

PUBLIC INSPECTION COPY

Form **990**

Return of Organization Exempt From Income Tax

OMB No. 1545-0047

2012

Department of the Treasury
Internal Revenue Service

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

Open to Public Inspection

▶ The organization may have to use a copy of this return to satisfy state reporting requirements.

A For the 2012 calendar year, or tax year beginning **OCT 1, 2012** and ending **SEP 30, 2013**

B Check if applicable: <input type="checkbox"/> Address change <input type="checkbox"/> Name change <input type="checkbox"/> Initial return <input type="checkbox"/> Terminated <input type="checkbox"/> Amended return <input type="checkbox"/> Application pending	C Name of organization <div style="border: 1px solid black; padding: 2px;">SHARP HEALTHCARE FOUNDATION</div> Doing Business As Number and street (or P.O. box if mail is not delivered to street address) Room/suite <div style="border: 1px solid black; padding: 2px;">8695 SPECTRUM CENTER BLVD</div> City, town, or post office, state, and ZIP code <div style="border: 1px solid black; padding: 2px;">SAN DIEGO, CA 92123-1489</div> F Name and address of principal officer: WILLIAM S. LITTLEJOHN SAME AS C ABOVE	D Employer identification number <div style="border: 1px solid black; padding: 2px; text-align: center;">95-3492461</div> E Telephone number <div style="border: 1px solid black; padding: 2px; text-align: center;">858-499-5150</div> G Gross receipts \$ 27,646,995. H(a) Is this a group return for affiliates? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No H(b) Are all affiliates included? <input type="checkbox"/> Yes <input type="checkbox"/> No If "No," attach a list. (see instructions) H(c) Group exemption number ▶
I Tax-exempt status: <input checked="" type="checkbox"/> 501(c)(3) <input type="checkbox"/> 501(c) () ◀ (insert no.) <input type="checkbox"/> 4947(a)(1) or <input type="checkbox"/> 527		
J Website: ▶ WWW.SHARP.COM/SHARP-FOUNDATION		
K Form of organization: <input checked="" type="checkbox"/> Corporation <input type="checkbox"/> Trust <input type="checkbox"/> Association <input type="checkbox"/> Other ▶		L Year of formation: 1979 M State of legal domicile: CA

Part I Summary

	1 Briefly describe the organization's mission or most significant activities: PROVIDE SUPPORT AND ASSISTANCE TO SHARP HEALTHCARE.		
	2 Check this box <input type="checkbox"/> if the organization discontinued its operations or disposed of more than 25% of its net assets.		
Activities & Governance	3 Number of voting members of the governing body (Part VI, line 1a)	3	32
	4 Number of independent voting members of the governing body (Part VI, line 1b)	4	27
	5 Total number of individuals employed in calendar year 2012 (Part V, line 2a)	5	21
	6 Total number of volunteers (estimate if necessary)	6	110
	7a Total unrelated business revenue from Part VIII, column (C), line 12	7a	0.
	b Net unrelated business taxable income from Form 990-T, line 34	7b	0.
	Revenue	8 Contributions and grants (Part VIII, line 1h)	Prior Year
9 Program service revenue (Part VIII, line 2g)		6,705,715.	5,245,517.
10 Investment income (Part VIII, column (A), lines 3, 4, and 7d)		3,958,721.	3,299,904.
11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		1,226,640.	2,579,486.
12 Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)		-13,555.	2,802.
13 Grants and similar amounts paid (Part IX, column (A), lines 1-3)		11,877,521.	11,127,709.
14 Benefits paid to or for members (Part IX, column (A), line 4)		10,865,244.	7,793,693.
15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)		0.	0.
16a Professional fundraising fees (Part IX, column (A), line 11e)		2,834,260.	2,515,567.
b Total fundraising expenses (Part IX, column (D), line 25) ▶ 2,346,817.		11,500.	0.
17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)		771,429.	766,428.
18 Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)		14,482,433.	11,075,688.
19 Revenue less expenses. Subtract line 18 from line 12	-2,604,912.	52,021.	
Net Assets or Fund Balances	20 Total assets (Part X, line 16)	Beginning of Current Year	End of Year
	21 Total liabilities (Part X, line 26)	86,953,503.	86,819,472.
	22 Net assets or fund balances. Subtract line 21 from line 20	42,115,363.	41,174,375.
		44,838,140.	45,645,097.

Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign Here	Signature of officer <div style="border: 1px solid black; padding: 2px;">WILLIAM S. LITTLEJOHN, SVP/CEO FOUNDATION</div> Type or print name and title	Date	
Paid Preparer Use Only	Print/Type preparer's name DEBRA HEISKALA	Preparer's signature <i>Debra Heiskala</i>	Date 07/30/14
	Firm's name ▶ ERNST & YOUNG U.S. LLP Firm's address ▶ 4370 LA JOLLA VILLAGE DR, SUITE 500 SAN DIEGO, CA 92122	Check if self-employed <input type="checkbox"/> PTIN P00649485	Firm's EIN ▶ 34-6565596 Phone no. 8585357200

May the IRS discuss this return with the preparer shown above? (see instructions) Yes No

Part III Statement of Program Service Accomplishments

Check if Schedule O contains a response to any question in this Part III [X]

1 Briefly describe the organization's mission: SEE SCHEDULE O.

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? [] Yes [X] No

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? [] Yes [X] No

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses.

4a (Code:) (Expenses \$ 7,949,934. including grants of \$ 7,793,693.) (Revenue \$ 3,299,904.) PROVIDED SUPPORT AND ASSISTANCE TO SHARP HEALTHCARE.

SEE SCHEDULE O FOR COMMUNITY BENEFITS REPORT.

4b (Code:) (Expenses \$ including grants of \$) (Revenue \$)

4c (Code:) (Expenses \$ including grants of \$) (Revenue \$)

4d Other program services (Describe in Schedule O.) (Expenses \$ including grants of \$) (Revenue \$)

4e Total program service expenses 7,949,934.

Part IV Checklist of Required Schedules

		Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? <i>If "Yes," complete Schedule A</i>	X	
2	Is the organization required to complete <i>Schedule B, Schedule of Contributors</i> ?	X	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? <i>If "Yes," complete Schedule C, Part I</i>		X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If "Yes," complete Schedule C, Part II</i>	X	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? <i>If "Yes," complete Schedule C, Part III</i>		X
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? <i>If "Yes," complete Schedule D, Part I</i>		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? <i>If "Yes," complete Schedule D, Part II</i>		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes," complete Schedule D, Part III</i>		X
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? <i>If "Yes," complete Schedule D, Part IV</i>		X
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? <i>If "Yes," complete Schedule D, Part V</i>	X	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.		
a	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? <i>If "Yes," complete Schedule D, Part VI</i>	X	
b	Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VII</i>		X
c	Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VIII</i>		X
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part IX</i>	X	
e	Did the organization report an amount for other liabilities in Part X, line 25? <i>If "Yes," complete Schedule D, Part X</i>	X	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If "Yes," complete Schedule D, Part X</i>	X	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? <i>If "Yes," complete Schedule D, Parts XI and XII</i>		X
b	Was the organization included in consolidated, independent audited financial statements for the tax year? <i>If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional</i>	X	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? <i>If "Yes," complete Schedule E</i>		X
14a	Did the organization maintain an office, employees, or agents outside of the United States?		X
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? <i>If "Yes," complete Schedule F, Parts I and IV</i>	X	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the United States? <i>If "Yes," complete Schedule F, Parts II and IV</i>		X
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the United States? <i>If "Yes," complete Schedule F, Parts III and IV</i>		X
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If "Yes," complete Schedule G, Part I</i>		X
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II</i>	X	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? <i>If "Yes," complete Schedule G, Part III</i>		X
20a	Did the organization operate one or more hospital facilities? <i>If "Yes," complete Schedule H</i>		X
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?		

Part IV Checklist of Required Schedules (continued)

	Yes	No
21 Did the organization report more than \$5,000 of grants and other assistance to any government or organization in the United States on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II</i>	X	
22 Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? <i>If "Yes," complete Schedule I, Parts I and III</i>	X	
23 Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>	X	
24a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25</i>		X
b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?		
c Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?		
d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?		
25a Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I</i>		X
b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I</i>		X
26 Was a loan to or by a current or former officer, director, trustee, key employee, highest compensated employee, or disqualified person outstanding as of the end of the organization's tax year? <i>If "Yes," complete Schedule L, Part II</i>		X
27 Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III</i>		X
28 Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):		
a A current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i>		X
b A family member of a current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i>		X
c An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? <i>If "Yes," complete Schedule L, Part IV</i>		X
29 Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i>	X	
30 Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i>		X
31 Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I</i>		X
32 Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i>		X
33 Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I</i>		X
34 Was the organization related to any tax-exempt or taxable entity? <i>If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1</i>	X	
35a Did the organization have a controlled entity within the meaning of section 512(b)(13)?	X	
b If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? <i>If "Yes," complete Schedule R, Part V, line 2</i>	X	
36 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i>	X	
37 Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i>		X
38 Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?	X	

Note. All Form 990 filers are required to complete Schedule O

Part V Statements Regarding Other IRS Filings and Tax Compliance

Check if Schedule O contains a response to any question in this Part V

X

Table with columns for question number, description, sub-questions (1a-1b, 2a-2b, 3a-3b, 4a-4b, 5a-5c, 6a-6b, 7a-7d, 7e-7h, 8, 9a-9b, 10a-10b, 11a-11b, 12a-12b, 13a-13c, 14a-14b), Yes, and No. Includes questions about Form 1096, Form W-2G, backup withholding, Form W-3, unrelated business gross income, foreign accounts, prohibited tax shelter transactions, annual gross receipts, and 501(c)(7), (12), (19), and (29) organizations.

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Check if Schedule O contains a response to any question in this Part VI [X]

Section A. Governing Body and Management

Table with columns for question number, description, and Yes/No checkboxes. Includes questions 1a, 1b, 2, 3, 4, 5, 6, 7a, 7b, 8a, 8b, and 9.

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

Table with columns for question number, description, and Yes/No checkboxes. Includes questions 10a, 10b, 11a, 11b, 12a, 12b, 12c, 13, 14, 15a, 15b, 16a, and 16b.

Section C. Disclosure

- 17 List the states with which a copy of this Form 990 is required to be filed CA
18 Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) available for public inspection.
19 Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.
20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization: STACI DICKERSON - 858-499-5150 8695 SPECTRUM CENTER BLVD, SAN DIEGO, CA 92123

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response to any question in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
- List all of the organization's **current** key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and Title	(B) Average hours per week (list any hours for related organizations below line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(1) FRANK ARRINGTON DIRECTOR	2.00 0.00	X						0.	0.	0.
(2) ANNETTE ASHER DIRECTOR	1.00 0.00	X						0.	0.	0.
(3) STEVE AUSTIN DIRECTOR	2.00 0.00	X						0.	0.	0.
(4) JOHN BELANICH DIRECTOR	1.00 0.00	X						0.	0.	0.
(5) LARRY BLUMBERG DIRECTOR	2.00 0.00	X						0.	0.	0.
(6) H. MICHAEL COLLINS DIRECTOR	1.00 0.00	X						0.	0.	0.
(7) BETTY COOPER DIRECTOR	0.50 0.00	X						0.	46,163.	6,260.
(8) RICHARD COUTTS, M.D. DIRECTOR	2.00 0.00	X						0.	0.	0.
(9) ROBERT DEROSE DIRECTOR	3.00 0.00	X						0.	0.	0.
(10) STEVE FINDEN DIRECTOR	0.50 0.00	X						0.	0.	0.
(11) JUDI FREEMAN DIRECTOR	1.00 0.00	X						0.	0.	0.
(12) PHILIP L. GILDRED JR. DIRECTOR	2.00 0.00	X						0.	0.	0.
(13) JOHN HATTOX DIRECTOR	1.00 0.00	X						0.	0.	0.
(14) JAMES C. HAUGH DIRECTOR	2.00 0.00	X						0.	0.	0.
(15) HENRY M. KILLMAR DIRECTOR	0.50 2.00	X						0.	0.	0.
(16) J.C. KYRILLOS DIRECTOR	2.00 0.00	X						0.	0.	0.
(17) MIKE LABELLE TREASURER	2.00 0.00	X		X				0.	0.	0.

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and title	(B) Average hours per week (list any hours for related organizations below line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(18) YVONNE W. LARSEN DIRECTOR	1.00 0.00	X						0.	0.	0.
(19) ERIC LINEBARGER, M.D. DIRECTOR	2.00 0.00	X						0.	0.	0.
(20) WILLIAM LITTLEJOHN SR VP/CEO FOUNDATION	40.00 0.10	X		X				0.	386,518.	29,720.
(21) ELIZABETH GILDRED MACVEAN SECRETARY	2.00 0.00	X		X				0.	0.	0.
(22) ROBERT MAXWELL DIRECTOR	2.00 0.00	X						0.	0.	0.
(23) BETSY MCCLENDON DIRECTOR	2.00 0.00	X						0.	0.	0.
(24) KATHRYN MCCOY-O'NEILL DIRECTOR	1.00 0.00	X						0.	0.	0.
(25) BRIDGET MCDONALD DIRECTOR	2.00 0.00	X						0.	0.	0.
(26) MICHAEL W. MURPHY PRESIDENT & CEO, SHARP HEALTHCARE	4.00 56.00	X		X				0.	1,371,056.	93,706.
1b Sub-total								0.	1,803,737.	129,686.
c Total from continuation sheets to Part VII, Section A								0.	727,783.	81,539.
d Total (add lines 1b and 1c)								0.	2,531,520.	211,225.

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization **0**

	Yes	No
3 Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual		X
4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual	X	
5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person		X

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
HYATT CORP, 3777 LA JOLLA VILLAGE DR, SAN DIEGO, CA 92122	EVENT HOSTING	138,558.
MARRIOTT INT'L P O BOX 403003, ATLANTA, GA 30384-3003	EVENT HOSTING	106,278.

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization **2**

SEE PART VII, SECTION A CONTINUATION SHEETS

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and title	(B) Average hours per week (list any hours for related organizations below line)	(C) Position (check all that apply)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(27) STEVE NORTON DIRECTOR	3.00 0.00	X						0.	0.	0.
(28) RALPH PESQUEIRA DIRECTOR	2.00 0.00	X						0.	0.	0.
(29) JIM REOPELLE DIRECTOR	1.50 1.00	X						0.	684.	0.
(30) HOWARD ROBIN, M.D. DIRECTOR	1.00 0.00	X						0.	48,000.	0.
(31) KENNETH ROTH, M.D. VICE CHAIR	2.00 10.00	X		X				0.	46,250.	0.
(32) RICHARD SANTORE, M.D. DIRECTOR	2.00 0.00	X						0.	0.	0.
(33) TED SCHROEDER DIRECTOR	1.00 0.00	X						0.	0.	0.
(34) CHARLES SCHUETZ, M.D. DIRECTOR	2.00 0.00	X						0.	0.	0.
(35) REGINA SMITH DIRECTOR	2.00 0.00	X						0.	0.	0.
(36) JOSEPH STRAZZERI CHAIR	2.00 2.00	X		X				0.	0.	0.
(37) TODD STICHLER DIRECTOR	1.00 0.00	X						0.	0.	0.
(38) LIZA STROM DIRECTOR	2.00 0.00	X						0.	0.	0.
(39) MARK TAMSEN, M.D. DIRECTOR	2.00 2.00	X						0.	0.	0.
(40) REBECCA TUGGLE DIRECTOR	2.00 0.00	X						0.	0.	0.
(41) JANET VOHARIWATT DIRECTOR	2.00 0.00	X						0.	0.	0.
(42) RAY WILLENBERG DIRECTOR	1.00 0.00	X						0.	0.	0.
(43) ROBERT WOLFORD DIRECTOR	2.00 0.00	X						0.	0.	0.
(44) ANNE JIGGER VP PHILANTHROPY	40.00 0.00					X		0.	200,654.	19,745.
(45) MARSHA LUBICK VP PHILANTHROPY	24.00 0.00					X		0.	182,669.	21,794.
(46) PAMELA BARNETT MGR DONOR RELATIONS	40.00 0.00					X		0.	136,254.	18,749.
Total to Part VII, Section A, line 1c										

Part VIII Statement of Revenue

Check if Schedule O contains a response to any question in this Part VIII

		(A)	(B)	(C)	(D)	
		Total revenue	Related or exempt function revenue	Unrelated business revenue	Revenue excluded from tax under sections 512, 513, or 514	
Contributions, Gifts, Grants and Other Similar Amounts	1 a Federated campaigns	1a 507.				
	b Membership dues	1b				
	c Fundraising events	1c 528,668.				
	d Related organizations	1d 127,894.				
	e Government grants (contributions)	1e 1,238,293.				
	f All other contributions, gifts, grants, and similar amounts not included above	1f 3,350,155.				
	g Noncash contributions included in lines 1a-1f: \$	174,992.				
	h Total. Add lines 1a-1f	5,245,517.				
	Program Service Revenue	2 a FUNDRAISING ACTIVITIES	Business Code 900099	2,875,638.	2,875,638.	
b HEALTHCARE EDUCATION		900099	422,256.	422,256.		
c SSA BACK-TO-WORK		900099	2,010.	2,010.		
d						
e						
f All other program service revenue						
g Total. Add lines 2a-2f		3,299,904.				
Other Revenue	3 Investment income (including dividends, interest, and other similar amounts)		1,298,080.		1298080.	
	4 Income from investment of tax-exempt bond proceeds					
	5 Royalties					
	6 a Gross rents	(i) Real				
		(ii) Personal				
		b Less: rental expenses				
		c Rental income or (loss)				
	d Net rental income or (loss)					
	7 a Gross amount from sales of assets other than inventory	(i) Securities	17492831			
		(ii) Other	2,335.			
		b Less: cost or other basis and sales expenses	16210135	3,625.		
		c Gain or (loss)	1282696.	-1,290.		
	d Net gain or (loss)		1,281,406.		1281406.	
	8 a Gross income from fundraising events (not including \$ 528,668. of contributions reported on line 1c). See Part IV, line 18	a	294,638.			
		b Less: direct expenses	b	305,121.		
c Net income or (loss) from fundraising events			-10,483.		-10,483.	
9 a Gross income from gaming activities. See Part IV, line 19	a	13,690.				
	b Less: direct expenses	b	405.			
	c Net income or (loss) from gaming activities		13,285.		13,285.	
10 a Gross sales of inventory, less returns and allowances	a					
	b Less: cost of goods sold	b				
	c Net income or (loss) from sales of inventory					
Miscellaneous Revenue		Business Code				
11 a						
	b					
	c					
	d All other revenue					
	e Total. Add lines 11a-11d					
12 Total revenue. See instructions.		11127709.	3,299,904.	0.	2582288.	

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response to any question in this Part IX

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1 Grants and other assistance to governments and organizations in the United States. See Part IV, line 21	7,737,856.	7,737,856.		
2 Grants and other assistance to individuals in the United States. See Part IV, line 22	55,837.	55,837.		
3 Grants and other assistance to governments, organizations, and individuals outside the United States. See Part IV, lines 15 and 16				
4 Benefits paid to or for members				
5 Compensation of current officers, directors, trustees, and key employees	451,484.	22,574.	90,297.	338,613.
6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7 Other salaries and wages	1,619,355.	80,968.	323,871.	1,214,516.
8 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	35,402.	1,770.	7,080.	26,552.
9 Other employee benefits	292,270.	14,614.	58,454.	219,202.
10 Payroll taxes	117,056.	5,853.	23,411.	87,792.
11 Fees for services (non-employees):				
a Management	82,313.	4,116.	16,463.	61,734.
b Legal	4,270.		1,068.	3,202.
c Accounting	8,595.		8,595.	
d Lobbying	178.	9.	36.	133.
e Professional fundraising services. See Part IV, line 17				
f Investment management fees	144,309.		144,309.	
g Other. (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Sch O.)	14,914.	746.	2,983.	11,185.
12 Advertising and promotion	4,325.	216.	865.	3,244.
13 Office expenses	183,946.	9,197.	36,789.	137,960.
14 Information technology	36,498.	1,825.	7,300.	27,373.
15 Royalties				
16 Occupancy				
17 Travel	11,768.	588.	2,354.	8,826.
18 Payments of travel or entertainment expenses for any federal, state, or local public officials				
19 Conferences, conventions, and meetings	8,845.	442.	1,769.	6,634.
20 Interest				
21 Payments to affiliates				
22 Depreciation, depletion, and amortization	88,022.	4,401.	17,604.	66,017.
23 Insurance				
24 Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
a DUES, FOOD & OTHER	178,445.	8,922.	35,689.	133,834.
b				
c				
d				
e All other expenses				
25 Total functional expenses. Add lines 1 through 24e	11,075,688.	7,949,934.	778,937.	2,346,817.
26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation.				

Check here if following SOP 98-2 (ASC 958-720)

Part X Balance Sheet

Check if Schedule O contains a response to any question in this Part X

		(A) Beginning of year		(B) End of year	
Assets	1 Cash - non-interest-bearing		1		
	2 Savings and temporary cash investments	919,028.	2	1,265,219.	
	3 Pledges and grants receivable, net	8,736,431.	3	7,148,625.	
	4 Accounts receivable, net		4		
	5 Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L		5		
	6 Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instr). Complete Part II of Sch L		6		
	7 Notes and loans receivable, net		7		
	8 Inventories for sale or use		8		
	9 Prepaid expenses and deferred charges	28,634.	9	33,126.	
	10a Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D	10a 246,368.			
	b Less: accumulated depreciation	10b 68,514.	185,964.	10c 177,854.	
	11 Investments - publicly traded securities	26,696,703.	11	27,601,091.	
	12 Investments - other securities. See Part IV, line 11		12		
	13 Investments - program-related. See Part IV, line 11		13		
	14 Intangible assets		14		
	15 Other assets. See Part IV, line 11	50,386,743.	15	50,593,557.	
16 Total assets. Add lines 1 through 15 (must equal line 34)	86,953,503.	16	86,819,472.		
Liabilities	17 Accounts payable and accrued expenses	514,598.	17	474,142.	
	18 Grants payable		18		
	19 Deferred revenue	142,540.	19	98,969.	
	20 Tax-exempt bond liabilities		20		
	21 Escrow or custodial account liability. Complete Part IV of Schedule D		21		
	22 Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L		22		
	23 Secured mortgages and notes payable to unrelated third parties		23		
	24 Unsecured notes and loans payable to unrelated third parties		24		
	25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D	41,458,225.	25	40,601,264.	
	26 Total liabilities. Add lines 17 through 25	42,115,363.	26	41,174,375.	
Net Assets or Fund Balances	Organizations that follow SFAS 117 (ASC 958), check here <input checked="" type="checkbox"/> and complete lines 27 through 29, and lines 33 and 34.				
	27 Unrestricted net assets	2,635,253.	27	4,271,819.	
	28 Temporarily restricted net assets	37,743,730.	28	36,433,853.	
	29 Permanently restricted net assets	4,459,157.	29	4,939,425.	
	Organizations that do not follow SFAS 117 (ASC 958), check here <input type="checkbox"/> and complete lines 30 through 34.				
	30 Capital stock or trust principal, or current funds		30		
	31 Paid-in or capital surplus, or land, building, or equipment fund		31		
	32 Retained earnings, endowment, accumulated income, or other funds		32		
	33 Total net assets or fund balances	44,838,140.	33	45,645,097.	
34 Total liabilities and net assets/fund balances	86,953,503.	34	86,819,472.		

Part XI Reconciliation of Net Assets

Check if Schedule O contains a response to any question in this Part XI

1	Total revenue (must equal Part VIII, column (A), line 12)	1	11,127,709.
2	Total expenses (must equal Part IX, column (A), line 25)	2	11,075,688.
3	Revenue less expenses. Subtract line 2 from line 1	3	52,021.
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	44,838,140.
5	Net unrealized gains (losses) on investments	5	828,552.
6	Donated services and use of facilities	6	
7	Investment expenses	7	
8	Prior period adjustments	8	
9	Other changes in net assets or fund balances (explain in Schedule O)	9	-73,616.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10	45,645,097.

Part XII Financial Statements and Reporting

Check if Schedule O contains a response to any question in this Part XII

	Yes	No
1 Accounting method used to prepare the Form 990: <input type="checkbox"/> Cash <input checked="" type="checkbox"/> Accrual <input type="checkbox"/> Other _____ If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O.		
2a Were the organization's financial statements compiled or reviewed by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both: <input type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis	X	
b Were the organization's financial statements audited by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both: <input type="checkbox"/> Separate basis <input checked="" type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis	X	
c If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.	X	
3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?		X
b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits		

Form 990 (2012)

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ▶	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) 2012	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")	13595968.	8152106.	7317682.	6705715.	5245517.	41016988.
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3 The value of services or facilities furnished by a governmental unit to the organization without charge						
4 Total. Add lines 1 through 3	13595968.	8152106.	7317682.	6705715.	5245517.	41016988.
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						7305605.
6 Public support. Subtract line 5 from line 4.						33711383.

Section B. Total Support

Calendar year (or fiscal year beginning in) ▶	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) 2012	(f) Total
7 Amounts from line 4	13595968.	8152106.	7317682.	6705715.	5245517.	41016988.
8 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	585,651.	591,936.	972,581.	1336302.	1298080.	4784550.
9 Net income from unrelated business activities, whether or not the business is regularly carried on	1,336.	4,916.	8,358.		2,802.	17,412.
10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)		16,637.				16,637.
11 Total support. Add lines 7 through 10						45835587.
12 Gross receipts from related activities, etc. (see instructions)					12	15,464,197.
13 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here	<input type="checkbox"/>					

Section C. Computation of Public Support Percentage

14 Public support percentage for 2012 (line 6, column (f) divided by line 11, column (f))	14	73.55 %
15 Public support percentage from 2011 Schedule A, Part II, line 14	15	68.36 %
16a 33 1/3% support test - 2012. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization	<input checked="" type="checkbox"/>	
b 33 1/3% support test - 2011. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization	<input type="checkbox"/>	
17a 10% -facts-and-circumstances test - 2012. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization	<input type="checkbox"/>	
b 10% -facts-and-circumstances test - 2011. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization	<input type="checkbox"/>	
18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions	<input type="checkbox"/>	

Schedule A (Form 990 or 990-EZ) 2012

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ►	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) 2012	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")						
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that are not an unrelated trade or business under section 513						
4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5 The value of services or facilities furnished by a governmental unit to the organization without charge						
6 Total. Add lines 1 through 5						
7a Amounts included on lines 1, 2, and 3 received from disqualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c Add lines 7a and 7b						
8 Public support. (Subtract line 7c from line 6.)						

Section B. Total Support

Calendar year (or fiscal year beginning in) ►	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) 2012	(f) Total
9 Amounts from line 6						
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
c Add lines 10a and 10b						
11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)						
13 Total support. (Add lines 9, 10c, 11, and 12.)						

14 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here**

Section C. Computation of Public Support Percentage

15 Public support percentage for 2012 (line 8, column (f) divided by line 13, column (f))	15	%
16 Public support percentage from 2011 Schedule A, Part III, line 15	16	%

Section D. Computation of Investment Income Percentage

17 Investment income percentage for 2012 (line 10c, column (f) divided by line 13, column (f))	17	%
18 Investment income percentage from 2011 Schedule A, Part III, line 17	18	%

19a 33 1/3% support tests - 2012. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization

b 33 1/3% support tests - 2011. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization

20 Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

Part IV **Supplemental Information.** Complete this part to provide the explanations required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12. Also complete this part for any additional information. (See instructions).

SCHEDULE A, PART II, LINE 10, EXPLANATION FOR OTHER INCOME:

MISCELLANEOUS

Multiple horizontal lines for supplemental information.

Schedule B
(Form 990, 990-EZ,
or 990-PF)

Department of the Treasury
Internal Revenue Service

Schedule of Contributors

▶ Attach to Form 990, Form 990-EZ, or Form 990-PF.

OMB No. 1545-0047

2012

Name of the organization

SHARP HEALTHCARE FOUNDATION

Employer identification number

95-3492461

Organization type (check one):

Filers of:

Section:

Form 990 or 990-EZ

501(c)(3) (enter number) organization

4947(a)(1) nonexempt charitable trust **not** treated as a private foundation

527 political organization

Form 990-PF

501(c)(3) exempt private foundation

4947(a)(1) nonexempt charitable trust treated as a private foundation

501(c)(3) taxable private foundation

Check if your organization is covered by the **General Rule** or a **Special Rule**.

Note. Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

General Rule

For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II.

Special Rules

For a section 501(c)(3) organization filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi) and received from any one contributor, during the year, a contribution of the greater of (1) \$5,000 or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h, or (ii) Form 990-EZ, line 1. Complete Parts I and II.

For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 for use *exclusively* for religious, charitable, scientific, literary, or educational purposes, or the prevention of cruelty to children or animals. Complete Parts I, II, and III.

For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions for use *exclusively* for religious, charitable, etc., purposes, but these contributions did not total to more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc., purpose. Do not complete any of the parts unless the **General Rule** applies to this organization because it received nonexclusively religious, charitable, etc., contributions of \$5,000 or more during the year ▶ \$ _____

Caution. An organization that is not covered by the General Rule and/or the Special Rules does not file Schedule B (Form 990, 990-EZ, or 990-PF), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on Part I, line 2 of its Form 990-PF, to certify that it does not meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990, 990-EZ, or 990-PF. Schedule B (Form 990, 990-EZ, or 990-PF) (2012)

Name of organization SHARP HEALTHCARE FOUNDATION	Employer identification number 95-3492461
--	---

Part I Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
<u>1</u>		\$ <u>360,911.</u>	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II if there is a noncash contribution.)
<u>2</u>		\$ <u>110,100.</u>	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II if there is a noncash contribution.)
<u>3</u>		\$ <u>105,000.</u>	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II if there is a noncash contribution.)
	_____ _____ _____	\$ _____	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II if there is a noncash contribution.)
	_____ _____ _____	\$ _____	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II if there is a noncash contribution.)
	_____ _____ _____	\$ _____	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II if there is a noncash contribution.)

Name of organization SHARP HEALTHCARE FOUNDATION	Employer identification number 95-3492461
--	---

Part II Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed.

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$ _____	_____
		\$ _____	_____
		\$ _____	_____
		\$ _____	_____
		\$ _____	_____
		\$ _____	_____
		\$ _____	_____

Name of organization SHARP HEALTHCARE FOUNDATION	Employer identification number 95-3492461
--	---

Part III Exclusively religious, charitable, etc., individual contributions to section 501(c)(7), (8), or (10) organizations that total more than \$1,000 for the year. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this information once.) ▶ \$ _____
Use duplicate copies of Part III if additional space is needed.

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
_____	_____ _____ _____	_____ _____ _____	_____ _____ _____
(e) Transfer of gift			
Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee	
_____ _____ _____		_____ _____ _____	
_____	_____ _____ _____	_____ _____ _____	_____ _____ _____
(e) Transfer of gift			
Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee	
_____ _____ _____		_____ _____ _____	
_____	_____ _____ _____	_____ _____ _____	_____ _____ _____
(e) Transfer of gift			
Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee	
_____ _____ _____		_____ _____ _____	
_____	_____ _____ _____	_____ _____ _____	_____ _____ _____
(e) Transfer of gift			
Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee	
_____ _____ _____		_____ _____ _____	
_____	_____ _____ _____	_____ _____ _____	_____ _____ _____
(e) Transfer of gift			
Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee	
_____ _____ _____		_____ _____ _____	
_____	_____ _____ _____	_____ _____ _____	_____ _____ _____
(e) Transfer of gift			
Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee	
_____ _____ _____		_____ _____ _____	

SCHEDULE C
(Form 990 or 990-EZ)

Political Campaign and Lobbying Activities

OMB No. 1545-0047

For Organizations Exempt From Income Tax Under section 501(c) and section 527

2012

Department of the Treasury
Internal Revenue Service

▶ **Complete if the organization is described below.** ▶ **Attach to Form 990 or Form 990-EZ.**
▶ **See separate instructions.**

Open to Public Inspection

If the organization answered "Yes," to Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes," to Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes," to Form 990, Part IV, line 5 (Proxy Tax), or Form 990-EZ, Part V, line 35c (Proxy Tax), then

- Section 501(c)(4), (5), or (6) organizations: Complete Part III.

Name of organization SHARP HEALTHCARE FOUNDATION	Employer identification number 95-3492461
--	---

Part I-A Complete if the organization is exempt under section 501(c) or is a section 527 organization.

- 1 Provide a description of the organization's direct and indirect political campaign activities in Part IV.
- 2 Political expenditures ▶ \$ _____
- 3 Volunteer hours _____

Part I-B Complete if the organization is exempt under section 501(c)(3).

- 1 Enter the amount of any excise tax incurred by the organization under section 4955 ▶ \$ _____
- 2 Enter the amount of any excise tax incurred by organization managers under section 4955 ▶ \$ _____
- 3 If the organization incurred a section 4955 tax, did it file Form 4720 for this year? Yes No
- 4a Was a correction made? Yes No
- b If "Yes," describe in Part IV.

Part I-C Complete if the organization is exempt under section 501(c), except section 501(c)(3).

- 1 Enter the amount directly expended by the filing organization for section 527 exempt function activities ▶ \$ _____
- 2 Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities ▶ \$ _____
- 3 Total exempt function expenditures. Add lines 1 and 2. Enter here and on Form 1120-POL, line 17b ▶ \$ _____
- 4 Did the filing organization file **Form 1120-POL** for this year? Yes No
- 5 Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments. For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC). If additional space is needed, provide information in Part IV.

(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's funds. If none, enter -0-.	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization. If none, enter -0-.

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ. Schedule C (Form 990 or 990-EZ) 2012

Part II-A Complete if the organization is exempt under section 501(c)(3) and filed Form 5768 (election under section 501(h)).

- A** Check if the filing organization belongs to an affiliated group (and list in Part IV each affiliated group member's name, address, EIN, expenses, and share of excess lobbying expenditures).
- B** Check if the filing organization checked box A and "limited control" provisions apply.

Limits on Lobbying Expenditures (The term "expenditures" means amounts paid or incurred.)		(a) Filing organization's totals	(b) Affiliated group totals												
1 a	Total lobbying expenditures to influence public opinion (grass roots lobbying)														
b	Total lobbying expenditures to influence a legislative body (direct lobbying)														
c	Total lobbying expenditures (add lines 1a and 1b)														
d	Other exempt purpose expenditures														
e	Total exempt purpose expenditures (add lines 1c and 1d)														
f	Lobbying nontaxable amount. Enter the amount from the following table in both columns.														
<table border="1" style="width: 100%;"> <thead> <tr> <th style="width: 35%;">If the amount on line 1e, column (a) or (b) is:</th> <th>The lobbying nontaxable amount is:</th> </tr> </thead> <tbody> <tr> <td>Not over \$500,000</td> <td>20% of the amount on line 1e.</td> </tr> <tr> <td>Over \$500,000 but not over \$1,000,000</td> <td>\$100,000 plus 15% of the excess over \$500,000.</td> </tr> <tr> <td>Over \$1,000,000 but not over \$1,500,000</td> <td>\$175,000 plus 10% of the excess over \$1,000,000.</td> </tr> <tr> <td>Over \$1,500,000 but not over \$17,000,000</td> <td>\$225,000 plus 5% of the excess over \$1,500,000.</td> </tr> <tr> <td>Over \$17,000,000</td> <td>\$1,000,000.</td> </tr> </tbody> </table>		If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:	Not over \$500,000	20% of the amount on line 1e.	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000.	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000.	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000.	Over \$17,000,000	\$1,000,000.		
If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:														
Not over \$500,000	20% of the amount on line 1e.														
Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000.														
Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000.														
Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000.														
Over \$17,000,000	\$1,000,000.														
g	Grassroots nontaxable amount (enter 25% of line 1f)														
h	Subtract line 1g from line 1a. If zero or less, enter -0-														
i	Subtract line 1f from line 1c. If zero or less, enter -0-														
j	If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?		<input type="checkbox"/> Yes <input type="checkbox"/> No												

4-Year Averaging Period Under Section 501(h)
(Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the instructions for lines 2a through 2f on page 4.)

Lobbying Expenditures During 4-Year Averaging Period					
Calendar year (or fiscal year beginning in)	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) Total
2a Lobbying nontaxable amount					
b Lobbying ceiling amount (150% of line 2a, column(e))					
c Total lobbying expenditures					
d Grassroots nontaxable amount					
e Grassroots ceiling amount (150% of line 2d, column (e))					
f Grassroots lobbying expenditures					

Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

For each "Yes," response to lines 1a through 1i below, provide in Part IV a detailed description of the lobbying activity.	(a)		(b)
	Yes	No	Amount
1 During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of:			
a Volunteers?		X	
b Paid staff or management (include compensation in expenses reported on lines 1c through 1i)? ..		X	
c Media advertisements?		X	
d Mailings to members, legislators, or the public?		X	
e Publications, or published or broadcast statements?		X	
f Grants to other organizations for lobbying purposes?		X	
g Direct contact with legislators, their staffs, government officials, or a legislative body?		X	
h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		X	
i Other activities?	X		178.
j Total. Add lines 1c through 1i			178.
2a Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		X	
b If "Yes," enter the amount of any tax incurred under section 4912			
c If "Yes," enter the amount of any tax incurred by organization managers under section 4912			
d If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?			

Part III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6).

	Yes	No
1 Were substantially all (90% or more) dues received nondeductible by members?	1	
2 Did the organization make only in-house lobbying expenditures of \$2,000 or less?	2	
3 Did the organization agree to carry over lobbying and political expenditures from the prior year?	3	

Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No," OR (b) Part III-A, line 3, is answered "Yes."

1 Dues, assessments and similar amounts from members	1	
2 Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).		
a Current year	2a	
b Carryover from last year	2b	
c Total	2c	
3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues	3	
4 If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?	4	
5 Taxable amount of lobbying and political expenditures (see instructions)	5	

Part IV Supplemental Information

Complete this part to provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group list); Part II-A, line 2; and Part II-B, line 1. Also, complete this part for any additional information.

PART II-B, LINE 1, LOBBYING ACTIVITIES:

SHARP HEALTHCARE FOUNDATION (SHF) PAYS ANNUAL DUES TO THE ASSOCIATION OF FUNDRAISING PROFESSIONALS (AFP) AND THE ASSOCIATION FOR HEALTHCARE PHILANTHROPY (AHP). AFP AND AHP HAVE DETERMINED THAT A PORTION OF THEIR DUES ARE USED FOR LOBBYING PURPOSES.

SCHEDULE D
(Form 990)

Department of the Treasury
Internal Revenue Service

Supplemental Financial Statements

▶ Complete if the organization answered "Yes," to Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

▶ Attach to Form 990. ▶ See separate instructions.

OMB No. 1545-0047

2012

Open to Public
Inspection

Name of the organization

SHARP HEALTHCARE FOUNDATION

Employer identification number

95-3492461

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" to Form 990, Part IV, line 6.

	(a) Donor advised funds	(b) Funds and other accounts
1 Total number at end of year		
2 Aggregate contributions to (during year)		
3 Aggregate grants from (during year)		
4 Aggregate value at end of year		
5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control?		<input type="checkbox"/> Yes <input type="checkbox"/> No
6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit?		<input type="checkbox"/> Yes <input type="checkbox"/> No

Part II Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7.

1 Purpose(s) of conservation easements held by the organization (check all that apply).

Preservation of land for public use (e.g., recreation or education) Preservation of an historically important land area

Protection of natural habitat Preservation of a certified historic structure

Preservation of open space

2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year.

	Held at the End of the Tax Year
a Total number of conservation easements	2a
b Total acreage restricted by conservation easements	2b
c Number of conservation easements on a certified historic structure included in (a)	2c
d Number of conservation easements included in (c) acquired after 8/17/06, and not on a historic structure listed in the National Register	2d

3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year ▶ _____

4 Number of states where property subject to conservation easement is located ▶ _____

5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds?

Yes No

6 Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation easements during the year ▶ _____

7 Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year ▶ \$ _____

8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)?

Yes No

9 In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements.

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.

Complete if the organization answered "Yes" to Form 990, Part IV, line 8.

1a If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items.

b If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items:

(i) Revenues included in Form 990, Part VIII, line 1

▶ \$ _____

(ii) Assets included in Form 990, Part X

▶ \$ _____

2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items:

a Revenues included in Form 990, Part VIII, line 1

▶ \$ _____

b Assets included in Form 990, Part X

▶ \$ _____

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)

- 3 Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply):
- a Public exhibition
 - b Scholarly research
 - c Preservation for future generations
 - d Loan or exchange programs
 - e Other _____

4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.

5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? Yes No

Part IV Escrow and Custodial Arrangements. Complete if the organization answered "Yes" to Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? Yes No

b If "Yes," explain the arrangement in Part XIII and complete the following table:

	Amount
c Beginning balance	1c
d Additions during the year	1d
e Distributions during the year	1e
f Ending balance	1f

2a Did the organization include an amount on Form 990, Part X, line 21? Yes No

b If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided in Part XIII

Part V Endowment Funds. Complete if the organization answered "Yes" to Form 990, Part IV, line 10.

	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four years back
1a Beginning of year balance	7,998,340.	7,221,406.	7,525,406.	6,616,919.	6,455,982.
b Contributions	487,523.	93,034.	-11,044.	7,629.	231,572.
c Net investment earnings, gains, and losses	946,842.	927,635.	-207,299.	966,905.	38,551.
d Grants or scholarships	102,650.	105,600.	84,068.	66,047.	66,504.
e Other expenditures for facilities and programs	7,221.	138,135.	1,589.		42,682.
f Administrative expenses					
g End of year balance	9,322,834.	7,998,340.	7,221,406.	7,525,406.	6,616,919.

2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:

- a Board designated or quasi-endowment 1.00 %
- b Permanent endowment 99.00 %
- c Temporarily restricted endowment .00 %

The percentages in lines 2a, 2b, and 2c should equal 100%.

3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by:

- (i) unrelated organizations
- (ii) related organizations

	Yes	No
3a(i)		X
3a(ii)		X
3b		

b If "Yes" to 3a(ii), are the related organizations listed as required on Schedule R?

4 Describe in Part XIII the intended uses of the organization's endowment funds.

Part VI Land, Buildings, and Equipment. See Form 990, Part X, line 10.

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land		168,408.		168,408.
b Buildings				
c Leasehold improvements				
d Equipment		77,960.	68,514.	9,446.
e Other				
Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10(c).)				177,854.

Part VII Investments - Other Securities. See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely-held equity interests		
(3) Other		
(A)		
(B)		
(C)		
(D)		
(E)		
(F)		
(G)		
(H)		
(I)		
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.)		

Part VIII Investments - Program Related. See Form 990, Part X, line 13.

(a) Description of investment type	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
(10)		
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.)		

Part IX Other Assets. See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1) DEFERRED PLANNED GIFTS	14,195,459.
(2) PLANNED GIVING RESERVES (ANNUITIES, PIF)	5,958,076.
(3) OTHER RECEIVABLES	523,019.
(4) LOAN RECEIVABLE-SHC INVESTMENT FUND X	29,319,003.
(5) OTHER INVESTMENTS LT	598,000.
(6)	
(7)	
(8)	
(9)	
(10)	
Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.)	50,593,557.

Part X Other Liabilities. See Form 990, Part X, line 25.

1. (a) Description of liability	(b) Book value
(1) Federal income taxes	
(2) DEFERRED PLANNED GIFT LIABILITIES	5,792,623.
(3) LINE OF CREDIT (SHC)	4,116,839.
(4) INTERCOMPANY PAYABLE	30,691,802.
(5)	
(6)	
(7)	
(8)	
(9)	
(10)	
(11)	
Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.)	40,601,264.

2. FIN 48 (ASC 740) Footnote. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII

Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return

1	Total revenue, gains, and other support per audited financial statements	1	4,999,321.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:		
a	Net unrealized gains on investments	2a	828,553.
b	Donated services and use of facilities	2b	56,137.
c	Recoveries of prior year grants	2c	
d	Other (Describe in Part XIII.)	2d	231,910.
e	Add lines 2a through 2d	2e	1,116,600.
3	Subtract line 2e from line 1	3	3,882,721.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:		
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	143,098.
b	Other (Describe in Part XIII.)	4b	7,101,890.
c	Add lines 4a and 4b	4c	7,244,988.
5	Total revenue. Add lines 3 and 4c . (This must equal Form 990, Part I, line 12.)	5	11,127,709.

Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return

1	Total expenses and losses per audited financial statements	1	3,362,754.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:		
a	Donated services and use of facilities	2a	56,137.
b	Prior year adjustments	2b	
c	Other losses	2c	
d	Other (Describe in Part XIII.)	2d	305,526.
e	Add lines 2a through 2d	2e	361,663.
3	Subtract line 2e from line 1	3	3,001,091.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	143,098.
b	Other (Describe in Part XIII.)	4b	7,931,499.
c	Add lines 4a and 4b	4c	8,074,597.
5	Total expenses. Add lines 3 and 4c . (This must equal Form 990, Part I, line 18.)	5	11,075,688.

Part XIII Supplemental Information

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

PART V, LINE 4: SHARP HEALTHCARE FOUNDATION HAS 26 BOARD DESIGNATED

AND PERMANENT ENDOWMENTS RESTRICTED FOR A VARIETY OF PURPOSES, SUCH AS

REHABILITATION, EMERGENCY SERVICES, WOMEN'S RESEARCH, ONCOLOGY, NURSING

EDUCATION, LABORATORY, HOSPITAL EQUIPMENT AND TECHNOLOGY, HOSPITAL

LIBRARY, AND MORE.

PART X, LINE 2: SHARP RECOGNIZES TAX BENEFITS FROM ANY UNCERTAIN TAX

POSITIONS ONLY IF IT IS MORE LIKELY THAN NOT THE TAX POSITION WILL BE

Part XIII Supplemental Information (continued)

SUSTAINED, BASED SOLELY ON ITS TECHNICAL MERITS, WITH THE TAXING AUTHORITY HAVING FULL KNOWLEDGE OF ALL RELEVANT INFORMATION. SHARP RECORDS A LIABILITY FOR UNRECOGNIZED TAX BENEFITS FROM UNCERTAIN TAX POSITIONS AS DISCRETE TAX ADJUSTMENTS IN THE FIRST INTERIM PERIOD THAT THE MORE LIKELY THAN NOT THRESHOLD IS NOT MET. SHARP RECOGNIZES DEFERRED TAX ASSETS AND LIABILITIES FOR TEMPORARY DIFFERENCES BETWEEN THE FINANCIAL REPORTING BASIS AND THE TAX BASIS OF ITS ASSETS AND LIABILITIES ALONG WITH NET OPERATING LOSS AND TAX CREDIT CARRYOVERS ONLY FOR TAX POSITIONS THAT MEET THE MORE LIKELY THAN NOT RECOGNITION CRITERIA. AT SEPTEMBER 30, 2013, NO SUCH ASSETS OR LIABILITIES WERE RECORDED.

PART XI, LINE 2D - OTHER ADJUSTMENTS:

DIRECT EXPENSES ON FUNDRAISING EVENTS & GAMING ACTIVITIES	305,526.
UNCOLLECTIBLE PLEDGES	-73,616.
TOTAL TO SCHEDULE D, PART XI, LINE 2D	231,910.

PART XI, LINE 4B - OTHER ADJUSTMENTS:

TEMPORARILY RESTRICTED REVENUE	6,622,912.
PERMANENTLY RESTRICTED REVENUE	480,268.
LOSS ON SALE OF ASSETS	-1,290.
TOTAL TO SCHEDULE D, PART XI, LINE 4B	7,101,890.

PART XII, LINE 2D - OTHER ADJUSTMENTS:

DIRECT EXPENSES ON FUNDRAISING EVENTS & GAMING ACTIVITIES	305,526.
---	----------

PART XII, LINE 4B - OTHER ADJUSTMENTS:

TEMPORARILY RESTRICTED EXPENSES	7,932,789.
LOSS ON SALE OF ASSETS	-1,290.

Part XIII Supplemental Information (continued)

TOTAL TO SCHEDULE D, PART XII, LINE 4B 7,931,499.

Multiple horizontal lines for supplemental information.

**SCHEDULE F
(Form 990)**

Department of the Treasury
Internal Revenue Service

Statement of Activities Outside the United States

▶ Complete if the organization answered "Yes" to Form 990,
Part IV, line 14b, 15, or 16.
▶ Attach to Form 990. ▶ See separate instructions.

OMB No. 1545-0047

2012

Open to Public
Inspection

Name of the organization: **SHARP HEALTHCARE FOUNDATION**
Employer identification number: **95-3492461**

Part I General Information on Activities Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 14b.

1 For grantmakers. Does the organization maintain records to substantiate the amount of its grants and other assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? Yes No

2 For grantmakers. Describe in Part V the organization's procedures for monitoring the use of its grants and other assistance outside the United States.

3 Activities per Region. (The following Part I, line 3 table can be duplicated if additional space is needed.)

(a) Region	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in region	(d) Activities conducted in region (by type) (e.g., fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for and investments in region
CANADA	0	0	INVESTMENTS - PROPERTY		550,000.
3 a Sub-total	0	0			550,000.
b Total from continuation sheets to Part I	0	0			0.
c Totals (add lines 3a and 3b)	0	0			550,000.

Part IV Foreign Forms

- 1 Was the organization a U.S. transferor of property to a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)* Yes No
- 2 Did the organization have an interest in a foreign trust during the tax year? *If "Yes," the organization may be required to file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A)* Yes No
- 3 Did the organization have an ownership interest in a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect To Certain Foreign Corporations. (see Instructions for Form 5471)* Yes No
- 4 Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? *If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund. (see Instructions for Form 8621)* Yes No
- 5 Did the organization have an ownership interest in a foreign partnership during the tax year? *If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect To Certain Foreign Partnerships. (see Instructions for Form 8865)* Yes No
- 6 Did the organization have any operations in or related to any boycotting countries during the tax year? *If "Yes," the organization may be required to file Form 5713, International Boycott Report. (see Instructions for Form 5713)* Yes No

Schedule F (Form 990) 2012

Part II Fundraising Events. Complete if the organization answered "Yes" to Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000.

		(a) Event #1	(b) Event #2	(c) Other events	(d) Total events
		SMH GOLF (event type)	SMBHWN ANNIVERSARY (event type)	3 (total number)	(add col. (a) through col. (c))
Revenue	1 Gross receipts	194,310.	225,386.	403,610.	823,306.
	2 Less: Contributions	130,089.	154,629.	243,950.	528,668.
	3 Gross income (line 1 minus line 2)	64,221.	70,757.	159,660.	294,638.
Direct Expenses	4 Cash prizes				
	5 Noncash prizes	29,661.	7,947.	36,296.	73,904.
	6 Rent/facility costs	15,607.		14,875.	30,482.
	7 Food and beverages	22,365.	57,681.	108,668.	188,714.
	8 Entertainment	1,000.	5,000.	200.	6,200.
	9 Other direct expenses		2,458.	3,363.	5,821.
	10 Direct expense summary. Add lines 4 through 9 in column (d)				(305,121)
	11 Net income summary. Combine line 3, column (d), and line 10				-10,483.

Part III Gaming. Complete if the organization answered "Yes" to Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a.

		(a) Bingo	(b) Pull tabs/instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col. (a) through col. (c))
		1 Gross revenue			
Direct Expenses	2 Cash prizes				
	3 Noncash prizes				
	4 Rent/facility costs				
	5 Other direct expenses				
	6 Volunteer labor	<input type="checkbox"/> Yes _____ % <input type="checkbox"/> No	<input type="checkbox"/> Yes _____ % <input type="checkbox"/> No	<input type="checkbox"/> Yes _____ % <input type="checkbox"/> No	
7 Direct expense summary. Add lines 2 through 5 in column (d)				(_____)	
8 Net gaming income summary. Combine line 1, column d, and line 7					

9 Enter the state(s) in which the organization operates gaming activities: _____
a Is the organization licensed to operate gaming activities in each of these states? Yes No
b If "No," explain: _____

10a Were any of the organization's gaming licenses revoked, suspended or terminated during the tax year? Yes No
b If "Yes," explain: _____

**SCHEDULE I
(Form 990)**

Department of the Treasury
Internal Revenue Service

**Grants and Other Assistance to Organizations,
Governments, and Individuals in the United States**

**Complete if the organization answered "Yes" to Form 990, Part IV, line 21 or 22.
▶ Attach to Form 990.**

OMB No. 1545-0047

2012

**Open to Public
Inspection**

Name of the organization

SHARP HEALTHCARE FOUNDATION

**Employer identification number
95-3492461**

Part I General Information on Grants and Assistance

- 1** Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? **Yes** **No**
- 2** Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.

Part II Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.

1 (a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
SHARP MEMORIAL HOSPITAL 8695 SPECTRUM CENTER BLVD SAN DIEGO, CA 92123-1489	95-3782169	501(C)3	3,483,691.	20,349.	FMV	EQUIPMENT	PROGRAM SUPPORT
SHARP HEALTHCARE 8695 SPECTRUM CENTER BLVD SAN DIEGO, CA 92123-1489	95-6077327	501(C)3	1,928,409.	820.	FMV	EQUIPMENT	PROGRAM SUPPORT
SHARP CHULA VISTA MEDICAL CENTER 8695 SPECTRUM CENTER BLVD SAN DIEGO, CA 92123-1489	95-2367304	501(C)3	1,150,437.	70,716.	FMV	EQUIPMENT	PROGRAM SUPPORT
SHARP HEALTH PLAN 8695 SPECTRUM CENTER BLVD SAN DIEGO, CA 92123-1489	33-0519730	501(C)4	1,048,506.	0.			PROGRAM SUPPORT
SAN DIEGO WHEELCHAIR ATHLETIC 2425 FENTON ST CHULA VISTA, CA 91914	56-2386514	501(C)3	9,477.	0.			PROGRAM SUPPORT

- 2** Enter total number of section 501(c)(3) and government organizations listed in the line 1 table **4.**
- 3** Enter total number of other organizations listed in the line 1 table **1.**

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule I (Form 990) (2012)

Part III **Grants and Other Assistance to Individuals in the United States.** Complete if the organization answered "Yes" to Form 990, Part IV, line 22.
Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
CONE GRANT	3	30,000.	0.		
SHARP MEMORIAL DAY TREATMENT SCHOLARSHIPS	4	25,837.	0.		

Part IV **Supplemental Information.** Complete this part to provide the information required in Part I, line 2, Part III, column (b), and any other additional information.

SCHEDULE I, PART I, LINE 2: THE ORGANIZATION RAISES FUNDS ON BEHALF OF AND PROVIDES ASSISTANCE TO THE SHARP HEALTHCARE SYSTEM. THE FUNDS RAISED MAY BE RESTRICTED BY THE DONOR FOR A SPECIFIC PURPOSE OR MAY BE UNRESTRICTED. SHARP HEALTHCARE, SHARP MEMORIAL HOSPITAL, AND SHARP CHULA VISTA MEDICAL CENTER SUBMIT REQUESTS FOR SUPPORT BASED ON THE AVAILABILITY OF THESE SPECIFICALLY DESIGNATED FUNDS. FUNDS MAY ALSO BE DISPERSED TO GROSSMONT HOSPITAL CORPORATION AND SHARP CORONADO HOSPITAL AND HEALTHCARE CENTER TO AFFECT A SYSTEM-WIDE INITIATIVE. THE ORGANIZATION MAY ALSO UTILIZE UNRESTRICTED FUNDS TO PROVIDE ADDITIONAL SUPPORT. IN THESE INSTANCES, A

Part IV Supplemental Information

COMMITTEE COMPRISED OF ORGANIZATION MANAGEMENT AND BOARD MEMBERS REVIEWS PROPOSALS AND REQUESTS FOR FUNDING AND DETERMINES WHICH PROJECTS TO FUND. ADDITIONALLY, THE MANAGEMENT TEAM EVALUATES REQUESTS FOR CONTRIBUTIONS FROM OUTSIDE ORGANIZATIONS TAKING INTO ACCOUNT HOW THEY ALIGN WITH THE ORGANIZATION'S MISSION. AFTER AMOUNTS ARE FUNDED THERE IS NO ADDITIONAL MONITORING THAT TAKES PLACE.

SHARP HEALTHCARE FOUNDATION PROVIDES SCHOLARSHIP ASSISTANCE TO INDIVIDUALS SEEKING TO ADVANCE THEIR EDUCATION. INTERESTED EMPLOYEES SUBMIT AN APPLICATION WITH THE REQUIRED DOCUMENTATION AND A SCHOLARSHIP SELECTION COMMITTEE OVERSEES THE AWARD PROCESS. FUNDS AVAILABLE FOR ALLOCATION ARE REVIEWED AND DECISIONS ARE MADE ABOUT THE NUMBER OF SCHOLARSHIPS TO BE AWARDED BY DEGREE. REVIEWERS INDEPENDENTLY USE A RUBRIC TO SCORE THE APPLICATIONS AND ENTER THE INFORMATION INTO A SPREADSHEET ORGANIZED BY DEGREE. REVIEWERS MEET, REVIEW APPLICATION SUBMISSION MATERIALS AND SCORES AND SELECT THE FINAL APPLICANTS TO RECEIVE A SCHOLARSHIP AWARD.

**SCHEDULE J
(Form 990)**

Department of the Treasury
Internal Revenue Service

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 23.

▶ Attach to Form 990. ▶ See separate instructions.

OMB No. 1545-0047

2012

Open to Public Inspection

Name of the organization

SHARP HEALTHCARE FOUNDATION

Employer identification number

95-3492461

Part I Questions Regarding Compensation

	Yes	No								
<p>1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.</p> <table border="0"> <tr> <td><input type="checkbox"/> First-class or charter travel</td> <td><input type="checkbox"/> Housing allowance or residence for personal use</td> </tr> <tr> <td><input type="checkbox"/> Travel for companions</td> <td><input type="checkbox"/> Payments for business use of personal residence</td> </tr> <tr> <td><input type="checkbox"/> Tax indemnification and gross-up payments</td> <td><input checked="" type="checkbox"/> Health or social club dues or initiation fees</td> </tr> <tr> <td><input type="checkbox"/> Discretionary spending account</td> <td><input type="checkbox"/> Personal services (e.g., maid, chauffeur, chef)</td> </tr> </table>	<input type="checkbox"/> First-class or charter travel	<input type="checkbox"/> Housing allowance or residence for personal use	<input type="checkbox"/> Travel for companions	<input type="checkbox"/> Payments for business use of personal residence	<input type="checkbox"/> Tax indemnification and gross-up payments	<input checked="" type="checkbox"/> Health or social club dues or initiation fees	<input type="checkbox"/> Discretionary spending account	<input type="checkbox"/> Personal services (e.g., maid, chauffeur, chef)		
<input type="checkbox"/> First-class or charter travel	<input type="checkbox"/> Housing allowance or residence for personal use									
<input type="checkbox"/> Travel for companions	<input type="checkbox"/> Payments for business use of personal residence									
<input type="checkbox"/> Tax indemnification and gross-up payments	<input checked="" type="checkbox"/> Health or social club dues or initiation fees									
<input type="checkbox"/> Discretionary spending account	<input type="checkbox"/> Personal services (e.g., maid, chauffeur, chef)									
<p>b If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain</p>	X									
<p>2 Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?</p>	X									
<p>3 Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.</p> <table border="0"> <tr> <td><input type="checkbox"/> Compensation committee</td> <td><input type="checkbox"/> Written employment contract</td> </tr> <tr> <td><input type="checkbox"/> Independent compensation consultant</td> <td><input type="checkbox"/> Compensation survey or study</td> </tr> <tr> <td><input type="checkbox"/> Form 990 of other organizations</td> <td><input type="checkbox"/> Approval by the board or compensation committee</td> </tr> </table>	<input type="checkbox"/> Compensation committee	<input type="checkbox"/> Written employment contract	<input type="checkbox"/> Independent compensation consultant	<input type="checkbox"/> Compensation survey or study	<input type="checkbox"/> Form 990 of other organizations	<input type="checkbox"/> Approval by the board or compensation committee				
<input type="checkbox"/> Compensation committee	<input type="checkbox"/> Written employment contract									
<input type="checkbox"/> Independent compensation consultant	<input type="checkbox"/> Compensation survey or study									
<input type="checkbox"/> Form 990 of other organizations	<input type="checkbox"/> Approval by the board or compensation committee									
<p>4 During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:</p> <p>a Receive a severance payment or change-of-control payment?</p>		X								
<p>b Participate in, or receive payment from, a supplemental nonqualified retirement plan?</p>	X									
<p>c Participate in, or receive payment from, an equity-based compensation arrangement?</p> <p>If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.</p>		X								
<p>Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9.</p>										
<p>5 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:</p> <p>a The organization?</p>	5a	X								
<p>b Any related organization?</p> <p>If "Yes" to line 5a or 5b, describe in Part III.</p>	5b	X								
<p>6 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:</p> <p>a The organization?</p>	6a	X								
<p>b Any related organization?</p> <p>If "Yes" to line 6a or 6b, describe in Part III.</p>	6b	X								
<p>7 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III</p>	7	X								
<p>8 Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III</p>	8	X								
<p>9 If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?</p>	9									

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2012

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title		(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation reported as deferred in prior Form 990
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
(1) WILLIAM LITTLEJOHN SR VP/CEO FOUNDATION	(i)	0.	0.	0.	0.	0.	0.	0.
	(ii)	303,496.	54,074.	28,948.	14,344.	15,376.	416,238.	0.
(2) MICHAEL W. MURPHY PRESIDENT & CEO, SHARP HEALTHCARE	(i)	0.	0.	0.	0.	0.	0.	0.
	(ii)	1,127,582.	188,024.	55,450.	78,289.	15,417.	1,464,762.	0.
(3) ANNE JIGGER VP PHILANTHROPY	(i)	0.	0.	0.	0.	0.	0.	0.
	(ii)	178,025.	20,172.	2,457.	8,153.	11,591.	220,398.	0.
(4) MARSHA LUBICK VP PHILANTHROPY	(i)	0.	0.	0.	0.	0.	0.	0.
	(ii)	136,342.	29,784.	16,543.	11,000.	10,793.	204,462.	0.
(5) PAMELA BARNETT MGR DONOR RELATIONS	(i)	0.	0.	0.	0.	0.	0.	0.
	(ii)	119,692.	9,347.	7,215.	7,492.	11,256.	155,002.	0.
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							

Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

PART I, LINE 1A: THE ORGANIZATION PAYS UNIVERSITY CLUB DUES FOR WILLIAM S. LITTLEJOHN, SVP/CEO FOUNDATIONS, FOR BUSINESS PURPOSES, AND THEREFORE, THE AMOUNT WAS NOT REPORTED AS TAXABLE COMPENSATION.

PART I, LINE 4B: SHARP HEALTHCARE ("COMPANY") SPONSORS AN EXECUTIVE FLEXIBLE BENEFIT PLAN ("PLAN") TO PROVIDE DESIGNATED EXECUTIVES WITH A REASONABLE LEVEL OF BENEFITS IN RETURN FOR THEIR CONTINUED EMPLOYMENT WITH THE COMPANY. THE PLAN IS ADMINISTERED ON A PLAN YEAR BASIS OF JANUARY 1 TO DECEMBER 31. CHANGES IN FLEXIBLE BENEFIT OPTIONS ARE PERMITTED ANNUALLY, EFFECTIVE JANUARY 1 OF THE NEW PLAN YEAR. THE PROVISIONS OF THE PLAN, WHICH WERE RESTATED EFFECTIVE AS OF DECEMBER 31, 2008, ARE DESCRIBED BELOW AS RESTATED. THE PLAN IS AVAILABLE TO THE CHIEF EXECUTIVE OFFICER, EXECUTIVE VICE PRESIDENT OF HOSPITAL OPERATIONS, AND SENIOR VICE PRESIDENTS. THE FLEXIBLE BENEFIT ALLOWANCE AVAILABLE TO EACH PARTICIPANT EACH PLAN YEAR SHALL EQUAL THE SUM OF THE FOLLOWING:

- A COMPANY PROVIDED BASE ALLOWANCE EQUAL TO 18% OF THE PARTICIPANT'S BASE SALARY
- A PARTICIPANT DEFERRAL UP TO 6% OF THE PARTICIPANT'S PRE-TAX BASE SALARY

Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

FOR SUCH PLAN YEAR AS ELECTED BY THE PARTICIPANT

- A COMPANY MATCH SHOULD THE PARTICIPANT MAKE AN ELECTIVE DEFERRAL FOR A

PLAN YEAR. THE COMPANY MATCH BEGINS AT 2% FOR THE FIRST 1% ELECTIVE

DEFERRAL AND INCREASES 0.5% FOR EACH ADDITIONAL 1% ELECTIVE DEFERRAL, TO A

MAXIMUM MATCH OF 4.5% ON A 6% ELECTIVE DEFERRAL.

THE PLAN ALLOWS PARTICIPANTS TO USE THE FLEXIBLE BENEFIT ALLOWANCE TO

PURCHASE ADDITIONAL LONG-TERM DISABILITY COVERAGE, LONG-TERM CARE COVERAGE,

AND FLEXIBLE SURVIVOR COVERAGE/ACCUMULATION BENEFITS (LIFE INSURANCE).

PARTICIPANTS IN THE FLEXIBLE SURVIVOR COVERAGE/ACCUMULATION BENEFITS PLAN

PREVIOUSLY COULD ELECT TO APPLY FLEXIBLE BENEFIT ALLOWANCE TO ACQUIRE

ADDITIONAL SURVIVOR COVERAGE, OR TOWARD DEPOSITS TO THE SUPPLEMENTAL

SURVIVOR ACCUMULATION BENEFIT PLAN ("SSAB") TO FUND POST-RETIREMENT

SURVIVOR BENEFITS, SUBJECT TO THE ERISA LIMIT PROVIDED THEIR POLICIES WERE

ISSUED PRIOR TO SEPTEMBER 18, 2003. THE COMPANY SHALL AUTOMATICALLY

CONTINUE WHATEVER ELECTIVE COVERAGE AND ADDITIONAL DEPOSIT ELECTIONS THAT

WERE IN PLACE FOR THE SSAB DURING THE 2008 PLAN YEAR. NO ELECTIVE COVERAGE

OR ADDITIONAL DEPOSITS WERE AVAILABLE TO PARTICIPANTS WHOSE POLICIES WERE

ISSUED ON OR AFTER SEPTEMBER 18, 2003. ANY FLEXIBLE BENEFIT ALLOWANCE THAT

Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

REMAINS AFTER PURCHASING THESE ADDITIONAL COVERAGES SHALL BE PAID TO THE PARTICIPANT IN CASH IN EQUAL INSTALLMENTS THROUGHOUT THE PLAN YEAR, NOT LESS FREQUENTLY THAN QUARTERLY. IF THE PARTICIPANT SEPARATES FROM SERVICE DURING THE PLAN YEAR, THE PARTICIPANT FORFEITS ANY UNPAID ALLOWANCE.

PART I, LINE 3:

THE COMPENSATION COMMITTEE OF SHARP HEALTHCARE, THE PARENT ORGANIZATION, ESTABLISHES THE COMPENSATION OF THE CHIEF EXECUTIVE OFFICER. THE COMPENSATION COMMITTEE ENGAGES INDEPENDENT COMPENSATION CONSULTANTS AND THE AMOUNT IS APPROVED BY BOTH THE COMPENSATION COMMITTEE AND BOARD OF DIRECTORS.

**SCHEDULE M
(Form 990)**

Noncash Contributions

OMB No. 1545-0047

2012

Open to Public Inspection

Department of the Treasury
Internal Revenue Service

▶ **Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.**
▶ **Attach to Form 990.**

Name of the organization **SHARP HEALTHCARE FOUNDATION** Employer identification number **95-3492461**

Part I Types of Property

	(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	(d) Method of determining noncash contribution amounts
1 Art - Works of art				
2 Art - Historical treasures				
3 Art - Fractional interests				
4 Books and publications				
5 Clothing and household goods	X		12,633.	DONOR VALUATION
6 Cars and other vehicles	X	3	73,625.	SALE PRICE
7 Boats and planes				
8 Intellectual property				
9 Securities - Publicly traded	X	3	14,187.	FMV
10 Securities - Closely held stock				
11 Securities - Partnership, LLC, or trust interests				
12 Securities - Miscellaneous				
13 Qualified conservation contribution - Historic structures				
14 Qualified conservation contribution - Other				
15 Real estate - Residential	X	1	48,000.	APPRAISAL
16 Real estate - Commercial				
17 Real estate - Other				
18 Collectibles	X	5	8,950.	DONOR VALUATION
19 Food inventory				
20 Drugs and medical supplies				
21 Taxidermy				
22 Historical artifacts				
23 Scientific specimens				
24 Archeological artifacts				
25 Other ▶ (GIFT CERTIFIC)	X	17	11,138.	DONOR VALUATION
26 Other ▶ (OFFICE EQUIPM)	X	2	6,459.	DONOR VALUATION
27 Other ▶ ()				
28 Other ▶ ()				

29 Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part IV, Donee Acknowledgement **29** **29**

	Yes	No
30a During the year, did the organization receive by contribution any property reported in Part I, lines 1-28 that it must hold for at least three years from the date of the initial contribution, and which is not required to be used for exempt purposes for the entire holding period?		X
b If "Yes," describe the arrangement in Part II.		
31 Does the organization have a gift acceptance policy that requires the review of any non-standard contributions?	X	
32a Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash contributions?	X	
b If "Yes," describe in Part II.		
33 If the organization did not report an amount in column (c) for a type of property for which column (a) is checked, describe in Part II.		

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990. Schedule M (Form 990) (2012)

Part II

Supplemental Information. Complete this part to provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

SCHEDULE M, PART I, COLUMN (B): THE NUMBER OF CONTRIBUTIONS IS BASED ON THE NUMBER OF DONATED GIFTS OR GIFT PACKAGES.

SCHEDULE M, LINE 32B: VEHICLES (EXCEPT THOSE DONATED FOR ORGANIZATIONAL USE) ARE SOLD AT AUCTION.

SCHEDULE O
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on
Form 990 or 990-EZ or to provide any additional information.
▶ Attach to Form 990 or 990-EZ.

OMB No. 1545-0047

2012

Open to Public
Inspection

Name of the organization

SHARP HEALTHCARE FOUNDATION

Employer identification number

95-3492461

FORM 990, PART III, LINE 1:

ORGANIZATION'S MISSION

TO ENGAGE IN THE SOLICITATION, RECEIPT AND ADMINISTRATION OF PROPERTY,
AND FROM TIME TO TIME TO DISBURSE SUCH PROPERTY AND THE INCOME
THEREFROM TO, OR FOR THE BENEFIT OF, THE SAN DIEGO HOSPITAL
ASSOCIATION, A CALIFORNIA NONPROFIT PUBLIC BENEFIT CORPORATION WHICH IS
TAX-EXEMPT UNDER SECTION 501(C)(3) OF THE INTERNAL REVENUE CODE, AND
ITS NONPROFIT SUBSIDIARIES WHICH ARE TAX-EXEMPT UNDER SECTION 501(C)(3)
OF THE INTERNAL REVENUE CODE. DISTRIBUTIONS FOR SHARP REES-STEALY
CORPORATION SHALL BE LIMITED TO FUNDS DESIGNATED BY THE DONOR FOR THAT
PURPOSE. SUCH DISBURSEMENTS SHALL BE USED BY THE FOREGOING ENTITIES
FOR THE FOLLOWING PURPOSES: (1) MAJOR CAPITAL EXPENDITURES; (2) MAJOR
RENOVATION OF BUILDINGS; (3) MAJOR EQUIPMENT PURCHASES; (4) MEDICAL AND
OTHER PROFESSIONAL HEALTH CARE EDUCATION; (5) COMMUNITY HEALTH
EDUCATION; AND (6) MEDICAL RESEARCH. THE CORPORATION MAY ALSO SOLICIT,
RECEIVE AND ADMINISTER FUNDS IN THE FORM OF DONOR-ADVISED FUNDS,
SUBJECT TO THE FOLLOWING CONDITIONS: (1) THE BOARD OF DIRECTORS OF THE
CORPORATION MAY CONSIDER THE RECOMMENDATIONS OF DONORS FOR
DISTRIBUTIONS FROM SAID FUNDS BUT SHALL AT ALL TIMES HAVE AND RETAIN
SOLE AUTHORITY OVER SUCH DISTRIBUTIONS; AND (2) DISTRIBUTIONS FROM ANY
SUCH FUND MAY, IN THE SOLE DISCRETION OF THE CORPORATION'S BOARD OF
DIRECTORS, BE MADE TO OR FOR THE BENEFIT OF ONE OR MORE ORGANIZATIONS
OTHER THAN SAN DIEGO HOSPITAL ASSOCIATION OR A NONPROFIT TAX-EXEMPT
SUBSIDIARY OF SAN DIEGO HOSPITAL ASSOCIATION, PROVIDED THAT ANY SUCH
ORGANIZATION IS AN ORGANIZATION DESCRIBED IN SECTIONS 170(B)(1)(A),
170(C), 2055(A), AND 2522(A) OF THE INTERNAL REVENUE CODE OF 1986, AS

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule O (Form 990 or 990-EZ) (2012)

232211
01-04-13

Name of the organization SHARP HEALTHCARE FOUNDATION	Employer identification number 95-3492461
---	--

AMENDED.

FORM 990, PART V, LINE 2A:

NUMBER OF EMPLOYEES

SHARP HEALTHCARE FOUNDATION EMPLOYEES' SALARIES AND WAGES ARE PAID UNDER SHARP HEALTHCARE'S TAX ID NUMBER (EIN 95-6077327), AND AS SUCH ARE ALSO REPORTED ON SHARP HEALTHCARE'S FORM 990.

FORM 990, PART VI, SECTION A, LINE 2: PHILIP GILDRED JR. AND ELIZABETH GILDRED, BOTH DIRECTORS ON THE SHARP HEALTHCARE FOUNDATION BOARD DURING THE YEAR, HAVE A FAMILY RELATIONSHIP.

FORM 990, PART VI, SECTION A, LINE 6: SHARP HEALTHCARE (FEIN 95-6077327) IS THE SOLE MEMBER OF SHARP HEALTHCARE FOUNDATION.

FORM 990, PART VI, SECTION A, LINE 7A: SHARP HEALTHCARE, AS THE SOLE MEMBER OF THE CORPORATION, HAS THE RIGHT TO ELECT AND REMOVE MOST BOARD MEMBERS.

FORM 990, PART VI, SECTION A, LINE 7B: SHARP HEALTHCARE, AS THE SOLE MEMBER OF THE CORPORATION, HAS THE RIGHT TO ELECT AND REMOVE MOST BOARD MEMBERS. SHARP HEALTHCARE ALSO RETAINS THE APPROVAL RIGHTS AFFORDED MEMBERS FOR CERTAIN SIGNIFICANT TRANSACTIONS (E.G. DISSOLUTION OR SALE OR TRANSFER OF ALL OR SUBSTANTIALLY ALL OF THE ASSETS).

FORM 990, PART VI, SECTION B, LINE 11: THE FINAL FORM 990 IS PLACED ON THE

Name of the organization SHARP HEALTHCARE FOUNDATION	Employer identification number 95-3492461
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ORGANIZATION'S INTRANET, PRIOR TO THE FILING DATE, WHERE IT IS VIEWABLE FOR COMMENT FROM ALL MEMBERS OF THE GOVERNING BODY. THE REVIEW PROCESS INCLUDES MULTIPLE LEVELS OF REVIEW INCLUDING KEY CORPORATE AND ENTITY FINANCE DEPARTMENT PERSONNEL COMPRISED OF THE DIRECTOR OF TAX & ACCOUNTING, VICE PRESIDENT OF FINANCE, SENIOR VICE PRESIDENT AND CHIEF FINANCIAL OFFICER, AND ENTITY CHIEF EXECUTIVE OFFICER. ADDITIONALLY, THE ORGANIZATION CONTRACTS WITH ERNST & YOUNG, AN INDEPENDENT ACCOUNTING FIRM, FOR REVIEW OF THE FORM 990.

FORM 990, PART VI, SECTION B, LINE 12C: SHARP HEALTHCARE FOUNDATION HAS A WRITTEN CONFLICT OF INTEREST POLICY WHICH HAS BEEN REVIEWED AND APPROVED BY THE SHARP HEALTHCARE FOUNDATION GOVERNING BOARD. SHARP HEALTHCARE FOUNDATION IS COMMITTED TO PREVENTING ANY PARTICIPANT OF THE CORPORATION FROM GAINING ANY PERSONAL BENEFIT FROM INFORMATION RECEIVED OR FROM ANY TRANSACTION OF SHARP. ONE COMPONENT OF THE WRITTEN CONFLICT OF INTEREST POLICY REQUIRES THAT BOARD MEMBERS, CORPORATE OFFICERS, SENIOR VICE PRESIDENTS AND CHIEF EXECUTIVE OFFICER(S) SUBMIT A CONFLICT OF INTEREST STATEMENT ANNUALLY TO LEGAL SERVICES/SENIOR VICE PRESIDENT OF LEGAL SERVICES WHO WILL REVIEW ALL STATEMENTS. IN ADDITION, ALL VICE PRESIDENTS AND ANY EMPLOYEES IN THE PURCHASING/SUPPLY CHAIN, AUDIT AND COMPLIANCE, AND CASE MANAGEMENT/DISCHARGE PLANNING DEPARTMENTS ARE REQUIRED TO COMPLETE AN ONLINE CONFLICT OF INTEREST QUESTIONNAIRE ANNUALLY THAT IS REVIEWED BY THE CONFLICT REVIEW COMMITTEE COMPRISED OF EMPLOYEES FROM SHARP'S LEGAL, COMPLIANCE, AND INTERNAL AUDIT DEPARTMENTS. IN CONNECTION WITH ANY TRANSACTION OR ARRANGEMENT, WHICH MAY CREATE AN ACTUAL OR POSSIBLE CONFLICT OF INTEREST, THE PERSON SHALL DISCLOSE IN WRITING THE EXISTENCE AND NATURE OF HIS/HER FINANCIAL INTEREST AND ALL MATERIAL FACTS. BOARD MEMBERS, CORPORATE OFFICERS, SENIOR VICE PRESIDENTS, AND THE CHIEF EXECUTIVE

Name of the organization SHARP HEALTHCARE FOUNDATION	Employer identification number 95-3492461
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OFFICER(S) SHALL MAKE SUCH DISCLOSURES DIRECTLY TO THE CHAIRMAN OF THE BOARD, AND TO THE MEMBERS OF THE COMMITTEE WITH THE BOARD DESIGNATED POWERS CONSIDERING THE PROPOSED TRANSACTION OR ARRANGEMENT. UPON DISCLOSURE OF THE FINANCIAL INTEREST AND ALL MATERIAL FACTS, THE BOARD MEMBER, CORPORATE OFFICER, SENIOR VICE PRESIDENT OR THE CHIEF EXECUTIVE OFFICER(S) MAKING SUCH DISCLOSURES SHALL LEAVE THE BOARD OR THE COMMITTEE MEETING WHILE THE FINANCIAL INTEREST IS DISCUSSED AND VOTED UPON. THE REMAINING BOARD OR COMMITTEE MEMBERS SHALL DECIDE IF A CONFLICT OF INTEREST EXISTS. IN CERTAIN INSTANCES, SUCH AS IF SOMEONE TAKES A BOARD SEAT ON A COMPETITOR'S BOARD OF DIRECTORS OR HAS A ROLE WITH AN ORGANIZATION WHEREBY THE INFORMATION THAT THEY MAY OBTAIN FROM SHARP WOULD PUT THEM IN A CONSISTENT CONFLICT WITH THEIR TWO ROLES, THE CONFLICT COULD CALL FOR THE INDIVIDUAL'S REMOVAL FROM THE BOARD. THE BYLAWS FOR THE ORGANIZATION PROVIDE FOR THE ABILITY TO REMOVE DIRECTORS IN ACCORDANCE WITH SECTION 5222 OF THE CALIFORNIA CORPORATIONS CODE. THIS CAN GENERALLY BE DONE ON A "FOR CAUSE" OR A "NO CAUSE" BASIS BY THE ACTION OF THE MEMBER.

FORM 990, PART VI, SECTION B, LINE 15: THE PERSONNEL COMMITTEE OF SHARP HEALTHCARE RETAINS AN INDEPENDENT COMPENSATION CONSULTING FIRM TO REVIEW THE TOTAL COMPENSATION PAID TO EXECUTIVE MANAGEMENT (CEO/PRESIDENT, EXECUTIVE VICE PRESIDENT OF HOSPITAL OPERATIONS, AND SENIOR VICE PRESIDENTS) AND COMPARES IT TO THE TOTAL COMPENSATION PAID TO SIMILAR POSITIONS WITH LIKE INSTITUTIONS. THE INFORMATION IS PRESENTED TO THE PERSONNEL COMMITTEE OF THE BOARD OF DIRECTORS BY THE INDEPENDENT CONSULTANT. THE PERSONNEL COMMITTEE IS COMPRISED OF BOARD MEMBERS WHO ARE NOT PHYSICIANS AND WHO ARE NOT COMPENSATED IN ANY WAY BY THE ORGANIZATION. THE PERSONNEL COMMITTEE APPROVES THE TOTAL COMPENSATION FOR THE PRESIDENT/CHIEF EXECUTIVE OFFICER AND REVIEWS AND APPROVES THE COMPENSATION

Name of the organization SHARP HEALTHCARE FOUNDATION	Employer identification number 95-3492461
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AND COMPENSATION SALARY RANGES FOR THE REMAINDER OF THE EXECUTIVE TEAM.

THE PERSONNEL COMMITTEE PRESENTS ITS DECISION TO THE BOARD OF DIRECTORS.

THE PERSONNEL COMMITTEE RETAINS MINUTES OF ITS MEETINGS.

THE COMPENSATION AND BENEFITS DEPARTMENT ENGAGES A THIRD PARTY INDEPENDENT CONSULTANT TO CONDUCT A COMPENSATION STUDY COVERING OFFICERS AND KEY EMPLOYEES. THE INDEPENDENT THIRD PARTY COMPARES BASE SALARIES TO SIMILAR POSITIONS WITH LIKE INSTITUTIONS. THE INFORMATION IS REVIEWED BY THE COMPENSATION AND BENEFITS DEPARTMENT AND IS PRESENTED TO THE PRESIDENT/CHIEF EXECUTIVE OFFICER, THE EXECUTIVE VICE PRESIDENT OF HOSPITAL OPERATIONS AND THE APPROPRIATE SENIOR VICE PRESIDENT FOR REVIEW AND APPROVAL.

THE COMPENSATION STUDY WAS LAST CONDUCTED IN NOVEMBER/DECEMBER 2012.

FORM 990, PART VI, SECTION C, LINE 19: POLICIES ARE CONSIDERED PROPRIETARY INFORMATION, HOWEVER IN SHARP HEALTHCARE'S PUBLICLY AVAILABLE CODE OF CONDUCT, SHARP OUTLINES ITS CONFLICT OF INTEREST POLICIES IN A USER FRIENDLY MANNER. THE ANNUAL AUDITED FINANCIAL STATEMENTS OF THE CONSOLIDATED GROUP ARE PUBLISHED ON THE DACBOND.COM WEBSITE (WWW.DACBOND.COM), ARE ATTACHED TO THE FORM 990 FILED FOR EACH OF THE SHARP HOSPITALS, AND ARE AVAILABLE UPON REQUEST. THE ANNUAL AUDITED FINANCIAL STATEMENTS INCLUDE COMBINING SCHEDULES WHICH DISCLOSE THE FINANCIAL RESULTS (BALANCE SHEET, STATEMENT OF OPERATIONS, STATEMENT OF CHANGES IN NET ASSETS) FOR EACH ENTITY OF THE CONSOLIDATED GROUP. QUARTERLY FINANCIAL STATEMENTS OF SHARP'S OBLIGATED GROUP ARE PUBLISHED ON THE DACBOND.COM WEBSITE (WWW.DACBOND.COM).

Name of the organization SHARP HEALTHCARE FOUNDATION	Employer identification number 95-3492461
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FORM 990, PART XI, LINE 9, CHANGES IN NET ASSETS:

PLEDGE WRITE OFF -73,616.

FORM 5471

FORM 5471 HAS BEEN FILED ON BEHALF OF SHARP HEALTHCARE FOUNDATION BY SHARP HEALTHCARE (FEIN 95-6077327).

FORM 990, PART III, LINE 4A:

COMMUNITY BENEFITS REPORT

AN OVERVIEW OF SHARP HEALTHCARE

SHARP HEALTHCARE (SHARP OR SHC) IS AN INTEGRATED, REGIONAL HEALTH CARE DELIVERY SYSTEM BASED IN SAN DIEGO, CALIF. THE SHARP SYSTEM INCLUDES FOUR ACUTE CARE HOSPITALS; THREE SPECIALTY HOSPITALS; TWO AFFILIATED MEDICAL GROUPS; 20 MEDICAL CLINICS; FIVE URGENT CARE FACILITIES; THREE SKILLED NURSING FACILITIES; TWO INPATIENT REHABILITATION CENTERS; HOME HEALTH, HOSPICE, AND HOME INFUSION PROGRAMS; NUMEROUS OUTPATIENT FACILITIES AND PROGRAMS; AND A VARIETY OF OTHER COMMUNITY HEALTH EDUCATION PROGRAMS AND RELATED SERVICES. SHARP OFFERS A FULL CONTINUUM OF CARE, INCLUDING: EMERGENCY CARE, HOME CARE, HOSPICE CARE, INPATIENT CARE, LONG-TERM CARE, MENTAL HEALTH CARE, OUTPATIENT CARE, PRIMARY AND SPECIALTY CARE, REHABILITATION, AND URGENT CARE. SHARP ALSO HAS A KNOX-KEENE-LICENSED CARE SERVICE PLAN, SHARP HEALTH PLAN (SHP). SERVING A POPULATION OF APPROXIMATELY 3 MILLION IN SAN DIEGO COUNTY (SDC), AS OF SEPTEMBER 30, 2013, SHARP IS LICENSED TO OPERATE 2,110 BEDS, AND HAS APPROXIMATELY 2,600 SHARP-AFFILIATED PHYSICIANS AND MORE THAN 16,000 EMPLOYEES.

Name of the organization SHARP HEALTHCARE FOUNDATION	Employer identification number 95-3492461
---	--

FOUR ACUTE CARE HOSPITALS:

SHARP CHULA VISTA MEDICAL CENTER (343 BEDS)

THE LARGEST PROVIDER OF HEALTH CARE SERVICES IN SAN DIEGO'S RAPIDLY EXPANDING SOUTH BAY, SHARP CHULA VISTA MEDICAL CENTER (SCVMC) OPERATES THE REGION'S BUSIEST EMERGENCY DEPARTMENT (ED) AND IS THE CLOSEST HOSPITAL TO THE BUSIEST INTERNATIONAL BORDER IN THE WORLD.

SHARP CORONADO HOSPITAL AND HEALTHCARE CENTER (181 BEDS)

SHARP CORONADO HOSPITAL AND HEALTHCARE CENTER (SCHHC) PROVIDES SERVICES THAT INCLUDE SUB-ACUTE AND LONG-TERM CARE, REHABILITATION THERAPIES, JOINT REPLACEMENT SURGERY, AND HOSPICE AND EMERGENCY SERVICES. SCHHC IS THE LARGEST PROVIDER OF TOTAL JOINT SURGERIES IN ALL OF SDC.

SHARP GROSSMONT HOSPITAL (540 BEDS)

SHARP GROSSMONT HOSPITAL (SGH) IS THE LARGEST PROVIDER OF HEALTH CARE SERVICES IN SAN DIEGO'S EAST COUNTY, AND HAS ONE OF THE BUSIEST EDS IN SDC.

SHARP MEMORIAL HOSPITAL (675 BEDS)

A REGIONAL TERTIARY CARE LEADER, SHARP MEMORIAL HOSPITAL (SMH) PROVIDES SPECIALIZED CARE IN TRAUMA, ONCOLOGY, ORTHOPEDICS, ORGAN TRANSPLANTATION, CARDIOLOGY AND REHABILITATION.

THREE SPECIALTY CARE HOSPITALS:

SHARP MARY BIRCH HOSPITAL FOR WOMEN & NEWBORNS (206 BEDS)

A FREESTANDING WOMEN'S HOSPITAL SPECIALIZING IN OBSTETRICS, GYNECOLOGY,

Name of the organization SHARP HEALTHCARE FOUNDATION	Employer identification number 95-3492461
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GYNECOLOGIC ONCOLOGY, AND NEONATAL INTENSIVE CARE, SHARP MARY BIRCH HOSPITAL FOR WOMEN & NEWBORNS (SMBHWN) DELIVERS MORE BABIES THAN ANY OTHER PRIVATE HOSPITAL IN CALIFORNIA.

SHARP MESA VISTA HOSPITAL (149 BEDS)
THE LARGEST PRIVATE FREESTANDING PSYCHIATRIC HOSPITAL IN CALIFORNIA, SHARP MESA VISTA HOSPITAL (SMV) IS A PREMIER PROVIDER OF BEHAVIORAL HEALTH SERVICES.

SHARP MCDONALD CENTER (16 BEDS)
SHARP MCDONALD CENTER (SMC) IS SAN DIEGO COUNTY'S ONLY LICENSED CHEMICAL DEPENDENCY RECOVERY HOSPITAL.

COLLECTIVELY, THE OPERATIONS OF SMH, SMBHWN, SMV AND SMC ARE REPORTED UNDER THE NOT-FOR-PROFIT PUBLIC BENEFIT CORPORATION OF SMH, AND ARE REFERRED TO HEREIN AS THE SHARP METROPOLITAN MEDICAL CAMPUS (SMMC). THE OPERATIONS OF SHARP REES-STEALY MEDICAL CENTERS (SRS) ARE INCLUDED WITHIN THE NOT-FOR-PROFIT PUBLIC BENEFIT CORPORATION OF SHARP, THE PARENT ORGANIZATION. THE OPERATIONS OF SGH ARE REPORTED UNDER THE NOT-FOR-PROFIT PUBLIC BENEFIT CORPORATION OF GROSSMONT HOSPITAL CORPORATION.

MISSION STATEMENT

IT IS SHARP'S MISSION TO IMPROVE THE HEALTH OF THOSE IT SERVES WITH A COMMITMENT TO EXCELLENCE IN ALL THAT IT DOES. SHARP'S GOAL IS TO OFFER QUALITY CARE AND SERVICES THAT SET COMMUNITY STANDARDS, EXCEED PATIENT EXPECTATIONS, AND ARE PROVIDED IN A CARING, CONVENIENT, COST-EFFECTIVE

Name of the organization

SHARP HEALTHCARE FOUNDATION

Employer identification number

95-3492461

AND ACCESSIBLE MANNER.

VISION

SHARP'S VISION IS TO BECOME THE BEST HEALTH SYSTEM IN THE UNIVERSE.

SHARP WILL ATTAIN THIS POSITION BY TRANSFORMING THE HEALTH CARE

EXPERIENCE THROUGH A CULTURE OF CARING, QUALITY, SERVICE, INNOVATION

AND EXCELLENCE. SHARP WILL BE RECOGNIZED BY EMPLOYEES, PHYSICIANS,

PATIENTS, VOLUNTEERS AND THE COMMUNITY AS THE BEST PLACE TO WORK, THE

BEST PLACE TO PRACTICE MEDICINE AND THE BEST PLACE TO RECEIVE CARE.

SHARP WILL BE KNOWN AS AN EXCELLENT COMMUNITY CITIZEN, EMBODYING AN

ORGANIZATION OF PEOPLE WORKING TOGETHER TO DO THE RIGHT THING EVERY DAY

TO IMPROVE THE HEALTH AND WELL-BEING OF THOSE IT SERVES.

VALUES

* INTEGRITY

- TRUSTWORTHINESS, RESPECT, COMMITMENT TO ORGANIZATIONAL VALUES, AND

DECISION MAKING

* CARING

- SERVICE ORIENTATION, COMMUNICATION, TEAMWORK AND COLLABORATION,

SERVING AND DEVELOPING OTHERS, AND CELEBRATION

* INNOVATION

- CREATIVITY, CONTINUOUS IMPROVEMENT, INITIATING BREAKTHROUGHS, AND

SELF-DEVELOPMENT

Name of the organization SHARP HEALTHCARE FOUNDATION	Employer identification number 95-3492461
---	--

* EXCELLENCE

- QUALITY, SAFETY, OPERATIONAL AND SERVICE EXCELLENCE, FINANCIAL RESULTS, AND ACCOUNTABILITY

CULTURE: THE SHARP EXPERIENCE

FOR MORE THAN 13 YEARS, SHARP HAS BEEN ON A JOURNEY TO TRANSFORM THE HEALTH CARE EXPERIENCE FOR PATIENTS AND THEIR FAMILIES, PHYSICIANS AND STAFF. THROUGH A SWEEPING ORGANIZATION-WIDE PERFORMANCE AND EXPERIENCE IMPROVEMENT INITIATIVE CALLED THE SHARP EXPERIENCE, THE ENTIRE SHARP TEAM HAS RECOMMITTED TO PURPOSE, WORTHWHILE WORK, AND CREATING THE KIND OF HEALTH CARE PEOPLE WANT AND DESERVE. THIS WORK HAS ADDED DISCIPLINE AND FOCUS TO EVERY PART OF THE ORGANIZATION, HELPING TO MAKE SHARP ONE OF THE NATION'S TOP-RANKED HEALTH CARE SYSTEMS. SHARP IS SAN DIEGO'S HEALTH CARE LEADER BECAUSE IT REMAINS FOCUSED ON THE MOST IMPORTANT ELEMENT OF THE HEALTH CARE EQUATION: THE PEOPLE.

THROUGH THIS EXTRAORDINARY INITIATIVE, SHARP IS TRANSFORMING THE HEALTH CARE EXPERIENCE IN SAN DIEGO BY STRIVING TO BE:

* THE BEST PLACE TO WORK: ATTRACTING AND RETAINING HIGHLY SKILLED AND PASSIONATE STAFF MEMBERS WHO ARE FOCUSED ON PROVIDING QUALITY HEALTH CARE AND BUILDING A CULTURE OF TEAMWORK, RECOGNITION, CELEBRATION, AND PROFESSIONAL AND PERSONAL GROWTH. THIS COMMITMENT TO SERVING PATIENTS AND SUPPORTING ONE ANOTHER WILL MAKE SHARP "THE BEST HEALTH SYSTEM IN THE UNIVERSE."

* THE BEST PLACE TO PRACTICE MEDICINE: CREATING AN ENVIRONMENT IN WHICH

Name of the organization SHARP HEALTHCARE FOUNDATION	Employer identification number 95-3492461
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PHYSICIANS ENJOY POSITIVE, COLLABORATIVE RELATIONSHIPS WITH NURSES AND OTHER CAREGIVERS; EXPERIENCE UNSURPASSED SERVICE AS VALUED CUSTOMERS; HAVE ACCESS TO STATE-OF-THE-ART EQUIPMENT AND CUTTING-EDGE TECHNOLOGY; AND ENJOY THE CAMARADERIE OF THE HIGHEST-CALIBER MEDICAL STAFF AT SAN DIEGO'S HEALTH CARE LEADER.

* THE BEST PLACE TO RECEIVE CARE: PROVIDING A NEW STANDARD OF SERVICE IN THE HEALTH CARE INDUSTRY, MUCH LIKE THAT OF A FIVE-STAR HOTEL; EMPLOYING SERVICE-ORIENTED INDIVIDUALS WHO SEE IT AS THEIR PRIVILEGE TO EXCEED THE EXPECTATIONS OF EVERY PATIENT - TREATING THEM WITH THE UTMOST CARE, COMPASSION AND RESPECT; AND CREATING HEALING ENVIRONMENTS THAT ARE PLEASANT, SOOTHING, SAFE, IMMACULATE, AND EASY TO ACCESS AND NAVIGATE.

THROUGH ALL OF THIS TRANSFORMATION, SHARP WILL CONTINUE TO LIVE ITS MISSION TO CARE FOR ALL PEOPLE, WITH SPECIAL CONCERN FOR THE UNDERSERVED AND SAN DIEGO'S DIVERSE POPULATION. THIS IS SOMETHING SHARP HAS BEEN DOING FOR MORE THAN HALF A CENTURY.

PILLARS OF EXCELLENCE

IN SUPPORT OF SHARP'S ORGANIZATIONAL COMMITMENT TO TRANSFORM THE HEALTH CARE EXPERIENCE, THE SIX PILLARS OF EXCELLENCE SERVE AS A GUIDE FOR TEAM MEMBERS, PROVIDING A FRAMEWORK AND ALIGNMENT FOR EVERYTHING SHARP DOES. THE SIX PILLARS LISTED BELOW ARE A VISIBLE TESTAMENT TO SHARP'S COMMITMENT TO BECOME THE BEST HEALTH CARE SYSTEM IN THE UNIVERSE BY ACHIEVING EXCELLENCE IN THESE AREAS:

Name of the organization SHARP HEALTHCARE FOUNDATION	Employer identification number 95-3492461
---	--

* QUALITY - DEMONSTRATE AND IMPROVE CLINICAL EXCELLENCE AND PATIENT SAFETY TO SET COMMUNITY STANDARDS AND EXCEED PATIENT EXPECTATIONS

* SERVICE - CREATE EXCEPTIONAL EXPERIENCES AT EVERY TOUCH POINT FOR CUSTOMERS, PHYSICIANS AND PARTNERS BY DEMONSTRATING SERVICE EXCELLENCE

* PEOPLE - CREATE A WORKFORCE CULTURE THAT ATTRACTS, RETAINS AND PROMOTES THE BEST AND BRIGHTEST PEOPLE, WHO ARE COMMITTED TO SHARP'S MISSION, VISION AND VALUES

* FINANCE - ACHIEVE FINANCIAL RESULTS TO ENSURE SHARP'S ABILITY TO PROVIDE QUALITY HEALTH CARE SERVICES, NEW TECHNOLOGY AND INVESTMENT IN THE ORGANIZATION

* GROWTH - ACHIEVE CONSISTENT NET REVENUE GROWTH TO ENHANCE MARKET DOMINANCE, SUSTAIN INFRASTRUCTURE IMPROVEMENTS AND SUPPORT INNOVATIVE DEVELOPMENT

* COMMUNITY - BE AN EXEMPLARY COMMUNITY CITIZEN BY MAKING A DIFFERENCE IN OUR COMMUNITY AND SUPPORTING THE STEWARDSHIP OF OUR ENVIRONMENT

AWARDS

SHARP HAS RECEIVED THE FOLLOWING RECOGNITION:

SHARP IS A RECIPIENT OF THE 2007 MALCOLM BALDRIGE NATIONAL QUALITY AWARD, THE NATION'S HIGHEST PRESIDENTIAL HONOR FOR QUALITY AND

ORGANIZATIONAL PERFORMANCE EXCELLENCE. SHARP WAS THE FIRST HEALTH CARE

Name of the organization SHARP HEALTHCARE FOUNDATION	Employer identification number 95-3492461
---	--

SYSTEM IN CALIFORNIA AND EIGHTH IN THE NATION TO RECEIVE THIS RECOGNITION.

SHARP WAS RECOGNIZED AS ONE OF THE 2013 WORLD'S MOST ETHICAL (WME) COMPANIES BY THE ETHISPHERE INSTITUTE, THE LEADING BUSINESS ETHICS THINK-TANK. THE LIST HIGHLIGHTS COMPANIES THAT OUTPERFORM INDUSTRY PEERS WHEN IT COMES TO ETHICAL BEHAVIOR. THE 2013 WME COMPANIES ARE THOSE THAT TRULY EMBRACE ETHICAL BUSINESS PRACTICES AND DEMONSTRATE INDUSTRY LEADERSHIP, FORCING PEERS TO FOLLOW SUIT OR FALL BEHIND. SHARP WAS THE ONLY SAN DIEGO COMPANY NAMED TO THE LIST.

SHARP WAS NAMED THE NO. 1 "BEST INTEGRATED HEALTH-CARE NETWORK" IN CALIFORNIA AND NO. 12 NATIONALLY BY MODERN HEALTHCARE MAGAZINE IN 2012. THE RANKINGS ARE PART OF THE "TOP 100 MOST HIGHLY INTEGRATED HEALTHCARE NETWORKS (IHN)," AN ANNUAL SURVEY CONDUCTED BY HEALTH CARE DATA ANALYST IMS HEALTH. THIS IS THE 14TH YEAR RUNNING THAT SHARP HAS PLACED AMONG THE TOP IN THE STATE IN THE SURVEY.

SHARP REES-STEALY MEDICAL GROUP, PRACTICING AS THE SHARP REES-STEALY MEDICAL CENTERS, WAS NAMED "BEST MEDICAL GROUP" BY U-T SAN DIEGO READERS PARTICIPATING IN THE PAPER'S 2012 "BEST OF SAN DIEGO" READERS POLL. SMH AND SGH WERE RANKED SECOND AND THIRD "BEST HOSPITALS" WHILE SCVMC, SCHHC AND SMBHWN WERE HONORED AS FINALISTS.

SGH AND SMH HAVE BOTH RECEIVED MAGNET DESIGNATION FOR NURSING EXCELLENCE BY THE AMERICAN NURSES CREDENTIALING CENTER (ANCC). THE MAGNET RECOGNITION PROGRAM IS THE HIGHEST LEVEL OF HONOR BESTOWED BY THE ANCC AND IS ACCEPTED NATIONALLY AS THE GOLD STANDARD IN NURSING

Name of the organization SHARP HEALTHCARE FOUNDATION	Employer identification number 95-3492461
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EXCELLENCE. SMH WAS RE-DESIGNATED IN MARCH 2013.

SHARP WAS NAMED ONE OF THE NATION'S "MOST WIRED" HEALTH CARE SYSTEMS IN 2012 AND 2013, AS WELL AS 1999 - 2009, BY HOSPITALS & HEALTH NETWORKS MAGAZINE IN THE ANNUAL MOST WIRED SURVEY AND BENCHMARK STUDY. "MOST WIRED" HOSPITALS ARE COMMITTED TO USING TECHNOLOGY TO ENHANCE QUALITY OF CARE FOR BOTH PATIENTS AND STAFF.

IN JULY 2010, SMH WAS NAMED THE "MOST BEAUTIFUL HOSPITAL IN AMERICA" BY SOLIANT HEALTH, ONE OF THE LARGEST MEDICAL STAFFING COMPANIES IN THE COUNTRY. WITH OVER 10,000 VOTES FROM VISITORS TO THE SOLIANT HEALTH WEBSITE, SMH WAS VOTED TO THE TOP OF THE SECOND ANNUAL "20 MOST BEAUTIFUL HOSPITALS IN AMERICA" LIST.

IN 2012, SMH WAS DESIGNATED AS A PLANETREE PATIENT-CENTERED HOSPITAL, JOINING SCHHC AS THE SECOND HOSPITAL IN THE STATE TO EARN THE HONOR. SMH IS THE LARGEST AND MOST COMPLEX HOSPITAL IN THE WORLD TO RECEIVE DESIGNATION. SCHHC WAS ORIGINALLY DESIGNATED IN 2007 AND IS THE ONLY HOSPITAL IN THE STATE TO BE RE-DESIGNATED TWICE, OCCURRING IN BOTH 2010 AND 2013. ADDITIONALLY, SCHHC WAS NAMED A PLANETREE HOSPITAL WITH DISTINCTION FOR ITS LEADERSHIP AND INNOVATION IN PATIENT-CENTERED CARE. PLANETREE IS A COALITION OF MORE THAN 100 HOSPITALS WORLDWIDE THAT IS COMMITTED TO IMPROVING MEDICAL CARE FROM THE PATIENT'S PERSPECTIVE.

IN 2010, SHARP RECEIVED THE MOREHEAD APEX WORKPLACE OF EXCELLENCE AWARD. MOREHEAD AWARDS THE HEALTH CARE INDUSTRY'S TOP ACHIEVER BY OBJECTIVELY IDENTIFYING THE HIGHEST PERFORMER AND ACKNOWLEDGING THEIR CONTRIBUTIONS TO HEALTH CARE. WITH THIS SINGULAR AWARD, MOREHEAD

Name of the organization

SHARP HEALTHCARE FOUNDATION

Employer identification number

95-3492461

ANNUALLY RECOGNIZES A CLIENT WHO HAS REACHED AND SUSTAINED THE 90TH PERCENTILE ON THEIR EMPLOYEE ENGAGEMENT SURVEYS. SHARP REACHED THE 98TH PERCENTILE IN 2010 AND THE 99TH PERCENTILE IN 2011.

IN FY 2013, SCHHC RECEIVED ENERGY STAR DESIGNATION FROM THE US ENVIRONMENTAL PROTECTION AGENCY (EPA) FOR OUTSTANDING ENERGY EFFICIENCY FOR THE FOURTH CONSECUTIVE YEAR. BUILDINGS THAT ARE AWARDED THE DESIGNATION USE AN AVERAGE OF 40 PERCENT LESS ENERGY THAN OTHER BUILDINGS AND RELEASE 35 PERCENT LESS CARBON DIOXIDE INTO THE ATMOSPHERE. SCVMC ALSO RECEIVED THE DESIGNATION IN 2013, AND HAD RECEIVED THE AWARD IN PREVIOUS YEARS (2009-2011).

SHARP HEALTHCARE WAS NAMED THE CRYSTAL WINNER OF THE 2011 WORKPLACE EXCELLENCE AWARDS FROM THE SAN DIEGO SOCIETY FOR HUMAN RESOURCE MANAGEMENT. THIS DESIGNATION RECOGNIZES SHARP'S HUMAN RESOURCES DEPARTMENT AS AN INNOVATIVE AND VALUABLE ASSET TO OVERALL COMPANY PERFORMANCE.

IN 2013, MULTIPLE SHC ENTITIES WERE RECOGNIZED BY THE PRESS GANEY ORGANIZATION FOR ACHIEVEMENT OF THE GUARDIAN OF EXCELLENCE AWARDS IN: EMPLOYEE ENGAGEMENT (RECIPIENTS WERE: SCVMC, SCHHC, SMBHWN, SMV, SRS AND SHC); PATIENT SATISFACTION (SMH - SHARP SENIOR HEALTH CENTERS); AND PHYSICIAN ENGAGEMENT (SCHHC, SMV). THIS DESIGNATION RECOGNIZES AWARDEES FOR HAVING REACHED THE 95TH PERCENTILE FOR PATIENT SATISFACTION, EMPLOYEE ENGAGEMENT, PHYSICIAN ENGAGEMENT SURVEYS OR CLINICAL QUALITY PERFORMANCE - BASED ON ONE YEAR OF DATA.

IN 2013, MULTIPLE SHC ENTITIES WERE RECOGNIZED BY THE PRESS GANEY

Name of the organization SHARP HEALTHCARE FOUNDATION	Employer identification number 95-3492461
---	--

ORGANIZATION FOR ACHIEVEMENT OF THE BEACON OF EXCELLENCE AWARDS IN: EMPLOYEE ENGAGEMENT (SHC); PATIENT SATISFACTION (SMH); AND PHYSICIAN ENGAGEMENT (SCHHC AND SMV). THIS DESIGNATION RECOGNIZES AWARDEES FOR MAINTAINING CONSISTENTLY HIGH LEVELS OF EXCELLENCE IN PATIENT SATISFACTION (BASED ON A THREE-YEAR PERIOD), EMPLOYEE ENGAGEMENT, OR PHYSICIAN ENGAGEMENT (THE LATTER TWO BASED ON THE TWO MOST RECENT SURVEY PERIODS).

PATIENT ACCESS TO CARE PROGRAMS

UNINSURED PATIENTS WITH NO ABILITY TO PAY, AND INSURED PATIENTS WITH INADEQUATE COVERAGE RECEIVE FINANCIAL ASSISTANCE FOR MEDICALLY NECESSARY SERVICES THROUGH SHARP'S FINANCIAL ASSISTANCE PROGRAM. SHARP DOES NOT REFUSE ANY PATIENT REQUIRING EMERGENCY MEDICAL CARE.

SHARP PROVIDES SERVICES TO HELP EVERY UNFUNDED PATIENT RECEIVED IN THE ED FIND COVERAGE OPTIONS. PATIENTS USE A QUICK, SIMPLE ONLINE QUESTIONNAIRE THROUGH POINTCARE TO GENERATE PERSONALIZED COVERAGE OPTIONS THAT ARE FILED IN THEIR ACCOUNT FOR FUTURE REFERENCE AND ACCESSIBILITY. THE RESULTS OF THE QUESTIONNAIRE ALLOW SHC STAFF TO HAVE AN INFORMED DISCUSSION ABOUT COVERAGE OPTIONS WITH THE PATIENT, EMPOWERING THE PATIENT WITH OPTIONS. BY SEPTEMBER 2013, SHARP HELPED GUIDE APPROXIMATELY 56,700 SELF-PAY PATIENTS THROUGH THE MAZE OF GOVERNMENT HEALTH COVERAGE PROGRAMS WHILE MAINTAINING THE PATIENT'S DIGNITY THROUGH THIS PROGRAM. IN ADDITION, SHARP HAS THREE HOSPITALS THAT QUALIFY AS COVERED ENTITIES FOR THE 340B DRUG PRICING PROGRAM ADMINISTERED BY THE HEALTH RESOURCES AND SERVICES ADMINISTRATION (HRSA). PARTICIPATION IN THE 340B DRUG PRICING PROGRAM ALLOWS SMH,

Name of the organization SHARP HEALTHCARE FOUNDATION	Employer identification number 95-3492461
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SCVMC AND SGH TO PURCHASE OUTPATIENT DRUGS AT REDUCED PRICES. THE SAVINGS FROM THIS PROGRAM ARE UTILIZED TO OFFSET PATIENT CARE COSTS FOR THE MOST VULNERABLE PATIENT POPULATIONS AND ASSIST PATIENTS IN OBTAINING ACCESS TO MEDICATIONS THROUGH THE PATIENT ASSISTANCE TEAM.

THE PATIENT ASSISTANCE TEAM WORKS HARD TO HELP PATIENTS IN NEED OF ASSISTANCE GAIN ACCESS TO FREE OR LOW-COST MEDICATIONS. PATIENTS ARE IDENTIFIED THROUGH USAGE REPORTS, OR REFERRED THROUGH CASE MANAGEMENT, NURSING, PHYSICIANS OR EVEN OTHER PATIENTS. IF ELIGIBLE, UNINSURED PATIENTS ARE OFFERED ASSISTANCE, WHICH CAN HELP DECREASE READMISSIONS RESULTING FROM LACK OF MEDICATION ACCESS. THE TEAM MEMBERS RESEARCH ALL OPTIONS AVAILABLE, INCLUDING PROGRAMS OFFERED BY DRUG MANUFACTURERS, GRANT-BASED PROGRAMS OFFERED BY FOUNDATIONS, COPAY ASSISTANCE, LOW-COST ALTERNATIVES, OR RESEARCH WHERE THE PATIENT MIGHT FIND THEIR MEDICATION AT A LOWER COST.

SHARP ALSO CONTINUES TO OFFER CLEARBALANCE - A SPECIALIZED LOAN PROGRAM FOR PATIENTS FACING HIGH MEDICAL BILLS. THROUGH THIS COLLABORATION WITH SAN DIEGO-BASED CSI FINANCIAL SERVICES, BOTH INSURED AND UNINSURED PATIENTS HAVE THE OPPORTUNITY TO SECURE SMALL BANK LOANS IN ORDER TO PAY OFF THEIR MEDICAL BILLS IN LOW MONTHLY PAYMENTS - AS LOW AS \$25 PER MONTH - AND THUS PREVENT UNPAID ACCOUNTS FROM GOING TO COLLECTIONS. THROUGH THIS PROGRAM, SHARP PROVIDES A MORE AFFORDABLE ALTERNATIVE FOR PATIENTS THAT STRUGGLE WITH THE ABILITY TO RESOLVE THEIR HOSPITAL BILLS.

IN ADDITION, SHARP PROVIDES POST-ACUTE CARE FACILITATION FOR HIGH-RISK PATIENTS, INCLUDING THE HOMELESS AND PATIENTS LACKING A SAFE HOME

Name of the organization

SHARP HEALTHCARE FOUNDATION

Employer identification number

95-3492461

ENVIRONMENT. PATIENTS RECEIVE ASSISTANCE WITH TRANSPORTATION AND PLACEMENT; CONNECTIONS TO COMMUNITY RESOURCES; AND FINANCIAL SUPPORT FOR MEDICAL EQUIPMENT, MEDICATIONS, AND EVEN OUTPATIENT DIALYSIS AND NURSING HOME STAYS.

THROUGH COLLABORATION WITH THE SAN DIEGO RESCUE MISSION, SCHHC, SGH AND SMH DISCHARGE THEIR CHRONICALLY HOMELESS PATIENTS TO THE RESCUE MISSION'S RECUPERATIVE CARE UNIT, WHERE PATIENTS NOT ONLY RECEIVE FOLLOW-UP MEDICAL CARE THROUGH SHARP IN A SAFE ENVIRONMENT, BUT ALSO RECEIVE PSYCHIATRIC CARE, SUBSTANCE ABUSE COUNSELING AND GUIDANCE TO HELP GET THEM OFF THE STREET.

SHARP ALSO CONTINUED TO COLLABORATE WITH THE UNITED WAY'S PROJECT 25 PROGRAM TO PROVIDE FINANCIAL INFORMATION THAT WILL HELP THE PROGRAM GAUGE THE EFFECTIVENESS OF ITS INTERVENTIONS TO REDUCE USE OF EMERGENT AND OTHER FRONT LINE PUBLIC RESOURCES. PROJECT 25 IS A PARTNERSHIP BETWEEN UNITED WAY OF SAN DIEGO COUNTY AND THE CITY AND COUNTY OF SAN DIEGO WITH A GOAL TO PROVIDE PERMANENT HOUSING (VIA THE SAN DIEGO HOUSING COMMISSION) AND SUPPORTIVE SERVICES (VIA THE COUNTY OF SAN DIEGO) TO AT LEAST 25 OF SAN DIEGO COUNTY'S CHRONICALLY HOMELESS, WHO ARE OFTEN THE MOST FREQUENT USERS OF PUBLIC RESOURCES.

COMMUNITY HEALTH SCREENINGS

SHARP'S COMMITMENT TO IMPROVING COMMUNITY HEALTH EXTENDS BEYOND THE WALLS OF ITS HEALTH CARE FACILITIES, AND BEGINNING IN FY 2013, SHARP PROVIDED FREE HEALTH SCREENINGS DIRECTLY TO COMMUNITY MEMBERS AT SITES THROUGHOUT SAN DIEGO. SCREENINGS WERE OPEN TO ADULTS OVER THE AGE OF

Name of the organization SHARP HEALTHCARE FOUNDATION	Employer identification number 95-3492461
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18, AND WERE COMPLETELY CONFIDENTIAL - ONLY COMMUNITY MEMBERS RETAINED
A COPY OF THEIR RESULTS.

THROUGHOUT THE YEAR, SHARP HEALTH CARE PROFESSIONALS OFFERED HEALTH
SCREENINGS FOR CHOLESTEROL, BLOOD SUGAR, BODY MASS INDEX (BMI), BLOOD
PRESSURE AND TOBACCO USE. APPROXIMATELY 50 SCREENING EVENTS WERE HELD
AT NEARLY 20 SITES ACROSS THE COUNTY, AND THOUSANDS OF COMMUNITY
MEMBERS RECEIVED SCREENING RESULTS AS WELL AS PERSONALIZED STRATEGIES
TO IMPROVE THEIR OVERALL HEALTH AND WELL-BEING.

IN THE UPCOMING YEAR, SHARP WILL CONTINUE ITS COMMUNITY HEALTH
SCREENINGS WITH THE GOAL OF SCREENING 5,000 COMMUNITY MEMBERS
THROUGHOUT SAN DIEGO.

HEALTH PROFESSIONS TRAINING

INTERNSHIPS

STUDENTS AND RECENT HEALTH CARE GRADUATES ARE A VALUABLE ASSET TO THE
COMMUNITY, AND SHARP DEMONSTRATES A DEEP INVESTMENT IN THESE POTENTIAL
AND NEWEST MEMBERS OF THE HEALTH CARE WORKFORCE THROUGH INTERNSHIPS,
FINANCIAL AID AND CAREER PIPELINE PROGRAMS. IN FY 2013, THERE WERE MORE
THAN 4,000 STUDENT INTERNS WITHIN THE SHARP SYSTEM, PROVIDING NEARLY
550,000 HOURS IN DISCIPLINES THAT INCLUDED NURSING, ALLIED HEALTH AND
PROFESSIONAL EDUCATIONAL PROGRAMS. SHARP PROVIDES EDUCATION AND
TRAINING PROGRAMS FOR STUDENTS ACROSS THE CONTINUUM OF NURSING (E.G.,
CRITICAL CARE, MEDICAL/SURGICAL, BEHAVIORAL HEALTH, WOMEN'S SERVICES
AND WOUND CARE) AND ALLIED HEALTH PROFESSIONS SUCH AS REHABILITATION

Name of the organization SHARP HEALTHCARE FOUNDATION	Employer identification number 95-3492461
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THERAPIES (SPEECH, PHYSICAL, OCCUPATIONAL AND RECREATIONAL THERAPY), PHARMACY, RESPIRATORY THERAPY, DIETETICS, LAB, RADIOLOGY, SOCIAL WORK, PSYCHOLOGY, BUSINESS, HEALTH INFORMATION MANAGEMENT, AND PUBLIC HEALTH. STUDENTS FROM LOCAL COMMUNITY COLLEGES SUCH AS GROSSMONT COLLEGE (GC), SAN DIEGO MESA COLLEGE (MC), AND SOUTHWESTERN COLLEGE (SWC); LOCAL AND NATIONAL UNIVERSITY CAMPUSES SUCH AS SAN DIEGO STATE UNIVERSITY (SDSU), UNIVERSITY OF CALIFORNIA, SAN DIEGO (UCSD), UNIVERSITY OF SAN DIEGO (USD), AND POINT LOMA NAZARENE UNIVERSITY (PLNU); AND VOCATIONAL SCHOOLS SUCH AS KAPLAN COLLEGE (KC) PARTICIPATE IN SHARP'S HEALTH PROFESSIONS TRAINING. TABLE 1 PRESENTS THE STUDENTS AND STUDENT HOURS AT EACH OF THE SHARP ENTITIES IN FY 2013.

TABLE 1: SHARP HEALTHCARE INTERNSHIPS - FY 2013

SHARP CHULA VISTA MEDICAL CENTER

NURSING STUDENTS - 837

NURSING GROUP HOURS - 56,252

NURSING PRECEPTED HOURS - 21,107

ANCILLARY STUDENTS - 165

ANCILLARY HOURS - 39,053

TOTAL STUDENTS - 1,002

TOTAL HOURS - 116,412

SHARP CORONADO HOSPITAL AND HEALTHCARE CENTER

NURSING STUDENTS - 496

NURSING GROUP HOURS - 76,219

NURSING PRECEPTED HOURS - 2,636

ANCILLARY STUDENTS - 110

Name of the organization SHARP HEALTHCARE FOUNDATION	Employer identification number 95-3492461
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ANCILLARY HOURS - 21,121

TOTAL STUDENTS - 606

TOTAL HOURS - 99,976

SHARP GROSSMONT HOSPITAL

NURSING STUDENTS - 565

NURSING GROUP HOURS - 38,754

NURSING PRECEPTED HOURS - 13,570

ANCILLARY STUDENTS - 210

ANCILLARY HOURS - 48,273

TOTAL STUDENTS - 775

TOTAL HOURS - 100,597

SHARP MARY BIRCH HOSPITAL FOR WOMEN & NEWBORNS

NURSING STUDENTS - 195

NURSING GROUP HOURS - 14,420

NURSING PRECEPTED HOURS - 4,456

ANCILLARY STUDENTS - 23

ANCILLARY HOURS - 4,864

TOTAL STUDENTS - 218

TOTAL HOURS - 23,740

SHARP MEMORIAL HOSPITAL

NURSING STUDENTS - 393

NURSING GROUP HOURS - 28,370

NURSING PRECEPTED HOURS - 16,462

ANCILLARY STUDENTS - 305

ANCILLARY HOURS - 56,276

Name of the organization

SHARP HEALTHCARE FOUNDATION

Employer identification number

95-3492461

TOTAL STUDENTS - 698

TOTAL HOURS - 101,108

SHARP MESA VISTA HOSPITAL

NURSING STUDENTS - 307

NURSING GROUP HOURS - 23,628

NURSING PRECEPTED HOURS - 3,272

ANCILLARY STUDENTS - 26

ANCILLARY HOURS - 10,708

TOTAL STUDENTS - 333

TOTAL HOURS - 37,608

SHARP HOSPICE CARE

NURSING STUDENTS - 87

NURSING GROUP HOURS - 0

NURSING PRECEPTED HOURS - 696

ANCILLARY STUDENTS - 2

ANCILLARY HOURS - 650

TOTAL STUDENTS - 89

TOTAL HOURS - 1,346

SHARP HEALTHCARE

NURSING STUDENTS - 230

NURSING GROUP HOURS - 0

NURSING PRECEPTED HOURS - 35,665

ANCILLARY STUDENTS - 132

ANCILLARY HOURS - 32,138

TOTAL STUDENTS - 362

Name of the organization SHARP HEALTHCARE FOUNDATION	Employer identification number 95-3492461
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TOTAL HOURS - 67,803

TOTAL

NURSING STUDENTS - 3,110

NURSING GROUP HOURS - 237,643

NURSING PRECEPTED HOURS - 97,864

ANCILLARY STUDENTS - 973

ANCILLARY HOURS - 213,083

TOTAL STUDENTS - 4,083

TOTAL HOURS - 548,590

HEALTH SCIENCES HIGH AND MIDDLE COLLEGE

SHARP HAS TEAMED UP AS AN INDUSTRY PARTNER WITH CHARTER SCHOOL HEALTH SCIENCES HIGH AND MIDDLE COLLEGE (HSHMC) TO PROVIDE STUDENTS BROAD EXPOSURE TO CAREERS AVAILABLE IN HEALTH CARE. DURING FY 2013, MORE THAN 330 HSHMC STUDENTS SPENT THOUSANDS OF HOURS ON VARIOUS SHARP CAMPUSES. THE COLLABORATION BETWEEN SHARP AND HSHMC PREPARES HIGH SCHOOL STUDENTS TO ENTER HEALTH SCIENCE AND MEDICAL TECHNOLOGY CAREERS IN THE FOLLOWING FIVE CAREER PATHWAYS: BIOTECHNOLOGY RESEARCH AND DEVELOPMENT, DIAGNOSTIC SERVICES, HEALTH INFORMATICS, SUPPORT SERVICES AND THERAPEUTIC SERVICES.

THROUGHOUT THE SCHOOL YEAR, SUPERVISED HSHMC STUDENTS ROTATED THROUGH INSTRUCTIONAL PODS IN VARIOUS DEPARTMENTS SUCH AS NURSING, OB/GYN, OCCUPATIONAL AND PHYSICAL THERAPY, BEHAVIORAL HEALTH, SURGICAL INTENSIVE CARE UNIT (SICU), MEDICAL INTENSIVE CARE UNIT (MICU), IMAGING, REHABILITATION, LABORATORY, PHARMACY, ENGINEERING, PULMONARY,

Name of the organization SHARP HEALTHCARE FOUNDATION	Employer identification number 95-3492461
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CARDIAC SERVICES, AND OPERATIONS. THE STUDENTS NOT ONLY HAD THE OPPORTUNITY TO OBSERVE PATIENT CARE, BUT ALSO RECEIVED GUIDANCE FROM SHARP STAFF ON CAREER LADDER DEVELOPMENT AND JOB/EDUCATION REQUIREMENTS. HSHMC STUDENTS EARN HIGH SCHOOL DIPLOMAS, COMPLETE COLLEGE ENTRANCE REQUIREMENTS AND HAVE OPPORTUNITIES TO EARN COMMUNITY COLLEGE CREDITS, DEGREES OR VOCATIONAL CERTIFICATES.

WITH THE HSHMC PROGRAM, SHARP LINKS STUDENTS WITH HEALTH CARE PROFESSIONALS THROUGH JOB SHADOWING TO EXPLORE REAL WORLD APPLICATIONS OF THEIR SCHOOL-BASED KNOWLEDGE AND SKILLS. THE PROGRAM BEGAN IN 2007 WITH HSHMC STUDENTS ON THE CAMPUSES OF SGH AND SMH, AND EXPANDED TO INCLUDE SMV AND SMBHWN IN 2009, SCHHC IN 2010, AND SCVMC IN 2011. HSHMC STUDENTS ALSO DEVOTE TIME TO VARIOUS SRS SITES IN SAN DIEGO.

LECTURES AND CONTINUING EDUCATION

SHARP CONTRIBUTES TO THE ACADEMIC ENVIRONMENT OF MANY COLLEGES AND UNIVERSITIES IN SAN DIEGO. IN FY 2013, SHARP STAFF COMMITTED HUNDREDS OF HOURS TO THE ACADEMIC COMMUNITY BY PROVIDING LECTURES, COURSES AND PRESENTATIONS ON NUMEROUS COLLEGE/UNIVERSITY CAMPUSES THROUGHOUT SAN DIEGO. THROUGH THE DELIVERY OF A VARIETY OF GUEST LECTURES, INCLUDING PHARMACY PRACTICE LECTURES, HEALTH INFORMATION TECHNOLOGY LECTURES AT MC, CLINICAL NURSE SPECIALIST EDUCATION AT PLNU, AND A VARIETY OF HEALTH ADMINISTRATION LECTURES TO PUBLIC HEALTH GRADUATE STUDENTS AT SDSU, SHARP STAFF REMAIN ACTIVE AND ENGAGED WITH SAN DIEGO'S ACADEMIC HEALTH CARE COMMUNITY.

SHARP'S CONTINUING MEDICAL EDUCATION (CME) DEPARTMENT ASSESSES,

Name of the organization

SHARP HEALTHCARE FOUNDATION

Employer identification number

95-3492461

DESIGNS, IMPLEMENTS AND EVALUATES EDUCATIONAL INITIATIVES FOR SHARP'S AFFILIATED PHYSICIANS, PHARMACISTS AND OTHER HEALTH CARE PROFESSIONALS TO BETTER SERVE THE HEALTH CARE NEEDS OF THE SAN DIEGO COMMUNITY. IN FY 2013, THE PROFESSIONALS AT SHARP HEALTHCARE CME INVESTED MORE THAN 2,200 HOURS IN NUMEROUS CME ACTIVITIES OPEN TO SAN DIEGO HEALTH CARE PROVIDERS, RANGING FROM CONFERENCES ON PATIENT SAFETY, READMISSIONS, BREAST CANCER, ORTHOPEDICS, KIDNEY TRANSPLANT AND DIABETES, TO PRESENTATIONS ON THE HOSPITALIST'S EXPERIENCE AND HOSPITAL OVERCROWDING.

RESEARCH

INNOVATION IS CRITICAL TO THE FUTURE OF HEALTH CARE, AND SHARP HEALTHCARE SUPPORTS THIS INNOVATION THROUGH ITS COMMITMENT TO QUALITY RESEARCH INITIATIVES THAT ARE SAFE AND EFFECTIVE, PROVIDE VALUABLE KNOWLEDGE TO THE SAN DIEGO HEALTH CARE COMMUNITY, AND POSITIVELY IMPACT PATIENTS AND COMMUNITY MEMBERS.

SHARP HEALTHCARE INSTITUTIONAL REVIEW BOARD

SHARP HEALTHCARE'S INSTITUTIONAL REVIEW BOARD (IRB) SEEKS TO PROMOTE A CULTURE OF SAFETY AND RESPECT FOR INDIVIDUALS WHO CHOOSE TO PARTICIPATE IN RESEARCH FOR THE GREATER GOOD OF THE COMMUNITY. ALL PROPOSED SHARP ENTITY RESEARCH STUDIES WITH HUMAN PARTICIPANTS ARE REQUIRED TO BE REVIEWED BY THE SHARP HEALTHCARE IRB. THE PURPOSE OF THIS REVIEW IS TO PROTECT PARTICIPANT SAFETY AND MAINTAIN RESPONSIBLE RESEARCH CONDUCT. IN FY 2013, A DEDICATED IRB COMMITTEE OF 12 INDIVIDUALS - INCLUDING PHYSICIANS, PSYCHOLOGISTS, RESEARCH NURSES AND PHARMACISTS - DEVOTED

Name of the organization SHARP HEALTHCARE FOUNDATION	Employer identification number 95-3492461
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HUNDREDS OF HOURS TO THE REVIEW AND ANALYSIS OF BOTH ONGOING AND NEW RESEARCH STUDIES.

THE SHARP HEALTHCARE IRB ALSO PROVIDES EDUCATION AND GUIDANCE FOR RESEARCHERS ACROSS SHARP AS WELL AS IN THE COMMUNITY. NURSES, PHARMACY RESIDENTS AND OTHER MEMBERS OF THE HEALTH CARE COMMUNITY RECEIVE EDUCATION ON VARIOUS STUDY-SPECIFIC REQUIREMENTS REGARDING THE PROTECTION OF HUMAN SUBJECTS AND HIPAA COMPLIANCE. ADDITIONALLY, SHARP HEALTHCARE'S RESEARCH DEPARTMENT WORKS WITH THE IRB TO PROVIDE QUARTERLY RESEARCH MEETINGS (QRM) THAT ARE OPEN TO PHYSICIANS, PSYCHOLOGISTS, RESEARCH NURSES AND STUDY COORDINATORS THROUGHOUT SAN DIEGO. RECENT PRESENTATIONS HAVE COVERED TOPICS SUCH AS THE ADMINISTRATION OF CLINICAL TRIALS, THE USE OF STATISTICAL ANALYSIS IN ASSESSING TEST BIAS, THE IMPORTANCE OF OUTCOMES-BASED RESEARCH AND THE DEVELOPMENT OF EFFECTIVE RESEARCH QUESTIONS.

OUTCOMES RESEARCH INSTITUTE

THE OUTCOMES RESEARCH INSTITUTE (ORI) AT SHARP WAS FORMED TO MEASURE LONG-TERM RESULTS OF CARE AND TO PROMOTE AND DEVELOP BEST PRACTICES OF HEALTH CARE DELIVERY FOR MEMBERS OF THE PROFESSIONAL HEALTH CARE COMMUNITY. WITH BOTH INPATIENT AND AMBULATORY LOCATIONS AND A DIVERSE PATIENT POPULATION, SHARP IS WELL-POSITIONED TO STUDY CARE PROCESSES AND OUTCOMES IN A REAL WORLD SETTING, REFLECTING AN AUTHENTIC PICTURE OF THE HEALTH CARE ENVIRONMENT. THE ORI COLLABORATES WITH ALL SHARP TEAM MEMBERS INTERESTED IN OPTIMIZING PATIENT CARE BY: FACILITATING THE CREATION AND DESIGN OF PATIENT-CENTERED OUTCOMES RESEARCH PROJECTS; ASSISTING IN DATABASE DEVELOPMENT AS WELL AS DATA COLLECTION AND

Name of the organization SHARP HEALTHCARE FOUNDATION	Employer identification number 95-3492461
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ANALYSIS; ASSISTING WITH GRANT WRITING AND EXPLORING FUNDING MECHANISMS FOR RESEARCH PROJECTS; AND FACILITATING IRB APPLICATION SUBMISSIONS.

AMONG ITS CURRENT AND FUTURE GOALS, THE ORI AIMS TO ENSURE PATIENT CARE PRODUCES OUTCOMES CONSISTENT WITH EVIDENCE-BASED MEDICAL LITERATURE; TO ANALYZE THE RELATIONSHIPS BETWEEN PROCESSES AND OUTCOMES FOR TREATMENTS, INTERVENTIONS AND QUALITY IMPROVEMENT INITIATIVES; TO ESTABLISH ASSOCIATIONS BETWEEN PRACTICE, COSTS AND OUTCOMES FOR PATIENT CARE; AND TO DEVELOP AND DISSEMINATE EFFECTIVE APPROACHES TO QUALITY CARE DELIVERY IN THE HEALTH CARE COMMUNITY. THE ORI HAS COMPLETED A NUMBER OF PILOT STUDIES TO COLLECT DATA ON OPTIMAL SAMPLE SIZES AND VARIABLES FOR EXPANDED RESEARCH MEASURING LONG-TERM INFLUENCE OF QUALITY INTERVENTIONS ON: HEART FAILURE READMISSION, OPTIMAL GLYCEMIC CONTROL IN THE HOSPITAL SETTING, AND INPATIENT COMPLICATION RATES AND LENGTH OF STAY AFTER BOWEL SURGERY. CURRENTLY THE ORI HAS 12 ACTIVE STUDIES IN VARIOUS PHASES OF DEVELOPMENT AND ANALYSIS.

THE ORI IS COMMITTED TO EDUCATIONAL OUTREACH FOR SHARP HEALTHCARE'S CLINICIANS AND THE HEALTH CARE COMMUNITY AT LARGE, AND OFFERS NUMEROUS EDUCATIONAL PRESENTATIONS ABOUT OUTCOMES RESEARCH AND HEALTH CARE RESEARCH METHODS TO NURSES, PHYSICIANS AND THE BROADER COMMUNITY THROUGHOUT THE YEAR. ORI STAFF HAVE ALSO BEEN INVITED TO PRESENT LECTURES ON OUTCOMES RESEARCH AND OUTCOMES RESEARCH DESIGNS TO THE BROADER HEALTH CARE COMMUNITY AND AT REGIONAL AND NATIONAL CONFERENCES.

ADDITIONALLY, THE ORI COLLABORATES WITH SDC EDUCATION AND RESEARCH COMMUNITIES TO DEVELOP AND STRENGTHEN THOSE CONNECTIONS. THE ORI STUDENT RESEARCH INTERN PROGRAM OFFERS ADVANCED NURSING AND PUBLIC

Name of the organization SHARP HEALTHCARE FOUNDATION	Employer identification number 95-3492461
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HEALTH STUDENTS AN OPPORTUNITY TO LEARN ABOUT AND BECOME INVOLVED IN OUTCOMES RESEARCH. SINCE ITS INCEPTION IN 2011, THE PROGRAM HAS ENROLLED 11 STUDENTS (APPROXIMATELY TWO PER SEMESTER). THE INTERNS LEARN ABOUT OUTCOMES RESEARCH, AND PRODUCE PRESENTATIONS THAT DOCUMENT THEIR RESEARCH STUDY EXPERIENCE. FURTHERMORE, THE ORI HAS REACHED OUT TO THE ACADEMIC COMMUNITY TO FOSTER PARTNERSHIP FOR OUTCOMES RESEARCH. AS A RESULT, THE ORI CURRENTLY IS IN DISCUSSION WITH RESEARCHERS AT NATIONAL UNIVERSITY (NU), SDSU'S CANCER CENTER COMPREHENSIVE PARTNERSHIP, AND THE HEALTH RESEARCH AND EDUCATIONAL TRUST TO DEVELOP COMMON THEMES AS THE BASIS FOR FUTURE RESEARCH COLLABORATIONS.

EVIDENCE-BASED PRACTICE INSTITUTE

SHARP PARTICIPATES IN THE EVIDENCE-BASED PRACTICE INSTITUTE (EBPI), WHICH PREPARES TEAMS OF STAFF FELLOWS (INTERPROFESSIONAL STAFF) AND MENTORS TO CHANGE AND IMPROVE CLINICAL PRACTICE AND PATIENT CARE. THIS CHANGE OCCURS THROUGH IDENTIFYING A CARE PROBLEM, DEVELOPING A PLAN TO SOLVE IT, AND THEN INCORPORATING THE NEW KNOWLEDGE INTO PRACTICE. THE EBPI IS PART OF THE CONSORTIUM OF NURSING EXCELLENCE, SAN DIEGO, WHICH PROMOTES EVIDENCE-BASED PRACTICE IN THE NURSING COMMUNITY. THE CONSORTIUM IS A PARTNERSHIP BETWEEN SCVMC, SGH, SMBHWN, SMH, SCRIPPS HEALTH, RADY CHILDREN'S HOSPITAL - SAN DIEGO, UC SAN DIEGO HEALTH SYSTEM, SAN DIEGO VA MEDICAL CENTER AND ELIZABETH HOSPICE, AS WELL AS PLNU, SDSU, AZUSA PACIFIC UNIVERSITY (APU), AND USD.

IN FY 2013, THE EBPI CONSISTED OF A NINE-MONTH PROGRAM CULMINATING WITH A COMMUNITY CONFERENCE AND GRADUATION CEREMONY IN NOVEMBER. THE PROJECT RESULTS OF ALL EBPI FELLOWS ARE SHARED AT THE CEREMONY. EBPI FELLOWS

Name of the organization SHARP HEALTHCARE FOUNDATION	Employer identification number 95-3492461
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PARTNER WITH THEIR MENTORS AND PARTICIPATE IN A VARIETY OF LEARNING STRATEGIES. MENTORS FACILITATE THE PROCESS OF CONDUCTING AN EVIDENCE-BASED PRACTICE CHANGE AND NAVIGATING THE HOSPITAL SYSTEM TO SUPPORT THE FELLOW THROUGH THE PROCESS OF EVIDENCE-BASED PRACTICE. MENTORS ALSO ASSIST THE FELLOW IN WORKING COLLABORATIVELY WITH OTHER KEY HOSPITAL LEADERSHIP PERSONNEL.

THE SAN DIEGO EBPI INCLUDES SIX FULL-DAY CLASS SESSIONS THAT INCORPORATE GROUP ACTIVITIES, AS WELL AS SELF-DIRECTED LEARNING PROGRAMS OUTSIDE OF THE CLASSROOM, IN ADDITION TO THE STRUCTURED MENTORSHIP PROVIDED THROUGHOUT THE PROGRAM. IN FY 2013, 42 FELLOWS GRADUATED FROM THE EBPI PROGRAM, AND COMPLETED PROJECTS THAT ADDRESSED COMPELLING ISSUES IN THE HEALTH CARE COMMUNITY, SUCH AS: REDUCING ED RECIDIVISM IN THE HOMELESS AND UNDERINSURED POPULATION, PAIN REDUCTION IN THE POST-SURGICAL OPEN HEART CARDIAC PATIENTS, NOISE REDUCTION IN THE INTENSIVE CARE UNIT (ICU) SETTING; AND EARLY MOBILIZATION OF MECHANICALLY VENTILATED PATIENTS IN THE ICU SETTING. SHARP ACTIVELY PARTICIPATES IN THE EBPI THROUGH THE PROVISION OF INSTRUCTORS AND MENTORS, AS WELL AS ADMINISTRATIVE COORDINATION.

VOLUNTEER SERVICE

SHARP LENDS A HAND

IN FY 2013, SHARP CONTINUED ITS SYSTEMWIDE COMMUNITY SERVICE PROGRAM, SHARP LENDS A HAND (SLAH), TO FURTHER SUPPORT THE SAN DIEGO COMMUNITIES IT SERVES. IN OCTOBER, SHARP TEAM MEMBERS SUGGESTED PROJECT IDEAS THAT: FOCUSED ON IMPROVING THE HEALTH AND WELL-BEING OF SAN DIEGO IN A BROAD,

Name of the organization SHARP HEALTHCARE FOUNDATION	Employer identification number 95-3492461
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POSITIVE WAY; RELIED ON SHARP FOR VOLUNTEER LABOR; SUPPORTED NONPROFIT INITIATIVES, COMMUNITY ACTIVITIES OR OTHER PROGRAMS THAT SERVE THE RESIDENTS OF SDC; AND COULD BE COMPLETED BY SEPTEMBER 30, 2013.

ELEVEN PROJECTS WERE SELECTED: STAND DOWN FOR HOMELESS VETERANS; SAN DIEGO FOOD BANK; SERRA MESA FOOD PANTRY; FEEDING AMERICA SAN DIEGO; LIFE ROLLS ON - THEY WILL SURF AGAIN; JUST IN TIME FOR FOSTER YOUTH; HELEN WOODWARD ANIMAL CENTER: PUPPY LOVE 5K RUN/WALK; USS MIDWAY FOREIGN OBJECT DAMAGE WALK-DOWN; SAN DIEGO RIVER PARK FOUNDATION - HABITAT RESTORATION; SAN DIEGO RIVER PARK FOUNDATION - RIVER MOUTH RESTORATION; AND WASTE COLLECTION. IN SUPPORT OF THESE PROJECTS, MORE THAN 1,400 SHARP EMPLOYEES, FAMILY MEMBERS AND FRIENDS VOLUNTEERED OVER 4,600 HOURS.

DURING EIGHT DAYS IN JUNE AND JULY, MORE THAN 375 SHARP EMPLOYEES, FAMILY MEMBERS AND FRIENDS VOLUNTEERED AT VETERANS VILLAGE OF SAN DIEGO AND SAN DIEGO HIGH SCHOOL. THE VOLUNTEERS SORTED AND ORGANIZED CLOTHING DONATIONS AND PROVIDED ON-SITE SUPPORT, MEDICAL SERVICES AND COMPANIONSHIP TO HUNDREDS OF HOMELESS VETERANS AT STAND DOWN FOR HOMELESS VETERANS, AN ANNUAL EVENT SPONSORED BY VETERANS VILLAGE OF SAN DIEGO.

THE SAN DIEGO FOOD BANK FEEDS PEOPLE IN NEED THROUGHOUT SDC, AND ADVOCATES AND EDUCATES THE PUBLIC ABOUT HUNGER-RELATED ISSUES. DURING TEN DAYS IN MARCH, APRIL, MAY, JUNE AND AUGUST, MORE THAN 560 SLAH VOLUNTEERS INSPECTED AND SORTED DONATED FOOD, ASSEMBLED BOXES, AND CLEANED THE SAN DIEGO FOOD BANK WAREHOUSE.

Name of the organization SHARP HEALTHCARE FOUNDATION	Employer identification number 95-3492461
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THE SERRA MESA FOOD PANTRY WAS CREATED TO PROVIDE FOOD TO INDIVIDUALS AND FAMILIES WHO LIVE IN THE SERRA MESA AREA AND WHO ARE EXPERIENCING TEMPORARY STRUGGLES IN OBTAINING BASIC NECESSITIES DURING ILLNESS, UNEMPLOYMENT, OR OTHER CRISIS. IN APRIL AND MAY, 20 SLAH VOLUNTEERS PARTICIPATED IN THE SERRA MESA FOOD PANTRY TO HELP LESSEN THE IMPACT OF HUNGER IN OUR COMMUNITY.

FEEDING AMERICA SAN DIEGO IS SDC'S LARGEST DISTRIBUTOR OF FOOD AND THE ONLY FEEDING AMERICA AFFILIATE IN THE COUNTY. IN PARTNERSHIP WITH MORE THAN 160 LOCAL SCHOOL DISTRICTS, AGENCIES AND A NETWORK OF VOLUNTEERS, THE ORGANIZATION SERVES 73,000 CHILDREN, FAMILIES AND SENIORS IN NEED EACH WEEK. IN JUNE, MORE THAN 120 SLAH VOLUNTEERS JOINED FEEDING AMERICA IN AN EFFORT TO CREATE A HUNGER-FREE AND HEALTHY SAN DIEGO.

MORE THAN 75 SLAH VOLUNTEERS PROVIDED ASSISTANCE TO LIFE ROLLS ON - THEY WILL SURF AGAIN IN SEPTEMBER. THE LIFE ROLLS ON FOUNDATION IS DEDICATED TO IMPROVING THE QUALITY OF LIFE FOR YOUNG PEOPLE AFFECTED BY SPINAL CORD INJURY (SCI) THROUGH ACTION SPORTS. THE AWARD-WINNING SERIES OF BI-COASTAL EVENTS EMPOWERS PARAPLEGICS AND QUADRIPEGICS TO EXPERIENCE MOBILITY THROUGH SURFING, WITH SUPPORT FROM ADAPTIVE EQUIPMENT AND VOLUNTEERS.

IN JUNE, NEARLY 20 SLAH VOLUNTEERS JOINED JUST IN TIME FOR FOSTER YOUTH, AN ORGANIZATION DEDICATED TO HELPING FOSTER YOUTH ACHIEVE SELF-SUFFICIENCY AND WELL-BEING AS THEY TRANSITION INTO ADULTHOOD. EACH YEAR, JUST IN TIME VOLUNTEERS COME TOGETHER TO GIVE DOZENS OF TRANSITIONING FOSTER YOUTH THE RESOURCES AND ENCOURAGEMENT THEY NEED TO BEGIN A NEW LIFE CHAPTER AS COLLEGE STUDENTS. PARTICIPATING YOUTH

Name of the organization SHARP HEALTHCARE FOUNDATION	Employer identification number 95-3492461
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CONNECT WITH POTENTIAL LIFELONG MENTORS AND SUCCESSFUL JUST IN TIME ALUMNI, RECEIVE LAPTOPS AND PRINTERS, LEARN VALUABLE TIPS ON MONEY MANAGEMENT, LEGAL MATTERS AND PRACTICAL PURCHASES, AND PAIR UP WITH A VOLUNTEER SHOPPER TO BUY ESSENTIAL DORM FURNISHINGS AND SCHOOL SUPPLIES.

DURING TWO DAYS IN FEBRUARY, NEARLY 30 SLAH VOLUNTEERS PROVIDED SUPPORT FOR THE HELEN WOODWARD ANIMAL CENTER'S PUPPY LOVE 5K RUN/WALK ON HIGHWAY 101 IN SOLANA BEACH, INCLUDING SETTING UP EXHIBIT BOOTHS, ASSISTING WITH REGISTRATION AND WORKING AS ROUTE/ROAD MARSHALS. THE HELEN WOODWARD ANIMAL CENTER IS A SAN DIEGO-BASED NONPROFIT ORGANIZATION COMMITTED TO SAVING THE LIVES OF ANIMALS BY PROVIDING HUMANE CARE, ANIMAL ADOPTION, AND OTHER PROGRAMS AND RESOURCES FOR INDIVIDUALS WHO CARE FOR ANIMALS.

IN APRIL, APPROXIMATELY 20 SLAH VOLUNTEERS HELPED KEEP THE USS MIDWAY DECKS CLEAN DURING THE USS MIDWAY FOREIGN OBJECT DAMAGE WALK-DOWN, A ROUTINE ACTIVITY ON AN ACTIVE AIRCRAFT CARRIER TO PREVENT DEBRIS FROM GETTING SUCKED INTO AND DAMAGING THE AIRCRAFT ENGINES.

FOUNDED IN 2001, THE SAN DIEGO RIVER PARK FOUNDATION IS A COMMUNITY-BASED GRASSROOTS NONPROFIT ORGANIZATION THAT WORKS TO PROTECT THE GREENBELT FROM THE MOUNTAINS TO THE OCEAN ALONG THE 52-MILE SAN DIEGO RIVER. THE FOUNDATION WORKS WITH COMMUNITY GROUPS AND OTHER ORGANIZATIONS DEDICATED TO THE SAN DIEGO RIVER, THE RIVER PARK, AND ITS WILDLIFE, RECREATION, WATER, CULTURAL AND COMMUNITY VALUES. IN JANUARY AND MAY, NEARLY 80 SLAH VOLUNTEERS JOINED THE SAN DIEGO RIVER PARK FOUNDATION'S HABITAT AND RIVER MOUTH RESTORATION EFFORTS.

Name of the organization SHARP HEALTHCARE FOUNDATION	Employer identification number 95-3492461
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IN SUPPORT OF WASTE REDUCTION FOR A HEALTHIER ENVIRONMENT, 16 SLAH VOLUNTEERS PARTICIPATED IN SHARP HEALTHCARE'S WASTE COLLECTION EVENT FOR THE COMMUNITY DURING EARTH WEEK IN APRIL. AT THE EVENT, COMMUNITY MEMBERS AND EMPLOYEES RECYCLED APPROXIMATELY 150 POUNDS OF PHARMACEUTICAL WASTE, 3,250 POUNDS OF ELECTRONIC WASTE AND 1,200 POUNDS OF SHREDDED PAPER DOCUMENTS. VOLUNTEERS ASSISTED ATTENDING COLLECTION AGENCIES WITH SET-UP, CLEAN-UP, TRAFFIC CONTROL, AND GUIDING EVENT VISITORS.

SHARP HUMANITARIAN SERVICE PROGRAM

IN FY 2013, THE SHARP HUMANITARIAN SERVICE PROGRAM FUNDED 50 SHARP EMPLOYEES, ENABLING THEM TO PARTICIPATE IN SERVICE PROGRAMS THAT PROVIDE HEALTH CARE OR OTHER SUPPORTIVE SERVICES TO UNDERSERVED OR ADVERSELY AFFECTED POPULATIONS, INCLUDING RESIDENTS OF HAITI, RURAL GUATEMALA AND OTHER IMPOVERISHED AREAS. SHARP EMPLOYEES DEVOTED THEIR TIME AND EXPERTISE TO A VARIETY OF HUMANITARIAN ORGANIZATIONS, INCLUDING CAMP BEYOND THE SCARS, AN EFFORT OF THE SAN DIEGO BURN INSTITUTE THAT HAS BEEN OFFERED SINCE 1994, AND THAT PROVIDES ONE WEEK OF FREE SUMMER CAMP IN JULY FOR APPROXIMATELY 50 CHILDREN BETWEEN THE AGES OF 5 AND 17 WITH BURN INJURIES.

ANOTHER SHARP TEAM MEMBER TRAVELED TO IMPOVERISHED COMMUNITIES IN INDIA TO ASSESS THE NEEDS OF THE TIBETANS, WHICH INCLUDED AN INTERVIEW WITH THE HEALTH KALON FOR THE TIBETAN PEOPLE LIVING IN EXILE IN NORTH INDIA AND NEPAL. THE TRIP ALSO INCLUDED TIME VOLUNTEERING TO PROVIDE MATH AND ENGLISH LESSONS AT A LOCAL SCHOOL CALLED "SHRESTRA," WHICH TRANSLATES

Name of the organization SHARP HEALTHCARE FOUNDATION	Employer identification number 95-3492461
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TO THE IDEA THAT EVERY CHILD IS A CONTAINER OF POSSIBILITIES. IN ADDITION TO PROVIDING ACADEMIC LESSONS, THE SCHOOL SERVES AS A SAFE HAVEN FOR THESE CHILDREN, PROVIDING SOME NUTRITION, CARE, AND A REFUGE FROM THEIR IMPOVERISHED LIVING CONDITIONS. THE EXPERIENCE WAS NOT ONLY BENEFICIAL FOR THE CHILDREN, BUT ALSO INSPIRING AND LIFE-CHANGING FOR THE VOLUNTEERS.

SHARP STAFF ALSO PARTICIPATED IN MULTIPLE WEEK-LONG MEDICAL/SURGICAL MISSION TRIPS TO THE NORTHWEST MOUNTAINS OF GUATEMALA IN FY 2013. THIS INCLUDED TEAMS OF 60 TO 100 INDIVIDUALS CONSISTING OF SHARP-AFFILIATED PHYSICIANS, SURGEONS, ANESTHESIOLOGISTS, NURSES, TECHNICAL STAFF, THERAPISTS, STUDENTS, CHAPLAINS, AND MANY OTHERS. TEAMS PARTICIPATED IN THIS EFFORT IN PARTNERSHIP WITH THE IOAMAI MEDICAL MINISTRIES AND HELPS INTERNATIONAL. OVER THE COURSE OF EACH TRIP - ABOUT TEN DAYS - THE TEAMS PROVIDED SURGERIES UNDER DIFFERENT SPECIALTIES, SUCH AS GENERAL SURGERY, OB/GYN, PLASTICS, ENT, CLEFT PALATE REPAIR, AND UROLOGY. BASIC CLINIC AND DENTISTRY SERVICES WERE ALSO AVAILABLE. IN ADDITION, A TEAM BUILT STOVES IN RURAL HOUSES TO KEEP FIRES OFF THE FLOOR AND REDUCE BURNS AND SMOKE INHALATION EXPOSURE, AND OTHER TEAMS PROVIDED A WATER PURIFICATION UNIT.

IN THE FIVE DAYS PROVIDED AS A FUNCTIONING TEMPORARY HOSPITAL, TEAMS PERFORMED AN AVERAGE OF 100 TO 150 SURGERIES AND SAW 1,000 TO 2,000 PATIENTS IN CLINIC. THE TEAMS SERVED RURAL AND URBAN POPULATIONS SURROUNDING THE SITES AT NO COST, AND IN SOME CASES, MEMBERS OF THE IMPOVERISHED MOUNTAIN COMMUNITY TRAVELED MANY HOURS TO RECEIVE CARE AT THE HOSPITAL. SHARP ALSO DONATED NUMEROUS SUPPLIES AND EQUIPMENT TO THIS LIFE-CHANGING EXPERIENCE FOR BOTH PATIENTS AND PARTICIPANTS.

Name of the organization SHARP HEALTHCARE FOUNDATION	Employer identification number 95-3492461
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COMMUNITY WALKS

FOR THE PAST 18 YEARS, SHARP HAS PROUDLY SUPPORTED THE AMERICAN HEART ASSOCIATION (AHA) ANNUAL SAN DIEGO HEART & STROKE WALK. IN SEPTEMBER 2013, MORE THAN 1,000 WALKERS REPRESENTED SHARP AT THE 2013 SAN DIEGO HEART & STROKE WALK HELD AT PETCO PARK IN THE DOWNTOWN AREA. SHARP WAS THE NO. 1 TEAM IN SAN DIEGO AND THE AHA WESTERN REGION AFFILIATES, RAISING NEARLY \$205,000.

SHARP VOLUNTEERS

SHARP VOLUNTEERS ARE A CRITICAL COMPONENT OF SHARP'S DEDICATION TO THE SAN DIEGO COMMUNITY. SHARP PROVIDES A MULTITUDE OF VOLUNTEER OPPORTUNITIES THROUGHOUT SDC FOR INDIVIDUALS TO SERVE THE COMMUNITY, MEET NEW PEOPLE AND ASSIST PROGRAMS RANGING FROM PEDIATRICS TO SENIOR RESOURCE CENTERS. VOLUNTEERS DEVOTE THEIR TIME AND COMPASSION TO PATIENTS AS WELL AS TO THE GENERAL PUBLIC, AND ARE AN ESSENTIAL ELEMENT TO MANY OF SHARP'S PROGRAMS, EVENTS AND INITIATIVES.

SHARP VOLUNTEERS SPEND THEIR TIME WITHIN HOSPITALS, IN THE COMMUNITY, AND IN SUPPORT OF THE SHARP HEALTHCARE FOUNDATION, GROSSMONT HOSPITAL FOUNDATION, AND CORONADO HOSPITAL FOUNDATION. SHARP EMPLOYEES ALSO DONATE TIME AS VOLUNTEERS FOR THE SHARP ORGANIZATION.

IN FY 2013, SHARP HOSPICECARE PROVIDED EXTENSIVE TRAINING FOR NEARLY 50 NEW VOLUNTEERS IN FY 2013. VOLUNTEERS UNDERWENT A RIGOROUS 32-HOUR TRAINING PROGRAM TO CONFIRM THEIR UNDERSTANDING OF AND COMMITMENT TO

Name of the organization SHARP HEALTHCARE FOUNDATION	Employer identification number 95-3492461
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HOSPICE CARE PRIOR TO SERVING AS PART OF THE HOSPICE INTERDISCIPLINARY TEAM. ONCE TRAINED, VOLUNTEERS DEVOTED THEIR TIME TO BOTH PATIENT CARE AND CLERICAL AND ADMINISTRATIVE SUPPORT. IN ADDITION, SHARP HOSPICECARE OFFERED ITS TEEN VOLUNTEER PROGRAM, TRAINING FIVE TEENAGERS IN FY 2013. THROUGH THE PROGRAM, TEENS ARE ASSIGNED SPECIAL PROJECTS IN THE OFFICE OR PATIENT ASSIGNMENTS AT SHARP HOSPICECARE'S LAKEVIEW AND PARKVIEW HOMES, INCLUDING SIMPLE ACTS OF KINDNESS SUCH AS SITTING WITH PATIENTS, LISTENING TO THEIR STORIES, PROVIDING GROOMING AND HYGIENE TASKS, AND BEING A COMFORTING PRESENCE BY JUST HOLDING THEIR HAND. SHARP HOSPICECARE ALSO HOSTED A STUDENT VOLUNTEER FROM SAN DIEGO METROPOLITAN REGIONAL & TECHNICAL HIGH SCHOOL DURING FY 2013. THE STUDENT SPENT TIME IN BOTH SHARP HOSPICECARE'S ADMINISTRATIVE OFFICE AND A SHARP HOSPICECARE HOME, AND EXPERIENCED HOSPICE CARE THROUGH CASE CONFERENCES, INTERDISCIPLINARY TEAM (IDT) MEETINGS AND A VARIETY OF OTHER TASKS.

SHARP HOSPICECARE ALSO COORDINATES A VOLUNTEER-RUN WIG DONATION PROGRAM FOR COMMUNITY MEMBERS WHO SUFFER FROM HAIR LOSS. IN FY 2013, SHARP HOSPICECARE AND ITS VOLUNTEERS MET WITH 29 INDIVIDUALS AND PROVIDED APPROXIMATELY 58 WIGS, AS WELL AS DONATED WIGS TO PATIENTS AT THE DOUGLAS AND NANCY BARNHART CANCER CENTER AT SCVMC. VOLUNTEERS ALSO PARTICIPATED IN THE SHARP HOSPICECARE MEMORY BEAR PROGRAM TO SUPPORT COMMUNITY MEMBERS WHO HAVE LOST A LOVED ONE. THROUGH THE PROGRAM, VOLUNTEERS SEW TEDDY BEARS OUT OF GARMENTS OF THOSE WHO HAVE PASSED ON, WHICH SERVE AS SPECIAL KEEPSAKES AND PERMANENT REMINDERS OF THE GRIEVING FAMILY MEMBER'S LOVED ONE. IN FY 2013, SHARP HOSPICECARE VOLUNTEERS DEVOTED APPROXIMATELY 3,400 HOURS TO HANDCRAFT MORE THAN 750 BEARS FOR MORE THAN 260 FAMILIES. SHARP HOSPICECARE RECOGNIZED ITS

Name of the organization SHARP HEALTHCARE FOUNDATION	Employer identification number 95-3492461
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VOLUNTEERS BY PROVIDING A MONTHLY VOLUNTEER SUPPORT GROUP AND ACKNOWLEDGING THEIR VALUABLE CONTRIBUTION DURING NATIONAL VOLUNTEER MONTH AND NATIONAL HOSPICE MONTH.

AT SHARP METROPOLITAN MEDICAL CAMPUS (SMMC), THE VOLUNTEER-RUN ARTS FOR HEALING PROGRAM WAS ESTABLISHED TO IMPROVE THE SPIRITUAL AND EMOTIONAL HEALTH OF PATIENTS THAT FACE SIGNIFICANT MEDICAL CHALLENGES BY UTILIZING THE POWER OF ART AND MUSIC TO ENHANCE THE HEALING PROCESS. THE PROGRAM PROVIDES SERVICES AT SMH, SMH OUTPATIENT PAVILION (OPP), SMBHWN, SMV AND SMC. SINCE THE INCEPTION OF THE PROGRAM IN 2007, MORE THAN 36,000 PATIENTS AND THEIR FAMILIES, GUESTS AND STAFF HAVE BENEFITTED FROM THE TIME AND TALENT PROVIDED BY ARTS FOR HEALING STAFF AND VOLUNTEERS. TRAINED VOLUNTEERS ARE THE PRIMARY PROVIDERS OF THE PROGRAM, WHICH IS COORDINATED BY A CHAPLAIN OF THE SPIRITUAL CARE PROGRAM. IN FY 2013, 50 VOLUNTEERS, INCLUDING SEVERAL STUDENTS FROM PLNU AND SAN DIEGO MESA COLLEGE (MC), SUPPORTED ARTS FOR HEALING BY FACILITATING ART ACTIVITIES FOR PATIENTS AND THEIR LOVED ONES.

IN FY 2013, NEARLY 3,400 INDIVIDUALS VOLUNTEERED FOR VARIOUS PROGRAMS ACROSS THE SHARP SYSTEM, CONTRIBUTING MORE THAN 247,000 HOURS OF THEIR TIME IN SERVICE TO SHARP AND ITS INITIATIVES. THIS INCLUDES MORE THAN 930 AUXILIARY MEMBERS AND THOUSANDS MORE INDIVIDUAL VOLUNTEERS FROM THE SAN DIEGO COMMUNITY. MORE THAN 9,800 OF THESE HOURS WERE PROVIDED EXTERNALLY TO THE COMMUNITY THROUGH ACTIVITIES SUCH AS DELIVERING MEALS TO HOMEBOUND SENIORS AND ASSISTING WITH HEALTH FAIRS AND EVENTS. TABLE 2 DETAILS THE NUMBER OF INDIVIDUAL VOLUNTEERS AND THE HOURS PROVIDED IN SERVICE TO EACH OF SHARP'S ENTITIES, SPECIFICALLY FOR PATIENT AND COMMUNITY SUPPORT. VOLUNTEERS ALSO SPENT ADDITIONAL HOURS SUPPORTING

Name of the organization SHARP HEALTHCARE FOUNDATION	Employer identification number 95-3492461
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SHARP'S THREE FOUNDATIONS FOR EVENTS LIKE THE GROSSMONT HOSPITAL FOUNDATION'S ANNUAL GOLF TOURNAMENT; GALAS HELD FOR SCHHC AND SGH, AND OTHER EVENTS IN SUPPORT OF SHARP ENTITIES AND SERVICES.

TABLE 2: SHARP INDIVIDUAL VOLUNTEERS AND VOLUNTEER HOURS - FY 2013

SHARP CHULA VISTA MEDICAL CENTER

NUMBER OF INDIVIDUAL VOLUNTEERS - 368

VOLUNTEER HOURS - 4,935

SHARP CORONADO HOSPITAL AND HEALTHCARE CENTER

NUMBER OF INDIVIDUAL VOLUNTEERS - 132

VOLUNTEER HOURS - 8,394

SHARP GROSSMONT HOSPITAL

NUMBER OF INDIVIDUAL VOLUNTEERS - 738

VOLUNTEER HOURS - 112,309

SHARP HOSPICECARE

NUMBER OF INDIVIDUAL VOLUNTEERS - 146

VOLUNTEER HOURS - 12,356

SHARP METROPOLITAN MEDICAL CAMPUS

NUMBER OF INDIVIDUAL VOLUNTEERS - 1,862

VOLUNTEER HOURS - 100,733

TOTAL

NUMBER OF INDIVIDUAL VOLUNTEERS - 3,246

Name of the organization SHARP HEALTHCARE FOUNDATION	Employer identification number 95-3492461
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VOLUNTEER HOURS - 238,727

SHARP EMPLOYEES ALSO VOLUNTEER THEIR TIME FOR THE CABRILLO CREDIT UNION SHARP DIVISION BOARD, THE SHARP AND CHILDREN'S MRI BOARD, THE UCSD MEDICAL CENTER/SHARP BONE MARROW TRANSPLANT PROGRAM BOARD, GROSSMONT IMAGING LLC BOARD, AND THE SCVMC - SAN DIEGO IMAGING (SDI) CENTER.

VOLUNTEERS ON SHARP'S AUXILIARY BOARDS AND THE VARIOUS SHARP ENTITY BOARDS VOLUNTEER THEIR TIME TO PROVIDE PROGRAM OVERSIGHT, ADMINISTRATION AND DECISION MAKING REGARDING FINANCIAL RESOURCES. IN FY 2013, 138 COMMUNITY MEMBERS CONTRIBUTED THEIR TIME TO SHARP'S BOARDS.

OTHER SHARP VOLUNTEER EFFORTS

IN FY 2013, SHARP STAFF VOLUNTEERED THEIR TIME AND PASSION TO A NUMBER OF UNIQUE INITIATIVES, UNDERSCORING SHARP'S COMMITMENT TO THE HEALTH AND WELFARE OF SAN DIEGANS. BELOW ARE JUST A FEW EXAMPLES OF HOW SHARP EMPLOYEES GAVE OF THEMSELVES TO THE SAN DIEGO COMMUNITY.

SGH'S ENGINEERING DEPARTMENT PARTICIPATED IN A NUMBER OF INITIATIVES IN FY 2013, INCLUDING THE THIS BUD'S FOR YOU PROGRAM. THE PROGRAM BROUGHT COMFORT TO UNSUSPECTING PATIENTS AND THEIR LOVED ONES WITH THE DELIVERY OF HAND-PICKED FLOWERS FROM THE MEDICAL CAMPUS'S ABUNDANT GARDENS. THE SGH LANDSCAPE TEAM GREW, CUT, BUNDLED AND DELIVERED COLORFUL BOUQUETS EACH WEEK, BRINGING AN ELEMENT OF NATURAL BEAUTY TO PATIENTS AND VISITORS OF BOTH THE HOSPITAL AND SHARP'S HOSPICE HOMES. THE TEAM ALSO REGULARLY OFFERED SINGLE-STEM ROSES IN A SMALL BUD VASE TO PASSERS-BY.

IN ITS THIRD YEAR, THIS BUD'S FOR YOU HAS BECOME A NATURAL PART OF THE

Name of the organization SHARP HEALTHCARE FOUNDATION	Employer identification number 95-3492461
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LANDSCAPE TEAM'S DAY, AN ACT THAT IS SIMPLY PART OF WHAT THEY DO TO ENHANCE THE EXPERIENCE OF VISITORS TO THE HOSPITAL.

SGH ALSO CONTINUED TO PROVIDE THE SHIRT OFF OUR BACKS PROGRAM DURING THE 2012 HOLIDAY SEASON. ALSO IN ITS THIRD YEAR, THIS PROGRAM BROUGHT CLOTHING, SHOES, BLANKETS AND HOUSEHOLD ITEMS DIRECTLY TO SAN DIEGO'S HOMELESS POPULATION. THE SGH LANDSCAPE TEAM AND ENGINEERING DEPARTMENT, THE SGH AUXILIARY AND LOCAL BUSINESSES COLLABORATED TO IMPLEMENT THE PROGRAM, WHILE SGH'S WASTE MANAGEMENT TEAM PROVIDED ANCILLARY SUPPORT WITH LOANER RECYCLE BINS TO USE FOR COLLECTION. HUNDREDS OF POUNDS OF CLOTHING, SHOES, TOWELS, BLANKETS, TOILETRIES AND OTHER ITEMS THAT COULD BE PUT TO USE IMMEDIATELY WERE COLLECTED, WASHED, FOLDED, BOXED/BAGGED AND PREPARED FOR DELIVERY TO THE SAN DIEGO POPULATION IN NEED. THIS YEAR THREE PICKUP TRUCKS WERE REQUIRED TO DELIVER THE COLLECTED ITEMS. THE EFFORTS PROVIDED FOOD AND COMFORT TO ALL WHO EXPRESSED NEED - RANGING FROM SMALL CHILDREN TO ADULTS OF ALL SIZES.

THE SGH ENGINEERING DEPARTMENT ALSO PARTICIPATED IN THE FOOD BANK'S FOOD 4 KIDS BACKPACK PROGRAM IN FY 2013. THE GOAL OF THE PROGRAM IS TO PROVIDE A BACKPACK FULL OF CHILD-FRIENDLY, SHELF-STABLE FOOD FOR ELEMENTARY SCHOOL CHILDREN WHO RECEIVE A FREE MEAL AT SCHOOL, BUT ARE SUFFERING FROM HUNGER OVER THE WEEKENDS WHEN LITTLE OR NO FOOD IS AVAILABLE. THE OBJECTIVE OF THE PROGRAM IS TO ALLEVIATE HUNGER, IMPROVE SCHOOL PERFORMANCE, IMPROVE HEALTH AND PROVIDE ADDITIONAL INFORMATION TO PARENTS ABOUT OTHER LOCAL COMMUNITY SERVICES. THROUGH HOSPITAL-WIDE SUPPORT AT SGH, APPROXIMATELY 2,000 POUNDS OF FOOD WERE COLLECTED, FILLING MORE THAN 200 BACKPACKS FOR CHRONICALLY HUNGRY ELEMENTARY SCHOOL STUDENTS.

Name of the organization SHARP HEALTHCARE FOUNDATION	Employer identification number 95-3492461
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ALL WAYS GREEN INITIATIVE

AS SAN DIEGO'S LARGEST PRIVATE EMPLOYER, SHARP RECOGNIZES THAT THE HEALTH OF ITS PATIENTS, EMPLOYEES AND THE COMMUNITY IS DIRECTLY TIED TO THE HEALTH OF THEIR ENVIRONMENT. SHARP PROMOTES A CULTURE OF ENVIRONMENTAL RESPONSIBILITY BY PROVIDING EDUCATION AND OUTREACH TO EMPLOYEES TO IMPROVE THEIR HEALTH AND THE HEALTH OF THOSE THEY SERVE. SHARP CREATED ITS ALL WAYS GREEN LOGO TO BRAND ITS ENVIRONMENTAL ACTIVITIES AND COMMUNICATE SUSTAINABLE ACTIVITIES THROUGHOUT SHARP AND THE SAN DIEGO COMMUNITY. SHARP'S SYSTEMWIDE ALL WAYS GREEN COMMITTEE IS CHARGED WITH EVALUATING OPPORTUNITIES AND RECOGNIZING BEST PRACTICES IN SEVEN DISTINCT AREAS: (1) ENERGY EFFICIENCY, (2) ALTERNATIVE ENERGY GENERATION, (3) WATER CONSERVATION, (4) WASTE MINIMIZATION, (5) CLEANER MEANS OF TRANSPORTATION, (6) GREEN BUILDING DESIGN, AND (7) SUSTAINABLE FOOD PRACTICES. ESTABLISHED GREEN TEAMS AT EACH ENTITY ARE RESPONSIBLE FOR DEVELOPING NEW PROGRAMS THAT EDUCATE SHARP EMPLOYEES TO CONSERVE NATURAL RESOURCES AND REDUCE, REUSE AND RECYCLE. SHARP HAS ALSO PARTNERED WITH ITS VENDORS AND OTHER ORGANIZATIONS IN THE COMMUNITY TO DEVELOP NEW PROGRAMS AND INITIATIVES TO HELP ACHIEVE ITS ENVIRONMENTAL GOALS. SHARP'S ENVIRONMENTAL POLICY SERVES TO AFFIRM ITS COMMITMENT TO IMPROVING THE HEALTH OF THE ENVIRONMENT AND THEREFORE THE COMMUNITIES IT SERVES.

ACCORDING TO THE US ENVIRONMENTAL PROTECTION AGENCY (EPA), INPATIENT HOSPITAL FACILITIES ARE THE SECOND-MOST ENERGY-INTENSIVE INDUSTRY AFTER FOOD SERVICE AND SALES, WITH ENERGY UTILIZATION RATES 2.7 TIMES GREATER THAN THAT OF OFFICE BUILDINGS ON A SQUARE-FOOT BASIS. UNLIKE OTHER

Name of the organization SHARP HEALTHCARE FOUNDATION	Employer identification number 95-3492461
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INDUSTRIES, HOSPITALS MUST OPERATE 24 HOURS A DAY, SEVEN DAYS A WEEK, AND MUST PROVIDE SERVICE DURING POWER OUTAGES, NATURAL DISASTERS AND OTHER EMERGENCIES. GIVEN THIS REALITY, SHARP HAS EMBARKED ON SEVERAL GREEN INITIATIVES TO ENHANCE ENERGY EFFICIENCY, INCLUDING: RETRO-COMMISSIONING OF HEATING, VENTILATION AND AIR CONDITIONING (HVAC) SYSTEMS; LIGHTING RETROFITS; PIPE INSULATIONS; INFRASTRUCTURE CONTROL INITIATIVES; OCCUPANCY SENSOR INSTALLATION; ENERGY AUDITS; ENERGY-EFFICIENT MOTOR AND PUMP REPLACEMENTS; EQUIPMENT MODERNIZATION; AND DEVELOPMENT OF A SHARP HEALTHCARE ENERGY GUIDELINE TO HELP MANAGE ENERGY UTILIZATION PRACTICES THROUGHOUT THE SYSTEM. IN FY 2013, SHARP UNDERWENT A SIGNIFICANT LIGHTING RETROFIT PROJECT THAT RESULTED IN ENERGY SAVINGS OF MORE THAN 1.7 MILLION KILOWATT HOURS, AND DECREASED CARBON DIOXIDE PRODUCTION BY NEARLY 1,305 TONS THAT YEAR. FURTHERMORE, SHARP WAS AWARDED A CERTIFICATE OF RECOGNITION FROM THE EPA FOR INSTITUTING A POWER MANAGEMENT PROGRAM ON MORE THAN 10,000 COMPUTERS WITHIN THE SYSTEM IN MAY. THIS EFFORT ENABLES COMPUTERS AND MONITORS TO GO INTO A LOW-POWER SLEEP MODE AFTER A PERIOD OF INACTIVITY, AND HAS THE POTENTIAL FOR AN ANNUAL SAVINGS OF UP TO \$50.00 PER COMPUTER BY CONSERVING UNNECESSARY ELECTRICITY. ALL SHARP ENTITIES PARTICIPATE IN THE EPA'S ENERGY STAR (ES) DATABASE AND MONITOR THEIR ES SCORES ON A MONTHLY BASIS. ES IS AN INTERNATIONAL STANDARD FOR ENERGY EFFICIENCY CREATED BY THE EPA. BUILDINGS THAT ARE CERTIFIED BY ES MUST EARN A 75 OR HIGHER ON THE EPA'S ENERGY PERFORMANCE SCALE, INDICATING THAT THE BUILDING PERFORMS BETTER THAN AT LEAST 75 PERCENT OF SIMILAR BUILDINGS NATIONWIDE, WITHOUT SACRIFICES IN COMFORT OR QUALITY. ACCORDING TO THE EPA, BUILDINGS THAT QUALIFY FOR THE ES TYPICALLY USE 35 PERCENT OR LESS ENERGY THAN BUILDINGS OF SIMILAR SIZE AND FUNCTION. AS A RESULT OF SHARP'S COMMITMENT TO SUPERIOR ENERGY PERFORMANCE AND RESPONSIBLE USE

Name of the organization

SHARP HEALTHCARE FOUNDATION

Employer identification number

95-3492461

OF NATURAL RESOURCES, SCHHC FIRST EARNED THE ES CERTIFICATION IN 2007, AND THEN AGAIN EACH YEAR FROM 2010 THROUGH 2013, WHILE SCVMC RECEIVED ES CERTIFICATION IN 2009, 2010, 2011 AND 2013. IN ADDITION, SHARP'S NEW SRS DOWNTOWN MEDICAL OFFICE BUILDING IS THE FIRST LEADERSHIP IN ENERGY AND ENVIRONMENTAL DESIGN (LEED) GOLD-CERTIFIED MEDICAL OFFICE BUILDING IN SAN DIEGO.

ACCORDING TO THE EPA, HOSPITAL WATER USE CONSTITUTES SEVEN PERCENT OF THE TOTAL WATER USED IN COMMERCIAL AND INSTITUTIONAL BUILDINGS IN THE US. IN AN EFFORT TO CONSERVE WATER, SHARP HAS RESEARCHED AND IMPLEMENTED NUMEROUS INFRASTRUCTURE CHANGES AND BEST PRACTICES TO ENSURE SHARP'S FACILITIES ARE OPTIMALLY OPERATED WHILE MONITORING AND MEASURING WATER CONSUMPTION, INCLUDING: INSTALLATION OF MOTION-SENSING FAUCETS AND TOILETS IN PUBLIC RESTROOMS; LOW-FLOW SHOWERHEADS AND TOILETS IN PATIENT ROOMS AND LOCKER ROOMS; DRIP IRRIGATION SYSTEMS; MIST ELIMINATORS; MICRO-FIBER MOPS; WATER-SAVING DEVICES AND EQUIPMENT; WATER MONITORING AND CONTROL SYSTEMS; WATER PRACTICE AND UTILIZATION EVALUATIONS; REGULAR ROUNDING TO IDENTIFY LEAKS; REDUCED LANDSCAPE WATERING TIMES; HARDSCAPING; AND REDESIGNING AREAS WITH LOW-WATER PLANT SPECIES.

THE EPA AND HOSPITALS FOR A HEALTHY ENVIRONMENT REPORT THAT EACH PATIENT GENERATES APPROXIMATELY 15 POUNDS OF WASTE EACH DAY, WHILE US MEDICAL CENTERS GENERATE APPROXIMATELY TWO MILLION TONS OF WASTE EACH YEAR. SHARP HAS IMPLEMENTED A COMPREHENSIVE WASTE MINIMIZATION PROGRAM TO SIGNIFICANTLY REDUCE THE WASTE GENERATED AT EACH ENTITY, INCLUDING SINGLE-STREAM RECYCLING; REPROCESSING OF SURGICAL INSTRUMENTS; USE OF REUSABLE SHARPS AND PHARMACEUTICAL WASTE CONTAINERS; HARD-SIDED

Name of the organization SHARP HEALTHCARE FOUNDATION	Employer identification number 95-3492461
---	--

SURGICAL CASES TO REDUCE BLUE WRAP USED DURING THE INSTRUMENT STERILIZATION PROCESS; USE OF RECYCLABLE PAPER FOR PRINTING BROCHURES, NEWSLETTERS AND OTHER MARKETING MATERIALS; ELECTRONIC PATIENT BILLS AND PAPERLESS PAYROLL; RECYCLING OF EXAM TABLE PAPER; REPURPOSING OF SUPPLIES, EQUIPMENT AND FURNITURE; ENCOURAGEMENT OF REDUCED PAPER USE AT MEETINGS THROUGH ELECTRONIC CORRESPONDENCE; AND USE OF ONE-AT-A-TIME PAPER NAPKIN AND PLASTIC CUTLERY DISPENSERS.

TO REDUCE THEIR CARBON FOOTPRINT, SHARP'S PRIMARY OFFICE SUPPLY VENDOR, OFFICE DEPOT, CREATED THE GREENEROFFICE DELIVERY SERVICE IN WHICH THEY REPLACED ITS SMALL AND MID-SIZED CARDBOARD BOXES WITH PAPER BAGS COMPOSED OF 40 PERCENT POST-CONSUMER RECYCLED MATERIAL. THE PAPER BAGS ARE PROTECTED DURING SHIPPING BY REUSABLE PLASTIC TOTES, WHICH ARE RETURNED TO OFFICE DEPOT FOR REUSE. SHARP WAS AN EARLY ADOPTER OF THE PROGRAM IN AN EFFORT TO MAKE THEIR DELIVERY REQUESTS MORE ENVIRONMENTALLY FRIENDLY. SHARP'S PARTICIPATION IN THIS PROGRAM WILL RESULT IN AN ESTIMATED ANNUAL REDUCTION OF 22,000 LESS POUNDS OF WOOD, 24,000 POUNDS OF CO₂, 82,000 GALLONS OF WASTEWATER AND 8,000 POUNDS OF SOLID WASTE. FURTHERMORE, OFFICE DEPOT AND SHARP HAVE ARRANGED FOR 30 PERCENT RECYCLED COPY PAPER TO BE USED AT ALL SHARP ENTITIES.

IN APRIL, SHARP WAS NAMED RECYCLER OF THE YEAR AT THE CITY OF SAN DIEGO'S 21ST ANNUAL WASTE REDUCTION AND RECYCLING AWARD PROGRAM FOR SMH AND SMBHWN. ALSO IN APRIL, SHARP HELD ITS FOURTH-ANNUAL SYSTEMWIDE ALL WAYS GREEN EARTH WEEK EVENT, INCLUDING EARTH FAIRS AT EACH OF THE SHARP ENTITIES. DURING THE FAIRS, EMPLOYEES LEARNED HOW THEY CAN CONTRIBUTE TO RECYCLING, WASTE MINIMIZATION, HEALTHY EATING PRACTICES AND OTHER SUSTAINABILITY EFFORTS. MANY OF SHARP'S KEY VENDOR PARTNERS

Name of the organization SHARP HEALTHCARE FOUNDATION	Employer identification number 95-3492461
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PARTICIPATED IN THE EARTH FAIRS TO HELP RAISE AWARENESS OF GREEN INITIATIVES AND HOW THEY INVOLVE SHARP. DURING EARTH WEEK SHARP HOSTED A FREE COMMUNITY WASTE COLLECTION EVENT AT THEIR CORPORATE OFFICE LOCATION WHERE COMMUNITY MEMBERS AND EMPLOYEES RECYCLED APPROXIMATELY 150 POUNDS OF PHARMACEUTICAL WASTE, 3,250 POUNDS OF ELECTRONIC WASTE AND 1,200 POUNDS OF SHREDDED PAPER DOCUMENTS.

THROUGHOUT FY 2013 SHARP CONTINUED ITS RECYCLING EFFORTS WITH THE LION'S CLUB RECYCLE SIGHT PROGRAM, THROUGH WHICH EMPLOYEES RECYCLE THEIR PERSONAL EYEGASSES AND SUNGLASSES BY DONATING THEM TO PEOPLE IN NEED BOTH LOCALLY AND GLOBALLY. ON AVERAGE, SHARP EMPLOYEES DONATED APPROXIMATELY 250 PAIRS OF GLASSES THROUGH THE PROGRAM IN FY 2013. SHARP ALSO RECOGNIZES AMERICA RECYCLES DAY EACH NOVEMBER THROUGH A SYSTEMWIDE ELECTRONIC ANNOUNCEMENT HIGHLIGHTING SHARP'S RECYCLING EFFORTS AND ACCOMPLISHMENTS, AND OFFERING REMINDERS FOR PROPER WORKPLACE RECYCLING.

THE IMPACT OF SHARP'S WASTE REDUCTION PROGRAMS HAS BEEN SIGNIFICANT. IN FY 2013, SHARP FACILITIES DIVERTED OVER 7.6 MILLION POUNDS OF PAPER, CARDBOARD, GLASS, METALS, POLYSTYRENE, BATTERIES, INK AND TONER, MEDICAL EQUIPMENT AND ELECTRONIC WASTE FROM LOCAL LANDFILLS. THIS INCLUDED, BUT WAS NOT LIMITED TO 36,827 POUNDS OF WASTE DIVERTED THROUGH UTILIZATION OF REUSABLE SHARPS AND PHARMACEUTICAL WASTE CONTAINERS AT SCHHC AND SMMC, AS WELL AS SYSTEMWIDE RECYCLING OF 210,694 POUNDS OF HAZARDOUS AND UNIVERSAL WASTE (E.G., BATTERIES, SOLVENTS AND FLUORESCENT LIGHT BULBS), AND 37,246 POUNDS OF WASTE DIVERTED THROUGH SURGICAL DEVICE REPROCESSING. TABLE 3 PRESENTS THE QUANTITY OF WASTE DIVERSION AT SHARP SHOWN AS POUNDS (LBS.) DIVERTED.

Name of the organization

SHARP HEALTHCARE FOUNDATION

Employer identification number

95-3492461

IN THE COMING YEAR, SHARP AIMS TO REDUCE ITS WASTE GENERATION BY TWO PERCENT, OR APPROXIMATELY 430,000 POUNDS.

TABLE 3: SHARP HEALTHCARE WASTE DIVERSION - FY 2013

SHARP CHULA VISTA MEDICAL CENTER

RECYCLED WASTE PER YEAR (LBS.) - 713,872

TOTAL WASTE PER YEAR (LBS.) - 2,513,406

PERCENT RECYCLED - 28%

SHARP CORONADO HOSPITAL AND HEALTHCARE CENTER

RECYCLED WASTE PER YEAR (LBS.) - 229,586

TOTAL WASTE PER YEAR (LBS.) - 1,307,361

PERCENT RECYCLED - 18%

SHARP GROSSMONT HOSPITAL

RECYCLED WASTE PER YEAR (LBS.) - 1,617,209

TOTAL WASTE PER YEAR (LBS.) - 4,887,676

PERCENT RECYCLED - 33%

SHARP METROPOLITAN MEDICAL CAMPUS

RECYCLED WASTE PER YEAR (LBS.) - 2,335,655

TOTAL WASTE PER YEAR (LBS.) - 6,814,358

PERCENT RECYCLED - 34%

TOTAL SHARP HEALTHCARE

RECYCLED WASTE PER YEAR (LBS.) - 7,649,727

TOTAL WASTE PER YEAR (LBS.) - 20,580,271

Name of the organization SHARP HEALTHCARE FOUNDATION	Employer identification number 95-3492461
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PERCENT RECYCLED - 37%

*TOTAL SHARP HEALTHCARE INCLUDES ALL SHARP SYSTEM SERVICES AND SHARP REES-STEALY

SHARP IMPLEMENTS SUSTAINABLE FOOD PRACTICES THROUGHOUT THE SYSTEM, INCLUDING REMOVAL OF STYROFOAM FROM CAFETERIAS; USE OF GREEN-LABEL KITCHEN SOAPS AND CLEANSERS; ELECTRONIC CAFE MENUS; RECYCLING OF ALL CARDBOARD, CANS AND GREASE FROM CAFES; AND PARTNERING WITH VENDORS WHO ARE COMMITTED TO REDUCING PRODUCT PACKAGING. OTHER SUSTAINABLE FOOD PRACTICES INCLUDE ORGANIC MARKETS AT EACH OF SHARP'S HOSPITALS AND CORPORATE OFFICE; MEATLESS MONDAYS, PURCHASING OF HORMONE-FREE MILK; AND INCREASED PURCHASING OF LOCALLY GROWN FRUITS AND VEGETABLES, APPROACHING 65 PERCENT AT SOME ENTITIES. BOTH SMH AND SCHHC HAVE ALSO CREATED THE FIRST COUNTY-APPROVED ORGANIC GARDENS WITH PRODUCE TO BE USED AT EMPLOYEE CAFES.

SINCE 2012, SMH AND SMBHWN HAVE PARTNERED WITH THE CITY OF SAN DIEGO TO IMPLEMENT A FOOD WASTE COMPOSTING PROGRAM, MAKING SHARP THE FIRST SAN DIEGO HEALTH CARE ORGANIZATION TO JOIN THE CITY'S INITIATIVE. THROUGH THIS PROGRAM, FOOD WASTE IS PICKED UP WEEKLY BY EDCO, A SOLID WASTE VENDOR, FOR TRANSPORT TO THE MIRAMAR GREENERY, A 74-ACRE FACILITY LOCATED AT THE MIRAMAR LANDFILL IN KEARNY MESA. THE COMPOSTED RICH SOIL IS SOLD TO COMMERCIAL LANDSCAPERS AND NON-CITY RESIDENTS, AND PROVIDED AT NO CHARGE TO CITY RESIDENTS AT VOLUMES OF UP TO TWO CUBIC YARDS. ACCORDING TO THE CITY OF SAN DIEGO, SUCH WASTE DIVERSION PROGRAMS CONTRIBUTE TO THE LANDFILL'S LIFESPAN BEING EXTENDED FROM 2012 TO AT LEAST 2022. SHARP CONTINUES TO WORK WITH THE CITY TO EXPAND FOOD WASTE

Name of the organization SHARP HEALTHCARE FOUNDATION	Employer identification number 95-3492461
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COMPOSTING TO OTHER SHARP ENTITIES.

RIDE SHARING, PUBLIC TRANSIT PROGRAMS AND OTHER TRANSPORTATION EFFORTS CONTRIBUTE TO THE REDUCTION OF SHARP'S TRANSPORTATION EMISSIONS. SHARP USES CENTRALIZED PATIENT SCHEDULING TO IMPROVE PATIENT VANPOOLS, AND HAS REPLACED HIGHER FUEL-CONSUMING CARGO VANS WITH ECONOMY FORD TRANSIT VEHICLES, SAVING APPROXIMATELY FIVE MILES PER GALLON. SHARP ALSO ENSURES CARPOOL PARKING SPACES, DESIGNATED BIKE RACKS AND MOTORCYCLE SPACES ARE AVAILABLE AT EACH EMPLOYEE PARKING LOT, AS WELL AS OFFERS DISCOUNTED MONTHLY BUS PASSES FOR PURCHASE BY EMPLOYEES. THROUGHOUT THE YEAR, SHARP'S COMMUTER SOLUTIONS SUB-COMMITTEE WORKS TO DEVELOP NEW PROGRAMS AND MARKETING CAMPAIGNS TO EDUCATE EMPLOYEES ON THE BENEFITS OF RIDE SHARING TO FURTHER REDUCE THE NUMBER OF CARS ON THE ROAD.

IN PARTNERSHIP WITH THE SAN DIEGO ASSOCIATION OF GOVERNMENTS (SANDAG), A VANPOOL AND CARPOOL MATCH-UP PROGRAM EXISTS AT SHARP TO HELP EMPLOYEES FIND CONVENIENT RIDE SHARE PARTNERS. SHARP EMPLOYEES ALSO UTILIZE SANDAG'S ONLINE ICOMMUTE TRIPTRACKER TOOL TO MONITOR THE COST AND CARBON SAVINGS OF THEIR ALTERNATE METHODS OF COMMUTING. IN FY 2013, SHARP EMPLOYEES SAVED MORE THAN TWO MILLION MILES AND REDUCED MORE THAN 1,383,000 POUNDS OF CARBON DIOXIDE THROUGH CARPOOLING, VANPOOLING, BIKING, WALKING, TELECOMMUTING AND THE USE OF PUBLIC TRANSPORTATION. THROUGH THESE EFFORTS, SHARP ACHIEVED SECOND PLACE IN THE MEGA EMPLOYER CATEGORY THROUGH THE SANDAG RIDESHARE 2013 CORPORATE CHALLENGE. IN MARCH, SHARP WAS THE ONLY HEALTH CARE ORGANIZATION IN SDC TO BE NAMED AN ALL-STAR AWARD WINNER IN SANDAG'S 2013 DIAMOND AWARD PROGRAM, WHICH RECOGNIZES PARTICIPANTS IN SANDAG'S ICOMMUTE PROGRAM FOR THEIR OUTSTANDING CONTRIBUTIONS TO REDUCING TRAFFIC CONGESTION AND GREENHOUSE

Name of the organization SHARP HEALTHCARE FOUNDATION	Employer identification number 95-3492461
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GASES IN SDC.

SHARP FURTHERED ITS SUPPORT OF GREEN TRANSPORTATION THROUGH SEVERAL BIKE TO WORK INITIATIVES IN FY 2013. IN OCTOBER, NEARLY 130 SHARP EMPLOYEES PEDALED TO WORK FOR SHARP HEALTHCARE'S FIRST BIKE TO WORK DAY, WHILE IN MAY, SHARP ENCOURAGED EMPLOYEES TO RIDE THEIR BIKES TO WORK IN RECOGNITION OF NATIONAL BIKE TO WORK DAY. IN FACT, SHARP PARTICIPATED IN THE 4TH ANNUAL ICOMMUTE BIKE TO WORK 2013 CORPORATE CHALLENGE FOR THE ENTIRE MONTH OF MAY (NATIONAL BIKE MONTH), COMPETING WITH SIMILAR-SIZED ORGANIZATIONS FOR THE HIGHEST PERCENTAGE OF BIKE RIDERSHIP FOR THE MONTH. IN JUNE, SHARP ALSO PROMOTED NATIONAL DUMP THE PUMP DAY TO EMPLOYEES BY SHARING SPECIAL DUMP THE PUMP DAY PROMOTIONS FROM ICOMMUTE, SUCH AS VANPOOL DISCOUNTS AND GIFT CARD DRAWINGS, FOR INDIVIDUALS WHO PLEDGED TO "DUMP THE PUMP" AND MAKE GREEN TRANSPORTATION CHOICES.

AS PART OF THE NATIONWIDE ELECTRIC VEHICLE PROJECT, SHARP HAS INSTALLED ELECTRIC VEHICLE CHARGERS (EVCS) AT ITS CORPORATE OFFICE LOCATION AND SMMC. SHARP IS THE FIRST HEALTH CARE SYSTEM IN SAN DIEGO TO OFFER EVCS, SUPPORTING THE CREATION OF A NATIONAL INFRASTRUCTURE REQUIRED FOR THE PROMOTION OF EVCS TO REDUCE CARBON EMISSIONS AND DEPENDENCE ON FOREIGN OIL. SHARP WILL CONTINUE ITS EFFORTS TO EXPAND EVCS AT OTHER ENTITIES.

IN FY 2013, SHARP HOSTED TWO COMMUNITY WORKSHOPS TO SHARE ITS WASTE MINIMIZATION BEST PRACTICES. SMH AND SMBHWN PARTNERED WITH THE CITY OF SAN DIEGO TO HOST A WORKSHOP FOR LOCAL COMPANIES TO LEARN ABOUT THE HOSPITALS' FOOD WASTE COMPOSTING EXPERIENCES AND EXPLORING COMPOSTING AT THEIR OWN ORGANIZATIONS. SHARP ALSO PARTNERED WITH SDC TO HOST A

Name of the organization

SHARP HEALTHCARE FOUNDATION

Employer identification number

95-3492461

COMPLIMENTARY COMMUNITY WORKSHOP ON PROPER DISPOSAL OF PHARMACEUTICALS, INCLUDING PHARMACEUTICAL WASTE LIABILITY, REGULATORY COMPLIANCE AND COST EFFECTIVE DISPOSAL STRATEGIES. PARTICIPANTS INCLUDED HOSPITAL AND PHARMACY PERSONNEL, AND MEDICAL PROVIDERS WHO HANDLE PHARMACEUTICALS.

SHARP'S WASTE MINIMIZATION INITIATIVES HAVE BEEN RECOGNIZED BY SEVERAL PUBLICATIONS, INCLUDING BIOCYCLE, A NATIONAL MAGAZINE ABOUT COMPOSTING, RENEWABLE ENERGY AND SUSTAINABILITY; SAN DIEGO BUSINESS JOURNAL; AND BY THE CALIFORNIA STATE CALRECYCLE WEBSITE, WHICH CITED SHARP HEALTHCARE AS ONE CALIFORNIA'S MODELS FOR HEALTH CARE INDUSTRY FOOD SCRAPS MANAGEMENT.

TABLE 4 BELOW HIGHLIGHTS THE ALL WAYS GREEN EFFORTS AT SHARP ENTITIES.

GOING FORWARD, SHARP REMAINS COMMITTED TO THE ALL WAYS GREEN INITIATIVE AND WILL CONTINUE TO INVESTIGATE OPPORTUNITIES TO REDUCE ITS CARBON FOOTPRINT. SHARP'S ALL WAYS GREEN COMMITTEE CONTINUES TO WORK WITH SYSTEM EMPLOYEES, PHYSICIANS AND CORPORATE PARTNERS TO DEVELOP NEW AND CREATIVE WAYS TO REDUCE SHARP'S IMPACT ON THE ENVIRONMENT AND MEET THEIR GOAL OF BEING AN OUTSTANDING COMMUNITY CITIZEN THROUGH ENVIRONMENTAL RESPONSIBILITY.

TABLE 4: ALL WAYS GREEN INITIATIVES BY SHARP ENTITY - FY 2013

SCHHC

*ENERGY EFFICIENCY

- UPDATE ELEVATORS/CHILLERS

- ENERGY AUDITS

Name of the organization SHARP HEALTHCARE FOUNDATION	Employer identification number 95-3492461
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- ENERGY-EFFICIENT CHILLERS/MOTORS

- ENERGY STAR AWARD HVAC PROJECTS

- LIGHTING RETROFITS

***WATER CONSERVATION**

- DRIP IRRIGATION

- DROUGHT-TOLERANT PLANTS AND BARK-COVERED GROUND

- ELECTRONIC FAUCETS

- EVALUATION OF WATER UTILIZATION PRACTICES

- HARDSCAPING

- LANDSCAPE WATER REDUCTION SYSTEMS

- MIST ELIMINATORS

***WASTE MINIMIZATION**

- SINGLE-SERVE PAPER NAPKIN AND PLASTIC CUTLERY DISPENSERS

- REUSABLE SHARP CONTAINERS

- SINGLE-STREAM RECYCLING

- SURGICAL INSTRUMENT REPROCESSING

***EDUCATION AND OUTREACH**

- EARTH WEEK ACTIVITIES

- ENVIRONMENTAL POLICY

- GREEN TEAM

- NO SMOKING POLICY

- ORGANIC FARMER'S MARKET

- ORGANIC GARDENS

- RECYCLING EDUCATION

- RIDE SHARE PROMOTION

SCVMC

***ENERGY EFFICIENCY**

232212
01-04-13

Name of the organization SHARP HEALTHCARE FOUNDATION	Employer identification number 95-3492461
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- ENERGY AUDITS
- ENERGY-EFFICIENT CHILLERS/MOTORS
- ENERGY STAR PARTICIPATION AND AWARD ELIGIBLE
- HVAC PROJECTS
- LIGHTING RETROFITS
- *WATER CONSERVATION
 - DRIP IRRIGATION
 - DROUGHT-TOLERANT PLANTS AND BARK-COVERED GROUND
 - ELECTRONIC FAUCETS
 - EVALUATION OF WATER UTILIZATION PRACTICES
 - HARDSCAPING
 - LANDSCAPE WATER REDUCTION SYSTEMS
 - MIST ELIMINATORS
- *WASTE MINIMIZATION
 - COMPACTOR RENOVATION
 - ELECTRONIC CAFE MENUS
 - SINGLE-STREAM RECYCLING
 - SURGICAL INSTRUMENT REPROCESSING
- *EDUCATION AND OUTREACH
 - EARTH WEEK ACTIVITIES
 - ENVIRONMENTAL POLICY
 - GREEN TEAM
 - NO SMOKING POLICY
 - ORGANIC FARMER'S MARKET
 - RECYCLING EDUCATION
 - RIDE SHARE PROMOTION

Name of the organization SHARP HEALTHCARE FOUNDATION	Employer identification number 95-3492461
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***ENERGY EFFICIENCY**

- ENERGY AUDITS
- ENERGY STAR PARTICIPATION
- HVAC PROJECTS
- LIGHTING RETROFITS
- RETRO-COMMISSIONING

***WATER CONSERVATION**

- DRIP IRRIGATION
- DROUGHT-TOLERANT PLANTS AND BARK-COVERED GROUND
- ELECTRONIC FAUCETS
- EVALUATION OF WATER UTILIZATION PRACTICES
- HARDSCAPING
- LANDSCAPE WATER REDUCTION SYSTEMS
- MIST ELIMINATORS

***WASTE MINIMIZATION**

- ELECTRONIC CAFE MENUS
- SINGLE-SERVE PAPER NAPKIN AND PLASTIC CUTLERY DISPENSERS
- SINGLE-STREAM RECYCLING
- SURGICAL INSTRUMENT REPROCESSING

***EDUCATION AND OUTREACH**

- EARTH WEEK ACTIVITIES
- ENVIRONMENTAL POLICY
- GREEN TEAM
- NO SMOKING POLICY
- ORGANIC FARMER'S MARKET
- RECYCLING EDUCATION
- RIDE SHARE PROMOTION

Name of the organization SHARP HEALTHCARE FOUNDATION	Employer identification number 95-3492461
--	---

SHARP SYSTEM SERVICES***ENERGY EFFICIENCY**

- ELECTRIC VEHICLE CHARGERS
- ENERGY AUDITS
- ENERGY EFFICIENT CHILLERS/MOTORS
- ENERGY STAR PARTICIPATION
- HVAC PROJECTS
- LIGHTING RETROFITS
- OCCUPANCY SENSORS
- THERMOSTAT CONTROL SOFTWARE

***WATER CONSERVATION**

- DRIP IRRIGATION
- DROUGHT-TOLERANT PLANTS AND BARK-COVERED GROUND
- ELECTRONIC FAUCETS
- EVALUATION OF WATER UTILIZATION PRACTICES
- HARDSCAPING
- LANDSCAPE WATER REDUCTION SYSTEMS
- MIST ELIMINATORS

***WASTE MINIMIZATION**

- ELECTRONIC PATIENT BILLS AND PAPERLESS PAYROLL
- ELECTRONIC AND PHARMACEUTICAL WASTE RECYCLING EVENTS
- GREEN GROCER'S MARKET
- SINGLE-SERVE PAPER NAPKIN AND PLASTIC CUTLERY DISPENSERS
- SINGLE-STREAM RECYCLING

***EDUCATION AND OUTREACH**

- EARTH WEEK ACTIVITIES
- ENVIRONMENTAL POLICY
- GREEN TEAM

Name of the organization SHARP HEALTHCARE FOUNDATION	Employer identification number 95-3492461
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- NO SMOKING POLICY
- RECYCLING EDUCATION
- RIDE SHARE PROMOTION

SHP

***ENERGY EFFICIENCY**

- ENERGY AUDITS
- HVAC PROJECTS
- LIGHTING RETROFITS
- OCCUPANCY SENSORS

***WATER CONSERVATION**

- DRIP IRRIGATION
- DROUGHT-TOLERANT PLANTS AND BARK-COVERED GROUND
- ELECTRONIC FAUCETS
- EVALUATION OF WATER UTILIZATION PRACTICES
- HARDSCAPING
- LANDSCAPE WATER REDUCTION SYSTEMS
- MIST ELIMINATORS

***EDUCATION AND OUTREACH**

- SINGLE-SERVE PAPER NAPKIN AND PLASTIC CUTLERY DISPENSERS
- SINGLE-STREAM RECYCLING
- SPRING CLEANING EVENTS
- EARTH WEEK ACTIVITIES
- ENVIRONMENTAL POLICY
- GREEN TEAM
- NO SMOKING POLICY
- RECYCLING EDUCATION
- RIDE SHARE PROMOTION

Name of the organization SHARP HEALTHCARE FOUNDATION	Employer identification number 95-3492461
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SMH/SMBHWN

***ENERGY EFFICIENCY**

- ELECTRIC VEHICLE CHARGERS
- ENERGY AUDITS
- ENERGY-EFFICIENT CHILLERS/MOTORS
- ENERGY STAR PARTICIPATION
- HVAC PROJECTS

- LIGHTING RETROFITS

- OCCUPANCY SENSORS

- PIPE INSULATIONS

***WATER CONSERVATION**

- DRIP IRRIGATION
- DROUGHT-TOLERANT PLANTS AND BARK-COVERED GROUND
- ELECTRONIC FAUCETS
- EVALUATION OF WATER UTILIZATION PRACTICES
- HARDSCAPING

- LANDSCAPE WATER REDUCTION SYSTEMS

- MIST ELIMINATORS

***WASTE MINIMIZATION**

- ELECTRONIC CAFE MENUS
- FOOD WASTE COMPOSTING
- SINGLE-SERVE PAPER NAPKIN AND PLASTIC CUTLERY DISPENSERS
- REUSABLE SHARP WASTE CONTAINERS
- SINGLE-STREAM RECYCLING
- SURGICAL INSTRUMENT REPROCESSING

***EDUCATION AND OUTREACH**

- DROUGHT TOLERANT ROOFTOP GARDEN

Name of the organization SHARP HEALTHCARE FOUNDATION	Employer identification number 95-3492461
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- EARTH WEEK ACTIVITIES
- ENVIRONMENTAL POLICY
- GREEN TEAM
- NO SMOKING POLICY
- ORGANIC FARMER'S MARKET
- ORGANIC GARDENS
- RECYCLING EDUCATION
- RIDE SHARE PROMOTION

SMV/ SMC

*ENERGY EFFICIENCY

- ENERGY AUDITS
- ENERGY STAR PARTICIPATION
- HVAC PROJECTS
- LIGHTING RETROFITS
- MOTOR AND PUMP REPLACEMENTS

*WATER CONSERVATION

- DRIP IRRIGATION
- DROUGHT-TOLERANT PLANTS AND BARK-COVERED GROUND
- ELECTRONIC FAUCETS
- EVALUATION OF WATER UTILIZATION PRACTICES
- HARDSCAPING

*WASTE MINIMIZATION

- SINGLE-SERVE PAPER NAPKIN AND PLASTIC CUTLERY DISPENSERS
- SINGLE-STREAM RECYCLING
- STYROFOAM ELIMINATION

Name of the organization SHARP HEALTHCARE FOUNDATION	Employer identification number 95-3492461
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- SURGICAL INSTRUMENT REPROCESSING

***EDUCATION AND OUTREACH**

- EARTH WEEK ACTIVITIES

- ENVIRONMENTAL POLICY

- GREEN TEAM

- NO SMOKING POLICY

- ORGANIC FARMER'S MARKET

- RECYCLING EDUCATION

- RIDE SHARE PROMOTION

SRS

***ENERGY EFFICIENCY**

- ENERGY AUDITS

- ENERGY STAR PARTICIPATION

- LIGHTING RETROFITS

***WATER CONSERVATION**

- DRIP IRRIGATION

- DROUGHT-TOLERANT PLANTS AND BARK-COVERED GROUND

- ELECTRONIC FAUCETS

- EVALUATION OF WATER UTILIZATION PRACTICES

- HARDSCAPING

- LANDSCAPE WATER REDUCTION SYSTEMS

- LOW-FLOW SYSTEMS

- MIST ELIMINATORS

***WASTE MINIMIZATION**

- SINGLE-SERVE PAPER NAPKIN AND PLASTIC CUTLERY DISPENSERS

- RECYCLING OF EXAM PAPER

- SINGLE-STREAM RECYCLING

Name of the organization SHARP HEALTHCARE FOUNDATION	Employer identification number 95-3492461
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- STYROFOAM ELIMINATION

*EDUCATION AND OUTREACH

- CONTRACTOR EDUCATION

- EARTH WEEK ACTIVITIES

- ENVIRONMENTAL POLICY

- GREEN TEAM

- NO SMOKING POLICY

- RECYCLING EDUCATION

- RIDE SHARE PROMOTION

EMERGENCY AND DISASTER PREPAREDNESS

SHARP CONTRIBUTES TO THE HEALTH AND SAFETY OF THE SAN DIEGO COMMUNITY THROUGH ESSENTIAL EMERGENCY AND DISASTER PLANNING ACTIVITIES AND SERVICES. THROUGHOUT FY 2013, SHARP PROVIDED EDUCATION TO COMMUNITY MEMBERS, STAFF AND OTHER HEALTH CARE PROFESSIONALS ON EMERGENCY AND DISASTER PREPAREDNESS.

SHARP'S DISASTER PREPAREDNESS TEAM OFFERED SEVERAL DISASTER EDUCATION COURSES TO FIRST RESPONDERS, HEALTH CARE PROVIDERS AND COMMUNITY MEMBERS ACROSS SDC. THE HOSPITAL-BASED FIRST RECEIVER AWARENESS COURSE AND FIRST RECEIVER OPERATIONS COURSE WERE OFFERED AS A TWO-PART SERIES TO EDUCATE AND PREPARE HOSPITAL STAFF FOR A DECONTAMINATION EVENT. COURSE TOPICS INCLUDED DECONTAMINATION PRINCIPLES AND BEST PRACTICES, BASIC HAZARDS, UTILIZATION OF APPROPRIATE PERSONAL PROTECTIVE EQUIPMENT (PPE), RESPONSE CONCEPTS, CONTAINMENT, DECONTAMINATION AND RECOVERY. A STANDARDIZED, ON-SCENE FEDERAL EMERGENCY MANAGEMENT TRAINING FOR HOSPITAL MANAGEMENT ENTITLED, NIMS (NATIONAL INCIDENT MANAGEMENT

Name of the organization SHARP HEALTHCARE FOUNDATION	Employer identification number 95-3492461
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SYSTEM)/ ICS (INCIDENT COMMAND SYSTEM)/ HICS (HOSPITAL INCIDENT COMMAND SYSTEM), WAS ALSO OFFERED BY SHARP'S DISASTER TEAM, AS WELL AS A START (SIMPLE TRIAGE AND RAPID TREATMENT) TRIAGE/ JUMP START TRIAGE CLASS TO TRAIN EMERGENCY RESPONDERS AT ALL LEVELS TO TRIAGE A LARGE VOLUME OF TRAUMA VICTIMS WITHIN A SHORT PERIOD OF TIME. SHARP'S DISASTER TEAM ALSO LED A PEDIATRIC/BURN SURGE COURSE TO TRAIN HOSPITAL STAFF, HEALTH CARE PROVIDERS AND OTHER EMERGENCY RESPONDERS TO EFFECTIVELY MANAGE SPECIFIC PATIENT POPULATIONS DURING A SURGE OR ABNORMAL EVENT.

IN OCTOBER 2012, SHARP'S DISASTER PREPAREDNESS TEAM HOSTED A DOMESTIC CHEMICAL ALL-HAZARDS CONFERENCE FOR APPROXIMATELY 90 COMMUNITY HEALTH CARE AND EMERGENCY PREPAREDNESS PROFESSIONALS. THE CONFERENCE INCLUDED A KEY NOTE SPEAKER FROM SAN DIEGO'S HAZARDOUS MATERIALS (HAZMAT) TEAM, AS WELL AS PRESENTATIONS INCLUDING CURRENT TRENDS IN HAZARDOUS MATERIAL RESPONSE, CHEMICAL SUICIDE, CHEMICAL AGENTS REVIEW, AND PERSONAL READINESS DURING CHEMICAL EVENTS. THAT SAME MONTH, SHARP'S DISASTER LEADERSHIP PRESENTED AT A STATEWIDE CONFERENCE OF MORE THAN 900 HOSPITAL STAFF, STATE AND LOCAL OFFICIALS, AND KEY PREPAREDNESS AND RESPONSE PARTNERS AT THE CALIFORNIA HOSPITAL ASSOCIATION'S (CHA) EIGHTH ANNUAL DISASTER PLANNING FOR CALIFORNIA HOSPITALS CONFERENCE IN SACRAMENTO, CALIF. PRESENTATIONS AIMED AT HELPING HOSPITALS STRENGTHEN THEIR DISASTER PLANNING EFFORTS, AND INCLUDED BUSINESS CONTINUITY PLANNING TIPS, TOOLS AND IMPLEMENTATION, AND CONTINUING CARE DURING LOSS OF POWER.

IN FY 2013, SHARP'S DISASTER LEADERSHIP DONATED THEIR TIME TO STATE AND LOCAL ORGANIZATIONS AND COMMITTEES, INCLUDING SOUTHERN CALIFORNIA EARTHQUAKE ALLIANCE, COUNTY OF SAN DIEGO EMERGENCY MEDICAL CARE

Name of the organization SHARP HEALTHCARE FOUNDATION	Employer identification number 95-3492461
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COMMITTEE (EMCC), SAN DIEGO DISASTER COMMITTEE, AND THE COUNTY OF SAN DIEGO HEALTHCARE DISASTER COUNCIL, A GROUP OF REPRESENTATIVES FROM SDC HOSPITALS, OTHER HEALTH CARE DELIVERY AGENCIES, COUNTY OFFICIALS, FIRE AGENCIES, LAW ENFORCEMENT, AMERICAN RED CROSS AND OTHERS WHO MEET MONTHLY TO SHARE BEST PRACTICES FOR EMERGENCY PREPAREDNESS. IN ADDITION, SHARP'S DISASTER LEADERSHIP SERVED ON THE STATEWIDE MEDICAL HEALTH EXERCISE WORK GROUP THAT DESIGNED TRAINING MATERIALS, INCLUDING AN EXERCISE GUIDEBOOK AND OTHER RESOURCES, FOR THE 2013 CALIFORNIA STATEWIDE MEDICAL HEALTH TRAINING AND EXERCISE PROGRAM THROUGH THE CALIFORNIA DEPARTMENT OF PUBLIC HEALTH (CDPH) AND THE EMERGENCY MEDICAL SERVICES AUTHORITY (EMSA). THE PROGRAM IS DESIGNED TO GUIDE LOCAL EMERGENCY PLANNERS IN DEVELOPING, PLANNING AND CONDUCTING EMERGENCY RESPONSES. FURTHERMORE, SHARP DISASTER LEADERSHIP IS PART OF THE SAN DIEGO PATIENT TRACKING COMMITTEE, WHICH IS DESIGNING A FAMILY ASSISTANCE CENTER (FAC) FOR THE COUNTY IN AN EFFORT TO AID COMMUNITY MEMBERS IN FINDING THEIR LOVED ONES DURING A DISASTER EVENT.

SHARP SUPPORTS SAFETY EFFORTS OF THE STATE AND THE CITY OF SAN DIEGO THROUGH MAINTENANCE AND STORAGE OF A COUNTY DECONTAMINATION TRAILER AT SGH, TO BE USED IN RESPONSE TO A MASS DECONTAMINATION EVENT. IN ADDITION, SHARP STORES AND MAINTAINS 24 STATE HOSPITAL VENTILATORS AT THREE OF ITS HOSPITALS, AND IS EXPLORING OPPORTUNITIES TO JOIN THE EMSA MOBILE FIELD HOSPITAL (MFH) PROGRAM TO PROVIDE MAINTENANCE AND STORAGE FOR A STATE MFH. THE MFH IS DESIGNED TO INCREASE DISASTER PREPAREDNESS BY RAPIDLY RESPONDING TO EMERGENCIES SUCH AS EARTHQUAKES, FIRES AND FLOODS THAT IMPACT HOSPITAL SURGE NEEDS. WITHIN 72 HOURS OF AN EMERGENCY, THE MFH CAN PROVIDE UP TO 600 ACUTE CARE HOSPITAL BEDS FOR PATIENT TREATMENT AND TRANSPORT ANYWHERE IN THE STATE. ADDITIONALLY,

Name of the organization SHARP HEALTHCARE FOUNDATION	Employer identification number 95-3492461
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ALL SHARP HOSPITALS ARE PREPARED FOR AN EMERGENCY WITH BACKUP WATER SUPPLIES THAT LAST UP TO 96 HOURS IN THE EVENT THE SYSTEM'S NORMAL WATER SUPPLY IS INTERRUPTED.

AS PART OF ITS PARTICIPATION IN THE US DEPARTMENT OF HEALTH & HUMAN SERVICES PUBLIC HEALTH EMERGENCY HOSPITAL PREPAREDNESS PROGRAM (HPP) GRANT, SHARP CREATED THE SHARP HEALTHCARE HPP DISASTER PREPAREDNESS PARTNERSHIP (THE PARTNERSHIP). THE PARTNERSHIP INCLUDES SCVMC, SCHHC, SGH, SMH, SRS URGENT CARE CENTERS AND CLINICS, SAN DIEGO'S RONALD MCDONALD HOUSE, RADY CHILDREN'S HOSPITAL, SCRIPPS MERCY HOSPITAL, KAISER HOSPITAL, ALVARADO HOSPITAL, PARADISE VALLEY HOSPITAL, THE COUNCIL OF COMMUNITY CLINICS, NAVAL AIR STATION NORTH ISLAND/NAVAL MEDICAL SERVICES, SAN DIEGO COUNTY SHERIFFS, MCAS MIRAMAR FIRE DEPARTMENT AND FRESENIUS MEDICAL CENTERS. THE PARTNERSHIP SEEKS TO CONTINUALLY IDENTIFY AND DEVELOP RELATIONSHIPS WITH HEALTH CARE ENTITIES, NONPROFIT ORGANIZATIONS, LAW ENFORCEMENT, MILITARY INSTALLATIONS AND OTHER ORGANIZATIONS THAT SERVE SDC AND ARE LOCATED NEAR PARTNER HEALTH CARE FACILITIES. THROUGH NETWORKING, PLANNING, AND THE SHARING OF RESOURCES, TRAININGS AND INFORMATION, THE PARTNERS WILL BE BETTER PREPARED FOR A COLLABORATIVE RESPONSE TO AN EMERGENCY OR DISASTER AFFECTING SDC. IN FY 2013, THE PARTNERSHIP DRAFTED A SDC NICU EVACUATION PLAN TO GUIDE HEALTH CARE PROVIDERS IN THE SAFE EVACUATION OF THE NEONATAL PATIENT POPULATION DURING A DISASTER. NEXT, THE PARTNERSHIP WILL BEGIN DRAFTING A SIMILAR EVACUATION PLAN FOR THE MATERNAL AND NEWBORN PATIENT POPULATION.

IN FY 2014, SHARP WILL HOST A HOUSEHOLD DISASTER PREPAREDNESS EXPO TO EDUCATE SAN DIEGO COMMUNITY MEMBERS ON EFFECTIVE DISASTER PREPAREDNESS

Name of the organization

SHARP HEALTHCARE FOUNDATION

Employer identification number

95-3492461

AND RESPONSE IN THE EVENT OF AN EARTHQUAKE, FIRE, POWER OUTAGE, OR OTHER EMERGENCY. THE EXPO WILL INCLUDE A VARIETY OF LOCAL DISASTER VENDORS AND EMERGENCY PERSONNEL, AND INCLUDE VALUABLE DISASTER EDUCATION AND EMERGENCY DEMONSTRATIONS. SHARP ALSO PLANS TO COLLABORATE WITH OTHER SDC HOSPITALS TO CREATE REGIONAL DECONTAMINATION TEAMS OF HEALTH CARE PERSONNEL TRAINED TO RESPOND TO A COMMUNITY DECONTAMINATION EVENT. INTERNALLY, SHARP PLANS TO DEVELOP EMPLOYEE DISASTER TEAMS WHO WILL BE TRAINED TO PROVIDE LEADERSHIP, ORDER AND SAFETY DURING AN EMERGENCY OR DISASTER.

SECTION 2

EXECUTIVE SUMMARY

THIS EXECUTIVE SUMMARY PROVIDES AN OVERVIEW OF COMMUNITY BENEFITS PLANNING AT SHARP HEALTHCARE (SHARP), A LISTING OF COMMUNITY NEEDS ADDRESSED IN THIS COMMUNITY BENEFITS REPORT, AND A SUMMARY OF COMMUNITY BENEFITS PROGRAMS AND SERVICES PROVIDED BY SHARP IN FISCAL YEAR (FY) 2013 (OCTOBER 1, 2012, THROUGH SEPTEMBER 30, 2013). IN ADDITION, THE SUMMARY REPORTS THE ECONOMIC VALUE OF COMMUNITY BENEFITS PROVIDED BY SHARP, ACCORDING TO THE FRAMEWORK SPECIFICALLY IDENTIFIED IN SB 697, FOR THE FOLLOWING ENTITIES:

* SHARP CHULA VISTA MEDICAL CENTER

* SHARP CORONADO HOSPITAL AND HEALTHCARE CENTER

* SHARP GROSSMONT HOSPITAL

Name of the organization SHARP HEALTHCARE FOUNDATION	Employer identification number 95-3492461
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* SHARP HOSPICECARE

* SHARP MARY BIRCH HOSPITAL FOR WOMEN & NEWBORNS

* SHARP MEMORIAL HOSPITAL

* SHARP MESA VISTA HOSPITAL AND SHARP MCDONALD CENTER

* SHARP HEALTH PLAN

COMMUNITY BENEFITS PLANNING AT SHARP HEALTHCARE

SHARP BASES ITS COMMUNITY BENEFITS PLANNING ON ITS TRIENNIAL COMMUNITY HEALTH NEEDS ASSESSMENTS (CHNA) COMBINED WITH THE EXPERTISE IN PROGRAMS AND SERVICES OF EACH SHARP HOSPITAL.

LISTING OF COMMUNITY NEEDS ADDRESSED IN THIS COMMUNITY BENEFITS REPORT

THE FOLLOWING COMMUNITY NEEDS ARE ADDRESSED BY ONE OR MORE SHARP HOSPITALS IN THIS COMMUNITY BENEFITS REPORT:

* ACCESS TO CARE FOR INDIVIDUALS WITHOUT A MEDICAL PROVIDER, AND SUPPORT FOR HIGH-RISK, UNDERSERVED AND UNDERFUNDED PATIENTS

* EDUCATION AND SCREENING PROGRAMS ON HEALTH CONDITIONS SUCH AS HEART AND VASCULAR DISEASE, STROKE, CANCER, DIABETES, PRETERM DELIVERY,

UNINTENTIONAL INJURIES AND BEHAVIORAL HEALTH

Name of the organization SHARP HEALTHCARE FOUNDATION	Employer identification number 95-3492461
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* HEALTH EDUCATION AND SCREENING ACTIVITIES FOR SENIORS

* SPECIAL SUPPORT SERVICES FOR HOSPICE PATIENTS AND THEIR LOVED ONES,
AND FOR THE COMMUNITY

* SUPPORT OF COMMUNITY NONPROFIT HEALTH ORGANIZATIONS

* EDUCATION AND TRAINING OF HEALTH CARE PROFESSIONALS

* COLLABORATION WITH LOCAL SCHOOLS TO PROMOTE INTEREST IN HEALTH CARE
CAREERS

* WELFARE OF SENIORS AND DISABLED PEOPLE

* CANCER EDUCATION, PATIENT NAVIGATOR SERVICES, AND PARTICIPATION IN
CLINICAL TRIALS

* WOMEN'S AND PRENATAL HEALTH SERVICES AND EDUCATION

* MEETING THE NEEDS OF NEW MOTHERS AND THEIR LOVED ONES

* MENTAL HEALTH AND SUBSTANCE ABUSE EDUCATION FOR THE COMMUNITY

HIGHLIGHTS OF COMMUNITY BENEFITS PROVIDED BY SHARP IN FY 2013

THE FOLLOWING ARE EXAMPLES OF COMMUNITY BENEFITS PROGRAMS AND SERVICES
PROVIDED BY SHARP HOSPITALS AND ENTITIES IN FY 2013.

Name of the organization SHARP HEALTHCARE FOUNDATION	Employer identification number 95-3492461
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* UNREIMBURSED MEDICAL CARE SERVICES INCLUDED UNCOMPENSATED CARE FOR PATIENTS WHO ARE UNABLE TO PAY FOR SERVICES, AND THE UNREIMBURSED COSTS OF PUBLIC PROGRAMS SUCH AS MEDI-CAL, MEDICARE, SAN DIEGO COUNTY INDIGENT MEDICAL SERVICES, CIVILIAN HEALTH AND MEDICAL PROGRAM OF THE DEPARTMENT OF VETERANS AFFAIRS (CHAMPVA), AND TRICARE - THE REGIONALLY MANAGED HEALTH CARE PROGRAM FOR ACTIVE-DUTY AND RETIRED MEMBERS OF THE UNIFORMED SERVICES, THEIR LOVED ONES AND SURVIVORS; AND UNREIMBURSED COSTS OF WORKERS' COMPENSATION PROGRAMS. THIS ALSO INCLUDED FINANCIAL SUPPORT FOR ON-SITE WORKERS TO PROCESS MEDI-CAL ELIGIBILITY FORMS.

* OTHER BENEFITS FOR VULNERABLE POPULATIONS INCLUDED VAN TRANSPORTATION FOR PATIENTS TO AND FROM MEDICAL APPOINTMENTS; FINANCIAL AND OTHER SUPPORT TO COMMUNITY CLINICS TO ASSIST IN PROVIDING HEALTH SERVICES, AND IMPROVING ACCESS TO HEALTH SERVICES; PROJECT HELP; PROJECT CARE; CONTRIBUTION OF TIME TO STAND DOWN FOR HOMELESS VETERANS AND THE SAN DIEGO FOOD BANK; FINANCIAL AND OTHER SUPPORT TO THE SHARP HUMANITARIAN SERVICE PROGRAM; AND OTHER ASSISTANCE FOR THE NEEDY.

* OTHER BENEFITS FOR THE BROADER COMMUNITY INCLUDED HEALTH EDUCATION AND INFORMATION, AND PARTICIPATION IN COMMUNITY HEALTH FAIRS AND EVENTS ADDRESSING THE UNIQUE NEEDS OF THE COMMUNITY, AS WELL AS PROVIDING FLU VACCINATIONS, HEALTH SCREENINGS AND SUPPORT GROUPS TO THE COMMUNITY. SHARP COLLABORATED WITH LOCAL SCHOOLS TO PROMOTE INTEREST IN HEALTH CARE CAREERS; MADE SHARP FACILITIES AVAILABLE FOR USE BY COMMUNITY GROUPS AT NO CHARGE; AND EXECUTIVE LEADERSHIP AND STAFF ACTIVELY PARTICIPATED IN NUMEROUS COMMUNITY ORGANIZATIONS, COMMITTEES AND COALITIONS TO IMPROVE THE HEALTH OF THE COMMUNITY. SEE APPENDIX A FOR A

Name of the organization SHARP HEALTHCARE FOUNDATION	Employer identification number 95-3492461
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LISTING OF SHARP'S INVOLVEMENT IN COMMUNITY ORGANIZATIONS. IN ADDITION, THE CATEGORY INCLUDED COSTS ASSOCIATED WITH PLANNING AND OPERATING COMMUNITY BENEFIT PROGRAMS, SUCH AS COMMUNITY HEALTH NEEDS ASSESSMENTS AND ADMINISTRATION.

* HEALTH RESEARCH, EDUCATION AND TRAINING PROGRAMS INCLUDED EDUCATION AND TRAINING PROGRAMS FOR MEDICAL, NURSING AND OTHER HEALTH CARE PROFESSIONALS, AS WELL AS STUDENT AND INTERN SUPERVISION AND TIME DEVOTED TO GENERALIZABLE, HEALTH-RELATED RESEARCH PROJECTS THAT WERE MADE AVAILABLE TO THE BROADER HEALTH CARE COMMUNITY.

ECONOMIC VALUE OF COMMUNITY BENEFITS PROVIDED IN FY 2013

IN FY 2013, SHARP PROVIDED A TOTAL OF \$331,338,317 IN COMMUNITY BENEFIT PROGRAMS AND SERVICES THAT WERE UNREIMBURSED. TABLE 1 DISPLAYS A SUMMARY OF UNREIMBURSED COSTS BASED ON THE CATEGORIES SPECIFICALLY IDENTIFIED IN SB 697.

TABLE 1: TOTAL ECONOMIC VALUE OF COMMUNITY BENEFITS PROVIDED

SHARP HEALTHCARE OVERALL - FY 2013

SENATE BILL 697 CATEGORY

PROGRAMS AND SERVICES INCLUDED IN SENATE BILL 697 CATEGORY

ESTIMATED FY 2013 UNREIMBURSED COSTS

*MEDICAL CARE SERVICES

SHORTFALL IN MEDICAL

\$78,779,825

232212
01-04-13

Name of the organization SHARP HEALTHCARE FOUNDATION	Employer identification number 95-3492461
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SHORTFALL IN MEDICARE

\$144,932,844

SHORTFALL IN SAN DIEGO COUNTY INDIGENT MEDICAL SERVICES

\$37,738,890

SHORTFALL IN CHAMPVA/TRICARE

\$4,374,145

SHORTFALL IN WORKERS' COMPENSATION

\$228,311

CHARITY CARE AND BAD DEBT

\$54,315,585

***OTHER BENEFITS FOR VULNERABLE POPULATIONS**

PATIENT TRANSPORTATION AND OTHER ASSISTANCE FOR THE NEEDY

\$2,336,152

***OTHER BENEFITS FOR THE BROADER COMMUNITY**

HEALTH EDUCATION AND INFORMATION, SUPPORT GROUPS, HEALTH FAIRS, MEETING ROOM SPACE, DONATIONS OF TIME TO COMMUNITY ORGANIZATIONS AND COST OF FUNDRAISING FOR COMMUNITY EVENTS

\$2,019,316

***HEALTH RESEARCH, EDUCATION AND TRAINING PROGRAMS**

232212
01-04-13

Name of the organization SHARP HEALTHCARE FOUNDATION	Employer identification number 95-3492461
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EDUCATION AND TRAINING PROGRAMS FOR STUDENTS, INTERNS AND HEALTH CARE PROFESSIONALS

\$6,613,249

TOTAL

\$331,338,317

TABLE 2 SHOWS A LISTING OF THESE UNREIMBURSED COSTS PROVIDED BY EACH SHARP ENTITY.

TABLE 2: TOTAL ECONOMIC VALUE OF COMMUNITY BENEFITS PROVIDED BY SHARP HEALTHCARE ENTITIES - FY 2013

ESTIMATED FY 2013 UNREIMBURSED COSTS

***SHARP CHULA VISTA MEDICAL CENTER**

\$58,068,422

***SHARP CORONADO HOSPITAL AND HEALTHCARE CENTER**

\$12,816,465

***SHARP GROSSMONT HOSPITAL**

\$91,752,299

***SHARP MARY BIRCH HOSPITAL FOR WOMEN & NEWBORNS**

\$16,555,900

***SHARP MEMORIAL HOSPITAL**

Name of the organization SHARP HEALTHCARE FOUNDATION	Employer identification number 95-3492461
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\$142,526,818

*SHARP MESA VISTA HOSPITAL AND SHARP MCDONALD CENTER

\$9,506,932

*SHARP HEALTH PLAN

\$111,481

*ALL ENTITIES

\$331,338,317

TABLE 3 INCLUDES A SUMMARY OF UNREIMBURSED COSTS FOR EACH SHARP ENTITY BASED ON THE CATEGORIES SPECIFICALLY IDENTIFIED IN SB 697. IN FY 2012, SHARP LEAD THE COMMUNITY IN UNREIMBURSED MEDICAL CARE SERVICES AMONG SAN DIEGO COUNTY'S SB 697 HOSPITALS AND HEALTH CARE SYSTEMS.

TABLE 3: FY 2013 DETAILED ECONOMIC VALUE OF COMMUNITY BENEFITS AT SHARP HEALTHCARE ENTITIES BASED ON SENATE BILL 697 CATEGORIES

SHARP CHULA VISTA MEDICAL CENTER

*MEDICAL CARE SERVICES - \$55,459,890

*OTHER BENEFITS FOR VULNERABLE POPULATIONS - \$298,638

*OTHER BENEFITS FOR THE BROADER COMMUNITY - \$357,808

*HEALTH RESEARCH, EDUCATION AND TRAINING PROGRAMS - \$1,952,086

*ESTIMATED FY 2013 UNREIMBURSED COSTS - \$58,068,422

SHARP CORONADO HOSPITAL AND HEALTHCARE CENTER

*MEDICAL CARE SERVICES - \$11,632,883

Name of the organization SHARP HEALTHCARE FOUNDATION	Employer identification number 95-3492461
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*OTHER BENEFITS FOR VULNERABLE POPULATIONS - \$45,919

*OTHER BENEFITS FOR THE BROADER COMMUNITY - \$73,897

*HEALTH RESEARCH, EDUCATION AND TRAINING PROGRAMS - \$1,063,766

*ESTIMATED FY 2013 UNREIMBURSED COSTS - \$12,816,465

SHARP GROSSMONT HOSPITAL

*MEDICAL CARE SERVICES - \$89,362,696

*OTHER BENEFITS FOR VULNERABLE POPULATIONS - \$714,579

*OTHER BENEFITS FOR THE BROADER COMMUNITY - \$675,348

*HEALTH RESEARCH, EDUCATION AND TRAINING PROGRAMS - \$999,676

*ESTIMATED FY 2013 UNREIMBURSED COSTS - \$91,752,299

SHARP MARY BIRCH HOSPITAL FOR WOMEN & NEWBORNS

*MEDICAL CARE SERVICES - \$16,080,737

*OTHER BENEFITS FOR VULNERABLE POPULATIONS - \$43,972

*OTHER BENEFITS FOR THE BROADER COMMUNITY - \$130,528

*HEALTH RESEARCH, EDUCATION AND TRAINING PROGRAMS - \$300,663

*ESTIMATED FY 2013 UNREIMBURSED COSTS - \$16,555,900

SHARP MEMORIAL HOSPITAL

*MEDICAL CARE SERVICES - \$139,240,414

*OTHER BENEFITS FOR VULNERABLE POPULATIONS - \$742,030

*OTHER BENEFITS FOR THE BROADER COMMUNITY - \$563,455

*HEALTH RESEARCH, EDUCATION AND TRAINING PROGRAMS - \$1,980,919

*ESTIMATED FY 2013 UNREIMBURSED COSTS - \$142,526,818

SHARP MESA VISTA HOSPITAL AND SHARP MCDONALD CENTER

*MEDICAL CARE SERVICES - \$8,592,980

Name of the organization SHARP HEALTHCARE FOUNDATION	Employer identification number 95-3492461
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*OTHER BENEFITS FOR VULNERABLE POPULATIONS - \$484,130

*OTHER BENEFITS FOR THE BROADER COMMUNITY - \$113,683

*HEALTH RESEARCH, EDUCATION AND TRAINING PROGRAMS - \$316,139

*ESTIMATED FY 2013 UNREIMBURSED COSTS - \$9,506,932

SHARP HEALTH PLAN

*MEDICAL CARE SERVICES - \$0

*OTHER BENEFITS FOR VULNERABLE POPULATIONS - \$6,884

*OTHER BENEFITS FOR THE BROADER COMMUNITY - \$104,597

*HEALTH RESEARCH, EDUCATION AND TRAINING PROGRAMS - \$0

*ESTIMATED FY 2013 UNREIMBURSED COSTS - \$111,481

ALL ENTITIES

*MEDICAL CARE SERVICES - \$320,369,600

*OTHER BENEFITS FOR VULNERABLE POPULATIONS - \$2,336,152

*OTHER BENEFITS FOR THE BROADER COMMUNITY - \$2,019,316

*HEALTH RESEARCH, EDUCATION AND TRAINING PROGRAMS - \$6,613,249

*ESTIMATED FY 2013 UNREIMBURSED COSTS - \$331,338,317

SECTION 3

COMMUNITY BENEFITS PLANNING PROCESS

FOR THE PAST 17 YEARS, SHARP HEALTHCARE (SHARP OR SHC) HAS BASED ITS COMMUNITY BENEFITS PLANNING ON FINDINGS FROM A TRIENNIAL COMMUNITY HEALTH NEEDS ASSESSMENT (CHNA) PROCESS, AS WELL AS THE COMBINATION OF EXPERTISE IN PROGRAMS AND SERVICES OF EACH SHARP HOSPITAL AND KNOWLEDGE OF THE POPULATIONS AND COMMUNITIES SERVED BY THOSE HOSPITALS.

Name of the organization SHARP HEALTHCARE FOUNDATION	Employer identification number 95-3492461
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METHODOLOGY TO CONDUCT THE 2013 SHARP HEALTHCARE COMMUNITY HEALTH NEEDS ASSESSMENTS

SINCE 1995, SHARP HAS PARTICIPATED IN A COUNTYWIDE COLLABORATIVE THAT INCLUDES A BROAD RANGE OF HOSPITALS, HEALTH CARE ORGANIZATIONS, AND COMMUNITY AGENCIES TO CONDUCT A TRIENNIAL CHNA. FINDINGS FROM THE CHNA, THE PROGRAM AND SERVICES EXPERTISE OF EACH SHARP HOSPITAL, AND KNOWLEDGE OF THE POPULATIONS AND COMMUNITIES SERVED BY THOSE HOSPITALS COMBINE TO PROVIDE A FOUNDATION FOR COMMUNITY BENEFITS PLANNING AND PROGRAM IMPLEMENTATION.

TO ADDRESS THE NEW REQUIREMENTS UNDER SECTION 501(R) WITHIN SECTION 9007 OF THE AFFORDABLE CARE ACT, AND IRS FORM 990, SCHEDULE H FOR NOT-FOR-PROFIT HOSPITALS, SAN DIEGO COUNTY (SDC) HOSPITALS ENGAGED IN A NEW, COLLABORATIVE CHNA PROCESS. THIS PROCESS GATHERED BOTH SALIENT HOSPITAL DATA AND THE PERSPECTIVES OF COMMUNITY HEALTH LEADERS AND RESIDENTS IN ORDER TO IDENTIFY AND PRIORITIZE HEALTH NEEDS FOR COMMUNITY MEMBERS ACROSS THE COUNTY, WITH A PARTICULAR FOCUS ON VULNERABLE POPULATIONS. ADDITIONALLY, THE PROCESS AIMED TO HIGHLIGHT HEALTH ISSUES THAT HOSPITALS COULD IMPACT THROUGH PROGRAMS, SERVICES AND COLLABORATION.

IN THIS ENDEAVOR, SHARP COLLABORATED WITH THE HOSPITAL ASSOCIATION OF SAN DIEGO AND IMPERIAL COUNTIES (HASD&IC), THE INSTITUTE FOR PUBLIC HEALTH (IPH) AT SAN DIEGO STATE UNIVERSITY (SDSU), AND SDC HOSPITAL SYSTEMS INCLUDING: KAISER FOUNDATION HOSPITAL, SAN DIEGO; PALOMAR HEALTH; RADY CHILDREN'S HOSPITAL; SCRIPPS HEALTH; TRI-CITY MEDICAL

Name of the organization SHARP HEALTHCARE FOUNDATION	Employer identification number 95-3492461
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CENTER AND UC SAN DIEGO HEALTH SYSTEM. THE COMPLETE REPORT OF THIS COLLABORATIVE PROCESS - THE HASD&IC 2013 CHNA - IS AVAILABLE FOR PUBLIC VIEWING AT [HTTP://WWW.HASDIC.ORG](http://www.hasdic.org).

THE RESULTS OF THIS COLLABORATIVE CHNA PROCESS SIGNIFICANTLY INFORMED THE 2013 CHNAS FOR EACH SHARP HOSPITAL, AND INDIVIDUAL HOSPITAL ASSESSMENTS WERE FURTHER SUPPORTED BY ADDITIONAL DATA COLLECTION AND ANALYSIS AND COMMUNITY OUTREACH SPECIFIC TO THE PRIMARY COMMUNITIES SERVED BY EACH SHARP HOSPITAL. ADDITIONALLY, IN ACCORDANCE WITH FEDERAL REGULATIONS, THE SHARP MEMORIAL HOSPITAL (SMH) 2013 CHNA ALSO INCLUDES NEEDS IDENTIFIED FOR COMMUNITIES SERVED BY SHARP MARY BIRCH HOSPITAL FOR WOMEN & NEWBORNS (SMBHWN), AS THE TWO HOSPITALS SHARE A LICENSE, AND REPORT ALL UTILIZATION AND FINANCIAL DATA AS A SINGLE ENTITY TO THE OFFICE OF STATEWIDE HEALTH PLANNING AND DEVELOPMENT (OSHPD). AS SUCH, THE SMH 2013 CHNA SUMMARIZES THE PROCESSES AND FINDINGS FOR COMMUNITIES SERVED BY BOTH HOSPITAL ENTITIES.

THE 2013 CHNAS FOR EACH SHARP HOSPITAL WILL GUIDE CURRENT AND FUTURE COMMUNITY BENEFIT PROGRAMS AND SERVICES, ESPECIALLY FOR HIGH-NEED COMMUNITY MEMBERS. THIS SECTION DESCRIBES THE GENERAL METHODOLOGY EMPLOYED FOR EACH OF SHARP HEALTHCARE'S 2013 CHNAS.

DATA COLLECTION AND ANALYSIS

AS THE STUDY AREA FOR BOTH THE COLLABORATIVE HASD&IC 2013 CHNA AND THE SHARP 2013 CHNAS COVER SDC, THE HASD&IC 2013 CHNA PROCESS AND FINDINGS SIGNIFICANTLY INFORMED SHARP'S CHNA PROCESS AND AS SUCH, ARE DESCRIBED AS APPLICABLE THROUGHOUT THE VARIOUS CHNA REPORTS. FOR COMPLETE DETAILS

Name of the organization

SHARP HEALTHCARE FOUNDATION

Employer identification number

95-3492461

ON THE HASD&IC 2013 CHNA PROCESS, PLEASE VISIT THE HASD&IC WEBSITE AT:
 HTTP://WWW.HASDIC.ORG.

FOR THE HASD&IC 2013 CHNA PROCESS, THE IPH EMPLOYED A RIGOROUS
 METHODOLOGY USING BOTH COMMUNITY INPUT (PRIMARY DATA SOURCES) AND
 QUANTITATIVE ANALYSIS (SECONDARY DATA SOURCES) TO IDENTIFY AND
 PRIORITIZE THE TOP HEALTH CONDITIONS IN SDC. THESE HEALTH NEEDS WERE
 PRIORITIZED BASED ON THE FOLLOWING CRITERIA:

- * HAS A SIGNIFICANT PREVALENCE IN THE COMMUNITY
- * CONTRIBUTES SIGNIFICANTLY TO THE MORBIDITY AND MORTALITY IN SDC
- * DISPROPORTIONATELY IMPACTS VULNERABLE COMMUNITIES
- * REFLECTS A NEED THAT EXISTS THROUGHOUT SDC
- * CAN BE ADDRESSED THROUGH EVIDENCE-BASED PRACTICES BY HOSPITALS AND
 HEALTH CARE SYSTEMS

QUANTITATIVE DATA (SECONDARY SOURCES) FOR BOTH THE HASD&IC 2013 CHNA
 AND THE INDIVIDUAL SHARP HOSPITAL CHNAS INCLUDED 2011 CALENDAR YEAR
 HOSPITAL DISCHARGE DATA AT THE ZIP CODE LEVEL, HEALTH STATISTICS FROM
 THE SAN DIEGO COUNTY HEALTH AND HUMAN SERVICES AGENCY (HHSA), THE US
 CENSUS BUREAU, THE CENTERS FOR DISEASE CONTROL AND PREVENTION, AND
 OTHERS. THE VARIABLES ANALYZED ARE INCLUDED IN TABLE 1 BELOW, AND WERE
 ANALYZED AT THE ZIP CODE LEVEL WHEREVER POSSIBLE:

TABLE 1: VARIABLES ANALYZED IN THE HASD&IC AND SHARP HEALTHCARE 2013
 CHNAS

*SECONDARY DATA VARIABLES

232212
 01-04-13

Name of the organization SHARP HEALTHCARE FOUNDATION	Employer identification number 95-3492461
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- INPATIENT HOSPITALIZATIONS BY CAUSE
- EMERGENCY DEPARTMENT VISITS BY CAUSE
- DEMOGRAPHIC DATA (SOCIO-ECONOMIC INDICATORS)
- MORTALITY DATA
- REGIONAL DISEASE-SPECIFIC HEALTH DATA (COUNTY HHSA)
- SELF-REPORTED HEALTH DATA (CALIFORNIA HEALTH INTERVIEW SURVEY)
- SPECIALIZED HEALTH DATA /REPORTS (VARIOUS)

RECOGNIZING THAT HEALTH NEEDS DIFFER ACROSS THE REGION AND THAT SOCIOECONOMIC FACTORS IMPACT HEALTH OUTCOMES, BOTH HASD&IC'S 2013 CHNA AND SHARP'S 2013 CHNA PROCESSES UTILIZED THE DIGNITY HEALTH/TRUVEN COMMUNITY NEED INDEX (CNI) TO IDENTIFY COMMUNITIES IN SDC WITH THE HIGHEST LEVEL OF HEALTH DISPARITIES AND NEEDS. RESIDENTS IN FIVE OF THESE HIGH-NEED NEIGHBORHOODS ACROSS SDC WERE ASKED TO PROVIDE INPUT IN A COMMUNITY FORUM SETTING.

FOR THE HASD&IC 2013 CHNA, IPH CONDUCTED PRIMARY DATA COLLECTION THROUGH THREE METHODS: AN ONLINE COMMUNITY HEALTH LEADER/HEALTH EXPERT SURVEY, KEY INFORMANT INTERVIEWS AND COMMUNITY FORUMS. THE COMMUNITY HEALTH LEADER/HEALTH EXPERT SURVEY WAS COMPLETED BY 89 MEMBERS OF THE HEALTH CARE COMMUNITY, INCLUDING HEALTH CARE AND SOCIAL SERVICE PROVIDERS, ACADEMICS, COMMUNITY-BASED ORGANIZATIONS ASSISTING THE UNDERSERVED AND OTHER PUBLIC HEALTH EXPERTS. OVER THE WINTER AND SPRING OF 2013, FIVE COMMUNITY FORUMS WERE HELD IN COMMUNITIES OF HIGH NEED ACROSS SDC, REACHING A TOTAL OF 106 COMMUNITY RESIDENTS. IN ADDITION, IPH CONDUCTED FIVE KEY INFORMANT INTERVIEWS WITH INDIVIDUALS CHOSEN BY VIRTUE OF THEIR PROFESSIONAL DISCIPLINE AND KNOWLEDGE OF HEALTH ISSUES IN SDC. KEY INFORMANTS INCLUDED COUNTY PUBLIC HEALTH OFFICERS, HEALTH

Name of the organization

SHARP HEALTHCARE FOUNDATION

Employer identification number

95-3492461

CARE AND SOCIAL SERVICE PROVIDERS, AND MEMBERS OF COMMUNITY-BASED ORGANIZATIONS.

FOLLOWING CONSULTATION WITH THE CHNA PLANNING TEAMS AT EACH SHARP HOSPITAL, ADDITIONAL, SPECIFIC FEEDBACK FROM ADDITIONAL KEY INFORMANTS AND COMMUNITY RESIDENTS WAS ALSO COLLECTED. COMMUNITY MEMBERS WERE ASKED FOR OPEN-ENDED FEEDBACK ON THE HEALTH ISSUES OF GREATEST IMPORTANCE TO THEM, AS WELL AS ANY SIGNIFICANT BARRIERS THEY FACE IN MAINTAINING HEALTH AND WELL-BEING.

FINDINGS

THROUGH THE COMBINED ANALYSES OF THE RESULTS FOR ALL THE DATA AND INFORMATION GATHERED, THE FOLLOWING CONDITIONS WERE IDENTIFIED AS PRIORITY HEALTH NEEDS FOR THE PRIMARY COMMUNITIES SERVED BY SHARP HOSPITALS (LISTED IN ALPHABETICAL ORDER):

- * BEHAVIORAL HEALTH (MENTAL HEALTH)
- * CANCER
- * CARDIOVASCULAR DISEASE
- * DIABETES, TYPE II
- * HIGH-RISK PREGNANCY
- * OBESITY
- * ORTHOPEDICS
- * SENIOR HEALTH (INCLUDING END-OF-LIFE CARE)

AS THE CHNAS WERE HOSPITAL-SPECIFIC, NOT ALL OF SHARP'S HOSPITALS IDENTIFIED ALL OF THE ABOVE PRIORITY HEALTH NEEDS THROUGH THEIR CHNA

Name of the organization SHARP HEALTHCARE FOUNDATION	Employer identification number 95-3492461
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PROCESS, GIVEN THE SPECIFIC SERVICES THE INDIVIDUAL HOSPITALS PROVIDE TO THE COMMUNITY. FOR INSTANCE, SHARP MESA VISTA HOSPITAL, THE LARGEST PROVIDER OF MENTAL HEALTH, CHEMICAL DEPENDENCY AND SUBSTANCE ABUSE TREATMENT IN SDC, IDENTIFIED BEHAVIORAL HEALTH AS A PRIORITY HEALTH NEED FOR THE COMMUNITY MEMBERS IT SERVES, HOWEVER IT DID NOT IDENTIFY OTHER NEEDS SUCH AS CANCER, HIGH-RISK PREGNANCY, ETC.

IN ADDITION, AS PART OF THE COLLABORATIVE CHNA PROCESS, THE IPH CONDUCTED A CONTENT ANALYSIS OF ALL QUALITATIVE FEEDBACK COLLECTED THROUGH THE HASD&IC 2013 CHNA PROCESS - KEY INFORMANTS, ONLINE SURVEY RESPONDENTS AND COMMUNITY MEMBERS - AND FOUND THAT THE INPUT FELL INTO ONE OF THE FOLLOWING FIVE CATEGORIES:

- * ACCESS TO CARE OR INSURANCE
- * CARE MANAGEMENT
- * EDUCATION
- * SCREENING SERVICES
- * COLLABORATION

SHARP IS COMMITTED TO THE HEALTH AND WELL-BEING OF THE COMMUNITY, AND THE FINDINGS OF SHARP'S 2013 CHNAS WILL HELP TO INFORM THE ACTIVITIES AND SERVICES PROVIDED BY SHARP TO IMPROVE THE HEALTH OF THE COMMUNITY MEMBERS IT SERVES. THE 2013 CHNA PROCESS ALSO GENERATED A LIST OF CURRENTLY EXISTING RESOURCES IN SDC, AN ASSET MAP, THAT ADDRESS THE HEALTH NEEDS IDENTIFIED THROUGH THE CHNA PROCESS. WHILE NOT AN EXHAUSTIVE LIST OF THE AVAILABLE RESOURCES IN SAN DIEGO, THIS MAP WILL SERVE AS A RESOURCE FOR SHARP TO HELP CONTINUE, REFINE AND CREATE PROGRAMS THAT MEET THE NEEDS OF THEIR MOST VULNERABLE COMMUNITY

Name of the organization SHARP HEALTHCARE FOUNDATION	Employer identification number 95-3492461
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MEMBERS.

WITH THE CHALLENGING AND UNCERTAIN FUTURE OF HEALTH CARE, THERE ARE MANY FACTORS TO CONSIDER IN THE DEVELOPMENT OF PROGRAMS TO BEST SERVE MEMBERS OF THE SAN DIEGO COMMUNITY. THE HEALTH CONDITIONS AND HEALTH ISSUES IDENTIFIED IN THIS CHNA, INCLUDING, BUT NOT LIMITED TO HEALTH CARE AND INSURANCE ACCESS AND EDUCATION AND INFORMATION FOR ALL COMMUNITY MEMBERS, WILL NOT BE RESOLVED WITH A QUICK FIX. ON THE CONTRARY, THESE RESOLUTIONS WILL BE A JOURNEY REQUIRING TIME, PERSISTENCE, COLLABORATION AND INNOVATION. IT IS A JOURNEY THAT THE ENTIRE SHARP SYSTEM IS COMMITTED TO MAKING, AND SHARP REMAINS STEADFASTLY DEDICATED TO THE CARE AND IMPROVEMENT OF HEALTH AND WELL-BEING FOR ALL SAN DIEGANS.

THE 2013 CHNAS FOR EACH SHARP HOSPITAL ARE AVAILABLE ONLINE AT [HTTP://WWW.SHARP.COM/ABOUT/COMMUNITY/COMMUNITY-HEALTH-NEEDS-ASSESSMENTS](http://www.sharp.com/about/community/community-health-needs-assessments) OR BY CONTACTING SHARP HEALTHCARE COMMUNITY BENEFITS AT COMMUNITYBENEFITS@SHARP.COM.

DETERMINATION OF PRIORITY COMMUNITY NEEDS: SHARP HEALTHCARE

SHARP ENTITIES REVIEWED THEIR 2013 CHNAS AND USED THESE ASSESSMENTS TO HELP DETERMINE PRIORITY NEEDS FOR THE COMMUNITIES SERVED BY THEIR HOSPITALS. IN IDENTIFYING THESE PRIORITIES, SHARP ENTITIES ALSO CONSIDERED THE EXPERTISE AND MISSION OF ITS PROGRAMS AND SERVICES, IN ADDITION TO THE NEEDS OF THE UNIQUE, EVER-CHANGING DEMOGRAPHICS AND HEALTH TOPICS THAT COMPRISE SHARP'S SERVICE AREA AND REGION.

Name of the organization

SHARP HEALTHCARE FOUNDATION

Employer identification number

95-3492461

STEPS COMPLETED TO PREPARE AN ANNUAL COMMUNITY BENEFITS REPORT

ON AN ANNUAL BASIS, EACH SHARP HOSPITAL PERFORMS THE FOLLOWING STEPS IN PREPARATION OF ITS COMMUNITY BENEFITS REPORT:

* ESTABLISHES AND/OR REVIEWS HOSPITAL-SPECIFIC MEASURABLE OBJECTIVES TAKING INTO ACCOUNT RESULTS OF THE ENTITY CHNA AND EVALUATION OF THE ENTITY'S SERVICE AREA AND EXPERTISE/SERVICES PROVIDED TO THE COMMUNITY

* VERIFIES THE NEED FOR AN ONGOING FOCUS ON IDENTIFIED COMMUNITY NEEDS AND/OR ADDS NEW IDENTIFIED COMMUNITY NEEDS

* REPORTS ON ACTIVITIES CONDUCTED IN THE PRIOR FISCAL YEAR - FY 2013 REPORT OF ACTIVITIES

* DEVELOPS A PLAN FOR THE UPCOMING FISCAL YEAR, INCLUDING SPECIFIC STEPS TO BE UNDERTAKEN - FY 2014 PLAN

* REPORTS AND CATEGORIZES THE ECONOMIC VALUE OF COMMUNITY BENEFITS PROVIDED IN FY 2013, ACCORDING TO THE FRAMEWORK SPECIFICALLY IDENTIFIED IN SB 697

* REVIEWS AND APPROVES A COMMUNITY BENEFITS PLAN

* DISTRIBUTES THE COMMUNITY BENEFITS PLAN AND REPORT TO MEMBERS OF THE SHARP BOARD OF DIRECTORS AND SHARP HOSPITAL BOARDS OF DIRECTORS, HIGHLIGHTING ACTIVITIES PROVIDED IN THE PRIOR FISCAL YEAR AS WELL AS SPECIFIC ACTION STEPS TO BE UNDERTAKEN IN THE UPCOMING FISCAL YEAR

Name of the organization SHARP HEALTHCARE FOUNDATION	Employer identification number 95-3492461
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ONGOING COMMITMENT TO COLLABORATION

IN SUPPORT OF ITS ONGOING COMMITMENT TO WORKING WITH OTHERS ON ADDRESSING COMMUNITY HEALTH PRIORITIES TO IMPROVE THE HEALTH STATUS OF SDC RESIDENTS, SHARP EXECUTIVE LEADERSHIP, OPERATIONAL EXPERTS AND OTHER STAFF ARE ACTIVELY ENGAGED IN THE NATIONAL AMERICAN HOSPITAL ASSOCIATION, STATEWIDE CALIFORNIA HOSPITAL ASSOCIATION, HASD&IC, AND OTHER LOCAL COLLABORATIVES SUCH AS COMBINED HEALTH AGENCIES AND THE COMMUNITY HEALTH IMPROVEMENT PARTNERS BEHAVIORAL HEALTH WORK TEAM.

APPENDIX A

SHARP HEALTHCARE INVOLVEMENT IN COMMUNITY ORGANIZATIONS

THE LIST BELOW SHOWS THE INVOLVEMENT OF SHARP EXECUTIVE LEADERSHIP AND OTHER STAFF IN COMMUNITY ORGANIZATIONS AND COALITIONS IN FISCAL YEAR 2013. COMMUNITY ORGANIZATIONS ARE LISTED ALPHABETICALLY.

- * 2-1-1 SAN DIEGO BOARD
- * A NEW PATH (PARENTS FOR ADDICTION, TREATMENT AND HEALING)
- * ACCESS TO INDEPENDENCE
- * ADULT PROTECTIVE SERVICES
- * AGING AND INDEPENDENCE SERVICES (AIS)
- * ALZHEIMER'S ASSOCIATION
- * AMERICAN ASSOCIATION OF CRITICAL CARE NURSES, SAN DIEGO CHAPTER
- * AMERICAN CANCER SOCIETY (ACS)
- * AMERICAN COLLEGE OF CARDIOLOGY

Name of the organization SHARP HEALTHCARE FOUNDATION	Employer identification number 95-3492461
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- * AMERICAN COLLEGE OF HEALTHCARE EXECUTIVES (ACHE)
- * AMERICAN DIABETES ASSOCIATION (ADA)
- * AMERICAN FOUNDATION FOR SUICIDE PREVENTION
- * AMERICAN HEALTH INFORMATION MANAGEMENT ASSOCIATION
- * AMERICAN HEART ASSOCIATION (AHA)
- * AMERICAN HOSPITAL ASSOCIATION (AHA)
- * AMERICAN LUNG ASSOCIATION
- * AMERICAN LIVER FOUNDATION
- * AMERICAN PARKINSON DISEASE ASSOCIATION, INC.
- * AMERICAN PSYCHIATRIC NURSES ASSOCIATION
- * AMERICAN RED CROSS OF SAN DIEGO
- * ARC OF SAN DIEGO
- * ARTHRITIS FOUNDATION
- * ASIAN BUSINESS ASSOCIATION
- * ASSOCIATION FOR AMBULATORY BEHAVIORAL HEALTH CARE (NATIONAL)
- * ASSOCIATION FOR AMBULATORY BEHAVIORAL HEALTH CARE OF SOUTHERN CALIFORNIA
- * ASSOCIATION FOR CLINICAL PASTORAL EDUCATION (ACPE)
- * ASSOCIATION OF CALIFORNIA NURSE LEADERS (ACNL)
- * ASSOCIATION OF PERIOPERATIVE REGISTERED NURSES (AORN)
- * ASSOCIATION OF PRACTICAL AND PROFESSIONAL ETHICS
- * ASSOCIATION OF REHABILITATION NURSES
- * ASSOCIATION OF WOMEN'S HEALTH, OBSTETRIC AND NEONATAL NURSES (AWHONN)
- * AZUSA PACIFIC UNIVERSITY (APU)
- * BANKERS HILL PARK WEST COMMUNITY DEVELOPMENT CORPORATION
- * BEACON COUNCIL PATIENT SAFETY COLLABORATIVE
- * BOYS AND GIRLS CLUB OF SAN DIEGO
- * BONITA BUSINESS AND PROFESSIONAL ORGANIZATION

Name of the organization SHARP HEALTHCARE FOUNDATION	Employer identification number 95-3492461
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- * CALIFORNIA ASSOCIATION OF HEALTH PLANS
- * CALIFORNIA ASSOCIATION OF HOSPITALS AND HEALTH SYSTEMS
- * CALIFORNIA ASSOCIATION OF MARRIAGE AND FAMILY THERAPISTS
- * CALIFORNIA ASSOCIATION OF PHYSICIAN GROUPS
- * CALIFORNIA BOARD OF BEHAVIORAL HEALTH SCIENCES
- * CALIFORNIA COLLEGE, SAN DIEGO
- * CALIFORNIA COUNCIL FOR EXCELLENCE
- * CALIFORNIA DEPARTMENT FOR PUBLIC HEALTH
- * CALIFORNIA DIETETIC ASSOCIATION, EXECUTIVE BOARD
- * CALIFORNIA HEALTHCARE FOUNDATION
- * CALIFORNIA HEALTH INFORMATION ASSOCIATION
- * CALIFORNIA HOSPICE AND PALLIATIVE CARE ASSOCIATION
- * CALIFORNIA HOSPITAL ASSOCIATION CENTER FOR BEHAVIORAL HEALTH
- * CALIFORNIA LIBRARY ASSOCIATION
- * CALIFORNIA NURSING STUDENT ASSOCIATION
- * CALIFORNIA STATE BAR, HEALTH SUBCOMMITTEE
- * CALIFORNIA STATE UNIVERSITY SAN MARCOS
- * CALIFORNIA TERATOGEN INFORMATION SERVICE
- * CALIFORNIA WOMEN LEAD
- * CAREGIVER COALITION OF SAN DIEGO
- * CARING HEARTS MEDICAL CLINIC
- * CHELSEA'S LIGHT FOUNDATION
- * CHICANO FEDERATION OF SAN DIEGO COUNTY
- * COMMUNITY HEALTH IMPROVEMENT PARTNERS (CHIP) BEHAVIORAL HEALTH WORK TEAM
- * CHIP BOARD
- * CHIP HEALTH LITERACY TASK FORCE
- * CHIP SUICIDE PREVENTION WORK TEAM

Name of the organization SHARP HEALTHCARE FOUNDATION	Employer identification number 95-3492461
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* CHIP INDEPENDENT LIVING ASSOCIATION (ILA) ADVISORY BOARD AND PEER
REVIEW ADVISORY TEAM

* CHULA VISTA CHAMBER OF COMMERCE

* CHULA VISTA COMMUNITY COLLABORATIVE

* CHULA VISTA FAMILY HEALTH CENTER

* CHULA VISTA ROTARY

* CITY OF CHULA VISTA WELLNESS PROGRAM

* COALITION TO TRANSFORM ADVANCED CARE (CTAC)

* COMBINED HEALTH AGENCIES

* COMMUNITY EMERGENCY RESPONSE TEAM (CERT)

* CONSORTIUM FOR NURSING EXCELLENCE, SAN DIEGO

* CORONADO CHAPTER OF ROTARY INTERNATIONAL

* CORONADO CHRISTMAS PARADE

* CORONADO FIRE DEPARTMENT

* CREATIVE ARTS CONSORTIUM

* COUNCIL OF WOMEN'S AND INFANTS' SPECIALTY HOSPITALS (CWISH)

* CYCLE EASTLAKE

* BEHAVIORAL DIABETES INSTITUTE

* DISABLED SERVICES ADVISORY BOARD

* DOWNTOWN SAN DIEGO PARTNERSHIP

* EAST COUNTY SENIOR SERVICE PROVIDERS

* EL CAJON COMMUNITY COLLABORATIVE COUNCIL

* EL CAJON FIRE DEPARTMENT

* EL CAJON ROTARY

* ELDERHELP OF SAN DIEGO

* EMERGENCY NURSES ASSOCIATION, SAN DIEGO CHAPTER

* EMPLOYEE ASSISTANCE PROFESSIONALS ASSOCIATION

Name of the organization SHARP HEALTHCARE FOUNDATION	Employer identification number 95-3492461
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- * EMSTA COLLEGE
- * FACING FUTURES
- * FAMILY HEALTH CENTERS OF SAN DIEGO (FHCSO)
- * GARDNER GROUP
- * GARY AND MARY WEST SENIOR WELLNESS CENTER
- * GIRL SCOUTS OF SAN DIEGO IMPERIAL COUNCIL, INC.
- * GROSSMONT COLLEGE (GC)
- * GROSSMONT HEALTHCARE DISTRICT
- * GROSSMONT UNION HIGH SCHOOL DISTRICT (GUHD)
- * HEALTH CARE COMMUNICATORS BOARD
- * HEALTH INSURANCE COUNSELING AND ADVOCACY PROGRAM (HICAP)
- * HELEN WOODWARD ANIMAL CENTER
- * HELIX CHARTER HIGH SCHOOL
- * HELPING OLDER PEOPLE EQUALLY (HOPE)
- * HOME OF GUIDING HANDS
- * HOSPITAL ASSOCIATION OF SAN DIEGO AND IMPERIAL COUNTIES (HASD&IC)
- * HASD&IC COMMUNITY HEALTH NEEDS ASSESSMENT ADVISORY GROUP
- * HEALTH SCIENCES HIGH AND MIDDLE COLLEGE (HSHMC) BOARD
- * I LOVE A CLEAN SAN DIEGO
- * INTERNATIONAL ASSOCIATION OF EATING DISORDERS PROFESSIONALS (IAEDP)
- * INTERNATIONAL LACTATION CONSULTANTS ASSOCIATION (ILCA)
- * JEWISH FAMILY SERVICES OF SAN DIEGO
- * JEWISH FEDERATION OF SAN DIEGO COUNTY - JEWISH SENIOR SERVICES
COUNCIL
- * JOHN BROCKINGTON FOUNDATION
- * JOURNAL FOR NURSING CARE QUALITY EDITORIAL BOARD
- * KAPLAN COLLEGE ADVISORY BOARD
- * KIWANIS CLUB OF CHULA VISTA

Name of the organization SHARP HEALTHCARE FOUNDATION	Employer identification number 95-3492461
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- * KOMEN LATINA ADVISORY COUNCIL
- * KOMEN RACE FOR THE CURE COMMITTEE
- * LA MAESTRA FAMILY CLINICS
- * LA MESA LION'S CLUB
- * LA MESA PARK AND RECREATION FOUNDATION BOARD
- * LAS HERMANAS
- * LEAD, SAN DIEGO, INC.
- * LEUKEMIA & LYMPHOMA SOCIETY
- * LIBERTY CHARTER HIGH SCHOOL
- * MAMA'S KITCHEN
- * MARCH OF DIMES
- * MEALS-ON-WHEELS
- * MEDICAL LIBRARY GROUP OF SOUTHERN CALIFORNIA AND ARIZONA
- * MENDED HEARTS
- * MENTAL HEALTH AMERICA BOARD
- * MENTAL HEALTH COALITION
- * MESA COLLEGE HEIT PROGRAM ADVISORY BOARD
- * MIRACLE BABIES
- * MRI JOINT VENTURE BOARD
- * NATIONAL ALLIANCE ON MENTAL ILLNESS (NAMI)
- * NATIONAL ASSOCIATION OF NEONATAL NURSES (NANN)
- * NATIONAL ASSOCIATION OF HISPANIC NURSES (NAHN), SAN DIEGO CHAPTER
- * NATIONAL ASSOCIATION OF PSYCHIATRIC HEALTHCARE SYSTEMS
- * NATIONAL COUNCIL ON ALCOHOLISM AND DRUG DEPENDENCE (NCADD)
- * NATIONAL HOSPICE AND PALLIATIVE CARE ASSOCIATION
- * NATIONAL INITIATIVE FOR CHILDREN'S HEALTHCARE QUALITY
- * NATIONAL KIDNEY FOUNDATION
- * NATIONAL PERINATAL INFORMATION CENTER

Name of the organization SHARP HEALTHCARE FOUNDATION	Employer identification number 95-3492461
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- * NATIONAL UNIVERSITY
- * NEIGHBORHOOD HEALTHCARE COMMUNITY CLINIC BOARD OF DIRECTORS
- * NORTH COUNTY HEALTH PROJECT
- * NURSEWEEK
- * ORCHARD APARTMENTS
- * PACIFIC ARTS MOVEMENT (PAC-ARTS, FORMERLY THE SAN DIEGO ASIAN FILM FOUNDATION)
- * PALLIATIVE CARE ACTION COMMUNITY
- * PARTNERSHIP FOR PHILANTHROPIC PLANNING OF SAN DIEGO (FORMERLY SAN DIEGO PLANNED GIVING ROUNDTABLE)
- * PARTNERSHIP FOR SMOKE-FREE FAMILIES
- * PENINSULA SHEPHERD SENIOR CENTER
- * PERINATAL SAFETY COLLABORATIVE
- * PERINATAL SOCIAL WORK CLUSTER
- * PLANETREE BOARD OF DIRECTORS
- * PROFESSIONAL ONCOLOGY NETWORK (PON)
- * PROJECT CARE COUNCIL
- * PUBLIC HEALTH NURSE ADVISORY BOARD
- * RECOVERY INNOVATIONS OF CALIFORNIA (RICA)
- * REGIONAL HOME CARE COUNCIL
- * REGIONAL PERINATAL SYSTEM (RPS)
- * RESIDENTIAL CARE COUNCIL
- * SAFETY NET CONNECT
- * SAN DIEGO COMMUNITY ACTION NETWORK (SANDI-CAN)
- * SAN DIEGANS FOR HEALTHCARE COVERAGE
- * SAN DIEGO ASSOCIATION OF DIABETES EDUCATORS
- * SAN DIEGO ASSOCIATION OF DIRECTORS OF VOLUNTEER SERVICES
- * SAN DIEGO ASSOCIATION FOR HEALTHCARE RECRUITMENT

Name of the organization SHARP HEALTHCARE FOUNDATION	Employer identification number 95-3492461
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- * SAN DIEGO BLACK NURSES ASSOCIATION
- * SAN DIEGO BLOOD BANK
- * SAN DIEGO BRAIN INJURY FOUNDATION
- * SAN DIEGO CARE TRANSITIONS PARTNERSHIP (SDCTP)
- * SAN DIEGO CITY COLLEGE
- * SAN DIEGO CITY PARKS AND RECREATION
- * SAN DIEGO COMMITTEE ON EMPLOYMENT OF PEOPLE WITH DISABILITIES
- * SAN DIEGO COUNCIL ON SUICIDE PREVENTION
- * SAN DIEGO COUNTY BREASTFEEDING COALITION
- * SAN DIEGO COUNTY COUNCIL ON AGING (SDCCOA)
- * SAN DIEGO COUNTY PERINATAL CARE NETWORK
- * SAN DIEGO COUNTY TAXPAYERS ASSOCIATION
- * SAN DIEGO DIABETES COALITION
- * SAN DIEGO DIETETIC ASSOCIATION BOARD
- * SAN DIEGO EAST COUNTY CHAMBER OF COMMERCE BOARD
- * SAN DIEGO EMERGENCY MEDICAL CARE COMMITTEE
- * SAN DIEGO EYE BANK NURSES ADVISORY BOARD
- * SAN DIEGO FOOD BANK
- * SAN DIEGO FOUNDATION
- * SAN DIEGO HEALTH AND HUMAN SERVICES AGENCY, LIVE WELL SAN DIEGO
- * SAN DIEGO HEALTH INFORMATION ASSOCIATION
- * SAN DIEGO HEALTHCARE DISASTER COUNCIL
- * SAN DIEGO HOUSING COMMISSION (SDHC)
- * SAN DIEGO IMMUNIZATION COALITION
- * SAN DIEGO IMPERIAL COUNCIL OF HOSPITAL VOLUNTEERS
- * SAN DIEGO LESBIAN, GAY, BISEXUAL, AND TRANSGENDER COMMUNITY CENTER,
INC. (THE CENTER)
- * SAN DIEGO MENTAL HEALTH COALITION

Name of the organization SHARP HEALTHCARE FOUNDATION	Employer identification number 95-3492461
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* SAN DIEGO MESA COLLEGE

* SAN DIEGO MILITARY FAMILY COLLABORATIVE

* SAN DIEGO NORTH CHAMBER OF COMMERCE

* SAN DIEGO NUTRITION COUNCIL

* SAN DIEGO OLDER ADULT COUNCIL

* SAN DIEGO ORGANIZATION OF HEALTHCARE LEADERS (SOHL), A LOCAL ACHE

CHAPTER

* SAN DIEGO PATIENT SAFETY CONSORTIUM

* SAN DIEGO PHYSICIAN ORDERS FOR LIFE SUSTAINING TREATMENT (POLST)

COALITION

* SAN DIEGO REGIONAL ENERGY OFFICE

* SAN DIEGO REGIONAL HOMECARE COUNCIL

* SAN DIEGO RESCUE MISSION

* SAN DIEGO RESTORATIVE JUSTICE MEDIATION PROGRAM

* SAN DIEGO STROKE CONSORTIUM

* SAN DIEGO URBAN LEAGUE

* SAN DIEGO-IMPERIAL COUNCIL OF HOSPITAL VOLUNTEERS

* SAN DIEGO REGIONAL CHAMBER OF COMMERCE

* SAN DIEGO SCIENCE ALLIANCE

* SAN YSIDRO HIGH SCHOOL

* SAN YSIDRO MIDDLE SCHOOL

* SANTEE CHAMBER OF COMMERCE

* SAY SAN DIEGO

* SCHIZOPHRENICS IN TRANSITION

* SAN DIEGO STATE UNIVERSITY (SDSU)

* SENIOR COMMUNITY CENTERS OF SAN DIEGO

* SIGMA THETA TAU INTERNATIONAL HONOR SOCIETY OF NURSING

* SOCIETY OF TRAUMA NURSES

Name of the organization SHARP HEALTHCARE FOUNDATION	Employer identification number 95-3492461
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* SOUTH BAY COMMUNITY SERVICES

* SOUTH COUNTY ECONOMIC DEVELOPMENT COUNCIL

* SOUTHERN CALIFORNIA ASSOCIATION OF NEONATAL NURSES

* SOUTHERN CAREGIVER RESOURCE CENTER

* ST. PAUL'S RETIREMENT HOMES FOUNDATION

* ST. VINCENT DE PAUL VILLAGE

* SUSAN G. KOMEN BREAST CANCER FOUNDATION

* SUSTAINABLE SAN DIEGO

* SWEETWATER UNION HIGH SCHOOL DISTRICT (SUHSD)

* THE MEETING PLACE

* THIRD AVENUE CHARITABLE ORGANIZATION (TACO)

* TRAUMA CENTER ASSOCIATION OF AMERICA

* UNITED SERVICE ORGANIZATIONS COUNCIL OF SAN DIEGO

* UNITED WAY OF SAN DIEGO COUNTY

* UNIVERSITY OF CALIFORNIA, SAN DIEGO (UCSD)

* UNIVERSITY OF SAN DIEGO (USD)

* VA SAN DIEGO HEALTHCARE SYSTEM

* VETERANS HOME OF CHULA VISTA

* VETERANS VILLAGE OF SAN DIEGO

* VISTA HILL PARENTCARE

* WALK SAN DIEGO

* WOMEN, INFANTS AND CHILDREN PROGRAM (WIC)

* YMCA

* YWCA BECKY'S HOUSE

* YWCA BOARD OF DIRECTORS

* YWCA EXECUTIVE COMMITTEE

* YWCA IN THE COMPANY OF WOMEN EVENT

Related Organizations and Unrelated Partnerships

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.
▶ Attach to Form 990. ▶ See separate instructions.

Name of the organization **SHARP HEALTHCARE FOUNDATION** Employer identification number **95-3492461**

Part I Identification of Disregarded Entities (Complete if the organization answered "Yes" to Form 990, Part IV, line 33.)

(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity

Part II Identification of Related Tax-Exempt Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.)

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512(b)(13) controlled entity?	
						Yes	No
SHARP HEALTHCARE - 95-6077327 8695 SPECTRUM CENTER BLVD SAN DIEGO, CA 92123-1489	HEALTHCARE ORGANIZATION	CALIFORNIA	501(C)(3)	LINE 3	N/A		X
SHARP MEMORIAL HOSPITAL - 95-3782169 8695 SPECTRUM CENTER BLVD SAN DIEGO, CA 92123-1489	HOSPITAL	CALIFORNIA	501(C)(3)	LINE 3	SHARP HEALTHCARE	X	
GROSSMONT HOSPITAL CORPORATION - 33-0449527 8695 SPECTRUM CENTER BLVD SAN DIEGO, CA 92123-1489	HOSPITAL	CALIFORNIA	501(C)(3)	LINE 3	SHARP HEALTHCARE	X	
SHARP CHULA VISTA MEDICAL CENTER - 95-2367304, 8695 SPECTRUM CENTER BLVD, SAN DIEGO, CA 92123-1489	HOSPITAL	CALIFORNIA	501(C)(3)	LINE 3	SHARP HEALTHCARE	X	

Part V Transactions With Related Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34, 35b, or 36.)

Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

	Yes	No
a Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity		X
b Gift, grant, or capital contribution to related organization(s)	X	
c Gift, grant, or capital contribution from related organization(s)	X	
d Loans or loan guarantees to or for related organization(s)		X
e Loans or loan guarantees by related organization(s)	X	
f Dividends from related organization(s)		X
g Sale of assets to related organization(s)		X
h Purchase of assets from related organization(s)		X
i Exchange of assets with related organization(s)		X
j Lease of facilities, equipment, or other assets to related organization(s)		X
k Lease of facilities, equipment, or other assets from related organization(s)		X
l Performance of services or membership or fundraising solicitations for related organization(s)	X	
m Performance of services or membership or fundraising solicitations by related organization(s)		X
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	X	
o Sharing of paid employees with related organization(s)	X	
p Reimbursement paid to related organization(s) for expenses	X	
q Reimbursement paid by related organization(s) for expenses		X
r Other transfer of cash or property to related organization(s)	X	
s Other transfer of cash or property from related organization(s)		X

2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.

(a) Name of other organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved
(1) SHARP MEMORIAL HOSPITAL	B	3,816,560.	ACCRUAL BASIS
(2) SHARP CHULA VISTA MEDICAL CENTER	B	1,270,296.	ACCRUAL BASIS
(3) SHARP HEALTH PLAN	B	1,048,506.	ACCRUAL BASIS
(4) SHARP CHULA VISTA MEDICAL CENTER	C	110,919.	ACCRUAL BASIS
(5)			
(6)			

