

**The Foundation for Enhancing  
Communities**

Financial Statements and  
Supplementary Information

Year Ended December 31, 2013  
with Independent Auditor's Report



# THE FOUNDATION FOR ENHANCING COMMUNITIES

YEAR ENDED DECEMBER 31, 2013

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Independent Auditor's Report

Board of Directors  
The Foundation for Enhancing Communities

We have audited the accompanying financial statements of The Foundation for Enhancing Communities (Foundation), which comprise the statement of financial position as of December 31, 2013, and the related statements of activities and cash flows for the year then ended, and the related notes to the financial statements.

**Management's Responsibility for the Financial Statements**

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

**Auditor's Responsibility**

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

## **Opinion**

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the Foundation as of December 31, 2013, and the changes in its net assets and its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

## **Other Matter**

Our audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The schedule of functional expenses on page 17 is presented for purposes of additional analysis and is not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the financial statements as a whole.

## **Report on Summarized Comparative Information**

We previously audited the Foundation's 2012 financial statements, and our report dated February 18, 2013, expressed an unmodified opinion on those audited financial statements. In our opinion, the summarized comparative information presented herein as of and for the year ended December 31, 2012, is consistent, in all material respects, with the audited financial statements from which it has been derived.

*Maher Duessel*

Harrisburg, Pennsylvania  
February 17, 2014

# THE FOUNDATION FOR ENHANCING COMMUNITIES

## STATEMENT OF FINANCIAL POSITION

DECEMBER 31, 2013

(With Comparative Totals at December 31, 2012)

Assets	2013	2012
Current assets:		
Cash and cash equivalents	\$ 1,976,270	\$ 2,704,634
Receivables:		
Accounts	34,712	42,210
Contributions	1,481,544	1,505,231
Current portion of pledges receivable	-	76,255
Prepaid expenses	22,201	16,839
Total current assets	3,514,727	4,345,169
Noncurrent assets:		
Pledges receivable, net of current portion	365,787	304,220
Property and equipment, net	4,928	12,571
Investments	58,309,769	49,455,926
Split-interest agreements	10,564,320	8,912,031
<b>Total Assets</b>	<b>\$ 72,759,531</b>	<b>\$ 63,029,917</b>
<b>Liabilities and Net Assets</b>		
Liabilities:		
Current liabilities:		
Accounts payable and accrued expenses	\$ 9,546	\$ 8,035
Grants payable	548,188	494,653
Deferred revenue	2,180	16,804
Total current liabilities	559,914	519,492
Noncurrent liabilities:		
Liability to resource providers	4,498,315	3,748,284
Liabilities under split-interest agreements	6,476,126	5,453,766
Total Liabilities	11,534,355	9,721,542
Net Assets:		
Unrestricted	54,196,260	42,995,655
Temporarily restricted	7,028,916	10,312,720
Total Net Assets	61,225,176	53,308,375
<b>Total Liabilities and Net Assets</b>	<b>\$ 72,759,531</b>	<b>\$ 63,029,917</b>

The accompanying notes are an integral part of these financial statements.

# THE FOUNDATION FOR ENHANCING COMMUNITIES

## STATEMENT OF ACTIVITIES

YEAR ENDED DECEMBER 31, 2013

(With Comparative Totals For Year Ended December 31, 2012)

	Unrestricted	Temporarily Restricted	Total 2013	Total 2012
<b>Revenue, Gains, and Other Support:</b>				
Contributions	\$ 4,125,080	\$ 1,015,108	\$ 5,140,188	\$ 5,146,506
Income on investments	11,033,551	-	11,033,551	5,590,634
Fee income	271,153	-	271,153	244,135
Other income	147,030	-	147,030	140,954
Split-interest agreements	-	3,538	3,538	24,770
Change in value of split-interest agreements	-	953,702	953,702	374,630
Net assets released from restriction	5,256,152	(5,256,152)	-	-
 Total revenue, gains, and other support	 20,832,966	 (3,283,804)	 17,549,162	 11,521,629
<b>Expenses:</b>				
Program services	8,584,416	-	8,584,416	5,097,174
General and administrative	743,593	-	743,593	684,797
Asset development	304,352	-	304,352	292,702
 Total expenses	 9,632,361	 -	 9,632,361	 6,074,673
 <b>Change in Net Assets</b>	 11,200,605	 (3,283,804)	 7,916,801	 5,446,956
<b>Net Assets:</b>				
Beginning of year	42,995,655	10,312,720	53,308,375	47,861,419
 End of year	 \$54,196,260	 \$ 7,028,916	 \$61,225,176	 \$53,308,375

The accompanying notes are an integral part of these financial statements.

# THE FOUNDATION FOR ENHANCING COMMUNITIES

## STATEMENT OF CASH FLOWS

YEAR ENDED DECEMBER 31, 2013

(With Comparative Totals For Year Ended December 31, 2012)

	2013	2012
<b>Reconciliation of Change in Net Assets to</b>		
<b>Net Cash Provided by (Used in) Operating Activities:</b>		
Change in net assets	\$ 7,916,801	\$ 5,446,956
Adjustments to reconcile change in net assets to net cash provided by (used in) operating activities:		
Net realized and unrealized gain on investments	(10,610,811)	(4,390,394)
Split-interest agreements	(3,538)	(24,770)
Net change in value of split-interest agreements	(626,391)	(374,630)
Donated investments	(340,848)	(344,851)
Depreciation	8,542	9,164
Transfer of pledges receivable to a non-profit organization	325,630	-
(Increase) decrease in:		
Receivables	(279,757)	(84,923)
Prepaid expenses	(5,362)	(3,910)
Increase (decrease) in:		
Accounts payable	1,511	(20,000)
Grants payable	53,535	(130,485)
Deferred revenue	(14,624)	16,804
Liability to resource providers	750,031	498,201
Net cash provided by (used in) operating activities	(2,825,281)	597,162
<b>Cash Flows from Investing Activities:</b>		
Purchase of equipment	(899)	(6,969)
Purchase of investments	(4,179,968)	(4,750,455)
Proceeds from the sale of investments	6,277,784	4,844,859
Net cash provided by investing activities	2,096,917	87,435
<b>Net Increase (Decrease) in Cash and Cash Equivalents</b>	(728,364)	684,597
<b>Cash and Cash Equivalents</b>		
Beginning of year	2,704,634	2,020,037
End of year	\$ 1,976,270	\$ 2,704,634

The accompanying notes are an integral part of these financial statements.

# THE FOUNDATION FOR ENHANCING COMMUNITIES

## NOTES TO FINANCIAL STATEMENTS

YEAR ENDED DECEMBER 31, 2013

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### 1. ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

#### Organization

The Foundation for Enhancing Communities (the Foundation) is a non-profit community foundation. Its primary purpose is to attract, manage, and disburse funds for philanthropic purposes to organizations in the greater Harrisburg area.

#### Basis of Accounting

The Foundation prepares its financial statements on the accrual basis of accounting. Under this method, revenues are recorded when earned and expenses are recorded when liabilities are incurred.

#### Statement of Cash Flows

For the purpose of the Statement of Cash Flows, the Foundation considers all highly liquid investments with an initial maturity of three months or less to be cash equivalents.

The net realized and unrealized gain on investments presented in the Statement of Cash Flows for the year ended December 31, 2013 is reported in the financial statements as follows:

Net realized and unrealized gain on investments	\$	9,705,730
Attributable to assets held for resource providers		905,081
	\$	<u>10,610,811</u>

#### Receivables

The Foundation considers all contributions and pledges receivable to be fully collectible. Accordingly, no allowance for doubtful accounts is reported. If amounts become uncollectible, they will be charged to the change in net assets when that determination is made.

#### Investments

##### *Fair Value Measurements*

The Foundation records its investments based on fair value. The use of observable inputs are maximized and the use of unobservable inputs are minimized by using observable inputs when available.

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# THE FOUNDATION FOR ENHANCING COMMUNITIES

## NOTES TO FINANCIAL STATEMENTS

YEAR ENDED DECEMBER 31, 2013

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Observable inputs are inputs that market participants would use in pricing the asset or liability based on market data obtained from independent sources. Unobservable inputs reflect assumptions that market participants would use in pricing the asset or liability based on the best information available in the circumstances. The hierarchy is broken down into three levels based on the transparency of inputs as follows:

Level 1 — Quoted prices are available in active markets for identical assets or liabilities as of the report date. A quoted price for an identical asset or liability in an active market provides the most reliable fair value measurement because it is directly observable to the market.

Level 2 — Pricing inputs are other than quoted prices in active markets, which are either directly or indirectly observable as of the report date. The nature of these securities includes investments for which quoted prices are available, but traded less frequently, and investments that are fair valued using other securities, the parameters of which can be directly observed.

Level 3 — Securities that have little to no pricing observability as of the report date. These securities are measured using management's best estimate of fair value, where the inputs into the determination of fair value are not observable and require significant management judgment or estimation.

Inputs are used in applying the various valuation techniques and broadly refer to the assumptions that market participants use to make valuation decisions, including assumptions about risk. Inputs may include price information, volatility statistics, specific and broad credit data, liquidity statistics, and other factors. A financial instrument's level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement. However, the determination of what constitutes "observable" requires significant judgment by the Foundation. The Foundation considers observable data to be that market data that is readily available, regularly distributed or updated, reliable and verifiable, not proprietary, and provided by independent sources that are actively involved in the relevant market. The categorization of a financial instrument within the hierarchy is based upon the pricing transparency of the instrument and does not necessarily correspond to the Foundation's perceived risk of that instrument.

### *Valuation of Investments*

Investments whose values are based on quoted market prices in active markets, and are therefore classified within Level 1 include active listed equities and equity and fixed income mutual funds.

# THE FOUNDATION FOR ENHANCING COMMUNITIES

## NOTES TO FINANCIAL STATEMENTS

YEAR ENDED DECEMBER 31, 2013

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Investments that trade in markets that are not considered to be active, but are valued based on quoted market prices, dealer quotations, or alternative pricing sources supported by observable inputs are classified within Level 2. Level 2 instruments include life insurance annuities and floating rate demand notes. As Level 2 investments include positions that are not traded in active markets and/or are subject to transfer restrictions, valuations may be adjusted to reflect illiquidity and/or non-transferability, which are generally based on available market information.

Investments classified within Level 3 have significant unobservable inputs, as they trade infrequently or not at all. Level 3 instruments include tuition credits. When observable prices are not available for Level 3 securities, the Foundation uses one or more valuation techniques (e.g., the market approach, the income approach, or the cost approach) for which sufficient and reliable data is available. Within Level 3, the use of the market approach generally consists of using comparable market transactions, while the use of the income approach generally consists of the net present value of estimated future cash flows, adjusted as appropriate for liquidity, credit, market, and/or other risk factors.

The inputs used by the Foundation in estimating the value of Level 3 investments may include the original transaction price, recent transactions in the same or similar instruments, completed or pending third-party transactions in the underlying investment or comparable issuers, subsequent rounds of financing, recapitalizations, and other transactions across the capital structure, offerings in the equity or debt capital markets, and changes in financial ratios or cash flows. Level 3 investments may also be adjusted to reflect illiquidity and/or non-transferability, with the amount of such discount estimated by the Foundation in the absence of market information. The fair value measurement of Level 3 investments does not include transaction costs that may have been capitalized as part of the security's cost basis. Assumptions used by the Foundation due to the lack of observable inputs may significantly impact the resulting fair value and, therefore, the Foundation's results of operations.

Investments in marketable equity securities with readily determinable fair values are recorded at the fair values in the Statement of Financial Position. Unrealized gains and losses are included in the change in net assets in the accompanying Statement of Activities.

### Property and Equipment

Land, furniture, and equipment are recorded at cost or fair market value (if donated), less accumulated depreciation. Donated assets are reported as unrestricted contributions unless the donor has restricted the donated asset to a specific purpose. Assets donated with explicit restrictions regarding their use are reported as restricted contributions. Depreciation policies reflect the use of the straight-line method with useful lives ranging from two to ten years. When assets are retired or otherwise disposed of, the cost and the related accumulated depreciation are removed from the accounts and any resulting gain or loss is recognized in

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# THE FOUNDATION FOR ENHANCING COMMUNITIES

## NOTES TO FINANCIAL STATEMENTS

YEAR ENDED DECEMBER 31, 2013

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income for the period. The cost of maintenance and repairs is charged to expense as incurred; significant renewals and betterments are capitalized. Deductions are made for retirements resulting from renewals or betterments.

### Liability to Resource Providers

Liability to resource providers consists of assets transferred from non-profit organizations that specified itself or an affiliate as the beneficiary of the fund created.

### Restricted and Unrestricted Revenue and Support

For Financial Statement purposes, support that is restricted by the donor is reported as an increase in unrestricted net assets if the restriction expires in the same period. Restrictions not met in the same period are reported as an increase in temporarily restricted net assets. When a restriction expires, that is, when a stipulated time restriction ends or purpose restriction is accomplished, temporarily restricted net assets are reclassified to unrestricted net assets and reported in the Statement of Activities as net assets released from restrictions.

### Temporarily Restricted Net Assets

For Financial Statement purposes, temporarily restricted net assets result from contributions and other inflows of assets, other asset enhancements and diminishments, and reclassifications to (or from) other classes of net assets whose use is limited by donor-imposed stipulations that either expire by passage of time or can be fulfilled and removed by actions of the Foundation pursuant to those stipulations.

### Permanently Restricted Net Assets

Permanently restricted net assets result from contributions with donor-imposed stipulations that must be maintained permanently by the Foundation.

### Conditional Promises and Indications of Intentions to Give

The Foundation does not recognize conditional promises as revenue until the condition is met or the pledges are received.

From time to time, the Foundation is the beneficiary under various wills, the total value of which is not determinable. Such amounts are recorded as contributions when clear title is established and the proceeds are clearly measurable.

# THE FOUNDATION FOR ENHANCING COMMUNITIES

## NOTES TO FINANCIAL STATEMENTS

YEAR ENDED DECEMBER 31, 2013

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### Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

### Expense Allocation

The costs of providing various programs and other activities have been summarized on a functional basis in the Statement of Activities. Accordingly, certain costs have been allocated among the programs and supporting services benefited.

### Endowment Investment and Spending Policies

The Board of Directors, on the advice of legal counsel, has determined that the majority of the Foundation's contributions are subject to the terms of its governing documents. Certain contributions are received subject to other gift instruments, or are subject to specific agreements with the Foundation. Under the terms of the Foundation's governing documents, the Board of Directors has the ability to distribute so much of the original principal of any trust or separate gift, device, bequest, or fund as the Board of Directors in its sole discretion shall determine. As a result of the ability to distribute the original principal, all contributions not classified as temporarily restricted or permanently restricted are classified as unrestricted net assets for financial statement purposes.

The Foundation has adopted investment and spending policies, approved by the Board of Directors, for endowment assets that attempt to provide a predictable stream of funding to programs supported by its endowments while seeking to maintain the purchasing power of those endowment assets over the long-term. The Foundation's spending and investment policies work together to achieve this objective. The investment policy establishes an achievable return objective through diversification of asset classes. To satisfy its long-term rate-of-return objectives, the Foundation relies on a total return strategy in which investment returns are achieved through both capital appreciation (realized and unrealized) and current yield (interest and dividends). The Foundation targets a diversified asset allocation to achieve its long-term return objectives with prudent risk parameters.

The spending policy calculates the amount of money annually distributed from the Foundation's various endowed funds for grant-making and administration. Based on the investment model selected by the donor, the current spending policy is to distribute between 4.0% and 6.5% of a moving five-year trailing average of the fair value of the endowment funds plus a historical performance factor. Accordingly, over the long-term, the Foundation expects its current spending policy to allow its endowment assets to grow. This is consistent

# THE FOUNDATION FOR ENHANCING COMMUNITIES

## NOTES TO FINANCIAL STATEMENTS

YEAR ENDED DECEMBER 31, 2013

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with the Foundation's objective to maintain the purchasing power of endowment assets as well as to provide additional real growth through investment return.

### Tax Status

The Foundation is exempt under Section 501(c)(3) of the Internal Revenue Code (Code) and is a publicly supported organization as described in Section 509(a)(1) of the Code, and files Form 990 - Return of Organization Exempt from Income Tax, on an annual basis.

The forms filed are subject to examination by the IRS generally for three years after they are filed.

### Comparative Information

The financial statements include certain prior-year summarized comparative information in total but not by net asset class. Such information does not include sufficient detail to constitute a presentation in conformity with accounting principles generally accepted in the United States of America. Accordingly, such information should be read in conjunction with the Foundation's financial statements for the year ended December 31, 2012, from which the summarized information was derived.

### Risks and Uncertainties

Financial instruments, which potentially expose the Foundation to concentrations of credit risk, include cash and investments in marketable securities. As a matter of policy, the Foundation maintains cash balances only with financial institutions having a high credit quality. Concentration of credit risk for investments in marketable securities is mitigated by the overall diversification of managed investment portfolios. Investment securities are also exposed to various other risks such as interest rate and market risks. Due to the level of risk associated with certain investment securities, it is at least reasonably possible that changes in values of investment securities will occur in the near-term and that such changes could materially affect the amount reported on the Statement of Financial Position.

### Subsequent Events

Subsequent events have been evaluated through the Independent Auditor's Report date, which is the date the financial statements were available to be issued.

# THE FOUNDATION FOR ENHANCING COMMUNITIES

## NOTES TO FINANCIAL STATEMENTS

YEAR ENDED DECEMBER 31, 2013

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### 2. DEPOSITS

Cash and cash equivalents with a book value and bank balance of \$1,976,270 and \$1,606,826, respectively, at December 31, 2013 consist of \$250,000 of deposits that are insured by the Federal Deposit Insurance Corporation (FDIC) and \$1,356,826 of checking account and money market account deposits held in trust and brokerage accounts that are not subject to FDIC insurance.

### 3. CONTRIBUTIONS AND PLEDGES RECEIVABLE

Contributions receivable consists of amounts due to the Foundation through wills, estate, or other agreements. The timing of the receipt of certain contributions is unknown.

Pledges receivable, summarized by donor type, consist of the following at December 31, 2013:

Individuals	<u>\$ 365,787</u>
Amounts due in:	
Less than one year	\$ -
One to five years	<u>365,787</u>
	<u>\$ 365,787</u>

### 4. INVESTMENTS

The Foundation's investments are, in part, comprised of funds held awaiting distribution to approved recipients of such funds and investments held under custodial agreements.

Such invested funds are, upon approval of the Board of Directors, either disbursed in accordance with the original donor's request from a disbursing account or income is distributed at the discretion of the Board of Directors from investments.

# THE FOUNDATION FOR ENHANCING COMMUNITIES

## NOTES TO FINANCIAL STATEMENTS

YEAR ENDED DECEMBER 31, 2013

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### Fair Value of Financial Instruments

The following tables summarize the valuation of the Foundation's assets subject to measurements at fair value as of December 31, 2013:

	<u>Level</u>	<u>Fair Value</u>
Common stock:		
Financials	1	\$ 105,026
Equity mutual funds:		
Large cap funds	1	27,214,024
Mid cap funds	1	5,090,516
Small cap funds	1	7,869,157
International developed	1	8,509,189
Emerging markets	1	1,786,963
Fixed mutual funds:		
Corporate bonds	1	3,985,017
U.S. Agency obligations	1	1,678,123
Inflation-protected bonds	1	970,769
Floating rate demand notes	2	300,363
Tuition credits	3	800,622
		<u>58,309,769</u>
Liability to resource providers		<u>(4,498,315)</u>
		<u>\$ 53,811,454</u>

# THE FOUNDATION FOR ENHANCING COMMUNITIES

## NOTES TO FINANCIAL STATEMENTS

YEAR ENDED DECEMBER 31, 2013

	Level	Fair Value
Split Interest Agreements:		
Cash and cash equivalents	1	\$ 85,293
Equity mutual funds:		
Large cap funds	1	1,725,499
Mid cap funds	1	607,723
Small cap funds	1	739,268
International developed	1	771,812
Emergin markets	1	22,116
Real estate	1	48,769
Fixed mutual funds:		
Corporate bonds	1	4,010,914
U.S. Treasury	1	1,606,446
Inflation-protected bonds	1	597,453
Life insurance annuities	2	206,851
		<u>10,422,144</u>
Beneficial interest in life insurance policies - cash surrender value		
		<u>142,176</u>
Total Split Interest Agreements		<u>\$ 10,564,320</u>

Fair value of life insurance annuities categorized as Level 2 is determined based on the life of the contract and an interest rate that is equal to the yield of a comparable U.S. Treasury strip.

All change in value of split-interest agreements in the table above is reflected in the accompanying Statement of Activities.

The following table summarizes the changes in fair values associated with Level 3 assets:

	Balance as of December 31, 2012	Contributions/ Purchases	Withdrawals/ Payments	Change in Value	Balance as of December 31, 2013
Tuition credits	<u>\$ 807,411</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ (6,789)</u>	<u>\$ 800,622</u>

Tuition credits represent an investment in the Pennsylvania 529 Guaranteed Savings Plan fund, a separate fund established by the Commonwealth of Pennsylvania and managed by the Pennsylvania Department of the Treasury, to be used for qualified college expenses. Contributions to the account must be held for approximately one year before withdrawn.

# THE FOUNDATION FOR ENHANCING COMMUNITIES

## NOTES TO FINANCIAL STATEMENTS

YEAR ENDED DECEMBER 31, 2013

The following table represents the Foundation's level 3 financial instruments, the valuation techniques used to measure the fair value of those financial instruments, and the significant unobservable inputs and the ranges of values for those inputs.

<u>Instrument</u>	<u>Fair Value</u>	<u>Principal Valuation Technique</u>	<u>Unobservable Inputs</u>	<u>Range of Significant Input Values</u>	<u>Weighted Average</u>
Tuition Credits	\$ 800,622	Income approach	Tuition inflation projections	3.5 % to 6.75%	5.49%
			Investment return	7.69%	7.69%
			Investment expenses	43.5 basis points	43.5

The Investment Advisory Committee (IAC), which reports to the Board of Directors of the Foundation, is responsible for determining the valuation of the tuition credits. The IAC reviews the tuition credit valuation as reported on the monthly statements received from the fund and compares this information to the benchmarks reported in the Annual Report for the PA 529 College Savings program and other information as it related to the current level of tuition costs within the Commonwealth of Pennsylvania.

Income on investments consists of the following for the year ended December 31, 2013:

Interest and dividends	\$ 1,327,821
Net realized and unrealized gain (not including assets held for resource providers)	9,705,730
	<u>\$ 11,033,551</u>

### 5. SPLIT-INTEREST AGREEMENTS

The Foundation is trustee for several charitable remainder unitrusts (unitrusts) and charitable lead trusts (lead trusts) with a fair value of the assets at December 31, 2013 of \$10,564,320. The unitrusts require annual distributions to the donors and the remainder is distributed to the Foundation at termination of the trust. The lead trusts require annual distributions to the Foundation and the remainder is distributed to the donors at termination of the trust. The present value of future payment liabilities on unitrusts, based on the donors' ages and a

# THE FOUNDATION FOR ENHANCING COMMUNITIES

## NOTES TO FINANCIAL STATEMENTS

YEAR ENDED DECEMBER 31, 2013

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discount factor of 1.6% to 8.4% and lead trusts, based on a set period of 15 years and a discount factor of 7.4%, is \$6,476,126 at December 31, 2013.

Fair value of split-interest agreements at December 31, 2013	\$ 10,564,320
Present value of contributions to the Foundation	<u>(4,088,194)</u>
Present value of future liabilities under split interest agreements at December 31, 2013	<u>\$ 6,476,126</u>

### 6. GRANTS PAYABLE

Grants are authorized by the Board of Directors with consideration of the donor's recommendation. During the year ended December 31, 2013, grant expense was \$6,016,035. Grants payable totaling \$548,188 represents amounts approved by the Board of Directors, but not disbursed as of December 31, 2013.

### 7. RESTRICTIONS ON NET ASSETS

For Financial Statement purposes, at December 31, 2013, unrestricted net assets of \$54,196,260 include approximately \$54,170,000 in endowment funds, of which approximately \$259,400 is maintained in a Board-designated Operating Reserve fund. While the Foundation retains variance power in its Bylaws to change conditions and restrictions on a fund under certain circumstances, the Foundation may not change the purpose or a specific beneficiary of a fund, except at the request of the donor, without court approval.

For Financial Statement purposes, at December 31, 2013, temporarily restricted net assets consist of split-interest agreements which are subject to time restrictions totaling \$4,088,194, special projects which are subject to purpose restrictions totaling \$1,940,674, and a \$1,000,000 restricted contribution receivable.

# THE FOUNDATION FOR ENHANCING COMMUNITIES

## NOTES TO FINANCIAL STATEMENTS

YEAR ENDED DECEMBER 31, 2013

Temporarily restricted net assets released from restriction during the year ended December 31, 2013 consist of \$4,316,392 released from the Whitaker Foundation Reserve Account due to the expiration of the Statute of Limitations on the Reserve account (two-thirds of the original corpus was distributed to the Whitaker Center for Science and the Arts and the remaining balance was distributed to the Foundation); \$327,311 released as a result of the termination of a split-interest agreement; and \$612,449 released for purpose restrictions met within the current year.

Endowment net asset as of December 31, 2013 is as follows:

	Unrestricted Net Assets
Endowment funds with variance power - beginning of year	\$ 42,964,000
Contributions	3,141,000
Remainder interest from split-interest agreement	327,000
Other income	418,000
Investment income	11,142,000
Program/grant expenses	<u>(3,822,000)</u>
Endowment funds with variance power - end of year	<u>\$ 54,170,000</u>

### 8. OFFICE LEASE

The Foundation conducts its operations from an office that is leased under an operating lease through 2016.

Under the conditions of the lease, rent is \$16.50 per rentable square foot with a 3% escalation clause on each one-year anniversary. An additional rate of \$1.29 per rentable square foot will be added for ten years to repay the lessor's costs of renovation. The escalation clause does not apply to this additional rate.

# THE FOUNDATION FOR ENHANCING COMMUNITIES

## NOTES TO FINANCIAL STATEMENTS

YEAR ENDED DECEMBER 31, 2013

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During the year ended December 31, 2013, rent under the current long-term lease was \$127,948.

Future minimum rental payments under the operating lease are as follows:

2014	\$	131,609
2015		135,393
2016		<u>103,719</u>
Total Future Payments	\$	<u><u>370,721</u></u>

## **Supplementary Information**

# THE FOUNDATION FOR ENHANCING COMMUNITIES

## SCHEDULE OF FUNCTIONAL EXPENSES

YEAR ENDED DECEMBER 31, 2013

(With Comparative Totals For Year Ended December 31, 2012)

	Program Services	General and Adminis- trative	Asset Development	Total 2013	Total 2012
<b>Expenses:</b>					
Grants	\$ 6,016,035	\$ -	\$ -	\$ 6,016,035	\$ 3,630,213
Special projects	2,158,576	-	-	2,158,576	1,111,070
Salaries and benefits	254,874	462,468	173,024	890,366	796,796
Rent and office maintenance	40,836	74,097	27,722	142,655	147,992
Administrative and custodial fees	28,264	51,285	19,188	98,737	98,111
Marketing	18,269	33,149	12,402	63,820	40,076
Professional fees	16,658	30,226	11,309	58,193	59,248
Technology	15,914	28,876	10,803	55,593	49,679
Special events	-	-	26,151	26,151	37,499
Office	10,486	19,029	7,119	36,634	32,550
Insurance	6,118	11,101	4,153	21,372	19,147
Travel and meetings	6,041	10,962	4,101	21,104	17,243
Dues and fees	3,743	6,790	2,541	13,074	11,676
Staff development	3,308	6,002	2,245	11,555	7,840
Printing	2,849	5,171	1,934	9,954	6,369
Depreciation	2,445	4,437	1,660	8,542	9,164
<b>Total expenses</b>	<b>\$ 8,584,416</b>	<b>\$ 743,593</b>	<b>\$ 304,352</b>	<b>\$ 9,632,361</b>	<b>\$ 6,074,673</b>