | (e) Manner of cash disbursement | (f) Amount of<br>non-cash<br>assistance | (g) Description<br>of non-cash<br>assistance | (h) Method of<br>valuation<br>(book, FMV,<br>appraisal,<br>other) |
|---------------------------------|------------|--------------------------|--------------------------|---------------------------------|---|--|---|
|                                 |            |                          |                          |                                 |   |  |   |
|                                 |            |                          |                          |                                 |   |  |   |
|                                 |            |                          |                          |                                 |   |  |   |
|                                 |            |                          |                          |                                 |   |  |   |
|                                 |            |                          |                          |                                 |   |  |   |
|                                 |            |                          |                          |                                 |   |  |   |
|                                 |            |                          |                          |                                 |   |  |   |
|                                 |            |                          |                          |                                 |   |  |   |
|                                 |            |                          |                          |                                 |   |  |   |
|                                 |            |                          |                          |                                 |   |  |   |
|                                 |            |                          |                          |                                 |   |  |   |
|                                 |            |                          |                          |                                 |   |  |   |
|                                 |            |                          |                          |                                 |   |  |   |
|                                 |            |                          |                          |                                 |   |  |   |
|                                 |            |                          |                          |                                 |   |  |   |
|                                 |            |                          |                          |                                 |   |  |   |
|                                 |            |                          |                          |                                 |   |  |   |
|                                 |            |                          |                          |                                 |   |  |   |

| Part IV Supplemental Information Complete this part to provide the information required in Part I, line 2, and any other additional information. |
|--|
| ACTIVITES PER REGION   |
| SCHEDULE F, PART I, LINE 3   |
| (A) CENTRAL AMERICA/CARIBBEAN  |
| (B) N/A  |
| (C) N/A  |
| (D) PASSIVE INVESTMENTS  |
| (E) N/A  |
| (F) N/A  |
|  |
| NOTHING IS DISCLOSED UNDER COLUMNS B, C, E, & F BECAUSE THE INSTRUCTIONS   |
| ONLY REQUIRE REPORTING FOR COLUMNS A & D.  |
|  |
| THE PASSIVE INVESTMENT ACTIVITY REFERRED TO ABOVE IS THE HEDGE FUND  |
| INVESTMENT THAT IS DISCLOSED ON FORM 990, PART IV, LINE 4B; STATEMENT 2;   |
| AND SCHEDULE D. PART VII.  |
|  |
|  |
|  |
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|  |
|  |
|  |

# **SCHEDULE I** (Form 990)

# **Grants and Other Assistance to Organizations,** Governments, and Individuals in the U.S.

▶ Complete if the organization answered "Yes," on Form 990, Part IV, lines 21 or 22.

► Attach to Form 990.

2008

Open to Public Inspection

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

| Name of the organization KANSAS CITY UNIVERSITY OF MEDICINE AND  BIOSCIENCES 44-0545280  |                   |                               |                         |                                   |   |  |                                    |  |
|--|-------------------|-------------------------------|-------------------------|-----------------------------------|---|--|------------------------------------|--|
|  |                   |                               |                         |                                   |   |  |                                    |  |
| <ol> <li>Does the organization maintain record<br/>the selection criteria used to award the</li> <li>Describe in Part IV the organization's</li> </ol> | e grants or assis | tance?                        |                         |                                   |   |  | X Yes No                           |  |
| Part II Grants and Other Assistance<br>Form 990, Part IV, line 21, for<br>Use Part IV and Schedule I-1   | or any recipier   | nt that receive               | d more than \$5,00      |                                   | f no one recipient i  | eceived more than                      |                                    |  |
| 1 (a) Name and address of organization or government   | (b) EIN           | (c) IRC section if applicable | (d) Amount of cash gran | (e) Amount of non-cash assistance | (f) Method of valuation<br>(book, FMV, appraisal,<br>other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |  |
| SCORE 1 FOR HEALTH   |                   |                               |                         |                                   |   |  |                                    |  |
| 1750 INDEPENDENCE AVE KC, MO 64106   | 20-3773804        | 501(C)(3)                     | 474,221.                |                                   |   |  |                                    |  |
| ART COUNCIL 1055 BROADWAY KC, MO 64105   | <br>43-1840674    | 501(C)(3)                     | 12,944.                 |                                   |   |  |                                    |  |
| BENEDICTINE COLLEGE  |                   |                               |                         |                                   |   |  |                                    |  |
| 1020 2ND ST ATCHINSON, KS 66002  | 48-0777079        | 501(C)(3)                     | 25,000.                 |                                   |   |  |                                    |  |
| CENTRAL EXCHANGE   |                   |                               |                         |                                   |   |  |                                    |  |
| 1020 CENTRAL ST KC, MO 64105   | 43-1211570        | 501(C)(7)                     | 12,500.                 |                                   |   |  |                                    |  |
| GREATER KC CHAMBER OF COMMERCE   |                   |                               |                         |                                   |   |  |                                    |  |
| 911 MAIN ST KC, MO 64105   | 44-0196840        | 501(C)(6)                     | 40,000.                 |                                   |   |  |                                    |  |
| JUNIOR_ACHIEVEMENT   |                   |                               |                         |                                   |   |  |                                    |  |
| 4049 PENNSYLVANIA STE 150 KC, MO 64111   | 44-0604809        | 501(C)(3)                     | 15,000.                 |                                   |   |  |                                    |  |
| KANSAS_CITY_AREA_DEV_COUNCIL   |                   |                               |                         |                                   |   |  |                                    |  |
| 911 MAIN ST KC, MO 64105   | 43-1852671        | 501(C)(6)                     | 35,000.                 |                                   |   |  |                                    |  |
| KAUFFMAN CENTER FOR PERFORMING ARTS  |                   |                               |                         |                                   |   |  |                                    |  |
| 906 GRAND BLVD 11TH FL KC, MO 64106  | 43-1866550        | 501(C)(3)                     | 10,000.                 |                                   |   |  |                                    |  |
| LYRIC OPERA 1029 CENTRAL KC, MO 64105  | 44-0626124        | 501(C)(3)                     | 50,000.                 |                                   |   |  |                                    |  |
| STARLIGHT THEATER  |                   |                               |                         |                                   |   |  |                                    |  |
| 4600 STARLIGHT RD KC, MO 64132   | 44-0552079        | 501(C)(3)                     | 82,500.                 |                                   |   |  |                                    |  |
| UNITED WAY   |                   |                               |                         |                                   |   |  |                                    |  |
| 1080 WASHINGTON KC, MO 64105   | 44-0545812        | 501(C)(3)                     | 391,139.                |                                   |   |  |                                    |  |
|  |                   |                               |                         |                                   |   |  |                                    |  |
| 2 Enter total number of section 501(c)(3   | ) and governme    | ent organizations             | S                       |                                   |   | ·                                      | 8                                  |  |

For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

| (a) Type of grant or assistance | (b) Number of recipients | (c) Amount of cash grant | (d) Amount of non-cash assistance | (e) Method of valuation (book, FMV, appraisal, other) | (f) Description of non-cash assistance |
|---------------------------------|--------------------------|--------------------------|-----------------------------------|---|--|
| RSHIPS                          | 114                      | 868,235.                 |                                   |   |  |
|                                 |                          |                          |                                   |   |  |
|                                 |                          |                          |                                   |   |  |
|                                 |                          |                          |                                   |   |  |
|                                 |                          |                          |                                   |   |  |
|                                 |                          |                          |                                   |   |  |
|                                 |                          |                          |                                   |   |  |
| V Supplemental Information. Co  | omplete this part to     | provide the inf          | ormation require                  | d in Part I, line 2, and any                          | other additional information.          |
| TORING OF GRANTS                |                          |                          |                                   |   |  |
| DULE I, PART I, LINE 2          |                          |                          |                                   |   |  |
| IS GIVEN TO OTHER ORGANIZA      |                          |                          |                                   |   |  |
| ECONOMIC DEVELOPMENT IN TH      |                          |                          |                                   |   |  |
| rs are given to organization    |                          |                          |                                   |   |  |
|                                 |                          |                          |                                   |   |  |
| ANTHROPIC AND BUSINESS LEA      |                          |                          |                                   |   |  |
| RE THEY'RE USED FOR PROPER      | PURPOSES. SC             | HOLARSHIPS T             | <u>O STUDENTS <i>I</i></u>        | <u> </u>  |  |
| IED DIRECTLY TOWARDS THE S      | TUDENTS ACCOUN           | TS TO OFFSET             | TUITION COS                       | STS TO  |  |
|                                 |                          |                          |                                   |   |  |

#### SCHEDULE J (Form 990)

# **Compensation Information**

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

► Attach to Form 990. To be completed by organizations that answered "Yes" to Form 990, Part IV, line 23.

OMB No. 1545-0047

2008

Open to Public Inspection

Internal Revenue Service

Name of the organization

Department of the Treasury

KANSAS CITY UNIVERSITY OF MEDICINE AND

Employer identification number

| BIO | SCIENCES 44-054  | 5280 |      |    |
|-----|--|------|------|----|
| Par |  |      |      |    |
|     |  |      | Yes  | No |
| 1a  | Check the appropriate box(es) if the organization provided any of the following to or for a person listed in For | m    |      |    |
|     | 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.  |      |      |    |
|     | X First-class or charter travel Housing allowance or residence for personal use                                  |      |      |    |
|     | X Travel for companions Payments for business use of personal residence  |      |      |    |
|     | Tax indemnification and gross-up payments X Health or social club dues or initiation fees                        |      |      |    |
|     | Discretionary spending account Personal services (e.g., maid, chauffeur, chef)                                   |      |      |    |
|     |  |      |      |    |
| b   | If line 1a is checked, did the organization follow a written policy regarding payment or reimbursement or        |      |      |    |
|     | provision of all of the expenses described above? If "No," complete Part III to explain                          | 1b   | X    |    |
| 2   | Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all            |      |      |    |
|     | officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?           | 2    | X    |    |
|     |  |      | - 21 |    |
| 3   | Indicate which, if any, of the following the organization uses to establish the compensation of the              |      |      |    |
|     | organization's CEO/Executive Director. Check all that apply.   |      |      |    |
|     | X Compensation committee X Written employment contract   |      |      |    |
|     | X Independent compensation consultant X Compensation survey or study   |      |      |    |
|     | Form 990 of other organizations X Approval by the board or compensation committe                                 | e    |      |    |
|     |  |      |      |    |
| 4   | During the year, did any person listed in Form 990, Part VII, Section A, line 1a:                                |      |      |    |
| а   | Receive a severance payment or change of control payment?  | 4a   |      | Х  |
| b   | Participate in, or receive payment from, a supplemental nonqualified retirement plan?                            | 4b   | Х    |    |
| C   | Participate in, or receive payment from, an equity-based compensation arrangement?                               |      |      | Х  |
|     | If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.    |      |      |    |
|     |  |      |      |    |
|     | Only 501(c)(3) and 501(c)(4) organizations must complete lines 5-8.  |      |      |    |
| 5   | For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any             |      |      |    |
|     | compensation contingent on the revenues of:  |      |      |    |
| а   | The organization?  | 5a   |      | Х  |
| b   |  | 5b   |      | Х  |
|     | If "Yes" to line 5a or 5b, describe in Part III.   | -    |      |    |
| 6   | For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any             |      |      |    |
|     | compensation contingent on the net earnings of:  |      |      |    |
| а   | The organization?  | . 6a |      | Х  |
| b   |  |      |      | Х  |
|     | If "Yes" to line 6a or 6b, describe in Part III.   | -    |      |    |
| 7   | For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed         |      |      |    |
|     | payments not described in lines 5 and 6? If "Yes," describe in Part III  | 7    |      | X  |
| 8   | Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was                 |      |      |    |
|     | subject to the initial contract exception described in Regs. section 53.4958-4(a)(3)? If "Yes," describe         |      |      |    |
|     | in Part III  | 8    |      | x  |

For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2008

#### Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use Schedule J-1 if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a.

| (A) Name                  |        | (B) Breakdown of W-2 and/or 1099-MISC compensation |                                     |   | (C) Deferred             | (D) Nontaxable  | (E) Total of columns         | (F) Compensation                                |
|---------------------------|--------|--|-------------------------------------|---|--------------------------|-----------------|------------------------------|---|
|                           |        | (i) Base<br>compensation                           | (ii) Bonus & incentive compensation | (iii) Other<br>reportable<br>compensation | compensation             | benefits        | (B)(i)-(D)                   | reported in prior<br>Form 990 or<br>Form 990-EZ |
|                           | (i)    | 188,115.   | NONE                                | 35 <b>,</b> 698.                          | 7 <b>,</b> 143.          | 2 <u>,</u> 195. | 233,151.                     | NONE  |
| SANDRA K WILLSIE          | (ii)   | NONE   |                                     |   |                          |                 | NONE                         |   |
|                           | (i)    | 284,787.   | 194 <b>,</b> 483.                   | 99 <b>,</b> 156.                          | 43,000.                  | 23,987.         | 645,413.                     | NONE_   |
| RICHARD K HOFFINE         | (ii)   | NONE   |                                     |   |                          |                 | NONE                         |   |
|                           | (i)    | 255,501.   | 165 <b>,</b> 828.                   | 28 <b>,</b> 290 <b>.</b>                  | 41,011.                  | 18,605.         | 509 <b>,</b> 235 <b>.</b>    | NONE  |
| DOUGLAS C DALZELL         | (ii)   | NONE   |                                     |   |                          |                 | NONE                         |   |
|                           | (i)    | 199,426.   | NONE_                               | 16 <b>,</b> 068.                          | 35 <b>,</b> 388 <b>.</b> | 19,112.         | 269 <b>,</b> 994.            | NONE  |
| MARY PAT WOHLFORD WESSELS | S (ii) | NONE   |                                     |   |                          |                 | NONE                         |   |
|                           | (i)    |  | NONE_                               | 80 <b>,</b> 027.                          | 20 <b>,</b> 000.         | 15,095.         | 269 <b>,</b> 315.            | NONE NONE                                       |
| DARIN L HAUG DO           | (ii)   |  |                                     |   |                          |                 | NONE                         |   |
|                           | (i)    |  | NONE                                | 36 <b>,</b> 000.                          | 22 <b>,</b> 534.         | 19,821.         | 265 <b>,</b> 078.            | NONE  |
| VERGIL J GUILLORY         | (ii)   |  |                                     |   |                          |                 | NONE                         |   |
|                           | (i)    |  | NONE_                               | 23 <b>,</b> 324.                          | 21 <b>,</b> 733 <b>.</b> | 22,114.         | 260 <b>,</b> 239.            | NONE_   |
| G MICHAEL JOHNSTON        | (ii)   |  |                                     |   |                          |                 | NONE                         |   |
|                           | (i)    |  | NONE_                               | 30 <b>,</b> 137.                          | 20 <b>,</b> 703.         | 22,291.         | 248 <b>,</b> 551.            | NONE NONE                                       |
| JOSEPH M YASSO JR         | (ii)   |  |                                     |   |                          |                 | NONE                         |   |
|                           | (i)    |  | NONE_                               | 15 <b>,</b> 848.                          | 18,832.                  | 24,286.         | 228 <b>,</b> 146.            | NONE NONE                                       |
| KEVIN D TREFFER           | (ii)   |  |                                     |   |                          |                 | NONE                         |   |
|                           | (i)    |  | NONE_                               | 15 <b>,</b> 821.                          | 18,707.                  | 10,005.         | 212 <b>,</b> 159.            | NONE NONE                                       |
| GUATAM J DESAI            | (ii)   |  |                                     |   |                          |                 | NONE                         |   |
|                           | (i)    |  | 412 <u>,</u> 286.                   | 110 <b>,</b> 734.                         | 43,000.                  | 12,841.         | 1 <b>,</b> 264 <b>,</b> 353. | NONE  |
| KAREN L PLETZ             | (ii)   |  |                                     |   |                          |                 | NONE                         |   |
|                           | (i)    |  |                                     |   |                          |                 |                              |   |
|                           | (ii)   |  |                                     |   |                          |                 |                              |   |
|                           | (i)    |  |                                     |   |                          |                 |                              |   |
|                           | (ii)   |  |                                     |   |                          |                 |                              |   |
|                           | (i)    |  | L                                   |   |                          |                 |                              |   |
|                           | (ii)   |  |                                     |   |                          |                 |                              |   |
|                           | (i)    |  | L                                   |   |                          |                 |                              |   |
|                           | (ii)   |  |                                     |   |                          |                 |                              |   |
|                           | (i)    |  | L                                   |   |                          |                 |                              |   |
|                           | (ii)   |  |                                     |   |                          |                 |                              |   |

| Part III | Sunn | lemental | Inform | atio |
|----------|------|----------|--------|------|
|          |      |          |        |      |

| Complete this part to provide the info for any additional information. | ormation, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8. Also complete this part |
|--|---|
| CEO COMPENSATION   |   |
| _SCHEDULE_JPART_ILINE_3_   |   |
| _AS_DISCUSSED_IN_SCHEDULE_L_   | AND IN PART VI, LINE 15, THE ORGANIZATION DID   |
| _FOLLOW_THE_REBUTTABLE_PRESU   | MPTION AND CERTAIN OTHER PROCEDURES IN SETTING  |
| _THE_CEO'S_COMPENSATION, INC   | LUDING THE ITEMS CHECKED ON LINE 3, BUT THE   |
| _ORGANIZATION_HAS_SINCE_LEAR   | NED THAT THE COMPARABILITY DATA IN THE  |
| _COMPENSATION_CONSULTANT'S_R   | EPORT MAY HAVE BEEN BASED, IN PART, ON  |
| _MISREPRESENTATIONS_MADE_BY_   | THE CEO TO THE COMPENSATION CONSULTANT.   |
|  | ETIREMENT PLAN  |
| _KAREN_L. PLETZ  | \$76 <b>,</b> 766   |
| RICHARD K. HOFFINE   | \$71 <b>,</b> 231   |
| DOUGLAS C. DALZELL   | \$20 <b>,</b> 000   |
| MARY PAT WOHLFORD WESSELS  | \$20 <b>,</b> 000   |
| _DARIN_LHAUG_DO  | \$20 <b>,</b> 000   |
|  |   |
|  |   |

### **SCHEDULE J-2** (Form 990)

# **Continuation Sheet for Form 990**

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Attach to Form 990 to list additional information for Form 990, Part VII, Section A, line 1a.

Name of the Organization Employer Identification number KANSAS CITY UNIVERSITY OF MEDICINE AND BIOSCIENCES 44-0545280

#### Part I Continuation of Officers, Directors, Trustees, Key Employees, and Highest Compensated **Employees**

| (A)   | (B)                       |               |                       |         | C)           |                              |        | (D)   | (E)  | (F)   |
|---|---------------------------|---------------|-----------------------|---------|--------------|------------------------------|--------|---|--|---|
| Name and Title                              | Average hours<br>per week | P or director | Institutional trustee | Officer | Rey employee | Highest compensated employee | Pormer | Reportable compensation from the organization (W-2/1099-MISC) | Reportable<br>compensation<br>from related<br>organizations<br>(W-2/1099-MISC) | Estimated<br>amount of<br>other<br>compensation<br>from the<br>organization<br>and related<br>organizations |
| WILLIAM_M_DANA_JR                           | _                         |               |                       |         |              |                              |        |   |  |   |
| TRUSTEE                                     | 1.                        | X             |                       |         |              |                              |        | NONE  | NONE   | NONE  |
| DERON L CHERRY                              | 1                         | ١             |                       |         |              |                              |        | 11011   |  | 17017   |
| TRUSTEE                                     | 1.                        | X             |                       |         |              |                              |        | NONE  | NONE   | NONE  |
| CHERYL K DILLARD                            | 1                         | ١             |                       |         |              |                              |        | 11011   |  | 17017   |
| TRUSTEE                                     | 1.                        | X             |                       |         |              |                              |        | NONE  | NONE   | NONE  |
| PAUL W DYBEDAL DO                           | 1                         | ١             |                       |         |              |                              |        | 11011   |  | 17017   |
| TRUSTEE                                     | 1.                        | X             |                       |         |              |                              |        | NONE  | NONE   | NONE  |
| KESTER J NEDD DO                            | 1                         | ١             |                       |         |              |                              |        | 11011   |  | 17017   |
| TRUSTEE                                     | 1.                        | X             |                       |         |              |                              |        | NONE  | NONE   | NONE  |
| ROSHANN S PARRIS                            | 1                         | ١             |                       |         |              |                              |        | 11011   |  | 17017   |
| TRUSTEE                                     | 1.                        | X             |                       |         |              |                              |        | NONE  | NONE   | NONE  |
| CYNTHIA MORRIS DO                           | 1                         |               |                       |         |              |                              |        | NONE  | NONE   | NONE  |
| TRUSTEE                                     | 1.                        | X             |                       |         |              |                              |        | NONE  | NONE   | NONE  |
| TERRENCE P DUNN                             | 1                         | 3.7           |                       |         |              |                              |        | NONE  | NONTO  | NONE  |
| TRUSTEE                                     | 1.                        | X             |                       |         |              |                              |        | NONE  | NONE   | NONE  |
| CARLA C DURYEE                              | 1                         | 3.7           |                       |         |              |                              |        | NONE  | NONTO  | NONE  |
| TRUSTEE                                     | 1.                        | X             |                       |         |              |                              |        | NONE  | NONE   | NONE  |
| FREDERICK G FLYNN DO                        | 1                         | 3.7           |                       |         |              |                              |        | NONE  | NONTO  | NONE  |
| TRUSTEE                                     | 1.                        | X             |                       |         |              |                              |        | NONE  | NONE   | NONE  |
| T NELSON MANN                               | 1.                        | 177           |                       | X       |              |                              |        | NONE  | NONE   | NONE  |
| SECRETARY & TRUSTEE DARWIN J STRICTLAND, DO | 1.                        | X             |                       | A       |              |                              |        | NONE  | NONE   | NONE  |
| VICE CHAIRMAN & TRUSTEE                     | 1.                        | X             |                       | X       |              |                              |        | NONE  | NONE   | NONE  |
| HOMADD D MEALED DO                          | 1.                        |               |                       |         |              |                              |        | NONE  | NONE   | NONE  |
| HOWARD D WEAVER, DO CHAIRMAN & TRUSTEE      | 1.                        | X             |                       | X       |              |                              |        | NONE  | NONE   | NONE  |
| KAREN L PLETZ                               | 1.                        | Λ_            |                       | _^      |              |                              |        | NONE  | NONE   | NONE  |
| PRESIDENT & TRUSTEE                         | 40.                       | X             |                       | X       |              |                              |        | 1,208,512.  | NONE   | 55,841.   |
| SANDRA K WILLSIE                            | 40.                       |               |                       | Λ       |              |                              |        | 1,200,312.  | NONE   | 33,041.   |
| EVP OF ACADEMIC AFFAIRS                     | 40.                       |               |                       | X       |              |                              |        | 223,813.  | NONE   | 9,338.  |
| RICHARD K HOFFINE                           | 10.                       |               |                       | 21      |              |                              |        | 223/013.  | IVOIVE   | <u> </u>  |
| EXE VP OF FINANCE                           | 40.                       |               |                       | X       |              |                              |        | 578,426.  | NONE   | 66,987.   |
| DOUGLAS C DALZELL                           | 10.                       |               |                       |         |              |                              |        | 0707120.  | 110112   | 00/00/1   |
| EVP OF INSTITUTIONAL DEVEL.                 | 40.                       |               |                       | X       |              |                              |        | 449,619.  | NONE   | 59,616.   |
| MARY PAT WOHLFORD WESSELS                   | 10.                       |               |                       | 1       |              |                              |        | 110,010.  | T,ONE  | 23,010.   |
| EVP OF RESEARCH & INST. EFF.                | 40.                       |               |                       | X       |              |                              |        | 215,494.  | NONE   | 54,500.   |
| DARIN L HAUG DO                             |                           |               |                       |         |              |                              |        | , == ==   |  | -,  |
| EVP OF ACADEMIC & MED. AFFAIRS              | 40.                       |               |                       | X       |              |                              |        | 234,220.  | NONE   | 35,095.   |
| VERGIL J GUILLORY                           |                           |               |                       |         |              |                              |        | ,   |  |   |
| ASSISTANT DEAN OF RESEARCH                  | 40.                       |               |                       |         |              | Х                            |        | 222,723.  | NONE   | 42,355.   |
| G MICHAEL JOHNSTON                          |                           |               |                       |         |              | <u> </u>                     |        | , = 30  |  | -,  |
| PROFESSOR DEPARTMENT CHAIR                  | 40.                       |               |                       |         |              | Х                            |        | 216,392.  | NONE   | 43,847.   |

For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J-2 (Form 990) 2008

### **SCHEDULE J-2** (Form 990)

# **Continuation Sheet for Form 990**

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

BIOSCIENCES

Attach to Form 990 to list additional information for Form 990, Part VII, Section A, line 1a.

Open to Public Inspection

Name of the Organization KANSAS CITY UNIVERSITY OF MEDICINE AND Employer Identification number 44-0545280

Continuation of Officers, Directors, Trustees, Key Employees, and Highest Compensated Part I

| Employees                           |  |                                |  |  |  |            |           |          |      |         |
|-------------------------------------|--|--------------------------------|--|--|--|------------|-----------|----------|------|---------|
| (A)                                 | (B)  |                                |  | (0   | <b>C</b> )   |            |           | (D)      | (E)  | (F)     |
| Name and Title                      | Average hours<br>per week  | Position (check all that apply |  |  | Reportable   | Reportable | Estimated |          |      |         |
|                                     | ighest comply in the complex c |                                | compensation<br>from<br>the<br>organization<br>(W-2/1099-MISC) | compensation<br>from related<br>organizations<br>(W-2/1099-MISC) | amount of<br>other<br>compensation<br>from the<br>organization<br>and related<br>organizations |            |           |          |      |         |
| JOSEPH_M_YASSO_JR                   | 4.0  |                                |  |  |  |            |           | 005 555  |      | 40.004  |
| ASSOCIATE PROFESSOR/CHAIR           | 40.  |                                |  |  |  | X          |           | 205,557. | NONE | 42,994. |
| KEVIN D TREFFER ASSOCIATE PROFESSOR | 40.  |                                |  |  |  | Х          |           | 185,028. | NONE | 43,118. |
| GUATAM_J_DESAI                      |  |                                |  |  |  |            |           |          |      |         |
| DIR. OF CLINICAL COMPETENCIES       | 40.  |                                |  |  |  | X          |           | 183,447. | NONE | 28,712. |
|                                     |  |                                |  |  |  |            |           |          |      |         |
|                                     |  |                                |  |  |  |            |           |          |      |         |
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|                                     |  |                                |  |  |  |            |           |          |      |         |

#### SCHEDULE L (Form 990 or 990-EZ)

### **Transactions With Interested Persons**

► Attach to Form 990 or Form 990-EZ.
► To be completed by organizations that answered
"Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, lines 38b or 40b.

OMB No. 1545-0047

2008

Open To Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization KANSAS CITY UNIVERSITY OF MEDICINE AND

Employer identification number

| BIOSCIENCES  |   |            |                    |                              |                                    |                | 44-             | 0545         | 5280           |                    |         |          |
|--|---|------------|--------------------|------------------------------|------------------------------------|----------------|-----------------|--------------|----------------|--------------------|---------|----------|
| Part I Excess Benefit Transacations To be completed by organizations |   |            |                    |                              |                                    |                |                 | orm Q0       | コハードフ          | Part               | V line  | 40h      |
| · · · ·  | "Yes" on Form 990, Part IV, lines 25a or 25b, or Form 990-EZ, Par  (b) Description of transaction |            |                    |                              |                                    |                |                 |              |                | rected?            |         |          |
| 1 (a) Name of disqualified person                                    |   |            | (b) Description of |                              |                                    | of transaction |                 |              |                |                    | Yes     | No       |
| KAREN L. PLETZ   |   |            | SEE SCHEDULE O     |                              |                                    |                |                 |              |                |                    |         | Χ        |
| RICHARD K. HOFFINE   |   |            | SEE SCHEDULE 0     |                              |                                    |                |                 |              |                |                    | X       |          |
| DOUGLAS C. DALZELL   |   |            | SEE SCHE           | SCHEDULE O                   |                                    |                |                 |              |                |                    | Х       |          |
|  |   |            |                    |                              |                                    |                |                 |              |                |                    |         |          |
|  |   |            |                    |                              |                                    |                |                 |              |                |                    |         |          |
| 2 Enter the amount of tax imposed on                                 | the ora   | anizatio   | n managers         | or disqua                    | lified persons                     | s during the   | vear            |              |                |                    |         |          |
| under section 4958   | •   |            | _                  | •                            | •                                  | •              | •               | )            | ▶ \$           |                    |         | NONE     |
| 3 Enter the amount of tax, if any, on lin                            |   |            |                    |                              |                                    |                |                 |              | <b>&gt;</b> \$ |                    |         | NONE     |
| Part II Loans to and/or From Interes                                 | sted P  | ersons     | <u> </u>           |                              |                                    |                |                 |              |                |                    |         |          |
| To be completed by organizatio                                       |   |            |                    | orm 990,                     | Part IV, line                      | 26, or For     | n 990-          | -EZ, P       | art V,         | line 3             | 8a.     |          |
| (a) Name of interested person and purpose                            | ' '   | to or from | ( <b>c)</b> Orig   | (c) Original (d) Balance due |                                    | nce due        | (e) In default? |              | ? (f) Approved |                    | (g) W   |          |
|  | the orga  | nization?  | principal a        | amount                       |                                    |                |                 | by boa commi |                |                    |         |          |
|  | То  | From       |                    |                              |                                    |                | Yes             | No           | Yes            | No                 | Yes     | No       |
|  |   |            |                    |                              |                                    |                |                 |              |                |                    |         |          |
|  |   |            |                    |                              |                                    |                |                 |              |                |                    |         |          |
|  |   |            |                    |                              |                                    |                |                 |              |                |                    |         |          |
|  |   |            |                    |                              |                                    |                |                 |              |                |                    |         |          |
|  |   |            |                    |                              |                                    |                |                 |              |                |                    |         |          |
| T. 4.1   |   |            |                    |                              |                                    |                |                 |              |                |                    |         |          |
| Total  |   |            |                    |                              |                                    |                |                 |              |                |                    |         |          |
| To be completed by organizatio                                       |   |            |                    |                              | Part IV. line                      | 27.            |                 |              |                |                    |         |          |
| (a) Name of interested person  |   |            | ip between int     |                              |                                    | (c) Amo        | ount of         | grant        | or type        | e of as            | sistano |          |
| (,,  |   |            | organizat          |                              |                                    |                |                 | 3            | - 71           |                    |         |          |
|  |   |            |                    |                              |                                    |                |                 |              |                |                    |         |          |
|  |   |            |                    |                              |                                    |                |                 |              |                |                    |         |          |
|  |   |            |                    |                              |                                    |                |                 |              |                |                    |         |          |
|  |   |            |                    |                              |                                    |                |                 |              |                |                    |         |          |
|  |   |            |                    |                              |                                    |                |                 |              |                |                    |         |          |
|  |   |            |                    |                              |                                    |                |                 |              |                |                    |         |          |
| Part IV Business Transactions Invo                                   |   |            |                    |                              | Part IV. line                      | s 28a. 28b.    | or 28           | C.           |                |                    |         |          |
| (a) Name of interested person  |   |            | nip between        |                              | mount of                           |                |                 |              | nsacti         | on                 | (e) Sh  | aring of |
| (L) name of moreous person   |   |            | rson and the       |                              | nount of (d) Description of transa |                |                 | organiz      |                | ization's<br>nues? |         |          |
|  |   |            |                    |                              |                                    |                |                 |              |                |                    | Yes     | No       |
| SEE SCHEDULE O   |   |            |                    |                              |                                    |                |                 |              |                |                    |         | Х        |
|  |   |            |                    |                              |                                    |                |                 |              |                |                    |         |          |
|  |   |            |                    |                              |                                    |                |                 |              |                |                    |         |          |
|  |   |            |                    |                              |                                    |                |                 |              |                |                    |         |          |

For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule L (Form 990 or 990-EZ) 2008

# SCHEDULE M (Form 990)

**Non-Cash Contributions** 

► To be completed by organizations that answered "Yes" on Form 990, Part IV, lines 29 or 30.

► Attach to Form 990.

OMB No. 1545-0047

2008

Open To Public

Inspection

Department of the Treasury Internal Revenue Service

Name of the organization

BIOSCIENCES

KANSAS CITY UNIVERSITY OF MEDICINE AND

**Employer identification number** 

44-0545280

Part I Types of Property (a) (b) (c) (d) Check if Number of contributions Method of determining Revenues reported on applicable Form 990, Part VIII, line 1g revenues Art-Works of art 1 Art-Historical treasures Art-Fractional interests Books and publications 5 Clothing and household goods ........... 6 Cars and other vehicles Boats and planes 7 8 Intellectual property 2 3,340. 9 Securities-Publicly traded Χ FMV 10 Securities-Closely held stock Securities-Partnership, LLC, 11 or trust interests Securities-Miscellaneous 12 Qualified conservation contribution (historic Qualified conservation contribution (other) Real estate-Residential 15 Real estate-Commercial 16 Real estate-Other Collectibles 18 19 Food inventory 20 Drugs and medical supplies 21 Taxidermy 22 Historical artifacts 23 Scientific specimens 24 Archeological artifacts Other ►( VIDEO EQUIPMENT) 41,000. 25 26 Other ►( \_\_\_\_\_) Other ►( \_ \_ \_ \_ ) 27 28 Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part IV, Donee Acknowledgement . . . . . . . . . . NONE Yes Nο 30 a During the year, did the organization receive by contribution any property reported in Part I, line 1-28 that it must hold for at least three years from the date of the initial contribution, and which is not required to be 30a Χ **b** If "Yes," describe the arrangement in Part II. Does the organization have a gift acceptance policy that requires the review of any non-standard 31 Χ 32a Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash

If the organization did not report revenues in column (c) for a type of property for which column (a) is checked,

describe in Part II.

For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule M (Form 990) 2008

32a

Χ

b If "Yes," describe in Part II.

<u>Schedule M</u> (Form 990) 2008 44-0545280 Page **2** 

| Supplemental Information. Complete this part to provide the information required by Part I, lines 30b, 32b, and 33. Also complete this part for any additional information. |
|---|
| GIFT ACCEPTANCE POLICY  |
| SCHEDULE M, PART I, LINE 31   |
| WHILE NOT ADOPTED BEFORE THE END OF THE FISCAL YEAR BEING REPORTED ON   |
| THIS RETURN, THE ORGANIZATION'S BOARD IS IN THE PROCESS OF ADOPTING A   |
| GIFT ACCEPTANCE POLICY THAT REQUIRES THE REVIEW OF ANY NON-STANDARD   |
| CONTRIBUTIONS.  |
|   |
| THIRD PARTY SALE OF NON-CASH CONTRIBUTIONS  |
| SCHEDULE M, PART I, LINE 32A  |
| THE ORGANIZATION USES A THIRD-PARTY BROKER TO SELL PUBLICLY-TRADED  |
| SECURITIES THAT ARE DONATED TO THE ORGANIZATION.  |
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| Name of the organization KANSAS CITY UNIVERSITY OF MEDICINE AND BIOSCIENCES | Employer identification number $44-0545280$ |
|---|---|
| AUDITED FINANCIAL STATEMENTS  |   |
|   |   |
| FORM 990, PART IV, LINE 12 & PART XI, LINE 2B & C                           |   |
| THE ORGANIZATION'S FINANCIAL STATEMENTS WERE AUDITED BY AN INDEPE           | NDENT                                       |
| ACCOUNTANT ON A CONSOLIDATED BASIS. THE ORGANIZATION HAS A COMMIT           | TEE   |
| THAT ASSUMES RESPONSIBLITY FOR OVERSIGHT OF THE AUDIT AND SELECTION         | ON_OF                                       |
| THE INDEPENDENT ACCOUNTANT.   |   |
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| Name of the organization KANSAS CITY UNIVERSITY OF MEDICINE AND    | Employer identification number |
|--|--------------------------------|
| BIOSCIENCES  | 44-0545280                     |
| FAMILY OR BUSINESS RELATIONSHIPS                                   |                                |
| FORM 990, PART VI, SECTION A, LINE 2                               |                                |
| KAREN L. PLETZ AND TERRENCE P. DUNN HAVE A BUSINESS RELATIONSHIP.  | THEY                           |
| BOTH SERVE AS DIRECTORS FOR KANSAS CITY SOUTHERN, A PUBLICLY TRAD  | ED                             |
| COMPANY.   |                                |
|  |                                |
| KAREN L. PLETZ AND DOUGLAS C. DALZELL HAD A BUSINESS RELATIONSHIP. | ·                              |
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| Name of the organization KANSAS CITY UNIVERSITY OF MEDICINE AND BIOSCIENCES | Employer identification number $44-0545280$ |
|---|---|
| MATERIAL DIVERSION OF ORGANIZATIONS ASSETS                                  |   |
| FORM 990, PART VI, SECTION A, LINE 5  |   |
| AS REPORTED IN SCHEDULE L, THE ORGANIZATION BELIEVES THAT THERE H           | AS BEEN                                     |
| A MATERIAL DIVERSION OF THE ORGANIZATION'S ASSETS BY THE CEO, KAR           |   |
| PLETZ. ALTHOUGH THE DIVERSION WAS NOT DISCOVERED UNTIL AFTER THE            | END OF                                      |
| THE FISCAL YEAR, THE ORGANIZATION IS TREATING THE EXCESS BENEFIT            |   |
| TRANSACTIONS REPORTED IN SCHEDULE L AS A MATERIAL DIVERSION. AS D           |   |
| ON SCHEDULE L, THE ORGANIZATION HAS FILED A LAWSUIT AGAINST THE C           |   |
| RECOVER THE DIVERTED ASSETS.  |   |
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| Name of the organization KANSAS CITY UNIVERSITY OF MEDICINE AND  | Employer identification number |
|--|--------------------------------|
| BIOSCIENCES  | 44-0545280                     |
| DOCUMENTATION OF MEETINGS  |                                |
| FORM 990, PART VI, SECTION A, LINE 8   |                                |
| THE ORGANIZATION CONTEMPORANEOUSLY DOCUMENTED MEETINGS OF THE GOVERNMENT OF THE GOVE | ZERNING                        |
| BOARD AND COMMITTEES BUT CERTAIN MINUTES WERE FABRICATED AS DESCR  | RIBED_IN                       |
| SCHEDULE L.  |                                |
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| Name of the organization KANSAS CITY UNIVERSITY OF MEDICINE AND    | Employer identification number |
|--|--------------------------------|
| BIOSCIENCES  | 44-0545280                     |
| FORM 990 REVIEW PROCESS  |                                |
|  |                                |
| FORM 990, PART VI, SECTION A, LINE 10                              |                                |
| IT IS THE POLICY OF THE UNIVERSITY TO HAVE ITS AUDIT COMMITTEE CO  | NDUCT A                        |
| REVIEW OF THE FORM 990 DURING ITS PREPARATION BY AN OUTSIDE ACCOU  | NT ANT                         |
| WITH THE ASSISTANCE OF THE UNIVERSITY'S GENERAL COUNSEL, OFFICERS  | _AND                           |
| STAFF. THE FINAL VERSION OF THE FORM 990 IS PROVIDED TO ALL THE M  | EMBERS                         |
| OF THE UNIVERSITY'S BOARD OF TRUSTEES BEFORE IT IS FILED WITH THE  | IRS.                           |
| FOR THE TAX YEAR BEING REPORTED, THE 990 WAS REVIEWED BY BOTH THE  | AUDIT                          |
| COMMITTEE AND THE BOARD BEFORE IT WAS FILED WITH THE IRS AND A FI  |                                |
| WAS PROVIDED TO ALL BOARD MEMBERS BEFORE FILING.                   |                                |
|  |                                |
|  |                                |
| GOING FORWARD, IN ACCORDANCE WITH ITS FORM 990 REVIEW FUNCTION, T  | HE_AUDIT                       |
| _COMMITTEE_WILL_HAVE_THE_FOLLOWING_AUTHORITY_AND_RESPONSIBILITY:   |                                |
|  |                                |
| - RETAIN, AND IF NECESSARY DISMISS, THE FORM 990 PREPARER.         |                                |
| - CONDUCT A REVIEW OF THE FORM 990 AND CONSULT DIRECTLY WITH THE   | FORM 990                       |
| PREPARER AND LEGAL COUNSEL RELATIVE TO ANY ISSUES PRESENTED ON TH  | E                              |
| RETURN.  |                                |
| - REVIEW THE DESCRIPTION OF THE UNIVERSITY'S PURPOSES AND ACTIVIT  |                                |
| REPORTED ON THE FORM 990 TO ENSURE ACCURACY AND COMPLIANCE WITH T  |                                |
|  |                                |
| REQUIREMENTS FOR AN IRC SECTION 501(C)(3) PUBLIC CHARITY.          |                                |
|  |                                |
| - APPROVE AND ENSURE THAT AN ANNUAL DISCLOSURE STATEMENT IS DISTR  | IBUTED                         |
| TO THE UNIVERSITY'S OFFICERS, DIRECTORS AND KEY EMPLOYEES TO ACQU  | IRE                            |
| _INFORMATION_ON_THEIR_RESPECTIVE_FAMILY_AND_BUSINESS_RELATIONSHIPS | <b>′</b>                       |
| TRANSACTIONS WITH THE UNIVERSITY, COMPENSATION FROM ENTITIES THAT  | ARE                            |
| RELATED TO THE UNIVERSITY, POTENTIAL CONFLICTS OF INTEREST, AND O  |                                |
|  |                                |

| Name of the organization KANSAS CITY UNIVERSITY OF MEDICINE AND        | Employer identification number |  |
|--|--------------------------------|--|
| BIOSCIENCES  | 44-0545280                     |  |
| MONITORING OF CONFLICT OF INTERSEST POLICY                             |                                |  |
| FORM 990, PART VI, SECTION A, LINE 12C                                 |                                |  |
| THE ORGANIZATION SENDS OUT A QUESTIONNAIRE TO DIRECTORS AND OFFICE     | ERS_ON                         |  |
| AN ANNUAL BASIS TO IDENTIFY POTENTIAL CONFLICTS. GOING FORWARD, THE    |                                |  |
| AUDIT COMMITTEE WILL BE CHARGED WITH THE RESPONSIBILITY TO ENSURE THAT |                                |  |
| THE QUESTIONNAIRES ARE DISTRIBUTED, REVIEWED AND MONITORED. THE        | AUDIT                          |  |
| COMMITTEE WILL ALSO ENSURE THAT THE CONFLICTS OF INTEREST POLICY       | <u>IS</u>                      |  |
| COMPLIED WITH. THE POLICY COVERS ALL DIRECTORS AND OFFICERS. TH        | E_AUDIT                        |  |
| COMMITTEE WILL REVIEW ALL DISCLOSED TRANSACTIONS AND QUESTIONNAIR      | ES_TO                          |  |
| DETERMINE IF AN ACTUAL CONFLICT EXISTS. DIRECTORS AND OFFICERS W       | ITH                            |  |
| CONFLICTS OF INTEREST ARE REQUIRED TO DISCLOSE ALL MATERIAL FACTS      | _WITH                          |  |
| RESPECT TO THE CONFLICT TRANSACTION AND ARE PROHIBITED FROM VOTING     | G_ON_THE                       |  |
| TRANSACTION. ONLY DISINTERESTED DIRECTORS CAN APPROVE A CONFLICT       | ED                             |  |
| TRANSACTION.   |                                |  |
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| Name of the organization KANSAS CITY UNIVERSITY OF MEDICINE AND BIOSCIENCES | Employer identification number 44-0545280 |
|---|---|
| WHISTLEBLOWER POLICY  |   |
| FORM 990, PART VI, SECTION A, LINE 13                                       |   |
| SINCE JUNE 23, 2008, THE ORGANIZATION HAS POSTED ON ITS INTRANET            |   |
| (EMPLOYEE INTERNAL WEBSITE) A WHISTLEBLOWER POLICY. IN FACT, CEF            | RTAIN                                     |
| WHISTLEBLOWERS REFERRED TO IN SCHEDULE L DID COME FORWARD IN 2009           | WHICH                                     |
| HELPED PROMPT THE SPECIAL INVESTIGATION REFERRED TO IN SCHEDULE I           | <u>IN</u>                                 |
| FEBRUARY 2010, THE BOARD ADOPTED AN ENHANCED POLICY.                        |   |
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| Name of the organization KANSAS CITY UNIVERSITY OF MEDICINE AND   | Employer identification number |
|---|--------------------------------|
| BIOSCIENCES   | 44-0545280                     |
| COMPENSATION REVIEW   |                                |
| FORM 990, PART VI, SECTION A, LINE 15A & 15B                      |                                |
| THE ORGANIZATION COMPLIED WITH THE REBUTTABLE PRESUMPTION BECAUSE | :(1)                           |
| THERE WAS AN INDEPENDENT COMMITTEE REVIEW OF COMPENSATION; (2)    |                                |
| COMPARABILITY DATA FROM AN INDEPENDENT COMPENSATION CONSULTANT WA | <u>S</u>                       |
| OBTAINED AND REVIEWED BY THE COMMITTEE; AND (3) THE COMPENSATION  |                                |
| DECISIONS WERE CONTEMPORANEOUSLY DOCUMENTED IN COMMITTEE MINUTES. |                                |
| HOWEVER, THE ORGANIZATION HAS SUBSEQUENTLY COME TO BELIEVE THAT T | HE                             |
| COMPARABILITY DATA MAY NOT HAVE BEEN BASED ON COMPARABLE ORGANIZA | TIONS                          |
| DUE TO MISREPRESENTATIONS FROM THE CEO TO THE COMPENSATION CONSUL | <u>TANT.</u>                   |
| FURTHER, WHILE AN INDEPENDENT COMMITTEE REVIEWED COMPENSATION, TH | E_CEO                          |
| PAID HERSELF ADDITIONAL COMPENSATION, STIPENDS AND EXPENSE REIMBU | RSEMENTS                       |
| WITHOUT THE KNOWLEDGE OR APPROVAL OF THE BOARD OR COMMITTEE. ALL  | OF THIS                        |
| IS MORE FULLY DESCRIBED IN SCHEDULE L.                            |                                |
|   |                                |
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| Name of the organization KANSAS CITY UNIVERSITY OF MEDICINE AND BIOSCIENCES | Employer identification number 44-0545280 |
|---|---|
| AVAILABILITY OF DOCUMENTS   |   |
|   |   |
|   |   |
| KANSAS CITY UNIVERSITY OF MEDICINE AND BIOSCIENCES MAKES ITS GOV            | ERNING                                    |
| DOCUMENTS AND CONFLICT OF INTEREST POLICY AVAILABLE UPON REQUEST            | ,_AND                                     |
| SOON WILL BE POSTING THESE DOCUMENTS AND CERTAIN OTHERS ON ITS W            | EBSITE.                                   |
| PORTIONS OF THE FINANCIAL STATEMENTS CONTAIN CONFIDENTIAL INFORM            | ATION                                     |
| WHICH IS NOT DISCLOSED, BUT THE INFORMATION FROM THE STATEMENTS             | REGARDING                                 |
| INCOME, EXPENSE, AND ASSETS AND LIABILITIES IS REFLECTED IN PART            | S_VIII,                                   |
| IX_AND_X_OF_THIS_FORM_990.  |   |
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| Name of the organization KANSAS CITY UNIVERSITY OF MEDICINE AND    | Employer identification number |
|--|--------------------------------|
| BIOSCIENCES  | 44-0545280                     |
| EXCESS BENEFIT TRANSACTIONS  |                                |
| SCHEDULE L, PART I, LINE 1   |                                |
| AKAREN L. PLETZ  |                                |
| B. TRANSACTIONS  |                                |
| 1FALSE_EXPENSE_REPORTS.  |                                |
| (A) KNOWN. ON OCTOBER 20, 2009, SERIOUS ALLEGATIONS OF MISCO       |                                |
| THE ORGANIZATION'S PRESIDENT AND CEO, KAREN PLETZ ("CEO"), WERE B  | ROUGHT                         |
| TO THE ATTENTION OF THE ORGANIZATION'S BOARD OF TRUSTEES ( "BOARD" | ) <b>,</b>                     |
| INCLUDING THAT THE CEO WAS PROVIDING FALSE INFORMATION TO THE INT  | ERNAL                          |
| REVENUE SERVICE ("IRS"). THAT SAME DAY, THE BOARD APPOINTED A SP   | ECIAL                          |
| COMMITTEE TO CONDUCT AN INVESTIGATION INTO THE ALLEGATIONS AND TH  | E_BOARD                        |
| HIRED INDEPENDENT LEGAL COUNSEL, WHICH HAD NO PRIOR PROFESSIONAL   | TIES TO                        |
| THE CEO AND HER MANAGEMENT TEAM AND WAS KNOWLEDGEABLE ABOUT THE S  | PECIAL                         |
| RESPONSIBILITIES OF NONPROFIT INSTITUTIONS, TO REPRESENT THE ORGA  | NIZATION                       |
| AND ASSIST THE SPECIAL COMMITTEE WITH ITS INVESTIGATION. THE SPE   | <u>CIAL</u>                    |
| COMMITTEE'S INVESTIGATION, WHICH IS CONTINUING, REVEALED THAT THE  | CEO                            |
| DEFRAUDED THE ORGANIZATION OVER A PERIOD OF SEVERAL YEARS AND USE  | D_THE                          |
| ORGANIZATION'S ASSETS FOR HER PERSONAL BENEFIT AND TO DETRIMENT O  | F_THE                          |
| ORGANIZATION. TO KEEP ITS INITIAL INVESTIGATION CONFIDENTIAL, TH   | E                              |
| SPECIAL COMMITTEE'S INVESTIGATION INITIALLY FOCUSED ON A VERY LIM  | ITED                           |
| SAMPLING OF THE CEO'S EXPENSE REPORTS AND QUESTIONED ONLY A SMALL  | _GROUP                         |
| OF WITNESSES WHO WERE LISTED ON THE EXPENSE REPORTS AND WHO AGREE  | D_TO                           |
| KEEP THE INVESTIGATION CONFIDENTIAL. FROM THIS LIMITED GROUP OF    |                                |
| WITNESSES AND EXPENSE REPORTS, THE SPECIAL COMMITTEE DISCOVERED T  | <u>HAT</u>                     |

| BIOSCIENCES KANSAS CITY      | UNIVERSITY OF MEDICINE AND              | 44-0545280 |
|------------------------------|---|------------|
| _APPROXIMATELY_70%_OF_THE_CE | CO'S MEALS AND OTHER ENTERTALNMENT EXPE | NSES       |
| FROM THIS LIMITED SAMPLING   | THAT WERE PAID OR REIMBURSED BY THE     |            |
| _UNIVERSITY, AND WHICH THE C | CEO HAD INFORMED THE IRS AS BEING APPRO | PRI ATE    |
| _BUSINESS_AND_ENTERTAINMENT_ | EXPENSES, WERE FRAUDULENT BECAUSE MANY  | OF THE     |
| PEOPLE THAT THE CEO LISTED   | ON HER EXPENSE REPORTS DID NOT ATTEND   | THE MEAL   |
| OR ENTERTALNMENT EVENT OR I  | HERE WAS NO BUSINESS PURPOSE FOR THE M  | EAL OR     |
| ENTERTALNMENT EVENT. THE I   | NVESTIGATION HAS CONTINUED BEYOND THAT  | INITIAL    |
| LIMITED SAMPLING, AND THE A  | AMOUNT OF FRAUDULENT EXPENSES IDENTIFIE | D AS OF    |
| MAY 1, 2010 ARE AS FOLLOWS:  |   |            |
|                              |   |            |
| FYE AMOUNT                   |   |            |
| 6/30/09 \$49,264.31          |   |            |
| 6/30/08 41,333.56            |   |            |
| _6/30/0728 <b>,</b> 480.09   |   |            |
| 6/30/06 10,716.70            |   |            |
| _6/30/058,951.23             |   |            |
| _6/30/043,459.42             |   |            |
| TOTAL \$142,205.31           |   |            |
|                              |   |            |
| IN_EACH_CASE, THE_ORGANIZAT  | ION PAID FOR OR REIMBURSED THE CEO FOR  | ·          |
| EXPENSES BASED ON REPRESENT  | TATIONS BY THE CEO ON HER EXPENSE REPOR | TS_THAT    |
| THE EXPENSES FURTHERED THE   | ORGANIZATION'S EXEMPT ACTIVITIES. THE   | SPECIAL    |
| _COMMITTEE'S_INVESTIGATION_F | REVEALED THAT A MAJORITY OF THE INFORMA | TION       |
| SUBMITTED BY THE CEO TO JUS  | TIFY THESE CHARGES WAS MATERIALLY FALS  | E. THE     |
| _SPECIAL_COMMITTEE_DETERMINE | D THAT THESE EXPENSES, WHETHER PAID BY  | THE        |
| ORGANIZATION OR REIMBURSED   | TO THE CEO, WERE FOR PERSONAL TRAVEL,   |            |
| ENTERTALNMENT AND MEALS, AN  | ND IN CONNECTION WITH THAT, THE CEO SUB | MITTED     |

<u>Schedule O (Form 990) 2008</u> Page **2** 

| Name of the organization KANSAS CITY UNIVERSITY OF MEDICINE AND          | Employer identification number |  |  |
|--|--------------------------------|--|--|
| BIOSCIENCES  | 44-0545280                     |  |  |
| FALSE DOCUMENTS TO JUSTIFY THE EXPENSES AND/OR OBTAIN REIMBURSEMENT FROM |                                |  |  |
| THE ORGANIZATION UNDER FALSE PRETENSES. THE TOTAL AMOUNTS OF FRAUDULENT  |                                |  |  |
| EXPENSE REIMBURSEMENTS ARE BEING DISCLOSED AS EXCESS BENEFIT             |                                |  |  |
| TRANSACTIONS.  |                                |  |  |
|  |                                |  |  |
| (B) ADDITIONAL INVESTIGATION. DUE TO THE DISCOVERY OF FALSE              | EXPENSE                        |  |  |
| REPORTS IN THE SAMPLING INVESTIGATED BY THE SPECIAL COMMITTEE, TH        | E                              |  |  |
| INVESTIGATION HAS EXPANDED TO OTHER EXPENSE REPORTS. TO THE EXTE         | NT                             |  |  |
| ADDITIONAL FALSE EXPENSE REPORTS ARE FOUND, THEY WILL BE DISCLOSE        | D_ <u>AS</u>                   |  |  |
| ADDITIONAL EXCESS BENEFIT TRANSACTIONS ON A FUTURE FORM 990 OR TH        | ROUGH AN                       |  |  |
| AMENDMENT TO THIS FORM 990.  |                                |  |  |
|  |                                |  |  |
| 3. COMPENSATION. IN ADDITION TO THE FALSE EXPENSE REPORTS, T             | HE_CEO                         |  |  |
| ALSO RECEIVED UNAUTHORIZED AND EXCESSIVE COMPENSATION.                   |                                |  |  |
|  |                                |  |  |
| (A) UNAUTHORIZED STIPENDS. THE SPECIAL COMMITTEE HAS IDENTIF             | I ED                           |  |  |
| UNAUTHORIZED COMPENSATION PAID TO THE CEO TOTALING \$780,000 FOR T       | HE                             |  |  |
| FOLLOWING YEARS:   |                                |  |  |
|  |                                |  |  |
| FYE AMOUNT   |                                |  |  |
| 6/30/09 \$195 <b>,</b> 000   |                                |  |  |
| 6/30/08 195,000  |                                |  |  |
|  |                                |  |  |
| 6/30/06 195 <b>,</b> 000   |                                |  |  |
| TOTAL 780,000  |                                |  |  |
|  |                                |  |  |
| THE UNAUTHORIZED COMPENSATION PAYMENTS FOR FISCAL YEARS ENDING           |                                |  |  |
|  |                                |  |  |

Page 2

| Schedule O (Form 990) 2008 |                     |                            |               | Page <b>2</b>                  |
|----------------------------|---------------------|----------------------------|---------------|--------------------------------|
| Name of the organization   | KANSAS CITY UN      | IVERSITY OF MEDICINE AND   |               | Employer identification number |
| BIOSCIENCES                |                     |                            |               | 44-0545280                     |
| _6/30/06-6/30/09           | ARE BEING DISC      | CLOSED AS EXCESS BENEFIT   | TRANSACTION   | S. THE                         |
| _CEO_ALLOWED_MIN           | NUTES OF MEETING    | S OF THE ORGANIZATION'S    | EXECUTIVE C   | OMMITTEE                       |
| _THAT_NEVER_OCCU           | JRRED_TO_BE_PREF    | PARED AND PLACED IN THE M  | II NUTE BOOKS | THESE                          |
| _FRAUDULENT_MINU           | JTES PURPORT TO     | APPROVE ADDITIONAL LUMP    | SUM STIPEND   |                                |
| PAYMENTS TO THE            | E CEO, OVER AND     | ABOVE HER REGULAR COMPEN   | ISATION. TH   | E_CEO                          |
| _TOOK_THE_STIPEN           | NDS KNOWING THAT    | THIS ADDITIONAL COMPENS    | ATION WAS N   | EVER                           |
| _DISCLOSED_TO_NO           | OR APPROVED BY T    | THE BOARD.                 |               |                                |
|                            |                     |                            |               |                                |
| _THE_ORGANIZATIO           | ON CONTINUES TO     | INVESTIGATE YEARS PRIOR    | TO FYE 6/30   | /06. IT                        |
| _IS_POSSIBLE_THA           | AT THE STIPENDS     | PAID IN THOSE YEARS ALSO   | WERE NOT      |                                |
| _AUTHORIZED TH             | HE STIPENDS PAII    | O WERE AS FOLLOWS:         |               |                                |
|                            |                     |                            |               |                                |
| _ <u>FYE</u>               | AMOUNT              |                            |               |                                |
| _6/30/05                   | \$_195 <b>,</b> 000 |                            |               |                                |
| _6/30/04                   | 193 <b>,</b> 000    |                            |               |                                |
| _6/30/03                   | 132 <b>,</b> 000    |                            |               |                                |
| _6/30/02                   | 174 <b>,</b> 000    |                            |               |                                |
|                            |                     |                            |               |                                |
| _(B)EXCESSI                | [VE_COMPENSATION    | N DUE TO COMPARISON WITH   | POTENTI ALLY  |                                |
| NON-COMPARABLE             | ORGANIZATIONS.      | THE ORGANIZATION FOLLOW    | ED THE "REB   | UTTABLE                        |
| PRESUMPTION OF             | REASONABLENESS"     | IN SETTING COMPENSATION    | FOR ITS CE    | O. <u>A</u> S                  |
| PART OF THE PRO            | DCESS, THE INDE     | PENDENT COMPENSATION COMM  | HTTEE OF TH   | E_BOARD                        |
| _RECEIVED_AN_ANN           | NUAL REPORT FROM    | 4 AN INDEPENDENT COMPENSA  | TION CONSUL   | TANT                           |
| _SETTING_FORTH_E           | PROPOSED SALARY     | RANGES FOR THE CEO. THE    | SALARY RAN    | GES_WERE                       |
| _PRESENTED_TO_TE           | HE BOARD AND COM    | MITTEES AS PROPER COMPAR   | ABLE COMPEN   | SATION                         |
| _NUMBERS_PAID_BY           | Y_SIMILAR_ORGANI    | ZATIONS FOR SIMILAR POSI   | TIONS. AT     | <u>LEAST</u>                   |
| _SOME_OF_THESE_F           | REPORTS WERE PRO    | OVIDED TO THE ORGANIZATION | N'S THEN LE   | GAL                            |

| Name of the organization KANSAS CITY UNIVERSITY OF MEDICINE AND   | Employer identification number |  |
|---|--------------------------------|--|
| BIOSCIENCES   | 44-0545280                     |  |
| COUNSEL, A NATIONAL LAW FIRM, WHO ON AT LEAST ONE OCCASION SIGNED   | OFF ON                         |  |
| THE COMPENSATION CONSULTANT REPORT. THE SPECIAL COMMITTEE SUBSEQUENTLY  |                                |  |
| DISCOVERED THAT THE CEO MADE MISREPRESENTATIONS TO THE COMPENSATION   | <u> </u>                       |  |
| CONSULTANT REGARDING HER ACTUAL DUTIES AND THE REAL OPERATIONS OF   | _THE                           |  |
| ORGANIZATION AS COMPARED TO A PERSON IN SIMILAR POSITIONS AT SIMI   | LAR                            |  |
| INSTITUTIONS. WHILE THE INVESTIGATION IS ONGOING, THE ORGANIZATION  | <u>O</u> N                     |  |
| BELIEVES THAT THESE CEO MISREPRESENTATIONS MAY HAVE CONTRIBUTED TO  | O THE                          |  |
| COMPENSATION CONSULTANT'S USE OF INFLATED COMPARABLE COMPENSATION   |                                |  |
| IN ESTABLISHING THE CEO COMPENSATION RANGES AND IN RENDERING ITS  |                                |  |
| DETERMINATION THAT THE CEO'S COMPENSATION WAS REASONABLE. THE RES   |                                |  |
| THAT THE ORGANIZATION LIKELY PAID EXCESSIVE COMPENSATION TO THE C   |                                |  |
| ADDITION, THE CONSULTANT DID NOT INCLUDE THE UNAUTHORIZED STIPENDS  |                                |  |
| DISCUSSED ABOVE IN THE COMPENSATION ANALYSIS. THE ORGANIZATION H.   |                                |  |
| A SEPARATE AND INDEPENDENT COMPENSATION CONSULTANT TO DETERMINE TO PROPER LEVEL OF COMPENSATION. TO THE EXTENT THE ORGANIZATION DET |                                |  |
| THAT EXCESS COMPENSATION WAS PAID, THE EXCESS AMOUNT WILL BE DISC:  |                                |  |
| A FUTURE FORM 990 OR THROUGH AN AMENDMENT TO THIS FORM 990.   |                                |  |
| A FOIORE FORM 990 OR INCOOGN AN AMENDMENT TO THIS FORM 990.   |                                |  |
|   |                                |  |
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| Name of the organization KANSAS CITY UNIVERSITY OF MEDICINE AND BIOSCIENCES | Employer identification number $44-0545280$ |
|---|---|
| EXCESS BENEFIT TRANSACTIONS CONTINUED                                       |   |
| SCHEDULE L, PART I, LINE 1  |   |
|   |   |
| (C) INFLATED INCENTIVE PLAN BONUSES. FROM 2000 THROUGH 2009,                |   |
| _ AND_OTHER_EXECUTIVES_WERE_ELIGIBLE_TO_RECEIVE_BONUSES_UNDER_A             |   |
| PERFORMANCE-BASED INCENTIVE COMPENSATION PLAN. IN 2006 AND 2007,            | THE CEO                                     |
| MANIPULATED AND FALSIFIED PERFORMANCE RESULTS IN ORDER TO INCREASE          | E_HER                                       |
| INCENTIVE COMPENSATION UNDER THE PLAN. THE SPECIAL INVESTIGATION            | I_IS  |
| STILL ONGOING, AND WHEN THE SPECIAL COMMITTEE DETERMINES THE AMOU           | INT_OF                                      |
| ANY EXCESS COMPENSATION, IT WILL BE DISCLOSED ON A FUTURE FORM 99           | 0_OR  |
| THROUGH AN AMENDMENT TO THIS FORM 990.                                      |   |
|   |   |
| (D) CHARITABLE CONTRIBUTIONS. WHILE THE SPECIAL INVESTIGATION               |   |
| STILL ONGOING, IT HAS BEEN DISCOVERED THAT THE CEO DIRECTED HUNDS           |   |
| THOUSAND OF DOLLARS OF ORGANIZATION ASSETS BE DONATED, OFTEN IN H           |   |
|   |   |
| PERSONAL NAME OR TO PAY HER PERSONAL PLEDGES, TO OTHER NONPROFIT            |   |
| CORPORATIONS.   |   |
|   |   |
| _IN_2005_AND_2006, THE CEO MADE PERSONAL DONATIONS OF APPROXIMATEL          | <u>.Y</u>                                   |
| _\$45,000 TO BENEDICTINE COLLEGE, OSTENSIBLY IN CONNECTION WITH HER         | R_STATUS                                    |
| AS A MEMBER OF THE BOARD OF DIRECTORS OF THAT INSTITUTION. THE C            | EO HAD                                      |
| THE ORGANIZATION REIMBURSE HER FOR THOSE PERSONAL DONATIONS TO              |   |
| BENEDICTINE COLLEGE WITHOUT THE KNOWLEDGE AND CONSENT OF THE                |   |
| ORGANIZATION'S BOARD OF TRUSTEES. IN 2003 AND 2004, THE ORGANIZA            | ATION                                       |
| REIMBURSED THE CEO FOR \$35,000 OF CONTRIBUTIONS TO BENEDICTINE CO          | LLEGE.                                      |
| THESE REIMBURSEMENTS WERE MADE WITHOUT THE KNOWLEDGE AND CONSENT            |   |
| ORGANIZATION'S BOARD OF TRUSTEES. THE CEO DID NOT DIRECT THE                |   |
| ORGANIZATION TO INCLUDE THE AMOUNTS PERSONALLY REIMBURSED TO HER            | FOR HER                                     |

Page 2

| Schedule O (Form 990) 2008           |   | Page <b>2</b>                               |
|--------------------------------------|---|---|
| Name of the organization BIOSCIENCES | KANSAS CITY UNIVERSITY OF MEDICINE AND                | Employer identification number $44-0545280$ |
|                                      | IBUTIONS AND COMMITMENTS TO BENEDICTINE COLLEGE OR    |   |
| _WERE_DIRECTLY_                      | PAID TO BENEDICTINE COLLEGE ON HER BEHALF TO BE INC   | CLUDED IN                                   |
| HER PERSONAL I                       | NCOME FOR THESE YEARS.                                |   |
|                                      |   |   |
| THE CEO JOINED                       | THE UNITED WAY'S TOCQUEVILLE SOCIETY, A FUNDRAISI     | NG_ARM_OF                                   |
| THE UNITED WAY                       | . MEMBERSHIP IN THE TOCQUEVILLE SOCIETY IS LIMITE     | D_TO  |
| _INDIVIDUAL_DON                      | ORS. IN 2005-2009, THE CEO MADE PERSONAL COMMITME     | NTS_AND                                     |
| PLEDGES IN THE                       | AMOUNTS OF \$30,000 (2005), \$40,000 (2006), \$50,000 | 0_(2007),                                   |
| _\$75 <b>,</b> 000_(2008)            | AND \$75,800 (2009). THE CEO THEN DIRECTED THE        |   |
| ORGANIZATION,                        | WITHOUT THE KNOWLEDGE OF THE ORGANIZATION'S BOARD     | <u> </u>                                    |
| TRUSTEES, TO P                       | AY HER PERSONAL PLEDGES TO THE TOCQUEVILLE SOCIETY,   | , WHICH                                     |
| _TOTALED_OVER_\$                     | 270,800 OVER THE FIVE YEAR PERIOD. THE CEO DID NO     | <u> DIRECT</u>                              |
| THE ORGANIZATI                       | ON TO INCLUDE THE AMOUNTS PAID TO THE UNITED WAY B    | Y_THE                                       |
| ORGANIZATION_F                       | OR HER PERSONAL PLEDGES AND COMMITMENTS TO THE TOC    | QUEVILLE                                    |
| SOCIETY IN HER                       | PERSONAL INCOME FOR THESE YEARS.                      |   |
|                                      |   |   |
| _THE_AMOUNTS_OF                      | THESE CHARITABLE CONTRIBUTIONS (WHICH TOTAL \$350,    | 300) <u>THAT</u>                            |
| _WERE_REIMBURSE                      | D TO THE CEO, OR PAID ON HER BEHALF TO FULFILL HER    | PERSONAL                                    |
| _PLEDGES, ARE B                      | EING DISCLOSED AS EXCESS BENEFIT TRANSACTIONS. TH     | E SPECIAL                                   |
| _INVESTIGATION_                      | IS ONGOING, AND TO THE EXTENT THAT ADDITIONAL CHAR    | ITABLE                                      |
| _CONTRIBUTIONS_                      | ARE DISCOVERED THAT CONSTITUTE EXCESS BENEFIT TRANS   | SACTIONS,                                   |
| _THEY_WILL_BE_D                      | ISCLOSED ON FUTURE FORM 990 OR THROUGH AN AMENDMEN    | I TO THIS                                   |
| _FORM_990.                           |   |   |
|                                      |   |   |
| _4ORGANIZ                            | ATION MANAGERS.                                       |   |
|                                      |   |   |
| _( <u>A)</u> FALSE_                  | EXPENSE REPORTS. THE CEO'S OWN MISCONDUCT AND LAC     | K OF  |

| Name of the organization KANSAS CITY UNIVERSITY OF MEDICINE AND     | Employer identification number |
|---|--------------------------------|
| BIOSCIENCES   | 44-0545280                     |
| SUPERVISION ENCOURAGED DOUGLAS DALZELL ("EXECUTIVE DEAN") AND RICE  | <u>IARD</u>                    |
| HOFFINE ("CFO"), BOTH OF WHOM WERE "ORGANIZATION MANAGERS" OF THE   |                                |
| ORGANIZATION, TO DISREGARD THEIR OWN DUTIES OF GOOD FAITH, DUE CAP  | RE,                            |
| _HONESTY, OBEDIENCE TO THE MISSION AND LOYALTY TO THE ORGANIZATION  | AND ITS                        |
| BOARD. THE CEO'S MISCONDUCT AND HER ENCOURAGING OF MISCONDUCT BY    | THE                            |
| _EXECUTIVE_DEAN_AND_CFO_CAUSED_A_SITUATION_IN_WHICH, WHILE THE EXEC | CUTIVE                         |
| DEAN AND THE CFO WERE AWARE OF THESE EXPENDITURES, THEY DID NOTHIN  | NG_TO                          |
| BRING THESE ISSUES TO THE ATTENTION OF THE BOARD. THE INVESTIGATION | ON_IS                          |
| STILL ONGOING, AND TO THE EXTENT THE ORGANIZATION DETERMINES THAT   | THE CFO                        |
| AND EXECUTIVE DEAN "KNOWINGLY PARTICIPATED" IN THIS EXCESS BENEFIT  | <u> </u>                       |
| TRANSACTION, IT WILL BE DISCLOSED ON A FUTURE FORM 990 OR THROUGH   | AN                             |
| AMENDMENT TO THIS FORM 990.   |                                |
|   |                                |
| NO OTHER "ORGANIZATION MANAGER" (OTHER THAN THE CEO) KNOWINGLY      |                                |
| PARTICIPATED IN THE EXPENSE REIMBURSEMENTS KNOWING THEY WERE EXCES  | SS                             |
| BENEFIT TRANSACTIONS. DURING THE PERIODS IN QUESTION, NEITHER THE   | E_BOARD                        |
| NOR ANY COMMITTEE REVIEWED INDIVIDUAL EXPENSE REPORTS, NOR IS SUCH  | H_BOARD                        |
| OR COMMITTEE REVIEW COMMON OR CUSTOMARY. FURTHER, EVEN IF THEY DI   | <u></u>                        |
| REVIEW THE REPORTS, THEY WOULD NOT HAVE BEEN ABLE TO DISCOVER THAT  | THE                            |
| INFORMATION REPORTED ON THE EXPENSE REPORTS WAS FRAUDULENT.         |                                |
|   |                                |
| (B)UNAUTHORIZED_STIPENDS. THE ORGANIZATION IS NOT AWARE OF A        | <del>7</del> NY                |
| _"ORGANIZATION_MANAGER" (OTHER THAN THE CEO) THAT KNOWINGLY PARTICE | PATED                          |
| IN ESTABLISHING THE UNAUTHORIZED STIPENDS KNOWING IT WAS AN EXCESS  | 3                              |
| BENEFIT TRANSACTION. THE BOARD AND COMMITTEES WERE NOT AWARE OF N   | NOR_DID                        |
| THEY AUTHORIZE THE UNAUTHORIZED STIPENDS. THE CEO OBTAINED THE      |                                |
| UNAUTHORIZED STIPENDS THROUGH FRAUDULENT MINUTES OF MEETINGS THAT   | NEVER                          |

| Name of the organization KANSAS CITY UNIVERSITY OF MEDICINE AND      | Employer identification number |
|--|--------------------------------|
| BIOSCIENCES  | 44-0545280                     |
| OCCURRED. THE CEO TOOK THE STIPENDS KNOWING THAT THIS ADDITIONAL     |                                |
| COMPENSATION WAS NEVER DISCLOSED TO NOR APPROVED BY THE BOARD.       |                                |
|  |                                |
| (C) EXCESSIVE COMPENSATION. THE ORGANIZATION IS NOT AWARE OF         |                                |
| "ORGANIZATION MANAGER" (OTHER THAN THE CEO) THAT KNOWINGLY PARTICI   | PATED                          |
| IN ESTABLISHING THE POTENTIALLY EXCESSIVE COMPENSATION. THE BOARD    | _AND                           |
| ITS COMMITTEES RELIED ON REPORTS FROM AN INDEPENDENT COMPENSATION    |                                |
| CONSULTANT THAT THE BOARD AND THE COMMITTEES BELIEVED TO CONTAIN A   | CCURATE                        |
| INFORMATION. UNBEKNOWNST TO THE BOARD AND ITS COMMITTEES, THE CEO    | ) <u></u>                      |
| MISREPRESENTED HER ACTUAL DUTIES AND THE REAL OPERATIONS OF THE      |                                |
| ORGANIZATION AS COMPARED TO A PERSON IN SIMILAR POSITIONS AT SIMIL   | AR                             |
| INSTITUTIONS IN ORDER TO JUSTIFY INFLATED COMPARABLES IN THE CONSU   | LTANT                          |
| REPORTS AND HER INFLATED SALARIES THAT RESULTED FROM THE CONSULTAN   | <u> </u>                       |
| REPORTS.   |                                |
|  |                                |
| (D) INFLATED INCENTIVE PLAN BONUSES. THE ORGANIZATION IS NOT         | AWARE                          |
| OF ANY "ORGANIZATION MANAGER" (OTHER THAN THE CEO) THAT KNOWINGLY    |                                |
| PARTICIPATED IN THE INFLATED INCENTIVE BONUSES KNOWING IT WAS AN E   | XCESS                          |
| BENEFIT TRANSACTION. THE BOARD AND COMMITTEES WERE NOT AWARE THAT    | THE                            |
| CEO HAD MANIPULATED AND FALSIFIED PERFORMANCE RESULTS IN ORDER TO    |                                |
| INCREASE HER INCENTIVE COMPENSATION UNDER THE PLAN.                  |                                |
|  |                                |
| (E) CHARITABLE CONTRIBUTIONS. THE ORGANIZATION IS NOT AWARE O        | F_ANY                          |
| _"ORGANIZATION_MANAGER" (OTHER_THAN_THE_CEO) THAT_KNOWINGLY_PARTICI  | PATED                          |
| IN REIMBURSING THE CEO FOR CHARITABLE CONTRIBUTIONS SHE MADE OR PA   | YING ON                        |
| HER BEHALF PERSONAL CHARITABLE PLEDGES SHE HAD MADE. THESE PAYMEN    | TS_AND                         |
| _ REIMBURSEMENTS_WERE_MADE_WITHOUT_THE_KNOWLEDGE_OR_CONSENT_OF_THE_B | OARD.                          |

| Name of the organization KANSAS CITY UNIVERSITY OF MEDICINE AND    | Employer identification number |
|--|--------------------------------|
| BIOSCIENCES  | 44-0545280                     |
|  |                                |
|  |                                |
| 5. CORRECTION. THE CEO HAS NOT CORRECTED ANY OF THE REPORTED       | _EXCESS                        |
| BENEFIT TRANSACTIONS. THE ORGANIZATION, BASED ON AUTHORIZATION F   | ROM_THE                        |
| BOARD OF DIRECTORS, HAS FILED A LAWSUIT AGAINST THE CEO FOR REST!  | <u> TUTION</u>                 |
| FOR THESE AMOUNTS PLUS OTHER DAMAGES SUFFERED BY THE ORGANIZATION  | DUE TO                         |
| CEO'S MISMANAGEMENT OF THE ORGANIZATION AND BREACH OF FIDUCIARY D  | UTIES.                         |
| THE LAWSUIT, KANSAS CITY UNIVERSITY OF MEDICINE AND BIOSCIENCES V. | . KAREN                        |
| L. PLETZ WAS FILED IN THE CIRCUIT COURT OF JACKSON COUNTY MISSOUR  | I ON                           |
| MARCH 22, 2010.  |                                |
| _ <del></del>  |                                |
|  |                                |
| TOTAL KNOWN* EXCESS BENEFITS FOR CEO                               |                                |
| EXPENSE REPORTS \$142,205.31                                       |                                |
| UNAUTHORIZED STIPENDS 780,000.00                                   |                                |
| EXCESSIVE COMPENSATION UNKNOWN                                     |                                |
| INFLATED INCENTIVE BONUSES UNKNOWN                                 |                                |
| CHARITABLE CONTRIBUTIONS 350,800.00                                |                                |
| TOTAL 1,273,005.31   |                                |
|  |                                |
| *THE "KNOWN" AMOUNTS ARE AS OF MAY 1, 2010. THE INVESTIGATION IS   | ONGOT NG                       |
|  |                                |
| AND ANY OF THESE AMOUNTS MAY INCREASE BASED ON THE RESULTS OF THE  |                                |
| ADDITIONAL INVESTIGATION. TO THE EXTENT ADDITIONAL KNOWN EXCESS    | BENEFITS                       |
| ARE DISCOVERED THROUGH ADDITIONAL INVESTIGATION, THEY WILL BE DISC | CLOSED                         |
| ON A FUTURE FORM 990 OR THROUGH AN AMENDMENT TO THIS FORM 990.     |                                |
|  |                                |
|  |                                |
|  |                                |
|  |                                |
|  |                                |

| Name of the organization KANSAS CITY UNIVERSITY OF MEDICINE AND   | Employer identification number |
|---|--------------------------------|
| BIOSCIENCES   | 44-0545280                     |
| EXCESS BENEFIT TRANSACTIONS CONTINUED                             |                                |
| SCHEDULE L, PART I, LINE 1  |                                |
| A. RICHARD K. HOFFINE & DOUGLAS C. DALZELL                        |                                |
| B. TRANSACTIONS   |                                |
| 1. EXCESSIVE COMPENSATION DUE TO COMPARISON WITH POTENTIALLY      |                                |
| NON-COMPARABLE ORGANIZATIONS. THE ORGANIZATION FOLLOWED THE "REB  | UTTABLE                        |
| PRESUMPTION OF REASONABLENESS" IN SETTING COMPENSATION FOR ITS CE | O. IT                          |
| ALSO FOLLOWED THE REBUTTABLE PRESUMPTION OF REASONABLENESS FOR RI | CHARD                          |
| HOFFINE ("CFO") AND DOUGLAS DALZELL ("EXECUTIVE DEAN"). AS PART   | OF_THE                         |
| PROCESS, THE INDEPENDENT COMPENSATION COMMITTEE OF THE BOARD RECE | IVED AN                        |
| ANNUAL REPORT FROM AN INDEPENDENT COMPENSATION CONSULTANT SETTING | FORTH                          |
| PROPOSED SALARY RANGES FOR THE CFO AND EXECUTIVE DEAN. THE SALAR  | Y_RANGES                       |
| WERE PRESENTED TO THE BOARD AND COMMITTEES AS PROPER COMPARABLE   |                                |
| COMPENSATION NUMBERS PAID BY SIMILAR ORGANIZATIONS FOR SIMILAR PO | SITIONS.                       |
| AT LEAST SOME OF THESE REPORTS WERE PROVIDED TO THE ORGANIZATION' | S_THEN                         |
| LEGAL COUNSEL, A NATIONAL LAW FIRM, WHO ON AT LEAST ONE OCCASION  | SIGNED                         |
| OFF ON THE COMPENSATION CONSULTANT REPORT. THE SPECIAL COMMITTEE  |                                |
| SUBSEQUENTLY DISCOVERED THAT THE CEO MADE MISREPRESENTATIONS TO T | HE                             |
| COMPENSATION CONSULTANT REGARDING THE REAL OPERATIONS OF THE ORGA | NIZATION                       |
| AND WHAT TYPES OF OTHER ORGANIZATIONS WERE COMPARABLE ORGANIZATIO | NS.                            |
| WHILE THE INVESTIGATION IS ONGOING, THE ORGANIZATION BELIEVES THA | T THESE                        |
| CEO MISREPRESENTATIONS MAY HAVE CONTRIBUTED TO THE COMPENSATION   |                                |
| CONSULTANT'S USE OF INFLATED COMPARABLE COMPENSATION NUMBERS IN   |                                |
| ESTABLISHING THE CFO AND EXECUTIVE DEAN COMPENSATION RANGES AND I | <u>N</u>                       |
| RENDERING ITS DETERMINATION THAT THE COMPENSATION PAID TO THE CFO | AND                            |

| Name of the organization | KANSAS CITY UNIVERSITY OF MEDICINE AND   |             | Employer identification number |
|--------------------------|--|-------------|--------------------------------|
| BIOSCIENCES              |  |             | 44-0545280                     |
| _EXECUTIVE_DEAN_U        | WAS REASONABLE. THE RESULT IS THAT THE   | ORGANIZATI( | DN                             |
| LIKELY PAID EXC          | ESSIVE COMPENSATION TO THE CFO AND EXECU | TIVE DEAN.  | THE                            |
|                          | S HIRED A SEPARATE AND INDEPENDENT COMPE |             |                                |
|                          |  |             |                                |
| _TO_DETERMINE_THI        | E PROPER LEVEL OF COMPENSATION. TO THE   | EXTENT THE  |                                |
| ORGANIZATION DE          | TERMINES_THAT_EXCESS_COMPENSATION_WAS_PA | ID, THE EXC | CESS                           |
| AMOUNT WILL BE I         | DISCLOSED ON A FUTURE FORM 990 OR THROUG | H AN AMENDI | MENT TO                        |
| _THIS_FORM_990           |  |             |                                |
|                          |  |             |                                |
| _2INFLATED               | INCENTIVE PLAN BONUSES. FROM 2000 THRO   | UGH 2009, 7 | THE CFO                        |
| _AND_EXECUTIVE_DI        | EAN WERE ELIGIBLE TO RECEIVE BONUSES UND | ER A        |                                |
| PERFORMANCE-BASI         | ED INCENTIVE COMPENSATION PLAN. IN 2006  | AND 2007,   | THE CEO                        |
|                          | FALSIFIED PERFORMANCE RESULTS IN ORDER   |             |                                |
|                          |  |             |                                |
| _INCENTIVE_COMPE         | NSATION UNDER THE PLAN, WITH THE RESULT  | THAT THE II | NCENTIVE                       |
| _COMPENSATION_OF         | THE CFO AND EXECUTIVE DEAN UNDER THE PL  | AN WERE ALS | 80                             |
| INCREASED. THE           | SPECIAL INVESTIGATION IS STILL ONGOING,  | AND WHEN    | THE                            |
| _SPECIAL_COMMITTE        | EE DETERMINES THE AMOUNT OF ANY EXCESS C | OMPENSATION | NIT                            |
| _WILL_BE_DISCLOSE        | ed on a future form 990 or through an am | ENDMENT TO  | THIS                           |
| _FORM_990                |  |             |                                |
|                          |  |             |                                |
| 3. USE OF O              | RGANIZATION PROPERTY, SUPPLIES AND TIME  | TO RUN FOR- | -PROFIT                        |
|                          | E CEO ALLOWED AND FOSTERED AN ATMOSPHERE |             |                                |
|                          |  |             |                                |
|                          | THING GOES," WHICH INCLUDED EMPLOYEES US |             |                                |
| _PROPERTY, STAFF,        | , SUPPLIES AND TIME TO RUN PERSONAL FOR- | PROFIT BUSI | INESSES                        |
| OUT OF THE ORGAL         | NIZATION WHEN THEY SHOULD HAVE BEEN ENGA | GED IN      |                                |
| ORGANIZATION_BUS         | SINESS. FOR EXAMPLE, THE EXECUTIVE DEAN  | OPERATED S  | SEVERAL                        |
| _ FAMILY-OWNED_RES       | STAURANTS OUT OF THE ORGANIZATION USING  | THE ORGANIZ | ZATION'S                       |
| _INTERNAL_AUDITO         | R TO KEEP THE RESTAURANT BOOKS ON THE OR | GANIZATION' | <u>s</u>                       |

| Name of the organization KANSAS CITY UNIVERSITY OF MEDICINE AND     | Employer identification number |
|---|--------------------------------|
| BIOSCIENCES   | 44-0545280                     |
| COMPUTERS. THE INVESTIGATION IS ONGOING, AND TO THE EXTENT THE S    | PECIAL                         |
| _COMMITTEE DETERMINES ANY EXCESS BENEFIT TRANSACTION RESULTED, IT   | WILL BE                        |
| DISCLOSED ON A FUTURE FORM 990 OR THROUGH AN AMENDMENT TO THIS FO   | RM_990.                        |
|   |                                |
| A ODCANIZATION MANACEDS   |                                |
| _4ORGANIZATION_MANAGERS.  |                                |
|   |                                |
| _(A)EXCESSIVE COMPENSATION. THE ORGANIZATION IS NOT AWARE OF        | F_ANY                          |
| _"ORGANIZATION_MANAGER" (OTHER THAN THE CEO) THAT KNOWINGLY PARTIC  | IPATED                         |
| IN ESTABLISHING THE POTENTIALLY EXCESSIVE COMPENSATION. THE BOAR    | <u>D_AND</u>                   |
| _ITS_COMMITTEES_RELIED_ON_REPORTS_FROM_AN_INDEPENDENT_COMPENSATION  |                                |
| CONSULTANT THAT THE BOARD AND THE COMMITTEES BELIEVED TO CONTAIN .  | ACCURATE                       |
| INFORMATION. UNBEKNOWNST TO THE BOARD AND ITS COMMITTEES, THE CE    |                                |
|   |                                |
| MISREPRESENTED THE REAL OPERATIONS OF THE ORGANIZATION AND WHAT T   | YPES_OF                        |
| _OTHER_ORGANIZATIONS_WERE_COMPARABLE_ORGANIZATIONS_IN_ORDER_TO_JUS' | <u> </u>                       |
| _INFLATED_COMPARABLES_IN_THE_COMPENSATION_REPORTS_AND_THE_INFLATED  |                                |
| SALARIES THAT RESULTED FROM IT.                                     |                                |
|   |                                |
| (B)INFLATED INCENTIVE PLAN BONUSES. THE ORGANIZATION IS NOT         | AWARE                          |
|   |                                |
| OF ANY "ORGANIZATION MANAGER" (OTHER THAN THE CEO) THAT KNOWINGLY   |                                |
| PARTICIPATED IN THE INFLATED INCENTIVE BONUSES KNOWING IT WAS AN I  |                                |
| BENEFIT TRANSACTION. THE BOARD AND COMMITTEES WERE NOT AWARE THA    | I THE                          |
| _CEO_HAD_MANIPULATED_AND_FALSIFIED_PERFORMANCE_RESULTS_IN_ORDER_TO  |                                |
| INCREASE THE CFO'S AND EXECUTIVE DEAN'S INCENTIVE COMPENSATION UN   | DER_THE                        |
| _PLAN.  |                                |
|   |                                |
| (C) LIGE OF ODCANIZATION DEODEDRY TIME AND CURRITES TO DIM FO       |                                |
| (C) USE OF ORGANIZATION PROPERTY, TIME AND SUPPLIES TO RUN FO       |                                |
| BUSINESSES. THE ORGANIZATION IS NOT AWARE OF ANY "ORGANIZATION M    | ANAGER"                        |

| Name of the organization KANSAS CITY UNIVERSITY OF MEDICINE AND   | Employer identification number |
|---|--------------------------------|
| BIOSCIENCES   | 44-0545280                     |
| (OTHER THAN THE CEO, CFO AND EXECUTIVE DEAN) THAT KNOWINGLY PARTI | CIPATED                        |
| IN THIS ACTIVITY. THE BOARD AND ITS COMMITTEES WERE NOT AWARE OF  | NOR_DID                        |
| THEY APPROVE SUCH ACTIVITIES.                                     |                                |
|   |                                |
| 5. CORRECTION. THE SPECIAL COMMITTEE HAS NOT YET DETERMINED       | THE                            |
| EXTENT OR AMOUNT, IF ANY, OF ANY EXCESS BENEFIT TO THE CFO AND EX | ECUTIVE                        |
| DEAN AND NEITHER INDIVIDUAL HAS YET ATTEMPTED TO CORRECT ANY SUCH | AMOUNT.                        |
|   |                                |
|   |                                |
|   |                                |
|   |                                |
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|   |                                |
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|   |                                |

| Name of the organization KANSAS CITY UNIVERSITY OF MEDICINE AND    | Employer identification number |
|--|--------------------------------|
| BIOSCIENCES  | 44-0545280                     |
| BUSINESS TRANSACTIONS WITH INTERESTED PERSONS                      |                                |
|  |                                |
| SCHEDULE L, PART IV  |                                |
| _(A)_CASEY_PLETZ   |                                |
| (B) CASEY PLETZ IS THE DAUGHTER OF KAREN PLETZ WHO IS A DIRECTOR A | AND                            |
| OFFICER OF KANSAS CITY UNIVERSITY OF MEDICINE AND BIOSCIENCES      |                                |
| _(C)_\$72,000  |                                |
| (D) CASEY PLETZ IS AN EMPLOYEE OF KANSAS CITY UNIVERSITY OF MEDICI |                                |
|  |                                |
| BIOSCIENCES  |                                |
| (E) NO   |                                |
|  |                                |
| ( A) MARGARITA DALZELL   |                                |
| (B) MARGARTIA DALZELL IS THE DAUGHTER IN LAW OF DOUG DALZELL WHO I |                                |
|  |                                |
| OFFICER OF KANSAS CITY UNIVERSITY OF MEDICINE AND BIOSCIENCES      |                                |
| _(C)_\$48,000  |                                |
| (E) MARGARITA DALZELL IS AN EMPLOYEE OF KANSAS CITY UNIVERSITY OF  |                                |
| MEDICINE AND BIOSCIENCES   |                                |
| _(E)_NO  |                                |
|  |                                |
|  |                                |
| (A) PARRIS COMMUNICATIONS, INC.                                    |                                |
| (B) ROSHANN S. PARRIS IS A TRUSTEE OF KANSAS CITY UNIVERSITY OF ME | EDICINE                        |
| AND BIOSCIENCES AND AN OFFICER, DIRECTOR, AND OWNER OF PARRIS      |                                |
| COMMUNICATIONS, INC.   |                                |
| (C) \$132,122  |                                |
|  |                                |
| (D) PARRIS COMMUNICATIONS, INC. PROVIDES PUBLIC RELATION SERVICES  |                                |
| KANSAS CITY UNIVERSITY OF MEDICINE AND BIOSCIENCES                 |                                |
| (E) NO   |                                |
|  |                                |

#### SCHEDULE R (Form 990)

## **Related Organizations and Unrelated Partnerships**

OMB No. 1545-0047
20**08** 

Department of the Treasury Internal Revenue Service ▶ Attach to Form 990. To be completed by organizations that answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.

► See separate instructions.

Open to Public Inspection

Name of the organization

KANSAS CITY UNIVERSITY OF MEDICINE AND

Employer identification number

BIOSCIENCES

44-0545280

# Part I Identification of Disregarded Entities

| (A) Name, address, and EIN of disregarded entity | (B) Primary activity | (C) Legal domicile (state or foreign country) | ( <b>D)</b><br>Total income | <b>(E)</b><br>End-of-year assets | (F) Direct controlling entity |
|--|----------------------|---|-----------------------------|----------------------------------|-------------------------------|
|  |                      |   |                             |                                  |                               |
|  |                      |   |                             |                                  |                               |
|  |                      |   |                             |                                  |                               |
|  |                      |   |                             |                                  |                               |
|  |                      |   |                             |                                  |                               |
|  |                      |   |                             |                                  |                               |

### Part II Identification of Related Tax-Exempt Organizations

| (A) Name, address, and EIN of related organization |              |            | <b>(B)</b><br>Primary activity | (C) Legal domicile (state or foreign country) | (D)<br>Exempt Code section | (E) Public charity status (if section 501(c)(3)) | <b>(F)</b> Direct controlling entity |
|--|--------------|------------|--------------------------------|---|----------------------------|--|--------------------------------------|
| INDEPENDENCE AVENUE DEV CO.                        |              | 43-1848034 |                                |   |                            |  |                                      |
| 1750 INDEPENDENCE AVENUE                           | KANSAS CITY, | MO 64106   | REAL ESTATE                    | MO  | 501(C)(3)                  | 11A  | N/A                                  |
| HEALTH POLICY INSTITUTE                            |              | 20-1138771 |                                |   |                            |  |                                      |
| 1750 INDEPENDENCE AVENUE                           | KANSAS CITY, | MO 64106   | HEALTHCARE                     | MO  | 501(C)(4)                  | N/A  | N/A                                  |
| DERON_CHERRY_CELEBRITY_INVITAT                     | IONAL GOL    | 43-1683174 |                                |   |                            |  |                                      |
| 1750 INDEPENDENT AVENUE                            | KANSAS CITY, | MO 64106   | FUNDRAISING                    | MO  | 501(C)(3)                  | 11A  | N/A                                  |
| SCORE 1 FOR HEALTH                                 |              | 20-3773804 |                                |   |                            |  |                                      |
| 1750 INDEPENDENCE AVENUE                           | KANSAS CITY, | MO 64106   | HEALTHCARE                     | MO  | 501(C)(3)                  | 7  | N/A                                  |
|  |              |            |                                |   |                            |  |                                      |
|  |              |            |                                |   |                            |  |                                      |
|  |              |            |                                |   |                            |  |                                      |

For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2008

Schedule R (Form 990) 2008 44-0545280 Page **2** 

### Part III Identification of Related Organizations Taxable as a Partnership

| (A) Name, address, and EIN of related organization | <b>(B)</b><br>Primary activity | (C) Legal domicile (state or foreign country) | (D) Direct controlling entity | <b>(E)</b> Predominant income (related, investment, unrelated) | <b>(F)</b><br>Share of total income | (G)<br>Share of end-of-year<br>assets |     | H) contionate ations? | (I)<br>Code V-UBI<br>amount in box 20 of<br>Schedule K-1<br>(Form 1065) | Gen<br>mar<br>par | (J)<br>leral or<br>naging<br>rtner? |
|--|--------------------------------|---|-------------------------------|--|-------------------------------------|---------------------------------------|-----|-----------------------|---|-------------------|-------------------------------------|
|  |                                | , ,   |                               |  |                                     |                                       | Yes | No                    |   | Yes               | No                                  |
|  |                                |   |                               |  |                                     |                                       |     |                       |   |                   |                                     |
|  |                                |   |                               |  |                                     |                                       |     |                       |   |                   |                                     |
|  |                                |   |                               |  |                                     |                                       |     |                       |   |                   |                                     |
|  |                                |   |                               |  |                                     |                                       |     |                       |   |                   |                                     |
|  |                                |   |                               |  |                                     |                                       |     |                       |   |                   |                                     |
|  |                                |   |                               |  |                                     |                                       |     |                       |   |                   |                                     |
|  |                                |   |                               |  |                                     |                                       |     |                       |   |                   |                                     |

### Part IV Identification of Related Organizations Taxable as a Corporation or Trust

| (A) Name, address, and EIN of related organization | (B)<br>Primary activity | (C) Legal domicile (state or foreign country) | (D) Direct controlling entity | (E) Type of entity (C corp, S corp, or trust) | <b>(F)</b><br>Share of total income | (G)<br>Share of<br>end-of-year assets | (H)<br>Percentage<br>ownership |
|--|-------------------------|---|-------------------------------|---|-------------------------------------|---------------------------------------|--------------------------------|
| MEN'S HEALTHLINK, INC. 20-3070848                  |                         |   |                               |   |                                     |                                       |                                |
| 1750 INDEPENDENCE AVENUE KANSAS CITY, MO 64106     | HEALTHCARE              | MO  | N/ A                          | C CORP  | 843.                                | 4,479.                                | 100.0000                       |
|  | _                       |   |                               |   |                                     |                                       |                                |
|  | _                       |   |                               |   |                                     |                                       |                                |
|  |                         |   |                               |   |                                     |                                       |                                |
|  |                         |   |                               |   |                                     |                                       |                                |
|  |                         |   |                               |   |                                     |                                       |                                |
|  |                         |   |                               |   |                                     |                                       |                                |

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#### Part V **Transactions With Related Organizations**

| Not           | e. Complete line 1 if any entity is listed in Parts II, III, or IV.  |                    | _            |          | Yes  | No |
|---------------|--|--------------------|--------------|----------|------|----|
| 1             | During the tax year did the organization engage in any of the following transactions with one or more related organizations listed   | in Parts II–IV?    |              |          |      |    |
| а             | Receipt of (i) interest (ii) annuities (iii) royalties (iv) rent from a controlled entity  |                    | [            | 1a       |      | Х  |
|               | Gift, grant, or capital contribution to other organization(s)  |                    |              | 1b       | Х    |    |
|               | Gift, grant, or capital contribution from other organization(s)  |                    |              | 1c       |      | Х  |
|               | Loans or loan guarantees to or for other organization(s)   |                    |              | 1d       |      | Х  |
|               | Loans or loan guarantees by other organization(s)  |                    |              | 1e       |      | Х  |
| е             | Loans of loan guarantees by other organization(s)  |                    |              |          |      | 21 |
|               | Cala of access to other amorphism(a)   |                    |              | 1f       |      | Х  |
| f             | Sale of assets to other organization(s)  |                    |              | 1g       | _    | X  |
|               | Purchase of assets from other organization(s)  |                    |              | 1h       |      |    |
|               | Exchange of assets   |                    |              |          |      | X  |
| i             | $Lease \ of \ facilities, \ equipment, \ or \ other \ assets \ to \ other \ organization (s) \verb $   |                    |              | 1i       |      | Χ  |
|               |  |                    |              | 4.       |      |    |
|               | $Lease \ of \ facilities, \ equipment, \ or \ other \ assets \ from \ other \ organization (s) \ \dots $ |                    |              | 1j       |      | Χ  |
| k             | Performance of services or membership or fundraising solicitations for other organization(s)   |                    |              |          | Х    |    |
| ı             | Performance of services or membership or fundraising solicitations by other organization(s)  |                    |              | 11       |      | Χ  |
| m             | Sharing of facilities, equipment, mailing lists, or other assets   |                    |              | 1 m      |      | Χ  |
| n             | Sharing of paid employees  |                    |              | 1n       | Х    |    |
|               |  |                    |              |          |      |    |
| 0             | Reimbursement paid to other organization for expenses  |                    |              | 10       |      | Χ  |
| р             | Reimbursement paid by other organization for expenses  |                    |              | 1 p      |      | Χ  |
| •             |  |                    |              |          |      |    |
| а             | Other transfer of cash or property to other organization(s)  |                    |              | 1q       |      | Χ  |
| r             | Other transfer of cash or property from other organization(s)  |                    |              | 1r       |      | Χ  |
| 2             | If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covere  |                    |              | holds.   |      |    |
|               | (A) Name of other organization(s)  | (B)<br>Transaction | (C<br>Amount | ;)       |      |    |
|               | Name of other organization(s)  | type (a-r)         | Amount       | IIIVOIVE | u    |    |
|               |  |                    |              |          |      |    |
| (1)           | HEALTH POLICY, INC   | В                  | 4            | 49,6     | 18.  |    |
|               |  |                    |              |          |      |    |
| (2)           |  |                    |              |          |      |    |
|               |  |                    |              |          |      |    |
| (3)           |  |                    |              |          |      |    |
| <del>.,</del> |  |                    |              |          |      |    |
| (4)           |  |                    |              |          |      |    |
| ,             |  |                    |              |          |      |    |
| (5)           |  |                    |              |          |      |    |
| (0)           |  |                    |              |          |      |    |
| (6)           |  |                    |              |          |      |    |
| (9)           |  |                    |              |          | 990) |    |

Yes No

Schedule R (Form 990) 2008 44-0545280 Page **4** 

### Part VI Unrelated Organizations Taxable as a Partnership

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See Instructions regarding exclusion for certain investment partnerships.

| (A)  Name, address, and EIN of entity | <b>(B)</b><br>Primary activity | (C)<br>Legal domicile<br>(state or foreign<br>country) | (D) Are all partners section 501(c)(3) organizations?  (E) Share of end-of-year assets |    | Dispro | (F)<br>portionate<br>ations? | (G) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065) | Gen<br>mar<br>par | (H)<br>neral or<br>naging<br>rtner? |    |
|---------------------------------------|--------------------------------|--|--|----|--------|------------------------------|---|-------------------|-------------------------------------|----|
|                                       |                                |  | Yes  | No |        | Yes                          | No  | (1 01111 1000)    | Yes                                 | No |
|                                       |                                |  |  |    |        |                              |   |                   |                                     |    |
|                                       |                                |  |  |    |        |                              |   |                   |                                     |    |
|                                       |                                |  |  |    |        |                              |   |                   |                                     |    |
|                                       |                                |  |  |    |        |                              |   |                   |                                     |    |
|                                       |                                |  |  |    |        |                              |   |                   |                                     |    |
|                                       |                                |  |  |    |        |                              |   |                   |                                     |    |
|                                       |                                |  |  |    |        |                              |   |                   |                                     |    |
|                                       |                                |  |  |    |        |                              |   |                   |                                     |    |
|                                       |                                |  |  |    |        |                              |   |                   |                                     |    |
|                                       |                                |  |  |    |        |                              |   |                   |                                     |    |
|                                       |                                |  |  |    |        |                              |   |                   |                                     |    |
|                                       |                                |  |  |    |        |                              |   |                   |                                     |    |
|                                       |                                |  |  |    |        |                              |   |                   |                                     |    |
|                                       |                                |  |  |    |        |                              |   |                   |                                     |    |
|                                       |                                |  |  |    |        |                              |   |                   |                                     |    |
|                                       |                                |  |  |    |        |                              |   |                   |                                     |    |

#### FORM 990, PART III, LINE 1 - ORGANIZATION'S MISSION \_\_\_\_\_

DEVELOPING AND SUSTAINING THE HIGHEST QUALITY EDUCATIONAL PROGRAMS FOR THE PREPARATION OF PHYSICIANS, ETHICISTS, AND SCIENTISTS WHO ARE LEADERS IN MEETING THE NEEDS OF AN EVER CHANGING SOCIETY BY MAINTAINING A CULTURE WHICH EMBODIES THE PRINCIPLES AND PHILOSOPHY OF OUR HERITAGE, EXEMPLIFYING HUMANE, HOLISTIC AND COMPASSIONATE CARE. WE CONTRIBUTE TO THE ADVANCEMENT OF KNOWLEDGE THROUGH RESEARCH AND SCHOLARLY ACTIVITIES DEVELOPING THE POTENTIAL OF STUDENTS AND FACULTY BY SUSTAINING A LEARNING ENVIRONMENT WHICH EMPHASIZES EDUCATIONAL AND PERSONAL VALUES AND A STRIVES TOWARD EXCELLENCE.

FORM 990, PART V, LINE 4B - FOREIGN COUNTRIES \_\_\_\_\_

BRITISH VIRGIN ISLANDS CAYMAN ISLANDS

#### SCHEDULE E - EXPLANATION FOR LINE 3 \_\_\_\_\_\_

THE FOLLOWING LANGUAGE IS USED IN OUR UNIVERSITY CATALOG, ADMISSION MATERIAL, AND ON THE ADMISSIONS WEBSITE:

KCUMB IS COMMITTED TO PROVIDING AN ACADEMIC AND EMPLOYMENT ENVIRONMENT IN WHICH STUDENTS AND EMPLOYEES ARE TREATED WITH COURTESY, RESPECT AND DIGNITY. IT IS THE POLICY OF THE UNIVERSITY THAT NO STUDENT SHALL, BECAUSE OF GENDER, RACE, COLOR, CREED, HANDICAP OR NATIONAL ORIGIN, BE EXCLUDED FROM PARTICIPATION IN, BE DENIED THE BENEFIT OF OR BE SUBJECTED TO DISCRIMINATION IN ANY PROGRAM SPONSORED BY THE UNIVERSITY. INQUIRIES REGARDING COMPLIANCE MUST BE DIRECTED TO THE EXECUTIVE VICE PRESIDENT FOR INSTITUTIONAL DEVELOPMENT, AND EXECUTIVE DEAN, GRADUATE STUDIES, WHO IS THE COORDINATOR OF THE UNIVERSITY'S NON-DISCRIMINATION PROGRAM.

# SCHEDULE E - EXPLANATION FOR LINE 6A

THE ORGANIZATION RECEIVES GOVERNMENT GRANTS TO FURTHER ITS EXPEMT PURPOSE.

|               | 990-T                                   | Exemi        | ot Organization Business In                  | com      | a Tax Return (an       | d provv    | tay under sect  | ion 6033(a)\     | ОМЕ               | 3 No.   | 1545-0687                             |
|---------------|---|--------------|--|----------|------------------------|------------|-----------------|------------------|-------------------|---------|---------------------------------------|
| Form          | •••                                     | _            | For calendar year 2008 or other tax ye       |          |                        |            |                 |                  | (                 | 2)((    | 08                                    |
|               | nent of the Treasury<br>Revenue Service |              | ending 06/30 , 2009                          |          | See se                 |            |                 | iiiu             | Open<br>for 501/o | to Pu   | blic Inspection<br>organizations Only |
| $\overline{}$ | Check box if                            |              |  |          | me changed and see in  | •          |                 | D Emp            |                   |         | tion number                           |
| A             | address changed                         |              | KANSAS CITY UNIVER                           | STTY     | OF MEDICIN             | F. ANI     | ,<br>)          | (Empl<br>on page |                   | e instr | ructions for Block D                  |
| B Exer        | npt under section                       |              | BIOSCIENCES                                  |          | 01 111110111           |            | -               |                  | <i>y</i> ,        |         |                                       |
| X             | 501(C)(3)                               | Print        | Number, street, and room or suite no.        | lf a P.C | box, see page 9 of ins | structions | S.              | 44-              | 054528            | 30      |                                       |
|               | 408(e) 220(e)                           | or<br>Type   |  |          |                        |            |                 | E Unre           | lated busi        | ness    | activity codes                        |
|               | 408A 530(a)                             | light        | 1750 INDEPENDENCE                            | AVEN     | IUE                    |            |                 | (See             | instructions f    | or Blo  | ock E on page 9.)                     |
|               | 529(a)                                  |              | City or town, state, and ZIP code            |          |                        |            |                 |                  |                   |         |                                       |
|               | k value of all assets                   |              | KANSAS CITY, MO 64                           | 106      |                        |            |                 | 900              | 003               |         |                                       |
| at ei         | nd of year                              | <b>F</b> Gro | up exemption number (See instruc             | tions fo | or Block F on page 9   | .) ▶       |                 |                  |                   |         |                                       |
| 12            | 7,964,977.                              | <b>G</b> Che | eck organization type 🕨 🐰 501                | (c) co   | rporation              | 501(0      | c) trust        | 401(a            | ) trust           |         | Other trust                           |
| H De          | scribe the organiz                      | zation's p   | rimary unrelated business activity.          | <u> </u> |                        |            |                 |                  |                   |         |                                       |
| I Du          | ring the tax year,                      | was the      | corporation a subsidiary in an affili        | ated g   | roup or a parent-sub   | sidiary o  | controlled grou | p?               | ▶[                |         | Yes X No                              |
| If "          | Yes," enter the na                      | ame and      | identifying number of the parent co          | rporati  | on. ►                  |            |                 |                  |                   |         |                                       |
| <b>J</b> Th   | e books are in care                     | e of 🕨       | LINDA FALK                                   |          | Te                     | elephon    | e number ►      | 816-28           | 3-2000            | )       |                                       |
| Part          | Unrelate                                | d Trade      | or Business Income                           |          | (A) Income             |            | (B) Ex          | oenses           |                   | (0      | C) Net                                |
| 1 a           | Gross receipts or s                     | sales        |  |          |                        |            |                 |                  |                   |         |                                       |
| b             | Less returns and allowa                 | inces        | <b>c</b> Balance ▶                           | 1 c      |                        |            |                 |                  |                   |         |                                       |
| 2             | Cost of goods sol                       | d (Sched     | ule A, line 7)                               | 2        |                        |            |                 |                  |                   |         |                                       |
|               |   |              | 2 from line 1c                               | 3        |                        |            |                 |                  |                   |         |                                       |
|               |   |              | ttach Schedule D)                            | 4a       |                        |            |                 |                  |                   |         |                                       |
|               |   |              | Part II, line 17) (attach Form 4797)         | 4b       |                        |            |                 |                  |                   |         |                                       |
| С             | Capital loss dedu                       | ction for t  | rusts  | 4 c      |                        |            |                 |                  |                   |         |                                       |
| 5             |   |              | ps and S corporations (attach statement)     | 5        |                        |            |                 |                  |                   |         |                                       |
|               |   |              |  | 6        |                        |            |                 |                  |                   |         |                                       |
|               |   |              | come (Schedule E)                            | 7        |                        |            |                 |                  |                   |         |                                       |
|               |   | •            | ties, and rents from controlled              |          |                        |            |                 |                  |                   |         |                                       |
|               |   |              |  | 8        |                        |            |                 |                  |                   |         |                                       |
|               |   |              | section 501(c)(7), (9), or (17)              | _        |                        |            |                 |                  |                   |         |                                       |
|               |   |              |  | 9        |                        |            |                 |                  |                   | —       |                                       |
|               |   |              | ncome (Schedule I)                           | 10       |                        |            |                 |                  |                   | —       |                                       |
|               |   |              | lule J)                                      | 11       |                        |            |                 |                  |                   |         |                                       |
|               | `                                       |              | of the instructions; attach schedule.)       | 12       |                        |            |                 |                  |                   |         |                                       |
| 13<br>Pari    |   |              | ough 12<br>: <b>Taken Elsewhere</b> (See pag |          | of the instructi       | one fo     | r limitations   | on dedi          | ictions )         |         |                                       |
| rai           |   |              | ributions, deductions must b                 | •        |                        |            |                 |                  | ,                 |         | )                                     |
| 14            |   |              | directors, and trustees (Schedule K)         |          |                        |            |                 |                  |                   | 110.    | NONE                                  |
|               |   |              |  |          |                        |            |                 |                  |                   |         | INOINE                                |
|               |   |              |  |          |                        |            |                 |                  |                   |         |                                       |
| 17            |   |              |  |          |                        |            |                 |                  |                   |         |                                       |
| 18            |   |              |  |          |                        |            |                 |                  |                   |         |                                       |
| 19            |   |              |  |          |                        |            |                 |                  |                   |         |                                       |
| 20            | Charitable contrib                      | outions (S   | See page 13 of the instructions for I        | imitati  | on rules.)             |            | <br>            | 20               | )                 |         |                                       |
|               |   |              | 4562)  |          |                        |            |                 | IONE             |                   |         |                                       |
|               |   |              | on Schedule A and elsewhere on re            |          |                        |            |                 | 22               | b                 |         | NONE                                  |
| 23            | Depletion                               |              |  |          |                        |            |                 | 23               | 3                 |         |                                       |
| 24            |   |              | compensation plans                           |          |                        |            |                 |                  | ı                 |         |                                       |
| 25            | Employee benefit                        | programs     | 8  |          |                        |            |                 | 25               | 5                 |         |                                       |
| 26            | Excess exempt ex                        | penses (     | Schedule I)                                  |          |                        |            |                 | 26               | ;                 |         |                                       |
| 27            | Excess readership                       | costs (S     | chedule J)                                   |          |                        |            |                 | 27               | '                 |         |                                       |
| 28            | Other deductions                        | (attach s    | chedule)                                     |          |                        |            |                 | 28               | 3                 |         |                                       |
| 29            | Total deductions.                       | Add line     | s 14 through 28                              |          |                        |            |                 | 29               | )                 |         | NONE                                  |
| 30            | Unrelated busines                       | ss taxabl    | e income before net operating loss           | dedu     | ction. Subtract line 2 | 9 from     | line 13         | 30               | )                 |         | NONE                                  |
|               |   |              | on (limited to the amount on line 30         |          |                        |            |                 |                  |                   |         |                                       |
|               |   |              | e income before specific deduction           |          |                        |            |                 |                  |                   |         | NONE                                  |
|               |   |              | ally \$1,000, but see line 33 instruc        |          |                        |            |                 | 33               | 3                 |         |                                       |
|               |   |              | le income. Subtract line 33 from lin         |          | •                      |            |                 |                  |                   |         |                                       |
|               | 32, enter the sma                       | aller of ze  | ro or line 32                                |          |                        |            |                 | 34               | <b>.</b> [        |         | NONE                                  |

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| Par       | t III 🗎 T   | Fax Computation   |               | 00                   | 10200          |             | 9            |
|-----------|-------------|---|---------------|----------------------|----------------|-------------|--------------|
| 35        | Organiza    | tions Taxable as Corporations. See instructions for tax computation on page   | 15.           |                      |                |             |              |
| а         |             | ur share of the \$50,000, \$25,000, and \$9,925,000 taxable income brackets (in that orde   | ·):           |                      |                |             |              |
| b         |             | anization's share of: (1) Additional 5% tax (not more than \$11,750) onal 3% tax (not more than \$100,000)  |               |                      |                |             |              |
| С         |             | ax on the amount on line 34   | $\overline{}$ | 35c                  |                |             | NONE         |
| 36        | Trusts T    | axable at Trust Rates. See instructions for tax computation on page 16. Income ta   | ax on         |                      |                |             |              |
|           |             | nt on line 34 from: Tax rate schedule or Schedule D (Form 1041)   | 1             | 36                   |                |             |              |
| 37        |             | See page 16 of the instructions   |               | 37                   |                |             |              |
| 38        | Alternativ  | e minimum tax   |               | 38                   |                |             |              |
| 39<br>Box | otal. Add   | d lines 37 and 38 to line 35c or 36, whichever applies  |               | 39                   |                |             | NONE         |
|           |             |   |               |                      |                |             |              |
| 40 a      | -           | ax credit (corporations attach Form 1118; trusts attach Form 1116) 40a  |               |                      |                |             |              |
|           |             | dits (see page 17 of the instructions)  |               |                      |                |             |              |
|           |             | ousiness credit. Attached Form 3800 40c   |               |                      |                |             |              |
|           |             | prior year minimum tax (attach Form 8801 or 8827)   |               |                      |                |             |              |
| е         |             | dits. Add lines 40a through 40d   |               | 40e                  |                |             |              |
| 41        | Subtract I  | line 40e from line 39   |               | 41                   |                |             | NONE         |
| 42        | Other taxes | s. Check if from: Form 4255 Form 8611 Form 8697 Form 8866 Other (attach sch   | dule)         | 42                   |                |             |              |
| 43        | Total tax.  | Add lines 41 and 42   |               | 43                   |                |             | NONE         |
| 44 a      | Payments    | s: A 2007 overpayment credited to 2008  |               |                      |                |             |              |
| b         | 2008 esti   | mated tax payments  |               |                      |                |             |              |
| С         | Tax depos   | sited with Form 8868  |               |                      |                |             |              |
| d         |             | rganizations: Tax paid or withheld at source (see instructions)   |               |                      |                |             |              |
| е         | Backup w    | rithholding (see instructions)  |               |                      |                |             |              |
| f         | Other cre   | dits and payments: Form 2439 Total ► 44f  |               |                      |                |             |              |
| 45        |             | ments. Add lines 44a through 44f  |               | 45                   |                |             |              |
| 46        |             | It tax penalty (see page 4 of the instructions). Check if Form 2220 is attached   |               | 46                   |                |             |              |
| 47        |             | If line 45 is less than the total of lines 43 and 46, enter amount owed   |               | 47                   |                |             | NONE         |
| 48        |             | nent. If line 45 is larger than the total of lines 43 and 46, enter amount overpaid   |               | 48                   |                |             | NONE         |
| 49        |             | amount of line 48 you want: Credited to 2009 estimated tax Refunc   |               | 49                   |                |             | NONE         |
| Par       | tV S        | Statements Regarding Certain Activities and Other Information (see instr  | uction        |                      | page 18)       |             |              |
| 1         |             | ne during the 2008 calendar year, did the organization have an interest in or a signature or other a  | uthority      | over /               | a financial    | Yes         | No           |
|           | •           | bank, securities, or other) in a foreign country? If YES, the organization may have to file Form TD F 90  | •             |                      |                |             | 1            |
|           | •           | Financial Accounts. If YES, enter the name of the foreign country here  | ,             |                      |                |             | Х            |
| 2         |             | e tax year, did the organization receive a distribution from, or was it the grantor of, or transferor to,   | a forei       | an trus              | <br>st?        |             | X            |
| _         |             | e page 5 of the instructions for other forms the organization may have to file.   |               | J                    |                |             | - 25         |
| 3         |             | amount of tax-exempt interest received or accrued during the tax year > \$  |               |                      |                |             |              |
|           |             | - Cost of Goods Sold. Enter method of inventory valuation ▶   |               |                      |                |             |              |
| 1         |             | at beginning of year . 1 6 Inventory at end of year   |               | 6                    |                |             |              |
| 2         | Purchases   |   |               |                      |                |             |              |
| 3         |             | bor   |               |                      |                |             |              |
|           |             |   | J III         | -                    |                |             |              |
| 4 a       |             |   | A /           | 7                    | 4 -            | V           |              |
|           |             | / · · · · · · · · · · · · · · · · · · ·   | ,             |                      | •              | Yes         | No           |
|           |             | sts (attach schedule) . 4b property produced or acquired  |               |                      | ,              |             |              |
|           |             | d lines 1 through 4b   5   to the organization?   | o bost o      | f my k               | nowledge and   | haliaf it   | X<br>is true |
| Ci~-      | correct s   | enantes of perjury, I declare that I have examined this return, including accompanying scredules and statements, and to transfer the complete. Declaration of preparer (other than taxpayer) is based on all information of which preparer has any knowledge. |               | · iiiy K             | Townsuge and   | ouici, Il   | . io tiue,   |
| Sigr      |             |   |               |                      | IRS discuss th |             |              |
| Her       |             | Vice of officers  |               | e prepa<br>struction | arer shown be  |             |              |
|           | Signati     | re of officer   |               |                      | , I X I I      | es<br>DTINI | No           |
| Paid      |             | Preparer's Check if   |               | Prep                 | arer's SSN or  | r IIN       |              |
|           | arer's      | signature self-employed   |               |                      |                |             |              |
|           | Only        | Firm's name (or yours if self-employed), BKD, LLP EIN   |               |                      | )260           |             |              |
|           |             | address, and ZIP code 120 WEST 12TH STREET, SUITE 1200 Phone no. 8  | <u> 16 2</u>  | 21-6                 |                | • • •       |              |
|           |             | KANSAS CITY, MO 64105-1936  |               |                      | Form 9         | 90-T        | (2008)       |

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| Schedule C - Rent Income (see instructions on page 1  |   | erty aı     | nd Personal Prope   | erty        | Leased W                          | ith Real Prop   | erty)                                       |   |
|---|---|-------------|---|-------------|-----------------------------------|---|---|---|
| 1 Description of property   |   |             |   |             |                                   |   |   |   |
| (1)   |   |             |   |             |                                   |   |   |   |
| (2)   |   |             |   |             |                                   |   |   |   |
| (3)   |   |             |   |             |                                   |   |   |   |
| (4)   |   |             |   |             |                                   |   |   |   |
|   | 2 Rent received or  | accrue      | d   |             |                                   |   |   |   |
| (a) From personal property (if the<br>for personal property is more th<br>more than 50%)                  | an 10% but not  | ercenta     | om real and personal prop<br>ge of rent for personal pro<br>if the rent is based on pro | exceeds     |                                   |   | nected with the income in (attach schedule) |   |
| (1)   |   |             |   |             |                                   |   |   |   |
| (2)   |   |             |   |             |                                   |   |   |   |
| (3)   |   |             |   |             |                                   |   |   |   |
| (4)   |   |             |   |             |                                   |   |   |   |
| Total   | Tot   | al          |   |             |                                   |   |   |   |
| (c) Total income. Add totals of co<br>here and on page 1, Part I, line 6<br>Schedule E - Unrelated De     | , column (A)  | <b>&gt;</b> | e instructions on pa  | ge 1        | 9)                                | Enter here and on Part I, line 6, column                          | on page 1,                                  |   |
|   |   |             | 2 Gross income from   |             |                                   | uctions directly con  |   | or allocable to   |
| 1 Description of del  | ot-financed property  |             | allocable to debt-finance   |             |                                   | debt-financed p  (a) Straight line depreciation (attach schedule) |   | O) Other deductions<br>(attach schedule)                          |
| (1)   |   |             |   |             |                                   |   |   |   |
| (2)   |   |             |   |             |                                   |   |   |   |
| (3)   |   |             |   |             |                                   |   |   |   |
| (4)   |   |             |   |             |                                   |   |   |   |
| 4 Amount of average<br>acquisition debt on or<br>allocable to debt-financed<br>property (attach schedule) | acquisition debt on or allocable to allocable to debt-financed debt-financed property |             |   |             |                                   | 7 Gross income reportable (column 2 x column 6)                   |   | llocable deductions<br>in 6 x total of columns<br>3(a) and 3(b))  |
| (1)   |   |             |   | %           |                                   |   |   |   |
| (2)   |   |             |   | %           |                                   |   |   |   |
| (3)   |   |             |   | %           |                                   |   |   |   |
| (4)   |   |             |   | %           |                                   |   |   |   |
| Totals Total dividends-received deduct  | ions included in column   | 8           |   | <b>&gt;</b> |                                   | and on page 1, 7, column (A).                                     | Enter<br>Part I,                            | here and on page 1,<br>line 7, column (B).                        |
| Schedule F - Interest, Anr  | nuities, Royalties, a   |             |   |             |                                   | ions (see instr   | uctions o                                   | n page 20)  |
|   |   | Ex          | empt Controlled Org   | ganiz       | zations                           |   |   |   |
| Name of controlled<br>organization  | 2 Employer identification number  | - 1         | 3 Net unrelated income (loss) (see instructions)  |             | otal of specified<br>syments made | 5 Part of colum included in the organization's gr                 | controlling                                 | 6 Deductions directly connected with income in column 5           |
| (1)   |   |             |   |             |                                   |   |   |   |
| (2)   |   |             |   |             |                                   |   |   |   |
| (3)   |   |             |   |             |                                   |   |   |   |
| (4)   |   |             |   |             |                                   |   |   |   |
| Nonexempt Controlled Organ  | nizations   |             |   |             |                                   |   |   |   |
| 7 Taxable Income  | 8 Net unrelated incor<br>(loss) (see instruction                                      |             | <b>9</b> Total of specified payments made   | d           | includ                            | included in the controlling connected                             |   | 1 Deductions directly<br>nnected with income in<br>column 10      |
| (1)   |   |             |   |             |                                   |   |   |   |
| (2)   |   |             |   |             |                                   |   |   |   |
| (3)   |   |             |   |             |                                   |   |   |   |
| (4)   |   |             |   |             |                                   |   |   |   |
|   |   |             |   |             | Enter her                         | mns 5 and 10.<br>e and on page 1,<br>e 8, column (A).             | Enter                                       | columns 6 and 11.<br>here and on page 1,<br>, line 8, column (B). |
| Totals  |   |             |   | )           | <b>▶</b>                          |   |   |   |

Form **990-T** (2008)

| Form 990-1 (2008)                          |  | 11 = 50.47 \( \tag{7}\)  | (0) (47) 0  | 44-0545280   |   | Page 4   |
|--|--|--|---|--|---|--|
| Schedule G - Investment I                  | ncome of a Sec   | ction 501(c)(7),   |   | nization (see ins  | tructions on pa                           |  |
| 1 Description of income                    | 2 Amount o   | 2 Amount of income 3 Deductions directly connected (attach schedule)                   |   |  | et-asides<br>n schedule)                  | 5 Total deductions<br>and set-asides (col. 3<br>plus col. 4)                                   |
| (1)  |  |  |   |  |   |  |
| (2)  |  |  |   |  |   |  |
| (3)  |  |  |   |  |   |  |
| (4)  |  |  |   |  |   |  |
| <u> </u>                                   | Enter here and   |  |   |  |   | Enter here and on page 1,  |
| <b>-</b>                                   | Part I, line 9, co   | olumn (A).   |   |  |   | Part I, line 9, column (B).  |
| Totals                                     |  |  | A .l4! - ! I .  |  |   | 04)  |
| Schedule I - Exploited Ex                  | empt Activity in   | come, Other In   | nan Advertising Ir  | i <b>come</b> (see instru  | uctions on page                           | 21)  |
| 1 Description of exploited activity        | 2 Gross<br>unrelated<br>business income<br>from trade or<br>business | 3 Expenses<br>directly connected<br>with production of<br>unrelated business<br>income | 4 Net income (loss) from unrelated trade or business (column 2 minus column 3). If a gain, compute cols. 5 through 7. | (loss) from unrelated trade or business (column 2 minus column 3). If a gain, compute cols: 5  Gross income from activity that is not unrelated business income  6 Expenses attributable to column 5 |   | 7 Excess exempt<br>expenses<br>(column 6 minus<br>column 5, but not<br>more than<br>column 4). |
| (1)  |  |  |   |  |   |  |
| (2)  |  |  |   |  |   |  |
| (3)  |  |  |   |  |   |  |
|  |  |  |   |  |   |  |
| (4)  | Enter here and on page 1, Part I, line 10, col. (A).                 | Enter here and on page 1, Part I, line 10, col. (B).                                   |   |  |   | Enter here and on page 1, Part II, line 26.  |
| Totals                                     |  |  |   |  |   |  |
| Schedule J - Advertising I                 |  |  |   |  |   |  |
| Part I Income From Per                     | riodicals Repor  | ted on a Consol  | lidated Basis   |  |   |  |
| 1 Name of periodical                       | 2 Gross<br>advertising<br>income                                     | 3 Direct advertising costs   | 4 Advertising gain or (loss) (col. 2 minus col. 3). If a gain, compute cols. 5 through 7.                             | 5 Circulation income   | 6 Readership costs                        | 7 Excess readership costs (column 6 minus column 5, but not more than column 4).               |
| (1)  |  |  |   |  |   |  |
| (2)  |  |  | _   |  |   |  |
| (3)  |  |  | -   |  |   | _  |
|  |  |  | _   |  |   |  |
| (4)  |  |  |   |  |   |  |
|  |  |  |   |  |   |  |
| Totals (carry to Part II, line (5))        |  |  |   |  |   |  |
| Part II Income From Per through 7 on a lin |  |  | ate Basis (For ea   | ch periodical list   | ted in Part II, f                         | ill in columns 2   |
| 1 Name of periodical                       | 2 Gross<br>advertising<br>income                                     | 3 Direct advertising costs   | 4 Advertising gain or (loss) (col. 2 minus col. 3). If a gain, compute cols. 5 through 7.                             | 5 Circulation income   | 6 Readership costs                        | 7 Excess readership costs (column 6 minus column 5, but not more than column 4).               |
| (1)  |  |  |   |  |   |  |
| (2)  |  |  | +   |  |   |  |
|  |  |  |   |  |   |  |
| (3)  |  |  |   |  |   |  |
| (4)  |  |  |   |  |   |  |
| (5) Totals from Part I                     | Enter here and on page 1, Part I, line 11, col. (A).                 | Enter here and on page 1, Part I line 11, col. (B).                                    |   |  |   | Enter here and on page 1, Part II, line 27.  |
| Totals, Part II (lines 1-5)                |  | , ,  |   |  |   | , -  |
| Schedule K - Compensation                  |  | irectors, and T  | rustees (see instru   | uctions on page 22   | 2)  | •  |
| 1 Name                                     |  | 2 Title  | 3 Percent of time devoted   | 4 Compe  | ensation attributable to related business |  |
|  |  | +  |   | business   |   |  |
| STMT 3                                     |  |  |   |  | %   |  |
|  |  |  |   |  | %   |  |
|  |  |  |   |  | %   |  |
|  |  |  |   |  | %   |  |
| Total. Enter here and on page 1, I         | Part II, line 14   |  |   |  | . •                                       | NONI   |

# SCHD. K, FORM 990-T, COMPENSATION OF OFFICERS, DIRECTORS, & TRUSTEES

| NAME AND ADDRESS   | TITLE<br>=====                 | BUSINESS<br>PERCENT | COMPENSATION |
|--|--------------------------------|---------------------|--------------|
| SANDRA K WILLSIE<br>1750 INDEPENDENCE AVENUE<br>KANSAS CITY, MO 64106          | EVP OF ACADEMIC AFFAIRS        | NONE                | NONE         |
| RICHARD K HOFFINE<br>1750 INDEPENDENCE AVENUE<br>KANSAS CITY, MO 64106         | EXE VP OF FINANCE              | NONE                | NONE         |
| DOUGLAS C DALZELL<br>1750 INDEPENDENCE AVENUE<br>KANSAS CITY, MO 64106         | EVP OF INSTITUTIONAL DEVEL.    | NONE                | NONE         |
| MARY PAT WOHLFORD WESSELS<br>1750 INDEPENDENCE AVENUE<br>KANSAS CITY, MO 64106 | EVP OF RESEARCH & INST. EFF.   | NONE                | NONE         |
| WILLIAM M DANA JR<br>1750 INDEPENDENCE AVENUE<br>KANSAS CITY, MO 64106         | TRUSTEE                        | NONE                | NONE         |
| DERON L CHERRY<br>1750 INDEPENDENCE AVENUE<br>KANSAS CITY, MO 64106            | TRUSTEE                        | NONE                | NONE         |
| CHERYL K DILLARD<br>1750 INDEPENDENCE AVENUE<br>KANSAS CITY, MO 64106          | TRUSTEE                        | NONE                | NONE         |
| DARIN L HAUG DO<br>1750 INDEPENDENCE AVENUE                                    | EVP OF ACADEMIC & MED. AFFAIRS | NONE                | NONE         |

# SCHD. K, FORM 990-T, COMPENSATION OF OFFICERS, DIRECTORS, & TRUSTEES

| NAME AND ADDRESS ===================================                      | TITLE<br>==== | BUSINESS<br>PERCENT<br>===== | COMPENSATION |
|---|---------------|------------------------------|--------------|
| PAUL W DYBEDAL DO<br>1750 INDEPENDENCE AVENUE<br>KANSAS CITY, MO 64106    | TRUSTEE       | NONE                         | NONE         |
| KESTER J NEDD DO<br>1750 INDEPENDENCE AVENUE<br>KANSAS CITY, MO 64106     | TRUSTEE       | NONE                         | NONE         |
| ROSHANN S PARRIS<br>1750 INDEPENDENCE AVENUE<br>KANSAS CITY, MO 64106     | TRUSTEE       | NONE                         | NONE         |
| CYNTHIA MORRIS DO<br>1750 INDEPENDENCE AVENUE<br>KANSAS CITY, MO 64106    | TRUSTEE       | NONE                         | NONE         |
| TERRENCE P DUNN<br>1750 INDEPENDENCE AVENUE<br>KANSAS CITY, MO 64106      | TRUSTEE       | NONE                         | NONE         |
| CARLA C DURYEE<br>1750 INDEPENDENCE AVENUE<br>KANSAS CITY, MO 64106       | TRUSTEE       | NONE                         | NONE         |
| FREDERICK G FLYNN DO<br>1750 INDEPENDENCE AVENUE<br>KANSAS CITY, MO 64106 | TRUSTEE       | NONE                         | NONE         |

# SCHD. K, FORM 990-T, COMPENSATION OF OFFICERS, DIRECTORS, & TRUSTEES

| NAME AND ADDRESS   | TITLE                   | BUSINESS<br>PERCENT<br>===== | COMPENSATION |
|--|-------------------------|------------------------------|--------------|
| T NELSON MANN<br>1750 INDEPENDENCE AVENUE<br>KANSAS CITY, MO 64106           | SECRETARY & TRUSTEE     | NONE                         | NONE         |
| DARWIN J STRICTLAND, DO<br>1750 INDEPENDENCE AVENUE<br>KANSAS CITY, MO 64106 | VICE CHAIRMAN & TRUSTEE | NONE                         | NONE         |
| HOWARD D WEAVER, DO<br>1750 INDEPENDENCE AVENUE<br>KANSAS CITY, MO 64106     | CHAIRMAN & TRUSTEE      | NONE                         | NONE         |
| KAREN L PLETZ<br>1750 INDEPENDENCE AVENUE<br>KANSAS CITY, MO 64106           | PRESIDENT & TRUSTEE     | NONE                         | NONE         |
| TOTAL COMPENSATION   |                         |                              | NONE         |