Expenses

Paid

Preparer's

Use Only

signature

Firm's name (or

self-employed).

CBIZ TOFIAS

350 MASSACHUSETTS AVENUE

CAMBRIDGE, MA 02139

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung

OMB No. 1545-0047

Department of the Treasury

benefit trust or private foundation) Open to Public The organization may have to use a copy of this return to satisfy state reporting requirements. Internal Revenue Service Inspection 2008 A For the 2008 calendar year, or tax year beginning JUL 1. and ending JUN 30, 2009 C Name of organization D Employer identification number Check if applicable: Please use IRS label or Address change THE MAY INSTITUTE, INC. print or Nærne Ichange type. Doing Business As 04 - 2197449See Number and street (or P.O. box if mail is not delivered to street address) Room/suite E Telephone number Specific Termin-ation 41 PACELLA PARK DRIVE (781)440-0400 Instruc-Amende City or town, state or country, and ZIP + 4 G Gross receipts \$ 101,242,273. Applica-Ition pending RANDOLPH, MA 02368 H(a) Is this a group return F Name and address of principal officer:WALTER P. CHRISTIAN PH.D Yes X No for affiliates? SAME AS C ABOVE H(b) Are all affiliates included? Yes No I Tax-exempt status: X 501(c) (3) ◀ (insert no.) 4947(a)(1) or If "No," attach a list. (see instructions) J Website: ► WWW.MAYINSTITUTE.ORG H(c) Group exemption number K Type of organization: X Corporation Trust Other > L Year of formation: 1955 M State of legal domicile: MA Part I Summary Briefly describe the organization's mission or most significant activities: TO PROVIDE EDUCATIONAL AND Governance REHABILITATIVE SERVICES. SEE SCHEDULE O. if the organization discontinued its operations or disposed of more than 25% of its assets. Number of voting members of the governing body (Part Vi, line 1a) Number of independent voting members of the governing body (Part VI, line 1b). 14 5 Total number of employees (Part V, line 2a) 2598 5 Total number of volunteers (estimate if necessary) 15 7a Total gross unrelated business revenue from Part VIII, line 12, column (C) 0. b Net unrelated business taxable income from Form 990-T, line 34 0. **Current Year** 8 Contributions and grants (Part VIII, line 1h) 795,455. 1,009,268. ë Program service revenue (Part VIII, line 2g) Revent 91,379,135. 98,693,002. 667,767 335,872. 10 Investment income (Part VIII, column (A), lines 3, 4, and 7d) 11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 069,379 93,911,736. 100,038,142. Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12) Grants and similar amounts paid (Part IX, column (A), lines 1-3) 14 Benefits paid to or for members (Part IX, column (A), line 4) 15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) 70,279,502. 76.834.384. 16 a Professional fundraising fees (Part IX, column (A), line 11e) b Total fundraising expenses (Part IX, column (D), line 25) 17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24f) 23,202,775. 25,107,303. 18 Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25) 93,482,277. 101,941,687. Revenue less expenses. Subtract line 18 from line 12 429,459. -1,903,545. 5% Beginning of Year End of Year 56,761,484 49,199,693. 20 Total assets (Part X, line 16) 21 Total liabilities (Part X, line 26) 38,944,715. 36,347,568. Net assets or fund balances, Subtract line 21 from line 20 17,816,769. 12,852,125. Part II Signature Block Under penalties of perjury, I declare that I have and complete, Declaration of preparer (otherwood) hpanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, of which preparer has any knowledge. Margined this return, including according according according to the second of the second and the second according to the seco 5.15.10 Sign Here TREASURER MICHAEL MILCZAREK Type or print name and title

Date

Check if

employed 📂

EIN ►

X Yes

Preparer's identifying number (see instructions)

Phone no. ► 617-761-0600

832002 12-18-08

ra	1 10 Checklist of negatied schedules			·····
			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	X	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3		X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities? If "Yes," complete Schedule C, Part II	4		X
5	Section 501(c)(4), 501(c)(5), and 501(c)(6) organizations. is the organization subject to the section 6033(e) notice and			
	reporting requirement and proxy tax? If "Yes," complete Schedule C, Part III	5	<u> </u>	<u> </u>
6	Did the organization maintain any donor advised funds or any accounts where donors have the right to provide advice			ĺ
	on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			
	Schedule D, Part III	8_	<u> </u>	X
9	Did the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part X; or provide			
	credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9	igsqcut	X
10	Did the organization hold assets in term, permanent, or quasi-endowments? If "Yes," complete Schedule D, Part V	10	X	
11	Did the organization report an amount in Part X, lines 10, 12, 13, 15, or 25?			
	If "Yes," complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable	11	X	
12	Did the organization receive an audited financial statement for the year for which it is completing this return that was			
	prepared in accordance with GAAP? If "Yes," complete Schedule D, Parts XI, XII, and XIII	12	X	
13	Is the organization a school as described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13	X	
14a	Did the organization maintain an office, employees, or agents outside of the U.S.?	14a		X
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	and program service activities outside the U.S.? If "Yes," complete Schedule F, Part I	14b		_X
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity			
	located outside the United States? If "Yes," complete Schedule F, Part II	15		X
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals			
	located outside the United States? If "Yes," complete Schedule F, Part III	16		X
17	Did the organization report more than \$15,000 on Part IX, column (A), line 11e? If "Yes," complete Schedule G, Part I	17		X
18	Did the organization report more than \$15,000 total on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	<u> </u>	X
19	Did the organization report more than \$15,000 on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		X
20	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20		X
21	Did the organization report more than \$5,000 on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		X
22	Did the organization report more than \$5,000 on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		X
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5? If "Yes," complete Schedule J	23	X	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer questions 24b-24d and complete Schedule K.			!
-	If "No", go to question 25	24a	X	
	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		X
·c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	24c		X
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d	<u> </u>	X
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a			
	disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		X
b	Did the organization become aware that it had engaged in an excess benefit transaction with a disqualified person from a			
	prior year? If "Yes," complete Schedule L, Part I	25b		X
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified			
	person cutstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		X
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, or substantial		-	
	contributor, or to a person related to such an individual? If "Yes," complete Schedule L, Part III	27		X
		Form	990 (t	2008)

			Yes	No
28	During the tax year, did any person who is a current or former officer, director, trustee, or key employee:	(M.)	(The	
а	Have a direct business relationship with the organization (other than as an officer, director, trustee, or employee), or an		,	
	indirect business relationship through ownership of more than 35% in another entity (individually or collectively with other	1.25		
	person(s) listed in Part VII, Section A)? If "Yes," complete Schedule L, Part IV	28a		X
b	Have a family member who had a direct or indirect business relationship with the organization?			
	If "Yes," complete Schedule L, Part IV	28b		X
c	Serve as an officer, director, trustee, key employee, partner, or member of an entity (or a shareholder of a professional			
	corporation) doing business with the organization? If "Yes," complete Schedule L, Part IV	28c		X
)	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	X	
)	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			
	contributions? If "Yes," complete Schedule M	30		X
ī	Did the organization liquidate, terminate, or dissolve and cease operations?	'		
	ff "Yes," complete Schedule N, Part I	31		X
2	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			
	Schedule N, Part II	32		X
3	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		X
1	Was the organization related to any tax-exempt or taxable entity?			
	If "Yes," complete Schedule P, Parts II, III, IV, and V, line 1	34	X	
5	Is any related organization a controlled entity within the meaning of section 512(b)(13)?			
	If "Yes," complete Schedule R, Part V, line 2	35	X	
3	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			
	If "Yes," complete Schedule R, Part V, line 2	36	· .	X
,	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
7				X

Par	t V Statements Regarding Other IRS Filings and Tax Compliance					
					Yes	No
1a	Enter the number reported in Box 3 of Form 1096, Annual Summary and Transmittal of			. 1	-	
	U.S. Information Returns. Enter -0- if not applicable	1a	220	3: 1		1.50
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable	1b	0	1 1 1		
c	Did the organization compty with backup withholding rules for reportable payments to vendors and	reporta	ble gaming			÷
	(gambling) winnings to prize winners?		,	1c	X	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,			80.0	380 m	1/4
	filed for the calendar year ending with or within the year covered by this return	2a	2598			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax retu	rns?		2b	X	
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file this return. (see					150 Sec.
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year cover	ed by t	his return?	3a		X
b	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O			3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other	author	rity over, a			
	financial account in a foreign country (such as a bank account, securities account, or other financial	accou	nt)?	4a		X
b	If "Yes," enter the name of the foreign country: ▶					凝心 。
	See the instructions for exceptions and filing requirements for Form TD F 90-22.1, Report of Foreign	Bank a	and			No.
	Financial Accounts.			NW .	Side b	1886 T
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?			5a		X
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transit	action?		5b		X
c	if "Yes," to question 5a or 5b, did the organization file Form 8886 T, Disclosure by Tax-Exempt Entity	Regar	rding Prohibited	[
	Tax Shelter Transaction?	*******	***************************************	5c		
	Did the organization solicit any contributions that were not tax deductible?			6a		Х
b	If "Yes," did the organization include with every solicitation an express statement that such contribu	tions o	r gifts			
	were not tax deductible?		,,,	6b		
7	Organizations that may receive deductible contributions under section 170(c).			3 32.1		是統
a	Did the organization provide goods or services in exchange for any quid pro quo contribution of mor	e than	\$75?	7a	X	
	If "Yes," did the organization notify the donor of the value of the goods or services provided?			7b	X	
C	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it w	as req	uired			
	to file Form 8282?	1		7c	2 8 5 2 Z	X
đ	If "Yes," indicate the number of Forms 8282 filed during the year	7d_	<u> </u>	自22年 日本第二年		
е	Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a	person	al			200
	benefit contract?			7e		X
	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit cont		***************************************	7f	1	X
	For all contributions of qualified intellectual property, did the organization file Form 8899 as required			7 <u>g</u>	!	├──
	For contributions of cars, boats, airplanes, and other vehicles, did the organization file a Form 1098-			7h		
	Section 501(c)(3) and other sponsoring organizations maintaining donor advised funds and sec					
	supporting organizations. Did the supporting organization, or a fund maintained by a sponsoring or	ganiza	ition, have		Willer of	
	excess business holdings at any time during the year?			8	Name of	X
	Section 501(c)(3) and other sponsoring organizations maintaining donor advised funds.			100		\$\$500 to
	Did the organization make any taxable distributions under section 4966?			9a		X
	Did the organization make a distribution to a donor, donor advisor, or related person?	• • • • • • • • • •		9b	<i>ಿಕರ್ಷಕ್ಕೆ</i> :	X
	Section 501(c)(7) organizations. Enter: N/A					
	nitiation fees and capital contributions included on Part VIII, line 12	10a	·			基本
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b				A Special
	Section 501(c)(12) organizations, Enter: N/A				1 12일 1일 : 1	
	Gross income from members or shareholders	11a				CONTY.
	Gross income from other sources (Do not net amounts due or paid to other sources against			A CONTRACTOR OF THE CONTRACTOR	\$7	1.5
	amounts due or received from them.)	116			Mailt	ľ
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form	1	·	12a		200
b l	f "Yes," enter the amount of tax-exempt interest received or accrued during the year	12b			gan (00003

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Part VI Governance, Management, and Disclosure (Sections A, B, and C request information about policies not required by the Internal Revenue Code.)

Sec	ction A. Governing Body and Management			
			Yes	No
	For each "Yes" response to lines 2-7b below, and for a "No" response to lines 8 or 9b below, describe the circumstances,	33		1.00
	processes, or changes in Schedule O. See instructions.		1 () 1 ()	
la	Enter the number of voting members of the governing body	14	121 L	
b		14	1 2005	13.50
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other		. T.Y.	
	officer, director, trustee, or key employee?	2		X
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision			
	of officers, directors or trustees, or key employees to a management company or other person?	3		X
4	Did the organization make any significant changes to its organizational documents since the prior Form 990 was filed?			X
5	Did the organization become aware during the year of a material diversion of the organization's assets?			X
6	Does the organization have members or stockholders?	i		X
7a	Does the organization have members, stockholders, or other persons who may elect one or more members of the		-	
	governing body?	7a		X
b	Are any decisions of the governing body subject to approval by members, stockholders, or other persons?			X
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year		San s	Jashi ay
•	by the following:			33
а		1 -	X	Local Pilaniis
	Each committee with authority to act on behalf of the governing body?		X	Ĭ
	Does the organization have local chapters, branches, or affiliates?			X
	If "Yes," does the organization have written policies and procedures governing the activities of such chapters, affiliates,			
	and branches to ensure their operations are consistent with those of the organization?	9b		
10	Was a copy of the Form 990 provided to the organization's governing body before it was filed? All organizations must			
10	describe in Schedule O the process, if any, the organization uses to review the Form 990	10	х	
11	Is there any officer, director or trustee, or key employee listed in Part VII, Section A, who cannot be reached at the			
11	organization's mailing address? If "Yes," provide the names and addresses in Schedule O	11		X
500	tion B. Policies	1 1 1	·	. **
oec	ROTE D. FORDIGO		Yes	No
40	Does the organization have a written conflict of interest policy? If "No," go to line 13	12a		140
12a	Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise			·
B		12b	x	
_	to conflicts? Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe			
C		12c	X	
	in Schedule O how this is done Does the organization have a written whistleblower policy?		X	
13	Does the organization have a written document retention and destruction policy?	1	X	
14		12.00 (A)	2 <u>2</u>	3.565
15	Did the process for determining compensation of the following persons include a review and approval by independent			30.8X
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision:	3.61 St	~≱∷ X	\$960.03E/F
_	The organization's CEO, Executive Director, or top management official?	15a		х
b	Other officers or key employees of the organization?	15 b	38.00e	A Basa
	Describe the process in Schedule O. (see instructions)	. 300		
76a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a	1 (1) (1) (1) (1) (1) (1) (1) (1) (1) (1	Jakwi k	が限め. マ
	taxable entity during the year?	<u>16a</u>	-75Umb	X
b	If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation			
	in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's	353	16977	i indri
	exempt status with respect to such arrangements?	16b		
Sec	tion C. Disclosure			
17	List the states with which a copy of this Form 990 is required to be filed ►MA, CT			
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) availa	ble for		
	public inspection. Indicate how you make these available. Check all that apply.			
	Own website X Another's website X Upon request			
19	Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy	, and fina	ncial	
•	statements available to the public.	_		
20	State the name, physical address, and telephone number of the person who possesses the books and records of the organ	ization: 🕨		
	MICHAEL MILCZAREK, TREASURER & CFO - 781-440-0400			
00000	41 PACELLA PARK DRIVE, RANDOLPH, MA 02368		000	
832006		. Form	99O ((2008)

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Use Schedule J2 if additional space is needed.

Chack this boy if the graphization did not compensate any officer director trustee, or key employed

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and current key employees. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if the organization did not c	ompensate ar	ıy ol	ficer			or, tn	uste				
(A)	(B)	(C)						(D)	(E)	(F)	
Name and Title	Average	Γ,		Posi				Reportable	Reportable	Estimated	
•	hours		hecl	k ali	that	app	ly)	compensation	compensation from related	amount of other	
	per week	Individual trustee or director						from the	organizations	compensation	
	week	į			ĺ	eg	ŀ	organization	(W-2/1099-MISC)	from the	
		steed	Institutional trustee			Highest compensated employee		(W-2/1099-MISC)	(** 2. 1030 100)	organization	
		aitre	Fig		E E	E COM	-			and related	
		PAR.	慧	Officer	еу ептрвуее	phest	Ē			organizations	
		Ĕ	Ē	ō	\$2	主意	오				
JORY BERKWITS			-						• • • •	· ·	
CHAIR, BD.OF TRUSTEES	1.00	X	_	ļ	<u>.</u>	<u> </u>		0.	0.	0.	
DON RICCIATO										_	
VICE CHAIR, BD.OF TRUSTE	1.00	X				<u> </u>		0.	0.	0.	
STEPHEN YOUNG				l						••	
SECRETARY & TRUSTEE	1.00	X	ļ	<u> </u>		<u> </u>		0,	0.	0.	
CATHERINE CRONE COBURN						l		_	_		
TRUSTEE	1.00	X		<u> </u>	ļ	ļ	<u> </u>	0.	0.	0.	
ALLEN CROCKER								_			
TRUSTEE	1.00	X			<u> </u>	ļ		0.	0.	0.	
HERBERT HAESSLER			ļ								
TRUSTEE	1.00	X						0.	0.	- 0.	
MATTHEW HOBBS				ı							
TRUSTEE	1.00	X		ļ		-		0.	0.	0.	
JONATHAN KATZ								,		0	
TRUSTEE	1.00	X						0.	0.	0.	
MARY LOU MALONEY	<i>4</i> 00								0.		
TRUSTEE	1.00	X			-			0.	U.	0.	
JOHN MURPHY	1 00	77						0.	0.	0	
TRUSTEE	1.00	Ă.		ļ				U .	U •	0.	
NEAL TODRYS	1 00	.			1			0.	0.	0.	
TRUSTEE	1.00	Ă	 		 	-		0.	U.	<u> </u>	
ROBERT WHITTLESEY	1.00	v						0.	0.	0.	
TRUSTEE	T.00	A	<u> </u>					U e	<u> </u>	<u>V</u> .	
RICHARD WICHMANN	1.00	٠.,						0.	0.	. 0.	
TRUSTEE	1.00	Δ.						U •	0.	. 0.	
ROBERT YELTON	1.00	₩.						0.	0.	0.	
TRUSTEE WALTER P CHRISTIAN, PH.D	<u> </u>					\vdash				<u> </u>	
PRESIDENT & CEO	40.00			X				1,048,622.	0.	38,130.	
MICHAEL MILCZAREK	±0.00		-	•				1,040,024.		<u> </u>	
TREASURER & CFO	40.00	٠.		x				329,194.	0.	32,254	
ALAN HARCHIK	=0.00			-2\ <u>\</u>				J2J,1J4.		~~, <u>~</u> ~~	
CHIEF OPERATING OFFICER	40.00				x			307,975.	0.	30,786.	
PROPERTY 10-18-08	<u> </u>	<u></u>		لجسما	- m-#-			,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		Form 990 (2008)	

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Form **990** (2008)

(A)	(B)			(0	>)			(D)	(E)	(F)
Name and title	Average hours	Position (check all that						Reportable compensation	Reportable compensation from related	Estimated amount of other
	per week	Individual trustee or director	Institutional trustee	Officer	Key employes	Highest compensated employee	Former	from the organization (W-2/1099-MISC)	organizations (W-2/1099-MISC)	compensation from the organization and related organizations
DENNIS RUSSO	40.00							000 000		30 600
CHIEF CLINICAL OFFICER	40.00				X			280,353.	0.	<u>39,608</u> .
JOY BURGHARDT SR. VP EDUCATION SERVICE	26.00				X			254,908.	0.	1,522
JAMES MILLINS CHIEF OF FACILITIES MGT	40.00				X			245,770.	0.	25,719
HEIDI HOWARD CHIEF OF BUSINESS DEV.	40.00				X			241,234.	0.	27,391
JAMES M. SPERRY SR. VP ADULT SVC.	40.00				X			209,640.	0.	20,298
JAMES K. LUISELLI SR. VP APPLIED RESEARCH	40.00					X		214,707.	0.	19,914
LAUREN C. SOLOTAR SR. V.P. BEHAVIORAL HEAL	40.00					X		186,475.	0.	27,542
GARY PACE SR.V.P., NEUROREHABILITA	40.00					x		179,883.	0.	16,511
SUSAN WILCZYNSKI SR. VP AUTISM SVC.	40.00					х		168,995.	0.	9,733
ROBERT F. PUTNAM SR. VP. CONSULTATION SER	40.00					х		166,851.	0.	17,911
1b Total						>		3,834,607.	0.	

Yes No 3 Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual 3 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual Did any person fisted on line 1a receive or accrue compensation from any unrelated organization for services rendered to the organization? If "Yes," complete Schedule J for such person.

Section B. Independent Contractors

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization.

(A) Name and business address	(B) Description of services	(C) Compensation
JACKSON LEWIS LLP	TECAT	121 040
P.O. BOX 3497, NEWARK, NJ 07189-4973 SPEECH THERAPY GROUP, LLC, 100 CUMMINGS	LEGAL	131,948.
CENTER, STE. 135H, BEVERLY, MA 01930	CONSULTING SVS	121,516.
JENNINGS, JON	MANAGEMENT	110 104
P.O. BOX 1388, MARBLEHEAD, MA 01945 CBIZ TOFIAS	CONSULTANT	110,184.
350 MASSACHUSETTS AVE., CAMBRIDGE, MA 0213	9AUDITING	106,795.

Total number of independent contractors (including those in 1) who received more than \$100,000 in compensation

Form. 990 (2008)

from the organization 🕨

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns.

Page		All other organizations must comp		,,,		
arrants and other assistance to individuals in the U.S. See Part IV, line 22 Grants and other assistance to governments, organizations, and individuals outside the U.S. See Part IV, line 15 and 16 Bonefits paid to or for members Compensation of outrent officers, directors, trustees, and key employees Compensation for hundred bows, to disqualified persons (set efficient under section 4068(f)(1)) and persons described in socion 4068(f) (1)) and persons described in a socion 4068(f) (1)) and persons described in a socion 4068(f) (1) and persons describ			(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundralsing expenses
the U.S. See Part IV, line 22 Grants and other assistance to governments, organizations, and individuals outside the U.S. See Part IV, line 15 and 16 Benefits paid to or for members Compensation of current officers, directors, trustees, and key employees Compensation of current officers, directors, trustees, and key employees Compensation of individuals (include section 4016) Persons (as defined under section 4086(1)) and persons (as defined under section 4086(1)) and section 408(1) employees one files Persons in plan comit fudions (include section 4016) Persons in comit fudions (include section 4016) Persons in plan comit fudions (include section 4016) Persons in plan comit fudions (include section 4016) Persons in plan comit fudions (include section 4016) Persons in comit fudions (include section 4016) Person	1	-			建	
3 Grants and other assistance to governments, organizations, and inchiduse outside the U.S. See Part IV, lines 15 and 16. 4 Benefits paid to or for members of Compensation of current officers, directors, trustees, and key employees of disqualfied persons (see fidered under section 4958(c)(3)(8). 5 Other salaries and wages of the disqualfied persons (see fidered under section 4958(c)(3)(8). 7 Other salaries and wages of the disqualfied persons (see fidered under section 4958(c)(3)(8). 8 Pension plan contributions (include section 401(k) and section 405(k) emptyer contributions). 9 Other employee benefits of the fidered section 401(k) and section 405(k) emptyer contributions. 7 A 2 (. 2	Grants and other assistance to individuals in				
### Benefits paid to or for members Compensation of current officers, directors, trustees, and key employees Compensation included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(f)(3)(8) 7 Other salaries and wages Pension plan contributions (include section 401(k) and section 405(t) employer contributions) 7 (276, 422	3	Grants and other assistance to governments, organizations, and individuals outside the U.S.				
5 Compensation of current officers, directors, trustees, and key employees of Compensation of included above, to disqualified persons (as defined under section 4958(r)(1)) and persons (as defined under section 4958(r)(3)(8) 7 Other salaries and wages	4				ログストリント - 一の名称 to は数数数数数数数数数数数数数数数数数数数数数数数数数数数数数数数数数数数	Table Control
trustees, and key employees	5				}	
persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(8) 7 Other salaries and wages 8 Pension plan contributions (include section 401(k) and section 403(k) employer contributions) 9 Other employee benefits 7, 276, 422, 6, 327, 224, 919, 222, 29, 27 10 Payroll taxes 4, 586, 286, 4, 175, 865, 394, 449, 15, 97 11 Fees for services (non-employees): a Management b Legal Accounting Accounting Accounting Differ expenses 10 Office expenses 11 Cessional fundraising services. See Part IV, line 17 finvestment management fees 12 Office expenses 13 Office expenses 14 Office expenses 15 Foyaltise 16 Occupancy 17 Travel 18 Payments of travel or entertainment expenses for any federal, state, or local public officials 19 Conferences, conventions, and meetings 10 Interest 11 Fees for services grouped together and liabeled miscellaneous may not exceed 8% of total expenses shown on line 25 below, leading expenses shown on lin		trustees, and key employees	1,836,998.	309,688.	1,475,073.	52,237.
7 Other salaries and wages 8 Pension plan contributions (include section 401(k) and section 403(b) employer contributions) 7 Other employee benefits 7 0 Other employee benefits 7 1 7 276 422 6 327 924 919 222 29 27 4 586 286 4 175 865 394 449 15 97 7 276 422 6 327 924 919 222 29 27 9 27 9 27 10 Payroll taxes 4 586 286 4 175 865 394 449 15 97 97 15 97 11 Fees for services (non-employees): 8 Management 9 Legal 280 785 86 142 194 643 97 500 9	6	persons (as defined under section 4958(f)(1)) and				
8 Pension plan contributions (include section 401(k) and section 401(k	7	•	62.394.665.	57.259.653.	4.955.754.	179,258.
and section 403(b) employer contributions) 740,013, 476,483, 259,256, 4,27 7,276,422, 6,327,924, 919,222, 29,27 7 ayvroll taxes 4,586,286, 4,175,865, 394,449, 15,97 11 Fees for services (non-employees): a Management b Legal c Accounting, 97,500, 97,500, d Lobbying e Professional fundaising services. See Part IV, line 17 f Investment management fees g Other 2,078,573, 1,779,270, 299,303, d Advertising and promotion 24,864, 5,798, 14,892, 4,17 30ffice expenses 2,124,940, 1,293,279, 812,530, 19,13 14 Information technology 311,288, 187,689, 122,977, 62 18 Royalties 16 Occupancy 8,513,655, 7,342,063, 1,167,704, 3,88 18 Payments of travel or entertainment expenses for any federal, state, or local public officials C Conferences, conventions, and meetings 1,506,426, 1,069,113, 437,313, 11 Information and amortization 1 Insurance 1 Depreciation, depletion, and amortization 1 Insurance 2 Depreciation, depletion, and amortization 2 Insurance 3 DIETARY EXPENSES 1,775,403, 1,742,835, 31,995, 57 1,211,026, 1,170,123, 39,763, 1,14 2,111,026, 1,170,123, 39,763, 1,1						
9 Other employee benefits 7,276,422. 6,327,924. 919,222. 29,27 10 Payroll taxee 4,586,286. 4,175,865. 394,449. 15,97 11 Fees for services (non-employees): a Management b Legal 280,785. 86,142. 194,643. c Accounting 97,500. 97,500. d Lobbying e Professional fundraising services. See Part IV, line 17 f Investment management fees g Other 2,078,573. 1,779,270. 299,303. 12 Advertising and promotion 24,864. 5,798. 14,892. 4,17 13 Office expenses 2,124,940. 1,293,279. 812,530. 19,13 14 Information technology 311,288. 187,689. 122,977. 62 16 Royalties 3,708,054. 3,138,967. 564,619. 4,46 17 Travel 3,708,054. 3,138,967. 564,619. 4,46 18 Payments of travel or entertalmment expenses for any federal, state, or local public officials 19 Conferences, conventions, and meetings 116,047. 69,161. 46,823. 6 10 Interest 1,506,426. 1,069,113. 437,313. 21 Payments to affiliates 5,509,010. 1,760,015. 1,346,130. 412,819. 1,06 23 Insurance 502,930. 304,456. 198,102. 37 24 Other expenses, trenize expenses not covered above. (Expenses grouped together and labeled miscellaneous may not exceed 5% of total expenses shown on in 25 below.) 29 DIETARY EXPENSES 1,775,403. 1,742,835. 31,995. 57 20 CLIENT PERSONAL ALLOWAN of RECRUITMENT, STAFF TRAI 412,646. 277,882. 134,574. 19	•	· · · · · · · · · · · · · · · · · · ·	740.013.	476.483.	259,256.	4,274.
10	Q					29,276.
## Advertising and promotion ## Advertising a		· -				15,972.
a Management b Legal						
Description						
C Accounting d Lobbying e Professional fundralsing services. See Part IV, line 17 f Investment management fees g Other 2,078,573. 1,779,270. 299,303. 12 Advertising and promotion 24,864. 5,798. 14,892. 4,17 30 Office expenses 2,124,940. 1,293,279. 812,530. 19,13 41 Information technology 8,513,655. 7,342,063. 1,167,704. 3,88 47 Travel 8 Payments of travel or entertalment expenses for any federal, state, or local public officials 9 Conferences, conventions, and meetings 116,047. 69,161. 46,823. 69 116 Interest 1,506,426. 1,069,113. 437,313. 21 Payments to affiliates 22 Depreciation, depletion, and amortization 23 Insurance 4 Other expenses, ltemize expenses not covered above. (Expenses grouped together and labeled miscellaneous may not exceed 5% of total expenses shown on line 25 below). a DIETARY EXPENSES 1,775,403. 1,742,835. 31,995. 57 b SUPPLIES 1,775,403. 1,742,835. 31,995. 57 c CLIENT PERSONAL ALLOWAN d RECRUITMENT, STAFF TRAI 412,646. 277,882. 134,574. 19			280,785.	86,142.	194,643.	
Professional fundraising services. See Part IV, line 17 Investment management fees Q Other	c		97,500.		97,500.	
Professional fundraising services. See Part IV, line 17 Investment management fees Q Other	d	Lobbying				
Cither	е					The state of the s
Advertising and promotion 24,864. 5,798. 14,892. 4,17 Office expenses 2,124,940. 1,293,279. 812,530. 19,13 Information technology 311,288. 187,689. 122,977. 62 Royalties 0 Cocupancy 8,513,655. 7,342,063. 1,167,704. 3,88 Travel 3,708,054. 3,138,967. 564,619. 4,46 Repayments of travel or entertainment expenses for any federal, state, or local public officials Conferences, conventions, and meetings 116,047. 69,161. 46,823. 60 Interest 1,506,426. 1,069,113. 437,313. Payments to affiliates 1,760,015. 1,346,130. 412,819. 1,06 Insurance 502,930. 304,456. 198,102. 37 Office expenses flow on line 25 below. 1,775,403. 1,742,835. 31,995. 57 B SUPPLIES 1,775,403. 1,742,835. 31,995. 57 B SUPPLIES 1,211,026. 1,170,123. 39,763. 1,14 C CLIENT PERSONAL ALLOWAN 427,413. 427,136. 277. d RECRUITMENT, STAFF TRAI 412,646. 277,882. 134,574. 19	f	Investment management fees				
13 Office expenses 2,124,940. 1,293,279. 812,530. 19,13 14 Information technology 311,288. 187,689. 122,977. 62 15 Royalties	g	Other				
Information technology 311,288.	12		24,864.	5,798.		4,174.
15 Royalties	13					19,131.
16 Occupancy 8 513 655 7 342 063 1 167 704 3 88 17 Travel 3 708 054 3 138 967 564 619 4 46 18 Payments of travel or entertainment expenses for any federal, state, or local public officials 19 Conferences, conventions, and meetings 116 047 69 161 46 823 6 20 Interest 1 506 426 1 069 113 437 313 21 Payments to affiliates 1 760 015 1 346 130 412 819 1 06 23 Insurance 502 930 304 456 198 102 37 24 Other expenses rorouped together and labeled miscellaneous may not exceed 5% of total expenses shown on line 25 below. 2 1 775 403 1 742 835 31 995 57 25 SUPPLIES 1 775 403 1 742 835 31 995 57 26 CLIENT PERSONAL ALLOWAN 427 413 427 136 277 82 134 574 19 27 RECRUITMENT, STAFF TRAT 412 646 277 882 134 574 19	14		311,288.	187,689.	122,977.	622.
Travel	15		0 540 655		1 1 6 7 7 0 4	2 000
Payments of travel or entertainment expenses for any federal, state, or local public officials		• • • • • • • • • • • • • • • • • • • •				
for any federal, state, or local public officials 19			3,708,054.	3,138,96/.	504,619.	4,400.
19 Conferences, conventions, and meetings 116,047. 69,161. 46,823. 6 20 Interest 1,506,426. 1,069,113. 437,313. 21 Payments to affiliates 22 Depreciation, depletion, and amortization 23 Insurance 24 Other expenses. Itemize expenses not covered above. (Expenses grouped together and labeled miscellaneous may not exceed 5% of total expenses shown on line 25 below.) a DIETARY EXPENSES b SUPPLIES c CLIENT PERSONAL ALLOWAN d RECRUITMENT, STAFF TRAI 412,646. 277,882. 134,574. 19	18	· · · · · · · · · · · · · · · · · · ·				
20			116 047	60 161	16 823	63.
Payments to affiliates						
Depreciation, depletion, and amortization 1,760,015. 1,346,130. 412,819. 1,06 1 insurance 502,930. 304,456. 198,102. 37 24 Other expenses ltemize expenses not covered above. (Expenses grouped together and labeled miscellaneous may not exceed 5% of total expenses shown on line 25 below.) a DTETARY EXPENSES 1,775,403. 1,742,835. 31,995. 57 b SUPPLIES 1,211,026. 1,170,123. 39,763. 1,14 c CLIENT PERSONAL ALLOWAN 427,413. 427,136. 277. d RECRUITMENT, STAFF TRAI 412,646. 277,882. 134,574. 19		Descripto to officiate	1,500,420.	E, OUD, IIIO+	<u> </u>	
198,102. 37 37 37 37 37 37 37 3			1 760 015.	1 346 130.	412.819.	1,066.
Other expenses. Itemize expenses not covered above. (Expenses grouped together and labeled miscellaneous may not exceed 5% of total expenses shown on line 25 below.) a DIETARY EXPENSES b SUPPLIES c CLIENT PERSONAL ALLOWAN 427,413. 427,136. 277. d RECRUITMENT, STAFF TRAI 412,646. 277,882. 134,574. 19		La a a series de la constante				372.
a DIETARY EXPENSES 1,775,403. 1,742,835. 31,995. 57 b SUPPLIES 1,211,026. 1,170,123. 39,763. 1,14 c CLIENT PERSONAL ALLOWAN d RECRUITMENT, STAFF TRAI 427,413. 427,136. 277. d RECRUITMENT, STAFF TRAI 412,646. 277,882. 134,574. 19		Other expenses, Itemize expenses not covered above. (Expenses grouped together and labeled miscellaneous may not exceed 5% of total	7			
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c CLIENT PERSONAL ALLOWAN 427,413. 427,136. 277. d RECRUITMENT, STAFF TRAI 412,646. 277,882. 134,574. 19		+	1,211,026.	1,170,123.	39,763.	1,140.
d RECRUITMENT, STAFF TRAI 412,646. 277,882. 134,574. 19				427,136.	277.	
		WILLIAM WATER TO THE TOTAL TO THE TOTAL TO		277,882.		190.
	e	DUES & SUBSCRIPTIONS	137,308.	85,289.		4,123.
	f		The second secon			148.
	25		101,941,687.	88,918,941.	12,701,771.	320,975.
26 Joint Costs. Check here ▶ ☐ if following	26			,		
SOP 98-2. Complete this line only if the organization						
reported in column (B) joint costs from a combined			-			
educational campaign and fundraising solicitation		educational campaign and fundraising solicitation				Form 990 (2008)

832010 12-18-08

Pa	rt X	Balance Sheet	(A)		(B)
			Beginning of year		End of year
	1	Cash - non-interest-bearing	1,267,084.	1	1,963,693.
	2	Savings and temporary cash investments	2,396,068.	2	1,908,945.
	3	Pledges and grants receivable, net	25,000.	3	
	4	Accounts receivable, net	6,505,210.	4	6,446,162.
	5	Receivables from current and former officers, directors, trustees, key			
		employees, or other related parties. Complete Part II of Schedule L		5	
	6	Receivables from other disqualified persons (as defined under section		を終り	
	_	4958(f)(1)) and persons described in section 4958(c)(3)(B). Complete			
		Part If of Schedule L	"	6	TO A THE PARTY OF STATE OF THE PARTY OF
,	7	Notes and loans receivable, net		7	
ASSets	8	Inventories for sale or use		8	
Ž	9	Prepaid expenses and deferred charges	1,279,233.	9	122,704.
		Land, buildings, and equipment: cost basis 10a 43,554,000			
		Less: accumulated depreciation. Complete	20 766 152	exwe. s	31,778,887.
	ł	Part VI of Schedule D 10b 11,775,113.	28,766,152. 8,140,120.		5,282,681.
	11	Investments - publicly traded securities	0,140,140,	11	5,202,001.
	12	Investments - other securities. See Part IV, line 11		12	
	13	Investments · program-related. See Part IV, line 11		13	
	14	Intangible assets	0 200 66 5	14	1 666 661
	15	Other assets. See Part IV, line 11	8,382,617.	15	1,696,621.
_	16	Total assets. Add lines 1 through 15 (must equal line 34)	56,761,484.	16	49,199,693.
	17	Accounts payable and accrued expenses	6,485,921.	17	5,682,913.
	18	Grants payable		18	
	19	Deferred revenue	753,101.	19	726,068.
	20	Tax-exempt bond liabilities	19,541,214.	20	19,108,455.
	21	Escrow account liability. Complete Part IV of Schedule D		21	
	22	Payables to current and former officers, directors, trustees, key employees,			
i		highest compensated employees, and disqualified persons. Complete Part II			
		of Schedule L		22	
Į	23	Secured mortgages and notes payable to unrelated third parties	6,735,605.	23	8,553,428.
	24	Unsecured notes and loans payable		24	
	25	Other liabilities. Complete Part X of Schedule D	5,428,874.	25	2,276,704.
	26	Total liabilities. Add lines 17 through 25	38,944,715.	26	36,347,568.
7		Organizations that follow SFAS 117, check here X and complete		24006)72 5 (41042)	
		lines 27 through 29, and lines 33 and 34.		10.5	
	27	Unrestricted net assets	17.719.796.	27	12,687,693.
			95,973.	28	163,432.
Ì			1,000.	29	1,000.
	29			_ 	
۱		· ·			
1		complete lines 30 through 34.	新数字的 (1994年) 1995年 (1995年) 1995年 (1994年)	On	
		Capital stock or trust principal, or current funds		30	
		Paid in or capital surplus, or land, building, or equipment fund		31	
		Retained earnings, endowment, accumulated income, or other funds	17 016 760	32	10 000 100
		Total net assets or fund balances	17,816,769.	33	12,852,125.
1		Total liabilities and net assets/fund balances	56,761,484.	34	49,199,693.
ı	t XI	Financial Statements and Reporting			Yes No
			T1		Tes NO
	Accou	inting method used to prepare the Form 990: Cash X Accrual	Other		7
		the organization's financial statements compiled or reviewed by an independent			1 1 1
		the organization's financial statements audited by an independent accountant?			
		" to lines 2a or 2b, does the organization have a committee that assumes respon			1 3 4- 1
		, or compilation of its financial statements and selection of an independent acco			
		esuit of a federal award, was the organization required to undergo an audit or au			1 1 1
		id OMB Circular A-133?			За 🗶
b	If "Yes	s," did the organization undergo the required audit or audits?			3ы Х
:011	12-18-0	98. ·			Form 990 (2008)

SCHEDULE A

Department of the Treasury

Internal Revenue Service

(Form 990 or 990-EZ)

Public Charity Status and Public Support

To be completed by all section 501(c)(3) organizations and section 4947(a)(1)

nonexempt charitable trusts.

➤ Attach to Form 990 or Form 990-EZ. ➤ See separate instructions.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

Employer identification number

Part 1			INSTITUTE,						<u> </u>	<u>-2197449</u>	
			ity Status (All organ				t.) (see ins	tructions)			
he organiz	zation is not	a private foundation	because it is: (Please o	heck only o	one organi:	zation.)					
1 🔲	A church, co	nvention of churche	s, or association of chu	irches desc	ribed in se	ection 170)(b)(1)(A)(i).			
2 X	A school des	cribed in section 17	'0(b)(1)(A)(ii), (Attach S	chedule E.)	}						
з 🔲 .	A hospital or	a cooperative hospi	tal service organization	described	in section	170(b)(1)	(A) (iii), (At	tach Sche	edule H.)		
4 .	A medical re	search organization	operated in conjunction	n with a hos	spital desc	ribed in se	ection 170	(b)(1)(A)(i	ii). Enter th	ne hospital's nam	e,
	city, and sta							·····			
5 🔲	An organizat	ion operated for the	benefit of a college or i	university o	wned or o	perated by	y a governi	mental un	it describe	d in	
	section 170	(b)(1)(A)(iv), (Comple	ete Part II.)								
6 .	A federal, sta	ate, or local governm	ent or governmental ur	nit describe	d in sectio	n 170(b)(1)(A)(v).				
7 🗀	An organizat	ion that normally rec	eives a substantial par	t of its supp	oort from a	governm	ental unit d	or from the	general p	ublic described i	n
,	section 170	(b)(1)(A)(vi). (Comple	te Part II.)							•	
в 🔲 .	A community	trust described in s	ection 170(b)(1)(A)(vi)	. (Complete	Part II.)						
			eives: (1) more than 33								
	activities rela	ted to its exempt fur	nctions - subject to cer	tain excepti	ions, and (2) no more	e than 33 °	1/3% of its	support f	from gross invest	mer
į	income and	unrelated business t	axable income (less se	ction 511 te	ex) from bu	isinesses :	acquired b	y the orga	anization a	fter June 30, 197	5.
	See section	509(a)(2). (Complete	the Part III.)							•	
			perated exclusively to t								
			perated exclusively for								or
			ations described in sec				2). See se	ction 509	(a)(3). Che	ck the box that	
	describes th	e type of supporting	organization and comp						f		
	а Туре		_ Type II	с 🔲 Тур					d 📖	Type III - Other	
e	By checking	this box, I certify tha	it the organization is no	ot controlled	d directly o	r indirectly	y by one o	r more dis	qualified p	ersons other tha	П
	foundation n	and athor +	r								
			han one or more public						છ(a)(૧) or s	iection 509(a)(∠).	
			nan one or more public ten determination from						⊌(a)(≀) or s	section 509(a)(2).	_
f	If the organiz supporting o	ation received a writ rganization, check th	ten determination from	the IRS th	at it is a Ty	pe I, Type	II, or Typ	e III 			
f	If the organiz supporting o Since Augus	ration received a writ rganization, check the t 17, 2006, has the c	ten determination from nis box organization accepted a	the IRS that any gift or c	at it is a Ty contribution	pe I, Type from any	ell, or Type of the foll	e III owing per	sons?		
f g	If the organiz supporting o Since Augus (i) A perso	ation received a writ rganization, check th t 17, 2006, has the c n who directly or ind	ten determination from his box organization accepted a irectly controls, either a	the IRS the any gift or calone or tog	at it is a Ty contribution gether with	rpe I, Type from any persons o	e II, or Type of the foll described	e III owing per in (ii) and	sons? (iii) below,	Yes	No
f g	If the organiz supporting o Since Augus (i) A perso the gov	ration received a writ rganization, check th t 17, 2006, has the c n who directly or ind erning body of the si	ten determination from nis box organization accepted a irectly controls, either a upported organization?	the IRS the IRS graph of the IRS graph o	at it is a Ty contribution gether with	pe I, Type from any persons o	e II, or Type of the foll described	e III owing per in (ii) and	sons? (iii) below,	Yes 119(i)	No
f g	If the organiz supporting o Since Augus (i) A perso the gov (ii) A family	ration received a writ rganization, check the t 17, 2006, has the country on who directly or ind erning body of the sum member of a persor	ten determination from nis box organization accepted a irectly controls, either a upported organization? n described in (i) above	the IRS the any gift or coalone or tog	at it is a Ty contribution gether with	pe I, Type from any persons o	ell, or Type of the foll described	e III owing per in (ii) and	sons? (iii) below,	Yes 119(i) 119(ii)	No
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P	art III Support Schedule for	Organizations	Described in	Section 509(a)(2) (Complete only	if you checked the bo	ox on line 9 of Part I.)
	ction A. Public Support		·· · · · · · · · · · · · · · · · · · ·		,		
Cal	endar year (or fiscal year beginning in)	(a) 2004	(b) 2005	(c) 2006	(d) 2007	(e) 2008	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")						
2	Gross receipts from admissions, merchandise sold or services per- formed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3	Gross receipts from activities that						
	are not an unrelated trade or bus- iness under section 513						
4	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
5	The value of services or facilities			-			
	furnished by a governmental unit to						
	the organization without charge						
6	Total. Add lines 1 - 5						
78	Amounts included on lines 1, 2, and						
	3 received from disqualified persons	· · · · · · · · · · · · · · · · · · ·			·		
k	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of 1% of the total of lines 9, 10c, 11, and 12 for the year or \$5,000						
	Add lines 7a and 7b						_
	Public support (Subtract line 7c from line 6.)	高温 斯坦 美国			"传统"的图像	第一次於當樣數	
	ction B. Total Support						
Cale	endar year (or fiscal year beginning in)	(a) 2004	(b) 2005	(c) 2006	(d) 2007	(e) 2008	(f) Total
9	Amounts from line 6						
10 a	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
b	Unrelated business taxable income						
	(less section 511 taxes) from businesses acquired after June 30, 1975				•		
c	Add lines 10a and 10b						
11	Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12	Other income. Do not include gain or loss from the sale of capital		·				
13	assets (Explain in Part IV.)	32486879983	GOTO SONO PORTE	通过中国 下的 1888年	CONTRACTOR OF THE	18/0/21/20/28/6V	
	First five years. If the Form 990 is for			d, fourth, or fifth ta	x vear as a sectio	•	ation.
		_					
Sec	tion C. Computation of Publ			· · · · · · · · · · · · · · · · · · ·			-
	Public support percentage for 2008 (I			olumn (fl)		15	%
	Public support percentage from 2007					16	%
	tion D. Computation of Inves					/	
	Investment income percentage for 20			e 13, column (fi)		17	%
	Investment income percentage from a					18	%
	33 1/3% support tests - 2008. If the						
	more than 33 1/3%, check this box ar						▶□
ь	33 1/3% support tests - 2007, if the	organization did no	ot check a box on	line 14 or line 19a,	and line 16 is mo	re than 33 1/3%, a	nd
	line 18 is not more than 33 1/3%, che	ck this box and st	op here. The orga	пization qualifies a	s a publicly suppo	orted organization .	>
	Private foundation. If the organization		-			= -	
			. •		Sch	edule A (Form 990	or 990-EZ) 2008

Schedule D

(Form 990)

Department of the Treasury

Supplemental Financial Statements

Attach to Form 990. To be completed by organizations that answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12.

Inspection

Employer identification number Name of the organization 04-2197449 THE MAY INSTITUTE, INC. Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" to Form 990, Part IV, line 6. (a) Donor advised funds (b) Funds and other accounts Total number at end of year Aggregate contributions to (during year) 2 Aggregate grants from (during year) Aggregate value at end of year Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? Did the organization inform all grantees, donors, and donor advisors in writing that grant funds may be used only for charitable purposes and not for the benefit of the donor or donor advisor or other impermissible private benefit? Part Formand Part IV, line 7. Purpose(s) of conservation easements held by the organization (check all that apply). Preservation of land for public use (e.g., recreation or pleasure) Preservation of an historically important land area Preservation of certified historic structure Protection of natural habitat Preservation of open space Complete lines 2a-2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year. Held at the End of the Year a Total number of conservation easements 2a b Total acreage restricted by conservation easements 2b c Number of conservation easements on a certified historic structure included in (a) **2**c Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the taxable year 🟲 Number of states where property subject to conservation easement is located Does the organization have a written policy regarding the periodic monitoring, inspection, violations, and enforcement of the conservation easements it holds? Staff or volunteer hours devoted to monitoring, inspecting, and enforcing easements during the year Amount of expenses incurred in monitoring, inspecting, and enforcing easements during the year > \$ Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)? ______ Yes In Part XIV, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" to Form 990, Part IV, line 8. ta If the organization elected, as permitted under SFAS 116, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items. b If the organization elected, as permitted under SFAS 116, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to (i) Revenues included in Form 990, Part VIII, line 1 (ii) Assets included in Form 990, Part X If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 relating to these items: a Revenues included in Form 990, Part VIII, line 1 b Assets included in Form 990, Part X

LHA For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule D (Form 990) 2008

Sche	dule D (Form 990) 2008 THE MA.	INSTITUTE, I	NC.				2197449	
Pa	rt III Organizations Maintaining Co							
3	Using the organization's accession and other	records, check any of the	e following tha	it are a signif	cant use of	its collection	items (check a	d)
	that apply):		7,		***			
а	Public exhibition	d 📙		hange progra				
b	Scholarly research	e	_ Other					
С	Preservation for future generations			,			3 4 VIV	
4	Provide a description of the organization's col						an xiv.	
5	During the year, did the organization solicit or							
_	to be sold to raise funds rather than to be ma						Yes L	No.
Pa	Trust, Escrow and Custodial reported an amount on Form 990, Part		plete if organ	ization answ	ered "Yes" t	o Form 990,	Part IV, line 9, (or
1a	Is the organization an agent, trustee, custodia							
	on Form 990, Part X?						Yes	No.
þ	If "Yes," explain the arrangement in Part XIV a	ind complete the followin	g table:					
	•						Amount	
C	Beginning balance					10		
d	Additions during the year				************	1d		
е	Distributions during the year	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,			-,	1e		
f	Ending balance					11	 	
	Did the organization include an amount on Fo	rm 990, Part X, line 21?				**********	Yes	No No
<u>b</u>	If "Yes," explain the arrangement in Part XIV.							
Pai	TW Endowment Funds. Complete if							
		21.2.2.2.2.2.2.2.	Prior year	(c) Two yea	2 12 1 1 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2	12 A 1731 III 34	ick (e) Four ye	ars back
i 1a	Beginning of year balance	1,000.			次/小端 鐵床	Marine S.	のない 連続変換を こん	
. b	Contributions	1980 Z 191 1980 Z 191	建产药等有数	CONTRACTOR OF THE PARTY OF THE			Control Contro	Battelet vo. 10 /
С	Investment earnings or losses					1201158906034-1210-131 271015890614-14132-1315 271017880615614-14132-1315		TENTEN CONTROL OF THE PARTY OF
d	Grants or scholarships			THE RES	翻译文字 到 的	e geloperation and a		SERVICE CONTRACTOR
e	Other expenditures for facilities	(1) (1)						
	and programs	Note A Vi	98 488 E. S.	The forest of	200200 10 2279			AND THE PARTY OF T
f	Administrative expenses	State of the state	/學學講演/表					AND STATE OF
g	End of year balance	1,000.					被排除。 医骶韧带	
2	Provide the estimated percentage of the year	end balance held as:				-		
а	Board designated or quasi-endowment 🕨 _	<u>.00</u> %						
d	Permanent endowment > 100.00	%						
c	Term endowment ▶%	j .	•					
3a	Are there endowment funds not in the posses	sion of the organization t	hat are held a	ınd administe	ered for the	organization	r	
	by:							es No
	(i) unrelated organizations	***************************************					3a(i)	<u> </u>
	(ii) related organizations							<u> </u>
b	if "Yes" to 3a(ii), are the related organizations						3b	
4	Describe in Part XIV the intended uses of the			•				
Par	t VI Investments - Land, Building:	· · · · · · · · · · · · · · · · · · ·	See Form 990	, Part X, line	10.			
	Description of investment	(a) Cost or other basis (investment)	1 .	or other (other)	(c) Depr	eciation	(d) Book v	alue
	Land			4,129.		3 1821 1975 (MINO DE 191 2 1975 (MINO DE 191	8,034,	129.
ia b	Buildings			6,890.	4.56	5,340.	20,761,	
	Leasehold improvements			4,239.		0,625.	1,683,	
	Equipment			5,335.		5,105.	,, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	230.
	Other	•		3,407.		4,043.		364.
	Add lines 1a-1e. (Column (d) should equal For			<u>-, -, •</u>)	,			887.
Total	. Add littes 14-16. (Column (d) should eddal For	m ooo, r are A, comming to	,,		***************************************	Sched	ule D (Form 99	

04-2197449 Page 3 Schedule D (Form 990) 2008 THE MAY INSTITUTE, INC. Part VII Investments - Other Securities. See Form 990, Part X, line 12. (c) Method of valuation: (a) Description of security or category (b) Book value Cost or end-of-year market value (including name of security) Financial derivatives and other financial products Closely-held equity interests Total. (Col (b) should equal Form 990, Part X, col (B) line 12.) Part VIII Investments - Program Related. See Form 990, Part X, line 13. (c) Method of valuation: (b) Book value (a) Description of investment type Cost or end-of-year market value **李宗思明** 经经验证据 经分配 医中部 **的现在分词** 医多种皮肤 Total. (Col (b) should equal Form 990, Part X, col (B) line 13.) Part IX Other Assets. See Form 990, Part X, line 15. (b) Book value (a) Description Total, (Column (b) should equal Form 990, Part X, col (B) line 15.) Part X Other Liabilities. See Form 990, Part X, line 25. (a) Description of liability (b) Amount Federal income taxes 1,094,435. THIRD PARTY PAYOR SETTLEMENTS INTEREST RATE SWAP AGREEMENT 652,715. 120,000. DUE TO AFFILIATES ESTIMATED THIRD-PARTY PAYOR SETTLEMENTS 409,554

Total. (Column (b) should equal Form 990, Part X, col (B) line 25.)..... In Part XIV, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48.

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2,276,704

	rt XI Reconciliation of Change in Net Assets from Form 990 to	Financ	ial Statement		ALD THE FAGE
1	Total revenue (Form 990, Part VIII, column (A), line 12)				100,038,142.
2	Total expenses (Form 990, Part IX, column (A), line 25)				101,941,687.
3	Excess or (deficit) for the year. Subtract line 2 from line 1		***********		-1,903,545.
4	Net unrealized gains (losses) on investments			· · · · · · · · · · · · · · · · · · ·	-532,801.
5	Donated services and use of facilities				<u> </u>
6	Investment expenses				
7	Prior period adjustments				
8	Other (Describe in Part XIV)				2,364,908.
9	Total adjustments (net). Add lines 4-8	• • • • • • • • • • • • • • • • • • • •	9		1,832,107.
10	Excess or (deficit) for the year per financial statements. Combine lines 3 and 9		10		-71,438.
	rt XII Reconciliation of Revenue per Audited Financial Stateme			r Retur	
1	Total revenue, gains, and other support per audited financial statements				101,633,053.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:	••,		100 m	
а	Net unrealized gains on investments	2a	-532,80	1.	
	Donated services and use of facilities				
	Recoveries of prior year grants				
	Other (Describe in Part XIV)		2,364,90	8.	
	Add lines 2a through 2d				1,832,107.
3	Subtract line 2e from line 1				99,800,946.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:			1 New 1970	
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a		7 1035	
b	Other (Describe in Part XIV)		237,19	6.	
	Add lines 4a and 4b				237,196.
5	Total revenue. Add lines 3 and 4c. (This should equal Form 990, Part I, line 12.)				100,038,142.
	TXIII Reconciliation of Expenses per Audited Financial Statem	ents W	th Expenses p	er Retu	ırn
1	Total expenses and losses per audited financial statements				101,704,491.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:		-	102 T 33	
а	Donated services and use of facilities	2a			
b	Prior year adjustments				
C	Losses reported on Form 990, Part IX, line 25			100 A	
d	Other (Describe in Part XIV)	1 1			
е	Add lines 2a through 2d			2e	0.
3	Subtract line 2e from line 1				101,704,491.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:			il Minist	
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a	•	· (0)(2)(5)	
	Other (Describe in Part XiV)		237,19	5	
	Add lines 4a and 4b			4c	237,196.
5	Total expenses. Add lines 3 and 4c. (This should equal Form 990, Part I, line 18.)			5	101,941,687.
Par	t XIV Supplemental Information				
Comp	plete this part to provide the descriptions required for Part II, lines 3, 5, and 9; Part II	l, lines 1a	and 4; Part IV, line	s 1b and	2b; Part V, line 4; Part
X; Pa	t XI, line 8; Part XII, lines 2d and 4b; and Part XIII, lines 2d and 4b.				•
PAF	T V, LINE 4: TO BE HELD FOR INVESTMENT				
	·				
		·			,
PAR	T XI, LINE 8 - OTHER ADJUSTMENTS:				
UNR	EALIZED LOSS ON INTEREST RATE SWAP AGREEM	ENT:	-380105.		
GAI	N ON SALE-LEASEBACK TRANSACTIONS: 2745013	•	·		
PAR	T XII, LINE 2D - OTHER ADJUSTMENTS:				
GAI	N ON SALE LEASE BACK TRANSACTION: 2745013	•			
				Sched	ule D (Form 990) 2008
882054	В				

Schedule D (Form 990) 2008 THE MAY INSTITUTE, INC.	04-2197449 Pag
Part XIV Supplemental Information (continued)	THE CHARLES AND ADDRESS OF THE CONTROL OF THE CONTR
UNREALIZED LOSS ON INTEREST RATE SWAP AGREEMENT: -3801	.05.
PART XII, LINE 4B - OTHER ADJUSTMENTS:	
INTERCOMPANY TRANSACTIONS NOT INCLUDED IN CONSOLIDATED	› ምፒእንአእን ፖፒአፒ
STATEMENTS: 237196.	
PART XIII, LINE 4B - OTHER ADJUSTMENTS:	
INTERCOMPANY TRANSACTIONS NOT INCLUDED IN CONSOLIDATED) FINANCIAL
STATEMENTS: 237196.	
)TATEMENTS: 23/190:	
	<u> </u>

SCHEDULE E

(Form 990 or 990-EZ)

Name of the organization

Department of the Treasury Internal Revenue Service

Schools

To be completed by organizations that answer "Yes" to Form 990, Part IV, line 13, or Form 990-EZ, Part VI, line 48.

Attach to Form 990 or Form 990-EZ.

OMB No. 1545-0047

2008

Open to Public Inspection

Employer identification number

	THE MAY INSTITUTE, INC.	04-21	974	49	
					NO
1 Do	pes the organization have a racially nondiscriminatory policy toward students by statement in its charter, byla	ws,			
	her governing instrument, or in a resolution of its governing body?			X	İ.
	oes the organization include a statement of its racially nondiscriminatory policy toward students in all its broc				
	talogues, and other written communications with the public dealing with student admissions, programs, and		2	X	
	as the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media du	1 .		134	大型原数 YMAST
	riod of solicitation for students, or during the registration period if it has no solicitation program, in a way tha		- A		V.
	e policy known to all parts of the general community it serves? If "Yes," please describe. If "No," please expla		3	x	
	HROUGH BROCHURES, PAMPHLETS AND AN ANNUAL PUBLICATION			4000	16.53
-	EWSPAPER AS A MEMBER OF MASSACHUSETTS ASSOCIATION OF 7	50/23			
	PPROVED PRIVATE SCHOOLS.			95.0	
55,550	**************************************		\$ 100 E		
4 Do	bes the organization maintain the following?				
	cords indicating the racial composition of the student body, faculty, and administrative staff?	i	4a	X	
	cords documenting that scholarships and other financial assistance are awarded on a racially nondiscrimina	i i	4b	X	
	pies of all catalogues, brochures, announcements, and other written communications to the public dealing v				
	missions, programs, and scholarships?		4c	X	
	pies of all material used by the organization or on its behalf to solicit contributions?			Х	
	rou answered "No" to any of the above, please explain. (If you need more space, attach a separate statemer	3/3/1		31 3	Sec.
11 y	The to any of the above, please explain, in you need more space, and a separate statement	100			E S
5 Do	es the organization discriminate by race in any way with respect to:		W.J.		
	udents' rights or privileges?	[5.27] 1	5a	COMME.	X
	missions policies?		5b		X
	ployment of faculty or administrative staff?		5c		X
	holarships or other financial assistance?		5d		X
	ucational policies?		5e		X
	e of facilities?		5f		X
	nletic programs?		5a		X
	ner extracurricular activities?		5h		X
	ou answered "Yes" to any of the above, please explain. (If you need more space, attach a separate stateme			250	
" y	ou answered Tes to any of the above, produce explaint in you more space, and on a coparate executive			100 A	APPEN AND BUT
	· · · · · · · · · · · · · · · · · · ·				
		<u>#</u>	\$ 4 ×		
Sa Dos	es the organization receive any financial aid or assistance from a governmental agency?		3a	X	and the second
	s the organization's right to such aid ever been revoked or suspended?		ib a		X
		EMENT 1	en kar	3.3	
-	es the organization certify that it has complied with the applicable requirements of sections 4.01 through 4.0	1287		法副	
	v. Proc. 75-50, 1975-2 C.B. 587, covering racial nondiscrimination? If "No," attach an explanation	i		X	Pr-4814352
		ule E (Form 990 o	<u> </u>		2008

SCHEDULE J (Form 990)

Department of the Treasury

Name of the organization

Internal Revenue Service

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

▶ Attach to Form 990. To be completed by organizations that answered "Yes" to Form 990, Part IV, line 23.

OMB No. 1545-0047

2008

Open to Public Inspection

Employer identification number

04-2197449 THE MAY INSTITUTE, INC. **Questions Regarding Compensation** Yes No ta Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items. Housing allowance or residence for personal use First-class or charter travel Payments for business use of personal residence Travel for companions Health or social club dues or initiation fees Tax indemnification and gross-up payments Discretionary spending account X Personal services (e.g., maid, chauffeur, chef) b If fine 1a is checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain 2 Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a? Indicate which, if any, of the following the organization uses to establish the compensation of the organization's CEO/Executive Director, Check all that apply. X Written employment contract Compensation committee X Compensation survey or study Independent compensation consultant X Approval by the board or compensation committee X Form 990 of other organizations 4 During the year, did any person listed in Form 990, Part VII, Section A, line 1a: 4a a Receive a severance payment or change of control payment? h Participate in, or receive payment from, a supplemental nonqualified retirement plan? 4b c Participate in, or receive payment from, an equity-based compensation arrangement? 40 If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III. Only 501(c)(3) and 501(c)(4) organizations must complete lines 5-8. 5 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of: 5a a The organization? b Any related organization? If "Yes," to line 5a or 5b, describe in Part III. 6 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of: 6a a The organization? 6b b Any related organization? If "Yes" to line 6a or 6b, describe in Part III. 7 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III 8 Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regs. section 53.4958-4(a)(3)? If "Yes," describe in Part III

LHA For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2008

Schedule J (Form 990) 2008 THE MAY INSTITUTE, INC. 04-2197449

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a.

		-						
		(B) Breakdown of W	Ç	and/or 1099-MISC compensation	(2)	(Q)	(E)	(F)
(A) Name		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other compensation	compensation	Nontaxable benefits	lotal of columns (B)(i)-(D)	Compensation reported in prior Form 990 or Form 990-EZ
WALTER P CHRISTIAN DH	© (E	265,866.	16,798.	765,958.	33,073.	5,057.	1,086,752.	175,236.
	•	206,63	7,500.	115,063.	30,30	1,947.	361,448.	119,859.
MICHABL MILCZAREK		175,127.	00	132,848.	27.201.	3.585.	338.761.	95.223
ALAN HARCHIK		9		4 1	۱	0	֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓	
DENNIS RUSSO	e e	211,247.	0.0	69,106.	37,231.	2,377.	319,961.	116,100.
JOY BURGHARDT	<u>e</u>	61,050.	0.0	193,858.	0.0	1,522.	256,430.	254,908.
JAMES MILLINS	88	156,516.	15,000.	74,25	23,342.	2,377.	271,48	85,867.
HEIDI HOWARD	€ €	170,94	2,500.	67,78	25,444.	1,947.	268,625.	92,404.
JAMES M. SPERRY	88	124,894.	0.0	84,	13,724.	6,574.	229,938.	0
	€ €	140,020.	-0	74,687.	17,537.	2,377.	234,621.	0.0
	€ €	125,66		60,814.	23,735.	3,807.	214,01	0
GARY PACE	Ç €	103		76,132.	10,687.	5,824.	196,39	0.0
	68	133,29		35,697.	5,399.	4,334.	178,72	0
ROBERT F. PUTNAM	88	124		42,848.	15,837.	2,074.	184,762.	00
		1	A TOTAL CONTRACTOR OF THE PROPERTY OF THE PROP					
				ī			Schedul	Schedule J (Form 990) 2008

Part III Supplemental Information

Schedule J (Form 990) 2008

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8. Also complete this part for any additional information.

ITS GROWTH FROM A LOCAL NONPROFIT WITH PROGRAM LOCATIONS IN MASSACHUSETTS

ONLY, TO ONE WITH A NATIONAL SCOPE ABLE TO PROVIDE SERVICES TO TENS OF

THOUSANDS OF INDIVIDUALS IN THE NORTHEAST, SOUTHEAST, AND ON THE WEST

GROWING FROM A \$42M COAST. THE ORGANIZATION ALSO MORE THAN DOUBLED IN SIZE, TO A \$104M ORGANIZATION, AND INCREASED ITS STAFF BY MORE THAN 100 PERCENT,

FROM 1,265 TO 2,598.

MAY INSTITUTE HAS AN EXCEPTIONALLY STRONG RETENTION RECORD FOR MEMBERS OF

ITS SENIOR LEADERSHIP. GIVEN THE COMPLEXITIES OF MANAGING AN ORGANIZATION

OF THIS SIZE AND WITH ITS BREADTH AND DEPTH OF SERVICES, IT IS CRITICAL

THAT WE RECRUIT AND MAINTAIN SENIOR LEADERS OF THE HIGHEST CALIBER.

DR. WALTER P. CHRISTIAN, MAY INSTITUTE'S PRESIDENT AND CEO, HAS BEEN AN

EMPLOYEE OF MAY INSTITUTE FOR 32 YEARS. HE AND THE 12 SENIOR MANAGERS WHO

RECEIVED DEFERRED COMPENSATION HAVE 185 YEARS OF COMBINED SERVICE TO THE

ORGANIZATION. ELEVEN OF THESE 13 EMPLOYEES, EACH WITH AN AVERAGE OF 14

YEARS OF SERVICE, CONTINUE TO BE EMPLOYED BY THE ORGANIZATION IN TOP

MANAGEMENT ROLES

29

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 8b, 7, and 8. Also complete this part for any additional information.

MAY INSTITUTE STRICTLY ADHERES TO MASSACHUSETTS REGULATION 808 CMR

10.5(24), WHICH GOVERNS THE AMOUNT OF EXECUTIVE COMPENSATION FOR SENIOR

MANAGEMENT IN MASSACHUSETTS NONPROFITS. MAY INSTITUTE ALSO VOLUNTARILY

COMPLIES WITH FEDERAL SARBANES-OXLEY REQUIREMENTS, AND USES AN INDEPENDENT

COMPENSATION CONSULTANT TO PROVIDE NATIONAL COMPARATIVE DATA TO ESTABLISH

APPROPRIATE SALARY LEVELS FOR THE CEO AND CFO.

W CHRISTIAN - \$682,343, M MILCZAREK AMOUNTS PAID WERE AS FOLLOWS:

\$87,602, A HARCHIK - \$111,854, D RUSSO - \$45,362, J BURGHARDT - \$88,500, J

MILLINS - \$59,963, H HOWARD - \$44,939, J LUISELLI - \$63,483, J SPERRY

\$69,483, L SOLOTAR - \$45,845, G PACE - \$58,572, S WILCZYNSKI - \$23,773, AND

R PUTNAM - \$29,812.

Schedule J (Form 990) 2008

Attach to Form 990. To be completed by organizations that answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information on Schedule O (Form 990). Supplemental Information on Tax-Exempt Bonds INC. THE MAY INSTITUTE, Name of the organization Department of the Treasury Internal Revenue Service SCHEDULEK (Form 990) Parti

OMB No. 1545-0047

Open to Public Inspection

Employer identification number (h) On behalf ŝ × of issuer Yes 04-2197449 (g) Defeased 2 Yes Ö REFI ۵ (f) Description of purpose RE PURCHASE, 6,500,000 RENOVATION O (e) issue price 04-343181457583RGX7 10/27/06 (d) Date issued (c) CUSIP# < (p) Issuer EIN Proceeds in refunding or defeasance escrows MA. DEVELOPMENT FINANCE Working capital expenditures from proceeds Issuance costs from proceeds **Bond Issues** (Required for 2008) Capital expenditures from proceeds Part II Proceeds (Optional for 2008) Gross proceeds in reserve funds Year of substantial completion (a) Issuer name Total proceeds of issue ... 4 Other unspent proceeds A AGENCY

0

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Yes ٥ Ω Yes ŝ Yes No Ħ Yes ž Yes Are there any lease arrangements with respect to the financed Was the organization a partner in a partnership, or a member of an LLC, which owned property financed by tax-exempt Q

882121 12-19-09 LHA For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for F**여러 99**0.

property which may result in private business use?

Schedule K (Form 990) 2008

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Yes

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Yes

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Yes

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Yes

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Yes

Were the bonds issued as part of a current refunding issue?

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O) 2

Were the bonds issued as part of an advance refunding

Does the organization maintain adequate books and records

Part III Private Business Use (Optional for 2008)

to support the final allocation of proceeds?

Has the final allocation of proceeds been made?

issue?

11

5

SCHEDULE M (Form 990)

Department of the Treasury

Name of the organization

Internal Revenue Service

NonCash Contributions

To be completed by organizations that answered "Yes" on Form 990, Part IV, lines 29 or 30.

Attach to Form 990.

OMB No. 1545-0047

Open to Public

Inspection

Employer identification number

THE MAY INSTITUTE 04-2197449 INC. Part I Types of Property (a) (d) Check if Number of Revenues reported on Method of determining applicable Form 990, Part VIII, line 1g contributions revenues Art - Works of art Art - Historical treasures Art - Fractional interests 3 生物 医甲基甲基氏 Books and publications _____ Clothing and household goods 5 Cars and other vehicles Boats and planes intellectual property Securities - Publicly traded _____ 9 10 Securities - Closely held stock Securities - Partnership, LLC, or trust interests Securities - Miscellaneous 12 Qualified conservation contribution (historic structures) Qualified conservation contribution (other): 14 12,122.FMV Real estate - Residential Х 112,725.FMV Real estate - Commercial 16 Real estate - Other 17 Collectibles 18 Food inventory 19 Drugs and medical supplies 20 21 Taxidermy 22 Historical artifacts Scientific specimens 23 Archeological artifacts 98,250.FMV (COMP. EQUIPT.) 25 26 Other > 28 Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part IV, Donee Acknowledgment Yes No 30a During the year, did the organization receive by contribution any property reported in Part I, lines 1-28 that it must hold for at least three years from the date of the initial contribution, and which is not required to be used for exempt purposes for 30athe entire holding period? b If "Yes," describe the arrangement in Part II. 31 Does the organization have a gift acceptance policy that requires the review of any non-standard contributions? 31 32a Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash X contributions? b If "Yes," describe in Part II. If the organization did not report revenues in column (c) for a type of property for which column (a) is checked, For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990. Schedule M (Form 990) 2008

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Schedule M (For	m 990) 2008	THE	MAY INS	UTITE	TE, I	NC.			٠.,		04-	2197449	Page
Part II Su	pple	mental	Infor	mation. Con r any additiona	nplete this	s part to pr	ovide	the i	informat	tion required b	y Part	l, lines 30b,	32b, and 33.	
Also	o com	piete this i	part to	r any additiona	il Interma	aon.								
SCHEDULE	Μ,	PART	I.	COLUMN	(B):	LINE	25	_	THE	NUMBER	OF	ITEMS	RECEIVED	
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(Form 990)

Supplemental Information to Form 990

Attach to Form 990. To be completed by organizations to provide additional information for responses to specific questions for the Form 990 or to provide any additional information. 2008
Open to Public Inspection

Department of the Treasury Inspection Employer identification number Name of the organization 04-2197449 THE MAY INSTITUTE, INC. DESCRIPTION OF ORGANIZATION MISSION: FORM 990, PART III, LINE 1. DISSEMINATE THE RESULTS OF RESEARCH CONCERNING THE EDUCATION AND REHABILITATION OF THESE INDIVIDUALS. WE ALSO TRAIN AND CONSULT WITH PROFESSIONALS AND ORGANIZATIONS SERVING THESE INDIVIDUALS. FORM 990, PART III, LINE 2, NEW PROGRAM SERVICES: ON JULY 1, 2008, MAY SOUTH, INC. WAS DISSOLVED AND ALL ASSETS, LIABILITIES, NET ASSETS, AND PROGRAMS OF THE FORMER ENTITY MERGED INTO THE MAY INSTITUTE, INC FORM 990, PART III, LINE 4D, OTHER PROGRAM SERVICES: CONSULTING AND HOME BASED SERVICES ARE PROVIDED TO SCHOOL DISTRICTS OTHER PRIVATE ORGANIZATIONS AND FAMILIES. SERVICES FOCUS ON NEEDS OF INDIVIDUALS WITH DEVELOPMENTAL DISABILITIES AND BEHAVIORAL NEEDS. EXPENSES \$ 6892424. INCLUDING GRANTS OF \$ 0. REVENUE \$ 7004893. THE ORGANIZATION PROVIDES UNIQUE ABA TRAINING SPECIAL PROJECTS. SERVICES, PROGRAM MANAGEMENT, AND RESEARCH NOT RELATED TO ITS PRIMARY PROGRAM SERVICE SYSTEM INCLUDING GRANTS OF \$ 0. REVENUE \$ 1791903. EXPENSES \$ 2250923. FORM 990, PART VI, SECTION A, LINE 10: THE BOARD DELEGATED RESPONSIBILITY TO REVIEW THE FORM 990 TO THE FINANCE AND STRATEGIC PLANNING COMMITTEE. COMMITTEE MET WITH OUR EXTERNAL TAX ADVISOR TO REVIEW THE FORM 990. THE FINANCE AND STRATEGIC PLANNING COMMITTEE REPORTED TO THE BOARD OF THE FULL BOARD MEMBERSHIP WAS PROVIDED WITH A COPY OF THE FORM

LHA For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule O (Form 990) 2008

832211 12-18-08

(Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Information to Form 990

Attach to Form 990. To be completed by organizations to provide additional information for responses to specific questions for the Form 990 or to provide any additional information. 2008
Open to Public Inspection

Name of the organization Employer identification number 04-2197449 THE MAY INSTITUTE INC. 990 PRIOR TO FILING. FORM 990, PART VI, SECTION B, LINE 12C: DIRECTORS, OFFICERS, KEY EMPLOYEES CERTIFY COMPLIANCE WITH THE ORGANIZATION'S CONFLICT OF INTEREST POLICY THE CERTIFICATION PROCESS IS SUPERVISED BY THE TREASURER. INSTANCES OF DISCLOSURE OF POSSIBLE CONFLICT ARE REPORTED TO THE BOARD'S EXECUTIVE COMMITTEE FOR ADJUDICATION AND ACTION. FORM 990, PART VI, SECTION B, LINE 15: THE ORGANIZATION'S OUTSIDE TAX ADVISOR IS PRESENTED WITH A DRAFT REBUTTAL PRESUMPTION CHECKLIST WHICH DETAILS TOTAL PROPOSED COMPENSATION FOR THE PRESIDENT/CEO AND TREASURER/CFO. THE TAX ADVISOR REVIEWS APPROPRIATE COMPARABILITY DATA. SOURCES OF REVIEW DATA ARE INCORPORATED INTO THE CHECKLISTS. THE CHECKLISTS ARE PRESENTED TO THE BOARD'S EXECUTIVE COMMITTEE FOR REVIEW AND RECOMMENDATION. THE BOARD APPROVES THE COMPENSATION AT A REGULARLY SCHEDULED MEETING. THE PERSONS SETTING THE COMPENSATION ARE INDEPENDENT OF THE INDIVIDUALS WHOSE COMPENSATION IS BEING DETERMINED FORM 990, PART VI, SECTION C, LINE 19: THE ORGANIZATION'S CONFLICT OF INTEREST POLICY AND GOVERNING DOCUMENTS ARE AVAILABLE THROUGH THE FINANCIAL STATEMENTS ARE AVAILABLE THROUGH THE ORGANIZATION'S WEBSITE. MASSACHUSETTS ATTORNEY GENERAL'S DIVISION OF PUBLIC CHARITIES WEBSITE, NATIONAL DATA SOURCES SUCH AS GUIDESTAR, THE MASSACHUSETTS EXECUTIVE OFFICE

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Schedule O (Form 990) 2008

OF ADMINISTRATION AND FINANCE'S OPERATIONAL SERVICES DIVISION WEBSITE,

UPON REQUEST.

SCHEDULE 0

(Form 990)

Department of the Treasury Internal Revenue Service

Suppremental Information to Form 990

➤ Attach to Form 990. To be completed by organizations to provide additional information for responses to specific questions for the Form 990 or to provide any additional information.

OMB No. 1545-0047 Open to Public Inspection

Name of the organization

THE MAY INSTITUTE, INC.

Employer identification number 04-2197449

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Schedule O (Form 990) 2008

(Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Information to Form 990

Attach to Form 990. To be completed by organizations to provide additional information for responses to specific questions for the Form 990 or to provide any additional information. 2008
Open to Public Inspection

Name of the organization

Employer identification number

04-2197449 THE MAY INSTITUTE, INC SERVICES AND ACTIVITIES FOR INDIVIDUALS IN OUR RESIDENTIAL PROGRAMS INDIVIDUALIZED HEALTHCARE; FUNCTIONAL LIVING ACTIVITIES; INCLUDE: PSYCHIATRIC CONSULTATION; RECREATIONAL ACTIVITIES; SUPPORTED EMPLOYMENT AND TRAINING; CLINICAL SERVICES; DAY PROGRAMS; VOLUNTEER ACTIVITIES; SOCIAL SKILLS TRAINING; COMMUNITY INTEGRATION; COMMUNICATION SKILLS DEVELOPMENT; AND BEHAVIORAL THERAPIES AND INTERVENTION RESIDENTIAL MODELS INCLUDE SEMI-INDEPENDENT APARTMENTS (40-60 HOURS PER WEEK OF STAFF PRESENCE PER RESIDENT) AND SMALL COMMUNITY-BASED GROUP HOMES FOR 2-5 INDIVIDUALS (24-HOUR SUPERVISION WITH EITHER AWAKE OR ASLEEP OVERNIGHT STAFF) DAY HABILITATION PROGRAMS: MANY INDIVIDUALS WITH DEVELOPMENTAL DISABILITIES REQUIRE SPECIALIZED SUPPORT TO ACHIEVE COMMUNITY INCLUSION. MAY INSTITUTE'S FOUR DAY HABILITATION PROGRAMS PROVIDE INDIVIDUALIZED SUPPORT FOR 450 ADULTS OF ALL AGES, INCLUDING THOSE WITH COMPLEX MEDICAL NEEDS. THESE PROGRAMS COMBINE MEDICAL MONITORING, INCLUDING NURSING, PHYSICAL, OCCUPATIONAL AND SPEECH THERAPIES, WITH DAILY LIVING SKILLS TRAINING AND ACTIVE COMMUNITY INVOLVEMENT **VOCATIONAL SERVICES:** VALUED COMMUNITY WORK IS CRITICAL TO OVERALL QUALITY OF LIFE FOR AN ADULT WITH DEVELOPMENTAL DISABILITIES. MAY INSTITUTE'S EMPLOYMENT TRAINING AND SUPPORTED EMPLOYMENT PROGRAMS PROVIDE COMPREHENSIVE LHA For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990. Schedule O (Form 990) 2008 832211 12-18-08

(Form 990)

Department of the Treasury Internal Revenue Service

Suppremental Information to Form 990

➤ Attach to Form 990. To be completed by organizations to provide additional information for responses to specific questions for the Form 990 or to provide any additional information.

OMB No. 1545-0047 Open to Public Inspection ...

Name of the organization

Employer identification number

THE MAY INSTITUTE, INC.	04-2197449
SERVICES, RANGING FROM CENTER-BASED WORK SKILLS TRAINING	то
COMMUNITY-BASED JOB COACHING AND SUPPORT. INDIVIDUALS REC	EIVE A LEVEL
OF SUPPORT BASED ON THEIR UNIQUE ABILITIES, WITH THE ULTI	MATE GOAL OF
GAINING THE SKILLS REQUIRED FOR COMPETITIVE EMPLOYMENT.	
FORM 990, PART III, LINE 4B:	
CHILDREN AND ADOLESCENTS WITH BRAIN INJURY. ALL OF OUR S	CHOOLS ARE
ACCREDITED BY THE COMMISSION ON ACCREDITATION OF REHABILI	TATION
FACILITIES (CARF).	
THE MAY CENTERS ARE GUIDED BY DOCTORAL-LEVEL CLINICAL DIR	ECTORS WHO
OVERSEE ALL PROGRAMS AND SERVICES. MAY INSTITUTE'S STAFF	INCLUDES MORE
THAN 40 LICENSED AND CREDENTIALED DOCTORAL-LEVEL PROFESSI	ONALS, AND
MORE THAN 60 BEHAVIOR ANALYSTS WITH BCBA (BOARD CERTIFIED	BEHAVIOR
ANALYST) AND BCABA (BOARD CERTIFIED ASSISTANT BEHAVIOR AN	ALYST)
CERTIFICATION. WITH OUR MASTER'S-LEVEL STAFF, THIS REPRES	ENTS ONE OF
THE COUNTRY'S LARGEST CONCENTRATIONS OF ON-SITE CLINICIAN	S WITH
EXPERTISE IN AUTISM AND OTHER DEVELOPMENTAL DISABILITIES,	SPECIAL
EDUCATION, AND APPLIED BEHAVIOR ANALYSIS (ABA).	
OUR PROGRAMS ARE BASED ON APPLIED BEHAVIOR ANALYSIS (ABA)	, WHICH HAS
BEEN ENDORSED BY THE NATIONAL INSTITUTES OF HEALTH AND TH	E ASSOCIATION
FOR SCIENCE IN AUTISM TREATMENT, AND HAS BEEN IDENTIFIED	BY THE SURGEON
GENERAL OF THE UNITED STATES AS THE MOST EFFECTIVE WAY TO	TREAT AUTISM
AND NEUROLOGICAL DISORDERS. ADDITIONALLY, ACCORDING TO TH	E NATIONAL
AUTISM CENTER'S NATIONAL STANDARDS REPORT (2009), DATA CO LHA For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.	LLECTED Schedule O (Form 990) 2008
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(Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Information to Form 990

Attach to Form 990. To be completed by organizations to provide additional information for responses to specific questions for the Form 990 or to provide any additional information.

OMB No. 1545-0047 Inspection

Name of the organization

Employer identification number

THE MAY INSTITUTE, INC.	04-2197449
THROUGH HUNDREDS OF STUDIES INDICATE THAT ABA IS A HIGHLY	EFFECTIVE
METHOD TO TEACH CHILDREN AND ADOLESCENTS WITH ASD.	
MAY CENTER SCHOOL FEATURES INCLUDE: EVIDENCE-BASED TREAT	MENT;
INDIVIDUALIZED PROGRAMMING AND A HIGH STAFF-STUDENT RATIO	; HEALTH
SERVICES AND ON-SITE NURSING STAFF; ALLIED HEALTH SERVICE	S, INCLUDING
OCCUPATIONAL, PHYSICAL, AND SPEECH THERAPISTS; FAMILY SUP	PORT SERVICES
AND TRAINING, INCLUDING FAMILY THERAPISTS, COUNSELORS, AN	D SOCIAL
WORKERS; VOCATIONAL SERVICES; ADAPTIVE PHYSICAL EDUCATION	PROGRAMS; AN
INTEGRATED PRESCHOOL (IN RANDOLPH); AND ART AND MUSIC PRO	GRAMS.
THE MAY CENTER IN RANDOLPH COMBINES DAY SCHOOL SERVICES W	ITH
RESIDENTIAL LIVING IN ONE OF SEVERAL COMMUNITY-BASED HOME	S. RESIDENTIAL
SERVICES FOCUS ON HELPING STUDENTS DEVELOP GREATER INDEPE	NDENCE IN ALL
ACTIVITIES OF DAILY LIVING.	
AS PART OF OUR DEDICATION TO THE HIGHEST POSSIBLE STANDAR	DS, OUR
QUALITY IMPROVEMENT DIVISION WORKS WITH ALL PROGRAMS TO M	EASURE
PERFORMANCE AND TRACK PROGRESS. RESULTS CONSISTENTLY REVE	AL OUTSTANDING
SATISFACTION (95% OR HIGHER) ON THE PART OF INDIVIDUALS S	ERVED,
FAMILIES AND GUARDIANS, AND AFFILIATED AGENCIES.	The second secon
FORM 990, PART III, LINE 4C:	
OUR EVALUATION AND THERAPY SERVICES FOR CHILDREN, ADOLESC	ENTS, AND
FAMILIES ARE PROVIDED BY CLINICIANS WITH SPECIFIC CLINICA	L TRAINING IN
THE EVALUATION AND TREATMENT OF YOUTH AND FAMILIES. OUR P	
LHA For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990. 832211 12-18-08	Schedule O (Form 990) 2008

(Form 990)

Department of the Treasury internal Revenue Service

Supplemental Information to Form 990

Attach to Form 990. To be completed by organizations to provide additional information for responses to specific questions for the Form 990 or to provide any additional information.

OMB No. 1545-0047 Open to Public Inspection

Name of the organization

Employer identification number

THE MAY INSTITUTE, INC. 04-2197449
SERVICES INCLUDE: SITE-BASED CLINICS; SCHOOL AND HOME-BASED SERVICES;
PSYCHOLOGICAL AND NEUROPSYCHOLOGICAL TESTING; AND GROUP TREATMENT. OUR
CHILDREN'S SERVICES PROGRAM PROVIDES "WRAP-AROUND SERVICES" TO CHILDREN
4 TO 19 YEARS OF AGE. THE GOAL OF THE PROGRAM IS TO KEEP CHILDREN WITH
SERIOUS EMOTIONAL DISABILITIES IN THE HOMES AND COMMUNITIES, REDUCING
THE NEED FOR OUT-OF-HOME PLACEMENTS.
THE REED FOR OUT OF HOME TEMPERATE.
OUR SPECIALTY SERVICES FOR CHILDREN INCLUDE VARIOUS PROGRAMS TO SUPPORT
AT-RISK CHILDREN AND ADOLESCENTS, INCLUDING THOSE WITH BEHAVIORAL
HEALTH ISSUES. THESE SERVICES INCLUDE THE GYM PROGRAM, OUR THERAPEUTIC
AFTER-SCHOOL PROGRAM, AND THE SPEAK PROGRAM (SAFETY PROTECTION
EDUCATION AND ASSERTIVENESS FOR KIDS), A CHILD ABUSE EDUCATION AND
PREVENTION PROGRAM AVAILABLE TO SCHOOL DISTRICTS ACROSS THE COUNTRY.
FOR ADULTS: MAY INSTITUTE PROVIDES A FULL RANGE OF MENTAL HEALTH
SERVICES TO ADULTS. CARING, EFFECTIVE STATE-OF-THE-ART SERVICES ARE
AVAILABLE TO INDIVIDUALS WITH A WIDE RANGE OF DISORDERS.
THE MAY COUNSELING CENTERS IN WALPOLE, MASS., AND IN WEST ROXBURY,
MASS., OFFER ADULTS A BROAD RANGE OF EMOTIONAL AND PSYCHOLOGICAL
SERVICES. OUR HIGHLY TRAINED, MULTI-DISCIPLINARY TEAM CONSISTS OF
PSYCHIATRISTS, PSYCHOLOGISTS, CLINICAL SOCIAL WORKERS, NURSES, AND
INTERNS. THESE PROFESSIONALS PROVIDE SPECIALIZED CLINICAL CARE FOR KEY
EMOTIONAL AND BEHAVIORAL CONCERNS INCLUDING ANXIETY DISORDERS,
DEPRESSION, EATING DISORDERS, WOMEN'S ISSUES, AND LEARNING
DOLARDON TOTAL DESCRIPTION OF TOTAL OF THE PROPERTY OF THE PRO

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Schedule O (Form 990) 2008

DIFFICULTIES.

(Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Information to Form 990

Attach to Form 990. To be completed by organizations to provide additional information for responses to specific questions for the Form 990 or to provide any additional information. 2008
Open to Public Inspection

Employer identification number 04-2197449

Name of the organization

THE MAY INSTITUTE, INC.

THE PROFESSIONALS AT OUR CENTERS STRIVE TO PROVIDE THE MOST EFFECTIVE

TREATMENT, UTILIZING CLINICALLY PROVEN, GOAL-ORIENTED INTERVENTIONS AND

ONGOING SUPPORT. OUR SERVICES INCLUDE: COMPREHENSIVE DIAGNOSTIC

EVALUATIONS; INDIVIDUAL, COUPLES, AND FAMILY THERAPY; SPECIALIZED

GROUPS; 24-HOUR CRISIS SERVICES; MEDICATION EVALUATIONS AND MANAGEMENT;

PSYCHOLOGICAL AND NEUROPSYCHOLOGICAL TESTING; SEPARATION AND DIVORCE

COUNSELING; AND DIALECTICAL BEHAVIOR THERAPY.

OUR BEHAVIORAL HEALTH DAY SERVICES, INCLUDING THE ADULT DAY HEALTH
PROGRAM AND OUR DAY TREATMENT PROGRAMS, SERVE ADULTS WITH PSYCHIATRIC

AND DEVELOPMENTAL DISABILITIES AND OLDER ADULTS WITH MENTAL ILLNESS. WE
ALSO PROVIDE COMMUNITY SUPPORT AND SOCIAL OPPORTUNITIES FOR ADULTS WITH
BEHAVIORAL HEALTH NEEDS THROUGH OUR PYCHOSOCIAL REHABILITATION
CLUBHOUSE PROGRAMS. OTHER CLUBHOUSE SERVICES INCLUDE JOB SKILLS AND
EMPLOYMENT SUPPORT, AND HOUSING, EDUCATION, AND SOCIAL SUPPORT.

MAY INSTITUTE'S CRISIS STABILIZATION UNIT IS A 10-BED HOSPITAL

DIVERSION PROGRAM IN HYANNIS, MASS., FOR ADULTS WITH MAJOR MENTAL

ILLNESS. THE PROGRAM HELPS TO STABILIZE AN INDIVIDUAL IN CRISIS AND

SERVES AS AN ALTERNATIVE TO HOSPITALIZATION. IT IS ALSO UTILIZED AS A

STEP-DOWN FROM A HOSPITAL.

OUR RESPITE CARE PROGRAM IS A SHORT-TERM SUPERVISED RESIDENTIAL LIVING
PROGRAM WHICH SERVICES SOUTHEASTERN MASSACHUSETTS, OFFERS 24-HOUR
STAFFING. THROUGH THE PROGRAM, MAY INSTITUTE PROVIDES A SAFE,

SUPPORTIVE, SEMI-STRUCTURED PROGRAM IN A CONGREGATE ENVIRONMENT. WE

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12-19-08

(Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Information to Form 90

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OMB No. 1545-0047 Open to Public

Inspection Name of the organization Employer identification number

THE MAY INSTITUTE, INC.	04-2197449
ALSO OFFER SHORT-TERM INDIVIDUAL, GROUP, AND SUPPORTIVE C	OUNSELING.
ACHIEVEMENTS:	
OVER THE YEARS, EXCELLENCE IN SERVICE, TRAINING, AND RESE	ARCH AT MAY
INSTITUTE HAS LED TO BOTH NATIONAL AND INTERNATIONAL RECO	GNITION. OUR
ACHIEVEMENTS INCLUDE:	
-MAY INSTITUTE IS THE FIRST NONPROFIT HUMAN SERVICES ORGA	NIZATION IN
THE COUNTRY TO RECEIVE TOP NATIONAL HONORS FROM THE SOCIE	TY FOR THE
ADVANCEMENT OF BEHAVIOR ANALYSIS (SABA) AND THE ASSOCIATI	ON FOR
BEHAVIORAL AND COGNITIVE THERAPIES (ABCT). THE INSTITUTE	RECEIVED THE
2005 OUTSTANDING TRAINING PROGRAM AWARD FROM ABCT AND THE	2007 AWARD
FOR ENDURING PROGRAMMATIC CONTRIBUTIONS IN BEHAVIOR ANALY	SIS FROM SABA.
-THE ORGANIZATION CONTINUOUSLY SEEKS AND RECEIVES THE HIG	HEST LEVEL OF
PROGRAM ACCREDITATION FROM THE COMMISSION ON ACCREDITATION	N OF
REHABILITATION FACILITIES (CARF). ALL OF MAY INSTITUTE'S	PROGRAMS THAT
HAVE BEEN THROUGH THE CARF ACCREDITATION PROCESS HAVE EAR	NED THREE-YEAR
ACCREDITATION. THIS CONSTITUTES ONE OF THE LARGEST AND MO	ST
COMPREHENSIVE ACCREDITATIONS CARF HAS EVER AWARDED FOR A 1	NETWORK OF
BEHAVIORAL PROGRAMS.	
-PRESIDENT AND CEO WALTER P. CHRISTIAN, PH.D., ABPP, WAS I	RECOGNIZED IN
2008 WITH THE 'CHAMPIONS IN HEALTH CARE' LIFETIME ACHIEVE	MENT AWARD BY
THE BOSTON BUSINESS JOURNAL. IN ADDITIONAL, DR. CHRISTIAN	IS COUNTED
LHA For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990. 882211 12-18-08	Schedule O (Form 990) 2008

(Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Information to Form 990

Attach to Form 990. To be completed by organizations to provide additional information for responses to specific questions for the Form 990 or to provide any additional information. 2008 Open to Public Inspection

Employer identification number Name of the organization THE MAY INSTITUTE, 04-2197449 INC. AMONG ONLY 56 FELLOWS OF THE ASSOCIATION FOR BEHAVIOR ANALYSIS INTERNATIONAL (ABAI) WORLDWIDE. THE DESIGNATION RECOGNIZES THE MOST OUTSTANDING CONTRIBUTORS TO THE FIELD OF BEHAVIOR ANALYSIS. DR CHRISTIAN WAS NAMED A FELLOW IN 2007. -SINCE 1978, THE ORGANIZATION'S PROFESSIONAL STAFF HAVE PUBLISHED OVER 340 PEER-REVIEWED JOURNAL ARTICLES, BOOK CHAPTERS, AND BOOKS. MAY INSTITUTE PROFESSIONALS ARE ACTIVE IN THE DISSEMINATION OF BEST PRACTICES, AND HAVE CONDUCTED MORE THAN 1700 INVITED PRESENTATIONS TO INTERNATIONAL, NATIONAL, AND REGIONAL AUDIENCES. -THE ORGANIZATION IS GUIDED BY A PROFESSIONAL ADVISORY BOARD THAT INCLUDES LEADING AUTHORITIES IN THE FIELDS OF EDUCATION, DEVELOPMENTAL DISABILITIES, AND BEHAVIORAL HEALTH. IT MAINTAINS ACTIVE AFFILIATIONS WITH MORE THAN 55 UNIVERSITIES, TEACHING HOSPITALS, AND HUMAN SERVICE ORGANIZATIONS. -IN 2005, THE INSTITUTE FOUNDED THE NATIONAL AUTISM CENTER, A NONPROFIT ORGANIZATION DEDICATED TO SUPPORTING EFFECTIVE, EVIDENCE-BASED TREATMENT APPROACHES FOR AUTISM. MAY INSTITUTE CONTINUES TO SUPPORT THIS CENTER. -MAY INSTITUTE HAS PROVIDED BEHAVIOR ANALYSIS TRAINING TO HUNDREDS OF STUDENTS AND PROFESSIONALS FROM COUNTRIES AROUND THE WORLD, AUSTRALIA, BRAZIL, CANADA, CHINA, COLUMBIA, THE CZECH REPUBLIC, ITALY, KUWAIT MEXICO, FRANCE, GERMANY, ICELAND, IRELAND, LHA For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990. Schedule O (Form 990) 2008

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(Form 990)

Department of the Treesury Internal Revenue Service

Supplemental Information to Form 990

Attach to Form 990. To be completed by organizations to provide additional information for responses to specific questions for the Form 990 or to provide any additional information. 2008
Open to Public Inspection

Name of the organization THE MAY INSTITUTE, INC.	Employer identification number 04-2197449
ZEALAND, NORWAY, POLAND, PORTUGAL, ROMANIA, SAUDI ARABIA,	SOUTH AFRICA,
SPAIN, SWEDEN, SWITZERLAND, TURKEY, THE UK, AND WEST AFRI	CA.
-THROUGH ITS APA-ACCREDITED INTERNSHIP PROGRAM, THE ORGAN	IZATION HAS
TRAINED AND SUPERVISED MORE THAN 100 PRE-DOCTORAL CLINICA	L PSYCHOLOGY
INTERNS AND POST-DOCTORAL FELLOWS SINCE 1998.	
-OVER 740 GRADUATE STUDENTS HAVE RECEIVED THEIR MASTER'S	DEGREES IN
APPLIED BEHAVIOR ANALYSIS THROUGH MAY INSTITUTE'S MABA PR	OGRAM, ONE OF
THE FIRST AND NOW LARGEST PROGRAMS IN THE COUNTRY.	
	A Committee of the Comm

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 Attach to Form 990. To be completed by organizations that answered "Yes" to Form 990, Part IV, lines 33, 34, 35, 36, or 37.
 See separate instructions. Related Organizations and Unrelated Partnerships THE MAY INSTITUTE, INC. Name of the organization Department of the Treasury Internal Revenue Service SCHEDULER (Form 990)

2008
2008
Copen to Public inspection
Employer identification number
04-2197449

OMB No. 1545-0047

Part I Identification of Disregarded Entities

1	· [1		
(F) Direct controlling entity			
(E) End-of-year assets			
(D) Total income			
(C) Legal domicile (state or foreign country)			
(B) Primary activity			
(A) Name, address, and EIN of disregarded entity			

Part II Identification of Related Tax-Exempt Organizations

(A)	(8)	(9)	(a)	(E)	4
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or foreign country)	Exempt Code section	Public charity status (if section 501(c)(3))	Direct controlling entity
NATIONAL AUTISM CENTER, INC 56-2529097					
41 PACELLA PARK DRIVE					
RANDOLPH MA 02368	RESEARCH EDUCATION	MASSACHUSETTS	501(C)(3)	ţ.	N/A
THE MAY-WEST ROXBURY RESIDENCES INC					
04-3331170, 41 PACELLA PARK DRIVE, RANDOLPH,					
MA 02368	RESIDENTIAL	MASSACHUSETTS	501(C)(3)	6	N/A
GREATER SPRINGFIELD RESIDENCE INC					
04-3330930, 41 PACELLA PARK DRIVE, RANDOLPH,					
MA 02368	RESIDENTIAL	MASSACHUSETTS	501(C)(3)	6	N/A
THE MAY FOUNDATION INC - 57-1136642					
41 PACELLA PARK DRIVE					
RANDOLPH, MA 02368	SUPPORT ORGANIZATION	MASSACHUSETTS	501(C)(3)	11 - I	N/A
LHA For Privacy Act and Paperwork Reduction Act Notice, see the instructions for Form 990.	ice, see the instructions for Form 99	ď			Schedule R (Form 990) 2008

Part III Identification of Related Organizations Taxable as a Partnership

ing a	9		[
General or managing partner?	Aes No			
UBI n box			n de	
Code V-UBI amount in box			· Appropriate and appropriate and appropriate appropriate appropriate and appropriate appropri	
tton-	%			
(H) Disprop	Yes			
(G) Share of end-of-year assets				
(F) lare of total income				
ng Predominant income Sir (related, investment, unrelated)		-		
(D) Direct controlli entity				
(C) Legal domicile (stats or foreign				·
(B) Primary activity				
(A) Name, address, and EIN of related organization				

Part IV Identification of Related Organizations Taxable as a Corporation or Trust

(H) Percentage ownership			
(G) Share of end-of-year assets			
(F) Share of total income			
(E) Type of entity (C corp., S corp, or trust)			
(E) (E) (C) (C) (C) (C) (C) (C)	-		
(C) Legal domicite (state or foreign country)			
(B) Prìmary activity			
(A) Name, address, and EIN of related organization			

Schedule R (Form 990) 2008

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Note. Complete line 1 if any entity is listed in Parts II, III, or IV.		Yes No
1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?		
a Receipt of (i) Interest (ii) annuities (iii) royalties (iv) rent from a controlled entity		
b Gift, grant, or capital contribution to other organization(s)		
c Gift, grant, or capital contribution from other organization(s)		
d Loans or loan guarantees to or for other organization(s)	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	
e Loans or loan guarantses by other organization(s)		te X
f Sale of assets to other organization(s)		4t X
g Purchase of assets from other organization(s)		1g X
h Exchange of assets		1h X
i Lease of facilities, equipment, or other assets to other organization(s)		fi X
Lease of actimities, equipment, or other assets from other organizations.		
 renormance of services or membership or fundesing solicitations by other organization(s) Performance of services or membership or fundesisting solicitations by other oversupation(s) 		- 1
m Sharing of facilities, equipment, mailing lists, or other assets.		×
		₩
		1
o Reimbursement paid to other organization for expenses		10
p Reimbursement paid by other organization for expenses		×
q Other transfer of cash or property to other organization(s)		19
r Other transfer of cash or property from other organization(s)		1r X
Z. ILLIE ANSWELLO ALIY OLLIE AUGUSE TES, SEE THE INSTRUCTIONS FOR INFORMATION ON WHO MUST COMPIER THIS INC. INCLIDING COVERED PISTIONS AND TRANSACTION THRESCHOM TRANSACTION THRESPICATIONS.	ansaction thresholds	
(v)	(B)	0
Name of other organization(s)	ransaction type (a-r)	Amount involved
(1) THE BAY SCHOOL	X	391,538.
(2) THE BAY SCHOOL	Z	184.685.
(4)		
(9)	- of acceptant	
. (9)		
832183 12-23-08	Sch	Schedule R (Form 990) 2008

Page 4

Part VI Unrelated Organizations Taxable as a Partnership

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(A) (B)	(B)	(C)	Ē	(i)	g	3	107
Mame address and Elvi	Defendance or settle in		<u> </u>		5	(a)	
of entity	FIRMAY ACTIVITY	Legal domicile (state or foreign	Are all partners section 501(c)(3)	Share of end-of-	Disproper-	Code V-UBI amount in box 20	General or managing
			Yes No		Yes No	of Schedule K-1 (Form 1065)	
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Schedule R-1 (Form 990) 2008 THE MAY INSTITUTE, INC.

Part II Continuation of Identification of Related Tax-Exempt Organizations

(F)
Direct controlling
entity N/A Public charity status (if section 501(c)(3)) Exempt Code section 501(c)(3) 501(C)(3) Legal domicile (state or foreign country) MASSACHUSETTS CALIFORNIA BEHAVIORAL HEALTH SERVICES Primary activity SCHOOL 04-3461382, 41 PACELLA PARK DRIVE, RANDOLPH MAY PROFESSIONAL ASSOCIATES, INC. -Name, address, and EIN of related organization THE BAY SCHOOL - 94-3313535 5400 SOQUEL AVENUE, SUITE F SANTA CRUZ, CA 95062 MA 02368

Schedule R-1 (Form 990) 2008

2008 DEPRECIATION AND AMORTIZATION REPORT FORM 990 PAGE 10

	FORM	3M 990	PAGE	10					on.	06			
Asset No.	Description	Date Acquired	Method	Life	Line No.	Unadjusted Cost Or Basis	Bus % Excl	Reduction In Basis	Basis For Depreciation	Accumulated Depreciation	Current Sec 179	Current Year Deduction	ear H
		4460MW 57-W046 20-W146											15.7%
		00 A 37 S											
											8485 4488	##124 2 - 128	. دوسته دیایه و دست پیسیست آخی
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828102 04-25-08				ė	Asset	(D) - Asset disposed	*	C, Section 179	* ITC, Section 179, Salvage, Bonus, Commercial Revitalization Deduction, GO Zone	Commercial Revi	talization De	duction, GO	Zane

(D) - Asset disposed

SCHEDULE E

GOVERNMENT FINANCIAL ASSISTANCE STATEMENT LINE 6

STATEMENT

1

ALL OF THE ORGANIZATION'S STUDENTS AND CONSUMERS ARE SUPPORTED BY A VARIETY OF FUNDING SOURCES AS NOTED BELOW.

LOCAL EDUCATIONAL AUTHORITIES - \$28,169,420

MEDICAID (MAINE) - \$113,106

MASS. DEPT. OF CHILDREN AND FAMILIES (DCF) - \$1,730,739

MASS. DEPT. OF DEVELOPMENTAL SERVICES (DDS) - \$96,734

BUREAU OF NUTRITION - \$119,419