

PUBLIC INSPECTION PROPERTY

Form **990**

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

OMB No. 1545-0047

2011

Open to Public Inspection

Department of the Treasury
Internal Revenue Service

▶ The organization may have to use a copy of this return to satisfy state reporting requirements.

A For the 2011 calendar year, or tax year beginning **OCT 1, 2011** **and ending** **SEP 30, 2012**

B Check if applicable: <input type="checkbox"/> Address change <input type="checkbox"/> Name change <input type="checkbox"/> Initial return <input type="checkbox"/> Terminated <input type="checkbox"/> Amended return <input type="checkbox"/> Application pending	C Name of organization SHARP HEALTHCARE FOUNDATION Doing Business As Number and street (or P.O. box if mail is not delivered to street address) Room/suite 8695 SPECTRUM CENTER BLVD City or town, state or country, and ZIP + 4 SAN DIEGO, CA 92123-1489 F Name and address of principal officer: WILLIAM S. LITTLEJOHN SAME AS C ABOVE	D Employer identification number 95-3492461 E Telephone number 858-499-5150 G Gross receipts \$ 28,406,011. H(a) Is this a group return for affiliates? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No H(b) Are all affiliates included? <input type="checkbox"/> Yes <input type="checkbox"/> No If "No," attach a list. (see instructions) H(c) Group exemption number ▶
I Tax-exempt status: <input checked="" type="checkbox"/> 501(c)(3) <input type="checkbox"/> 501(c)() (insert no.) <input type="checkbox"/> 4947(a)(1) or <input type="checkbox"/> 527		
J Website: ▶ WWW.SHARP.COM		
K Form of organization: <input checked="" type="checkbox"/> Corporation <input type="checkbox"/> Trust <input type="checkbox"/> Association <input type="checkbox"/> Other ▶		L Year of formation: 1979 M State of legal domicile: CA

Part I Summary

	1 Briefly describe the organization's mission or most significant activities: PROVIDE SUPPORT AND ASSISTANCE TO SHARP HEALTHCARE.		
	2 Check this box <input type="checkbox"/> if the organization discontinued its operations or disposed of more than 25% of its net assets.		
Activities & Governance	3 Number of voting members of the governing body (Part VI, line 1a)	3	33
	4 Number of independent voting members of the governing body (Part VI, line 1b)	4	25
	5 Total number of individuals employed in calendar year 2011 (Part V, line 2a)	5	22
	6 Total number of volunteers (estimate if necessary)	6	100
	7a Total unrelated business revenue from Part VIII, column (C), line 12	7a	0.
	b Net unrelated business taxable income from Form 990-T, line 34	7b	0.
	Revenue	8 Contributions and grants (Part VIII, line 1h)	Prior Year 7,317,682.
9 Program service revenue (Part VIII, line 2g)		3,717,943.	3,958,721.
10 Investment income (Part VIII, column (A), lines 3, 4, and 7d)		2,023,598.	1,226,640.
11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		8,358.	-13,555.
12 Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)		13,067,581.	11,877,521.
Expenses		13 Grants and similar amounts paid (Part IX, column (A), lines 1-3)	9,163,260.
	14 Benefits paid to or for members (Part IX, column (A), line 4)	0.	0.
	15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)	2,705,207.	2,834,260.
	16a Professional fundraising fees (Part IX, column (A), line 11e)	11,956.	11,500.
	b Total fundraising expenses (Part IX, column (D), line 25) ▶ 2,631,539.		
	17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)	708,374.	771,429.
	18 Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)	12,588,797.	14,482,433.
	19 Revenue less expenses. Subtract line 18 from line 12	478,784.	-2,604,912.
Net Assets or Fund Balances	20 Total assets (Part X, line 16)	Beginning of Current Year 88,639,300.	End of Year 86,953,503.
	21 Total liabilities (Part X, line 26)	43,611,975.	42,115,363.
	22 Net assets or fund balances. Subtract line 21 from line 20	45,027,325.	44,838,140.

Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign Here	Signature of officer WILLIAM S. LITTLEJOHN, SVP/CEO FOUNDATION Type or print name and title	Date
Paid Preparer Use Only	Print/Type preparer's name DEBRA HEISKALA	Preparer's signature <i>Debra Heiskala</i>
	Date 07/31/2013	Check if self-employed <input type="checkbox"/> PTIN P00649485
	Firm's name ▶ ERNST & YOUNG U.S. LLP	Firm's EIN ▶ 34-6565596
	Firm's address ▶ 4370 LA JOLLA VILLAGE DR, SUITE 500 SAN DIEGO, CA 92122	Phone no. 8585357200

May the IRS discuss this return with the preparer shown above? (see instructions) Yes No

Part III Statement of Program Service Accomplishments

Check if Schedule O contains a response to any question in this Part III [X]

1 Briefly describe the organization's mission:

SEE SCHEDULE O.

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? [] Yes [X] No

If "Yes," describe these new services on Schedule O.

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? [] Yes [X] No

If "Yes," describe these changes on Schedule O.

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

4a (Code:) (Expenses \$ 11,039,622. including grants of \$ 10,865,244.) (Revenue \$ 3,958,721.) PROVIDED SUPPORT AND ASSISTANCE TO SHARP HEALTHCARE.

SEE SCHEDULE O FOR COMMUNITY BENEFITS REPORT.

4b (Code:) (Expenses \$ including grants of \$) (Revenue \$)

4c (Code:) (Expenses \$ including grants of \$) (Revenue \$)

4d Other program services (Describe in Schedule O.)

(Expenses \$ including grants of \$) (Revenue \$)

4e Total program service expenses 11,039,622.

Part IV Checklist of Required Schedules

	Yes	No
1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? <i>If "Yes," complete Schedule A</i>	X	
2 Is the organization required to complete <i>Schedule B, Schedule of Contributors</i> ?	X	
3 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? <i>If "Yes," complete Schedule C, Part I</i>		X
4 Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If "Yes," complete Schedule C, Part II</i>	X	
5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? <i>If "Yes," complete Schedule C, Part III</i>		X
6 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? <i>If "Yes," complete Schedule D, Part I</i>		X
7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? <i>If "Yes," complete Schedule D, Part II</i>		X
8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes," complete Schedule D, Part III</i>		X
9 Did the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? <i>If "Yes," complete Schedule D, Part IV</i>		X
10 Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? <i>If "Yes," complete Schedule D, Part V</i>	X	
11 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.		
a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? <i>If "Yes," complete Schedule D, Part VI</i>	X	
b Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VII</i>		X
c Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VIII</i>		X
d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part IX</i>	X	
e Did the organization report an amount for other liabilities in Part X, line 25? <i>If "Yes," complete Schedule D, Part X</i>	X	
f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If "Yes," complete Schedule D, Part X</i>	X	
12a Did the organization obtain separate, independent audited financial statements for the tax year? <i>If "Yes," complete Schedule D, Parts XI, XII, and XIII</i>		X
b Was the organization included in consolidated, independent audited financial statements for the tax year? <i>If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional</i>	X	
13 Is the organization a school described in section 170(b)(1)(A)(ii)? <i>If "Yes," complete Schedule E</i>		X
14a Did the organization maintain an office, employees, or agents outside of the United States?		X
b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? <i>If "Yes," complete Schedule F, Parts I and IV</i>		X
15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the United States? <i>If "Yes," complete Schedule F, Parts II and IV</i>		X
16 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the United States? <i>If "Yes," complete Schedule F, Parts III and IV</i>		X
17 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If "Yes," complete Schedule G, Part I</i>		X
18 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II</i>	X	
19 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? <i>If "Yes," complete Schedule G, Part III</i>		X
20a Did the organization operate one or more hospital facilities? <i>If "Yes," complete Schedule H</i>		X
b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?		

Part IV Checklist of Required Schedules (continued)

	Yes	No
21 Did the organization report more than \$5,000 of grants and other assistance to any government or organization in the United States on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II</i>	X	
22 Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? <i>If "Yes," complete Schedule I, Parts I and III</i>	X	
23 Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>	X	
24a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25</i>		X
b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?		
c Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?		
d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?		
25a Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I</i>		X
b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I</i>		X
26 Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? <i>If "Yes," complete Schedule L, Part II</i>		X
27 Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III</i>		X
28 Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):		
a A current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i>		X
b A family member of a current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i>		X
c An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? <i>If "Yes," complete Schedule L, Part IV</i>		X
29 Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i>	X	
30 Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i>		X
31 Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I</i>		X
32 Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i>		X
33 Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I</i>		X
34 Was the organization related to any tax-exempt or taxable entity? <i>If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1</i>	X	
35a Did the organization have a controlled entity within the meaning of section 512(b)(13)?	X	
b Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? <i>If "Yes," complete Schedule R, Part V, line 2</i>	X	
36 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i>		X
37 Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i>		X
38 Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19?	X	

Note. All Form 990 filers are required to complete Schedule O

Part V Statements Regarding Other IRS Filings and Tax Compliance

Check if Schedule O contains a response to any question in this Part V

X

Table with columns for question number, description, and Yes/No boxes. Includes questions 1a through 14b regarding IRS filings and tax compliance.

Form 990 (2011)

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Check if Schedule O contains a response to any question in this Part VI [X]

Section A. Governing Body and Management

Table with 3 columns: Question, Yes, No. Rows include: 1a (33), 1b (25), 2 (X), 3 (X), 4 (X), 5 (X), 6 (X), 7a (X), 7b (X), 8a (X), 8b (X), 9 (X).

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

Table with 3 columns: Question, Yes, No. Rows include: 10a (X), 10b, 11a (X), 11b, 12a (X), 12b (X), 12c (X), 13 (X), 14 (X), 15a (X), 15b (X), 16a (X), 16b.

Section C. Disclosure

- 17 List the states with which a copy of this Form 990 is required to be filed CA
18 Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) available for public inspection.
19 Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.
20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization: STACI DICKERSON - 858-499-5150 8695 SPECTRUM CENTER BLVD, SAN DIEGO, CA 92123

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response to any question in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
- List all of the organization's **current** key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and Title	(B) Average hours per week (describe hours for related organizations in Schedule O)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(1) STEVE AUSTIN DIRECTOR	0.50	X					0.	0.	0.	
(2) JOHN BELANICH DIRECTOR	2.00	X					0.	0.	0.	
(3) JOANNE BOYLE DIRECTOR	2.00	X					0.	0.	0.	
(4) JOY CHARNEY DIRECTOR	2.00	X					0.	0.	0.	
(5) BETTY COOPER DIRECTOR	1.00	X					0.	38,474.	4,561.	
(6) STEVE FINDEN DIRECTOR	1.50	X					0.	0.	0.	
(7) JUDI FREEMAN DIRECTOR	1.00	X					0.	0.	0.	
(8) J.C. KYRILLOS DIRECTOR	2.00	X					0.	0.	0.	
(9) MIKE LABELLE TREASURER	2.00	X		X			0.	0.	0.	
(10) ERIC LINEBARGER, M.D. DIRECTOR	2.00	X					0.	0.	0.	
(11) WILLIAM LITTLEJOHN SR VP/CEO FOUNDATION	50.00	X		X			0.	380,384.	29,240.	
(12) ELIZABETH GILDRED MACVEAN SECRETARY	2.00	X		X			0.	0.	0.	
(13) ROBERT MAXWELL DIRECTOR	20.00	X					0.	0.	0.	
(14) KATHRYN MCCOY-O'NEILL DIRECTOR	2.00	X					0.	0.	0.	
(15) BRIDGET MCDONALD DIRECTOR	2.00	X					0.	0.	0.	
(16) COLLEEN MCNALLY, M.D. DIRECTOR	2.00	X					0.	157,213.	0.	
(17) MICHAEL MURPHY PRESIDENT	4.00	X		X			0.	1,322,158.	90,854.	

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and title	(B) Average hours per week (describe hours for related organizations in Schedule O)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(18) STEVE NORTON DIRECTOR	2.00	X						0.	0.	0.
(19) JIM REOPELLE DIRECTOR	2.00	X						0.	666.	0.
(20) HOWARD ROBIN, M.D. DIRECTOR	1.00	X						0.	48,074.	0.
(21) KENNETH ROTH, M.D. VICE CHAIR	2.00	X		X				0.	49,800.	0.
(22) RICHARD SANTORE, M.D. DIRECTOR	2.00	X						0.	8,000.	0.
(23) TED SCHROEDER DIRECTOR	1.00	X						0.	0.	0.
(24) CHARLES SCHUETZ, M.D. DIRECTOR	2.00	X						0.	0.	0.
(25) REGINA SMITH DIRECTOR	10.00	X						0.	0.	0.
(26) JOSEPH STRAZZERI CHAIR	2.00	X		X				0.	0.	0.
1b Sub-total								0.	2,004,769.	124,655.
c Total from continuation sheets to Part VII, Section A								0.	713,546.	77,439.
d Total (add lines 1b and 1c)								0.	2,718,315.	202,094.

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization **0**

	Yes	No
3 Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual		X
4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual	X	
5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person		X

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
NEW WAY TREE SERVICES INC 7485 RONSON RD STE 100, SAN DIEGO, CA 92111		111,397.

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization **1**

SEE PART VII, SECTION A CONTINUATION SHEETS

Part VIII Statement of Revenue

				(A)	(B)	(C)	(D)	
				Total revenue	Related or exempt function revenue	Unrelated business revenue	Revenue excluded from tax under sections 512, 513, or 514	
Contributions, Gifts, Grants and Other Similar Amounts	1 a Federated campaigns	1a						
	b Membership dues	1b						
	c Fundraising events	1c	408,378.					
	d Related organizations	1d	86,405.					
	e Government grants (contributions)	1e	479,386.					
	f All other contributions, gifts, grants, and similar amounts not included above	1f	5,731,546.					
	g Noncash contributions included in lines 1a-1f: \$		192,160.					
	h Total. Add lines 1a-1f			6,705,715.				
Program Service Revenue	2 a FUNDRAISING ACTIVITIES	Business Code	900099	3,240,909.	3,240,909.			
	b HEALTHCARE EDUCATION		900099	705,682.	705,682.			
	c SSA BACK-TO-WORK		900099	12,130.	12,130.			
	d							
	e							
	f All other program service revenue							
	g Total. Add lines 2a-2f			3,958,721.				
Other Revenue	3 Investment income (including dividends, interest, and other similar amounts)			1,336,302.			1336302.	
	4 Income from investment of tax-exempt bond proceeds							
	5 Royalties							
	6 a Gross rents	(i) Real	(ii) Personal					
		b Less: rental expenses						
		c Rental income or (loss)						
		d Net rental income or (loss)						
	7 a Gross amount from sales of assets other than inventory	(i) Securities	(ii) Other					
		16158321	9,575.					
		b Less: cost or other basis and sales expenses						
		16261558	16,000.					
	c Gain or (loss)							
	-103237.	-6,425.						
	d Net gain or (loss)				-109,662.		-109,662.	
	8 a Gross income from fundraising events (not including \$ 408,378. of contributions reported on line 1c). See Part IV, line 18	a						
224,097.								
b Less: direct expenses		b						
250,612.								
c Net income or (loss) from fundraising events				-26,515.		-26,515.		
9 a Gross income from gaming activities. See Part IV, line 19	a							
	13,280.							
	b Less: direct expenses	b						
320.								
c Net income or (loss) from gaming activities				12,960.		12,960.		
10 a Gross sales of inventory, less returns and allowances	a							
	b Less: cost of goods sold	b						
	c Net income or (loss) from sales of inventory							
Miscellaneous Revenue			Business Code					
11 a								
	b							
	c							
	d All other revenue							
	e Total. Add lines 11a-11d							
12 Total revenue. See instructions.				11877521.	3,958,721.	0.	1213085.	

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).

Check if Schedule O contains a response to any question in this Part IX

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1 Grants and other assistance to governments and organizations in the United States. See Part IV, line 21	10,815,244.	10,815,244.		
2 Grants and other assistance to individuals in the United States. See Part IV, line 22	50,000.	50,000.		
3 Grants and other assistance to governments, organizations, and individuals outside the United States. See Part IV, lines 15 and 16				
4 Benefits paid to or for members				
5 Compensation of current officers, directors, trustees, and key employees	408,540.	20,427.	81,708.	306,405.
6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7 Other salaries and wages	1,932,683.	96,634.	386,536.	1,449,513.
8 Pension plan accruals and contributions (include section 401(k) and section 403(b) employer contributions)	89,592.	4,480.	17,918.	67,194.
9 Other employee benefits	265,013.	13,251.	53,003.	198,759.
10 Payroll taxes	138,432.	6,922.	27,686.	103,824.
11 Fees for services (non-employees):				
a Management	42,541.	2,127.	8,508.	31,906.
b Legal	5,857.		1,464.	4,393.
c Accounting	5,560.		5,560.	
d Lobbying	131.	7.	26.	98.
e Professional fundraising services. See Part IV, line 17	11,500.			11,500.
f Investment management fees	106,744.		106,744.	
g Other	19,666.	983.	3,933.	14,750.
12 Advertising and promotion				
13 Office expenses	246,182.	12,309.	49,236.	184,637.
14 Information technology	36,373.	1,819.	7,275.	27,279.
15 Royalties				
16 Occupancy				
17 Travel	15,539.	777.	3,108.	11,654.
18 Payments of travel or entertainment expenses for any federal, state, or local public officials				
19 Conferences, conventions, and meetings	7,107.	355.	1,421.	5,331.
20 Interest	7,440.	372.	1,488.	5,580.
21 Payments to affiliates				
22 Depreciation, depletion, and amortization	49,190.	2,460.	9,838.	36,892.
23 Insurance	2,700.	135.	540.	2,025.
24 Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
a DUES, SUBSCRIPTION, FOO	226,399.	11,320.	45,280.	169,799.
b				
c				
d				
e All other expenses				
25 Total functional expenses. Add lines 1 through 24e	14,482,433.	11,039,622.	811,272.	2,631,539.
26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation.				

Check here if following SOP 98-2 (ASC 958-720)

Part X Balance Sheet

		(A)		(B)	
		Beginning of year		End of year	
Assets	1 Cash - non-interest-bearing		1		
	2 Savings and temporary cash investments	1,873,111.	2	919,028.	
	3 Pledges and grants receivable, net	12,321,778.	3	8,736,431.	
	4 Accounts receivable, net		4		
	5 Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L		5		
	6 Receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions)		6		
	7 Notes and loans receivable, net		7		
	8 Inventories for sale or use		8		
	9 Prepaid expenses and deferred charges	18,891.	9	28,634.	
	10a Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D	10a 253,814.			
	b Less: accumulated depreciation	10b 67,850.	10c	185,964.	
	11 Investments - publicly traded securities	23,574,926.	11	26,696,703.	
	12 Investments - other securities. See Part IV, line 11		12		
	13 Investments - program-related. See Part IV, line 11		13		
	14 Intangible assets		14		
	15 Other assets. See Part IV, line 11	50,663,142.	15	50,386,743.	
16 Total assets. Add lines 1 through 15 (must equal line 34)	88,639,300.	16	86,953,503.		
Liabilities	17 Accounts payable and accrued expenses	528,527.	17	514,598.	
	18 Grants payable		18		
	19 Deferred revenue	74,223.	19	142,540.	
	20 Tax-exempt bond liabilities		20		
	21 Escrow or custodial account liability. Complete Part IV of Schedule D		21		
	22 Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L		22		
	23 Secured mortgages and notes payable to unrelated third parties		23		
	24 Unsecured notes and loans payable to unrelated third parties		24		
	25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D	43,009,225.	25	41,458,225.	
	26 Total liabilities. Add lines 17 through 25	43,611,975.	26	42,115,363.	
Net Assets or Fund Balances	Organizations that follow SFAS 117, check here <input checked="" type="checkbox"/> and complete lines 27 through 29, and lines 33 and 34.				
	27 Unrestricted net assets	668,333.	27	2,635,253.	
	28 Temporarily restricted net assets	40,057,457.	28	37,743,730.	
	29 Permanently restricted net assets	4,301,535.	29	4,459,157.	
	Organizations that do not follow SFAS 117, check here <input type="checkbox"/> and complete lines 30 through 34.				
	30 Capital stock or trust principal, or current funds		30		
	31 Paid-in or capital surplus, or land, building, or equipment fund		31		
	32 Retained earnings, endowment, accumulated income, or other funds		32		
	33 Total net assets or fund balances	45,027,325.	33	44,838,140.	
34 Total liabilities and net assets/fund balances	88,639,300.	34	86,953,503.		

Part XI Reconciliation of Net Assets

Check if Schedule O contains a response to any question in this Part XI

1	Total revenue (must equal Part VIII, column (A), line 12)	1	11,877,521.
2	Total expenses (must equal Part IX, column (A), line 25)	2	14,482,433.
3	Revenue less expenses. Subtract line 2 from line 1	3	-2,604,912.
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	45,027,325.
5	Other changes in net assets or fund balances (explain in Schedule O)	5	2,415,727.
6	Net assets or fund balances at end of year. Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B))	6	44,838,140.

Part XII Financial Statements and Reporting

Check if Schedule O contains a response to any question in this Part XII

		Yes	No
1	Accounting method used to prepare the Form 990: <input type="checkbox"/> Cash <input checked="" type="checkbox"/> Accrual <input type="checkbox"/> Other _____ If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O.		
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		X
2b	Were the organization's financial statements audited by an independent accountant?	X	
2c	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.	X	
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issued on a separate basis, consolidated basis, or both: <input type="checkbox"/> Separate basis <input checked="" type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis		
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?		X
3b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits.		

Form 990 (2011)

SCHEDULE A
(Form 990 or 990-EZ)

Public Charity Status and Public Support

OMB No. 1545-0047

2011

Open to Public Inspection

Department of the Treasury
Internal Revenue Service

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

Name of the organization **SHARP HEALTHCARE FOUNDATION** Employer identification number **95-3492461**

Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is: (For lines 1 through 11, check only one box.)

- 1 A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i)**.
- 2 A school described in **section 170(b)(1)(A)(ii)**. (Attach Schedule E.)
- 3 A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii)**.
- 4 A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii)**. Enter the hospital's name, city, and state: _____
- 5 An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv)**. (Complete Part II.)
- 6 A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v)**.
- 7 An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi)**. (Complete Part II.)
- 8 A community trust described in **section 170(b)(1)(A)(vi)**. (Complete Part II.)
- 9 An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions - subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See **section 509(a)(2)**. (Complete Part III.)
- 10 An organization organized and operated exclusively to test for public safety. See **section 509(a)(4)**.
- 11 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See **section 509(a)(3)**. Check the box that describes the type of supporting organization and complete lines 11e through 11h.
 - a Type I
 - b Type II
 - c Type III - Functionally integrated
 - d Type III - Other
- e By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2).
- f If the organization received a written determination from the IRS that it is a Type I, Type II, or Type III supporting organization, check this box
- g Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons?

	Yes	No
(i) A person who directly or indirectly controls, either alone or together with persons described in (ii) and (iii) below, the governing body of the supported organization?	11g(i)	
(ii) A family member of a person described in (i) above?	11g(ii)	
(iii) A 35% controlled entity of a person described in (i) or (ii) above?	11g(iii)	
- h Provide the following information about the supported organization(s).

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1-9 above or IRC section (see instructions))	(iv) Is the organization in col. (i) listed in your governing document?		(v) Did you notify the organization in col. (i) of your support?		(vi) Is the organization in col. (i) organized in the U.S.?		(vii) Amount of support
			Yes	No	Yes	No	Yes	No	
Total									

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ. Schedule A (Form 990 or 990-EZ) 2011

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ▶	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")	19890398.	13595968.	8152106.	7317682.	6705715.	55661869.
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3 The value of services or facilities furnished by a governmental unit to the organization without charge						
4 Total. Add lines 1 through 3	19890398.	13595968.	8152106.	7317682.	6705715.	55661869.
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						14819713.
6 Public support. Subtract line 5 from line 4.						40842156.

Section B. Total Support

Calendar year (or fiscal year beginning in) ▶	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
7 Amounts from line 4	19890398.	13595968.	8152106.	7317682.	6705715.	55661869.
8 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	567,811.	585,651.	591,936.	972,581.	1336302.	4054281.
9 Net income from unrelated business activities, whether or not the business is regularly carried on		1,336.	4,916.	8,358.		14,610.
10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)			16,637.			16,637.
11 Total support. Add lines 7 through 10						59747397.
12 Gross receipts from related activities, etc. (see instructions)					12	12,164,293.
13 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here						<input type="checkbox"/>

Section C. Computation of Public Support Percentage

14 Public support percentage for 2011 (line 6, column (f) divided by line 11, column (f))	14	68.36 %
15 Public support percentage from 2010 Schedule A, Part II, line 14	15	70.90 %
16a 33 1/3% support test - 2011. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization		<input checked="" type="checkbox"/>
b 33 1/3% support test - 2010. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization		<input type="checkbox"/>
17a 10% -facts-and-circumstances test - 2011. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization		<input type="checkbox"/>
b 10% -facts-and-circumstances test - 2010. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization		<input type="checkbox"/>
18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions		<input type="checkbox"/>

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ►	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")						
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that are not an unrelated trade or business under section 513						
4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5 The value of services or facilities furnished by a governmental unit to the organization without charge						
6 Total. Add lines 1 through 5						
7a Amounts included on lines 1, 2, and 3 received from disqualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c Add lines 7a and 7b						
8 Public support (Subtract line 7c from line 6.)						

Section B. Total Support

Calendar year (or fiscal year beginning in) ►	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
9 Amounts from line 6						
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
c Add lines 10a and 10b						
11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)						
13 Total support (Add lines 9, 10c, 11, and 12.)						

14 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here**

Section C. Computation of Public Support Percentage

15 Public support percentage for 2011 (line 8, column (f) divided by line 13, column (f))	15	%
16 Public support percentage from 2010 Schedule A, Part III, line 15	16	%

Section D. Computation of Investment Income Percentage

17 Investment income percentage for 2011 (line 10c, column (f) divided by line 13, column (f))	17	%
18 Investment income percentage from 2010 Schedule A, Part III, line 17	18	%

19a 33 1/3% support tests - 2011. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization

b 33 1/3% support tests - 2010. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization

20 Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

Part IV **Supplemental Information.** Complete this part to provide the explanations required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12. Also complete this part for any additional information. (See instructions).

SCHEDULE A, PART II, LINE 10, EXPLANATION FOR OTHER INCOME:

MISCELLANEOUS

Multiple horizontal lines for supplemental information.

Schedule B
(Form 990, 990-EZ,
or 990-PF)

Department of the Treasury
Internal Revenue Service

Schedule of Contributors

▶ Attach to Form 990, Form 990-EZ, or Form 990-PF.

OMB No. 1545-0047

2011

Name of the organization

SHARP HEALTHCARE FOUNDATION

Employer identification number

95-3492461

Organization type (check one):

Filers of:

Section:

Form 990 or 990-EZ

501(c)(3) (enter number) organization

4947(a)(1) nonexempt charitable trust **not** treated as a private foundation

527 political organization

Form 990-PF

501(c)(3) exempt private foundation

4947(a)(1) nonexempt charitable trust treated as a private foundation

501(c)(3) taxable private foundation

Check if your organization is covered by the **General Rule** or a **Special Rule**.

Note. Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

General Rule

For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II.

Special Rules

For a section 501(c)(3) organization filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi) and received from any one contributor, during the year, a contribution of the greater of **(1)** \$5,000 or **(2)** 2% of the amount on (i) Form 990, Part VIII, line 1h, or (ii) Form 990-EZ, line 1. Complete Parts I and II.

For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 for use *exclusively* for religious, charitable, scientific, literary, or educational purposes, or the prevention of cruelty to children or animals. Complete Parts I, II, and III.

For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions for use *exclusively* for religious, charitable, etc., purposes, but these contributions did not total to more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc., purpose. Do not complete any of the parts unless the **General Rule** applies to this organization because it received nonexclusively religious, charitable, etc., contributions of \$5,000 or more during the year. ▶ \$ _____

Caution. An organization that is not covered by the General Rule and/or the Special Rules does not file Schedule B (Form 990, 990-EZ, or 990-PF), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on Part I, line 2 of its Form 990-PF, to certify that it does not meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990, 990-EZ, or 990-PF. Schedule B (Form 990, 990-EZ, or 990-PF) (2011)

Name of organization SHARP HEALTHCARE FOUNDATION	Employer identification number 95-3492461
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Part I Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
<u>1</u>		\$ <u>960,000.</u>	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II if there is a noncash contribution.)
<u>2</u>		\$ <u>381,083.</u>	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II if there is a noncash contribution.)
<u>3</u>		\$ <u>268,249.</u>	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II if there is a noncash contribution.)
<u>4</u>		\$ <u>200,100.</u>	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II if there is a noncash contribution.)
<u>5</u>		\$ <u>144,466.</u>	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II if there is a noncash contribution.)
<u> </u>		\$ _____	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II if there is a noncash contribution.)

Name of organization SHARP HEALTHCARE FOUNDATION	Employer identification number 95-3492461
--	---

Part II Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed.

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
_____	_____ _____ _____	\$ _____	_____
_____	_____ _____ _____	\$ _____	_____
_____	_____ _____ _____	\$ _____	_____
_____	_____ _____ _____	\$ _____	_____
_____	_____ _____ _____	\$ _____	_____
_____	_____ _____ _____	\$ _____	_____
_____	_____ _____ _____	\$ _____	_____

Name of organization SHARP HEALTHCARE FOUNDATION	Employer identification number 95-3492461
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Part III *Exclusively* religious, charitable, etc., individual contributions to section 501(c)(7), (8), or (10) organizations that total more than \$1,000 for the year. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of *exclusively* religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this information once.) ▶ \$ _____
Use duplicate copies of Part III if additional space is needed.

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
(e) Transfer of gift			
Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee	
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
(e) Transfer of gift			
Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee	
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
(e) Transfer of gift			
Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee	
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
(e) Transfer of gift			
Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee	

SCHEDULE C
(Form 990 or 990-EZ)

Political Campaign and Lobbying Activities

OMB No. 1545-0047

For Organizations Exempt From Income Tax Under section 501(c) and section 527

2011

Department of the Treasury
Internal Revenue Service

▶ **Complete if the organization is described below.** ▶ **Attach to Form 990 or Form 990-EZ.**

Open to Public Inspection

▶ **See separate instructions.**

If the organization answered "Yes" to Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes" to Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes" to Form 990, Part IV, line 5 (Proxy Tax), or Form 990-EZ, Part V, line 35c (Proxy Tax), then

- Section 501(c)(4), (5), or (6) organizations: Complete Part III.

Name of organization **SHARP HEALTHCARE FOUNDATION** Employer identification number **95-3492461**

Part I-A Complete if the organization is exempt under section 501(c) or is a section 527 organization.

- 1 Provide a description of the organization's direct and indirect political campaign activities in Part IV.
- 2 Political expenditures ▶ \$ _____
- 3 Volunteer hours _____

Part I-B Complete if the organization is exempt under section 501(c)(3).

- 1 Enter the amount of any excise tax incurred by the organization under section 4955 ▶ \$ _____
- 2 Enter the amount of any excise tax incurred by organization managers under section 4955 ▶ \$ _____
- 3 If the organization incurred a section 4955 tax, did it file Form 4720 for this year? Yes No
- 4a Was a correction made? Yes No
- b If "Yes," describe in Part IV.

Part I-C Complete if the organization is exempt under section 501(c), except section 501(c)(3).

- 1 Enter the amount directly expended by the filing organization for section 527 exempt function activities ▶ \$ _____
- 2 Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities ▶ \$ _____
- 3 Total exempt function expenditures. Add lines 1 and 2. Enter here and on Form 1120-POL, line 17b ▶ \$ _____
- 4 Did the filing organization file **Form 1120-POL** for this year? Yes No
- 5 Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments. For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC). If additional space is needed, provide information in Part IV.

(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's funds. If none, enter -0-.	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization. If none, enter -0-.

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ. Schedule C (Form 990 or 990-EZ) 2011
LHA

Part II-A Complete if the organization is exempt under section 501(c)(3) and filed Form 5768 (election under section 501(h)).

- A** Check if the filing organization belongs to an affiliated group (and list in Part IV each affiliated group member's name, address, EIN, expenses, and share of excess lobbying expenditures).
- B** Check if the filing organization checked box A and "limited control" provisions apply.

Limits on Lobbying Expenditures (The term "expenditures" means amounts paid or incurred.)	(a) Filing organization's totals	(b) Affiliated group totals												
1a Total lobbying expenditures to influence public opinion (grass roots lobbying)														
b Total lobbying expenditures to influence a legislative body (direct lobbying)														
c Total lobbying expenditures (add lines 1a and 1b)														
d Other exempt purpose expenditures														
e Total exempt purpose expenditures (add lines 1c and 1d)														
f Lobbying nontaxable amount. Enter the amount from the following table in both columns.														
<table border="1" style="width:100%; border-collapse: collapse;"> <thead> <tr> <th style="width:35%;">If the amount on line 1e, column (a) or (b) is:</th> <th style="width:65%;">The lobbying nontaxable amount is:</th> </tr> </thead> <tbody> <tr> <td>Not over \$500,000</td> <td>20% of the amount on line 1e.</td> </tr> <tr> <td>Over \$500,000 but not over \$1,000,000</td> <td>\$100,000 plus 15% of the excess over \$500,000.</td> </tr> <tr> <td>Over \$1,000,000 but not over \$1,500,000</td> <td>\$175,000 plus 10% of the excess over \$1,000,000.</td> </tr> <tr> <td>Over \$1,500,000 but not over \$17,000,000</td> <td>\$225,000 plus 5% of the excess over \$1,500,000.</td> </tr> <tr> <td>Over \$17,000,000</td> <td>\$1,000,000.</td> </tr> </tbody> </table>	If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:	Not over \$500,000	20% of the amount on line 1e.	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000.	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000.	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000.	Over \$17,000,000	\$1,000,000.		
If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:													
Not over \$500,000	20% of the amount on line 1e.													
Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000.													
Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000.													
Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000.													
Over \$17,000,000	\$1,000,000.													
g Grassroots nontaxable amount (enter 25% of line 1f)														
h Subtract line 1g from line 1a. If zero or less, enter -0-														
i Subtract line 1f from line 1c. If zero or less, enter -0-														
j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?		<input type="checkbox"/> Yes <input type="checkbox"/> No												

4-Year Averaging Period Under Section 501(h)
(Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the instructions for lines 2a through 2f on page 4.)

Lobbying Expenditures During 4-Year Averaging Period					
Calendar year (or fiscal year beginning in)	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) Total
2a Lobbying nontaxable amount					
b Lobbying ceiling amount (150% of line 2a, column(e))					
c Total lobbying expenditures					
d Grassroots nontaxable amount					
e Grassroots ceiling amount (150% of line 2d, column (e))					
f Grassroots lobbying expenditures					

Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

For each "Yes" response to lines 1a through 1i below, provide in Part IV a detailed description of the lobbying activity.

	(a)		(b)
	Yes	No	Amount
1 During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of:			
a Volunteers?		X	
b Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?		X	
c Media advertisements?		X	
d Mailings to members, legislators, or the public?		X	
e Publications, or published or broadcast statements?		X	
f Grants to other organizations for lobbying purposes?		X	
g Direct contact with legislators, their staffs, government officials, or a legislative body?		X	
h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		X	
i Other activities?	X		131.
j Total. Add lines 1c through 1i			131.
2a Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		X	
b If "Yes," enter the amount of any tax incurred under section 4912			
c If "Yes," enter the amount of any tax incurred by organization managers under section 4912			
d If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?			

Part III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6).

	Yes	No
1 Were substantially all (90% or more) dues received nondeductible by members?	1	
2 Did the organization make only in-house lobbying expenditures of \$2,000 or less?	2	
3 Did the organization agree to carry over lobbying and political expenditures from the prior year?	3	

Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part III-A, line 3, is answered "Yes."

1 Dues, assessments and similar amounts from members	1	
2 Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).		
a Current year	2a	
b Carryover from last year	2b	
c Total	2c	
3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues	3	
4 If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?	4	
5 Taxable amount of lobbying and political expenditures (see instructions)	5	

Part IV Supplemental Information

Complete this part to provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A; and Part II-B, line 1. Also, complete this part for any additional information.

PART II-B, LINE 1, LOBBYING ACTIVITIES:

SHARP HEALTHCARE FOUNDATION (SHF) PAYS ANNUAL DUES TO THE ASSOCIATION OF FUNDRAISING PROFESSIONALS (AFP) AND THE ASSOCIATION FOR HEALTHCARE PHILANTHROPY (AHP). AFP AND AHP HAVE DETERMINED THAT A PORTION OF THEIR DUES ARE USED FOR LOBBYING PURPOSES.

SCHEDULE D
(Form 990)

Department of the Treasury
Internal Revenue Service

Supplemental Financial Statements

▶ **Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.**
▶ **Attach to Form 990. ▶ See separate instructions.**

OMB No. 1545-0047

2011

Open to Public Inspection

Name of the organization

SHARP HEALTHCARE FOUNDATION

Employer identification number

95-3492461

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" to Form 990, Part IV, line 6.

	(a) Donor advised funds	(b) Funds and other accounts
1 Total number at end of year		
2 Aggregate contributions to (during year)		
3 Aggregate grants from (during year)		
4 Aggregate value at end of year		
5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control?		<input type="checkbox"/> Yes <input type="checkbox"/> No
6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit?		<input type="checkbox"/> Yes <input type="checkbox"/> No

Part II Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7.

1 Purpose(s) of conservation easements held by the organization (check all that apply).

Preservation of land for public use (e.g., recreation or education) Preservation of an historically important land area

Protection of natural habitat Preservation of a certified historic structure

Preservation of open space

2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year.

	Held at the End of the Tax Year
a Total number of conservation easements	2a
b Total acreage restricted by conservation easements	2b
c Number of conservation easements on a certified historic structure included in (a)	2c
d Number of conservation easements included in (c) acquired after 8/17/06, and not on a historic structure listed in the National Register	2d

3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year ▶ _____

4 Number of states where property subject to conservation easement is located ▶ _____

5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds?

Yes No

6 Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation easements during the year ▶ _____

7 Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year ▶ \$ _____

8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)?

Yes No

9 In Part XIV, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements.

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.

Complete if the organization answered "Yes" to Form 990, Part IV, line 8.

- 1a If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items.
- b If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items:
- (i) Revenues included in Form 990, Part VIII, line 1
- ▶ \$ _____
- (ii) Assets included in Form 990, Part X
- ▶ \$ _____
- 2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items:
- a Revenues included in Form 990, Part VIII, line 1
- ▶ \$ _____
- b Assets included in Form 990, Part X
- ▶ \$ _____

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)

3 Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply):

- a Public exhibition
- b Scholarly research
- c Preservation for future generations
- d Loan or exchange programs
- e Other _____

4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIV.

5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? Yes No

Part IV Escrow and Custodial Arrangements. Complete if the organization answered "Yes" to Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? Yes No

b If "Yes," explain the arrangement in Part XIV and complete the following table:

	Amount
c Beginning balance	1c
d Additions during the year	1d
e Distributions during the year	1e
f Ending balance	1f

2a Did the organization include an amount on Form 990, Part X, line 21? Yes No

b If "Yes," explain the arrangement in Part XIV.

Part V Endowment Funds. Complete if the organization answered "Yes" to Form 990, Part IV, line 10.

	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four years back
1a Beginning of year balance	7,221,406.	7,525,046.	6,616,919.	6,455,982.	
b Contributions	93,034.	-10,684.	7,629.	231,572.	
c Net investment earnings, gains, and losses	927,635.	-207,299.	966,905.	38,551.	
d Grants or scholarships	105,600.	84,068.	66,047.	66,504.	
e Other expenditures for facilities and programs	138,135.	1,589.	0.	42,682.	
f Administrative expenses		0.	0.	0.	
g End of year balance	7,998,340.	7,221,406.	7,525,406.	6,616,919.	

2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:

- a Board designated or quasi-endowment 1.00 %
- b Permanent endowment 99.00 %
- c Temporarily restricted endowment .00 %

The percentages in lines 2a, 2b, and 2c should equal 100%.

3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by:

- (i) unrelated organizations
- (ii) related organizations

	Yes	No
3a(i)		X
3a(ii)		X
3b		

b If "Yes" to 3a(ii), are the related organizations listed as required on Schedule R?

4 Describe in Part XIV the intended uses of the organization's endowment funds.

Part VI Land, Buildings, and Equipment. See Form 990, Part X, line 10.

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land		168,408.		168,408.
b Buildings				
c Leasehold improvements				
d Equipment		85,406.	67,850.	17,556.
e Other				

Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10(c).) 185,964.

Part VII Investments - Other Securities. See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely-held equity interests		
(3) Other		
(A)		
(B)		
(C)		
(D)		
(E)		
(F)		
(G)		
(H)		
(I)		
Total. (Col (b) must equal Form 990, Part X, col (B) line 12.) ▶		

Part VIII Investments - Program Related. See Form 990, Part X, line 13.

(a) Description of investment type	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
(10)		
Total. (Col (b) must equal Form 990, Part X, col (B) line 13.) ▶		

Part IX Other Assets. See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1) DEFERRED PLANNED GIFTS	14,070,744.
(2) PLANNED GIVING RESERVES (ANNUITIES, PIF)	6,520,068.
(3) OTHER RECEIVABLES	476,928.
(4) LOAN RECEIVABLE-SHC INVESTMENT FUND X	29,319,003.
(5)	
(6)	
(7)	
(8)	
(9)	
(10)	
Total. (Column (b) must equal Form 990, Part X, col (B) line 15.) ▶	50,386,743.

Part X Other Liabilities. See Form 990, Part X, line 25.

1. (a) Description of liability	(b) Book value
(1) Federal income taxes	
(2) DEFERRED PLANNED GIFT LIABILITIES	6,455,147.
(3) LINE OF CREDIT (SHC)	4,116,839.
(4) INTERCOMPANY PAYABLE	30,886,239.
(5)	
(6)	
(7)	
(8)	
(9)	
(10)	
(11)	
Total. (Column (b) must equal Form 990, Part X, col (B) line 25.) ▶	41,458,225.

FIN 48 (ASC 740) Footnote. In Part XIV, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740).

Part XI Reconciliation of Change in Net Assets from Form 990 to Audited Financial Statements			
1	Total revenue (Form 990, Part VIII, column (A), line 12)	1	11,877,521.
2	Total expenses (Form 990, Part IX, column (A), line 25)	2	14,482,433.
3	Excess or (deficit) for the year. Subtract line 2 from line 1	3	-2,604,912.
4	Net unrealized gains (losses) on investments	4	2,784,540.
5	Donated services and use of facilities	5	
6	Investment expenses	6	
7	Prior period adjustments	7	
8	Other (Describe in Part XIV.)	8	-368,813.
9	Total adjustments (net). Add lines 4 through 8	9	2,415,727.
10	Excess or (deficit) for the year per audited financial statements. Combine lines 3 and 9	10	-189,185.

Part XII Reconciliation of Revenue per Audited Financial Statements With Revenue per Return			
1	Total revenue, gains, and other support per audited financial statements	1	5,601,979.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:		
a	Net unrealized gains on investments	2a	2,784,540.
b	Donated services and use of facilities	2b	77,904.
c	Recoveries of prior year grants	2c	
d	Other (Describe in Part XIV.)	2d	-117,881.
e	Add lines 2a through 2d	2e	2,744,563.
3	Subtract line 2e from line 1	3	2,857,416.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:		
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	112,630.
b	Other (Describe in Part XIV.)	4b	8,907,475.
c	Add lines 4a and 4b	4c	9,020,105.
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)	5	11,877,521.

Part XIII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return			
1	Total expenses and losses per audited financial statements	1	3,635,057.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:		
a	Donated services and use of facilities	2a	77,904.
b	Prior year adjustments	2b	
c	Other losses	2c	
d	Other (Describe in Part XIV.)	2d	250,932.
e	Add lines 2a through 2d	2e	328,836.
3	Subtract line 2e from line 1	3	3,306,221.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	112,630.
b	Other (Describe in Part XIV.)	4b	11,063,582.
c	Add lines 4a and 4b	4c	11,176,212.
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)	5	14,482,433.

Part XIV Supplemental Information

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, line 8; Part XII, lines 2d and 4b; and Part XIII, lines 2d and 4b. Also complete this part to provide any additional information.

PART V, LINE 4: SHARP HEALTHCARE FOUNDATION HAS 25 BOARD DESIGNATED

AND PERMANENT ENDOWMENTS RESTRICTED FOR A VARIETY OF PURPOSES, SUCH AS

REHABILITATION, EMERGENCY SERVICES, WOMEN'S RESEARCH, ONCOLOGY, NURSING

EDUCATION, LABORATORY, HOSPITAL EQUIPMENT AND TECHNOLOGY, HOSPITAL

LIBRARY, AND MORE.

PART XI, LINE 8 - OTHER ADJUSTMENTS:

PLEDGE WRITE OFF

-368,813.

Part XIV Supplemental Information *(continued)*

PART XII, LINE 2D - OTHER ADJUSTMENTS:

DIRECT EXPENSES ON FUNDRAISING EVENTS & GAMING ACTIVITIES	250,932.
UNCOLLECTIBLE PLEDGES	-368,813.
TOTAL TO SCHEDULE D, PART XII, LINE 2D	-117,881.

PART XII, LINE 4B - OTHER ADJUSTMENTS:

TEMPORARILY RESTRICTED REVENUE	8,756,281.
PERMANENTLY RESTRICTED REVENUE	157,620.
LOSS ON SALE OF ASSETS	-6,426.
TOTAL TO SCHEDULE D, PART XII, LINE 4B	8,907,475.

PART XIII, LINE 2D - OTHER ADJUSTMENTS:

DIRECT EXPENSES ON FUNDRAISING EVENTS & GAMING ACTIVITIES	250,932.
---	----------

PART XIII, LINE 4B - OTHER ADJUSTMENTS:

TEMPORARILY RESTRICTED EXPENSES	11,070,008.
LOSS ON SALE OF ASSETS	-6,426.
TOTAL TO SCHEDULE D, PART XIII, LINE 4B	11,063,582.

PART X, LINE 2: SHARP RECOGNIZES TAX BENEFITS FROM ANY UNCERTAIN TAX POSITIONS ONLY IF IT IS MORE LIKELY THAN NOT THE TAX POSITION WILL BE SUSTAINED, BASED SOLELY ON ITS TECHNICAL MERITS, WITH THE TAXING AUTHORITY HAVING FULL KNOWLEDGE OF ALL RELEVANT INFORMATION. SHARP RECORDS A LIABILITY FOR UNRECOGNIZED TAX BENEFITS FROM UNCERTAIN TAX POSITIONS AS DISCRETE TAX ADJUSTMENTS IN THE FIRST INTERIM PERIOD THAT THE MORE LIKELY THAN NOT THRESHOLD IS NOT MET. SHARP RECOGNIZES DEFERRED TAX ASSETS AND LIABILITIES FOR TEMPORARY DIFFERENCES BETWEEN THE FINANCIAL REPORTING

Part XIV Supplemental Information *(continued)*

BASIS AND THE TAX BASIS OF ITS ASSETS AND LIABILITIES ALONG WITH NET OPERATING LOSS AND TAX CREDIT CARRYOVERS ONLY FOR TAX POSITIONS THAT MEET THE MORE LIKELY THAN NOT RECOGNITION CRITERIA. AT SEPTEMBER 30, 2012 AND 2011, NO SUCH ASSETS OR LIABILITIES WERE RECORDED.

Multiple horizontal lines for supplemental information.

Part II Fundraising Events. Complete if the organization answered "Yes" to Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000.

		(a) Event #1	(b) Event #2	(c) Other events	(d) Total events (add col. (a) through col. (c))	
		SMH GOLF (event type)	SCV GOLF (event type)	2 (total number)		
Revenue	1	Gross receipts	215,066.	170,431.	246,978.	632,475.
	2	Less: Charitable contributions	154,086.	86,680.	167,612.	408,378.
	3	Gross income (line 1 minus line 2)	60,980.	83,751.	79,366.	224,097.
Direct Expenses	4	Cash prizes	0.	0.	0.	
	5	Noncash prizes	15,308.	5,608.	35,104.	56,020.
	6	Rent/facility costs	28,900.	20,420.	0.	49,320.
	7	Food and beverages	22,012.	35,002.	75,260.	132,274.
	8	Entertainment	650.	900.	200.	1,750.
	9	Other direct expenses	653.	2,457.	0.	3,110.
	10	Direct expense summary. Add lines 4 through 9 in column (d)				(242,474)
	11	Net income summary. Combine line 3, column (d), and line 10				-18,377.

Part III Gaming. Complete if the organization answered "Yes" to Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a.

		(a) Bingo	(b) Pull tabs/instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col. (a) through col. (c))
		1	Gross revenue		
Direct Expenses	2	Cash prizes			
	3	Noncash prizes			
	4	Rent/facility costs			
	5	Other direct expenses			
	6	Volunteer labor	<input type="checkbox"/> Yes _____ % <input type="checkbox"/> No	<input type="checkbox"/> Yes _____ % <input type="checkbox"/> No	<input type="checkbox"/> Yes _____ % <input type="checkbox"/> No
7	Direct expense summary. Add lines 2 through 5 in column (d)				()
8	Net gaming income summary. Combine line 1, column d, and line 7				

9 Enter the state(s) in which the organization operates gaming activities: _____
 a Is the organization licensed to operate gaming activities in each of these states? Yes No
 b If "No," explain: _____

 10a Were any of the organization's gaming licenses revoked, suspended or terminated during the tax year? Yes No
 b If "Yes," explain: _____

**SCHEDULE I
(Form 990)**

Department of the Treasury
Internal Revenue Service

OMB No. 1545-0047

2011

Open to Public
Inspection

**Grants and Other Assistance to Organizations,
Governments, and Individuals in the United States**

Complete if the organization answered "Yes" to Form 990, Part IV, line 21 or 22.
▶ Attach to Form 990.

Name of the organization **SHARP HEALTHCARE FOUNDATION** Employer identification number **95-3492461**

Part I General Information on Grants and Assistance

- 1** Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? Yes No
- 2** Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.

Part II Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Check this box if no one recipient received more than \$5,000. Part II can be duplicated if additional space is needed. ▶

1 (a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
SHARP MEMORIAL HOSPITAL 8695 SPECTRUM CENTER BLVD SAN DIEGO, CA 92123-1489	95-37822169	501(C)3	0.	82,922.	FMV	EQUIPMENT	PROGRAM SUPPORT
SHARP MEMORIAL HOSPITAL 8695 SPECTRUM CENTER BLVD SAN DIEGO, CA 92123-1489	95-37822169	501(C)3	7,325,785.	0.			PROGRAM SUPPORT
SHARP HEALTHCARE 8695 SPECTRUM CENTER BLVD SAN DIEGO, CA 92123-1489	95-6077327	501(C)3	0.	100.	FMV	EQUIPMENT	PROGRAM SUPPORT
SHARP HEALTHCARE 8695 SPECTRUM CENTER BLVD SAN DIEGO, CA 92123-1489	95-6077327	501(C)3	1,775,149.	0.			PROGRAM SUPPORT
SHARP CHULA VISTA MEDICAL CENTER 8695 SPECTRUM CENTER BLVD SAN DIEGO, CA 92123-1489	95-2367304	501(C)3	0.	16,667.	FMV	EQUIPMENT	PROGRAM SUPPORT
SHARP CHULA VISTA MEDICAL CENTER 8695 SPECTRUM CENTER BLVD SAN DIEGO, CA 92123-1489	95-2367304	501(C)3	1,061,620.	0.			PROGRAM SUPPORT

- 2** Enter total number of section 501(c)(3) and government organizations listed in the line 1 table **7.**
- 3** Enter total number of other organizations listed in the line 1 table

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990. **Schedule I (Form 990) (2011)**

Part II Continuation of Grants and Other Assistance to Governments and Organizations in the United States (Schedule I (Form 990), Part II.)							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
TORREY PINES KIWANIS FOU 8677 VILLA LA JOLLA DR STE 1144 LA JOLLA, CA 92037	33-0329642	501(C)3	15,000.	0.			PROGRAM SUPPORT
ASSOCIATED STUDENTS SDSU 5250 CAMPANILE DR SAN DIEGO, CA 92182-1948	95-6042622	501(C)3	6,528.	0.			PROGRAM SUPPORT
CAMPANILE FOUNDATION 5500 CAMPANILE DRIVE SAN DIEGO, CA 92182-4124	33-0868418	501(C)3	500,000.	0.			PROGRAM SUPPORT
SAN DIEGO WHEELCHAIR ATHLETIC 2425 FENTON ST CHULA VISTA, CA 91914	56-2386514	501(C)3	10,690.	0.			PROGRAM SUPPORT

Part III Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22.
Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
CONE GRANT	4	50,000.	0.		

Part IV Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information.

SCHEDULE I, PART I, LINE 2: THE ORGANIZATION RAISES FUNDS ON BEHALF OF AND PROVIDES ASSISTANCE TO THE SHARP HEALTHCARE SYSTEM. THE FUNDS RAISED MAY BE RESTRICTED BY THE DONOR FOR A SPECIFIC PURPOSE OR MAY BE UNRESTRICTED. SHARP HEALTHCARE, SHARP MEMORIAL HOSPITAL, AND SHARP CHULA VISTA MEDICAL CENTER SUBMIT REQUESTS FOR SUPPORT BASED ON THE AVAILABILITY OF THESE SPECIFICALLY DESIGNATED FUNDS. FUNDS MAY ALSO BE DISPERSED TO GROSSMONT HOSPITAL CORPORATION AND SHARP CORONADO HOSPITAL AND HEALTHCARE CENTER TO AFFECT A SYSTEM-WIDE INITIATIVE. THE ORGANIZATION MAY ALSO UTILIZE UNRESTRICTED FUNDS TO PROVIDE ADDITIONAL SUPPORT. IN THESE INSTANCES, A

**SCHEDULE J
(Form 990)**

Department of the Treasury
Internal Revenue Service

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 23.

▶ Attach to Form 990. ▶ See separate instructions.

OMB No. 1545-0047

2011

Open to Public Inspection

Name of the organization

SHARP HEALTHCARE FOUNDATION

Employer identification number

95-3492461

Part I Questions Regarding Compensation

	Yes	No								
<p>1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.</p> <table border="0"> <tr> <td><input type="checkbox"/> First-class or charter travel</td> <td><input type="checkbox"/> Housing allowance or residence for personal use</td> </tr> <tr> <td><input type="checkbox"/> Travel for companions</td> <td><input type="checkbox"/> Payments for business use of personal residence</td> </tr> <tr> <td><input type="checkbox"/> Tax indemnification and gross-up payments</td> <td><input checked="" type="checkbox"/> Health or social club dues or initiation fees</td> </tr> <tr> <td><input type="checkbox"/> Discretionary spending account</td> <td><input type="checkbox"/> Personal services (e.g., maid, chauffeur, chef)</td> </tr> </table>	<input type="checkbox"/> First-class or charter travel	<input type="checkbox"/> Housing allowance or residence for personal use	<input type="checkbox"/> Travel for companions	<input type="checkbox"/> Payments for business use of personal residence	<input type="checkbox"/> Tax indemnification and gross-up payments	<input checked="" type="checkbox"/> Health or social club dues or initiation fees	<input type="checkbox"/> Discretionary spending account	<input type="checkbox"/> Personal services (e.g., maid, chauffeur, chef)		
<input type="checkbox"/> First-class or charter travel	<input type="checkbox"/> Housing allowance or residence for personal use									
<input type="checkbox"/> Travel for companions	<input type="checkbox"/> Payments for business use of personal residence									
<input type="checkbox"/> Tax indemnification and gross-up payments	<input checked="" type="checkbox"/> Health or social club dues or initiation fees									
<input type="checkbox"/> Discretionary spending account	<input type="checkbox"/> Personal services (e.g., maid, chauffeur, chef)									
b If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b	X								
2 Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?	2	X								
<p>3 Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director. Explain in Part III.</p> <table border="0"> <tr> <td><input type="checkbox"/> Compensation committee</td> <td><input type="checkbox"/> Written employment contract</td> </tr> <tr> <td><input type="checkbox"/> Independent compensation consultant</td> <td><input type="checkbox"/> Compensation survey or study</td> </tr> <tr> <td><input type="checkbox"/> Form 990 of other organizations</td> <td><input type="checkbox"/> Approval by the board or compensation committee</td> </tr> </table>	<input type="checkbox"/> Compensation committee	<input type="checkbox"/> Written employment contract	<input type="checkbox"/> Independent compensation consultant	<input type="checkbox"/> Compensation survey or study	<input type="checkbox"/> Form 990 of other organizations	<input type="checkbox"/> Approval by the board or compensation committee				
<input type="checkbox"/> Compensation committee	<input type="checkbox"/> Written employment contract									
<input type="checkbox"/> Independent compensation consultant	<input type="checkbox"/> Compensation survey or study									
<input type="checkbox"/> Form 990 of other organizations	<input type="checkbox"/> Approval by the board or compensation committee									
4 During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:										
a Receive a severance payment or change-of-control payment?	4a	X								
b Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b	X								
c Participate in, or receive payment from, an equity-based compensation arrangement?	4c	X								
If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.										
Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9.										
5 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:										
a The organization?	5a	X								
b Any related organization?	5b	X								
If "Yes" to line 5a or 5b, describe in Part III.										
6 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:										
a The organization?	6a	X								
b Any related organization?	6b	X								
If "Yes" to line 6a or 6b, describe in Part III.										
7 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III	7	X								
8 Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8	X								
9 If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?	9									

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2011

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name	(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation reported as deferred in prior Form 990
	(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
1 WILLIAM LITTLEJOHN	(i)	0.	0.	0.	0.	0.	0.
	(ii)	298,514.	60,165.	21,705.	14,099.	409,624.	0.
2 COLLEEN MCNALLY, M.D.	(i)	0.	0.	0.	0.	0.	0.
	(ii)	157,213.	0.	0.	0.	157,213.	0.
3 MICHAEL MURPHY	(i)	0.	0.	0.	0.	0.	0.
	(ii)	1,084,909.	184,453.	52,796.	75,714.	1,413,013.	0.
4 MARSHA LUBICK	(i)	0.	0.	0.	0.	0.	0.
	(ii)	168,800.	32,814.	19,070.	11,926.	244,028.	0.
5 KATHRYN DUFF	(i)	0.	0.	0.	0.	0.	0.
	(ii)	179,022.	32,568.	557.	8,782.	227,762.	0.
6 PAMELA BARNETT	(i)	0.	0.	0.	0.	0.	0.
	(ii)	115,332.	10,188.	6,830.	6,936.	150,302.	0.
7	(i)						
(ii)							
8	(i)						
(ii)							
9	(i)						
(ii)							
10	(i)						
(ii)							
11	(i)						
(ii)							
12	(i)						
(ii)							
13	(i)						
(ii)							
14	(i)						
(ii)							
15	(i)						
(ii)							
16	(i)						
(ii)							

Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

PART I, LINE 1A: THE ORGANIZATION PAYS UNIVERSITY CLUB DUES FOR WILLIAM S. LITTLEJOHN, SVP/CEO FOUNDATIONS, FOR BUSINESS PURPOSES, AND THEREFORE, THE AMOUNT WAS NOT REPORTED AS TAXABLE COMPENSATION.

PART I, LINE 4B: SHARP HEALTHCARE ("COMPANY") SPONSORS AN EXECUTIVE FLEXIBLE BENEFIT PLAN ("PLAN") TO PROVIDE DESIGNATED EXECUTIVES WITH A REASONABLE LEVEL OF BENEFITS IN RETURN FOR THEIR CONTINUED EMPLOYMENT WITH THE COMPANY. THE PLAN IS ADMINISTERED ON A PLAN YEAR BASIS OF JANUARY 1 TO DECEMBER 31. CHANGES IN FLEXIBLE BENEFIT OPTIONS ARE PERMITTED ANNUALLY, EFFECTIVE JANUARY 1 OF THE NEW PLAN YEAR. THE PROVISIONS OF THE PLAN, WHICH WERE RESTATED EFFECTIVE AS OF DECEMBER 31, 2008, ARE DESCRIBED BELOW AS RESTATED. THE PLAN IS AVAILABLE TO THE CHIEF EXECUTIVE OFFICER, EXECUTIVE VICE PRESIDENT OF HOSPITAL OPERATIONS, AND SENIOR VICE PRESIDENTS. THE FLEXIBLE BENEFIT ALLOWANCE AVAILABLE TO EACH PARTICIPANT EACH PLAN YEAR SHALL EQUAL THE SUM OF THE FOLLOWING:

- A COMPANY PROVIDED BASE ALLOWANCE EQUAL TO 18% OF THE PARTICIPANT'S BASE SALARY

Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

- A PARTICIPANT DEFERRAL UP TO 6% OF THE PARTICIPANT'S PRE-TAX BASE SALARY FOR SUCH PLAN YEAR AS ELECTED BY THE PARTICIPANT

- A COMPANY MATCH SHOULD THE PARTICIPANT MAKE AN ELECTIVE DEFERRAL FOR A PLAN YEAR. THE COMPANY MATCH BEGINS AT 2% FOR THE FIRST 1% ELECTIVE DEFERRAL AND INCREASES 0.5% FOR EACH ADDITIONAL 1% ELECTIVE DEFERRAL, TO A MAXIMUM MATCH OF 4.5% ON A 6% ELECTIVE DEFERRAL.

THE PLAN ALLOWS PARTICIPANTS TO USE THE FLEXIBLE BENEFIT ALLOWANCE TO PURCHASE ADDITIONAL LONG-TERM DISABILITY COVERAGE, LONG-TERM CARE COVERAGE, AND FLEXIBLE SURVIVOR COVERAGE/ACCUMULATION BENEFITS (LIFE INSURANCE).

PARTICIPANTS IN THE FLEXIBLE SURVIVOR COVERAGE/ACCUMULATION BENEFITS PLAN PREVIOUSLY COULD ELECT TO APPLY FLEXIBLE BENEFIT ALLOWANCE TO ACQUIRE ADDITIONAL SURVIVOR COVERAGE, OR TOWARD DEPOSITS TO THE SUPPLEMENTAL SURVIVOR ACCUMULATION BENEFIT PLAN ("SSAB") TO FUND POST-RETIREMENT SURVIVOR BENEFITS, SUBJECT TO THE ERISA LIMIT PROVIDED THEIR POLICIES WERE ISSUED PRIOR TO SEPTEMBER 18, 2003. THE COMPANY SHALL AUTOMATICALLY CONTINUE WHATEVER ELECTIVE COVERAGE AND ADDITIONAL DEPOSIT ELECTIONS THAT WERE IN PLACE FOR THE SSAB DURING THE 2008 PLAN YEAR. NO ELECTIVE COVERAGE OR ADDITIONAL DEPOSITS WERE AVAILABLE TO PARTICIPANTS WHOSE POLICIES WERE

Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

ISSUED ON OR AFTER SEPTEMBER 18, 2003. ANY FLEXIBLE BENEFIT ALLOWANCE THAT REMAINS AFTER PURCHASING THESE ADDITIONAL COVERAGES SHALL BE PAID TO THE PARTICIPANT IN CASH IN EQUAL INSTALLMENTS THROUGHOUT THE PLAN YEAR, NOT LESS FREQUENTLY THAN QUARTERLY. IF THE PARTICIPANT SEPARATES FROM SERVICE DURING THE PLAN YEAR, THE PARTICIPANT FORFEITS ANY UNPAID ALLOWANCE.

PART I, LINE 3:

THE COMPENSATION COMMITTEE OF SHARP HEALTHCARE, THE PARENT ORGANIZATION, ESTABLISHES THE COMPENSATION OF THE CHIEF EXECUTIVE OFFICER. THE COMPENSATION COMMITTEE ENGAGES INDEPENDENT COMPENSATION CONSULTANTS AND THE AMOUNT IS APPROVED BY BOTH THE COMPENSATION COMMITTEE AND BOARD OF DIRECTORS.

**SCHEDULE M
(Form 990)**

Noncash Contributions

OMB No. 1545-0047

2011

Open to Public Inspection

Department of the Treasury
Internal Revenue Service

▶ **Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.**
▶ **Attach to Form 990.**

Name of the organization: **SHARP HEALTHCARE FOUNDATION** Employer identification number: **95-3492461**

Part I Types of Property

	(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	(d) Method of determining noncash contribution amounts
1 Art - Works of art				
2 Art - Historical treasures				
3 Art - Fractional interests				
4 Books and publications				
5 Clothing and household goods	X		31,633.	DONOR VALUATION
6 Cars and other vehicles	X	7	29,350.	SALE PRICE
7 Boats and planes				
8 Intellectual property				
9 Securities - Publicly traded	X	3	17,392.	FMV
10 Securities - Closely held stock				
11 Securities - Partnership, LLC, or trust interests				
12 Securities - Miscellaneous				
13 Qualified conservation contribution - Historic structures				
14 Qualified conservation contribution - Other				
15 Real estate - Residential				
16 Real estate - Commercial				
17 Real estate - Other	X	2	8,408.	APPRAISAL
18 Collectibles	X	4	8,241.	DONOR VALUATION
19 Food inventory				
20 Drugs and medical supplies	X	5	82,153.	DONOR VALUATION
21 Taxidermy				
22 Historical artifacts				
23 Scientific specimens				
24 Archeological artifacts				
25 Other ▶ (<u>EQUIPMENT</u>)	X	2	8,675.	DONOR VALUATION
26 Other ▶ (<u>GIFT CERTIFIC</u>)	X	9	6,908.	DONOR VALUATION
27 Other ▶ (_____)				
28 Other ▶ (_____)				

29 Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part IV, Donee Acknowledgement **29** **36**

	Yes	No
30a During the year, did the organization receive by contribution any property reported in Part I, lines 1-28 that it must hold for at least three years from the date of the initial contribution, and which is not required to be used for exempt purposes for the entire holding period?		X
b If "Yes," describe the arrangement in Part II.		
31 Does the organization have a gift acceptance policy that requires the review of any non-standard contributions?	X	
32a Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash contributions?	X	
b If "Yes," describe in Part II.		
33 If the organization did not report an amount in column (c) for a type of property for which column (a) is checked, describe in Part II.		

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990. Schedule M (Form 990) (2011)

Part II **Supplemental Information.** Complete this part to provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

SCHEDULE M, PART I, COLUMN (B): THE NUMBER OF CONTRIBUTIONS IS BASED ON THE NUMBER OF DONATED GIFTS OR GIFT PACKAGES.

SCHEDULE M, LINE 32B: STOCK GIFTS ARE TRANSFERRED TO THE INVESTMENT MANAGER TO BE SOLD. VEHICLES (EXCEPT THOSE DONATED FOR ORGANIZATIONAL USE) ARE SOLD AT AUCTION.

SCHEDULE O
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on
Form 990 or 990-EZ or to provide any additional information.
▶ Attach to Form 990 or 990-EZ.

OMB No. 1545-0047

2011

Open to Public
Inspection

Name of the organization

SHARP HEALTHCARE FOUNDATION

Employer identification number
95-3492461

FORM 990, PART III, LINE 1:

ORGANIZATION'S MISSION

TO ENGAGE IN THE SOLICITATION, RECEIPT AND ADMINISTRATION OF PROPERTY,
AND FROM TIME TO TIME TO DISBURSE SUCH PROPERTY AND THE INCOME

THEREFROM TO, OR FOR THE BENEFIT OF, THE SAN DIEGO HOSPITAL

ASSOCIATION, A CALIFORNIA NONPROFIT PUBLIC BENEFIT CORPORATION WHICH IS
TAX-EXEMPT UNDER SECTION 501(C)(3) OF THE INTERNAL REVENUE CODE, AND

ITS NONPROFIT SUBSIDIARIES WHICH ARE TAX-EXEMPT UNDER SECTION 501(C)(3)

OF THE INTERNAL REVENUE CODE. DISTRIBUTIONS FOR SHARP REES-STEALY

CORPORATION SHALL BE LIMITED TO FUNDS DESIGNATED BY THE DONOR FOR THAT

PURPOSE. SUCH DISBURSEMENTS SHALL BE USED BY THE FOREGOING ENTITIES

FOR THE FOLLOWING PURPOSES: (1) MAJOR CAPITAL EXPENDITURES; (2) MAJOR

RENOVATION OF BUILDINGS; (3) MAJOR EQUIPMENT PURCHASES; (4) MEDICAL AND

OTHER PROFESSIONAL HEALTH CARE EDUCATION; (5) COMMUNITY HEALTH

EDUCATION; AND (6) MEDICAL RESEARCH. THE CORPORATION MAY ALSO SOLICIT,

RECEIVE AND ADMINISTER FUNDS IN THE FORM OF DONOR-ADVISED FUNDS,

SUBJECT TO THE FOLLOWING CONDITIONS: (1) THE BOARD OF DIRECTORS OF THE

CORPORATION MAY CONSIDER THE RECOMMENDATIONS OF DONORS FOR

DISTRIBUTIONS FROM SAID FUNDS BUT SHALL AT ALL TIMES HAVE AND RETAIN

SOLE AUTHORITY OVER SUCH DISTRIBUTIONS; AND (2) DISTRIBUTIONS FROM ANY

SUCH FUND MAY, IN THE SOLE DISCRETION OF THE CORPORATION'S BOARD OF

DIRECTORS, BE MADE TO OR FOR THE BENEFIT OF ONE OR MORE ORGANIZATIONS

OTHER THAN SAN DIEGO HOSPITAL ASSOCIATION OR A NONPROFIT TAX-EXEMPT

SUBSIDIARY OF SAN DIEGO HOSPITAL ASSOCIATION, PROVIDED THAT ANY SUCH

ORGANIZATION IS AN ORGANIZATION DESCRIBED IN SECTIONS 170(B)(1)(A),

170(C), 2055(A), AND 2522(A) OF THE INTERNAL REVENUE CODE OF 1986, AS

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule O (Form 990 or 990-EZ) (2011)

132211
01-23-12

Name of the organization

SHARP HEALTHCARE FOUNDATION

Employer identification number

95-3492461

AMENDED.

FORM 990, PART V, LINE 2A:

NUMBER OF EMPLOYEES

SHARP HEALTHCARE FOUNDATION EMPLOYEES' SALARIES AND WAGES ARE PAID UNDER SHARP HEALTHCARE'S TAX ID NUMBER (EIN 95-6077327), AND AS SUCH ARE ALSO REPORTED ON SHARP HEALTHCARE'S FORM 990.

FORM 990, PART VI, SECTION A, LINE 6: SHARP HEALTHCARE (FEIN 95-6077327) IS THE SOLE MEMBER OF SHARP HEALTHCARE FOUNDATION.

FORM 990, PART VI, SECTION A, LINE 7A: SHARP HEALTHCARE, AS THE SOLE MEMBER OF THE CORPORATION, HAS THE RIGHT TO ELECT AND REMOVE MOST BOARD MEMBERS.

FORM 990, PART VI, SECTION A, LINE 7B: SHARP HEALTHCARE, AS THE SOLE MEMBER OF THE CORPORATION, HAS THE RIGHT TO ELECT AND REMOVE MOST BOARD MEMBERS. SHARP HEALTHCARE ALSO RETAINS THE APPROVAL RIGHTS AFFORDED MEMBERS FOR CERTAIN SIGNIFICANT TRANSACTIONS (E.G. DISSOLUTION OR SALE OR TRANSFER OF ALL OR SUBSTANTIALLY ALL OF THE ASSETS).

FORM 990, PART VI, SECTION B, LINE 11: THE FINAL FORM 990 IS PLACED ON THE ORGANIZATION'S INTRANET, PRIOR TO THE FILING DATE, WHERE IT IS VIEWABLE FOR COMMENT FROM ALL MEMBERS OF THE GOVERNING BODY. THE REVIEW PROCESS INCLUDES MULTIPLE LEVELS OF REVIEW INCLUDING KEY CORPORATE AND ENTITY FINANCE DEPARTMENT PERSONNEL COMPRISED OF THE DIRECTOR OF TAX & ACCOUNTING, VICE

Name of the organization

SHARP HEALTHCARE FOUNDATION

Employer identification number

95-3492461

PRESIDENT OF FINANCE, SENIOR VICE PRESIDENT AND CHIEF FINANCIAL OFFICER, AND ENTITY CHIEF EXECUTIVE OFFICER. ADDITIONALLY, THE ORGANIZATION CONTRACTS WITH ERNST & YOUNG, AN INDEPENDENT ACCOUNTING FIRM, FOR REVIEW OF THE FORM 990.

FORM 990, PART VI, SECTION B, LINE 12C: SHARP HEALTHCARE FOUNDATION HAS A WRITTEN CONFLICT OF INTEREST POLICY WHICH HAS BEEN REVIEWED AND APPROVED BY THE SHARP HEALTHCARE FOUNDATION GOVERNING BOARD. SHARP HEALTHCARE FOUNDATION IS COMMITTED TO PREVENTING ANY PARTICIPANT OF THE CORPORATION FROM GAINING ANY PERSONAL BENEFIT FROM INFORMATION RECEIVED OR FROM ANY TRANSACTION OF SHARP. ONE COMPONENT OF THE WRITTEN CONFLICT OF INTEREST POLICY REQUIRES THAT BOARD MEMBERS, CORPORATE OFFICERS, SENIOR VICE PRESIDENTS AND CHIEF EXECUTIVE OFFICER(S) SUBMIT A CONFLICT OF INTEREST STATEMENT ANNUALLY TO LEGAL SERVICES/SENIOR VICE PRESIDENT OF LEGAL SERVICES WHO WILL REVIEW ALL STATEMENTS. IN ADDITION, ALL VICE PRESIDENTS AND ANY EMPLOYEES IN THE PURCHASING/SUPPLY CHAIN, AUDIT AND COMPLIANCE, AND CASE MANAGEMENT/DISCHARGE PLANNING DEPARTMENTS ARE REQUIRED TO COMPLETE AN ONLINE CONFLICT OF INTEREST QUESTIONNAIRE ANNUALLY THAT IS REVIEWED BY THE CONFLICT REVIEW COMMITTEE COMPRISED OF EMPLOYEES FROM SHARP'S LEGAL, COMPLIANCE, AND INTERNAL AUDIT DEPARTMENTS. IN CONNECTION WITH ANY TRANSACTION OR ARRANGEMENT, WHICH MAY CREATE AN ACTUAL OR POSSIBLE CONFLICT OF INTEREST, THE PERSON SHALL DISCLOSE IN WRITING THE EXISTENCE AND NATURE OF HIS/HER FINANCIAL INTEREST AND ALL MATERIAL FACTS. BOARD MEMBERS, CORPORATE OFFICERS, SENIOR VICE PRESIDENTS, AND THE CHIEF EXECUTIVE OFFICER(S) SHALL MAKE SUCH DISCLOSURES DIRECTLY TO THE CHAIRMAN OF THE BOARD, AND TO THE MEMBERS OF THE COMMITTEE WITH THE BOARD DESIGNATED POWERS CONSIDERING THE PROPOSED TRANSACTION OR ARRANGEMENT. UPON DISCLOSURE OF THE FINANCIAL INTEREST AND ALL MATERIAL FACTS, THE BOARD MEMBER, CORPORATE

Name of the organization

SHARP HEALTHCARE FOUNDATION

Employer identification number

95-3492461

OFFICER, SENIOR VICE PRESIDENT OR THE CHIEF EXECUTIVE OFFICER(S) MAKING SUCH DISCLOSURES SHALL LEAVE THE BOARD OR THE COMMITTEE MEETING WHILE THE FINANCIAL INTEREST IS DISCUSSED AND VOTED UPON. THE REMAINING BOARD OR COMMITTEE MEMBERS SHALL DECIDE IF A CONFLICT OF INTEREST EXISTS. IN CERTAIN INSTANCES, SUCH AS IF SOMEONE TAKES A BOARD SEAT ON A COMPETITOR'S BOARD OF DIRECTORS OR HAS A ROLE WITH AN ORGANIZATION WHEREBY THE INFORMATION THAT THEY MAY OBTAIN FROM SHARP WOULD PUT THEM IN A CONSISTENT CONFLICT WITH THEIR TWO ROLES, THE CONFLICT COULD CALL FOR THE INDIVIDUAL'S REMOVAL FROM THE BOARD. THE BYLAWS FOR THE ORGANIZATION PROVIDE FOR THE ABILITY TO REMOVE DIRECTORS IN ACCORDANCE WITH SECTION 5222 OF THE CALIFORNIA CORPORATIONS CODE. THIS CAN GENERALLY BE DONE ON A "FOR CAUSE" OR A "NO CAUSE" BASIS BY THE ACTION OF THE MEMBER.

FORM 990, PART VI, SECTION B, LINE 15: THE PERSONNEL COMMITTEE OF SHARP HEALTHCARE RETAINS AN INDEPENDENT COMPENSATION CONSULTING FIRM TO REVIEW THE TOTAL COMPENSATION PAID TO EXECUTIVE MANAGEMENT (CEO/PRESIDENT, EXECUTIVE VICE PRESIDENT OF HOSPITAL OPERATIONS, AND SENIOR VICE PRESIDENTS) AND COMPARES IT TO THE TOTAL COMPENSATION PAID TO SIMILAR POSITIONS WITH LIKE INSTITUTIONS. THE INFORMATION IS PRESENTED TO THE PERSONNEL COMMITTEE OF THE BOARD OF DIRECTORS BY THE INDEPENDENT CONSULTANT. THE PERSONNEL COMMITTEE IS COMPRISED OF BOARD MEMBERS WHO ARE NOT PHYSICIANS AND WHO ARE NOT COMPENSATED IN ANY WAY BY THE ORGANIZATION. THE PERSONNEL COMMITTEE APPROVES THE TOTAL COMPENSATION FOR THE PRESIDENT/CHIEF EXECUTIVE OFFICER AND REVIEWS AND APPROVES THE COMPENSATION AND COMPENSATION SALARY RANGES FOR THE REMAINDER OF THE EXECUTIVE TEAM. THE PERSONNEL COMMITTEE PRESENTS ITS DECISION TO THE BOARD OF DIRECTORS. THE PERSONNEL COMMITTEE RETAINS MINUTES OF ITS MEETINGS.

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THE COMPENSATION AND BENEFITS DEPARTMENT ENGAGES A THIRD PARTY INDEPENDENT CONSULTANT TO CONDUCT A COMPENSATION STUDY COVERING OFFICERS AND KEY EMPLOYEES. THE INDEPENDENT THIRD PARTY COMPARES BASE SALARIES TO SIMILAR POSITIONS WITH LIKE INSTITUTIONS. THE INFORMATION IS REVIEWED BY THE COMPENSATION AND BENEFITS DEPARTMENT AND IS PRESENTED TO THE PRESIDENT/CHIEF EXECUTIVE OFFICER, THE EXECUTIVE VICE PRESIDENT OF HOSPITAL OPERATIONS AND THE APPROPRIATE SENIOR VICE PRESIDENT FOR REVIEW AND APPROVAL.

FORM 990, PART VI, SECTION C, LINE 19: POLICIES ARE CONSIDERED PROPRIETARY INFORMATION, HOWEVER IN SHARP HEALTHCARE'S PUBLICLY AVAILABLE CODE OF CONDUCT, SHARP OUTLINES ITS CONFLICT OF INTEREST POLICIES IN A USER FRIENDLY MANNER. THE ANNUAL AUDITED FINANCIAL STATEMENTS OF THE CONSOLIDATED GROUP ARE PUBLISHED ON THE DACBOND.COM WEBSITE (WWW.DACBOND.COM), ARE ATTACHED TO THE FORM 990 FILED FOR EACH OF THE SHARP HOSPITALS, AND ARE AVAILABLE UPON REQUEST. THE ANNUAL AUDITED FINANCIAL STATEMENTS INCLUDE COMBINING SCHEDULES WHICH DISCLOSE THE FINANCIAL RESULTS (BALANCE SHEET, STATEMENT OF OPERATIONS, STATEMENT OF CHANGES IN NET ASSETS) FOR EACH ENTITY OF THE CONSOLIDATED GROUP. QUARTERLY FINANCIAL STATEMENTS OF SHARP'S OBLIGATED GROUP ARE PUBLISHED ON THE DACBOND.COM WEBSITE (WWW.DACBOND.COM).

FORM 990, PART VII, SECTION A:

HOURS PER WEEK DEDICATED TO RELATED ORGANIZATIONS

MICHAEL MURPHY: 30-SHC, 6-SMH, 6-GHC, 4-SCVMC, 4-SCHHC, 6-SHP

COLLEEN MCNALLY: 20-SMH

BETTY COOPER: 35-SMH

HENRY KILLMAR: 3-SHC

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JOSEPH STRAZZERI: 2-SHC

KENNETH ROTH: 10-SHC

JAMES REOPELLE: 2-SCHHC

MARK TAMSEN: 2-SCHHC

JOANNE BOYLE: 2-GHF

WILLIAM LITTLEJOHN: 100% OF HOURS REPORTED ON PART VII ARE DEDICATED TO
SHARP HEALTHCARE FOUNDATION.

MARSHA LUBICK: 100% OF HOURS REPORTED ON PART VII ARE DEDICATED TO
SHARP HEALTHCARE FOUNDATION.

KATHRYN DUFF: 100% OF HOURS REPORTED ON PART VII ARE DEDICATED TO SHARP
HEALTHCARE FOUNDATION.

PAMELA BARNETT: 100% OF HOURS REPORTED ON PART VII ARE DEDICATED TO
SHARP HEALTHCARE FOUNDATION.

SUSAN RESSMEYER: 100% OF HOURS REPORTED ON PART VII ARE DEDICATED TO
SHARP HEALTHCARE FOUNDATION.

JAMES SARDINA: 100% OF HOURS REPORTED ON PART VII ARE DEDICATED TO
SHARP HEALTHCARE FOUNDATION.

FORM 990, PART XI, LINE 5, CHANGES IN NET ASSETS:

NET UNREALIZED GAINS ON INVESTMENTS: 2,784,540.

PLEDGE WRITE OFF -368,813.

TOTAL TO FORM 990, PART XI, LINE 5 2,415,727.

FORM 5471

FORM 5471 HAS BEEN FILED ON BEHALF OF BY SHARP HEALTHCARE (FEIN
95-6077327).

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FORM 990, PART III, LINE 4A:

COMMUNITY BENEFITS REPORT

AN OVERVIEW OF SHARP HEALTHCARE

SHARP IS AN INTEGRATED, REGIONAL HEALTH CARE DELIVERY SYSTEM BASED IN SAN DIEGO, CALIF. THE SHARP SYSTEM INCLUDES FOUR ACUTE CARE HOSPITALS; THREE SPECIALTY HOSPITALS; TWO AFFILIATED MEDICAL GROUPS; 20 MEDICAL CLINICS; FIVE URGENT CARE FACILITIES; THREE SKILLED NURSING FACILITIES; TWO INPATIENT REHABILITATION CENTERS; HOME HEALTH, HOSPICE, AND HOME INFUSION PROGRAMS; NUMEROUS OUTPATIENT FACILITIES AND PROGRAMS; AND A VARIETY OF OTHER COMMUNITY HEALTH EDUCATION PROGRAMS AND RELATED SERVICES. SHARP OFFERS A FULL CONTINUUM OF CARE, INCLUDING: EMERGENCY CARE, HOME CARE, HOSPICE CARE, INPATIENT CARE, LONG-TERM CARE, MENTAL HEALTH CARE, OUTPATIENT CARE, PRIMARY AND SPECIALTY CARE, REHABILITATION, AND URGENT CARE.

SHARP ALSO HAS A KNOX-KEENE-LICENSED CARE SERVICE PLAN, SHARP HEALTH PLAN (SHP). SERVING A POPULATION OF APPROXIMATELY 3 MILLION IN SAN DIEGO COUNTY, AS OF SEPTEMBER 30, 2012, SHARP IS LICENSED TO OPERATE 2,069 BEDS, HAS APPROXIMATELY 2,600 SHARP-AFFILIATED PHYSICIANS AND NEARLY 15,500 EMPLOYEES.

FOUR ACUTE CARE HOSPITALS:

SHARP CHULA VISTA MEDICAL CENTER (343 BEDS)

THE LARGEST PROVIDER OF HEALTH CARE SERVICES IN SAN DIEGO'S RAPIDLY EXPANDING SOUTH BAY, SHARP CHULA VISTA MEDICAL CENTER (SCVMC) OPERATES THE REGION'S BUSIEST EMERGENCY DEPARTMENT (ED) AND IS THE CLOSEST

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HOSPITAL TO THE BUSIEST INTERNATIONAL BORDER IN THE WORLD.

SHARP CORONADO HOSPITAL AND HEALTHCARE CENTER (181 BEDS)

SHARP CORONADO HOSPITAL AND HEALTHCARE CENTER (SCHHC), AN ACUTE CARE HOSPITAL, PROVIDES SERVICES THAT INCLUDE SUB-ACUTE AND LONG-TERM CARE, REHABILITATION THERAPIES, JOINT REPLACEMENT SURGERY, HOSPICE AND EMERGENCY SERVICES.

SHARP GROSSMONT HOSPITAL (536 BEDS)

SHARP GROSSMONT HOSPITAL (SGH) IS THE LARGEST PROVIDER OF HEALTH CARE SERVICES IN SAN DIEGO'S EAST COUNTY, AND HAS ONE OF THE BUSIEST EDS IN SAN DIEGO COUNTY (SDC).

SHARP MEMORIAL HOSPITAL (675 BEDS)

A REGIONAL TERTIARY CARE LEADER, SHARP MEMORIAL HOSPITAL (SMH) PROVIDES SPECIALIZED CARE IN TRAUMA, ONCOLOGY, ORTHOPEDICS, ORGAN TRANSPLANTATION, CARDIOLOGY AND REHABILITATION.

THREE SPECIALTY CARE HOSPITALS:

SHARP MARY BIRCH HOSPITAL FOR WOMEN & NEWBORNS (169 BEDS)

A FREESTANDING WOMEN'S HOSPITAL SPECIALIZING IN OBSTETRICS, GYNECOLOGY, GYNECOLOGIC ONCOLOGY, AND NEONATAL INTENSIVE CARE, SHARP MARY BIRCH HOSPITAL FOR WOMEN & NEWBORNS (SMBHWN) DELIVERS MORE BABIES THAN ANY OTHER PRIVATE HOSPITAL IN CALIFORNIA.

SHARP MESA VISTA HOSPITAL (149 BEDS)

THE LARGEST PRIVATE FREESTANDING PSYCHIATRIC HOSPITAL IN CALIFORNIA,

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SHARP MESA VISTA HOSPITAL (SMV) IS A PREMIER PROVIDER OF BEHAVIORAL HEALTH SERVICES.

SHARP MCDONALD CENTER (16 BEDS)

SHARP MCDONALD CENTER (SMC) IS SAN DIEGO COUNTY'S ONLY LICENSED CHEMICAL DEPENDENCY RECOVERY HOSPITAL.

COLLECTIVELY, THE OPERATIONS OF SMH, SMBHWN, SMV AND SMC ARE REPORTED UNDER THE NONPROFIT PUBLIC BENEFIT CORPORATION OF SMH, AND ARE REFERRED TO HEREIN AS THE SHARP METROPOLITAN MEDICAL CAMPUS (SMMC). THE OPERATIONS OF SHARP REES-STEALY MEDICAL CENTERS (SRS) ARE INCLUDED WITHIN THE NONPROFIT PUBLIC BENEFIT CORPORATION OF SHARP, THE PARENT ORGANIZATION. THE OPERATIONS OF SHARP GROSSMONT HOSPITAL (SGH) ARE REPORTED UNDER THE NONPROFIT PUBLIC BENEFIT CORPORATION GROSSMONT HOSPITAL CORPORATION.

MISSION STATEMENT

IT IS SHARP'S MISSION TO IMPROVE THE HEALTH OF THOSE IT SERVES WITH A COMMITMENT TO EXCELLENCE IN ALL THAT IT DOES. SHARP'S GOAL IS TO OFFER QUALITY CARE AND SERVICES THAT SET COMMUNITY STANDARDS, EXCEED PATIENT EXPECTATIONS, AND ARE PROVIDED IN A CARING, CONVENIENT, COST-EFFECTIVE AND ACCESSIBLE MANNER.

VISION

SHARP'S VISION IS TO BECOME THE BEST HEALTH SYSTEM IN THE UNIVERSE.

SHARP WILL ATTAIN THIS POSITION BY TRANSFORMING THE HEALTH CARE

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EXPERIENCE THROUGH A CULTURE OF CARING, QUALITY, SERVICE, INNOVATION

AND EXCELLENCE. SHARP WILL BE RECOGNIZED BY EMPLOYEES, PHYSICIANS,

PATIENTS, VOLUNTEERS AND THE COMMUNITY AS THE BEST PLACE TO WORK, THE

BEST PLACE TO PRACTICE MEDICINE AND THE BEST PLACE TO RECEIVE CARE.

SHARP WILL BE KNOWN AS AN EXCELLENT COMMUNITY CITIZEN, EMBODYING AN

ORGANIZATION OF PEOPLE WORKING TOGETHER TO DO THE RIGHT THING EVERY DAY

TO IMPROVE THE HEALTH AND WELL-BEING OF THOSE IT SERVES.

VALUES

* INTEGRITY

- TRUSTWORTHINESS, RESPECT, COMMITMENT TO ORGANIZATIONAL VALUES, AND

DECISION MAKING

* CARING

- SERVICE ORIENTATION, COMMUNICATION, TEAMWORK AND COLLABORATION,

SERVING AND DEVELOPING OTHERS, AND CELEBRATION

* INNOVATION

- CREATIVITY, CONTINUOUS IMPROVEMENT, INITIATING BREAKTHROUGHS, AND

SELF-DEVELOPMENT

* EXCELLENCE

- QUALITY, SAFETY, OPERATIONAL AND SERVICE EXCELLENCE, FINANCIAL

RESULTS, AND ACCOUNTABILITY

CULTURE: THE SHARP EXPERIENCE

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FOR MORE THAN 12 YEARS, SHARP HAS BEEN ON A JOURNEY TO TRANSFORM THE HEALTH CARE EXPERIENCE FOR PATIENTS AND THEIR FAMILIES, PHYSICIANS AND STAFF. THROUGH A SWEEPING ORGANIZATION-WIDE PERFORMANCE AND EXPERIENCE IMPROVEMENT INITIATIVE CALLED THE SHARP EXPERIENCE, THE ENTIRE SHARP TEAM HAS RECOMMITTED TO PURPOSE, WORTHWHILE WORK, AND CREATING THE KIND OF HEALTH CARE PEOPLE WANT AND DESERVE. THIS WORK HAS ADDED DISCIPLINE AND FOCUS TO EVERY PART OF THE ORGANIZATION, HELPING TO MAKE SHARP ONE OF THE NATION'S TOP-RANKED HEALTH CARE SYSTEMS. SHARP IS SAN DIEGO'S HEALTH CARE LEADER BECAUSE IT REMAINS FOCUSED ON THE MOST IMPORTANT ELEMENT OF THE HEALTH CARE EQUATION: THE PEOPLE.

THROUGH THIS EXTRAORDINARY INITIATIVE, SHARP IS TRANSFORMING THE HEALTH CARE EXPERIENCE IN SAN DIEGO BY STRIVING TO BE:

* THE BEST PLACE TO WORK: ATTRACTING AND RETAINING HIGHLY SKILLED AND PASSIONATE STAFF MEMBERS WHO ARE FOCUSED ON PROVIDING QUALITY HEALTH CARE AND BUILDING A CULTURE OF TEAMWORK, RECOGNITION, CELEBRATION, AND PROFESSIONAL AND PERSONAL GROWTH. THIS COMMITMENT TO SERVING PATIENTS AND SUPPORTING ONE ANOTHER WILL MAKE SHARP "THE BEST HEALTH SYSTEM IN THE UNIVERSE."

* THE BEST PLACE TO PRACTICE MEDICINE: CREATING AN ENVIRONMENT IN WHICH PHYSICIANS ENJOY POSITIVE, COLLABORATIVE RELATIONSHIPS WITH NURSES AND OTHER CAREGIVERS; EXPERIENCE UNSURPASSED SERVICE AS VALUED CUSTOMERS; HAVE ACCESS TO STATE-OF-THE-ART EQUIPMENT AND CUTTING-EDGE TECHNOLOGY; AND ENJOY THE CAMARADERIE OF THE HIGHEST-CALIBER MEDICAL STAFF AT SAN DIEGO'S HEALTH CARE LEADER.

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* THE BEST PLACE TO RECEIVE CARE: PROVIDING A NEW STANDARD OF SERVICE IN THE HEALTH CARE INDUSTRY, MUCH LIKE THAT OF A FIVE-STAR HOTEL; EMPLOYING SERVICE-ORIENTED INDIVIDUALS WHO SEE IT AS THEIR PRIVILEGE TO EXCEED THE EXPECTATIONS OF EVERY PATIENT - TREATING THEM WITH THE UTMOST CARE, COMPASSION AND RESPECT; AND CREATING HEALING ENVIRONMENTS THAT ARE PLEASANT, SOOTHING, SAFE, IMMACULATE, AND EASY TO ACCESS AND NAVIGATE.

THROUGH ALL OF THIS TRANSFORMATION, SHARP WILL CONTINUE TO LIVE ITS MISSION TO CARE FOR ALL PEOPLE, WITH SPECIAL CONCERN FOR THE UNDERSERVED AND SAN DIEGO'S DIVERSE POPULATION. THIS IS SOMETHING SHARP HAS BEEN DOING FOR MORE THAN HALF A CENTURY.

PILLARS OF EXCELLENCE

IN SUPPORT OF SHARP'S ORGANIZATIONAL COMMITMENT TO TRANSFORM THE HEALTH CARE EXPERIENCE, THE SIX PILLARS OF EXCELLENCE SERVE AS A GUIDE FOR TEAM MEMBERS, PROVIDING A FRAMEWORK AND ALIGNMENT FOR EVERYTHING SHARP DOES. THE SIX PILLARS LISTED BELOW ARE A VISIBLE TESTAMENT TO SHARP'S COMMITMENT TO BECOME THE BEST HEALTH CARE SYSTEM IN THE UNIVERSE BY ACHIEVING EXCELLENCE IN THESE AREAS:

* QUALITY - DEMONSTRATE AND IMPROVE CLINICAL EXCELLENCE AND PATIENT SAFETY TO SET COMMUNITY STANDARDS AND EXCEED PATIENT EXPECTATIONS

* SERVICE - CREATE EXCEPTIONAL EXPERIENCES AT EVERY TOUCH POINT FOR CUSTOMERS, PHYSICIANS AND PARTNERS BY DEMONSTRATING SERVICE EXCELLENCE

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* PEOPLE - CREATE A WORKFORCE CULTURE THAT ATTRACTS, RETAINS AND PROMOTES THE BEST AND BRIGHTEST PEOPLE, WHO ARE COMMITTED TO SHARP'S MISSION, VISION AND VALUES

* FINANCE - ACHIEVE FINANCIAL RESULTS TO ENSURE SHARP'S ABILITY TO PROVIDE QUALITY HEALTH CARE SERVICES, NEW TECHNOLOGY AND INVESTMENT IN THE ORGANIZATION

* GROWTH - ACHIEVE CONSISTENT NET REVENUE GROWTH TO ENHANCE MARKET DOMINANCE, SUSTAIN INFRASTRUCTURE IMPROVEMENTS AND SUPPORT INNOVATIVE DEVELOPMENT

* COMMUNITY - BE AN EXEMPLARY COMMUNITY CITIZEN BY MAKING A DIFFERENCE IN OUR COMMUNITY AND SUPPORTING THE STEWARDSHIP OF OUR ENVIRONMENT

AWARDS

SHARP RECENTLY RECEIVED THE FOLLOWING RECOGNITION:

SHARP IS A RECIPIENT OF THE 2007 MALCOLM BALDRIGE NATIONAL QUALITY AWARD, THE NATION'S HIGHEST PRESIDENTIAL HONOR FOR QUALITY AND ORGANIZATIONAL PERFORMANCE EXCELLENCE. SHARP IS THE FIRST HEALTH CARE SYSTEM IN CALIFORNIA AND EIGHTH IN THE NATION TO RECEIVE THIS RECOGNITION.

SHARP WAS NAMED THE NO. 1 "BEST INTEGRATED HEALTH-CARE NETWORK" IN CALIFORNIA AND NO. 12 NATIONALLY BY MODERN HEALTHCARE MAGAZINE IN 2012.

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THE RANKINGS ARE PART OF THE "TOP 100 MOST HIGHLY INTEGRATED HEALTHCARE NETWORKS (IHN)," AN ANNUAL SURVEY CONDUCTED BY HEALTH CARE DATA ANALYST IMS. THIS IS THE 14TH YEAR RUNNING THAT SHARP HAS PLACED AMONG THE TOP IN THE STATE IN THE SURVEY.

SHARP REES-STEALY MEDICAL GROUP, PRACTICING AS THE SHARP REES-STEALY MEDICAL CENTERS, WAS NAMED "BEST MEDICAL GROUP" BY U-T SAN DIEGO READERS PARTICIPATING IN THE PAPER'S 2012 "BEST OF SAN DIEGO" READERS POLL. SMH AND SGH WERE RANKED SECOND AND THIRD "BEST HOSPITALS" WHILE SCVMC, SCHHC AND SMBHWN WERE HONORED AS FINALISTS.

SGH AND SMH HAVE BOTH RECEIVED MAGNET DESIGNATION FOR NURSING EXCELLENCE BY THE AMERICAN NURSES CREDENTIALING CENTER (ANCC). THE MAGNET RECOGNITION PROGRAM IS THE HIGHEST LEVEL OF HONOR BESTOWED BY THE ANCC AND IS ACCEPTED NATIONALLY AS THE GOLD STANDARD IN NURSING EXCELLENCE.

SHARP WAS NAMED ONE OF THE NATION'S "MOST WIRED" HEALTH CARE SYSTEMS IN 2012 BY HOSPITALS & HEALTH NETWORKS MAGAZINE IN THE ANNUAL MOST WIRED SURVEY AND BENCHMARK STUDY. "MOST WIRED" HOSPITALS ARE COMMITTED TO USING TECHNOLOGY TO ENHANCE QUALITY OF CARE FOR BOTH PATIENTS AND STAFF.

IN JULY 2010, SMH WAS NAMED THE "MOST BEAUTIFUL HOSPITAL IN AMERICA" BY SOLIANT HEALTH, ONE OF THE LARGEST MEDICAL STAFFING COMPANIES IN THE COUNTRY. WITH OVER 10,000 VOTES FROM VISITORS TO THE SOLIANT HEALTH WEBSITE, SMH WAS VOTED TO THE TOP OF THE SECOND ANNUAL "20 MOST BEAUTIFUL HOSPITALS IN AMERICA" LIST.

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IN 2012 SMH WAS DESIGNATED AS A PLANETREE PATIENT-CENTERED HOSPITAL, JOINING SCHHC AS THE SECOND HOSPITAL IN THE STATE TO EARN THE HONOR. SMH IS THE LARGEST AND MOST COMPLEX HOSPITAL IN THE WORLD TO RECEIVE DESIGNATION. SCHHC WAS ORIGINALLY DESIGNATED IN 2007 AND IS THE ONLY HOSPITAL IN THE STATE TO BE RE-DESIGNATED, OCCURRING IN 2010. PLANETREE IS A COALITION OF MORE THAN 100 HOSPITALS WORLDWIDE THAT IS COMMITTED TO IMPROVING MEDICAL CARE FROM THE PATIENT'S PERSPECTIVE.

IN 2010, SHARP RECEIVED THE MOREHEAD APEX WORKPLACE OF EXCELLENCE AWARD. MOREHEAD AWARDS THE HEALTH CARE INDUSTRY'S TOP ACHIEVER BY OBJECTIVELY IDENTIFYING THE HIGHEST PERFORMER AND ACKNOWLEDGING THEIR CONTRIBUTIONS TO HEALTH CARE. WITH THIS SINGULAR AWARD, MOREHEAD ANNUALLY RECOGNIZES A CLIENT WHO HAS REACHED AND SUSTAINED THE 90TH PERCENTILE ON THEIR EMPLOYEE ENGAGEMENT SURVEYS. SHARP REACHED THE 98TH PERCENTILE IN 2010 AND THE 99TH PERCENTILE IN 2011.

IN FY 2012, SCHHC RECEIVED ENERGY STAR DESIGNATION FROM THE U.S. ENVIRONMENTAL PROTECTION AGENCY (EPA) FOR OUTSTANDING ENERGY EFFICIENCY. BUILDINGS THAT ARE AWARDED THE DESIGNATION USE AN AVERAGE OF 40 PERCENT LESS ENERGY THAN OTHER BUILDINGS AND RELEASE 35 PERCENT LESS CARBON DIOXIDE INTO THE ATMOSPHERE. SCVMC IS ELIGIBLE TO RECEIVE THIS DESIGNATION FOR 2012, AND BOTH SCHHC AND SCVMC RECEIVED THE DESIGNATION FOR THE PREVIOUS THREE YEARS.

SHARP HEALTHCARE WAS NAMED THE CRYSTAL WINNER OF THE 2011 WORKPLACE EXCELLENCE AWARDS FROM THE SAN DIEGO SOCIETY FOR HUMAN RESOURCE MANAGEMENT. THIS DESIGNATION RECOGNIZES SHARP'S HUMAN RESOURCES

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DEPARTMENT AS AN INNOVATIVE AND VALUABLE ASSET TO OVERALL COMPANY PERFORMANCE.

PATIENT ACCESS TO CARE PROGRAMS

UNINSURED PATIENTS WITH NO ABILITY TO PAY, AND INSURED PATIENTS WITH INADEQUATE COVERAGE RECEIVE FINANCIAL ASSISTANCE FOR MEDICALLY NECESSARY SERVICES THROUGH SHARP'S FINANCIAL ASSISTANCE PROGRAM. SHARP DOES NOT REFUSE ANY PATIENT REQUIRING EMERGENCY MEDICAL CARE.

SHARP PROVIDES SERVICES TO HELP EVERY UNFUNDED PATIENT RECEIVED IN THE EMERGENCY DEPARTMENT FIND COVERAGE OPTIONS. PATIENTS USE A QUICK, SIMPLE ONLINE QUESTIONNAIRE THROUGH THE FOUNDATION FOR HEALTH COVERAGE EDUCATION TO GENERATE PERSONALIZED COVERAGE OPTIONS THAT ARE FILED IN THEIR ACCOUNT FOR FUTURE REFERENCE AND ACCESSIBILITY. THE RESULTS OF THE QUESTIONNAIRE ALLOW SHC STAFF TO HAVE AN INFORMED DISCUSSION ABOUT COVERAGE OPTIONS WITH THE PATIENT, SO THAT THE PATIENT BECOMES PART OF THE SOLUTION. THROUGH THIS PROGRAM, BY JUNE 2012 SHARP PROVIDED APPROXIMATELY 32,000 SELF-PAY PATIENTS WITH GUIDANCE THROUGH THE MAZE OF GOVERNMENT HEALTH COVERAGE PROGRAMS WHILE MAINTAINING THE PATIENT'S DIGNITY.

THE PATIENT ASSISTANCE TEAM WORKS HARD TO HELP PATIENTS IN NEED OF ASSISTANCE GAIN ACCESS TO FREE OR LOW-COST MEDICATIONS. PATIENTS ARE IDENTIFIED THROUGH USAGE REPORTS, OR REFERRED THROUGH CASE MANAGEMENT, NURSING, PHYSICIANS OR EVEN OTHER PATIENTS. IF ELIGIBLE, UNINSURED PATIENTS ARE OFFERED ASSISTANCE, WHICH CAN HELP DECREASE READMISSIONS DUE TO LACK OF MEDICATION ACCESS. THE TEAM MEMBERS RESEARCH ALL OPTIONS

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AVAILABLE INCLUDING PROGRAMS OFFERED BY DRUG MANUFACTURERS, GRANT-BASED PROGRAMS OFFERED BY FOUNDATIONS, COPAY ASSISTANCE, LOW-COST ALTERNATIVES, OR RESEARCH WHERE THE PATIENT MIGHT FIND THEIR MEDICATION AT A LOWER COST.

SHARP ALSO CONTINUES TO OFFER CLEARBALANCE - A SPECIALIZED LOAN PROGRAM FOR PATIENTS FACING HIGH MEDICAL BILLS. THROUGH THIS COLLABORATION WITH SAN DIEGO-BASED CSI FINANCIAL SERVICES, BOTH INSURED AND UNINSURED PATIENTS HAVE THE OPPORTUNITY TO SECURE SMALL BANK LOANS IN ORDER TO PAY OFF THEIR MEDICAL BILLS IN LOW MONTHLY PAYMENTS - AS LOW AS \$25 PER MONTH - AND THUS PREVENT UNPAID ACCOUNTS FROM GOING TO COLLECTIONS. THROUGH THIS PROGRAM, SHARP PROVIDES A MORE AFFORDABLE ALTERNATIVE FOR PATIENTS THAT STRUGGLE WITH THE ABILITY TO RESOLVE THEIR HOSPITAL BILLS.

IN ADDITION, SHARP PROVIDES POST-ACUTE CARE FACILITATION FOR HIGH-RISK PATIENTS, INCLUDING THE HOMELESS AND PATIENTS LACKING A SAFE HOME ENVIRONMENT. PATIENTS RECEIVE ASSISTANCE WITH TRANSPORTATION AND PLACEMENT; CONNECTIONS TO COMMUNITY RESOURCES; AND FINANCIAL SUPPORT FOR MEDICAL EQUIPMENT, MEDICATIONS, AND EVEN OUTPATIENT DIALYSIS AND NURSING HOME STAYS.

THROUGH COLLABORATION WITH THE SAN DIEGO RESCUE MISSION, SCHHC, SGH AND SMH DISCHARGE THEIR CHRONICALLY HOMELESS PATIENTS TO THE RESCUE MISSION'S RECUPERATIVE CARE UNIT, WHERE PATIENTS NOT ONLY RECEIVE FOLLOW-UP MEDICAL CARE THROUGH SHARP IN A SAFE ENVIRONMENT, BUT THROUGH THE ORGANIZATION'S PROGRAMS THEY ALSO RECEIVE PSYCHIATRIC CARE, SUBSTANCE ABUSE COUNSELING AND GUIDANCE TO HELP GET THEM OFF THE

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STREET.

SINCE 2011, SHARP'S ACUTE CARE HOSPITALS HAVE PARTNERED WITH FATHER JOE'S VILLAGES TO SUPPORT PROJECT HOPE (FORMERLY PROJECT SOAR) - A PROGRAM DESIGNED TO ASSIST WITH AND EXPEDITE SOCIAL SECURITY AND DISABILITY APPLICATIONS FOR HOMELESS INDIVIDUALS WITH URGENT HEALTH CARE NEEDS. THROUGH THIS PROGRAM, SHARP PROVIDES COMMUNITY AGENCIES WITH THE MEDICAL INFORMATION NECESSARY TO TREAT AND ASSIST THESE HIGH-RISK INDIVIDUALS. SHARP PROVIDES THIS INFORMATION AT NO COST TO THE AGENCY. AS ELIGIBLE HOMELESS PATIENTS ARE DISCHARGED FROM THE HOSPITAL, HOSPITAL CASE MANAGERS FACILITATE THEIR TRANSITION TO PROJECT HOPE WORKERS WHO THEN CONTINUE THE APPLICATION PROCESS ON THROUGH TO COMPLETION. THE PROGRAM HELPS ENSURE ELIGIBLE AT-RISK INDIVIDUALS ARE ABLE TO OBTAIN TIMELY ACCESS TO THE INCOME AND MEDICAL CARE BENEFITS THAT THEY MAY NOT OTHERWISE RECEIVE AS A RESULT OF THEIR HOMELESS STATUS.

SHARP ALSO CONTINUED TO COLLABORATE WITH THE UNITED WAY'S PROJECT 25 PROGRAM TO PROVIDE FINANCIAL INFORMATION THAT WILL HELP THE PROGRAM GAUGE THE EFFECTIVENESS OF ITS INTERVENTIONS TO REDUCE USE OF EMERGENT AND OTHER FRONT LINE PUBLIC RESOURCES. PROJECT 25 IS A PARTNERSHIP BETWEEN UNITED WAY OF SAN DIEGO COUNTY AND THE CITY AND COUNTY OF SAN DIEGO WITH A GOAL TO PROVIDE PERMANENT HOUSING (VIA THE SAN DIEGO HOUSING COMMISSION) AND SUPPORTIVE SERVICES (VIA THE COUNTY OF SAN DIEGO) TO AT LEAST 25 OF SAN DIEGO COUNTY'S CHRONICALLY HOMELESS, WHO ARE OFTEN THE MOST FREQUENT USERS OF PUBLIC RESOURCES.

IN ADDITION, IN FY 2012 SCVMC CONTINUED TO PROVIDE TIMELY ACCESS TO

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PRIMARY CARE HEALTH SERVICES BY ESTABLISHING MEDICAL HOMES FOR
 LOW-INCOME, MEDICALLY UNINSURED AND UNDERSERVED PATIENTS IN THE SOUTH
 BAY THAT PRESENT IN THE SCVMC ED. THE PROGRAM SEEKS TO: SUPPORT SAFETY
 NET PATIENTS SUFFERING FROM CHRONIC CONDITIONS TO BETTER MANAGE THEIR
 PAIN, DISEASES AND OVERALL HEALTH CARE WITH THE ESTABLISHMENT OF A
 MEDICAL HOME AT A COMMUNITY CLINIC; INFORM SAFETY NET PATIENTS ABOUT
 OBTAINING AFFORDABLE MEDICATIONS THROUGH GENERIC PRESCRIPTION ACCESS
 EDUCATION; INCREASE PATIENT ACCESS AND TIMELY REFERRALS TO PRIMARY CARE
 AND BEHAVIORAL HEALTH SERVICES; INCREASE PATIENT ACCESS TO FOLLOW-UP
 PRIMARY CARE SERVICES AND ESTABLISH A MEDICAL HOME AT EITHER CHULA
 VISTA FAMILY HEALTH CLINIC OR OTHER COMMUNITY CLINICS; AND OFFER
 ENHANCED ACCESS TO TRANSPORTATION RESOURCES TO THE CHULA VISTA FAMILY
 HEALTH CLINIC. IT IS THIS ABILITY TO SCHEDULE TIMELY FOLLOW-UP
 APPOINTMENTS FOR SAFETY NET PATIENTS THAT HAS CONTRIBUTED GREATLY TO
 THE SUCCESS OF THIS PROGRAM, AND SINCE THE PROGRAM'S INCEPTION
 APPROXIMATELY 20 PERCENT OF SCVMC'S ED PATIENTS WERE REFERRED TO THE
 CHULA VISTA FAMILY HEALTH CLINIC.

HEALTH PROFESSIONS TRAINING

INTERNSHIPS

STUDENTS AND RECENT HEALTH CARE GRADUATES ARE A VALUABLE ASSET TO THE
 COMMUNITY, AND SHARP DEMONSTRATES A DEEP INVESTMENT IN THESE POTENTIAL
 AND NEWEST MEMBERS OF THE HEALTH CARE WORKFORCE THROUGH INTERNSHIPS,
 FINANCIAL AID AND CAREER PIPELINE PROGRAMS. IN FY 2012, THERE WERE MORE
 THAN 4,000 STUDENT INTERNS WITHIN THE SHARP SYSTEM, PROVIDING MORE THAN
 517,000 HOURS IN DISCIPLINES THAT INCLUDED NURSING, ALLIED HEALTH AND

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PROFESSIONAL EDUCATIONAL PROGRAMS. SHARP PROVIDES EDUCATION AND TRAINING PROGRAMS FOR STUDENTS ACROSS THE CONTINUUM OF NURSING (E.G., CRITICAL CARE, MEDICAL/SURGICAL, BEHAVIORAL HEALTH, WOMEN'S SERVICES AND WOUND CARE) AND ALLIED HEALTH PROFESSIONS SUCH AS REHABILITATION THERAPIES (SPEECH, PHYSICAL, OCCUPATIONAL AND RECREATIONAL THERAPY), PHARMACY, RESPIRATORY THERAPY, DIETETICS, LAB, RADIOLOGY, SOCIAL WORK, PSYCHOLOGY, BUSINESS, HEALTH INFORMATION MANAGEMENT, AND PUBLIC HEALTH. STUDENTS FROM LOCAL COMMUNITY COLLEGES SUCH AS GROSSMONT COLLEGE (GC), SAN DIEGO MESA COLLEGE (MC), AND SOUTHWESTERN COLLEGE (SWC); LOCAL AND NATIONAL UNIVERSITY CAMPUSES SUCH AS SAN DIEGO STATE UNIVERSITY (SDSU), UNIVERSITY OF CALIFORNIA, SAN DIEGO (UCSD), UNIVERSITY OF SAN DIEGO (USD), AND POINT LOMA NAZARENE UNIVERSITY (PLNU); AND VOCATIONAL SCHOOLS SUCH AS KAPLAN COLLEGE (KC) PARTICIPATE IN SHARP'S HEALTH PROFESSIONS TRAINING. TABLE 1 PRESENTS THE STUDENTS AND STUDENT HOURS AT EACH OF THE SHARP ENTITIES IN FY 2012.

TABLE 1: SHARP HEALTHCARE INTERNSHIPS - FY 2012

SHARP CHULA VISTA MEDICAL CENTER

NURSING STUDENTS - 850

NURSING GROUP HOURS - 62,474

NURSING PRECEPTED HOURS - 20,273

ANCILLARY STUDENTS - 120

ANCILLARY HOURS - 24,863

TOTAL STUDENTS - 970

TOTAL HOURS - 107,610

SHARP CORONADO HOSPITAL AND HEALTHCARE CENTER

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NURSING STUDENTS - 346

NURSING GROUP HOURS - 58,011

NURSING PRECEPTED HOURS - 3,516

ANCILLARY STUDENTS - 138

ANCILLARY HOURS - 28,360

TOTAL STUDENTS - 484

TOTAL HOURS - 89,887

SHARP GROSSMONT HOSPITAL

NURSING STUDENTS - 693

NURSING GROUP HOURS - 45,648

NURSING PRECEPTED HOURS - 16,105

ANCILLARY STUDENTS - 206

ANCILLARY HOURS - 40,829

TOTAL STUDENTS - 899

TOTAL HOURS - 102,582

SHARP MARY BIRCH HOSPITAL FOR WOMEN & NEWBORNS

NURSING STUDENTS - 173

NURSING GROUP HOURS - 12,195

NURSING PRECEPTED HOURS - 3,300

ANCILLARY STUDENTS - 48

ANCILLARY HOURS - 5,289

TOTAL STUDENTS - 221

TOTAL HOURS - 20,784

SHARP MEMORIAL HOSPITAL

NURSING STUDENTS - 511

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NURSING GROUP HOURS - 35,934

NURSING PRECEPTED HOURS - 20,509

ANCILLARY STUDENTS - 314

ANCILLARY HOURS - 58,683

TOTAL STUDENTS - 825

TOTAL HOURS - 115,126

SHARP MESA VISTA HOSPITAL

NURSING STUDENTS - 381

NURSING GROUP HOURS - 25,772

NURSING PRECEPTED HOURS - 3,856

ANCILLARY STUDENTS - 19

ANCILLARY HOURS - 6,945

TOTAL STUDENTS - 400

TOTAL HOURS - 36,573

SHARP HEALTHCARE

NURSING STUDENTS - 168

NURSING GROUP HOURS - 158

NURSING PRECEPTED HOURS - 20,164

ANCILLARY STUDENTS - 91

ANCILLARY HOURS - 24,155

TOTAL STUDENTS - 259

TOTAL HOURS - 44,478

TOTAL

NURSING STUDENTS - 3,122

NURSING GROUP HOURS - 240,192

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NURSING PRECEPTED HOURS - 87,723

ANCILLARY STUDENTS - 936

ANCILLARY HOURS - 189,124

TOTAL STUDENTS - 4,058

TOTAL HOURS - 517,039

COLLEGE COLLABORATIONS

IN FY 2012, SHARP DONATED \$500,000 TO SDSU'S COLLEGE OF HEALTH AND HUMAN SERVICES IN ORDER TO ESTABLISH THE SHARP HEALTHCARE PROFESSIONAL EDUCATION AND RESEARCH INSTITUTE. THE DONATION ALLOWED FOR THREE NEW SCHOLARSHIPS AT SDSU, INCLUDING SDSU'S NEW DOCTOR OF NURSING PRACTICE (DNP) PROGRAM, WHICH BEGAN IN FALL 2012. SCHOLARSHIPS WILL ALSO BE CREATED FOR NURSING STUDENTS IN THE BACHELOR'S AND MASTER'S PROGRAMS, AS WELL AS A GENERAL SCHOLARSHIP FOR STUDENTS IN SDSU'S COLLEGE OF HEALTH AND HUMAN SERVICES. THE DONATION WILL PROVIDE A TOTAL OF SIX STUDENTS WITH SCHOLARSHIPS EACH YEAR, RANGING FROM \$1,200 TO \$2,000. THE SCHOLARSHIPS ARE A COMPONENT OF THE SHARP HEALTHCARE PROFESSIONAL EDUCATION AND RESEARCH INSTITUTE, WHICH INCLUDES THE ALREADY ESTABLISHED SHARP HEALTHCARE HUMAN PATIENT SIMULATION CENTER AND THE NURSES NOW PROGRAM. THE NEW DONATION BRINGS SHARP'S TOTAL GIVING TO THE UNIVERSITY TO \$2.4 MILLION, MAKING SHARP ONE OF SDSU'S LARGEST CORPORATE CONTRIBUTORS.

HEALTH SCIENCES HIGH AND MIDDLE COLLEGE

SHARP HAS TEAMED UP AS AN INDUSTRY PARTNER WITH CHARTER SCHOOL HEALTH SCIENCES HIGH AND MIDDLE COLLEGE (HSHMC) TO PROVIDE STUDENTS BROAD

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EXPOSURE TO CAREERS AVAILABLE IN HEALTH CARE. DURING FY 2012, MORE THAN 330 HSHMC STUDENTS CONNECTED TO SHARP CAMPUSES FOR A TOTAL OF MORE THAN 52,800 STUDENT HOURS. THE COLLABORATION BETWEEN SHARP AND HSHMC PREPARES HIGH SCHOOL STUDENTS TO ENTER HEALTH SCIENCE AND MEDICAL TECHNOLOGY CAREERS IN THE FOLLOWING FIVE CAREER PATHWAYS: BIOTECHNOLOGY RESEARCH AND DEVELOPMENT, DIAGNOSTIC SERVICES, HEALTH INFORMATICS, SUPPORT SERVICES AND THERAPEUTIC SERVICES.

DURING A 16-WEEK PERIOD, SUPERVISED STUDENTS ROTATE THROUGH INSTRUCTIONAL PODS IN VARIOUS DEPARTMENTS SUCH AS NURSING, OB-GYN, OCCUPATIONAL AND PHYSICAL THERAPY, BEHAVIORAL HEALTH, SURGICAL INTENSIVE CARE UNIT (SICU), MEDICAL INTENSIVE CARE UNIT (MICU), IMAGING, REHABILITATION, LABORATORY, PHARMACY, ENGINEERING, PULMONARY, CARDIAC SERVICES, AND OPERATIONS. HSHMC STUDENTS NOT ONLY HAD THE OPPORTUNITY TO OBSERVE PATIENT CARE, BUT ALSO RECEIVED GUIDANCE FROM SHARP STAFF ON CAREER LADDER DEVELOPMENT AND JOB/EDUCATION REQUIREMENTS. HSHMC STUDENTS EARN HIGH SCHOOL DIPLOMAS, COMPLETE COLLEGE ENTRANCE REQUIREMENTS AND HAVE OPPORTUNITIES TO EARN COMMUNITY COLLEGE CREDITS, DEGREES OR VOCATIONAL CERTIFICATES.

WITH THE HSHMC PROGRAM, SHARP LINKS STUDENTS WITH HEALTH CARE PROFESSIONALS THROUGH JOB SHADOWING AND INTERNSHIPS TO EXPLORE REAL-WORLD APPLICATIONS OF THEIR SCHOOL-BASED KNOWLEDGE AND SKILLS. THE PROGRAM BEGAN IN 2007 WITH HSHMC STUDENTS ON THE CAMPUSES OF SGH AND SMH, AND EXPANDED TO INCLUDE SMV AND SMBHWN IN 2009, SCHHC IN 2010, AND SCVMC IN 2011. HSHMC STUDENTS ALSO DEVOTE TIME TO VARIOUS SRS SITES IN SAN DIEGO.

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LECTURES AND CONTINUING EDUCATION

SHARP CONTRIBUTES TO THE ACADEMIC ENVIRONMENT OF MANY COLLEGES AND UNIVERSITIES IN SAN DIEGO. IN FY 2012, SHARP STAFF COMMITTED MORE THAN 500 HOURS TO THE ACADEMIC COMMUNITY BY PROVIDING LECTURES, COURSES AND PRESENTATIONS ON NUMEROUS COLLEGE/UNIVERSITY CAMPUSES THROUGHOUT SAN DIEGO. THROUGH THE DELIVERY OF A VARIETY OF GUEST LECTURES, INCLUDING HEALTH INFORMATION TECHNOLOGY AT SAN DIEGO MESA COLLEGE, CARDIOVASCULAR TECHNOLOGY AT GROSSMONT COLLEGE, HEALTH INFORMATION LECTURES AT SAN DIEGO MESA COLLEGE, PHARMACY PRACTICE LECTURES AT UCSD, AND A VARIETY OF HEALTH ADMINISTRATION LECTURES TO PUBLIC HEALTH GRADUATE STUDENTS AT SDSU, SHARP STAFF REMAIN ACTIVE AND ENGAGED WITH SAN DIEGO'S ACADEMIC HEALTH CARE COMMUNITY.

SHARP'S CONTINUING MEDICAL EDUCATION (CME) DEPARTMENT ASSESSES, DESIGNS, IMPLEMENTS AND EVALUATES EDUCATIONAL INITIATIVES FOR SHARP'S AFFILIATED PHYSICIANS, PHARMACISTS AND OTHER HEALTH CARE PROFESSIONALS TO BETTER SERVE THE HEALTH CARE NEEDS OF THE SAN DIEGO COMMUNITY. IN FY 2012 THE PROFESSIONALS AT SHARP HEALTHCARE CME INVESTED MORE THAN 2,100 HOURS IN NUMEROUS CME ACTIVITIES OPEN TO SAN DIEGO HEALTH CARE PROVIDERS, RANGING FROM CONFERENCES ON PATIENT SAFETY, CARDIOLOGY, ANTIMICROBIAL STEWARDSHIP, AND OBESITY, TO PRESENTATIONS ON THE HOSPITALIST'S EXPERIENCE AND HOSPITAL OVERCROWDING.

RESEARCH

INNOVATION IS CRITICAL TO THE FUTURE OF HEALTH CARE, AND SHARP HEALTHCARE SUPPORTS THIS INNOVATION THROUGH ITS COMMITMENT TO QUALITY

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RESEARCH INITIATIVES THAT ARE SAFE AND EFFECTIVE, PROVIDE VALUABLE KNOWLEDGE TO THE SAN DIEGO HEALTH CARE COMMUNITY, AND POSITIVE IMPACT TO PATIENTS AND COMMUNITY MEMBERS.

SHARP HEALTHCARE INSTITUTIONAL REVIEW BOARD

SHARP HEALTHCARE'S INSTITUTIONAL REVIEW BOARD (IRB) SEEKS TO PROMOTE A CULTURE OF SAFETY AND RESPECT FOR INDIVIDUALS WHO CHOOSE TO PARTICIPATE IN RESEARCH FOR THE GREATER GOOD OF THE COMMUNITY. ALL PROPOSED SHARP RESEARCH STUDIES WITH HUMAN PARTICIPANTS ARE REQUIRED TO BE REVIEWED BY THE SHARP HEALTHCARE IRB. THE PURPOSE OF THIS REVIEW IS TO PROTECT PARTICIPANT SAFETY AND MAINTAIN RESPONSIBLE RESEARCH CONDUCT. IN FY 2012, A DEDICATED IRB COMMITTEE OF 12 INDIVIDUALS - INCLUDING PHYSICIANS, PSYCHOLOGISTS, RESEARCH NURSES AND STUDY COORDINATORS - DEVOTED HUNDREDS OF HOURS TO THE REVIEW AND ANALYSIS OF BOTH ONGOING AND NEW RESEARCH STUDIES.

THE SHARP HEALTHCARE IRB ALSO PROVIDES EDUCATION AND GUIDANCE FOR RESEARCHERS ACROSS SHARP AS WELL AS IN THE COMMUNITY. NURSES, PHARMACY RESIDENTS AND OTHER MEMBERS OF THE HEALTH CARE COMMUNITY RECEIVE EDUCATION ON VARIOUS STUDY-SPECIFIC REQUIREMENTS REGARDING THE PROTECTION OF HUMAN SUBJECTS AND HIPAA COMPLIANCE. ADDITIONALLY, SHARP HEALTHCARE'S RESEARCH DEPARTMENT WORKS WITH THE IRB TO PROVIDE QUARTERLY RESEARCH MEETINGS (QRM) THAT ARE OPEN TO PHYSICIANS, PSYCHOLOGISTS, RESEARCH NURSES AND STUDY COORDINATORS THROUGHOUT SAN DIEGO. THESE MEETINGS PROVIDE EDUCATION AND SUPPORT TO THE RESEARCH COMMUNITY. RECENT PRESENTATIONS HAVE COVERED TOPICS SUCH AS THE ADMINISTRATION OF CLINICAL TRIALS, THE USE OF STATISTICAL ANALYSIS IN

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ASSESSING TEST BIAS, THE IMPORTANCE OF OUTCOMES-BASED RESEARCH AND THE DEVELOPMENT OF EFFECTIVE RESEARCH QUESTIONS.

OUTCOMES RESEARCH INSTITUTE

THE OUTCOMES RESEARCH INSTITUTE (ORI) AT SHARP WAS FORMED TO MEASURE LONG-TERM RESULTS OF CARE AND TO PROMOTE AND DEVELOP BEST PRACTICES OF HEALTH CARE DELIVERY FOR MEMBERS OF THE PROFESSIONAL HEALTH CARE COMMUNITY. WITH BOTH INPATIENT AND AMBULATORY LOCATIONS AND A DIVERSE PATIENT POPULATION, SHARP IS WELL-POSITIONED TO STUDY CARE PROCESSES AND OUTCOMES IN A REAL-WORLD SETTING, REFLECTING AN AUTHENTIC PICTURE OF THE HEALTH CARE ENVIRONMENT. THE ORI COLLABORATES WITH ALL SHARP TEAM MEMBERS INTERESTED IN OPTIMIZING PATIENT CARE BY: FACILITATING THE CREATION AND DESIGN OF PATIENT-CENTERED OUTCOMES RESEARCH PROJECTS; ASSISTING IN DATABASE DEVELOPMENT AS WELL AS DATA COLLECTION AND ANALYSIS; ASSISTING WITH GRANT WRITING AND EXPLORING FUNDING MECHANISMS FOR RESEARCH PROJECTS; AND FACILITATING IRB APPLICATION SUBMISSIONS.

AMONG ITS CURRENT AND FUTURE GOALS, THE ORI AIMS TO ENSURE PATIENT CARE PRODUCES OUTCOMES CONSISTENT WITH EVIDENCE-BASED MEDICAL LITERATURE; ANALYZE THE RELATIONSHIPS BETWEEN PROCESSES AND OUTCOMES FOR TREATMENTS, INTERVENTIONS AND QUALITY IMPROVEMENT INITIATIVES; ESTABLISH ASSOCIATIONS BETWEEN PRACTICE, COSTS AND OUTCOMES FOR PATIENT CARE; AND DEVELOP AND DISSEMINATE EFFECTIVE APPROACHES TO QUALITY CARE DELIVERY IN THE HEALTH CARE COMMUNITY. THE ORI HAS COMPLETED A NUMBER OF PILOT STUDIES TO COLLECT DATA ON OPTIMAL SAMPLE SIZES AND VARIABLES FOR EXPANDED RESEARCH MEASURING LONG-TERM INFLUENCE OF QUALITY INTERVENTIONS ON: HEART FAILURE READMISSION; OPTIMAL GLYCEMIC CONTROL

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IN THE HOSPITAL SETTING; AND INPATIENT COMPLICATION RATES AND LENGTH OF STAY AFTER BOWEL SURGERY. CURRENTLY THE ORI HAS TEN ACTIVE STUDIES IN VARIOUS PHASES OF DEVELOPMENT AND ANALYSIS.

THE ORI IS COMMITTED TO EDUCATIONAL OUTREACH FOR SHARP HEALTHCARE'S CLINICIANS AND THE HEALTH CARE COMMUNITY AT LARGE, AND OFFERS NUMEROUS EDUCATIONAL PRESENTATIONS ABOUT OUTCOMES RESEARCH AND HEALTH CARE RESEARCH METHODS TO NURSES, PHYSICIANS AND THE BROADER COMMUNITY THROUGHOUT THE YEAR. ORI STAFF HAVE ALSO BEEN INVITED TO PRESENT LECTURES ON OUTCOMES RESEARCH AND OUTCOMES RESEARCH DESIGNS TO THE BROADER HEALTH CARE COMMUNITY AND AT REGIONAL AND NATIONAL CONFERENCES.

ADDITIONALLY, THE ORI COLLABORATES WITH SAN DIEGO COUNTY EDUCATION AND RESEARCH COMMUNITIES TO DEVELOP AND STRENGTHEN THOSE CONNECTIONS. THE ORI STUDENT RESEARCH INTERN PROGRAM OFFERS ADVANCED NURSING AND PUBLIC HEALTH STUDENTS AN OPPORTUNITY TO LEARN ABOUT AND BECOME INVOLVED IN OUTCOMES RESEARCH. SINCE ITS INCEPTION IN 2011, THE PROGRAM HAS ENROLLED NINE STUDENTS (APPROXIMATELY TWO PER SEMESTER). THE INTERNS LEARN ABOUT OUTCOMES RESEARCH, AND PRODUCE PRESENTATIONS THAT DOCUMENT THEIR RESEARCH STUDY EXPERIENCE. IN ADDITION, THE ORI HAS REACHED OUT TO THE ACADEMIC COMMUNITY TO FOSTER PARTNERSHIP FOR OUTCOMES RESEARCH. AS A RESULT, THE ORI CURRENTLY IS IN DISCUSSION WITH RESEARCHERS AT NATIONAL UNIVERSITY (NU), SAN DIEGO STATE UNIVERSITY'S (SDSU'S) CANCER CENTER COMPREHENSIVE PARTNERSHIP, AND THE HEALTH RESEARCH AND EDUCATIONAL TRUST TO DEVELOP COMMON THEMES AS THE BASIS FOR FUTURE RESEARCH COLLABORATIONS.

EVIDENCE-BASED PRACTICE INSTITUTE

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Schedule O (Form 990 or 990-EZ) (2011)

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SHARP PARTICIPATES IN THE EVIDENCE-BASED PRACTICE INSTITUTE (EBPI), WHICH PREPARES TEAMS OF STAFF (FELLOWS) AND ADVANCE PRACTICE NURSES (MENTORS) TO CHANGE AND IMPROVE NURSING PRACTICE AND PATIENT CARE. THIS CHANGE OCCURS THROUGH IDENTIFYING A CARE PROBLEM, DEVELOPING A PLAN TO SOLVE IT, AND THEN INCORPORATING THE NEW KNOWLEDGE INTO PRACTICE. THE EBPI IS PART OF THE CONSORTIUM OF NURSING EXCELLENCE, SAN DIEGO, WHICH PROMOTES EVIDENCE-BASED PRACTICE IN THE NURSING COMMUNITY. THE CONSORTIUM IS A PARTNERSHIP BETWEEN SGH, SMH, SCVMC, SCRIPPS HEALTH, RADY CHILDREN'S HOSPITAL - SAN DIEGO, UCSD HEALTH, AND SAN DIEGO VA MEDICAL CENTER, AS WELL AS PLNU, SDSU AND USD.

IN FY 2012, THE EBPI CONSISTED OF A NINE-MONTH PROGRAM CULMINATING WITH A GRADUATION CEREMONY IN SEPTEMBER. THE PROJECT RESULTS OF ALL EBPI FELLOWS ARE SHARED AT THE CEREMONY. EBPI FELLOWS PARTNER WITH THEIR MENTORS AND PARTICIPATE IN A VARIETY OF LEARNING STRATEGIES. MENTORS FACILITATE THE PROCESS OF CONDUCTING AN EVIDENCE-BASED PRACTICE CHANGE AND NAVIGATING THE HOSPITAL SYSTEM TO SUPPORT THE FELLOW THROUGH THE PROCESS OF EVIDENCE-BASED PRACTICE. MENTORS ALSO ASSIST THE FELLOW IN WORKING COLLABORATIVELY WITH OTHER KEY HOSPITAL LEADERSHIP PERSONNEL.

THE SAN DIEGO EBPI INCLUDES SIX FULL-DAY CLASS SESSIONS THAT INCORPORATE GROUP ACTIVITIES, AS WELL AS SELF-DIRECTED LEARNING PROGRAMS OUTSIDE OF THE CLASSROOM, IN ADDITION TO THE STRUCTURED MENTORSHIP PROVIDED THROUGHOUT THE PROGRAM. IN FY 2012, APPROXIMATELY 50 FELLOWS GRADUATED FROM THE EBPI PROGRAM, AND COMPLETED PROJECTS THAT ADDRESSED COMPELLING ISSUES IN THE HEALTH CARE COMMUNITY, SUCH AS:

END-OF-LIFE CARE AND IMPROVING PATIENT PAIN AND SYMPTOM MANAGEMENT;

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DECREASING HOSPITAL-ACQUIRED INFECTIONS THROUGH ENVIRONMENTAL CLEANING;

AND THE IMPACT OF EDUCATION AND PALLIATIVE CARE CONSULTS ON THE MORAL

DISTRESS AND COMPASSION FATIGUE OF INTENSIVE CARE UNIT (ICU) NURSES.

SHARP ACTIVELY PARTICIPATES IN THE EBPI THROUGH THE PROVISION OF

INSTRUCTORS AND MENTORS, AS WELL AS ADMINISTRATIVE COORDINATION.

VOLUNTEER SERVICE

SHARP LENDS A HAND

IN FY 2012, SHARP CONTINUED ITS SYSTEMWIDE COMMUNITY SERVICE PROGRAM,

SHARP LENDS A HAND (SLAH), TO FURTHER SUPPORT THE SAN DIEGO COMMUNITIES

IT SERVES. IN OCTOBER, SHARP TEAM MEMBERS SUGGESTED PROJECT IDEAS THAT

FOCUSED ON IMPROVING THE HEALTH AND WELL-BEING OF SAN DIEGO IN A BROAD,

POSITIVE WAY; RELIED ON SHARP FOR VOLUNTEER LABOR ONLY; SUPPORTED

NONPROFIT INITIATIVES, COMMUNITY ACTIVITIES OR OTHER PROGRAMS THAT

SERVE THE RESIDENTS OF SAN DIEGO COUNTY; AND COULD BE COMPLETED BY

SEPTEMBER 30, 2012.

EIGHT PROJECTS WERE SELECTED: STAND DOWN FOR HOMELESS VETERANS; SAN

DIEGO FOOD BANK; SAN DIEGO COASTAL CLEAN-UP; SPORTS FOR EXCEPTIONAL

ATHLETES: BASKETBALL AND FLOOR HOCKEY TOURNAMENTS; HELEN WOODWARD

ANIMAL CENTER: PUPPY LOVE 5K RUN/WALK; JEWISH FAMILY SERVICE OF SAN

DIEGO: HAND UP YOUTH FOOD PANTRY; MEMORIAL DAY HEADSTONE CLEANING AT

FORT ROSECRANS NATIONAL CEMETERY; AND HOME OF GUIDING HANDS: LANDSCAPE

MAKEOVER. IN SUPPORT OF THESE PROJECTS, MORE THAN 1,600 SHARP

EMPLOYEES, FAMILY MEMBERS AND FRIENDS VOLUNTEERED NEARLY 5,500 HOURS.

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DURING EIGHT DAYS IN JUNE AND JULY 2012, 522 SHARP EMPLOYEES, FAMILY MEMBERS AND FRIENDS VOLUNTEERED AT VETERANS VILLAGE OF SAN DIEGO, LIBERTY STATION AND SAN DIEGO HIGH SCHOOL. THE VOLUNTEERS SORTED AND ORGANIZED CLOTHING DONATIONS AND PROVIDED ON-SITE SUPPORT, MEDICAL SERVICES AND COMPANIONSHIP TO HUNDREDS OF HOMELESS VETERANS AT STAND DOWN FOR HOMELESS VETERANS, AN ANNUAL EVENT SPONSORED BY VETERANS VILLAGE OF SAN DIEGO.

THE SAN DIEGO FOOD BANK FEEDS PEOPLE IN NEED THROUGHOUT SAN DIEGO COUNTY, AND ADVOCATES AND EDUCATES THE PUBLIC ABOUT HUNGER-RELATED ISSUES. DURING EIGHT DAYS IN FEBRUARY, APRIL, JUNE AND AUGUST, 708 SLAH VOLUNTEERS INSPECTED AND SORTED DONATED FOOD, ASSEMBLED BOXES AND CLEANED THE SAN DIEGO FOOD BANK WAREHOUSE.

MORE THAN 35 SLAH VOLUNTEERS PROVIDED ASSISTANCE TO SAN DIEGO COUNTY'S SPORTS FOR EXCEPTIONAL ATHLETES, A COMMUNITY-WIDE NONPROFIT ORGANIZATION THAT PROVIDES SPORTS TRAINING AND ATHLETIC COMPETITION FOR INDIVIDUALS AGES 5 THROUGH ADULT WITH DEVELOPMENTAL DISABILITIES. DURING THE SPRING FLOOR HOCKEY AND BASKETBALL TOURNAMENTS, SHARP VOLUNTEERS ASSISTED WITH TIMEKEEPING, SCORE-KEEPING AND CHEERLEADING FOR THE ATHLETES.

IN MAY, 60 SLAH VOLUNTEERS AND THEIR FAMILY MEMBERS HONORED VETERANS AT FORT ROSECRANS NATIONAL CEMETERY BY CLEANING HEADSTONES. IN SEPTEMBER, THE SLAH TEAM PARTNERED WITH I LOVE A CLEAN SAN DIEGO AND SAN DIEGO COASTKEEPER TO PUT THE SPARKLE BACK IN THE SAN DIEGO COMMUNITY THROUGH THE SAN DIEGO COASTAL CLEAN-UP. NEARLY 150 VOLUNTEERS OF ALL AGES HELPED KEEP SAN DIEGO'S COAST A BEAUTIFUL PLACE TO LIVE AND PLAY BY

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PICKING UP AND REMOVING TRASH AND DEBRIS FROM 16 SELECTED SITES IN THE COMMUNITY.

IN JANUARY, 29 SLAH VOLUNTEERS PROVIDED A LANDSCAPE MAKEOVER AT HOME OF GUIDING HANDS BY INSTALLING BARK AND ROCK AT TWO DIFFERENT HOMES. HOME OF GUIDING HANDS PROVIDES SUPPORT AND SERVICES FOR MORE THAN 800 CHILDREN, ADOLESCENTS AND ADULTS WITH DEVELOPMENTAL DISABILITIES IN SAN DIEGO'S EAST COUNTY.

DURING TWO DAYS IN FEBRUARY, 57 SLAH VOLUNTEERS PROVIDED SUPPORT FOR THE HELEN WOODWARD ANIMAL CENTER'S PUPPY LOVE 5K RUN/WALK ON HIGHWAY 101 IN SOLANA BEACH, INCLUDING SETTING UP EXHIBIT BOOTHS, ASSISTING WITH REGISTRATION AND WORKING AS ROUTE/ROAD MARSHALS. THE HELEN WOODWARD ANIMAL CENTER IS A SAN DIEGO-BASED NONPROFIT ORGANIZATION COMMITTED TO SAVING THE LIVES OF ANIMALS BY PROVIDING HUMANE CARE, ANIMAL ADOPTION AND OTHER PROGRAMS AND RESOURCES FOR INDIVIDUALS WHO CARE FOR ANIMALS.

IN MAY, 40 SLAH VOLUNTEERS OFFERED THEIR ASSISTANCE TO THE JEWISH FAMILY SERVICE OF SAN DIEGO'S HAND UP YOUTH FOOD PANTRY, A PROGRAM DEDICATED TO ALLEVIATING HUNGER BY DELIVERING FOOD TO THOUSANDS OF COMMUNITY MEMBERS IN NEED. SLAH VOLUNTEERS HELPED SET UP FOOD SHOPPING AREAS, ASSISTED PARENTS WITH SHOPPING AND CARRYING THEIR GROCERIES, AND ENTERTAINED CHILDREN WITH ARTS AND CRAFTS. JEWISH FAMILY SERVICE IS ONE OF SAN DIEGO'S PREMIER HUMAN CARE SERVICE ORGANIZATIONS. EACH YEAR, THE ORGANIZATION SERVES MORE THAN 35,000 PEOPLE THROUGHOUT SDC AND THE COACHELLA VALLEY, PROVIDING MORE THAN 50 PROGRAMS AND SERVICES TO ADDRESS HUMAN AND FAMILY NEEDS.

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SHARP HUMANITARIAN SERVICE PROGRAM

IN FY 2012, THE SHARP HUMANITARIAN SERVICE PROGRAM FUNDED 28 SHARP EMPLOYEES, ENABLING THEM TO PARTICIPATE IN SERVICE PROGRAMS THAT PROVIDE HEALTH CARE OR OTHER SUPPORTIVE SERVICES TO UNDERSERVED OR ADVERSELY AFFECTED POPULATIONS. SHARP EMPLOYEES DEVOTED THEIR TIME AND EXPERTISE TO A VARIETY OF HUMANITARIAN ORGANIZATIONS, INCLUDING FACING FUTURES, AN ORGANIZATION THAT PROVIDES FREE MEDICAL CARE TO CHILDREN SUFFERING FROM FACIAL ABNORMALITIES AS A RESULT OF BIRTH DEFECTS OR TRAUMA. OVER A PERIOD OF TWO WEEKS, A TEAM OF SHARP PHYSICIANS, NURSES AND SUPPORT STAFF PROVIDED FREE MAXILLOFACIAL SURGERIES FOR APPROXIMATELY 100 CHILDREN IN VIETNAM. IN ADDITION, SHARP STAFF PARTNERED WITH THE CHILDREN OF THE NATIONS (COTN) ORGANIZATION TO PROVIDE BASIC MEDICAL CARE TO MORE THAN 180 CHILDREN BETWEEN FOUR AND EIGHTEEN YEARS OF AGE, IN LIRA, UGANDA. A TEAM OF PHYSICIANS, STUDENTS AND THERAPISTS ALSO PROVIDED EDUCATION ON WOUND CARE, HYDRATION, NUTRITION AND SAFETY PROCEDURES, INCLUDING CPR AND THE HEIMLICH MANEUVER, TO BOTH STAFF AND CHILDREN IN THE VILLAGE. SHARP STAFF ALSO PARTICIPATED IN THE HELPING OLDER PEOPLE EQUALLY (HOPE) ORGANIZATION'S ELDERLY WEEK IN BELIZE, PROVIDING PHYSICAL THERAPY SCREENINGS AND ASSESSMENTS, AS WELL AS EDUCATION AND EXERCISE PROGRAMS TO APPROXIMATELY 100 ELDERLY COMMUNITY MEMBERS.

ADDITIONALLY, IN FY 2012 SHARP STAFF HELPED ORGANIZE A WEEK-LONG MEDICAL MISSION TRIP TO THE NORTHWEST MOUNTAINS OF GUATEMALA. A TEAM OF 75 INDIVIDUALS INCLUDING SHARP-AFFILIATED PHYSICIANS, NURSES, TECHNICAL STAFF, THERAPISTS, CHAPLAINS AND MANY OTHERS PARTICIPATED IN THIS

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EFFORT IN PARTNERSHIP WITH THE IOAMAI MEDICAL MINISTRIES AND HELPS INTERNATIONAL. DURING A SPAN OF SEVEN DAYS, THE TEAM SET UP A TEMPORARY HOSPITAL AT A LOCAL MILITARY BASE AND TREATED MORE THAN 1,000 PATIENTS, PERFORMING APPROXIMATELY 140 SURGERIES, INCLUDING HERNIA, CLEFT-LIP, CLEFT PALETTE, AND GYNECOLOGICAL PROCEDURES. IN SOME CASES, MEMBERS OF THE IMPOVERISHED MOUNTAIN COMMUNITY TRAVELED MANY HOURS TO RECEIVE CARE AT THE HOSPITAL. SHARP ALSO DONATED NUMEROUS SUPPLIES AND EQUIPMENT TO THIS LIFE-CHANGING EXPERIENCE FOR BOTH PATIENTS AND PARTICIPANTS.

IN ADDITION, SHARP STAFF COLLABORATED WITH THE 2012 PACIFIC PARTNERSHIP MEDICAL MISSION THAT SERVES INDIVIDUALS IN INDONESIA, CAMBODIA, VIETNAM AND THE PHILIPPINES OVER A SPAN OF THREE MONTHS. SPECIFICALLY, SHARP STAFF PARTICIPATED IN THE PACIFIC PARTNERSHIP TWO-WEEK MEDICAL MISSION TRIP TO CAMBODIA ALONGSIDE THE SAN DIEGO-BASED U.S. NAVAL HOSPITAL SHIP, MERCY. MEDICAL PERSONNEL FROM ALL BRANCHES OF THE U.S. MILITARY PARTICIPATED, AS WELL AS PERSONNEL FROM OTHER COUNTRIES, SUCH AS AUSTRALIA, NEW ZEALAND AND THE NETHERLANDS. THE TEAM IMPLEMENTED FOUR MEDICAL SITES THROUGHOUT CAMBODIA, PROVIDING MEDICAL, DENTAL AND OPHTHALMIC CARE TO APPROXIMATELY 12,700 PATIENTS AND PERFORMING MORE THAN 200 SURGERIES. IN ADDITION, TEAM MEMBERS TAUGHT AND SHARED U.S. MEDICAL PRACTICES WITH CAMBODIAN MEDICAL STUDENTS.

IN FY 2012, SHARP STAFF SPENT A WEEK SUPPORTING THE GOD'S CHILD PROJECT, WORKING WITH COLLEGE STUDENTS TO PROVIDE VARIOUS SERVICES TO IMPOVERISHED COMMUNITIES IN ANTIGUA, GUATEMALA, INCLUDING BUILDING A ONE-ROOM HOUSE WITH A CEMENT FOUNDATION FOR A FAMILY OF SEVEN; SERVING DINNER AT A HOMELESS SHELTER; CARING FOR MALNOURISHED CHILDREN; AND GATHERING AND DISTRIBUTING VEGETABLES TO COMMUNITY MEMBERS. SHARP STAFF

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ALSO PARTICIPATED IN THE WORK OF AMOR MINISTRIES IN TIJUANA, MEXICO, A NONPROFIT ORGANIZATION THAT HAS SERVED THE PEOPLE OF MEXICO FOR MORE THAN 32 YEARS AND HAS HELPED BUILD MORE THAN 16,000 HOMES. OVER THE COURSE OF FOUR DAYS, THE TEAM CONSTRUCTED A HOME FOR ONE POVERTY-STRICKEN FAMILY. IN ADDITION, SHARP STAFF WORKED WITH FAMILY FRIENDS COMMUNITY CONNECTION (FFCC), A SAN DIEGO-BASED NONPROFIT ORGANIZATION, TO LEND VITAL ASSISTANCE TO VICTIMS OF THE EARTHQUAKES THAT DEVASTATED HAITI IN JANUARY 2010. A TEAM OF 17 INDIVIDUALS, INCLUDING SHARP STAFF, ASSISTED IN THE CONSTRUCTION OF AN ORPHANAGE DORMITORY, INSTALLED WATER FILTRATION SYSTEMS, DISTRIBUTED FOOD PACKAGES AND HELD A SOCCER TOURNAMENT FOR CHILDREN FROM FOUR LOCAL ORPHANAGES.

COMMUNITY WALKS

FOR THE PAST 17 YEARS, SHARP HAS PROUDLY SUPPORTED THE AMERICAN HEART ASSOCIATION (AHA) ANNUAL HEART WALK. IN SEPTEMBER 2012, MORE THAN 1,000 WALKERS REPRESENTED SHARP AT THE SAN DIEGO HEART WALK HELD IN BALBOA PARK. SHARP WAS THE NO. 1 HEART WALK TEAM IN SAN DIEGO AND THE AHA WESTERN REGION AFFILIATES, RAISING NEARLY \$190,000 FOR THE AMERICAN HEART ASSOCIATION.

SHARP VOLUNTEERS

SHARP VOLUNTEERS ARE A CRITICAL COMPONENT OF SHARP'S DEDICATION TO THE SAN DIEGO COMMUNITY. SHARP PROVIDES A MULTITUDE OF VOLUNTEER OPPORTUNITIES THROUGHOUT SAN DIEGO COUNTY FOR INDIVIDUALS TO SERVE THE COMMUNITY, MEET NEW PEOPLE AND ASSIST PROGRAMS RANGING FROM PEDIATRICS

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TO SENIOR RESOURCE CENTERS. VOLUNTEERS DEVOTE THEIR TIME AND COMPASSION TO PATIENTS AS WELL AS TO THE GENERAL PUBLIC, AND ARE AN ESSENTIAL ELEMENT TO MANY OF SHARP'S PROGRAMS, EVENTS AND INITIATIVES.

SHARP VOLUNTEERS SPEND THEIR TIME WITHIN HOSPITALS, IN THE COMMUNITY, AND IN SUPPORT OF THE SHARP HEALTHCARE FOUNDATION, GROSSMONT HOSPITAL FOUNDATION, AND CORONADO HOSPITAL FOUNDATION. SHARP EMPLOYEES ALSO DONATE TIME TO SHARP AS VOLUNTEERS FOR THE SHARP ORGANIZATION.

IN FY 2012, MORE THAN 3,600 INDIVIDUALS VOLUNTEERED FOR VARIOUS PROGRAMS ACROSS THE SHARP SYSTEM, CONTRIBUTING MORE THAN 242,000 HOURS OF THEIR TIME IN SERVICE TO SHARP AND ITS INITIATIVES. THIS INCLUDES MORE THAN 950 AUXILIARY MEMBERS AND THOUSANDS MORE INDIVIDUAL VOLUNTEERS FROM THE SAN DIEGO COMMUNITY. MORE THAN 9,000 OF THESE HOURS WERE PROVIDED EXTERNALLY TO THE COMMUNITY THROUGH ACTIVITIES SUCH AS DELIVERING MEALS TO HOMEBOUND SENIORS AND ASSISTING WITH HEALTH FAIRS AND EVENTS. TABLE 2 DETAILS THE NUMBER OF INDIVIDUAL VOLUNTEERS AND THE HOURS PROVIDED IN SERVICE TO EACH OF SHARP'S ENTITIES, SPECIFICALLY FOR PATIENT AND COMMUNITY SUPPORT. VOLUNTEERS ALSO SPENT ADDITIONAL HOURS SUPPORTING SHARP'S THREE FOUNDATIONS FOR EVENTS SUCH AS GROSSMONT HOSPITAL FOUNDATION'S ANNUAL GOLF TOURNAMENT; GALAS HELD FOR SCHHC AND SGH; AND OTHER EVENTS IN SUPPORT OF SHARP ENTITIES AND SERVICES.

TABLE 2: SHARP INDIVIDUAL VOLUNTEERS AND VOLUNTEER HOURS - FY 2012

SHARP CHULA VISTA MEDICAL CENTER

NUMBER OF INDIVIDUAL VOLUNTEERS - 325

VOLUNTEER OF HOURS - 5,396

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SHARP CORONADO HOSPITAL AND HEALTHCARE CENTER

NUMBER OF INDIVIDUAL VOLUNTEERS - 134

VOLUNTEER OF HOURS - 6,234

SHARP GROSSMONT HOSPITAL

NUMBER OF INDIVIDUAL VOLUNTEERS - 945

VOLUNTEER OF HOURS - 128,415

SHARP METROPOLITAN MEDICAL CAMPUS

NUMBER OF INDIVIDUAL VOLUNTEERS - 2,091

VOLUNTEER OF HOURS - 95,659

TOTAL

NUMBER OF INDIVIDUAL VOLUNTEERS - 3,495

VOLUNTEER OF HOURS - 235,704

SHARP EMPLOYEES ALSO VOLUNTEER THEIR TIME FOR THE CABRILLO CREDIT UNION

SHARP DIVISION BOARD, THE SHARP AND CHILDREN'S MRI BOARD, THE UCSD

MEDICAL CENTER/SHARP BONE MARROW TRANSPLANT PROGRAM BOARD, GROSSMONT

IMAGING LLC BOARD, AND THE SCVMC - SDI IMAGING CENTER.

IN ADDITION, VOLUNTEERS ON SHARP'S AUXILIARY BOARDS AND THE VARIOUS

SHARP ENTITY BOARDS VOLUNTEER THEIR TIME TO PROVIDE PROGRAM OVERSIGHT,

ADMINISTRATION AND DECISION-MAKING REGARDING FINANCIAL RESOURCES. IN FY

2012, 128 COMMUNITY MEMBERS CONTRIBUTED THEIR TIME TO SHARP'S BOARDS.

OTHER SHARP VOLUNTEER EFFORTS

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IN FY 2012, SHARP STAFF VOLUNTEERED THEIR TIME AND PASSION TO A NUMBER OF UNIQUE INITIATIVES, UNDERSCORING SHARP'S COMMITMENT TO THE HEALTH AND WELFARE OF SAN DIEGANS. BELOW ARE JUST A FEW EXAMPLES OF HOW SHARP EMPLOYEES GAVE OF THEMSELVES TO THE SAN DIEGO COMMUNITY.

SGH'S ENGINEERING DEPARTMENT PARTICIPATED IN A NUMBER OF INITIATIVES IN FY 2012, INCLUDING THE CONTINUATION OF THEIR "THIS BUD'S FOR YOU" PROGRAM. THE PROGRAM BROUGHT COMFORT TO UNSUSPECTING PATIENTS AND THEIR LOVED ONES WITH THE DELIVERY OF HAND-PICKED FLOWERS FROM THE MEDICAL CAMPUS'S ABUNDANT GARDENS. THE SGH LANDSCAPE TEAM GREW, CUT, BUNDLED AND DELIVERED COLORFUL BOUQUETS EACH WEEK, BRINGING AN ELEMENT OF NATURAL BEAUTY TO PATIENTS AND VISITORS OF BOTH THE HOSPITAL AND THE SGH HOSPICE HOUSES. THE TEAM ALSO REGULARLY OFFERED SINGLE-STEM ROSES IN A SMALL BUD VASE TO PASSERS-BY. IN ITS SECOND YEAR, THE "THIS BUD'S FOR YOU" PROGRAM HAS BECOME A NATURAL PART OF THE LANDSCAPE TEAM'S DAY, AN ACT THAT IS SIMPLY PART OF WHAT THEY DO TO ENHANCE THE EXPERIENCE OF VISITORS TO THE HOSPITAL.

SGH ALSO CONTINUED TO PROVIDE THE "SHIRT OFF OUR BACKS" PROGRAM DURING THE 2011 HOLIDAY SEASON, AND BROUGHT CLOTHING, SHOES, BLANKETS AND HOUSEHOLD ITEMS DIRECTLY TO SAN DIEGO'S HOMELESS POPULATION. THE SGH LANDSCAPE TEAM AND ENGINEERING DEPARTMENT, THE SGH AUXILIARY AND LOCAL BUSINESSES COLLABORATED TO IMPLEMENT THE PROGRAM, AND SGH'S WASTE MANAGEMENT TEAM PROVIDED ANCILLARY SUPPORT WITH LOANER RECYCLE BINS TO USE FOR COLLECTION. HUNDREDS OF POUNDS OF CLOTHING, SHOES, TOWELS, BLANKETS, TOILETRIES AND OTHER ITEMS THAT COULD BE PUT TO USE IMMEDIATELY WERE COLLECTED, WASHED, FOLDED, BOXED/BAGGED AND PREPARED BEFORE DELIVERY TO THE SAN DIEGO POPULATION IN NEED, AND THIS YEAR

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THREE PICKUP TRUCKS WERE REQUIRED TO DELIVER THE COLLECTED ITEMS. THE EFFORTS PROVIDED FOOD AND COMFORT TO ALL WHO EXPRESSED NEED - RANGING FROM SMALL CHILDREN TO ADULTS OF ALL SIZES.

NEW IN FY 2012, THE SGH ENGINEERING DEPARTMENT BEGAN THE "FEED THE CUBS...OUR FUTURE ENGINEERS" PROGRAM, AND PROVIDED STUDENTS ENROLLED IN THE HOSPITAL'S HIGH SCHOOL MENTORSHIP PROGRAM WITH LUNCH, SNACKS AND FROZEN MEALS THROUGH A DEPARTMENT-WIDE FUNDRAISING EFFORT. THROUGH THE PROGRAM, THE DEPARTMENT ENSURED THAT THE STUDENTS ATE BOTH BREAKFAST AND LUNCH DURING THEIR TIME AT THE HOSPITAL.

AT SMMC, THE ARTS FOR HEALING PROGRAM WAS ESTABLISHED TO IMPROVE THE SPIRITUAL AND EMOTIONAL HEALTH OF PATIENTS THAT FACE SIGNIFICANT MEDICAL CHALLENGES. THE PROGRAM PROVIDES SERVICES AT SMH, SMH OUTPATIENT PAVILION (OPP), SMBHWN, SMV AND SMC. SINCE THE INCEPTION OF THE PROGRAM IN 2007, MORE THAN 18,000 PATIENTS AND THEIR FAMILIES, GUESTS AND STAFF HAVE BENEFITTED FROM THE TIME AND TALENT PROVIDED BY ARTS FOR HEALING STAFF AND VOLUNTEERS. TRAINED VOLUNTEERS ARE THE PRIMARY PROVIDERS OF THE PROGRAM, WHICH IS COORDINATED BY A CHAPLAIN OF THE SPIRITUAL CARE PROGRAM. THE ARTS FOR HEALING PROGRAM UTILIZES THE POWER OF ART AND MUSIC TO ENHANCE THE HEALING PROCESS FOR PATIENTS CHALLENGED BY SIGNIFICANT ILLNESS, CHRONIC PAIN AND LONG-TERM HOSPITALIZATION. AT SMH, OFTENTIMES THESE ARE STROKE PATIENTS, CANCER PATIENTS OR PATIENTS FACING LIFE WITH NEWLY ACQUIRED DISABILITIES FOLLOWING CATASTROPHIC EVENTS. THROUGHOUT FY 2012, ARTS FOR HEALING ALSO PROVIDED ART THERAPY FOR PATIENTS AND COMMUNITY MEMBERS AT THE PAVILION CANCER SUPPORT GROUP ON SATURDAY MORNINGS. AT SMBHWN, THE PROGRAM IS PROVIDED TO HIGH-RISK MOTHERS WHO ARE IN THE HOSPITAL FROM

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ONE TO FOUR MONTHS, AWAITING CHILDBIRTH AND EXPERIENCING STRESS AND LONELINESS OVER THE SEPARATION FROM THEIR FAMILIES. PARTICIPANTS PAINT AND CREATE CARDS AND SEASONAL CRAFT PROJECTS. IN ADDITION, ARTS FOR HEALING PROVIDED ART ACTIVITIES FOR CHILDREN AT SATURDAY WITH SANTA, A COMMUNITY EVENT HOSTED BY THE SMH AUXILIARY FOR CHILDREN TO HAVE THEIR PICTURE TAKEN WITH SANTA. THIS AND OTHER ARTS FOR HEALING EVENTS HAVE BENEFITED HUNDREDS OF COMMUNITY MEMBERS THROUGH THE HEALING POWER OF ART.

IN ADDITION, SHARP SPONSORED THE TEDXSANDIEGO AND TEDXYOUTH EVENTS HELD IN NOVEMBER 2011, PROVIDING SUPPORT IN ADVANCE OF THE EVENT, INCLUDING SHOW DIRECTION, TECHNICAL DIRECTION, EXPERIENCE DESIGN AND REGISTRATION. TEDXSANDIEGO AND TEDXYOUTH ARE EVENTS FOR MEMBERS OF THE SAN DIEGO COMMUNITY AND BEYOND, AND ARE DESIGNED TO BRING TOGETHER INNOVATORS, EXPLORERS, TEACHERS AND LEARNERS IN AN ENVIRONMENT THAT ENCOURAGES COLLABORATION, CONVERSATION AND INTERACTION. TED IS A NONPROFIT ORGANIZATION DEVOTED TO "IDEAS WORTH SPREADING," AND HAS GROWN OVER THE PAST 25 YEARS TO SUPPORT AN ARRAY OF WORLD-CHANGING IDEAS WITH MULTIPLE INITIATIVES. TEDXSANDIEGO AND TEDXYOUTH ARE NOT-FOR-PROFIT EVENTS ORGANIZED ENTIRELY BY LOCAL, UNPAID VOLUNTEERS. SHARP TEAM MEMBERS VOLUNTEERED THEIR TIME ON-SITE AT EACH EVENT, DELIVERING THE SHARP EXPERIENCE AS WAY FINDERS, USHERS, STAGE MANAGERS, SPEAKER SHADOWS AND IN OTHER ROLES.

ALL WAYS GREEN INITIATIVE

AS SAN DIEGO'S LARGEST PRIVATE EMPLOYER, SHARP RECOGNIZES THAT THE HEALTH OF ITS PATIENTS, EMPLOYEES AND THE COMMUNITY IS DIRECTLY TIED TO

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THE HEALTH OF THEIR ENVIRONMENT. SHARP PROMOTES A CULTURE OF ENVIRONMENTAL RESPONSIBILITY BY PROVIDING EDUCATION AND OUTREACH TO EMPLOYEES TO IMPROVE THEIR HEALTH AND THE HEALTH OF THOSE THEY SERVE. SHARP'S SYSTEMWIDE ALL WAYS GREEN(TM) COMMITTEE IS CHARGED WITH EVALUATING OPPORTUNITIES AND RECOGNIZING BEST PRACTICES TO (1) INCREASE ENERGY EFFICIENCY, (2) IMPROVE WATER CONSERVATION, (3) MINIMIZE WASTE, (4) INVESTIGATE AND PROMOTE CLEANER MEANS OF TRANSPORTATION, AND (5) REDUCE THE AMOUNT OF HARMFUL CHEMICALS RELEASED TO THE ENVIRONMENT, AS WELL AS THE PROMOTION OF OTHER INITIATIVES TO LOWER SHARP'S CARBON FOOTPRINT AND BE A POSITIVE ENVIRONMENTAL INFLUENCE. SHARP'S ENVIRONMENTAL POLICY SERVES TO AFFIRM ITS COMMITMENT TO IMPROVING THE HEALTH OF THE ENVIRONMENT AND THEREFORE THE COMMUNITIES IT SERVES.

SHARP CREATED ITS ALL WAYS GREEN(TM) LOGO TO BRAND ITS ENVIRONMENTAL ACTIVITIES AND COMMUNICATE SUSTAINABLE ACTIVITIES THROUGHOUT SHARP AND THE SDC COMMUNITY. ESTABLISHED GREEN TEAMS AT EACH ENTITY ARE CHARGED WITH DEVELOPING NEW PROGRAMS THAT EDUCATE SHARP EMPLOYEES TO CONSERVE NATURAL RESOURCES AND REDUCE, REUSE AND RECYCLE. SHARP HAS PARTNERED WITH ORGANIZATIONS IN THE COMMUNITY AND ITS VENDORS TO DEVELOP NEW PROGRAMS AND INITIATIVES TO HELP ACHIEVE ITS ENVIRONMENTAL GOALS.

ACCORDING TO THE EPA, INPATIENT HOSPITAL FACILITIES ARE THE SECOND-MOST ENERGY-INTENSIVE INDUSTRY AFTER FOOD SERVICE AND SALES, WITH ENERGY UTILIZATION RATES 2.7 TIMES GREATER THAN THAT OF OFFICE BUILDINGS ON A SQUARE-FOOT BASIS. UNLIKE OTHER INDUSTRIES, HOSPITALS MUST OPERATE 24 HOURS A DAY, SEVEN DAYS A WEEK, AND MUST PROVIDE SERVICE DURING POWER OUTAGES, NATURAL DISASTERS AND OTHER EMERGENCIES. GIVEN THIS REALITY, SHARP HAS EMBARKED ON SEVERAL GREEN INITIATIVES TO ENHANCE ENERGY

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EFFICIENCY INCLUDING: RETRO-COMMISSIONING OF HEATING, VENTILATION AND AIR CONDITIONING (HVAC) SYSTEMS; OCCUPANCY SENSOR INSTALLATION; ENERGY AUDITS; ENERGY-EFFICIENT MOTOR AND PUMP REPLACEMENTS; EQUIPMENT MODERNIZATION; AND DEVELOPMENT OF A SHARP HEALTHCARE ENERGY GUIDELINE TO HELP MANAGE ENERGY UTILIZATION PRACTICES THROUGHOUT THE SYSTEM. OTHER PROJECTS COMPLETED IN 2012 INCLUDE LIGHTING RETROFITS, PIPE INSULATIONS AND INFRASTRUCTURE CONTROL INITIATIVES, WHICH ARE EXPECTED TO GENERATE ANNUAL ENERGY SAVINGS IN EXCESS OF \$200,000.

ALL SHARP ENTITIES PARTICIPATE IN THE EPA'S ENERGY STAR (ES) DATABASE AND MONITOR THEIR ES SCORES ON A MONTHLY BASIS. ES IS AN INTERNATIONAL STANDARD FOR ENERGY EFFICIENCY CREATED BY THE EPA. BUILDINGS THAT ARE DESIGNATED BY ES MUST EARN A 75 OR HIGHER ON THE EPA'S ENERGY PERFORMANCE SCALE, INDICATING THAT THE BUILDING PERFORMS BETTER THAN AT LEAST 75 PERCENT OF SIMILAR BUILDINGS NATIONWIDE. ACCORDING TO THE EPA, BUILDINGS THAT QUALIFY FOR THE ES TYPICALLY USE 35 PERCENT OR LESS ENERGY THAN BUILDINGS OF SIMILAR SIZE AND FUNCTION. IN 2007, SCHHC FIRST EARNED EPA'S ES CERTIFICATION AND ALSO EARNED THE ES DESIGNATION FOR 2010, 2011 AND 2012. SCVMC IS ELIGIBLE TO RECEIVE THE EPA ES DESIGNATION AGAIN IN 2012, AND EARNED THIS RECOGNITION FOR THE THREE PREVIOUS YEARS. THE ES DESIGNATION IS THE RESULT OF SHARP'S COMMITMENT TO SUPERIOR ENERGY PERFORMANCE AND RESPONSIBLE USE OF NATURAL RESOURCES. IN ADDITION, SHARP'S NEW SRS DOWNTOWN MEDICAL OFFICE BUILDING IS THE FIRST LEADERSHIP IN ENERGY AND ENVIRONMENTAL DESIGN (LEED) GOLD-CERTIFIED MEDICAL OFFICE BUILDING IN SAN DIEGO.

IN AN EFFORT TO CONSERVE WATER, SHARP HAS RESEARCHED AND IMPLEMENTED INFRASTRUCTURE CHANGES TO ENSURE SHARP'S FACILITIES ARE OPTIMALLY

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OPERATED WHILE MONITORING AND MEASURING WATER CONSUMPTION. SUCH CHANGES INCLUDE INSTALLATION OF MOTION-SENSING FAUCETS, DRIP IRRIGATION SYSTEMS, MIST ELIMINATORS, WATER-SAVING DEVICES AND EQUIPMENT, WATER MONITORING AND CONTROL SYSTEMS, WATER PRACTICE AND UTILIZATION EVALUATIONS, REDUCED LANDSCAPE WATERING TIMES, HARDSCAPING AND REDESIGNING AREAS WITH DROUGHT-RESISTANT PLANTS.

THE EPA AND HOSPITALS FOR A HEALTHY ENVIRONMENT REPORT THAT EACH PATIENT GENERATES APPROXIMATELY 15 POUNDS OF WASTE EACH DAY, WHILE U.S. MEDICAL CENTERS GENERATE APPROXIMATELY 2 MILLION TONS OF WASTE EACH YEAR. SHARP HAS IMPLEMENTED A SYSTEMWIDE SINGLE-STREAM RECYCLING PROGRAM TO DIVERT WASTE FROM THE LANDFILLS. OTHER WASTE REDUCTION EFFORTS INCLUDE: REPROCESSING OF SURGICAL INSTRUMENTS; USE OF REUSABLE SHARPS AND PHARMACEUTICAL WASTE CONTAINERS; STERILE PROCESSING EQUIPMENT TO ELIMINATE BLUE-WRAPPED INSTRUMENT TRAYS; USE OF RECYCLABLE PAPER FOR PRINTING BROCHURES, NEWSLETTERS AND OTHER MARKETING MATERIALS; ELECTRONIC PATIENT BILLS AND PAPERLESS PAYROLL; RECYCLING OF EXAM TABLE PAPER; ENCOURAGEMENT OF REDUCED PAPER USE AT MEETINGS THROUGH ELECTRONIC CORRESPONDENCE; AND USE OF ONE-AT-A-TIME PAPER NAPKIN AND PLASTIC CUTLERY DISPENSERS.

OFFICE DEPOT, SHARP'S PRIMARY OFFICE SUPPLY VENDOR, HAS INITIATED A NEW PROGRAM CALLED GREENEROFFICE(TM) DELIVERY SERVICE AIMED AT MAKING CLIENT DELIVERIES MORE ENVIRONMENTALLY FRIENDLY. SHARP WAS AN EARLY ADOPTER OF THIS PROGRAM WHEREBY OFFICE DEPOT REPLACED ITS SMALL AND MID-SIZED CARDBOARD BOXES WITH PAPER BAGS THAT ARE COMPOSED OF 40 PERCENT POST-CONSUMER RECYCLED MATERIAL. THE PAPER BAGS ARE PROTECTED DURING SHIPPING BY REUSABLE PLASTIC TOTES, WHICH ARE RETURNED TO OFFICE

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DEPOT FOR REUSE. NATIONALLY, GREENER OFFICE DELIVERY SERVICE WILL RESULT IN 3,130 TONS LESS WOOD (EQUIVALENT TO 21,691 FEWER TREES) AND A REDUCTION IN ENERGY USE, CO2 EMISSIONS, WASTEWATER AND SOLID WASTE. FURTHERING CARBON FOOTPRINT REDUCTION EFFORTS, OFFICE DEPOT AND SHARP HAVE ARRANGED FOR 30 PERCENT RECYCLED COPY PAPER TO BE USED AT ALL SHARP ENTITIES. ADDITIONALLY, IN JULY 2012 SCHHC AND SGH BEGAN A ONE-YEAR INTEGRATED WASTE MANAGEMENT PROGRAM PILOT WITH AN OUTSIDE VENDOR, WHICH AIMS TO INCREASE SHARP'S WASTE DIVERSION RATE THROUGH EMPLOYEE EDUCATION OF APPROPRIATE WASTE STREAM DISPOSAL AND INCREASED RECYCLING ACTIVITIES.

IN SUPPORT OF ELECTRONIC WASTE RECYCLING, SHARP HOSTED TWO COMMUNITY ELECTRONIC RECYCLING EVENTS AT THEIR CORPORATE OFFICE LOCATION IN APRIL AND SEPTEMBER 2012. DURING THESE EVENTS, SHARP PARTNERED WITH THE DRUG ENFORCEMENT AGENCY'S (DEA) NATIONAL PRESCRIPTION DRUG TAKE BACK DAY TO PROVIDE A SAFE, CONVENIENT AND RESPONSIBLE MEANS OF DRUG DISPOSAL WHILE EDUCATING THE GENERAL PUBLIC ABOUT THE POTENTIAL FOR ABUSE OF THEIR MEDICATIONS. THE FOUR-HOUR LONG COMMUNITY WASTE COLLECTION EVENTS WELCOMED EMPLOYEES AND COMMUNITY MEMBERS, AND COLLECTED NEARLY 500 POUNDS OF PHARMACEUTICALS AND 12 BINS (APPROXIMATELY 6,600 POUNDS) OF ELECTRONIC WASTE. IN ADDITION, SHARP EMPLOYEES WERE ENCOURAGED TO RECYCLE PERSONAL EYEGLASSES AND SUNGLASSES THROUGH THE LION'S CLUB RECYCLE SIGHT PROGRAM, WHICH DISTRIBUTES RECYCLED GLASSES TO PEOPLE IN NEED BOTH LOCALLY AND GLOBALLY. ON AVERAGE, SHARP EMPLOYEES DONATE MORE THAN 400 PAIRS OF GLASSES THROUGH THE PROGRAM EACH YEAR.

IN APRIL 2012, SHARP HELD ITS THIRD-ANNUAL SYSTEMWIDE EARTH WEEK EVENT, INCLUDING GREEN FAIRS AT EACH OF THE SHARP ENTITIES. DURING THE FAIRS,

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EMPLOYEES LEARNED HOW THEY CAN CONTRIBUTE TO RECYCLING, WASTE MINIMIZATION, HEALTHY EATING PRACTICES AND OTHER SUSTAINABILITY EFFORTS. MANY OF SHARP'S KEY VENDOR PARTNERS PARTICIPATED IN THE GREEN FAIRS TO HELP RAISE AWARENESS AND EDUCATION REGARDING GREEN INITIATIVES AND HOW THEY INVOLVE SHARP HEALTHCARE. IN ADDITION, ON NOVEMBER 15, 2011, SHARP RECOGNIZED AMERICA RECYCLES DAY THROUGH A SYSTEMWIDE ELECTRONIC ANNOUNCEMENT THAT HIGHLIGHTED SHARP'S RECYCLING EFFORTS AND ACCOMPLISHMENTS, AND PROVIDED STAFF WITH TIPS AND REMINDERS FOR PROPER RECYCLING AT WORK.

THE IMPACT OF SHARP'S WASTE REDUCTION PROGRAMS HAS BEEN SIGNIFICANT. IN FY 2012, SHARP FACILITIES DIVERTED OVER 7.4 MILLION POUNDS OF PAPER, CARDBOARD, GLASS, ALUMINUM, METALS, POLYSTYRENE, BATTERIES AND ELECTRONIC WASTE FROM LOCAL LANDFILLS. SCHHC AND SMMC DIVERTED 36,729 POUNDS OF WASTE THROUGH UTILIZATION OF REUSABLE SHARPS AND PHARMACEUTICAL WASTE CONTAINERS IN FY 2012. SHARP RECYCLED/RECLAIMED 186,910 POUNDS OF HAZARDOUS AND UNIVERSAL WASTE (E.G., BATTERIES, SOLVENTS AND FLUORESCENT LIGHT BULBS) AND DIVERTED 33,317 POUNDS OF WASTE THROUGH SURGICAL DEVICE REPROCESSING. TABLE 3 PRESENTS THE QUANTITY OF WASTE DIVERSION AT SHARP SHOWN AS POUNDS (LBS.) DIVERTED.

TABLE 3: SHARP HEALTHCARE WASTE DIVERSION - FY 2012

SHARP CHULA VISTA MEDICAL CENTER

RECYCLED WASTE PER YEAR (LBS.) - 578,191

TOTAL WASTE PER YEAR (LBS.) - 2,445,809

PERCENT RECYCLED - 23.6%

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SHARP CORONADO HOSPITAL AND HEALTHCARE CENTER

RECYCLED WASTE PER YEAR (LBS.) - 228,541

TOTAL WASTE PER YEAR (LBS.) - 1,310,172

PERCENT RECYCLED - 17.4%

SHARP GROSSMONT HOSPITAL

RECYCLED WASTE PER YEAR (LBS.) - 1,759,342

TOTAL WASTE PER YEAR (LBS.) - 4,982,960

PERCENT RECYCLED - 35.3%

SHARP METROPOLITAN MEDICAL CAMPUS

RECYCLED WASTE PER YEAR (LBS.) - 2,237,629

TOTAL WASTE PER YEAR (LBS.) - 6,789,857

PERCENT RECYCLED - 32.9%

TOTAL SHARP HEALTHCARE

RECYCLED WASTE PER YEAR (LBS.) - 7,481,158

TOTAL WASTE PER YEAR (LBS.) - 20,295,500

PERCENT RECYCLED - 37%

SHARP IMPLEMENTS SUSTAINABLE FOOD PRACTICES THROUGHOUT THE SYSTEM

INCLUDING: REMOVAL OF STYROFOAM FROM CAFETERIAS; USE OF GREEN-LABEL

KITCHEN SOAPS AND CLEANSERS; ELECTRONIC CAFE MENUS; RECYCLING OF ALL

CARDBOARD, CANS AND GREASE FROM CAFES; AND PARTNERING WITH VENDORS WHO

ARE COMMITTED TO REDUCING PRODUCT PACKAGING. OTHER SUSTAINABLE FOOD

PRACTICES INCLUDE ORGANIC MARKETS AT EACH OF SHARP'S HOSPITALS AND

CORPORATE OFFICE; PURCHASING OF HORMONE-FREE MILK; AND INCREASED

PURCHASING OF LOCALLY GROWN FRUITS AND VEGETABLES, APPROACHING 65

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PERCENT AT SOME ENTITIES. BOTH SMH AND SCHHC HAVE ALSO CREATED THE FIRST COUNTY-APPROVED ORGANIC GARDENS WITH PRODUCE TO BE USED AT EMPLOYEE CAFES.

IN FY 2012, SMH AND SMBHWN PARTNERED WITH THE CITY OF SAN DIEGO TO PLAN AND IMPLEMENT A FOOD WASTE COMPOSTING PROGRAM, MAKING SHARP THE FIRST SAN DIEGO HEALTH CARE ORGANIZATION TO JOIN THE CITY'S INITIATIVE. THROUGH THIS PROGRAM, FOOD WASTE IS PICKED UP WEEKLY BY EDCO, A SOLID WASTE VENDOR, FOR TRANSPORT TO THE MIRAMAR GREENERY, A 74-ACRE FACILITY LOCATED AT THE MIRAMAR LANDFILL IN KEARNY MESA. THE COMPOSTED RICH SOIL IS SOLD TO COMMERCIAL LANDSCAPERS AND NON-CITY RESIDENTS, AND PROVIDED AT NO CHARGE TO CITY RESIDENTS AT VOLUMES OF UP TO TWO CUBIC YARDS. FROM APRIL TO SEPTEMBER 2012, APPROXIMATELY 76 TONS WERE DIVERTED FROM THE LANDFILL AND COMPOSTED AT THE MIRAMAR GREENERY. SMH AND SMBHWN HOSTED A FREE COMMUNITY COMPOSTING WORKSHOP TO SHARE THEIR FOOD WASTE COMPOSTING EXPERIENCES AND ENCOURAGE OTHER ORGANIZATIONS TO BEGIN COMPOSTING. SHARP PLANS TO CONTINUE ITS PARTNERSHIP WITH THE CITY OF SAN DIEGO TO EXPAND THE FOOD WASTE COMPOSTING PROGRAM TO OTHER SHARP ENTITIES.

RIDE SHARING, PUBLIC TRANSIT PROGRAMS AND OTHER TRANSPORTATION EFFORTS CONTRIBUTE TO THE REDUCTION OF SHARP'S TRANSPORTATION EMISSIONS.

SHARP'S COMMUTER SOLUTION SUB-COMMITTEE IS RESPONSIBLE FOR DEVELOPING NEW PROGRAMS AND EDUCATION CAMPAIGNS AIMED AT REDUCING THE NUMBER OF CARS ON THE ROAD. SHARP ENSURES CARPOOL PARKING SPACES AND DESIGNATED BIKE RACKS AND MOTORCYCLE SPACES ARE AVAILABLE AT EACH EMPLOYEE PARKING LOT. IN ADDITION, SHARP OFFERS DISCOUNTED MONTHLY BUS PASSES FOR PURCHASE BY EMPLOYEES. IN PARTNERSHIP WITH THE SAN DIEGO ASSOCIATION OF

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GOVERNMENTS (SANDAG), A VANPOOL AND CARPOOL MATCH-UP PROGRAM HAS BEEN CREATED TO HELP EMPLOYEES FIND CONVENIENT RIDE SHARE PARTNERS. IN FY 2012, SHARP WAS SELECTED AS A PARTICIPANT IN SANDAG'S ICOMMUTE CARPOOL INCENTIVE PILOT PROGRAM TO INCENTIVIZE EMPLOYEES TO CARPOOL. EMPLOYEES WHO COMMITTED TO CARPOOLING A MINIMUM OF 13 TRIPS PER MONTH WERE OFFERED A \$50 GAS CARD FOR A MAXIMUM OF THREE MONTHS. MORE THAN 150 EMPLOYEES PARTICIPATED IN THIS PILOT PROGRAM. SHARP MONITORS RIDE SHARING BY ITS EMPLOYEE POPULATION AND THE REDUCTION OF ITS CARBON FOOTPRINT THROUGH SANDAG'S ICOMMUTE WEBSITE. EDUCATION AND MARKETING CAMPAIGNS ARE HELD THROUGHOUT THE YEAR TO EDUCATE EMPLOYEES ON THE BENEFITS OF RIDE SHARING. IN FY 2012, SHARP EMPLOYEES SAVED MORE THAN 1,383,000 MILES AND REDUCED MORE THAN 791,000 POUNDS OF CARBON DIOXIDE BY CARPOOLING, VANPOOLING, TELECOMMUTING AND THE USE OF PUBLIC TRANSPORTATION. IN FY 2012, THE SHARP SYSTEM PARTICIPATED IN THE SANDAG ICOMMUTE CORPORATE CHALLENGE, ACHIEVING SECOND PLACE IN THE MEGA EMPLOYEE CATEGORY. IN ADDITION, SHARP USES CENTRALIZED PATIENT SCHEDULING TO IMPROVE PATIENT VANPOOLS, AND HAS REPLACED HIGHER FUEL-CONSUMING CARGO VANS WITH ECONOMY FORD TRANSIT VEHICLES, SAVING APPROXIMATELY FIVE MILES PER GALLON.

AS PART OF THE NATIONWIDE ELECTRIC VEHICLE PROJECT, SHARP HAS INSTALLED ELECTRIC VEHICLE CHARGERS (EVC) AT ITS CORPORATE OFFICE LOCATION AND METROPOLITAN CAMPUS, AND IS IN THE PROCESS OF EXPANDING EVC INSTALLATION ACROSS THE SYSTEM. SHARP IS THE FIRST HEALTH CARE SYSTEM IN SAN DIEGO TO OFFER THE EVCS, SUPPORTING THE CREATION OF A NATIONAL INFRASTRUCTURE REQUIRED FOR THE PROMOTION OF EVCS TO REDUCE CARBON EMISSIONS AND DEPENDENCE ON FOREIGN OIL.

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IN FY 2012, SHARP PRESENTED TO PROFESSIONALS AT THE CALIFORNIA HIGHER EDUCATION SUSTAINABILITY CONFERENCE (CHESC) AT UNIVERSITY OF CALIFORNIA, DAVIS, HIGHLIGHTING ITS WASTE MINIMIZATION EFFORTS, INCLUDING ITS FOOD WASTE COMPOSTING PROGRAM. SHARP'S WASTE MINIMIZATION INITIATIVES HAVE ALSO BEEN RECOGNIZED BY SEVERAL PUBLICATIONS INCLUDING SAN DIEGO BUSINESS JOURNAL, NORTH COUNTY TIMES AND BIOCYCLE, A NATIONAL MAGAZINE ABOUT COMPOSTING, RENEWABLE ENERGY AND SUSTAINABILITY. TABLE 4 HIGHLIGHTS THE ALL WAYS GREEN(TM) EFFORTS AT SHARP ENTITIES.

GOING FORWARD, SHARP REMAINS COMMITTED TO THE ALL WAYS GREEN(TM) INITIATIVE AND WILL CONTINUE TO INVESTIGATE OPPORTUNITIES TO REDUCE ITS CARBON FOOTPRINT. GREEN PURCHASING METHODS WILL BE EXPLORED TO REDUCE WASTE VOLUME AND TOXICITY WITH LESS PACKAGING, FEWER TOXIC MATERIALS AND MORE RECYCLABLE PACKAGING PRIOR TO ENTERING THE SHARP SYSTEM. SHARP'S ALL WAYS GREEN(TM) COMMITTEE CONTINUES TO WORK WITH SYSTEM EMPLOYEES, PHYSICIANS AND CORPORATE PARTNERS TO DEVELOP NEW AND CREATIVE WAYS TO REDUCE SHARP'S IMPACT ON THE ENVIRONMENT AND MEET THEIR GOAL OF BEING AN OUTSTANDING COMMUNITY CITIZEN THROUGH ENVIRONMENTAL RESPONSIBILITY.

TABLE 4: ALL WAYS GREEN INITIATIVES BY SHARP ENTITY - FY 2012

SMH/SMBHWN

*ENERGY EFFICIENCY

- ELECTRIC VEHICLE CHARGERS
- ENERGY AUDITS
- ENERGY-EFFICIENT CHILLERS/MOTORS
- ENERGY STAR PARTICIPATION

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- HVAC PROJECTS

- LIGHTING RETROFITS

- OCCUPANCY SENSORS

- PIPE INSULATIONS

*WATER CONSERVATION

- DRIP IRRIGATION

- DROUGHT-TOLERANT PLANTS AND BARK-COVERED GROUND

- ELECTRONIC FAUCETS

- EVALUATION OF WATER UTILIZATION PRACTICES

- HARDSCAPING

- LANDSCAPE WATER REDUCTION SYSTEMS

- MIST ELIMINATORS

*WASTE MINIMIZATION

- ELECTRONIC CAFE MENUS

- FOOD WASTE COMPOSTING

- SINGLE-SERVE PAPER NAPKIN AND PLASTIC CUTLERY DISPENSERS

- REUSABLE SHARP WASTE CONTAINERS

- SINGLE-STREAM RECYCLING

- SURGICAL INSTRUMENT REPROCESSING

*EDUCATION AND OUTREACH

- DROUGHT TOLERANT ROOFTOP GARDEN

- EARTH WEEK ACTIVITIES

- ENVIRONMENTAL POLICY

- GREEN TEAM

- NO SMOKING POLICY

- ORGANIC FARMER'S MARKET

- ORGANIC GARDENS

- RECYCLING EDUCATION

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- RIDE SHARE PROMOTION

SMV/SMC

*ENERGY EFFICIENCY

- ENERGY AUDITS

- ENERGY STAR PARTICIPATION

- HVAC PROJECTS

- LIGHTING RETROFITS

- MOTOR AND PUMP REPLACEMENTS

*WATER CONSERVATION

- DRIP IRRIGATION

- DROUGHT-TOLERANT PLANTS AND BARK-COVERED GROUND

- ELECTRONIC FAUCETS

- EVALUATION OF WATER UTILIZATION PRACTICES

- HARDSCAPING

- LANDSCAPE WATER REDUCTION SYSTEMS

- MIST ELIMINATORS

*WASTE MINIMIZATION

- SINGLE-SERVE PAPER NAPKIN AND PLASTIC CUTLERY DISPENSERS

- SINGLE-STREAM RECYCLING

- STYROFOAM ELIMINATION

- SURGICAL INSTRUMENT REPROCESSING

*EDUCATION AND OUTREACH

- EARTH WEEK ACTIVITIES

- ENVIRONMENTAL POLICY

- GREEN TEAM

- NO SMOKING POLICY

- ORGANIC FARMER'S MARKET

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- RECYCLING EDUCATION

- RIDE SHARE PROMOTION

SGH

*ENERGY EFFICIENCY

- ENERGY AUDITS

- ENERGY STAR PARTICIPATION

- HVAC PROJECTS

- LIGHTING RETROFITS

- RETRO-COMMISSIONING

*WATER CONSERVATION

- DRIP IRRIGATION

- DROUGHT-TOLERANT PLANTS AND BARK-COVERED GROUND

- ELECTRONIC FAUCETS

- EVALUATION OF WATER UTILIZATION PRACTICES

- HARDSCAPING

- LANDSCAPE WATER REDUCTION SYSTEMS

- MIST ELIMINATORS

*WASTE MINIMIZATION

- ELECTRONIC CAFE MENUS

- SINGLE-SERVE PAPER NAPKIN AND PLASTIC CUTLERY DISPENSERS

- SINGLE-STREAM RECYCLING

- SURGICAL INSTRUMENT REPROCESSING

*EDUCATION AND OUTREACH

- EARTH WEEK ACTIVITIES

- ENVIRONMENTAL POLICY

- GREEN TEAM

- NO SMOKING POLICY

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- ORGANIC FARMER'S MARKET

- RECYCLING EDUCATION

- RIDE SHARE PROMOTION

SCVMC

*ENERGY EFFICIENCY

- ENERGY AUDITS

- ENERGY-EFFICIENT CHILLERS/MOTORS

- ENERGY STAR PARTICIPATION AND AWARD ELIGIBLE

- HVAC PROJECTS

- LIGHTING RETROFITS

*WATER CONSERVATION

- DRIP IRRIGATION

- DROUGHT-TOLERANT PLANTS AND BARK-COVERED GROUND

- ELECTRONIC FAUCETS

- EVALUATION OF WATER UTILIZATION PRACTICES

- HARDSCAPING

- LANDSCAPE WATER REDUCTION SYSTEMS

- MIST ELIMINATORS

*WASTE MINIMIZATION

- COMPACTOR RENOVATION

- ELECTRONIC CAFE MENUS

- SINGLE-STREAM RECYCLING

- SURGICAL INSTRUMENT REPROCESSING

*EDUCATION AND OUTREACH

- EARTH WEEK ACTIVITIES

- ENVIRONMENTAL POLICY

- GREEN TEAM

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- NO SMOKING POLICY
- ORGANIC FARMER'S MARKET
- RECYCLING EDUCATION
- RIDE SHARE PROMOTION

SCHHC

***ENERGY EFFICIENCY**

- ELEVATOR/CHILLER MODERNIZATIONS
- ENERGY AUDITS
- ENERGY-EFFICIENT CHILLERS/MOTORS
- ENERGY STAR AWARD HVAC PROJECTS
- LIGHTING RETROFITS

***WATER CONSERVATION**

- DRIP IRRIGATION
- DROUGHT-TOLERANT PLANTS AND BARK-COVERED GROUND
- ELECTRONIC FAUCETS
- EVALUATION OF WATER UTILIZATION PRACTICES
- HARDSCAPING

- LANDSCAPE WATER REDUCTION SYSTEMS

- MIST ELIMINATORS

***WASTE MINIMIZATION**

- SINGLE-SERVE PAPER NAPKIN AND PLASTIC CUTLERY DISPENSERS
- REUSABLE SHARP CONTAINERS
- SINGLE-STREAM RECYCLING
- SURGICAL INSTRUMENT REPROCESSING

***EDUCATION AND OUTREACH**

- EARTH WEEK ACTIVITIES
- ENVIRONMENTAL POLICY

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- GREEN TEAM
- NO SMOKING POLICY
- ORGANIC FARMER'S MARKET
- ORGANIC GARDENS
- RECYCLING EDUCATION
- RIDE SHARE PROMOTION

SRS

*ENERGY EFFICIENCY

- ENERGY AUDITS
- ENERGY STAR PARTICIPATION
- LIGHTING RETROFITS

*WATER CONSERVATION

- DRIP IRRIGATION
- DROUGHT-TOLERANT PLANTS AND BARK-COVERED GROUND
- ELECTRONIC FAUCETS
- EVALUATION OF WATER UTILIZATION PRACTICES
- HARDSCAPING

- LANDSCAPE WATER REDUCTION SYSTEMS

- LOW-FLOW SYSTEMS

- MIST ELIMINATORS

*WASTE MINIMIZATION

- SINGLE-SERVE PAPER NAPKIN AND PLASTIC CUTLERY DISPENSERS
- RECYCLING OF EXAM PAPER
- SINGLE-STREAM RECYCLING
- STYROFOAM ELIMINATION

*EDUCATION AND OUTREACH

- CONTRACTOR EDUCATION

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- EARTH WEEK ACTIVITIES

- ENVIRONMENTAL POLICY

- GREEN TEAM

- NO SMOKING POLICY

- RECYCLING EDUCATION

- RIDE SHARE PROMOTION

SHP

*ENERGY EFFICIENCY

- ENERGY AUDITS

- HVAC PROJECTS

- LIGHTING RETROFITS

- OCCUPANCY SENSORS

*WATER CONSERVATION

- DRIP IRRIGATION

- DROUGHT-TOLERANT PLANTS AND BARK-COVERED GROUND

- ELECTRONIC FAUCETS

- EVALUATION OF WATER UTILIZATION PRACTICES

- HARDSCAPING

- LANDSCAPE WATER REDUCTION SYSTEMS

- MIST ELIMINATORS

*WASTE MINIMIZATION

- SINGLE-SERVE PAPER NAPKIN AND PLASTIC CUTLERY DISPENSERS

- SINGLE-STREAM RECYCLING

- SPRING CLEANING EVENTS

*EDUCATION AND OUTREACH

- EARTH WEEK ACTIVITIES

- ENVIRONMENTAL POLICY

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- GREEN TEAM
- NO SMOKING POLICY
- RECYCLING EDUCATION
- RIDE SHARE PROMOTION

SHARP SYSTEM SERVICES

*ENERGY EFFICIENCY

- ELECTRIC VEHICLE CHARGERS
- ENERGY AUDITS
- ENERGY EFFICIENT CHILLERS/MOTORS
- ENERGY STAR PARTICIPATION

- HVAC PROJECTS

- LIGHTING RETROFITS

- OCCUPANCY SENSORS

- THERMOSTAT CONTROL SOFTWARE

*WATER CONSERVATION

- DRIP IRRIGATION
- DROUGHT-TOLERANT PLANTS AND BARK-COVERED GROUND
- ELECTRONIC FAUCETS
- EVALUATION OF WATER UTILIZATION PRACTICES

- HARDSCAPING

- LANDSCAPE WATER REDUCTION SYSTEMS

- MIST ELIMINATORS

*WASTE MINIMIZATION

- ELECTRONIC PATIENT BILLS AND PAPERLESS PAYROLL
- ELECTRONIC AND PHARMACEUTICAL WASTE RECYCLING EVENTS
- GREEN GROCER'S MARKET

- SINGLE-SERVE PAPER NAPKIN AND PLASTIC CUTLERY DISPENSERS

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- SINGLE-STREAM RECYCLING

*EDUCATION AND OUTREACH

- EARTH WEEK ACTIVITIES

- ENVIRONMENTAL POLICY

- GREEN TEAM

- NO SMOKING POLICY

- RECYCLING EDUCATION

- RIDE SHARE PROMOTION

EMERGENCY AND DISASTER PREPAREDNESS

SHARP CONTRIBUTES TO THE HEALTH AND SAFETY OF THE SAN DIEGO COMMUNITY

THROUGH ESSENTIAL EMERGENCY AND DISASTER PLANNING ACTIVITIES AND

SERVICES. THROUGHOUT FY 2012, SHARP PROVIDED EDUCATION TO COMMUNITY

MEMBERS, STAFF AND OTHER HEALTH CARE PROFESSIONALS ON EMERGENCY AND

DISASTER PREPAREDNESS. IN JUNE, SHARP PROVIDED A LECTURE ENTITLED,

LESSONS LEARNED FROM THE SAN DIEGO COUNTY POWER OUTAGE, TO 125

COMMUNITY HEALTH CARE AND EMERGENCY PREPAREDNESS PROFESSIONALS AT THE

LOS ANGELES COUNTY STATEWIDE MEDICAL EXERCISE PLANNING CONFERENCE. IN

ADDITION, SHARP'S DISASTER PREPAREDNESS TEAM OFFERED SEVERAL DISASTER

EDUCATION COURSES TO FIRST RESPONDERS, HEALTH CARE PROVIDERS AND

COMMUNITY MEMBERS ACROSS SDC. THE HOSPITAL-BASED FIRST RECEIVER

AWARENESS COURSE AND FIRST RECEIVER OPERATIONS COURSE WERE OFFERED AS A

TWO-PART SERIES TO EDUCATE AND PREPARE HOSPITAL STAFF FOR A

DECONTAMINATION EVENT. COURSE TOPICS INCLUDED DECONTAMINATION

PRINCIPLES AND BEST PRACTICES, BASIC HAZARDS, UTILIZATION OF

APPROPRIATE PERSONAL PROTECTIVE EQUIPMENT (PPE), RESPONSE CONCEPTS,

CONTAINMENT, DECONTAMINATION AND RECOVERY. A STANDARDIZED FEDERAL

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EMERGENCY MANAGEMENT TRAINING FOR HOSPITAL MANAGEMENT ENTITLED, NIMS (NATIONAL INCIDENT MANAGEMENT SYSTEM)/ ICS (INCIDENT COMMAND SYSTEM)/ HICS (HOSPITAL INCIDENT COMMAND SYSTEM), WAS ALSO OFFERED BY SHARP'S DISASTER TEAM, AS WELL AS A START (SIMPLE TRIAGE AND RAPID TREATMENT) TRIAGE/ JUMP START TRIAGE CLASS TO TRAIN EMERGENCY RESPONDERS AT ALL LEVELS TO TRIAGE A LARGE VOLUME OF TRAUMA VICTIMS WITHIN A SHORT PERIOD OF TIME. IN FY 2013, SHARP'S DISASTER TEAM WILL LEAD A PEDIATRIC/BURN SURGE COURSE FOR HOSPITAL STAFF, HEALTH CARE PROVIDERS AND OTHER EMERGENCY RESPONDERS, AND WILL PROVIDE TRAINING TO EFFECTIVELY MANAGE SPECIFIC PATIENT POPULATIONS DURING A SURGE OR ABNORMAL EVENT.

IN FY 2012, SHARP'S DISASTER LEADERSHIP DONATED THEIR TIME TO STATE AND LOCAL ORGANIZATIONS AND COMMITTEES INCLUDING THE SOUTHERN CALIFORNIA EARTHQUAKE ALLIANCE, THE COUNTY OF SAN DIEGO EMERGENCY MEDICAL CARE COMMITTEE AND THE COUNTY OF SAN DIEGO HEALTHCARE DISASTER COUNCIL, A GROUP OF REPRESENTATIVES FROM SDC HOSPITALS, OTHER HEALTH CARE DELIVERY AGENCIES, COUNTY OFFICIALS, FIRE AGENCIES, LAW ENFORCEMENT, AMERICAN RED CROSS AND OTHERS WHO MEET MONTHLY TO SHARE BEST PRACTICES FOR EMERGENCY PREPAREDNESS. IN ADDITION, SHARP'S DISASTER LEADERSHIP SERVED ON THE STATEWIDE MEDICAL HEALTH EXERCISE WORK GROUP THAT DESIGNED TRAINING MATERIALS, INCLUDING AN EXERCISE GUIDEBOOK AND OTHER RESOURCES, FOR THE 2012 CALIFORNIA STATEWIDE MEDICAL HEALTH TRAINING AND EXERCISE PROGRAM THROUGH THE CALIFORNIA DEPARTMENT OF PUBLIC HEALTH (CDPH) AND THE EMERGENCY MEDICAL SERVICES AUTHORITY (EMSA). THE PROGRAM IS DESIGNED TO GUIDE LOCAL EMERGENCY PLANNERS IN DEVELOPING, PLANNING AND CONDUCTING EMERGENCY RESPONSES.

SHARP SUPPORTS SAFETY EFFORTS OF THE STATE AND THE CITY OF SAN DIEGO

132212
01-23-12

Schedule O (Form 990 or 990-EZ) (2011)

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THROUGH MAINTENANCE AND STORAGE OF A COUNTY DECONTAMINATION TRAILER AT SHARP GROSSMONT HOSPITAL, TO BE USED IN RESPONSE TO A MASS DECONTAMINATION EVENT. SHARP HAS ALSO ARRANGED FOR THE PROSPECTIVE STORAGE OF 24 STATE HOSPITAL VENTILATORS AT THREE SHARP HOSPITALS. IN ADDITION, SHARP IS EXPLORING OPPORTUNITIES TO JOIN EMSA MOBILE FIELD HOSPITAL (MFH) PROGRAM TO PROVIDE MAINTENANCE AND STORAGE FOR A STATE MFH. THE MFH IS DESIGNED TO INCREASE DISASTER PREPAREDNESS BY RAPIDLY RESPONDING TO EMERGENCIES SUCH AS EARTHQUAKES, FIRES AND FLOODS THAT IMPACT HOSPITAL SURGE NEEDS. WITHIN 72 HOURS OF AN EMERGENCY, THE MFH CAN PROVIDE UP TO 600 ACUTE CARE HOSPITAL BEDS FOR PATIENT TREATMENT AND TRANSPORT ANYWHERE IN THE STATE. ADDITIONALLY, ALL SHARP HOSPITALS ARE PREPARED FOR AN EMERGENCY WITH BACKUP WATER SUPPLIES THAT LAST UP TO 96 HOURS IN THE EVENT THE SYSTEM'S NORMAL WATER SUPPLY IS INTERRUPTED.

AS PART OF ITS PARTICIPATION IN THE U.S. DEPARTMENT OF HEALTH & HUMAN SERVICES PUBLIC HEALTH EMERGENCY HOSPITAL PREPAREDNESS PROGRAM (HPP) GRANT, SHARP CREATED THE SHARP HEALTHCARE HPP DISASTER PREPAREDNESS PARTNERSHIP (THE PARTNERSHIP). THE PARTNERSHIP INCLUDES SCVMC, SCHHC, SGH, SMH, SRS URGENT CARE CENTERS AND CLINICS, SAN DIEGO'S RONALD MCDONALD HOUSE, RADY CHILDREN'S HOSPITAL, SCRIPPS MERCY HOSPITAL, SCRIPPS CHULA VISTA MEDICAL CENTER, KAISER HOSPITAL, ALVARADO HOSPITAL, PARADISE VALLEY HOSPITAL, THE COUNCIL OF COMMUNITY CLINICS, NAVAL AIR STATION NORTH ISLAND/NAVAL MEDICAL SERVICES, SAN DIEGO COUNTY SHERIFFS, MCAS MIRAMAR FIRE DEPARTMENT AND FRESENIUS MEDICAL CENTERS. THE PARTNERSHIP SEEKS TO CONTINUALLY IDENTIFY AND DEVELOP RELATIONSHIPS WITH HEALTH CARE ENTITIES, NONPROFIT ORGANIZATIONS, LAW ENFORCEMENT, MILITARY INSTALLATIONS AND OTHER ORGANIZATIONS THAT SERVE SDC AND ARE

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LOCATED NEAR PARTNER HEALTH CARE FACILITIES. THROUGH NETWORKING, PLANNING, AND THE SHARING OF RESOURCES, TRAININGS AND INFORMATION, THE PARTNERS WILL BE BETTER PREPARED FOR A COLLABORATIVE RESPONSE TO AN EMERGENCY OR DISASTER AFFECTING SDC.

IN FY 2013, SHARP WILL EDUCATE THE SAN DIEGO COMMUNITY ON EFFECTIVE DISASTER PREPAREDNESS AND RESPONSE WITH ITS HOUSEHOLD DISASTER PREPAREDNESS EXPO. AT THE EXPO, LOCAL DISASTER VENDORS AND EMERGENCY PERSONNEL WILL PROVIDE COMMUNITY MEMBERS WITH DISASTER PREPAREDNESS EDUCATION AND EMERGENCY DEMONSTRATIONS. IN ADDITION, SHARP PLANS TO COLLABORATE WITH OTHER SDC HOSPITALS TO CREATE REGIONAL DECONTAMINATION TEAMS OF HEALTH CARE PERSONNEL TRAINED TO RESPOND TO A COMMUNITY DECONTAMINATION EVENT. INTERNALLY, SHARP PLANS TO DEVELOP EMPLOYEE DISASTER TEAMS WHO WILL BE TRAINED TO PROVIDE LEADERSHIP, ORDER AND SAFETY DURING AN EMERGENCY OR DISASTER.

EXECUTIVE SUMMARY

THIS EXECUTIVE SUMMARY PROVIDES AN OVERVIEW OF COMMUNITY BENEFITS PLANNING AT SHARP, A LISTING OF COMMUNITY NEEDS ADDRESSED IN THIS COMMUNITY BENEFITS REPORT, AND A SUMMARY OF COMMUNITY BENEFITS PROGRAMS AND SERVICES PROVIDED BY SHARP IN FISCAL YEAR (FY) 2012 (OCTOBER 1, 2011, THROUGH SEPTEMBER 30, 2012). IN ADDITION, THE SUMMARY REPORTS THE ECONOMIC VALUE OF COMMUNITY BENEFITS PROVIDED BY SHARP, ACCORDING TO THE FRAMEWORK SPECIFICALLY IDENTIFIED IN SB 697, FOR THE FOLLOWING:

* SHARP CHULA VISTA MEDICAL CENTER

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* SHARP CORONADO HOSPITAL AND HEALTHCARE CENTER

* SHARP GROSSMONT HOSPITAL

* SHARP MARY BIRCH HOSPITAL FOR WOMEN & NEWBORNS

* SHARP MEMORIAL HOSPITAL

* SHARP MESA VISTA HOSPITAL AND SHARP MCDONALD CENTER

* SHARP HEALTH PLAN

COMMUNITY BENEFITS PLANNING AT SHARP HEALTHCARE

SHARP BASES ITS COMMUNITY BENEFITS PLANNING ON THE TRIENNIAL COMMUNITY HEALTH NEEDS ASSESSMENT (CHNA) CONDUCTED BY SAN DIEGO COMMUNITY HEALTH IMPROVEMENT PARTNERS (CHIP) COMBINED WITH THE EXPERTISE IN PROGRAMS AND SERVICES OF EACH SHARP HOSPITAL.

LISTING OF COMMUNITY NEEDS ADDRESSED IN THIS COMMUNITY BENEFITS REPORT
THE FOLLOWING COMMUNITY NEEDS ARE ADDRESSED BY ONE OR MORE SHARP HOSPITALS IN THIS COMMUNITY BENEFITS REPORT:

* ACCESS TO CARE FOR INDIVIDUALS WITHOUT A MEDICAL PROVIDER, AND SUPPORT FOR HIGH-RISK, UNDERSERVED AND UNDERFUNDED PATIENTS

* FOCUSED EDUCATION AND SCREENING PROGRAMS ON HEALTH CONDITIONS SUCH AS HEART AND VASCULAR DISEASE, STROKE, CANCER, DIABETES, PRETERM DELIVERY,

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UNINTENTIONAL INJURIES AND BEHAVIORAL HEALTH

*** HEALTH EDUCATION AND SCREENING ACTIVITIES FOR SENIORS**

*** OUTREACH FOR FLU VACCINATIONS**

*** SPECIAL SUPPORT SERVICES FOR HOSPICE PATIENTS AND THEIR LOVED ONES,
AND FOR THE COMMUNITY**

*** SUPPORT OF COMMUNITY NONPROFIT HEALTH ORGANIZATIONS**

*** EDUCATION AND TRAINING OF HEALTH CARE PROFESSIONALS**

*** COLLABORATION WITH LOCAL SCHOOLS TO PROMOTE INTEREST IN HEALTH CARE
CAREERS**

*** WELFARE OF SENIORS AND DISABLED PEOPLE**

*** CANCER EDUCATION, PATIENT NAVIGATOR SERVICES, AND PARTICIPATION IN
CLINICAL TRIALS**

*** WOMEN'S AND PRENATAL HEALTH SERVICES AND EDUCATION**

*** MEETING THE NEEDS OF NEW MOTHERS AND THEIR LOVED ONES**

*** MENTAL HEALTH AND SUBSTANCE ABUSE EDUCATION FOR THE COMMUNITY**

HIGHLIGHTS OF COMMUNITY BENEFITS PROVIDED BY SHARP IN FY 2012

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THE FOLLOWING ARE EXAMPLES OF COMMUNITY BENEFITS PROGRAMS AND SERVICES PROVIDED BY SHARP HOSPITALS AND ENTITIES IN FY 2012.

* UNREIMBURSED MEDICAL CARE SERVICES INCLUDED UNCOMPENSATED CARE FOR PATIENTS WHO ARE UNABLE TO PAY FOR SERVICES, AND THE UNREIMBURSED COSTS OF PUBLIC PROGRAMS SUCH AS MEDI-CAL, MEDICARE, SAN DIEGO COUNTY INDIGENT MEDICAL SERVICES, CIVILIAN HEALTH AND MEDICAL PROGRAM OF THE DEPARTMENT OF VETERANS AFFAIRS (CHAMPVA), AND TRICARE - THE REGIONALLY MANAGED HEALTH CARE PROGRAM FOR ACTIVE-DUTY AND RETIRED MEMBERS OF THE UNIFORMED SERVICES, THEIR LOVED ONES AND SURVIVORS; AND UNREIMBURSED COSTS OF WORKERS' COMPENSATION PROGRAMS. THIS ALSO INCLUDED FINANCIAL SUPPORT FOR ON-SITE WORKERS TO PROCESS MEDI-CAL ELIGIBILITY FORMS.

* OTHER BENEFITS FOR VULNERABLE POPULATIONS INCLUDED VAN TRANSPORTATION FOR PATIENTS TO AND FROM MEDICAL APPOINTMENTS; FINANCIAL AND OTHER SUPPORT TO COMMUNITY CLINICS TO ASSIST IN PROVIDING HEALTH SERVICES, AND IMPROVING ACCESS TO HEALTH SERVICES; PROJECT HELP; PROJECT CARE; CONTRIBUTION OF TIME TO STAND DOWN FOR HOMELESS VETERANS AND THE SAN DIEGO FOOD BANK; FINANCIAL AND OTHER SUPPORT TO THE SHARP HUMANITARIAN SERVICE PROGRAM; AND OTHER ASSISTANCE FOR THE NEEDY.

* OTHER BENEFITS FOR THE BROADER COMMUNITY INCLUDED HEALTH EDUCATION AND INFORMATION, AND PARTICIPATION IN COMMUNITY HEALTH FAIRS AND EVENTS ADDRESSING THE UNIQUE NEEDS OF THE COMMUNITY, PLUS PROVIDING FLU VACCINATIONS AND HEALTH SCREENINGS. SHARP COLLABORATED WITH LOCAL SCHOOLS TO PROMOTE INTEREST IN HEALTH CARE CAREERS; MADE SHARP FACILITIES AVAILABLE FOR USE BY COMMUNITY GROUPS AT NO CHARGE; AND

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EXECUTIVE LEADERSHIP AND STAFF ACTIVELY PARTICIPATED IN NUMEROUS COMMUNITY ORGANIZATIONS, COMMITTEES AND COALITIONS TO IMPROVE THE HEALTH OF THE COMMUNITY. SEE APPENDIX A FOR A LISTING OF SHARP'S INVOLVEMENT IN COMMUNITY ORGANIZATIONS. IN ADDITION, THE CATEGORY INCLUDED COSTS ASSOCIATED WITH PLANNING AND OPERATING COMMUNITY BENEFIT PROGRAMS, SUCH AS COMMUNITY HEALTH NEEDS ASSESSMENTS AND ADMINISTRATION.

* HEALTH RESEARCH, EDUCATION AND TRAINING PROGRAMS INCLUDED EDUCATION AND TRAINING PROGRAMS FOR MEDICAL, NURSING AND OTHER HEALTH CARE PROFESSIONALS, AS WELL AS STUDENT/INTERN SUPERVISION; TIME DEVOTED TO GENERALIZABLE, HEALTH-RELATED RESEARCH PROJECTS THAT WERE MADE AVAILABLE TO THE BROADER HEALTH CARE COMMUNITY; AND FINANCIAL SUPPORT OF THE SHARP HEALTHCARE PROFESSIONAL EDUCATION AND RESEARCH INSTITUTE AT SAN DIEGO STATE UNIVERSITY (SDSU).

ECONOMIC VALUE OF COMMUNITY BENEFITS PROVIDED IN FY 2012

IN FY 2012, SHARP PROVIDED A TOTAL OF \$305,335,556 IN COMMUNITY BENEFITS PROGRAMS AND SERVICES THAT WERE UNREIMBURSED. TABLE 1 DISPLAYS A SUMMARY OF UNREIMBURSED COSTS BASED ON THE CATEGORIES SPECIFICALLY IDENTIFIED IN SB 697.

IN FY 2012, THE STATE OF CALIFORNIA AND THE CENTERS FOR MEDICARE AND MEDICAID SERVICES APPROVED A MEDI-CAL HOSPITAL FEE PROGRAM FOR THE TIME PERIOD OF JANUARY 2011 THROUGH DECEMBER 2013. THIS RESULTED IN AN INCREASED REIMBURSEMENT OF \$153.4 MILLION AND AN ASSESSMENT OF A QUALITY ASSURANCE FEE TOTALING \$101.1 MILLION IN FY 2012. THE NET

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IMPACT OF THE PROGRAM TOTALING \$52.3 MILLION REDUCED THE AMOUNT OF UNREIMBURSED MEDICAL CARE SERVICE FOR THE MEDI-CAL POPULATION. THIS REIMBURSEMENT HELPED OFFSET PRIOR YEARS' UNREIMBURSED MEDICAL CARE SERVICES, HOWEVER THE ADDITIONAL FUNDS RECORDED IN FY 2012 UNDERSTATE THE TRUE UNREIMBURSED MEDICAL CARE SERVICES PERFORMED FOR THE PAST FISCAL YEAR.

TABLE 1: TOTAL ECONOMIC VALUE OF COMMUNITY BENEFITS PROVIDED

SHARP HEALTHCARE OVERALL - FY 2012

SENATE BILL 697 CATEGORY

PROGRAMS AND SERVICES INCLUDED IN SENATE BILL 697 CATEGORY

ESTIMATED FY 2012 UNREIMBURSED COSTS

*MEDICAL CARE SERVICES

SHORTFALL IN MEDI-CAL

\$59,465,473

SHORTFALL IN MEDICARE

\$132,907,288

SHORTFALL IN SAN DIEGO COUNTY INDIGENT MEDICAL SERVICES

\$33,285,408

SHORTFALL IN CHAMPVA/TRICARE

\$3,460,691

SHORTFALL IN WORKERS' COMPENSATION

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\$31,286

CHARITY CARE AND BAD DEBT

\$65,682,992

*OTHER BENEFITS FOR VULNERABLE POPULATIONS

PATIENT TRANSPORTATION AND OTHER ASSISTANCE FOR THE NEEDY

\$2,490,485

*OTHER BENEFITS FOR THE BROADER COMMUNITY

HEALTH EDUCATION AND INFORMATION, SUPPORT GROUPS, HEALTH FAIRS, MEETING

ROOM SPACE, DONATIONS OF TIME TO COMMUNITY ORGANIZATIONS AND COST OF

FUNDRAISING FOR COMMUNITY EVENTS

\$2,143,857

*HEALTH RESEARCH, EDUCATION AND TRAINING PROGRAMS

EDUCATION AND TRAINING PROGRAMS FOR STUDENTS, INTERNS AND HEALTH CARE

PROFESSIONALS

\$5,868,076

TOTAL

\$305,335,556

TABLE 2 SHOWS A LISTING OF THESE UNREIMBURSED COSTS PROVIDED BY EACH SHARP ENTITY.

TABLE 2: TOTAL ECONOMIC VALUE OF COMMUNITY BENEFITS PROVIDED

SHARP HEALTHCARE ENTITIES - FY 2012

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ESTIMATED FY 2012 UNREIMBURSED COSTS

*SHARP CHULA VISTA MEDICAL CENTER

\$50,452,708

*SHARP CORONADO HOSPITAL AND HEALTHCARE CENTER

\$10,281,860

*SHARP GROSSMONT HOSPITAL

\$108,907,011

*SHARP MARY BIRCH HOSPITAL FOR WOMEN & NEWBORNS

\$6,074,797

*SHARP MEMORIAL HOSPITAL

\$119,435,933

*SHARP MESA VISTA HOSPITAL AND SHARP MCDONALD CENTER

\$10,041,903

*SHARP HEALTH PLAN

\$141,344

*ALL ENTITIES

\$305,335,556

TABLE 3 INCLUDES A SUMMARY OF UNREIMBURSED COSTS FOR EACH SHARP ENTITY

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Schedule O (Form 990 or 990-EZ) (2011)

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BASED ON THE CATEGORIES SPECIFICALLY IDENTIFIED IN SB 697. SHARP LEADS THE COMMUNITY IN UNREIMBURSED MEDICAL CARE SERVICES AMONG SAN DIEGO COUNTY'S SB 697 HOSPITALS AND HEALTH CARE SYSTEMS.

TABLE 3: FY 2012 DETAILED ECONOMIC VALUE OF COMMUNITY BENEFITS AT SHARP HEALTHCARE ENTITIES BASED ON SENATE BILL 697 CATEGORIES

SHARP CHULA VISTA MEDICAL CENTER

*MEDICAL CARE SERVICES - \$48,647,016

*OTHER BENEFITS FOR VULNERABLE POPULATIONS - \$467,891

*OTHER BENEFITS FOR THE BROADER COMMUNITY - \$319,937

*HEALTH RESEARCH, EDUCATION AND TRAINING PROGRAMS - \$1,017,864

*ESTIMATED FY 2012 UNREIMBURSED COSTS - \$50,452,708

SHARP CORONADO HOSPITAL AND HEALTHCARE CENTER

*MEDICAL CARE SERVICES - \$9,934,485

*OTHER BENEFITS FOR VULNERABLE POPULATIONS - \$27,932

*OTHER BENEFITS FOR THE BROADER COMMUNITY - \$140,309

*HEALTH RESEARCH, EDUCATION AND TRAINING PROGRAMS - \$179,134

*ESTIMATED FY 2012 UNREIMBURSED COSTS - \$10,281,860

SHARP GROSSMONT HOSPITAL

*MEDICAL CARE SERVICES - \$106,253,232

*OTHER BENEFITS FOR VULNERABLE POPULATIONS - \$729,968

*OTHER BENEFITS FOR THE BROADER COMMUNITY - \$682,222

*HEALTH RESEARCH, EDUCATION AND TRAINING PROGRAMS - \$1,241,589

*ESTIMATED FY 2012 UNREIMBURSED COSTS - \$108,907,011

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SHARP MARY BIRCH HOSPITAL FOR WOMEN & NEWBORNS

*MEDICAL CARE SERVICES - \$5,468,616

*OTHER BENEFITS FOR VULNERABLE POPULATIONS - \$48,031

*OTHER BENEFITS FOR THE BROADER COMMUNITY - \$133,424

*HEALTH RESEARCH, EDUCATION AND TRAINING PROGRAMS - \$424,726

*ESTIMATED FY 2012 UNREIMBURSED COSTS - \$6,074,797

SHARP MEMORIAL HOSPITAL

*MEDICAL CARE SERVICES - \$116,592,880

*OTHER BENEFITS FOR VULNERABLE POPULATIONS - \$742,724

*OTHER BENEFITS FOR THE BROADER COMMUNITY - \$562,766

*HEALTH RESEARCH, EDUCATION AND TRAINING PROGRAMS - \$1,537,563

*ESTIMATED FY 2012 UNREIMBURSED COSTS - \$119,435,933

SHARP MESA VISTA HOSPITAL AND SHARP MCDONALD CENTER

*MEDICAL CARE SERVICES - \$7,936,909

*OTHER BENEFITS FOR VULNERABLE POPULATIONS - \$464,187

*OTHER BENEFITS FOR THE BROADER COMMUNITY - \$174,013

*HEALTH RESEARCH, EDUCATION AND TRAINING PROGRAMS - \$1,466,794

*ESTIMATED FY 2012 UNREIMBURSED COSTS - \$10,041,903

SHARP HEALTH PLAN

*OTHER BENEFITS FOR VULNERABLE POPULATIONS - \$9,752

*OTHER BENEFITS FOR THE BROADER COMMUNITY - \$131,186

*HEALTH RESEARCH, EDUCATION AND TRAINING PROGRAMS - \$406

*ESTIMATED FY 2012 UNREIMBURSED COSTS - \$141,344

ALL ENTITIES

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*MEDICAL CARE SERVICES - \$294,833,138

*OTHER BENEFITS FOR VULNERABLE POPULATIONS - \$2,490,485

*OTHER BENEFITS FOR THE BROADER COMMUNITY - \$2,143,857

*HEALTH RESEARCH, EDUCATION AND TRAINING PROGRAMS - \$5,868,076

*ESTIMATED FY 2012 UNREIMBURSED COSTS - \$305,335,556

SECTION 3

COMMUNITY BENEFITS PLANNING PROCESS

FOR THE PAST 16 YEARS, SHARP HAS BASED ITS COMMUNITY BENEFITS PLANNING ON FINDINGS FROM THE TRIENNIAL COMMUNITY HEALTH NEEDS ASSESSMENT (CHNA) CONDUCTED BY SAN DIEGO COMMUNITY HEALTH IMPROVEMENT PARTNERS (CHIP), AS WELL AS THE COMBINATION OF EXPERTISE IN PROGRAMS AND SERVICES OF EACH SHARP HOSPITAL AND KNOWLEDGE OF THE POPULATIONS AND COMMUNITIES SERVED BY THOSE HOSPITALS.

METHODOLOGY TO CONDUCT THE 2010 COMMUNITY HEALTH NEEDS ASSESSMENT

SINCE 1995, SHARP HAS PARTICIPATED IN A COUNTYWIDE COLLABORATIVE - INCLUDING A BROAD RANGE OF HOSPITALS, HEALTH CARE ORGANIZATIONS, AND COMMUNITY AGENCIES - TO CONDUCT A TRIENNIAL CHNA. THE 2010 CHNA IS PUBLICLY AVAILABLE AT:

[HTTP://WWW.SDCHIP.ORG/INITIATIVES/CHARTING-THE-COURSE-VI.ASPX.](http://www.sdchip.org/initiatives/charting-the-course-vi.aspx)

IN 2010, THE CHIP NEEDS ASSESSMENT ADVISORY COUNCIL, UNDER THE DIRECTION OF THE CHIP STEERING COMMITTEE, DETERMINED A METHODOLOGY AND APPROACH TO THE SIXTH EDITION OF THE TRIENNIAL NEEDS ASSESSMENT, WHICH

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INCLUDED A COMMUNITY PRIORITY-SETTING PROCESS COMPOSED OF THE FOLLOWING STEPS:

* REVIEW OF THE 38 HEALTHY PEOPLE 2020 FOCUS AREAS BY THE NEEDS ASSESSMENT ADVISORY COUNCIL, COMPRISED OF MORE THAN 30 COMMUNITY STAKEHOLDERS. SEVENTEEN HEALTH ISSUES EMERGED AS A RESULT OF THE COMBINING AND STREAMLINING OF THESE AREAS BY THE COUNCIL.

* DIVISION OF THE 17 HEALTH ISSUES INTO THE FOLLOWING THREE CATEGORIES: OVERARCHING ISSUES, HEALTH-RELATED BEHAVIORS AND HEALTH OUTCOMES. HEALTH ISSUE BRIEFS WERE DEVELOPED TO PROVIDE DETAILED INFORMATION ON EACH OF THE 17 IDENTIFIED HEALTH ISSUES.

* INVITATION TO COMMUNITY LEADERS THROUGHOUT SAN DIEGO COUNTY (72 OUT OF 379 INVITEES PARTICIPATED) TO PRIORITIZE EACH HEALTH ISSUE WITH INFORMATION FROM THE HEALTH ISSUE BRIEFS AND BASED ON THE FOLLOWING CRITERIA:

- SIZE OF THE HEALTH ISSUES
- SERIOUSNESS OF THE HEALTH ISSUE
- COMMUNITY RESOURCES AVAILABLE TO ADDRESS THE HEALTH ISSUE
- AVAILABILITY OF DATA/INFORMATION TO EVALUATE THE HEALTH ISSUE'S

OUTCOMES

- EACH OF THE HEALTH ISSUES WERE SCORED SEPARATELY WITHIN THE THREE CATEGORIES NOTED ABOVE (OVERARCHING ISSUES, HEALTH-RELATED BEHAVIORS AND HEALTH OUTCOMES)

* UTILIZATION OF THE SPECTRUM OF PREVENTION FRAMEWORK TO DETERMINE

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WHICH ISSUES PRIORITIZED BY THE COMMUNITY WERE MOST IMPACTED BY

PREVENTION ACTIVITIES (AS OPPOSED TO TREATMENT):

- HEALTH ACCESS AND DELIVERY

- SOCIAL DETERMINANTS OF HEALTH

- A COMBINATION OF NUTRITION, WEIGHT STATUS, PHYSICAL ACTIVITY AND FITNESS

- INJURY AND VIOLENCE

- MENTAL HEALTH AND MENTAL DISORDERS

* DISCUSSION OF THE ABOVE IDENTIFIED ISSUES IN COMMUNITY FORUMS HELD IN THE SIX REGIONS OF SAN DIEGO COUNTY IN ORDER TO:

- ALLOW COMMUNITY STAKEHOLDERS TO IDENTIFY ROOT CAUSES RELATED TO EACH HEALTH ISSUE

- BEGIN THE PROCESS OF UNDERSTANDING EACH ISSUE FROM A REGIONAL PERSPECTIVE

- FOSTER COMMUNITY RELATIONSHIPS AND PROMOTE THE VOICE(S) OF SAN DIEGO'S VARIOUS REGIONAL AND SUBREGIONAL COMMUNITIES IN THE NEEDS ASSESSMENT PROCESS

* IN-DEPTH ANALYSIS OF EACH OF THE FIVE HEALTH ISSUES SELECTED FOR THE 2010 CHNA, IDENTIFIED AS:

- HEALTH ACCESS AND DELIVERY

- SOCIAL DETERMINANTS OF HEALTH

- COMBINATION OF NUTRITION, WEIGHT STATUS, PHYSICAL ACTIVITY AND FITNESS

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- INJURY AND VIOLENCE

- MENTAL HEALTH AND MENTAL DISORDERS

DEPENDING ON THE LEVEL OF AVAILABLE DATA, THESE ANALYSES INCLUDED AN OVERVIEW OF THE HEALTH ISSUE AND ITS IMPORTANCE; SERIOUSNESS OF THE HEALTH ISSUE IN TERMS OF ECONOMIC COSTS, USE OF RESOURCES AND/OR LOSS OF FUNCTIONAL STATUS; INCIDENCE DATA AS WELL AS PREVALENCE OF MORBIDITY AND MORTALITY ON THE POPULATIONS MOST IMPACTED BY THE HEALTH ISSUE; AND THE LOCAL IMPACT OF THE HEALTH ISSUE.

IN ADDITION TO A REVIEW OF THE RESULTS FROM THE PRIORITY-SETTING PROCESS, THE 2010 CHNA UTILIZED INFORMATION FROM THE FOLLOWING:

* ANALYSIS OF HEALTH-RELATED STATISTICS GATHERED AND ANALYZED BY THE COUNTY OF SAN DIEGO HEALTH AND HUMAN SERVICES AGENCY (HHSA), SUPPLEMENTED BY DATA FROM THE CALIFORNIA HEALTH INTERVIEW SURVEY (CHIS), CALIFORNIA OFFICE OF STATEWIDE HEALTH PLANNING AND DEVELOPMENT (OSHPD), THE CENTERS FOR DISEASE CONTROL AND PREVENTION'S (CDC) YOUTH RISK BEHAVIOR SURVEILLANCE SYSTEM AND CENSUS DATA FROM THE SAN DIEGO ASSOCIATION OF GOVERNMENTS (SANDAG).

* REVIEW OF HEALTH-RELATED SCIENTIFIC LITERATURE

* REVIEW OF THE RESULTS FROM FACILITATED DISCUSSIONS OF SIX COMMUNITY REGIONAL FORUMS HELD WITH A CROSS-SECTION OF STAKEHOLDERS FROM THE SAN DIEGO COUNTY COMMUNITY

DETERMINATION OF PRIORITY COMMUNITY NEEDS: SHARP HEALTHCARE

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EACH SHARP HOSPITAL REVIEWED THE 2010 CHNA AND USED IT TO DETERMINE PRIORITY NEEDS FOR THEIR HOSPITAL'S COMMUNITIES. IN IDENTIFYING THESE PRIORITIES, EACH ENTITY CONSIDERED THE EXPERTISE AND MISSION OF THE HOSPITAL IN PROVIDING PROGRAMS AND SERVICES, IN ADDITION TO THE NEEDS OF THE UNIQUE, EVER-CHANGING DEMOGRAPHICS AND/OR HEALTH TOPICS THAT COMPRISE THE ENTITY'S SERVICE AREA AND REGION.

FOR EXAMPLE, THE SPECIALTY HOSPITALS - SMBHWN, SMV, AND SMC - REVIEWED THE NEEDS ASSESSMENT PRIORITIES, SPECIFICALLY FOCUSING ON ISSUES RELEVANT TO WOMEN AND INFANTS, BEHAVIORAL HEALTH, AND SUBSTANCE ABUSE, RESPECTIVELY. SHARP'S GENERAL ACUTE-CARE HOSPITALS REVIEWED THE NEEDS ASSESSMENT WITH A FOCUS ON THE REGION AND/OR SUBREGIONAL AREAS, WITH THE GOAL OF MATCHING COMMUNITY BENEFIT PROGRAMS AND SERVICES TO THE UNIQUE NEEDS OF THE REGION.

STEPS COMPLETED TO PREPARE AN ANNUAL COMMUNITY BENEFITS REPORT

ON AN ANNUAL BASIS, EACH SHARP HOSPITAL PERFORMS THE FOLLOWING STEPS IN PREPARATION OF ITS COMMUNITY BENEFITS REPORT:

* ESTABLISHES AND/OR REVIEWS HOSPITAL-SPECIFIC MEASURABLE OBJECTIVES

* VERIFIES THE NEED FOR AN ONGOING FOCUS ON IDENTIFIED COMMUNITY NEEDS AND/OR ADDS NEW IDENTIFIED COMMUNITY NEEDS

* REPORTS ON ACTIVITIES CONDUCTED IN THE PRIOR FISCAL YEAR - FY 2012

REPORT OF ACTIVITIES

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* DEVELOPS A PLAN FOR THE UPCOMING FISCAL YEAR, INCLUDING SPECIFIC STEPS TO BE UNDERTAKEN - FY 2013 PLAN

* REPORTS AND CATEGORIZES THE ECONOMIC VALUE OF COMMUNITY BENEFITS PROVIDED IN FY 2012, ACCORDING TO THE FRAMEWORK SPECIFICALLY IDENTIFIED IN SB 697

* REVIEWS AND APPROVES A COMMUNITY BENEFITS PLAN

* DISTRIBUTES THE COMMUNITY BENEFITS PLAN AND REPORT TO MEMBERS OF THE SHARP BOARD OF DIRECTORS AND SHARP HOSPITAL BOARDS OF DIRECTORS, HIGHLIGHTING ACTIVITIES PROVIDED IN THE PRIOR FISCAL YEAR AS WELL AS SPECIFIC ACTION STEPS TO BE UNDERTAKEN IN THE UPCOMING FISCAL YEAR

ONGOING COMMITMENT TO COLLABORATION

IN SUPPORT OF ITS ONGOING COMMITMENT TO WORKING WITH OTHERS ON ADDRESSING COMMUNITY HEALTH PRIORITIES TO IMPROVE THE HEALTH STATUS OF SAN DIEGO COUNTY RESIDENTS, SHARP EXECUTIVE LEADERSHIP, OPERATIONAL EXPERTS AND OTHER STAFF ARE ACTIVELY ENGAGED IN THE NATIONAL AMERICAN HOSPITAL ASSOCIATION, STATEWIDE CALIFORNIA HOSPITAL ASSOCIATION, HOSPITAL ASSOCIATION OF SAN DIEGO AND IMPERIAL COUNTIES, AND OTHER LOCAL COLLABORATIVES SUCH AS THE CHIP ACCESS TO HEALTH LITERACY INITIATIVE AND THE CHIP BEHAVIORAL HEALTH WORK TEAM.

SHARP HEALTHCARE INVOLVEMENT IN COMMUNITY ORGANIZATIONS

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THE LIST BELOW SHOWS THE INVOLVEMENT OF SHARP EXECUTIVE LEADERSHIP AND OTHER STAFF IN COMMUNITY ORGANIZATIONS AND COALITIONS IN FISCAL YEAR 2012. COMMUNITY ORGANIZATIONS ARE LISTED ALPHABETICALLY.

- * 2-1-1 SAN DIEGO BOARD
- * ACCESS TO INDEPENDENCE
- * ADULT PROTECTIVE SERVICES
- * AGING AND INDEPENDENCE SERVICES (AIS)
- * ALZHEIMER'S ASSOCIATION
- * AMERICAN ASSOCIATION OF CRITICAL CARE NURSES, SAN DIEGO CHAPTER
- * AMERICAN CANCER SOCIETY (ACS)
- * AMERICAN COLLEGE OF CARDIOLOGY
- * AMERICAN COLLEGE OF HEALTHCARE EXECUTIVES (ACHE)
- * AMERICAN DIABETES ASSOCIATION (ADA)
- * AMERICAN HEALTH INFORMATION MANAGEMENT ASSOCIATION
- * AMERICAN HEART ASSOCIATION
- * AMERICAN HOSPITAL ASSOCIATION
- * AMERICAN LUNG ASSOCIATION (ALA)
- * AMERICAN LIVER FOUNDATION
- * AMERICAN PARKINSON DISEASE ASSOCIATION, INC.
- * AMERICAN PSYCHIATRIC NURSES ASSOCIATION
- * AMERICAN RED CROSS OF SAN DIEGO
- * ARTHRITIS FOUNDATION (AF)
- * ASSOCIATION FOR AMBULATORY BEHAVIORAL HEALTH CARE (NATIONAL)
- * ASSOCIATION FOR AMBULATORY BEHAVIORAL HEALTH CARE OF SOUTHERN CALIFORNIA
- * ASSOCIATION FOR CLINICAL PASTORAL EDUCATION
- * ASSOCIATION OF CALIFORNIA NURSE LEADERS (ACNL)

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- * ASSOCIATION OF PRACTICAL AND PROFESSIONAL ETHICS (APPE)
- * ASSOCIATION OF REHABILITATION NURSES
- * ASSOCIATION OF WOMEN'S HEALTH AND OBSTETRIC NEONATAL NURSES (AWHONN)
- * AZUSA PACIFIC UNIVERSITY
- * BANKERS HILL PARK WEST COMMUNITY DEVELOPMENT CORPORATION
- * BAYSIDE COMMUNITY CENTER
- * BOYS AND GIRLS CLUB OF SAN DIEGO
- * BONITA BUSINESS AND PROFESSIONAL ORGANIZATION
- * CALIFORNIA ASSOCIATION OF HEALTH PLANS
- * CALIFORNIA ASSOCIATION OF HOSPITALS AND HEALTH SYSTEMS
- * CALIFORNIA ASSOCIATION OF PHYSICIAN GROUPS
- * CALIFORNIA BEHAVIORAL HEALTH BOARD
- * CALIFORNIA COLLEGE, SAN DIEGO
- * CALIFORNIA COUNCIL FOR EXCELLENCE
- * CALIFORNIA DEPARTMENT FOR PUBLIC HEALTH
- * CALIFORNIA DIETETIC ASSOCIATION, EXECUTIVE BOARD
- * CALIFORNIA HEALTHCARE FOUNDATION
- * CALIFORNIA HEALTH INFORMATION ASSOCIATION
- * CALIFORNIA HOSPICE AND PALLIATIVE CARE ASSOCIATION
- * CALIFORNIA LIBRARY ASSOCIATION
- * CALIFORNIA NURSING STUDENT ASSOCIATION
- * CALIFORNIA STATE BAR, HEALTH SUBCOMMITTEE
- * CALIFORNIA STATE UNIVERSITY - SAN MARCOS
- * CALIFORNIA TERATOGEN INFORMATION SERVICE
- * CALIFORNIA WOMEN LEAD
- * CARING HEARTS MEDICAL CLINIC
- * CHELSEA'S LIGHT FOUNDATION
- * COMMUNITY HEALTH IMPROVEMENT PARTNERS (CHIP) BEHAVIORAL HEALTH WORK

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TEAM

- * CHIP BOARD
- * CHIP HEALTH LITERACY TASK FORCE
- * CHIP SUICIDE PREVENTION WORK TEAM
- * CHIP INDEPENDENT LIVING FACILITIES (ILF) WORK TEAM
- * CHULA VISTA CHAMBER OF COMMERCE
- * CHULA VISTA COMMUNITY COLLABORATIVE
- * CHULA VISTA FAMILY HEALTH CENTER
- * CHULA VISTA ROTARY
- * CITY OF CHULA VISTA WELLNESS PROGRAM
- * COMMUNITY EMERGENCY RESPONSE TEAM (CERT)
- * CONSORTIUM FOR NURSING EXCELLENCE, SAN DIEGO
- * CORONADO CHAPTER OF ROTARY INTERNATIONAL
- * CORONADO CHRISTMAS PARADE
- * CORONADO FIRE DEPARTMENT
- * CREATIVE ARTS CONSORTIUM
- * COUNCIL OF WOMEN'S AND INFANTS' SPECIALTY HOSPITALS (CWISH)
- * CYCLE EASTLAKE
- * DIABETES BEHAVIORAL INSTITUTE
- * DISABLED SERVICES ADVISORY BOARD
- * DOWNTOWN SAN DIEGO PARTNERSHIP
- * EAST COUNTY SENIOR SERVICE PROVIDERS
- * EL CAJON COMMUNITY COLLABORATIVE COUNCIL
- * EL CAJON FIRE DEPARTMENT
- * EL CAJON ROTARY
- * EMERGENCY NURSES ASSOCIATION, SAN DIEGO CHAPTER
- * EMPLOYEE ASSISTANCE PROFESSIONALS ASSOCIATION
- * EMSTA COLLEGE

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- * FACING FUTURES
- * FAMILY HEALTH CENTERS OF SAN DIEGO (FHCS D)
- * GARDNER GROUP
- * GEORGE STEVENS SENIOR CENTER
- * GIRL SCOUTS SAN DIEGO IMPERIAL COUNCIL, INC.
- * GROSSMONT COLLEGE
- * GROSSMONT HEALTHCARE DISTRICT
- * GROSSMONT UNION HIGH SCHOOL DISTRICT
- * HEALTH CARE COMMUNICATORS BOARD
- * HELEN WOODWARD ANIMAL CENTER
- * HELIX CHARTER HIGH SCHOOL
- * HELPING OLDER PEOPLE EQUALLY (HOPE)
- * HOME OF GUIDING HANDS
- * HOSPITAL ASSOCIATION OF SAN DIEGO AND IMPERIAL COUNTIES (HASDIC)
- * HASDIC COMMUNITY HEALTH NEEDS ASSESSMENT ADVISORY GROUP
- * HEALTH SCIENCES HIGH AND MIDDLE COLLEGE (HSHMC) BOARD
- * I LOVE A CLEAN SAN DIEGO
- * INTERNATIONAL ASSOCIATION OF EATING DISORDERS PROFESSIONALS (IAEDP)
- * INTERNATIONAL LACTATION CONSULTANTS ASSOCIATION (ILCA)
- * JEWISH FAMILY SERVICES OF SAN DIEGO
- * JOHN BROCKINGTON FOUNDATION
- * KAPLAN COLLEGE ADVISORY BOARD
- * KIWANIS CLUB OF CHULA VISTA
- * KOMEN LATINA ADVISORY COUNCIL
- * KOMEN RACE FOR THE CURE COMMITTEE
- * LA MAESTRA FAMILY CLINICS
- * LA MESA LION'S CLUB
- * LA MESA PARK AND RECREATION FOUNDATION BOARD

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- * LAS HERMANAS
- * LEAD, SAN DIEGO, INC.
- * LEUKEMIA & LYMPHOMA SOCIETY
- * LIBERTY CHARTER HIGH SCHOOL
- * MAMA'S KITCHEN
- * MARCH OF DIMES
- * MEALS-ON-WHEELS GREATER SAN DIEGO
- * MEDICAL LIBRARY GROUP OF SOUTHERN CALIFORNIA AND ARIZONA
- * MENDED HEARTS
- * MENTAL HEALTH AMERICA BOARD
- * MENTAL HEALTH COALITION
- * MIRACLE BABIES
- * MOUNTAIN HEALTH AND COMMUNITY SERVICES, INC. ADVISORY BOARD
- * MRI JOINT VENTURE BOARD
- * NATIONAL ALLIANCE ON MENTAL ILLNESS (NAMI)
- * NATIONAL ASSOCIATION OF NEONATAL NURSES (NANN)
- * NATIONAL ASSOCIATION OF HISPANIC NURSES (NAHN), SAN DIEGO CHAPTER
- * NATIONAL ASSOCIATION OF PSYCHIATRIC HEALTHCARE SYSTEMS
- * NATIONAL COUNCIL ON ALCOHOLISM AND DRUG DEPENDENCE (NCADD)
- * NATIONAL HOSPICE AND PALLIATIVE CARE ASSOCIATION
- * NATIONAL INITIATIVE FOR CHILDREN'S HEALTHCARE QUALITY
- * NATIONAL KIDNEY FOUNDATION
- * NATIONAL PERINATAL INFORMATION CENTER
- * NATIONAL UNIVERSITY
- * NEIGHBORHOOD HEALTHCARE COMMUNITY CLINIC BOARD OF DIRECTORS
- * NURSEWEEK
- * ORCHARD APARTMENTS
- * PACIFIC ARTS MOVEMENT (PAC-ARTS, FORMERLY THE SAN DIEGO ASIAN FILM

Name of the organization SHARP HEALTHCARE FOUNDATION	Employer identification number 95-3492461
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FOUNDATION)

* PARENTS FOR ADDICTION, TREATMENT AND HEALING (PATH)

* PARTNERSHIP FOR PHILANTHROPIC PLANNING OF SAN DIEGO (FORMERLY SAN
DIEGO PLANNED GIVING ROUNDTABLE)

* PARTNERSHIP FOR SMOKE-FREE FAMILIES

* PENINSULA SHEPHERD SENIOR CENTER

* PERINATAL SAFETY COLLABORATIVE

* PERINATAL SOCIAL WORK CLUSTER

* PLANETREE BOARD OF DIRECTORS

* PROFESSIONAL ONCOLOGY NETWORK

* PROJECT CARE COUNCIL

* PUBLIC HEALTH NURSE ADVISORY BOARD

* RECOVERY INNOVATIONS OF CALIFORNIA (RICA)

* REGIONAL HOME CARE COUNCIL

* REGIONAL PERINATAL SYSTEM

* RESIDENTIAL CARE COUNCIL

* SAFETY NET CONNECT

* SAN DIEGO COMMUNITY ACTION NETWORK (SANDI-CAN)

* SAN DIEGANS FOR HEALTHCARE COVERAGE

* SAN DIEGO HEALTHCARE DISASTER COUNCIL

* SAN DIEGO ASSOCIATION FOR DIABETES EDUCATORS

* SAN DIEGO ASSOCIATION OF DIRECTORS OF VOLUNTEER SERVICES

* SAN DIEGO ASSOCIATION FOR HEALTHCARE RECRUITMENT

* SAN DIEGO BLACK NURSES ASSOCIATION

* SAN DIEGO BLOOD BANK

* SAN DIEGO BRAIN INJURY FOUNDATION

* SAN DIEGO CAREGIVER COALITION

* SAN DIEGO CITY COLLEGE

Name of the organization SHARP HEALTHCARE FOUNDATION	Employer identification number 95-3492461
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- * SAN DIEGO CITY PARKS AND RECREATION
- * SAN DIEGO COMMITTEE ON EMPLOYMENT OF PEOPLE WITH DISABILITIES
- * SAN DIEGO COUNCIL ON SUICIDE PREVENTION
- * SAN DIEGO COUNTY PERINATAL CARE NETWORK
- * SAN DIEGO COUNTY TAXPAYERS ASSOCIATION
- * SAN DIEGO DIABETES COALITION
- * SAN DIEGO DIETETIC ASSOCIATION BOARD
- * SAN DIEGO EAST COUNTY CHAMBER OF COMMERCE BOARD
- * SAN DIEGO EMERGENCY MEDICAL CARE COMMITTEE
- * SAN DIEGO EYE BANK NURSES ADVISORY BOARD
- * SAN DIEGO FOOD BANK
- * SAN DIEGO FOUNDATION
- * SAN DIEGO HEALTH INFORMATION ASSOCIATION
- * SAN DIEGO HEALTHCARE DISASTER COUNCIL
- * SAN DIEGO IMPERIAL COUNCIL OF HOSPITAL VOLUNTEERS
- * SAN DIEGO INTERRELIGIOUS COMMITTEE
- * SAN DIEGO LESBIAN, GAY, BISEXUAL, AND TRANSGENDER COMMUNITY CENTER,
INC. (THE CENTER)
- * SAN DIEGO MENTAL HEALTH COALITION
- * SAN DIEGO MESA COLLEGE
- * SAN DIEGO NORTH CHAMBER OF COMMERCE
- * SAN DIEGO NUTRITION COUNCIL
- * SAN DIEGO ORGANIZATION OF HEALTHCARE LEADERS (SOHL), A LOCAL ACHE
CHAPTER
- * SAN DIEGO PATIENT SAFETY CONSORTIUM
- * SAN DIEGO REGIONAL ENERGY OFFICE
- * SAN DIEGO REGIONAL HOMECARE COUNCIL
- * SAN DIEGO RESCUE MISSION

Name of the organization SHARP HEALTHCARE FOUNDATION	Employer identification number 95-3492461
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- * SAN DIEGO RESTORATIVE JUSTICE MEDIATION PROGRAM
- * SAN DIEGO STROKE CONSORTIUM
- * SAN DIEGO URBAN LEAGUE
- * SAN DIEGO REGIONAL CHAMBER OF COMMERCE
- * SAN DIEGO SCIENCE ALLIANCE
- * SAN YSIDRO HIGH SCHOOL
- * SAN YSIDRO MIDDLE SCHOOL
- * SANTEE CHAMBER OF COMMERCE
- * SCHIZOPHRENICS IN TRANSITION
- * SAN DIEGO STATE UNIVERSITY (SDSU)
- * SENIOR COMMUNITY CENTERS OF SAN DIEGO
- * SIGMA THETA TAU INTERNATIONAL HONOR SOCIETY OF NURSING
- * SOCIETY OF TRAUMA NURSES
- * SOUTH BAY COMMUNITY SERVICES
- * SOUTH COUNTY ECONOMIC DEVELOPMENT COUNCIL
- * SOUTHERN CALIFORNIA ASSOCIATION OF NEONATAL NURSES
- * ST. VINCENT DE PAUL VILLAGE
- * SUSAN G. KOMEN BREAST CANCER FOUNDATION
- * SUSTAINABLE SAN DIEGO
- * SWEETWATER UNION HIGH SCHOOL DISTRICT (SUHSD)
- * THE MEETING PLACE
- * THIRD AVENUE CHARITABLE ORGANIZATION (TACO)
- * TRAUMA CENTER ASSOCIATION OF AMERICA
- * UNITED WAY OF SAN DIEGO COUNTY
- * UNIVERSITY OF CALIFORNIA, SAN DIEGO (UCSD)
- * UNIVERSITY OF SAN DIEGO (USD)
- * VA SAN DIEGO HEALTHCARE SYSTEM
- * VETERANS HOME OF CHULA VISTA

Name of the organization

SHARP HEALTHCARE FOUNDATION

Employer identification number

95-3492461

* VETERANS VILLAGE OF SAN DIEGO

* VISTA HILL PARENTCARE

* WOMEN, INFANTS AND CHILDREN (WIC)

* YMCA

* YWCA BECKY'S HOUSE

* YWCA BOARD OF DIRECTORS

* YWCA EXECUTIVE COMMITTEE

* YWCA IN THE COMPANY OF WOMEN EVENT

Part V Transactions With Related Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34, 35, 35a, or 36.)

Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.		Yes	No
1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?			
a	Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity	1a	X
b	Gift, grant, or capital contribution to related organization(s)	1b	X
c	Gift, grant, or capital contribution from related organization(s)	1c	X
d	Loans or loan guarantees to or for related organization(s)	1d	X
e	Loans or loan guarantees by related organization(s)	1e	X
f	Sale of assets to related organization(s)	1f	X
g	Purchase of assets from related organization(s)	1g	X
h	Exchange of assets with related organization(s)	1h	X
i	Lease of facilities, equipment, or other assets to related organization(s)	1i	X
j	Lease of facilities, equipment, or other assets from related organization(s)	1j	X
k	Performance of services or membership or fundraising solicitations for related organization(s)	1k	X
l	Performance of services or membership or fundraising solicitations by related organization(s)	1l	X
m	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	1m	X
n	Sharing of paid employees with related organization(s)	1n	X
o	Reimbursement paid to related organization(s) for expenses	1o	X
p	Reimbursement paid by related organization(s) for expenses	1p	X
q	Other transfer of cash or property to related organization(s)	1q	X
r	Other transfer of cash or property from related organization(s)	1r	X

2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.		(b) Transaction type (a-r)	(c) Amount involved	(d) Method of determining amount involved
(1)	SHARP MEMORIAL HOSPITAL	B	7,622,812.	ACCRUAL BASIS
(2)	SHARP CHULA VISTA MEDICAL CENTER	B	1,192,748.	ACCRUAL BASIS
(3)				
(4)				
(5)				
(6)				

Part VII Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule R (see instructions).

Multiple horizontal lines for supplemental information.