

**RAPE CRISIS CENTER**

**FINANCIAL STATEMENTS**

**JUNE 30, 2009 AND 2008**

# RANDY WALKER & Co.

Certified Public Accountants

7800 IH 10 West, Suite 505 • San Antonio, Texas 78230  
Phone (210) 366-9430 • Fax (210) 366-9451

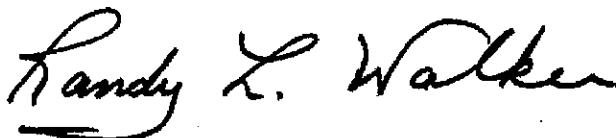
## INDEPENDENT AUDITOR'S REPORT

Board of Trustees  
Rape Crisis Center  
San Antonio, Texas

We have audited the accompanying statements of financial position of Alamo Area Rape Crisis Center dba Rape Crisis Center as of June 30, 2009 and 2008 and the related statements of activities (with comparative totals for 2008), functional expenses (with comparative totals for 2008), and cash flows for the years then ended. These financial statements are the responsibility of the Organization's management. Our responsibility is to express an opinion on these financial statements based on our audit

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Rape Crisis Center as of June 30, 2009 and 2008, and the changes in its net asset and its cash flow for the years then ended in conformity with accounting principles generally accepted in the United States of America.



San Antonio, Texas  
September 27, 2009

**RAPE CRISIS CENTER**  
**STATEMENTS OF FINANCIAL POSITION**  
June 30, 2009 and 2008

	<b>2009</b>	<b>2008</b>
<b><u>ASSETS</u></b>		
Cash and cash equivalents	\$ 138,057	\$ 87,944
Grant receivables	101,773	98,306
Contribution receivables, net of allowance	17,500	26,200
Prepaid expenses	29,945	29,720
Property and equipment, net of accumulated depreciation	56,775	67,868
<b>Total Assets</b>	<b>\$ 344,050</b>	<b>\$ 310,038</b>
<b><u>LIABILITIES AND NET ASSETS</u></b>		
Liabilities		
Accounts payable	\$ 10,914	\$ 4,748
Accrued expenses	46,372	49,289
Line of credit	67,483	13,000
<b>Total Liabilities</b>	<b>124,769</b>	<b>67,037</b>
Net assets		
Unrestricted	179,935	185,128
Temporarily restricted	39,346	57,873
<b>Total Net Assets</b>	<b>219,281</b>	<b>243,001</b>
<b>Total Liabilities and Net Assets</b>	<b>\$ 344,050</b>	<b>\$ 310,038</b>

The accompanying notes are an integral part of these financial statements.

**RAPE CRISIS CENTER**  
**STATEMENT OF ACTIVITIES**  
For the Year Ended June 30, 2009  
(with comparative totals for 2008)

	<b>2009</b>			<b>2008</b>
	<u>Unrestricted</u>	<u>Temporarily Restricted</u>	<u>Total</u>	<u>Total</u>
<b><u>SUPPORT AND REVENUE</u></b>				
Government grants	\$ 590,150	\$ 50,000	\$ 640,150	\$ 757,364
United Way	270,690	-	270,690	254,475
Foundation grants	42,000	95,000	137,000	289,500
Other income	13,165	-	13,165	20,897
Contributions	31,172	-	31,172	32,018
Special events	91,760	-	91,760	116,735
Less: Joint Fundraising Expenses	(9,430)	-	(9,430)	(34,038)
Net assets released from restrictions	163,527	(163,527)	-	-
<b>Total Support and Revenue</b>	<b>1,193,034</b>	<b>(18,527)</b>	<b>1,174,507</b>	<b>1,436,951</b>
<b><u>EXPENSES</u></b>				
Program services				
Client services	744,812	-	744,812	875,820
Public education	283,147	-	283,147	260,531
Total program services	<u>1,027,959</u>	<u>-</u>	<u>1,027,959</u>	<u>1,136,351</u>
Supporting services				
General and administrative	66,257	-	66,257	145,103
Fundraising	104,011	-	104,011	93,266
Total supporting services	<u>170,268</u>	<u>-</u>	<u>170,268</u>	<u>238,369</u>
<b>Total Expenses</b>	<b>1,198,227</b>	<b>-</b>	<b>1,198,227</b>	<b>1,374,720</b>
<b>CHANGE IN NET ASSETS</b>	<b>(5,193)</b>	<b>(18,527)</b>	<b>(23,720)</b>	<b>62,231</b>
<b>NET ASSETS - BEGINNING OF YEAR</b>	<b>185,128</b>	<b>57,873</b>	<b>243,001</b>	<b>180,770</b>
<b>NET ASSETS - END OF YEAR</b>	<b><u>\$ 179,935</u></b>	<b><u>\$ 39,346</u></b>	<b><u>\$ 219,281</u></b>	<b><u>\$ 243,001</u></b>

The accompanying notes are an integral part of these financial statements.

**RAPE CRISIS CENTER**  
**STATEMENT OF FUNCTIONAL EXPENSES**  
For the Year Ended June 30, 2009  
(with comparative totals for 2008)

	<u>Program Services</u>		<u>Supporting Services</u>		<u>2009 Total</u>	<u>2008 Total</u>
	<u>Client Services</u>	<u>Public Education</u>	<u>General and Administrative</u>	<u>Fundraising</u>		
Payroll expenses	\$ 646,501	\$ 242,317	\$ 24,232	\$ 56,217	\$ 969,267	\$ 1,124,403
Occupancy	52,642	19,731	1,973	4,578	78,924	76,138
Fundraising Expenses	-	-	-	38,813	38,813	1,849
Depreciation	-	-	16,791	-	16,791	15,475
Travel	2,640	9,718	871	814	14,043	16,189
Telephone	9,127	3,421	342	794	13,684	11,414
Supplies	7,431	2,887	1,556	678	12,552	9,428
Survivor assistance	9,621	-	-	-	9,621	32,151
Accounting	-	-	9,250	-	9,250	9,250
Contract services	4,468	1,481	1,450	439	7,838	8,708
Insurance	1,129	-	6,250	-	7,379	8,511
Printing & publications	3,922	1,470	147	341	5,880	3,365
Equipment rental/maintenance	1,983	615	60	1,112	3,770	14,167
Other	1,321	41	2,016	10	3,388	36,699
Postage	1,187	209	1,046	110	2,552	2,875
Conferences and meetings	1,296	751	121	67	2,235	1,997
Memberships	549	187	148	31	915	420
Advertising	868	-	-	-	868	1,589
Staff training	127	319	4	7	457	92
Total Expenses	<u>\$ 744,812</u>	<u>\$ 283,147</u>	<u>\$ 66,257</u>	<u>\$ 104,011</u>	<u>\$ 1,198,227</u>	<u>\$ 1,374,720</u>

The accompanying notes are an integral part of these financial statements.

**RAPE CRISIS CENTER**  
**STATEMENTS OF CASH FLOWS**  
For the Years Ended June 30, 2009 and 2008

	<b>2009</b>	<b>2008</b>
<b><u>CASH FLOWS FROM OPERATIONS</u></b>		
(Decrease)/Increase in net assets from operations	\$ (23,720)	\$ 62,231
Adjustments to reconcile net excess to net cash provided by operations:		
Depreciation	16,791	15,475
Decrease (increase) in assets:		
Receivables	5,233	60,815
Prepaid expenses	(225)	18,698
Other assets	-	74
Increase (decrease) in liabilities:		
Accounts payable	6,166	(9,572)
Accrued expenses	(2,917)	(1,257)
Net cash provided/(used) by operations	1,328	146,464
<b><u>CASH FLOWS FROM INVESTING ACTIVITIES</u></b>		
Purchases of property and equipment	(5,698)	(31,895)
Net cash used by investing activities	(5,698)	(31,895)
<b><u>CASH FLOWS FROM FINANCING ACTIVITIES</u></b>		
Proceeds/(Payments) from line of credit	54,483	(32,000)
Net cash (used)/provided by financing activities	54,483	(32,000)
<b>Net Increase in Cash and Cash Equivalents</b>	50,113	82,569
<b>Cash and Cash Equivalents, Beginning of Year</b>	87,944	5,375
<b>Cash and Cash Equivalents, End of Year</b>	\$ 138,057	\$ 87,944
Supplemental Disclosures		
Cash paid for interest	\$ 878	\$ 517

The accompanying notes are an integral part of these financial statements.

**RAPE CRISIS CENTER**  
**NOTES TO FINANCIAL STATEMENTS**  
**JUNE 30, 2009 and 2008**

**NOTE 1 - SUMMARY OF ACCOUNTING POLICIES**

The following statements of Rape Crisis Center have been prepared on the accrual basis of accounting. The significant accounting policies followed are described below to enhance the usefulness of the financial statements to the reader.

**Nature of Activities**

Alamo Area Rape Crisis Center dba Rape Crisis Center (the Center) is a nonprofit corporation chartered in 1975. The two programs of the Center are as follows:

- Client services – the purpose of which is to provide supportive services of crisis intervention and counseling to survivors of sexual assault in Bexar County. This program strives to insure that the survivors of sexual assault are treated humanely and with sensitivity. The Center advocates that all sexually assaulted survivors have the right to receive proper medical care, sensitive police response and vigorous prosecution of the perpetrator. The Center provides emotional support to sexually assaulted survivors, informs them about the legal process and accompanies them through the court proceedings. The Center assists sexually assaulted survivors and refers them to other agencies in Bexar County based on their individual needs.
- Public education – which strives to educate the general public about the nature and scope of sexual assault and about the services that are available to the survivors. The Center also offers safety suggestions to the public.

**Basis of Presentation**

Financial statement presentation follows the recommendations of the Financial Accounting Standards Board in its Statement of Financial Accounting Standards (SFAS) No. 117, *Financial Statements of Not-for-Profit Organizations*. Under SFAS No. 117, the Organization is required to report information regarding its financial position and activities according to three classes of net assets: unrestricted net assets, temporarily restricted net assets, and permanently restricted net assets.

**Use of Estimates**

The preparation of financial statements in conformity with generally accepted accounting principles includes the use of estimates that affect the financial statements. Accordingly, actual results could differ from those estimates.

**RAPE CRISIS CENTER**  
**NOTES TO FINANCIAL STATEMENTS**  
**JUNE 30, 2009 and 2008**

**NOTE 1 - SUMMARY OF ACCOUNTING POLICIES (continued)**

**Donated Services**

A number of volunteers have donated significant amounts of time to the Center's program services. Most donated services are for client advocacy and do not meet the criteria for recognition under SFAS No. 116; therefore, they have not been reflected in the accompanying financial statements. The Center pays for most services requiring specific expertise.

**Cash and Cash Equivalents**

For purposes of reporting cash flows, the Center considers all certificates of deposit and money market funds purchases with an original maturity of three months or less to be cash equivalents.

**Property and Equipment**

Purchased property and equipment are stated at cost. Donated assets are recorded at estimated market value at the date of donation. Depreciation is computed using the straight-line method over the estimated useful lives as follows:

Furniture & equipment	5 to 10 years
Leasehold improvements	15 years

**Contributions**

Contributions received are recorded as unrestricted, temporarily restricted, or permanently restricted support, depending on the existence and/or nature of any donor restrictions. Support that is restricted by the donor is reported as an increase in unrestricted net assets if the restriction expires in the reporting period in which the support is recognized. All other donor-restricted support is reported as an increase in temporarily or permanently restricted net assets, depending on the nature of the restriction. When a restriction expires, that is, when a stipulated time restriction ends or purpose restriction is accomplished, temporarily restricted net assets are reclassified to unrestricted net assets and reported in the statement of activities as net assets released from restrictions.

**Expense Allocation**

The costs of providing various programs and other activities have been summarized on a functional basis in the Statement of Functional Expenses. Accordingly, certain costs have been allocated among the programs and supporting services benefited.

**RAPE CRISIS CENTER  
NOTES TO FINANCIAL STATEMENTS  
JUNE 30, 2009 and 2008**

**NOTE 1 - SUMMARY OF ACCOUNTING POLICIES (continued)**

**Net Assets**

Net assets of the Center consist of the following:

- Unrestricted – These net assets are available for general obligations of the Center.
- Temporarily restricted – These net assets are restricted by donors to be used for some specific purpose.

**Income Taxes**

The Center is exempt from federal income taxes under Code Section 501(c)(3) of the Internal Revenue Code.

**NOTE 2 - CONCENTRATION OF REVENUE AND ACCOUNTS RECEIVABLE**

Revenue from government fees and grants was as follows:

<u>Type of Grant</u>	<u>Original Source</u>	<u>2009</u>		<u>2008</u>	
		<u>Amount</u>	<u>Percent of total support and revenue</u>	<u>Amount</u>	<u>Percent of total support and revenue</u>
Victims of Crime Act	Federal	\$151,298	13%	\$345,535	24%
Violence Against Women Act	Federal	73,427	6%	14,568	1%
Sexual Assault Prevention & Crisis Services	Federal	102,063	9%	121,154	8%
Sexual Assault Prevention & Crisis Services	State	133,484	11%	110,500	8%
Other Victims Assistance Grant	State	44,622	4%	53,972	4%
One Star Foundation	Federal	-	-%	17,982	1%
Office of the District Attorney	City	50,000	4%	-	-%
Community Initiatives	City	85,256	7%	93,653	7%
<b>Total</b>		<u>\$640,150</u>	<u>54%</u>	<u>\$757,364</u>	<u>53%</u>

Receivables consist primarily of cost reimbursement requests outstanding at year-end related to various contracts from the State of Texas under Federal grant programs.

**RAPE CRISIS CENTER**  
**NOTES TO FINANCIAL STATEMENTS**  
**JUNE 30, 2009 and 2008**

**NOTE 2 - CONCENTRATION OF REVENUE AND ACCOUNTS RECEIVABLE**  
**(continued)**

The United Way support received for the years ended June 30, 2009 and 2008 amounted to \$270,690 and \$254,475, or 23% and 18%, respectively, of total support and revenue. The Center's approved United Way allocation for the year ending June 30, 2010 is \$281,706.

**NOTE 3 - PROPERTY AND EQUIPMENT**

Fixed assets consist of the following:

	<b>2009</b>	<b>2008</b>
Furniture and equipment	\$ 230,072	\$ 225,899
Leasehold improvements	35,256	33,731
Less accumulated depreciation	(208,553)	(191,762)
	<b>\$ 56,775</b>	<b>\$ 67,868</b>

Depreciation expense for the periods ended June 30, 2009 and 2008 was \$16,791 and \$15,475, respectively.

**NOTE 4 - RESTRICTIONS ON NET ASSETS**

Temporarily restricted net assets are available for the following purpose:

	<b>2009</b>	<b>2008</b>
Crisis Intervention	\$ 10,000	\$ 15,487
Fundraising	-	36,608
Counseling	29,346	5,778
Total Temporarily Restricted Net Assets	<b>\$ 39,346</b>	<b>\$ 57,873</b>

**RAPE CRISIS CENTER**  
**NOTES TO FINANCIAL STATEMENTS**  
**JUNE 30, 2009 and 2008**

**NOTE 5 - LEASE COMMITMENTS**

During the year ending June 30, 2005, the Center entered into an office space lease beginning January 1, 2005 and expiring December 31, 2011.

The amount of rent expense for the years ended June 30, 2009 and 2008 was \$78,924 and \$76,138, respectively.

The Center entered into an operating lease for a copier and fax beginning January 22, 2003 and ending January 23, 2008. The amount of lease expense incurred under this lease was \$-0- and \$13,102 for the years ended June 30, 2009 and 2008, respectively.

Future minimum lease payments under these leases are as follows:

2010	\$ 74,231
2011	<u>37,115</u>
	<u>\$ 111,346</u>

**NOTE 6 - CONTINGENCIES**

The Center's programs are supported through federal, state, and local grant programs that are governed by various rules and regulations. Expenses charged to the grant programs are subject to audit and adjustments by the grantor agencies; therefore, to the extent that the Center has not complied with the rules and regulations governing the grants, refunds of any money received may be required. In the opinion of management, there are no contingent liabilities relating to compliance with the rules and regulations governing the respective grants; therefore, no provisions have been made in the accompanying financial statements for such contingencies.

**NOTE 7 - LINE OF CREDIT**

The Center has an \$85,000 revolving line of credit dated July 7, 2008, due July 21, 2009 secured by the assets held by the Center with an outstanding balance of \$67,483 and \$13,000 for the years ended June 30, 2009 and 2008. The line of credit has an interest rate of prime.

# RANDY WALKER & Co.

Certified Public Accountants

7800 IH 10 West, Suite 505 • San Antonio, Texas 78230  
Phone (210) 366-9430 • Fax (210) 366-9451

September 27, 2009

To the Board of Trustees  
Rape Crisis Center

In planning and performing our audit of the financial statements of Rape Crisis Center as of and for the year ended June 30, 2009, in accordance with auditing standards generally accepted in the United States of America, we considered Rape Crisis Center's internal control over financial reporting (internal control) as a basis for designing our auditing procedures for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control. Accordingly, we do not express an opinion on the effectiveness of the Organization's internal control.

A control deficiency exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect misstatements on a timely basis. A significant deficiency is a control deficiency, or a combination of control deficiencies, that adversely affects the organization's ability to initiate, authorize, record, process, or report financial data reliably in accordance with generally accepted accounting principles such that there is more than a remote likelihood that a misstatement of the organization's financial statements that is more than inconsequential will not be prevented or detected by the organization's internal control.

A material weakness is a significant deficiency, or a combination of significant deficiencies, that results in more than a remote likelihood that a material misstatement of the financial statements will not be prevented or detected by the organization's internal control.

Our consideration of internal control was for the limited purpose described in the first paragraph and would not necessarily identify all deficiencies in internal control that might be significant deficiencies or material weaknesses. We did not identify any deficiencies in internal control that we consider to be material weaknesses, as defined above.

This communication is intended solely for the information and use of management, Rape Crisis Center, and others within the organization, and is not intended to be and should not be used by anyone other than these specified parties.

*Randy L. Walker*

# RANDY WALKER & Co.

Certified Public Accountants

7800 IH 10 West, Suite 505 • San Antonio, Texas 78230  
Phone (210) 366-9430 • Fax (210) 366-9451

September 27, 2009

To the Board of Trustees  
Rape Crisis Center

We have audited the financial statements of the Rape Crisis Center (the Center) for the year ended June 30, 2009, and have issued our report thereon dated September 27, 2009. This letter contains comments incidental to the audit on matters relating to your organization's financial reporting process and is designed to assist you with your responsibility as trustees of your organization.

## **Auditor's Responsibility under Generally Accepted Auditing Standards**

As stated in our engagement letter dated May 13, 2009, our responsibility, as described by professional standards, is to express an opinion about whether the financial statements prepared by management with your oversight are fairly presented, in all material respects, in conformity with U.S. generally accepted accounting principles. Our audit of the financial statements does not relieve you or management of your responsibilities

## **Significant Audit Findings**

### *Qualitative Aspects of Accounting Practices*

Management is responsible for the selection and use of appropriate accounting policies. The significant accounting policies used by the Center are described in Note 1 to the financial statements. No new accounting policies were adopted and the application of existing policies was not changed during 2008. We noted no transactions entered into by the Center during the year for which there is a lack of authoritative guidance or consensus. There are no significant transactions that have been recognized in the financial statements in a different period than when the transaction occurred.

Accounting estimates are an integral part of the financial statements prepared by management and are based on management's knowledge and experience about past and current events and assumptions about future events. Certain accounting estimates are particularly sensitive because of their significance to the financial statements and because of the possibility that future events affecting them may differ significantly from those expected.

The disclosures in the financial statements are neutral, consistent, and clear. Certain financial statement disclosures are particularly sensitive because of their significance to financial statement users.

### *Difficulties Encountered in Performing the Audit*

We encountered no significant difficulties in dealing with management in performing and completing our audit.

*Corrected and Uncorrected Misstatements*

Professional standards require us to accumulate all known and likely misstatements identified during the audit, other than those that are trivial, and communicate them to the appropriate level of management. Management has corrected all such misstatements. In addition, none of the misstatements detected as a result of audit procedures and corrected by management were material, either individually or in the aggregate, to the financial statements taken as a whole.

*Disagreements with Management*

For purposes of this letter, professional standards define a disagreement with management as a financial accounting, reporting, or auditing matter, whether or not resolved to our satisfaction, that could be significant to the financial statements or the auditor's report. We are pleased to report that no such disagreements arose during the course of our audit.

*Management Representations*

We have requested certain representations from management that are included in the management representation letter dated September 27, 2009.

*Management Consultations with Other Independent Accountants*

In some cases, management may decide to consult with other accountants about auditing and accounting matters, similar to obtaining a "second opinion" on certain situations. If a consultation involves application of an accounting principle to the Center's financial statements or a determination of the type of auditor's opinion that may be expressed on those statements, our professional standards require the consulting accountant to check with us to determine that the consultant has all the relevant facts. To our knowledge, there were no such consultations with other accountants.

*Other Audit Findings or Issues*

We generally discuss a variety of matters, including the application of accounting principles and auditing standards, with management each year prior to retention as the Center auditors. However, these discussions occurred in the normal course of our professional relationship and our responses were not a condition to our retention.

**PRIOR YEAR MANAGEMENT LETTER POINTS**

1. **Authorized signers:** During our audit of the Center's cash accounts, we discovered that a person who had terminated employment during the year was still listed in the bank's records as an authorized check signer.

**Current Year:** In the current year, the individual was taken off the bank records.

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Board of Trustees  
Rape Crisis Center

We would like to express our appreciation for the courtesy and cooperation extended to us by Lynn Blanco and her staff.

This information is intended solely for the use of the Board of Trustees and management of the Center, and should not be used for any other purpose.

Please do not hesitate to contact us if you want to discuss any of the matters contained herein.

Very truly,

*Randy L. Walker*

Client: **Rape Crisis Center**  
 Engagement: **Rape Crisis Center FY09**  
 Period Ending: **6/30/2009**  
 Workpaper: **Adjusting Journal Entries Report**

Account	Description	W/P Ref	Debit	Credit
<b>Adjusting Journal Entries JE # 1</b>		<b>ZZ-2</b>		
To get net assets to roll properly and properly reflect temporarily restricted net assets at year end.				
3950.00	Temporarily Restricted Assets		18,527.00	
9400.04	Other		227.00	
3200.00	Retained Earnings			227.00
3200.00	Retained Earnings			18,527.00
<b>Total</b>			<b>18,754.00</b>	<b>18,754.00</b>
<b>Adjusting Journal Entries JE # 2</b>		<b>C-2a</b>		
To reclass contributions receivable included in grant receivables.				
1250.00	Contribution Receivables		17,500.00	
1200.00	Accounts Receivable			17,500.00
<b>Total</b>			<b>17,500.00</b>	<b>17,500.00</b>
<b>Adjusting Journal Entries JE # 3</b>		<b>M-4</b>		
To record depreciation expense as of year end.				
9500.00	Depreciation Expense		16,791.00	
1550.00	Accumulated Depreciation			16,791.00
<b>Total</b>			<b>16,791.00</b>	<b>16,791.00</b>
<b>Adjusting Journal Entries JE # 4</b>		<b>50-4</b>		
To reverse disbursement of funds to joint fundraiser (to show revenue/expense net of payouts).				
4200.12	Aveda FR 09		13,328.00	
9600.03	Fundraising Expense - Aveda 09		4,339.00	
2001.00	Accounts Payable			4,339.00
9600.03	Fundraising Expense - Aveda 09			13,328.00
<b>Total</b>			<b>17,667.00</b>	<b>17,667.00</b>
<b>Adjusting Journal Entries JE # 5</b>		<b>HH-3</b>		
To properly record accrued payroll.				
1200.00	Accounts Receivable		13,525.00	
7000-ga-00	Compensation: G&A		24,762.00	
2300.00	Payroll & PEO Debits/Credits			24,762.00
5000.01	Local Government			2,498.00
5000.041	Office of AG - SAPCS Federal			2,818.00
5000.042	Office of AG - SAPCS State			3,687.00
5000.05	OVAG			512.00
5000.11	VAWA Counseling			4,010.00
<b>Total</b>			<b>38,287.00</b>	<b>38,287.00</b>



October 26, 2009

To the Board of Trustees:

The Rape Crisis Center Management Team would like to express its appreciation of Randy Walker, CPA, and his team during the 2008-2009 audit. We have always found that Mr. Walker and his staff members are knowledgeable and helpful about nonprofit financial matters.

The Management Team concurs with the review of the audited financial statements as presented by Mr. Walker and will continue to utilize the fiscal controls implemented during the prior fiscal year.

Sincerely,

M. Lynn Blanco  
President & CEO