Return of Organization Exempt From Income Tax

OMB No. 1545-0047

Open to Public

Department of the Treasury

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations) ▶ Do not enter Social Security numbers on this form as it may be made public.

▶ Information about Form 990 and its instructions is at www.irs.gov/form990.

8 Creek if applicable. In Same of common ROSALIND FRANKLIN UNIVERSITY OF MEDICINE AND SCIENCE Address charge Address ch	A	For the	2013 calendar year, or tax year beginning JULY 01 , 2013, and end		JNE 30	, 20 14
Address change Name change North TecHLAGO II. 60064-3095 Application pending Pane and dedress of principal officer: North TecHLAGO II. 60064-3095 North TecHLAGO III. 60066-3005 North TecHLAGO I	_	•	THE REPORT OF THE PROPERTY OF MEDICINE		_	
Number and sheret for PC. No. If mall is not delibered to street address) Room/builde Effetphone number (847)578-3000				IND COILING		
Institute feature State	Н		N. J. J. J. G. J. W. J.	auito.	E Tolophor	
Terminated City for town, state or province, country, and ZIP or foreign postal code Ga Gross neolepts \$ 131,832,467	Н		, ange	suite		
Application pending Reame and address of principal officer: DR. K. MICHAEL WELCH Might shall group return for abordiness: DR. K. MICHAEL WELCH Might shall group return for abordiness: DR. K. MICHAEL WELCH Might shall group return for abordiness: DR. K. MICHAEL WELCH Might shall group return for abordiness: DR. K. MICHAEL WELCH Might shall group return for abordiness: DR. MICHAEL WE	Ц	Initial retu				(847)578-3000
Application perduing Fall Rama and actives of principal officer. DR. K. MICHAEL WELCH High are all autocircinates included? Yes No High are all autocircinates included?	Ц	Terminat			1	
Tax excempt status	\sqcup	Amended				
Tax-exempt status:	Ш	Application	ps.:.ag	H(a) Is this	a group return for s	subordinates? Yes No
Website:						
Part Summary	<u> </u>	Tax-exen		If	"No," attach a	list. (see instructions)
Summary	_	•		H(c) Gro	up exemption	number ►
Briefly describe the organization's mission or most significant activities: THE MISSION OF ROSALIND FRANKLIN UNIVERSITY IS TO SERVE THE NATION THROUGH THE INTERPROFESSIONAL EDUCATION OF HEALTH AND BIOMEDICAL PROFESSIONALS AND THE DISCOVERY OF KNOWLEDGE DEDICATED (CONTINUED ON SCHEDULE O) Check this box ▶	_			ation: 191	1 M State	of legal domicile:
UNIVERSITY IS TO SERVE THE NATION THROUGH THE INTERPROFESSIONAL EDUCATION OF HEALTH AND BIOMEDICAL PROFESSIONALS AND THE DISCOVERY OF KNOWLEDGE DEDICATED (CONTINUED ON SCHEDULE) 2 Check this box ▶ if the organization discontinued its operations or disposed of more than 25% of its net assets. 3 Number of voting members of the governing body (Part VI, line 1a) 3 21 4 Number of individuals employed in calendar year 2013 (Part VI, line 1a) 4 188 5 Total number of individuals employed in calendar year 2013 (Part VI, line 2a) 5 1,105 6 Total number of volunteers (estimate if necessary) 6 18 7a 0 7 Total number of volunteers (estimate if necessary) 6 18 7a 0 7 Total number of volunteers (estimate if necessary) 6 18 7a 0 7 Total number of volunteers (estimate if necessary) 6 18 7a 0 7 Total number of volunteers (estimate if necessary) 6 18 7a 0 7 Total number of volunteers (estimate if necessary) 6 18 7a 0 7 Total number of volunteers (estimate if necessary) 6 18 7a 0 7 Total number of volunteers (estimate if necessary) 6 18 7a 0 7 Total number of volunteers (estimate if necessary) 6 18 7a 0 7 Total number of volunteers (estimate if necessary) 7a 0 8 Contributions and grants (Part VIII, loclumn (C), line 12 10, 18 18 18 18 18 18 18 18	P		<u> </u>			
Variable		1	Briefly describe the organization's mission or most significant activities: THE	MISSION OF	ROSALIND	FRANKLIN
Variable	ce		UNIVERSITY IS TO SERVE THE NATION THROUGH THE INTERPROFESSIONAL ED	UCATION O	F HEALTH A	ND BIOMEDICAL
Variable	nar		PROFESSIONALS AND THE DISCOVERY OF KNOWLEDGE DEDICATED (CONTINU	ED ON SCH	EDULE O)	
Variable	ver	2	Check this box $lacktriangle$ $lacktriangle$ if the organization discontinued its operations or disposed	of more the	an 25% of	ts net assets.
Variable	Ĝ	3	Number of voting members of the governing body (Part VI, line 1a)		. 3	21
B Net unrelated business taxable income from Form 990-T, line 34 Prior Year Current Year	•ŏ	4	Number of independent voting members of the governing body (Part VI, line 1b)	. 4	18
B Net unrelated business taxable income from Form 990-T, line 34 Prior Year Current Year	ties	5	Total number of individuals employed in calendar year 2013 (Part V, line 2a)		. 5	1,105
B Net unrelated business taxable income from Form 990-T, line 34 Prior Year Current Year	Ę	6	Total number of volunteers (estimate if necessary)		. 6	18
8 Contributions and grants (Part VIII, line 1h)	Ac	7a	Total unrelated business revenue from Part VIII, column (C), line 12		. 7a	0
8 Contributions and grants (Part VIII, line 1h)		b	Net unrelated business taxable income from Form 990-T, line 34		. 7b	-5,733
9				Prior	Year	Current Year
11	Φ	8	Contributions and grants (Part VIII, line 1h)		17,573,161	18,148,911
11	Ď	9	Program service revenue (Part VIII, line 2g)		80,298,069	84,352,218
11	eve				848,178	3,378,305
12 Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12) 100,844,224 108,498,726 108,498,726 138 Grants and similar amounts paid (Part IX, column (A), lines 1–3) 4,716,276 5,786,914 148 Benefits paid to or for members (Part IX, column (A), lines 5–10) 56,238,384 59,913,032 59,913,032 168 Professional fundraising fees (Part IX, column (A), line 11e) 0 0 0 0 0 0 0 0 0	Œ	11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		2,124,816	2,619,292
Benefits paid to or for members (Part IX, column (A), line 4)		12	Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12)	1	00,844,224	108,498,726
Benefits paid to or for members (Part IX, column (A), line 4)		13	Grants and similar amounts paid (Part IX, column (A), lines 1-3)		4,716,276	5,786,914
Salaries, other compensation, employee benefits (Part IX, column (A), lines 5–10) 16a Professional fundraising fees (Part IX, column (A), line 11e)		1				0
16a Professional fundraising fees (Part IX, column (A), line 11e)	S				56,238,384	59,913,032
Total expenses. Add lines 13–17 (must equal Part IX, column (A), line 25) 18 Total expenses. Add lines 13–17 (must equal Part IX, column (A), line 25) 19 Revenue less expenses. Subtract line 18 from line 12 20 Total assets (Part X, line 16) 21 Total liabilities (Part X, line 26) 22 Net assets or fund balances. Subtract line 21 from line 20 230,542,250 240,705,035 240,705,035 21 Total liabilities (Part X, line 26) 21 Net assets or fund balances. Subtract line 21 from line 20 22 Net assets or fund balances. Subtract line 21 from line 20 230,542,250 240,705,035 240,705,03	Se					
Total expenses. Add lines 13–17 (must equal Part IX, column (A), line 25) 18 Total expenses. Add lines 13–17 (must equal Part IX, column (A), line 25) 19 Revenue less expenses. Subtract line 18 from line 12 20 Total assets (Part X, line 16) 21 Total liabilities (Part X, line 26) 22 Net assets or fund balances. Subtract line 21 from line 20 230,542,250 240,705,035 240,705,035 21 Total liabilities (Part X, line 26) 21 Net assets or fund balances. Subtract line 21 from line 20 22 Net assets or fund balances. Subtract line 21 from line 20 230,542,250 240,705,035 240,705,03	per	1				
18 Total expenses. Add lines 13–17 (must equal Part IX, column (A), line 25) . 94,437,831 102,306,766 19 Revenue less expenses. Subtract line 18 from line 12	Ж	1			33.483.171	36,606,820
19 Revenue less expenses. Subtract line 18 from line 12						
Beginning of Current Year End of Year		1				6,191,960
Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge. Sign Here ROBERTA LANE, CFO Type or print name and title Print/Type preparer's name JOHN WOODHULL Firm's name CROWE HORWATH LLP Firm's address ► 225 WEST WACKER DRIVE, SUITE 2600, CHICAGO, IL 60606-1224 May the IRS discuss this return with the preparer shown above? (see instructions)	-se			Beginning of		
Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge. Sign Here ROBERTA LANE, CFO Type or print name and title Print/Type preparer's name JOHN WOODHULL Firm's name CROWE HORWATH LLP Firm's address ► 225 WEST WACKER DRIVE, SUITE 2600, CHICAGO, IL 60606-1224 May the IRS discuss this return with the preparer shown above? (see instructions)	ets c	20	Total assets (Part X. line 16)	2	30.542.250	240.705.035
Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge. Sign Here ROBERTA LANE, CFO Type or print name and title Print/Type preparer's name JOHN WOODHULL Firm's name CROWE HORWATH LLP Firm's address ► 225 WEST WACKER DRIVE, SUITE 2600, CHICAGO, IL 60606-1224 May the IRS discuss this return with the preparer shown above? (see instructions)	Ass Ba	21				
Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge. Sign Here ROBERTA LANE, CFO Type or print name and title Print/Type preparer's name JOHN WOODHULL Firm's name CROWE HORWATH LLP Firm's address ► 225 WEST WACKER DRIVE, SUITE 2600, CHICAGO, IL 60606-1224 May the IRS discuss this return with the preparer shown above? (see instructions)	Pet	22				
Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge. Sign ROBERTA LANE, CFO Type or print name and title Print/Type preparer's name Preparer's signature JOHN WOODHULL JUNE				1	,,	
Sign Here				tements, and to	the best of n	ny knowledge and belief, it is
ROBERTA LANE, CFO Type or print name and title						.,,
ROBERTA LANE, CFO Type or print name and title						
ROBERTA LANE, CFO Type or print name and title	Sig	n	Signature of officer		Date	
Type or print name and title Paid Preparer Use Only May the IRS discuss this return with the preparer shown above? (see instructions) Preparer's signature Date 2/5/2015 Check if self-employed PTIN PTIN PO1305268 P			ROBERTA LANE, CFO			
Preparer Use Only Solid						
Preparer Use Only Solid	_		Print/Type preparer's name Preparer's signature	Date	6	¬ ., PTIN
Use Only Firm's name CROWE HORWATH LLP Firm's EIN ► 35-0921680 Firm's address 225 WEST WACKER DRIVE, SUITE 2600, CHICAGO, IL 60606-1224 Phone no. (312)899-7000 May the IRS discuss this return with the preparer shown above? (see instructions) ✓ Yes No			101111111000111111			if
Firm's address ► 225 WEST WACKER DRIVE, SUITE 2600, CHICAGO, IL 60606-1224 Phone no. (312)899-7000 May the IRS discuss this return with the preparer shown above? (see instructions)		-	- CROWE HORWATHLIB			
May the IRS discuss this return with the preparer shown above? (see instructions)	US	e Only	1			
	Ma	v the IR		<u>- </u>	none no.	
	_			No 11222V		

Form **8868**

(Rev. January 2014)

Department of the Treasury Internal Revenue Service

Application for Extension of Time To File an Exempt Organization Return

► File a separate application for each return.

► Information about Form 8868 and its instructions is at www.irs.gov/form8868.

OMB No. 1545-1709

• If you are filing for an Automatic 3-Month Extension, complete only Part I and check this box • If you are filing for an Additional (Not Automatic) 3-Month Extension, complete only Part II (on page 2 of this form). Do not complete Part II unless you have already been granted an automatic 3-month extension on a previously filed Form 8868. Electronic filing (e-file). You can electronically file Form 8868 if you need a 3-month automatic extension of time to file (6 months for a corporation required to file Form 990-T), or an additional (not automatic) 3-month extension of time. You can electronically file Form 8868 to request an extension of time to file any of the forms listed in Part II or Part II with the exception of Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts, which must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit www.irs.gov/efile and click on e-file for Charities & Nonprofits. Automatic 3-Month Extension of Time. Only submit original (no copies needed). A corporation required to file Form 990-T and requesting an automatic 6-month extension-check this box and complete All other corporations (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns. Enter filer's identifying number, see instructions Name of exempt organization or other filer, see instructions. Employer identification number (EIN) or Type or ROSALIND FRANKLIN UNIVERSITY OF MEDICINE AND SCIENCE 36-2181973 print Number, street, and room or suite no. If a P.O. box, see instructions. Social security number (SSN) File by the 3333 GREEN BAY ROAD due date for filing your City, town or post office, state, and ZIP code. For a foreign address, see instructions. return. See NORTH CHICAGO, IL 60064-3095 instructions. Enter the Return code for the return that this application is for (file a separate application for each return) 0 1 Return **Application Application** Return Is For Code Is For Code Form 990 or Form 990-EZ 01 Form 990-T (corporation) 07 Form 990-BL Form 1041-A 08 02 Form 4720 (other than individual) Form 4720 (individual) 03 09 10 Form 990-PF 04 Form 5227 Form 990-T (sec. 401(a) or 408(a) trust) 05 Form 6069 11 Form 990-T (trust other than above) Form 8870 12 The books are in the care of ► ROBERTA LANE Telephone No. ► (847)578-3000 Fax No. ▶ • If the organization does not have an office or place of business in the United States, check this box . . . • If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) . If this is for the whole group, check this box . . . ▶ □ . If it is for part of the group, check this box ▶ □ and attach a list with the names and EINs of all members the extension is for. I request an automatic 3-month (6 months for a corporation required to file Form 990-T) extension of time until February 15 , 20 15 , to file the exempt organization return for the organization named above. The extension is for the organization's return for: ► □ calendar year 20 or \blacktriangleright \checkmark tax year beginning ______ , 20 __13 __, and ending If the tax year entered in line 1 is for less than 12 months, check reason:

Initial return

Final return ☐ Change in accounting period If this application is for Forms 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits. See instructions. \$ 3a If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit. 3b Balance due. Subtract line 3b from line 3a. Include your payment with this form, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions. 3c

instructions.

Caution. If you are going to make an electronic funds withdrawal (direct debit) with this Form 8868, see Form 8453-EO and Form 8879-EO for payment

1

OIIII 33	rage Z
Part	· · · · · · · · · · · · · · · · · · ·
	Check if Schedule O contains a response or note to any line in this Part III
1	Briefly describe the organization's mission:
	ROSALIND FRANKLIN UNIVERSITY OF MEDICINE AND SCIENCE (RFUMS) IS A PRIVATE RESEARCH UNIVERSITY WITH
	APPROXIMATELY 2,100 STUDENTS ENROLLED IN FOUR COLLEGES ON A CAMPUS LOCATED IN NORTH CHICAGO, ILLINOIS.
	FOUNDED IN 1911, RFUMS BEGAN AS THE CHICAGO MEDICAL SCHOOL AND HAS GROWN TO INCLUDE THE DR. WILLIAM M.
	SCHOLL COLLEGE OF PODIATRIC MEDICINE, THE COLLEGE OF HEALTH (CONTINUED ON SCHEDULE O)
2	Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?
	103 110
•	If "Yes," describe these new services on Schedule O.
3	Did the organization cease conducting, or make significant changes in how it conducts, any program
	services?
	If "Yes," describe these changes on Schedule O.
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by
	expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others,
	the total expenses, and revenue, if any, for each program service reported.
4a	(Code:) (Expenses \$ 57,061,426 including grants of \$ 5,786,914) (Revenue \$ 77,126,622)
	INSTRUCTION - THE PRIMARY PURPOSE OF THE UNIVERSITY IS TO EDUCATE AND TRAIN MEDICAL AND OTHER
	HEALTHCARE PROFESSION STUDENTS. IN 2013, RFUMS TRAINED APPROXIMATELY 2,157 STUDENTS. THE CHICAGO
	MEDICAL SCHOOL HAD 774 ENROLLED AND ACTIVE STUDENTS. THE COLLEGE OF HEALTH PROFESSIONS HAD 784
	STUDENTS ENROLLED IN FIFTEEN PROGRAMS. THE SCHOLL COLLEGE OF PODIATRIC MEDICINE HAD 358 STUDENTS. THE
	COLLEGE OF PHARMACY HAD 204 STUDENTS. THE SCHOOL OF GRADUATE AND POST-DOCTORATE STUDIES HAD 37
	STUDENTS.
4b	(Code:) (Expenses \$ 18,397,788 including grants of \$) (Revenue \$)
TID	RESEARCH - A CORE COMPONENT OF THE UNIVERSITY'S MISSION IS THE DISCOVERY OF KNOWLEDGE DEDICATED TO
	IMPROVING THE HEALTH OF THE NATION'S PEOPLE. IN ADDITION TO INSTRUCTION, MANY OF THE UNIVERSITY FACULTY
	ENGAGE IN UNIVERSITY-FUNDED AND EXTERNALLY FUNDED RESEARCH PROJECTS. PRIMARY AREAS OF RESEARCH
	FOCUS INCLUDE: STRUCTURAL BIOLOGY/ BIOCHEMISTRY, NEUROSCIENCES, AND CANCER/CELL/DEVELOPMENT BIOLOGY.
	EXTERNAL FUNDING COMES FROM THE NATIONAL INSTITUTE OF HEALTH AND ORGANIZATIONS SUCH AS THE AMERICAN
	DIABETES ASSOCIATION, THE AMERICAN CANCER SOCIETY AND THE AMERICAN HEART ASSOCIATION.
	DIABETES ASSOCIATION, THE AMERICAN CANCER SOCIETT AND THE AMERICAN HEART ASSOCIATION.
4-	(Code) \/\(\Gamma\) \/\(\Gamma\
4c	(Code:) (Expenses \$ 3,616,740 including grants of \$) (Revenue \$ 4,673,072) PATIENT CARE - THE UNIVERSITY UTILIZES EXISTING LABORATORY FACILITIES AND PERSONNEL TO PROCESS GENERAL
	LAB TESTS AND SPECIALIZED LAB TESTS FOR REPRODUCTIVE IMMUNOLOGY. SPECIMENS COME THROUGH THE ROSALIND
	FRANKLIN UNIVERSITY HEALTH SYSTEM AND VARIOUS UNRELATED HEALTH SYSTEMS AND DIAGNOSIS CENTERS. THE
	ANNUAL TESTING VOLUME AVERAGES APPROXIMATELY 68,000. THE SCHOLL FOOT & ANKLE CENTER AT THE ROSALIND
	FRANKLIN UNIVERSITY HEALTH SYSTEM (RFUHS) IS A FULLY FUNCTIONING PODIATRY CLINIC THAT ALSO SERVES AS A
	TRAINING FACILITY FOR STUDENTS FROM THE DR. WILLIAM M. SCHOLL COLLEGE OF PODIATRIC MEDICINE. SECOND- AND
	THIRD-YEAR PODIATRY STUDENTS COMPLETE REQUIRED CLERKSHIPS AT THE SCHOLL FOOT & ANKLE CENTER, DURING
	WHICH TIME THE STUDENTS PARTICIPATE IN DIRECT PATIENT CARE AND DEVELOP PROFICIENCY IN THE ASSESSMENT,
	DIAGNOSIS AND TREATMENT OF PODIATRIC MALADIES. ALL STUDENTS ARE SUPERVISED IN THE CLINIC BY LICENSED
	PODIATRIC PHYSICIANS FROM SCHOLL COLLEGE OF PODIATRIC MEDICINE. ADDITIONALLY, FOURTH-YEAR MEDICAL
	STUDENTS FROM THE CHICAGO MEDICAL SCHOOL COMPLETE SENIOR ELECTIVE CLERKSHIPS IN (CONTINUED ON SCHEDULE O
4d	Other program services (Describe in Schedule O.)
	(Expenses \$ 3,870,111 including grants of \$ 0) (Revenue \$ 5,368,740)
4e	Total program service expenses ► 82,946,065

Part	V Checklist of Required Schedules			
			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes,"			
	complete Schedule A	1	✓	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2	✓	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? <i>If "Yes," complete Schedule C, Part I</i>	3		✓
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If</i> "Yes," <i>complete Schedule C, Part II</i>	4	✓	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		1
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		1
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? <i>If</i> "Yes," <i>complete Schedule D, Part II</i>	7		1
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If</i> "Yes," complete Schedule D, Part III	8		1
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? <i>If</i> "Yes," <i>complete Schedule D, Part IV</i>	9		√
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10	1	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, IX, or X as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a	1	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		
С	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c	•	1
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		√
е	Did the organization report an amount for other liabilities in Part X, line 25? <i>If "Yes," complete Schedule D, Part X</i>	11e	1	•
	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If "Yes," complete Schedule D, Part X</i> .	11f	√	
12 a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	12a		✓
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	✓	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13	√	
14 a		14a		✓
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b	√	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? <i>If "Yes," complete Schedule F, Parts II and IV</i>	15	•	1
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV.	16		√
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If "Yes," complete Schedule G, Part I (see instructions)</i>	17		√
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		√
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		√
20 a	Did the organization operate one or more hospital facilities? <i>If "Yes," complete Schedule H</i>	20a		√
	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return? .	20b		

Form **990** (2013)

Part	V Checklist of Required Schedules (continued)			
			Yes	No
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		1
22	Did the organization report more than \$5,000 of grants or other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	√	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J		1	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a	23 24a	∀	
	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24b 24c		√ √
d 25a	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If</i> "Yes," complete Schedule L, Part I	24d 25a		✓ ✓
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		✓
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If so, complete Schedule L, Part II	26		√
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		✓
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):			
a b	A current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i> A family member of a current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV </i>	28a 28b	√	✓
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		1
29 30	Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i> Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i>	30		√
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		1
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		1
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I </i>	33		✓
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	✓	
35a b	Did the organization have a controlled entity within the meaning of section $512(b)(13)$? If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section $512(b)(13)$? If "Yes," complete Schedule R, Part V, line 2	35a 35b	✓	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2 </i>	36		✓
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i>	27		√
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Note. All Form 990 filers are required to complete Schedule O	37	✓	*
		_	000	10010

Form 99	90 (2013)		ı	Page 5
Part	V Statements Regarding Other IRS Filings and Tax Compliance			
	Check if Schedule O contains a response or note to any line in this Part V			
			Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable 1a 2,830			
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and			
_	reportable gaming (gambling) winnings to prize winners?	1c	✓	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax			
	Statements, filed for the calendar year ending with or within the year covered by this return 2a 1,105			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? .	2b	✓	
20	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to <i>e-file</i> (see instructions)	0-	/	
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a 3b	√	
b 4a	If "Yes," has it filed a Form 990-T for this year? <i>If "No" to line 3b, provide an explanation in Schedule O</i> At any time during the calendar year, did the organization have an interest in, or a signature or other authority	30	V	
40	over, a financial account in a foreign country (such as a bank account, securities account, or other financial			
	account)?	4a		1
b	If "Yes," enter the name of the foreign country: ▶			
-	See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts.			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		1
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		1
С	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5с		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the			
	organization solicit any contributions that were not tax deductible as charitable contributions?	6a		✓
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or			
	gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	_		
h	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7a 7b		✓
b	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was	70		
·	required to file Form 8282?	7c		1
d	If "Yes," indicate the number of Forms 8282 filed during the year			Ť
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		1
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? .	7f		1
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting			
	organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring			
_	organization, have excess business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.	0		
a	Did the organization make any taxable distributions under section 4966?	9a		
b 10	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
а	Initiation fees and capital contributions included on Part VIII, line 12			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities . 10b			
11	Section 501(c)(12) organizations. Enter:	-		
а	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources			
	against amounts due or received from them.)			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state?	13a		
,	Note. See the instructions for additional information the organization must report on Schedule O. Enter the amount of reserves the organization is required to maintain by the states in which			
D	the organization is licensed to issue qualified health plans			

Form **990** (2013)

14a

14b

c Enter the amount of reserves on hand

14a Did the organization receive any payments for indoor tanning services during the tax year?

b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. Section A. Governing Body and Management Nο Yes 1a Enter the number of voting members of the governing body at the end of the tax year . . . 1a 21 If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O. Enter the number of voting members included in line 1a, above, who are independent 18 1b 2 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with 2 Did the organization delegate control over management duties customarily performed by or under the direct 3 supervision of officers, directors, or trustees, or key employees to a management company or other person? 3 4 4 Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? 5 Did the organization become aware during the year of a significant diversion of the organization's assets? . 5 6 6 Did the organization have members, stockholders, or other persons who had the power to elect or appoint 7a Are any governance decisions of the organization reserved to (or subject to approval by) members, 7b Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: 8a ✓ √ 8b Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O 9 Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) Yes Nο 10a **10a** Did the organization have local chapters, branches, or affiliates? If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 10b 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? 11a b Describe in Schedule O the process, if any, used by the organization to review this Form 990. 12a Did the organization have a written conflict of interest policy? If "No," go to line 13 12a Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? 12b Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," 12c 13 Did the organization have a written whistleblower policy? 13 / ✓ 14 Did the organization have a written document retention and destruction policy? 14 15 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official . . . 15a Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement 16a b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the Section C. Disclosure List the states with which a copy of this Form 990 is required to be filed ▶ 17 Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) 18 available for public inspection. Indicate how you made these available. Check all that apply. Own website Another's website ✓ Upon request Other (explain in Schedule O) 19 Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year. 20 State the name, physical address, and telephone number of the person who possesses the books and records of the

organization: ► ROBERTA LANE, 3333 GREEN BAY ROAD, NORTH CHICAGO, IL 60064-3095, (847)578-3000, FAX: (847)578-3434

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

☐ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

Check this box if fieldler the organization no		9			C)	<u> р с</u>				., σ
(A)	(B)				ition			(D)	(E)	(F)
Name and Title	Average					e than o is both		Reportable	Reportable	Estimated
	hours per					or/trust		compensation	compensation from	
	week (list any hours for	or	Ins	웃	₩ e	em Hig	Fo	from the	related organizations	other compensation
	related	livid	titut	Officer	y en	ploy	Former	organization	(W-2/1099-MISC)	from the
	organizations below dotted		iona		Key employee	t co	~	(W-2/1099-MISC)		organization and related
	line)	trus	ן ווידר		yee	mpe				organizations
		99	Institutional trustee			Highest compensated employee				
			U			ied.				
(4) CAIL WARDEN	4									
(1) GAIL WARDEN	1	,		,						
ACTING CHAIR (2) FRANK H. MYNARD	0	✓		✓				0	0	0
TREASURER	0	1		1				0	0	0
(3) WILFRED J. LUCAS	1	•		•				0	0	0
SECRETARY	- 1	1		1				0	0	0
(4) K. MICHAEL WELCH	40	V		•				0	0	0
PRESIDENT & CEO	0	1		1				837,048	0	1,100,974
(5) RUTH ROTHSTEIN	1	· •		•				037,040	0	1,100,974
CHAIR TRUSTEE (PARTIAL YEAR)	0	1		1				0	0	0
(6) MATTHEW HARRIS	1	_		•						
TRUSTEE (PARTIAL YEAR)	0	1						0	0	0
(7) BURTON GARFINKEL	1	•								
TRUSTEE (PARTIAL YEAR)	0	1						0	0	0
(8) THOMAS G. MOORE	1	_								
TRUSTEE	0	1						0	0	0
(9) KATHLEEN STONE	1									
TRUSTEE	1	1						0	0	0
(10) LISA ZENNI	1									
TRUSTEE	0	1						0	0	0
(11) ALAN WEINSTEIN	1									
TRUSTEE	0	✓						0	0	0
(12) MICHAEL A. DRACHLER	1									
TRUSTEE	0	✓						0	0	0
(13) LAWYER L. BURKS III	1									
TRUSTEE	0	✓						0	0	0
(14) DEBORAH B. TAYLOR	1									
TRUSTEE	0	✓						0	0	0

Form **990** (2013)

Page 8 Form 990 (2013)

Part VII Section A. Officers, Directors, Trust	ees, Key E	mploy	/ees	s, ar	nd F	lighe	st C	ompensated E	mployees (conti	nued)	
				(0	C)						
(A)	(B)	(da 10	a+ ah		ition	. +15.00		(D)	(E)		(F)
Name and title	Average	١,				e than o is both		Reportable	Reportable	Est	imated
	hours per					or/trust		compensation	compensation from	I	ount of
	week (list any hours for	오코	<u>n</u>	Q	Ž	역 표	F	from the	related organizations	1	ther ensation
	related	di Vi	stitu	Officer	Key employee	ghe	Former	organization	(W-2/1099-MISC)		m the
	organizations	dua ecto	rtio	4	ğη	st c	<u> </u>	(W-2/1099-MISC)		orga	nization
	below dotted	or Et	nal 1		loye	m öm				1	related
	line)	Individual trustee or director	Institutional trustee		ď	oen:				organ	nizations
		Ф	tee			Highest compensated employee					
(15) DAVID LEACH	1					۵					
TRUSTEE	0	√						0	0		0
(16) PAULA BANKS-JONES	1	_							0		
TRUSTEE	0	1						0	0		0
(17) CHERYL KRAFF-COOPER	1	_									
TRUSTEE	0	1						0	0		0
(18) PAMELA SCHOLL	1	•									
TRUSTEE	0	1						0	0		0
(19) MICHAEL C. FOLTZ	1	•									
TRUSTEE	0	1						0	0		0
(20) MICHAEL HRILJAC	1	•									
TRUSTEE	1	1						0	0		0
(21) ROSALIND FRANKLIN JEKOWSKY	1	_									
TRUSTEE	0	1						0	0		0
(22) ELIZABETH COULSON	1	•									
TRUSTEE	0	1						0	0		0
(23) MARC ABEL	40	_									
VICE DEAN	0	1						145,968	0		34,459
(24) MONICA OBLINGER	40	•						143,900	0		34,433
DIRECTOR/PROFESSOR	0	1						130,271	0		41,849
(25) MARGOT A. SURRIDGE	30	•						130,271	0		41,043
EXEC. VP & COO	10			./				325,899	0		36,174
1b Sub-total	10			•				1,439,186	0		1,213,456
c Total from continuation sheets to Part	VII Section	 n Δ	•			•		3,697,293	0		588,499
d Total (add lines 1b and 1c)			•	•		•		5,136,479	0		1,801,955
2 Total number of individuals (including but						ahove	2) 10				1,001,000
reportable compensation from the organi						above	<i>=)</i> vv	no received in	ore man \$100,00	00 01	
											Yes No
3 Did the organization list any former of	ficer, direc	tor, c	r tr	uste	eе,	key e	emp	oloyee, or high	est compensate	ed	
employee on line 1a? If "Yes," complete 3							-		-	3	✓
4 For any individual listed on line 1a, is the	sum of rei	oortal	ole d	com	nper	nsatio	on a	and other comp	ensation from t	ne 🗔	
organization and related organizations											
individual	·									4	✓
5 Did any person listed on line 1a receive of	r accrue co	mpei	nsat	tion	fror	m any	/ un	related organiz	zation or individu	ıal	
for services rendered to the organization										5	1
Section B. Independent Contractors											
1 Complete this table for your five highest of	compensate	ed inc	depe	end	ent	contr	act	ors that receive	ed more than \$1	00.000 of	:
compensation from the organization. Rep											
year.							-				
(A)								(B)		(C)	
Name and business add	ress							Description of s	ervices	Compens	sation
G3 CONSTRUCTION GROUP, 7575 PLAZA COURT,	WILLOWBR	ROOK,	IL 6	052	7		CC	NSTRUCTION			11,056,408
HARVARD MAINTENANCE, 570 SEVENTH AVE., NE	W YORK, N	Y 100	18				JAI	NITORIAL SERV	ICES		1,024,484
BALANCED ENVIRONMENTS, 17950 WEST ROUT	BALANCED ENVIRONMENTS, 17950 WEST ROUTE 173, OLD MILL CREEK, IL 60083 LANDSCAPING SERVICES 586,923										
RIDGEVIEW ELECTRIC, 1400 RIDGEVIEW DRIVE, N	MCHENRY, I	L 060	05				EL	ECTRICAL SER	VICES		536,911
ELLUCIAN INC., 62814 COLLECTIONS CENTER DR	., CHICAGO	, IL 06	069				ER	P SERVICES			358,203
2 Total number of independent contractor	rs (includir	ng bu	it n	ot I			th	nose listed abo	ove) who		
received more than \$100,000 of compens	sation from	the o	rgar	niza	tion			10			

Part VIII Statement of Revenue

	. VIII	Check if Schedule C	contains a res	sponse or note to	any line in this	Part VIII		🗆
					(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
Contributions, Gifts, Grants and Other Similar Amounts	1a	Federated campaigns						
Gra	b	Membership dues .						
ts, (An	С	Fundraising events .						
Gif	d	Related organizations		_				
JS, imi	е	Government grants (con		12,351,704				
er S	f	All other contributions, gi						
je j		and similar amounts not inc		5,797,207				
on the	g	Noncash contributions include		0				
	h	Total. Add lines 1a-1	f		18,148,911			
Program Service Revenue				Business Code				
evel	2a	TUITION & FEES		611310	77,126,622	77,126,622		
Ä	b	PATIENT CARE		621400	4,673,072	4,673,072		
ξ̈	С	STUDENT HOUSING R		611310	2,548,394	2,548,394		
Ser	d	CONTINUING EDUCAT	ΓΙΟΝ	611310	4,130	4,130		
аш	е				0			
.ogr	f	All other program ser			0	0	0	0
<u>Ā</u>	g	Total. Add lines 2a-2	f	▶	84,352,218			
	3	Investment income						
		and other similar amo	,	•	2,315,051	196,924		2,118,127
	4	Income from investmen	•		0			
	5	Royalties			0			
	_		(i) Real	(ii) Personal				
	6a	Gross rents						
	b	Less: rental expenses						
	C	Rental income or (loss)		0				
	d	Net rental income or (` <u> </u>		0			
	7a	Gross amount from sales of	(i) Securities	(ii) Other				
		assets other than inventory	24,496,99					
	b	Less: cost or other basis and sales expenses .	00.400.00					
	_	· ·	23,432,300					
	C	Gain or (loss)	1,064,69		4 000 054			4.000.054
	d	Net gain or (loss) .		▶	1,063,254			1,063,254
Other Revenue	8a	Gross income from fuevents (not including \$ of contributions reported See Part IV, line 18	ed on line 1c).					
he								
ō	b	Less: direct expenses Net income or (loss) f		o				
	9a	Gross income from gasee Part IV, line 19	aming activities.		0			
	b	Less: direct expenses	s l					
	С	Net income or (loss) f		tivities ►	0			
	10a	Gross sales of in returns and allowance		a				
	b	Less: cost of goods s						
	С	Net income or (loss) f			0			
		Miscellaneous R		Business Code				
	11a	COMPOUND TESTING	i - LAB	621500	1,515,259	1,515,259		
	b	TRANSCRIPT AND REGIS	STRATION FEES	900099	60,987	60,987		
	С				0			
	d	All other revenue .		900099	1,043,046	1,043,046	0	0
	е	Total. Add lines 11a-			2,619,292			
	12	Total revenue. See in	nstructions	▶	108,498,726	87,168,434	0	3,181,381 Form 990 (2013)

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

	Check if Schedule O contains a respon				
	t include amounts reported on lines 6b, 7b, , and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to governments and organizations in the United States. See Part IV, line 21	0			
2	Grants and other assistance to individuals in the United States. See Part IV, line 22	5,786,914	5,786,914		
3	Grants and other assistance to governments, organizations, and individuals outside the United States. See Part IV, lines 15 and 16	0			
4 5	Benefits paid to or for members Compensation of current officers, directors, trustees, and key employees	5,452,942	2,631,135	2,608,416	213,391
6	Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section $4958(c)(3)(B)$	172,140	106,806	65,334	0
7 8	Other salaries and wages	41,656,226	35,567,860	5,930,054	158,312
	section 401(k) and 403(b) employer contributions)	3,429,909	2,994,200	428,147	7,562
9	Other employee benefits	5,920,448	5,127,512	731,527	61,409
10	Payroll taxes	3,281,367	2,760,627	497,094	23,646
11 a	Fees for services (non-employees): Management	0	0	0	0
b	Legal	721,604	0	721,604	0
C	Accounting	248,476	0	248,476	0
d	Lobbying	18,000	0	18,000	0
е	Professional fundraising services. See Part IV, line 17	0			0
f	Investment management fees	93,303	0	93,303	0
g	Other. (If line 11g amount exceeds 10% of line 25, column				
40	(A) amount, list line 11g expenses on Schedule O.)	7,219,739	6,585,927	604,257	29,555
12 13	Advertising and promotion	233,529 8,305,940	42,940 7,862,616	190,589 361,569	81,755
14	Information technology	1,811,928	7,002,010	1,811,928	01,755
15	Royalties	0	0	0	0
16	Occupancy	3,295,070	3,112,568	72,552	109,950
17	Travel	1,158,166	1,002,099	134,160	21,907
18	Payments of travel or entertainment expenses for any federal, state, or local public officials	0	0	0	0
19	Conferences, conventions, and meetings .	263,687	237,579	23,623	2,485
20	Interest	1,849,735	1,505,707	344,028	0
21	Payments to affiliates	0	0	0	0
22	Depreciation, depletion, and amortization .	6,437,137	5,235,991	1,201,146	0
23	Insurance	783,182	55,694	727,488	
24	Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
а	EQUIPMENT AND MAINTENANCE	3,147,865	1,481,782	1,623,211	42,872
b	BOND FEES	556,045	452,289	103,756	0
c C	MEMBERSHIP DUES	387,852	349,605	33,342	4,905
d e	All other expenses	75,562	46,214	24,097	5,251
25	Total functional expenses. Add lines 1 through 24e	102,306,766	82,946,065	18,597,701	763,000
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here if following SOP 98-2 (ASC 958-720)	0	,,	,	Form 990 (2013)

Part X Balance Sheet

Part A	Check if Schedule O contains a response or note to any line in this Pa	art X		
	Ches. In Concedence of Contents a responde of mote to any line in this re-	(A) Beginning of year		(B) End of year
1	Cash-non-interest-bearing	19,672,268	1	18,666,609
2	Savings and temporary cash investments	1,197,282	2	2,800,13
3	Pledges and grants receivable, net	450,054	3	437,23
4	Accounts receivable, net	3,029,813	4	2,808,56
5	Loans and other receivables from current and former officers, directors,			
	trustees, key employees, and highest compensated employees.			
	Complete Part II of Schedule L	0	5	(
6 ø	Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions). Complete Part II of Schedule L	0	6	
Assets α	Notes and loans receivable, net	10,802,863	7	10,261,71
8 Ass	Inventories for sale or use	10,002,000	8	10,201,71
9	Prepaid expenses and deferred charges	1,519,434	9	1,767,48
10a		1,010,404		1,707,40
100	other basis. Complete Part VI of Schedule D 200,632,617			
b			10c	116,909,89
11	Investments—publicly traded securities	51,415,489	11	47,414,50
12	Investments—other securities. See Part IV, line 11	15,501,604	12	27,373,94
13	Investments—program-related. See Part IV, line 11	0	13	
14	Intangible assets	1,155,402	14	1,095,36
15	Other assets. See Part IV, line 11	20,776,463	15	11,169,58
16	Total assets. Add lines 1 through 15 (must equal line 34)	230,542,250	16	240,705,03
17	Accounts payable and accrued expenses	12,664,804	17	13,314,15
18	Grants payable		18	
19	Deferred revenue	4,554,332	19	5,462,43
20	Tax-exempt bond liabilities	65,345,000	20	64,345,00
21	Escrow or custodial account liability. Complete Part IV of Schedule D.		21	
	Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and			
<u>a</u>	disqualified persons. Complete Part II of Schedule L	0	22	
⊒ 23	Secured mortgages and notes payable to unrelated third parties		23	
24	Unsecured notes and loans payable to unrelated third parties	0	24	
25	Other liabilities (including federal income tax, payables to related third			
	parties, and other liabilities not included on lines 17-24). Complete Part X	41,768,741		47,803,01
	of Schedule D		25	
26	Total liabilities. Add lines 17 through 25	124,332,877	26	130,924,59
Ces	Organizations that follow SFAS 117 (ASC 958), check here ▶ ✓ and complete lines 27 through 29, and lines 33 and 34.			
<u>E</u> 27	Unrestricted net assets	93,068,595	27	97,302,74
g 28	Temporarily restricted net assets	7,479,172	28	6,815,34
27 28 29 30 31 32 33 33 33	Permanently restricted net assets	5,661,607	29	5,662,34
<u>ဖ</u> 30	Capital stock or trust principal, or current funds		30	
31	Paid-in or capital surplus, or land, building, or equipment fund		31	
32	Retained earnings, endowment, accumulated income, or other funds.		32	
33	Total net assets or fund balances	106,209,374	33	109,780,443
2	Total liabilities and net assets/fund balances	230,542,250	34	240,705,035

Form **990** (2013)

Part	XI Reconciliation of Net Assets			-	
	Check if Schedule O contains a response or note to any line in this Part XI				. 🗸
1	Total revenue (must equal Part VIII, column (A), line 12)	1		108,49	98,726
2	Total expenses (must equal Part IX, column (A), line 25)	2		102,30	06,766
3	Revenue less expenses. Subtract line 2 from line 1	3			91,960
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4		106,20	9,374
5	Net unrealized gains (losses) on investments	5		3,28	34,120
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain in Schedule O)	9		-5,90	05,011
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line				
_	33, column (B))	10		109,78	30,443
Part	XII Financial Statements and Reporting				
	Check if Schedule O contains a response or note to any line in this Part XII				- L
	Accounting mostly along the magnetic the Fermi COO. To Oach To Account			Yes	No
1	Accounting method used to prepare the Form 990: Cash Accrual Other If the organization changed its method of accounting from a prior year or checked "Other," expenses the organization of the organization changed its method of accounting from a prior year or checked "Other," expenses the organization of	ا مامام	_		
	Schedule O.	Jiaiii i	111		
20	Were the organization's financial statements compiled or reviewed by an independent accountant?		. 22		1
Za	If "Yes," check a box below to indicate whether the financial statements for the year were compared by an independent accountant?				V
	reviewed on a separate basis, consolidated basis, or both:	mea c			
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		. 2t	1	
D	If "Yes," check a box below to indicate whether the financial statements for the year were audited.	d on		' V	
	separate basis, consolidated basis, or both:	u 011	"		
	☐ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis				
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for over	ersial	nt 📉		
	of the audit, review, or compilation of its financial statements and selection of an independent accou	_			
	If the organization changed either its oversight process or selection process during the tax year, ex	olain i	in	Ť	
	Schedule O.	'			
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set	forth i	n		
	the Single Audit Act and OMB Circular A-133?		. 3a	ı 🗸	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not under	rgo th	ie	1	
	required audit or audits, explain why in Schedule O and describe any steps taken to undergo such a	udits.	3k		
			F	orm 99 0	(2013)

(A) Name and Title	(B) Average hours per week		(Ch	C) Po	ositioi that ap	n oply)		(D) Reportable compensation	(E) Reportable compensation	(F) Estimated amount of other	
	(list any hours for related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	from the organization (W-2/1099-MISC)	from related organizations (W-2/1099-MISC)	compensation from the organization and related organizations	
(26) ROBERTA LANE	40			1				262,873	0	45,448	
CFO	0			٧				202,673	0	45,446	
(27) GLORIA MEREDITH	40				1			235,094	0	45,887	
DEAN	0				٧			235,094	0	45,007	
(28) JOSEPH X DIMARIO	40				1			107 506	0	4E 470	
DEAN	0				>			197,596	0	45,472	
(29) TINA ERICKSON	40				10000						
VP FOR INSTITUTIONAL ADVANCEMENT	0				✓			192,752	0	20,639	
(30) WENDY RHEAULT	40				1			200 202	0	24.000	
VP & DEAN	0				٧			299,283	0	34,660	
(31) NANCY PARSLEY	40				,			000.544	0	20 527	
DEAN	0				✓			223,511	0	28,527	
(32) RUSSELL G. ROBERTSON	40				,			500.440		00.700	
DEAN - PARTIAL YEAR	0				✓			529,419	0	39,782	
(33) TIMOTHY HANSEN	40				,			040.047		44.050	
VP FACULTY AFFAIRS	0				✓			219,947	0	41,656	
(34) RONALD KAPLAN	40				,			004.444		50.040	
VP RESEARCH	0				\			284,414	0	53,340	
(35) MARINA WOLF	40					,		250 825	0	50.040	
PROFESSOR & CHAIR	0					✓		259,825	0	50,646	
(36) BALA CHANDRAN	40					,		000.454		40.054	
DEPARTMENT CHAIR	0					√		283,151	0	43,254	
(37) ROBERT BRIDGES	40					,		0.40.070		44.000	
DEPARTMENT CHAIR	0					✓		242,878	0	44,868	
(38) DOUGLAS REIFLER	40					,		224 522		47.616	
ASSOCIATE DEAN	0					✓		221,526	0	47,340	
(39) DANIEL A. PETERSON	40					,		0.45.00.4		40.000	
DEPARTMENT CHAIR	0					√		245,024	0	46,980	

SCHEDULE A (Form 990 or 990-EZ)

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

2013

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

► Attach to Form 990 or Form 990-EZ.
► Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

Name of the organization							Employer ic				
ROSALIND FRANKLIN UN									81973		
		rity Status (All orga						nstructio	ons.		
 2 A school description 3 A hospital or a 4 A medical reservable 	rention of church libed in section cooperative hos arch organization	hes, or association of 170(b)(1)(A)(ii). (Attacspital service organization operated in conjunc	churches ch Sched ation desc	s describe ule E.) cribed in s	ed in sec section	tion 170	(b)(1)(A)(i (A)(iii).	•	(iii). Ente	er the	
5 An organizatio		the benefit of a colle	ge or uni	versity ov	wned or	operated	by a go	vernmen	tal unit c	lescrik	ped in
6 A federal, state 7 An organizatio	 section 170(b)(1)(A)(iv). (Complete Part II.) A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) 										
9 An organization receipts from support from	n that normally activities related gross investme	n section 170(b)(1)(A) receives: (1) more that d to its exempt funct int income and unre	an 33¹/₃% ions—sul lated bus	6 of its subject to desiness tax	upport fro certain ex xable inc	xceptions come (les	s, and (2) ss sectio	no more	e than 3	31/3%	of its
10 An organization11 An organizationpurposes of organization	n organized and n organized ar ne or more pub	fter June 30, 1975. So operated exclusively and operated exclusive slicly supported organ describes the type of	to test for ely for th nizations	or public s ne benefit described	safety. Set of, to	ee sectio perform ion 509(a	n 509(a)(the funct a)(1) or se	ions of, ection 50	9(a)(2). S		
other than four or section 509(ndation manage a)(2).	II c Type II that the organization ers and other than one a written determination	is not co e or more	ntrolled deputies publicly	lirectly or support	r indirectl ed organ	izations o	or more described	disqualif I in secti	ied pe on 509	ersons 9(a)(1)
organization, c	heck this box . 17, 2006, has tl										
(i) A person w	ho directly or i	ndirectly controls, eitl								Yes	No
(iii) A 35% con	trolled entity of	on described in (i) abo a person described in on about the support	ı (i) or (ii) a	above? .					11g(ii 11g(ii	1	
h Provide the fol (i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1–9 above or IRC section (see instructions))	(iv) Is the o	organization sted in your document?	the orgai col. (i)	(v) Did you notify he organization in col. (i) of your support? (vi) Is the organization in col. (i) organized in the support? (vii) Amount of moneta support				onetary	
		, "	Yes	No	Yes	No	Yes	No			
(A)											
(B)											
(C)											
(D)											
(E)											
Total											

Form 990 or 990-EZ.

For Paperwork Reduction Act Notice, see the Instructions for

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Secti	on A. Public Support			, , ,		,		
Calen	dar year (or fiscal year beginning in) ▶	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total	
1	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")	13,852,495	18,870,689	16,790,493	17,573,161	18,148,911	85,235,749	
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						0	
3	The value of services or facilities furnished by a governmental unit to the organization without charge						0	
4	Total. Add lines 1 through 3	13,852,495	18,870,689	16,790,493	17,573,161	18,148,911	85,235,749	
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						2,639,446	
6	Public support. Subtract line 5 from line 4.						82,596,303	
	on B. Total Support							
Calen	dar year (or fiscal year beginning in) 🕨	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total	
7	Amounts from line 4	13,852,495	18,870,689	16,790,493	17,573,161	18,148,911	85,235,749	
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	592,897	485,547	817,376	154,577	2,118,127	4,168,524	
9	Net income from unrelated business activities, whether or not the business is regularly carried on						0	
10	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)	0	0	0	0	0	0	
11 12 13	Total support. Add lines 7 through 10 Gross receipts from related activities, etc. First five years. If the Form 990 is for the organization, check this box and stop her	e organization	's first, second	d, third, fourth,	, or fifth tax ye	12 ear as a section		
Secti	on C. Computation of Public Suppor							
14	Public support percentage for 2013 (line 6			1 column (f))		14	92.38 %	
15	Public support percentage from 2012 Sch		-			15	%	
16a	33 ¹ / ₃ % support test—2013. If the organiz							
	box and stop here. The organization qual							
b	331/3% support test-2012. If the organ					15 is 33 ¹ /3% (
	check this box and stop here. The organi	-	-					
17a	10%-facts-and-circumstances test—2013. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization							
b	10%-facts-and-circumstances test—20 15 is 10% or more, and if the organizate Explain in Part IV how the organization m	ion meets the eets the "facts	"facts-and-cir- -and-circumst	rcumstances" ances" test. Tl	test, check th ne organization	is box and sto n qualifies as a	pp here.	
40	supported organization						_	
18	Private foundation. If the organization did instructions							

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II.

If the organization fails to qualify under the tests listed below, please complete Part II.)

	If the organization fails to qualify	under the te	sts listed belo	ow, please co	omplete Part	II.)	
Secti	on A. Public Support						
Calen	dar year (or fiscal year beginning in)	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
1	Gifts, grants, contributions, and membership fees						
	received. (Do not include any "unusual grants.")						
2	Gross receipts from admissions, merchandise						
	sold or services performed, or facilities furnished in any activity that is related to the						
	organization's tax-exempt purpose						
3	Gross receipts from activities that are not an						
	unrelated trade or business under section 513						
4	Tax revenues levied for the						
	organization's benefit and either paid						
	to or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to the						
	organization without charge						
6	Total. Add lines 1 through 5						
7a	Amounts included on lines 1, 2, and 3						
	received from disqualified persons .						
b	Amounts included on lines 2 and 3						
	received from other than disqualified						
	persons that exceed the greater of \$5,000						
	or 1% of the amount on line 13 for the year						
	Add lines 7a and 7b						
8	Public support (Subtract line 7c from						
C +:	line 6.)						
	on B. Total Support	() 0000	(1.) 0040	() 0044	(1) 0040	() 0040	(0 T)
	dar year (or fiscal year beginning in)	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
9	Amounts from line 6						
10a	Gross income from interest, dividends, payments received on securities loans, rents,						
	royalties and income from similar sources .						
h	Unrelated business taxable income (less						
b	section 511 taxes) from businesses						
	acquired after June 30, 1975						
C	Add lines 10a and 10b						
11	Net income from unrelated business						
•••	activities not included in line 10b, whether						
	or not the business is regularly carried on						
12	Other income. Do not include gain or						
	loss from the sale of capital assets						
	(Explain in Part IV.)						
13	Total support. (Add lines 9, 10c, 11,						
	and 12.)						
14	First five years. If the Form 990 is for the	ne organization	n's first, secon	d, third, fourth	, or fifth tax ye	ear as a section	on 501(c)(3)
	organization, check this box and stop he	re					🕨 🔲
Secti	on C. Computation of Public Suppor	rt Percentag	е				
15	Public support percentage for 2013 (line 8					15	%
16	Public support percentage from 2012 Sch					16	%
	on D. Computation of Investment In						
17	Investment income percentage for 2013 (-		17	%
18	Investment income percentage from 2012					18	%
19a	33 ¹ / ₃ % support tests—2013. If the organ						
	17 is not more than 331/3%, check this box		-	-		-	_
b	331/3% support tests—2012. If the organiz						
	line 18 is not more than 331/3%, check this		_	-			_
20	Private foundation. If the organization di	d not check a	box on line 14	, 19a, or 19b, o	check this box	and see instru	uctions

Schedule B

(Form 990, 990-EZ, or 990-PF)

Department of the Treasury Internal Revenue Service

Name of the organization

ROSALIND FRANKLIN UNIVERSITY OF MEDICINE AND SCIENCE

Schedule of Contributors

► Attach to Form 990, Form 990-EZ, or Form 990-PF.

▶ Information about Schedule B (Form 990, 990-EZ, or 990-PF) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

2013

Employer identification number

36-2181973

Organization type (check one):								
Filers of:	Section:							
Form 990 or 990-EZ	✓ 501(c)(3) (enter number) organization							
	4947(a)(1) nonexempt charitable trust not treated as a private foundation							
	☐ 527 political organization							
Form 990-PF	☐ 501(c)(3) exempt private foundation							
	☐ 4947(a)(1) nonexempt charitable trust treated as a private foundation							
	☐ 501(c)(3) taxable private foundation							
, ,	covered by the General Rule or a Special Rule .), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See							
General Rule								
	filing Form 990, 990-EZ, or 990-PF that received, during the year, \$5,000 or more (in money or ne contributor. Complete Parts I and II.							
Special Rules								
under sections 509(a	(3) organization filing Form 990 or 990-EZ that met the 33½% support test of the regulations a)(1) and 170(b)(1)(A)(vi) and received from any one contributor, during the year, a contribution of 000 or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h, or (ii) Form 990-EZ, line 1. d II.							
during the year, total	7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, contributions of more than \$1,000 for use <i>exclusively</i> for religious, charitable, scientific, literary, oses, or the prevention of cruelty to children or animals. Complete Parts I, II, and III.							
For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions for use <i>exclusively</i> for religious, charitable, etc., purposes, but these contributions did not total to more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an <i>exclusively</i> religious, charitable, etc., purpose. Do not complete any of the parts unless the General Rule applies to this organization because it received <i>nonexclusively</i> religious, charitable, etc., contributions of \$5,000 or more during the year								
Caution. An organization that 990-EZ, or 990-PF), but it mu	t is not covered by the General Rule and/or the Special Rules does not file Schedule B (Form 990, ast answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its o certify that it does not meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).							

For Paperwork Reduction Act Notice, see the Instructions for Form 990, 990-EZ, or 990-PF. Cat. No. 30613X

Schedule B (Form 990, 990-EZ, or 990-PF) (2013)

Name of organization
ROSALIND FRANKLIN UNIVERSITY OF MEDICINE AND SCIENCE

Employer identification number 36-2181973

Part I	Contributors (see instructions). Use duplicate cop	ies of Part I if additional space is	al space is needed.			
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution			
1		\$ 8,677,800	Person Payroll Noncash (Complete Part II for noncash contributions.)			
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution			
2		\$ 867,208	Person Payroll Noncash (Complete Part II for noncash contributions.)			
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution			
3		\$\$	Person Payroll Noncash (Complete Part II for noncash contributions.)			
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution			
		\$	Person			
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution			
		\$	Person			
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution			
		\$	Person			

Name of organization
ROSALIND FRANKLIN UNIVERSITY OF MEDICINE AND SCIENCE

Employer identification number 36-2181973

Noncash Property (see instructions). Use duplicate co	opies of Part II if additional space	ce is needed.
(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
	\$	
(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
	\$	
(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
	 \$	
(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
	\$	
(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
	 \$	
(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
	 \$	
	(b) Description of noncash property given (b) Description of noncash property given	Description of noncash property given (b) Description of noncash property given (c) FMV (or estimate) (see instructions) \$ (b) Description of noncash property given (c) FMV (or estimate) (see instructions) \$ Description of noncash property given (c) FMV (or estimate) (see instructions) \$ (c) FMV (or estimate) (see instructions) \$ Description of noncash property given (b) Description of noncash property given (c) FMV (or estimate) (see instructions) \$ Co FMV (or estimate) (see instructions)

Name of organization **Employer identification number** ROSALIND FRANKLIN UNIVERSITY OF MEDICINE AND SCIENCE 36-2181973 Exclusively religious, charitable, etc., individual contributions to section 501(c)(7), (8), or (10) organizations that total more than \$1,000 for the year. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this information once. See instructions.) ▶ Use duplicate copies of Part III if additional space is needed. (a) No. (b) Purpose of gift (c) Use of gift (d) Description of how gift is held from Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. (c) Use of gift (b) Purpose of gift (d) Description of how gift is held from Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. (b) Purpose of gift (c) Use of gift (d) Description of how gift is held from Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. (b) Purpose of gift (c) Use of gift (d) Description of how gift is held from Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee

SCHEDULE C (Form 990 or 990-EZ)

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

OMB No. 1545-0047

Open to Public

Department of the Treasury Internal Revenue Service

► Complete if the organization is described below. ► Attach to Form 990 or Form 990-EZ. ▶ Information about Schedule C (Form 990 or 990-EZ) and its See separate instructions. instructions is at www.irs.gov/form990.

Inspection

If the organization answered "Yes," to Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- · Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes," to Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes," to Form 990, Part IV, line 5 (Proxy Tax) or Form 990-EZ, Part V, line 35c (Proxy Tax), then

	ection 501(c)(4), (5), or (6) orga	anizations: Complete Part III.		, , , , , , , , , , , , , , , , , , ,	
	of organization			Employer idei	ntification number
		Y OF MEDICINE AND SCIENCE			36-2181973
Part 1		e organization is exempt under the organization's direct and indire			organization.
2	•				}
3					·
Part	-	e organization is exempt und			
1	-	excise tax incurred by the organiza			
2	-	excise tax incurred by organization	•		
3	•	ed a section 4955 tax, did it file For	•		= =
4a					Yes No
b Part	If "Yes," describe in Part	ıv. e organization is exempt und	er section 501/	c) except section 501	(c)(3)
1		ly expended by the filing organiz			(0)(0).
·				•	
2		filing organization's funds contrib			
		vities			
3	Total exempt function e	expenditures. Add lines 1 and 2.	Enter here and	on Form 1120-POL,	
	line 17b				;
4	Did the filing organization	n file Form 1120-POL for this year?	?		Yes No
5		ses and employer identification nur			
		ents. For each organization listed,			
		ontributions received that were pro- fund or a political action committe			
	as a separate segregated	Tand of a political action committee			
	(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's	(e) Amount of political contributions received and
				funds. If none, enter -0	promptly and directly
					delivered to a separate political organization. If
					none, enter -0
(1)					
(2)					
(3)					
(4)					
(4)					
(5)					
('					
(6)					

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Cat. No. 50084S

Schedule C (Form 990 or 990-EZ) 2013

	,					. ago —		
Pa	art II-A Complete if the organization section 501(h)).	on is exempt ı	under section 50	01(c)(3) and file	d Form 5768 (ele	ction under		
A	Check ▶ ☐ if the filing organization belongs to an affiliated group (and list in Part IV each affiliated group member's							
	name, address, EIN, expenses, and share of excess lobbying expenditures).							
В	Check ► ☐ if the filing organization c			rol" provisions a	apply.			
		bying Expendit			(a) Filing	(b) Affiliated		
	(The term "expenditures" r			-	organization's totals	group totals		
1	1a Total lobbying expenditures to influence			•				
	b Total lobbying expenditures to influence	_						
	c Total lobbying expenditures (add lines	,						
	d Other exempt purpose expenditures .							
	e Total exempt purpose expenditures (ac		•					
	f Lobbying nontaxable amount. Enter columns.	the amount f	rom the following	table in both				
	If the amount on line 1e, column (a) or (b) i	s: The lobbying	nontaxable amoun	t is:				
	Not over \$500,000	20% of the ar	nount on line 1e.					
	Over \$500,000 but not over \$1,000,000	\$100,000 plus	15% of the excess	over \$500,000.				
	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus	10% of the excess	over \$1,000,000.				
	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus	5% of the excess or	ver \$1,500,000.				
	Over \$17,000,000	\$1,000,000.						
	g Grassroots nontaxable amount (enter 2							
	h Subtract line 1g from line 1a. If zero or							
	i Subtract line 1f from line 1c. If zero or I	,						
	j If there is an amount other than zero reporting section 4911 tax for this year		1h or line 1i, did	•		Yes No		
	4-Y (Some organizations that m columns below		,					
	Lobbyin 	g Expenditures	During 4-Year Av	veraging Period				
	Calendar year (or fiscal year beginning in)	(a) 2010	(b) 2011	(c) 2012	(d) 2013	(e) Total		
2	2a Lobbying nontaxable amount							
	b Lobbying ceiling amount (150% of line 2a, column (e))							
	c Total lobbying expenditures							
	d Grassroots nontaxable amount							
	e Grassroots ceiling amount (150% of line 2d, column (e))							
	f Grassroots lobbying expenditures							

Schedule C (Form 990 or 990-EZ) 2013

Part	II-B Complete if the organization is exempt under section 501(c)(3) and has NOT (election under section 501(h)).	iled	Form	5768	-	
For e	each "Yes," response to lines 1a through 1i below, provide in Part IV a detailed	(a	a)		(b)	
desci	ription of the lobbying activity.	Yes	No	Aı	moun	t
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of:					
а	Volunteers?		1			
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?		✓			
С	Media advertisements?		✓			
d	Mailings to members, legislators, or the public?		√			
e	Publications, or published or broadcast statements?		√			
f g	Grants to other organizations for lobbying purposes?	✓	V			18,000
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?	_	1			10,000
i	Other activities?		√			
j	Total. Add lines 1c through 1i				1	18,000
2a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		✓			
b	If "Yes," enter the amount of any tax incurred under section 4912					
c d	If "Yes," enter the amount of any tax incurred by organization managers under section 4912 . If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?					
	III-A Complete if the organization is exempt under section 501(c)(4), section 501(c))(5) <i>(</i>	or se	ction		
rare	501(c)(6).	,,,,,	JI 30	otion		
					Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?			1		
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?			2		
3	Did the organization agree to carry over lobbying and political expenditures from the prior year? . III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)			3		
rait	Complete if the organization is exempt under section 501(c)(4), section 501(c) 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No," O answered "Yes."				line	3, is
1	Dues, assessments and similar amounts from members		1			
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts political expenses for which the section 527(f) tax was paid).					
a	Current year		2a			
b	Carryover from last year		2b			
с 3	Total		2c 3			
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of excess does the organization agree to carryover to the reasonable estimate of nondeductible lobby	the				
	and political expenditure next year?		4			
5	Taxable amount of lobbying and political expenditures (see instructions)		5			
Par	· ·					
	de the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated gro I-B, line 1. Also, complete this part for any additional information.	up lis	t); Paı	t II-A, I	ine 2;	; and
	NEXT PAGE					
- OLL I	The state of the s					

Part IV

Supplemental Information Complete this part to provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; and Part II-B, line 1i. Also, complete this part for any additional information.

Return Reference	Identifier	Explanation
SCHEDULE C, PART II-B, LINE 1	DESCRIPTION OF THE ACTIVITIES REPORTED ON LINES 1A THROUGH 1I	THE UNIVERSITY'S LOBBYING EXPENSES REPRESENT FEES PAID TO A GOVERNMENT RELATIONS CONSULTANT WHO WORKS WITH THE ORGANIZATION ON ITS RELATIONS WITH STATE ELECTED OFFICIALS IN SPRINGFIELD. THE CONSULTANT HAS FACILITATED MEETINGS WITH STATE LEGISLATORS, KEPT THE ORGANIZATION APPRISED OF LEGISLATION THAT IMPACTS HIGHER EDUCATION, AND APPRISED THE ORGANIZATION OF POTENTIAL STATE FUNDING OPPORTUNITIES.

SCHEDULE D (Form 990)

Supplemental Financial Statements

► Complete if the organization answered "Yes," to Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization ▶ Attach to Form 990.

▶ Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990. **Employer identification number**

	LIND FRANKLIN UNIVERSITY OF MEDICINE AND SCIENCE	36-2181973
Par		
	Complete if the organization answered "Yes" to Form 990, Part IV, line 6	
	(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year	
2	Aggregate contributions to (during year) .	
3	Aggregate grants from (during year)	
4	Aggregate value at end of year	
5	Did the organization inform all donors and donor advisors in writing that the assets	
	funds are the organization's property, subject to the organization's exclusive legal control	
6	Did the organization inform all grantees, donors, and donor advisors in writing that grantees	
	only for charitable purposes and not for the benefit of the donor or donor advisor, or	
	conferring impermissible private benefit?	· · · · · · L Yes L No
Par	Conservation Easements.	
	Complete if the organization answered "Yes" to Form 990, Part IV, line 7	•
1	Purpose(s) of conservation easements held by the organization (check all that apply).	
	Preservation of land for public use (e.g., recreation or education)	• •
		of a certified historic structure
_	Preservation of open space	
2	Complete lines 2a through 2d if the organization held a qualified conservation contribut	
	easement on the last day of the tax year.	Held at the End of the Tax Year
а	Total number of conservation easements	
b	Total acreage restricted by conservation easements	
С	Number of conservation easements on a certified historic structure included in (a)	
d	Number of conservation easements included in (c) acquired after 8/17/06, and not	
_	historic structure listed in the National Register	
3	Number of conservation easements modified, transferred, released, extinguished, or telescores	rminated by the organization during the
	tax year >	
4	Number of states where property subject to conservation easement is located ► Does the organization have a written policy regarding the periodic monitoring, in	anastian bandling of
5	violations, and enforcement of the conservation easements it holds?	
6	Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservatio	
O	Start and volunteer flours devoted to monitoring, inspecting, and emorcing conservation	in easements during the year
7	Amount of expenses incurred in monitoring, inspecting, and enforcing conservation eas	sements during the year
'	\$\int \text{should be expenses incurred in monitoring, inspecting, and emoroning conservation easily.} \$\int \text{\$\sum_{\text{should be expenses incurred in monitoring, inspecting, and emoroning conservation easily.}}	sements during the year
8	Does each conservation easement reported on line 2(d) above satisfy the requirements	of section 170(h)(4)(B)
	(i) and section 170(h)(4)(B)(ii)?	() () ()
9	In Part XIII, describe how the organization reports conservation easements in its revenue	
·	balance sheet, and include, if applicable, the text of the footnote to the organization's fi	
	organization's accounting for conservation easements.	
Part	Organizations Maintaining Collections of Art, Historical Treasures, o	r Other Similar Assets.
	Complete if the organization answered "Yes" to Form 990, Part IV, line 8	
1a	If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in it	ts revenue statement and balance sheet
	works of art, historical treasures, or other similar assets held for public exhibition, e	education, or research in furtherance of
	public service, provide, in Part XIII, the text of the footnote to its financial statements th	at describes these items.
b	If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its	revenue statement and balance sheet
	works of art, historical treasures, or other similar assets held for public exhibition, e	
	public service, provide the following amounts relating to these items:	
	(i) Revenues included in Form 990, Part VIII, line 1	> \$
	(ii) Assets included in Form 990, Part X	• \$
2	If the organization received or held works of art, historical treasures, or other similar	
	following amounts required to be reported under SFAS 116 (ASC 958) relating to these	• • •
а	Revenues included in Form 990, Part VIII, line 1	
b	Assets included in Form 990, Part X	

Schedule D (Form 990) 2013

	e B (1 01111 990) 2010					rage Z
Part						
3	Using the organization's acquisition, a collection items (check all that apply):	accession, and on	ier records, chec	k any or the lollo	wing that are a sig	grillicant use of its
а	☐ Public exhibition		d □ Loan	or exchange prog	nrams	
b	Scholarly research		e Other			
С	☐ Preservation for future generations		<u> </u>			
4	Provide a description of the organizati		nd explain how th	ney further the or	ganization's exem	pt purpose in Part
	XIII.			•		
5	During the year, did the organization assets to be sold to raise funds rather					□ Yes □ No
Part				g		
	Complete if the organization 990, Part X, line 21.	•	' to Form 990, P	art IV, line 9, or	reported an amo	ount on Form
1a	Is the organization an agent, trustee, included on Form 990, Part X?				r other assets not	i □ Yes □ No
b	If "Yes," explain the arrangement in Pa					☐ 163 ☐ NO
b	ii res, explain the arrangement ii r	art Am and comple	te the following to	ible.	An	nount
С	Beginning balance			10		
d	Additions during the year					
e	Distributions during the year					
f	Ending balance					
2a	Did the organization include an amoun					☐ Yes ☐ No
b	If "Yes," explain the arrangement in Pa					
Par			'	'		
	Complete if the organization	answered "Yes"	' to Form 990, P	art IV, line 10.		
	·	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four years back
1a	Beginning of year balance	64,190,162	61,765,154	58,267,600	50,856,294	52,005,055
b	Contributions	2,809,742	2,526,181	6,728,666	6,733,262	796,371
С	Net investment earnings, gains, and					
	losses	6,466,942	2,357,435	1,555,354	3,492,589	1,579,437
d	Grants or scholarships	478,772	451,688	495,399	417,461	143,790
е	Other expenditures for facilities and					
	programs	2,898,374	2,006,920	4,291,067	2,397,084	3,380,779
f	Administrative expenses			0	0	0
g	End of year balance	70,089,700	64,190,162	61,765,154	58,267,600	50,856,294
2	Provide the estimated percentage of the	ne current year en	d balance (line 1g	, column (a)) held	as:	
а	Board designated or quasi-endowmen	t ▶ 91.27	<u>'</u> %			
b		08 %				
С	Temporarily restricted endowment ▶_	0.65 %				
	The percentages in lines 2a, 2b, and 2					
3a	Are there endowment funds not in the	possession of the	e organization tha	at are held and ad	dministered for the	
	organization by:					Yes No
	(i) unrelated organizations					3a(i) ✓
	(ii) related organizations					3a(ii) ✓
b	If "Yes" to 3a(ii), are the related organiz		•			3b
4	Describe in Part XIII the intended uses		n's endowment it	inas.		
Part					0. 5	N. 1. W. P 40
	Complete if the organization					<u> </u>
	Description of property	(a) Cost or oth (investme			Accumulated depreciation	(d) Book value
1a	Land			16,286,288		16,286,288
b	Buildings		1	41,266,289	54,564,991	86,701,298
С	Leasehold improvements					0
d	Equipment			40,480,040	28,507,729	11,972,311
е	Other			2,600,000	650,000	1,950,000
Total.	Add lines 1a through 1e. (Column (d) m	ust equal Form 99	00, Part X, column	(B), line 10(c).)		116,909,897

Schedule D (Form 990) 2013

Schedule D (Form 990) 2013 Page 3

Part VII Investments – Other Securities. Complete if the organization answer	ered "Ves" to Form 990) Part IV line	11h See Form	990 Part X line 12
(a) Description of security or category (including name of security)) Book value	(c) Met	hod of valuation: -of-year market value
(1) Financial derivatives				
(2) Closely-held equity interests				
(3) Other				
(A) REAL ASSETS		2,417,807	END OF YEAR MA	RKET VALUE
(B) PRIVATE EQUITY		1,973,324	END OF YEAR MA	RKET VALUE
(C) HEDGE FUNDS		22,982,810	END OF YEAR MA	RKET VALUE
(D)				
(E)				
(F)				
(G)				
(H)				
Total. (Column (b) must equal Form 990, Part X, col. (B) line 12.) ▶		27,373,941		
Part VIII Investments—Program Related. Complete if the organization answer	ered "Yes" to Form 990) Part IV line	a 11c. See Form	990 Part X line 13
(a) Description of investment) Book value		thod of valuation:
(4)	,-	,		-of-year market value
(1)				
(2)				
(3)				
(4)				
_(5)				
(6)				
_(7)				
(8)				
(9)				
Total. (Column (b) must equal Form 990, Part X, col. (B) line 13.) ▶				
Part IX Other Assets.		D = + 1\/ 1\/ 1\/ -	. 11-1 0 5	000 David V. Bara 45
Complete if the organization answer	erea res to Form 990 Description	J, Part IV, IIne	e 11a. See Form	(b) Book value
	rescription			(b) Book value
(1)				
(2)				
(3)				
(4)				
(5)				
<u>(6)</u>				
<u>(7)</u>				
<u>(8)</u>				
(9) Total. (Column (b) must equal Form 990, Part X, col.	(B) line 15)			
Part X Other Liabilities.	1-,			I
Complete if the organization answer	ered "Yes" to Form 990). Part IV line	e 11e or 11f See	Form 990. Part X
line 25.		5, 1 die 14, iii i	7 1 10 01 1 11. 000	, r om 000, r art x,
1. (a) Description of liability	(b) Book value			
(1) Federal income taxes	. ,			
(2) FEDERAL EQUITY IN STUDENT LOAN PROGRAM	12,902,748			
(3) POSTRETIREMENT HEALTHCARE BENEFITS	27,161,630			
(4) DERIVATIVE INSTRUMENT	7,738,634			
(5)	1,100,001			
(6)				
(7)				
(8)				
(9)				
Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.) ▶	47,803,012			
2. Liability for uncertain tax positions. In Part XIII, provide		the organization	n's financial stateme	ents that reports the

organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII Schedule D (Form 990) 2013
2013 Return ROSALIND FRANKLIN UNIVERSITY
OF MEDICINE AND SCIENCE - 362181973

Schedule D (Form 990) 2013 Page 4

	e D (1 01111 930) 2013				rage 1
Part	XI Reconciliation of Revenue per Audited Financial Stateme			r Retu	rn.
	Complete if the organization answered "Yes" to Form 990, P				
1	Total revenue, gains, and other support per audited financial statements			1	
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:	_			
a	Net unrealized gains on investments	2a		_	
b	Donated services and use of facilities	2b		_	
C	Recoveries of prior year grants	2c		_	
d	Other (Describe in Part XIII.)	2d		- 00	
e	Add lines 2a through 2d			2e	
3 4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:	 i I		3	
	Investment expenses not included on Form 990, Part VIII, line 7b	4a			
a b	Other (Describe in Part XIII.)	4b		+	
	Add lines 4a and 4b			4c	
5	Total revenue. Add lines 3 and 4c. (<i>This must equal Form 990, Part I, line</i> :				
Part					turn.
· art	Complete if the organization answered "Yes" to Form 990, P			301 110	
1	Total expenses and losses per audited financial statements			1	
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:			•	
a	Donated services and use of facilities	2a			
b	Prior year adjustments	2b			
c	Other losses	2c			
d	Other (Describe in Part XIII.)	2d			
е				2e	
3	Subtract line 2e from line 1			3	
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:				
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a			
b	Other (Describe in Part XIII.)	4b			
b c	Add lines 4a and 4b			4c	
с 5	Add lines 4a and 4b			4c 5	
c 5 Part	Add lines 4a and 4b	 e 18.)	<u> </u>	5	
5 Part Provid	Add lines 4a and 4b	 e 18.) d 4; Pa	art IV, lines 1b and 2	5 2b; Part	
5 Part Provid 2; Par	Add lines 4a and 4b	 e 18.) d 4; Pa	art IV, lines 1b and 2	5 2b; Part	
5 Part Provid 2; Par	Add lines 4a and 4b	 e 18.) d 4; Pa	art IV, lines 1b and 2	5 2b; Part	
5 Part Provid 2; Par	Add lines 4a and 4b	 e 18.) d 4; Pa	art IV, lines 1b and 2	5 2b; Part	
5 Part Provid 2; Par	Add lines 4a and 4b	 e 18.) d 4; Pa	art IV, lines 1b and 2	5 2b; Part	
5 Part Provid 2; Par	Add lines 4a and 4b	 e 18.) d 4; Pa	art IV, lines 1b and 2	5 2b; Part	
5 Part Provid 2; Par	Add lines 4a and 4b	 e 18.) d 4; Pa	art IV, lines 1b and 2	5 2b; Part	
5 Part Provid 2; Par	Add lines 4a and 4b	 e 18.) d 4; Pa	art IV, lines 1b and 2	5 2b; Part	
5 Part Provid 2; Par	Add lines 4a and 4b	 e 18.) d 4; Pa	art IV, lines 1b and 2	5 2b; Part	
5 Part Provid 2; Par	Add lines 4a and 4b	 e 18.) d 4; Pa	art IV, lines 1b and 2	5 2b; Part	
5 Part Provid 2; Par	Add lines 4a and 4b	 e 18.) d 4; Pa	art IV, lines 1b and 2	5 2b; Part	
5 Part Provid 2; Par	Add lines 4a and 4b	 e 18.) d 4; Pa	art IV, lines 1b and 2	5 2b; Part	
5 Part Provid 2; Par	Add lines 4a and 4b	 e 18.) d 4; Pa	art IV, lines 1b and 2	5 2b; Part	
5 Part Provid 2; Par	Add lines 4a and 4b	 e 18.) d 4; Pa	art IV, lines 1b and 2	5 2b; Part	
5 Part Provid 2; Par	Add lines 4a and 4b	 e 18.) d 4; Pa	art IV, lines 1b and 2	5 2b; Part	
5 Part Provid 2; Par	Add lines 4a and 4b	 e 18.) d 4; Pa	art IV, lines 1b and 2	5 2b; Part	
5 Part Provid 2; Par	Add lines 4a and 4b	 e 18.) d 4; Pa	art IV, lines 1b and 2	5 2b; Part	
5 Part Provid 2; Par	Add lines 4a and 4b	 e 18.) d 4; Pa	art IV, lines 1b and 2	5 2b; Part	
5 Part Provid 2; Par	Add lines 4a and 4b	 e 18.) d 4; Pa	art IV, lines 1b and 2	5 2b; Part	
5 Part Provid 2; Par	Add lines 4a and 4b	 e 18.) d 4; Pa	art IV, lines 1b and 2	5 2b; Part	
5 Part Provid 2; Par	Add lines 4a and 4b	 e 18.) d 4; Pa	art IV, lines 1b and 2	5 2b; Part	
5 Part Provid 2; Par	Add lines 4a and 4b	 e 18.) d 4; Pa	art IV, lines 1b and 2	5 2b; Part	
5 Part Provid 2; Par	Add lines 4a and 4b	 e 18.) d 4; Pa	art IV, lines 1b and 2	5 2b; Part	
5 Part Provid 2; Par	Add lines 4a and 4b	 e 18.) d 4; Pa	art IV, lines 1b and 2	5 2b; Part	

Part XIII

Supplemental Information Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

Return Reference	Identifier	Explanation
SCHEDULE D, PART V, LINE 4	INTENDED USES OF ENDOWMENT FUNDS	THE UNIVERSITY'S ENDOWMENT IS COMPRISED OF BOTH DONOR-RESTRICTED AND BOARD-DESIGNATED FUNDS. THE INVESTMENT COMMITTEE OF THE BOARD OF TRUSTEES PROVIDES OVERSIGHT OVER THE INVESTMENT OF THOSE ENDOWMENT FUNDS BY ESTABLISHING POLICIES AND PROCEDURES CONCERNING THE MANAGEMENT OF ENDOWMENT FUNDS. INVESTMENT IS CONSISTENT WITH THE UNIFORM PRUDENT MANAGEMENT OF INSTITUTIONAL FUND ACT (UPMIFA). RFUMS HAS ADOPTED A TOTAL RETURN SPENDING POLICY, WHICH ALLOCATES AN AMOUNT ANNUALLY TO BE UTILIZED ACCORDING TO DONOR RESTRICTIONS OR FOR ADVANCING THE UNIVERSITY'S MISSION IN UNFUNDED AREAS. THE MAJORITY OF DONOR-RESTRICTED FUNDS PROVIDE SCHOLARSHIPS AND STUDENT AID. FUNDS GENERATED BY BOARD-DESIGNATED FUNDS ARE USED TO SUPPORT STRATEGIC INITIATIVES AND TO PROVIDE GENERAL OPERATING SUPPORT.
SCHEDULE D, PART X, LINE 2	FIN 48 (ASC 740) FOOTNOTE	THE UNIVERSITY HAS RECEIVED A FAVORABLE LETTER OF DETERMINATION FROM THE INTERNAL REVENUE SERVICE CONCERNING ITS TAX-EXEMPT STATUS UNDER SECTION 501(C)(3) OF THE INTERNAL REVENUE CODE.
		THE UNIVERSITY FILES A FORM 990 ANNUALLY. WHEN THESE RETURNS ARE FILED, IT IS HIGHLY CERTAIN THAT SOME POSITIONS TAKEN WOULD BE SUSTAINED UPON EXAMINATION BY THE TAXING AUTHORITIES, WHILE OTHERS ARE SUBJECT TO UNCERTAINTY ABOUT THE MERITS OF THE TAX POSITION TAKEN OR THE AMOUNT OF THE POSITION THAT WOULD ULTIMATELY BE SUSTAINED. EXAMPLES OF TAX POSITIONS COMMON TO UNIVERSITIES INCLUDE SUCH MATTERS AS THE FOLLOWING: THE TAX EXEMPT STATUS OF EACH ENTITY AND VARIOUS POSITIONS RELATIVE TO POTENTIAL SOURCES OF UNRELATED BUSINESS INCOME TAX (UBIT). UBIT IS REPORTED ON FORM 990-T, AS APPROPRIATE. THE BENEFIT OF A TAX POSITION IS RECOGNIZED IN THE FINANCIAL STATEMENTS IN THE PERIOD DURING WHICH, BASED ON ALL AVAILABLE EVIDENCE, MANAGEMENT BELIEVES THAT IT IS MORE LIKELY THAN NOT THAT THE POSITION WILL BE SUSTAINED UPON EXAMINATION, INCLUDING THE RESOLUTION OF APPEALS OR LITIGATION PROCESSES, IF ANY.
		TAX POSITIONS ARE NOT OFFSET OR AGGREGATED WITH OTHER POSITIONS. TAX POSITIONS THAT MEET THE "MORE LIKELY THAN NOT" RECOGNITION THRESHOLD ARE MEASURED AS THE LARGEST AMOUNT OF TAX BENEFIT THAT IS MORE THAN 50% LIKELY TO BE REALIZED ON SETTLEMENT WITH THE APPLICABLE TAXING AUTHORITY. THE PORTION OF THE BENEFITS ASSOCIATED WITH TAX POSITIONS TAKEN THAT EXCEEDS THE AMOUNT MEASURED AS DESCRIBED ABOVE WOULD BE REFLECTED AS A LIABILITY FOR UNCERTAIN TAX BENEFITS IN THE ACCOMPANYING STATEMENTS OF FINANCIAL POSITION ALONG WITH ANY ASSOCIATED INTEREST AND PENALTIES THAT WOULD BE PAYABLE TO THE TAXING AUTHORITIES UPON EXAMINATION. AS OF JUNE 30, 2014 AND 2013, THERE WERE NO UNCERTAIN TAX POSITIONS IDENTIFIED. THE UNIVERSITY DOES NOT EXPECT THE TOTAL AMOUNT OF UNRECOGNIZED TAX BENEFITS TO SIGNIFICANTLY CHANGE IN THE NEXT 12 MONTHS.
		FORMS 990 AND 990-T FILED BY THE UNIVERSITY ARE SUBJECT TO THE EXAMINATION BY THE IRS UP TO THREE YEARS FROM THE EXTENDED DUE DATE OF EACH RETURN, MANAGEMENT BELIEVES THE FORMS 990 AND 990-T HAVE BEEN FILED APPROPRIATELY. FORMS 990 AND 990-T FILED BY THE UNIVERSITY ARE NO LONGER SUBJECT TO EXAMINATION FOR THE FISCAL YEARS ENDED JUNE 30, 2010 OR PRIOR.
		THE UNIVERSITY WOULD RECOGNIZE INTEREST AND PENALTIES RELATED TO UNRECOGNIZED TAX POSITIONS IN INTEREST AND INCOME TAX EXPENSE, RESPECTIVELY. THE UNIVERSITY HAS NO AMOUNTS ACCRUED FOR INTEREST OR PENALTIES AS OF JUNE 30, 2014 AND 2013.

SCHEDULE E (Form 990 or 990-EZ)

Schools

► Complete if the organization answered "Yes" to Form 990, Part IV, line 13, or Form 990-EZ, Part VI, line 48.

▶ Attach to Form 990 or Form 990-EZ.

▶ Information about Schedule E (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

ROSALIND FRANKLIN UNIVERSITY OF MEDICINE AND SCIENCE

Employer identification number

36-2181973

Part				
			YES	NO
1	Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing instrument, or in a resolution of its governing body?	1	1	
2	Does the organization include a statement of its racially nondiscriminatory policy toward students in all its			
	brochures, catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships?	2	1	
3	Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general community it serves? If "Yes," please describe. If "No," please explain. If you need more space, use Part II			
	ANNOUNCEMENTS INDICATE THAT THE UNIVERSITY IS OPEN TO EVERYONE REGARDLESS OF RACE,	3	✓	
	GENDER, COLOR, OR CREED.			
4	Does the organization maintain the following?			
a	Records indicating the racial composition of the student body, faculty, and administrative staff?	4a	✓	
b	Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory basis?	4b	1	
С	Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with student admissions, programs, and scholarships?	4c	1	
d	Copies of all material used by the organization or on its behalf to solicit contributions?	4d	1	
5	Does the organization discriminate by race in any way with respect to:			
а	Students' rights or privileges?	5a		✓
b	Admissions policies?	5b		✓
С	Employment of faculty or administrative staff?	5c		✓
d	Scholarships or other financial assistance?	5d		✓
е	Educational policies?	5e		✓
f	Use of facilities?	5f		✓
g	Athletic programs?	5g		✓
h	Other extracurricular activities?	5h		✓
6a	Does the organization receive any financial aid or assistance from a governmental agency?	6a		✓
b	Has the organization's right to such aid ever been revoked or suspended?	6b		1
	If you answered "Yes" to either line 6a or line 6b, explain on Part II.			
7	Does the organization certify that it has complied with the applicable requirements of sections 4.01 through 4.05 of Rev. Proc. 75-50, 1975-2 C.B. 587, covering racial pondiscrimination? If "No." explain on Part II.	7	/	

SCHEDULE F (Form 990)

Statement of Activities Outside the United States

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 14b, 15, or 16. ▶ Attach to Form 990. ▶ See separate instructions.

▶ Information about Schedule F (Form 990) and its instructions is at www.irs.gov/form990.

Name	of the organization					Employer id	entification number
	ALIND FRANKLIN UNIVERSITY O						5-2181973
Pai	General Information Form 990, Part IV, line		ies Outside	the United States. Com	plete if the organi	ization ans	wered "Yes" on
1	For grantmakers. Does the assistance, the grantees' eli grants or assistance?	gibility for the					
2	For grantmakers. Describe assistance outside the Unite		the organizati	on's procedures for moni	toring the use c	of its grant	s and other
3	Activities per Region. (The fo	llowing Part	I, line 3 table o	can be duplicated if additio	nal space is need	led.)	
	(a) Region	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in region	(d) Activities conducted in region (by type) (e.g., fundraising, program services, investments, grants to recipients located in the region)	(e) If activity liste a program se describe specifi service(s) in r	ervice, of	(f) Total expenditures for and investments in region
(1)	CENTRAL AMERICA AND THE CARIBBEAN	0	0	INVESTMENTS			11,030,568
(2)	EAST ASIA AND THE PACIFIC	0	0	PROGRAM SERVICES	SYMPOSIUMS MEETINGS		12,395
(3)	EUROPE (INCLUDING ICELAND AND GREENLAND)	0	0	PROGRAM SERVICES PROGRAM SERVICES	CONFERENCE MEETINGS		42,281
(4)	MIDDLE EAST AND NORTH AFRICA	0	0		GLOBAL HEAL INITIATIVE		17,258
(5)	NORTH AMERICA (CANADA & MEXICO ONLY)	0	0	PROGRAM SERVICES	CONFERENCE MEETINGS	ES AND	32,629
(6)	SOUTH AMERICA	0	0	PROGRAM SERVICES	CONFERENCE		1,776
(7)	SOUTH ASIA	0	0	PROGRAM SERVICES	CONFERENCE		514
(8)							
(9)							
(10)							
(11)							
(12)							
(13)							
(14)							
(15)							
(16)							
(17)							
3a		0	0				11,137,421
b	Total from continuation sheets to Part I	0	0				0

11,137,421

c Totals (add lines 3a and 3b)

Schedule F (Form 990) 2013

Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed. Part II

1 (a) Name of organization	(1)	(2)	(3)	(4)	(5)	(9)	(7)	(8)	(6)	(10)	(11)	(12)	(13)	(14)	(15)	(16)	L
(b) IRS code section and EIN (if applicable)																	
(c) Region																	:
(d) Purpose of grant																	-
(e) Amount of cash grant																	; - -
(f) Manner of cash disbursement																	•
(g) Amount of non-cash assistance																	- - -
(h) Description of non-cash assistance																	-
(i) Method of valuation (book, FMV, appraisal, other)																	

+		
dmi		lack
exe		
tax-		
as 1	•	٠
ed	•	
gniz		
ò		
, re		
nty		
Sou		
gn	٠	٠
<u>y ei</u>	٠	٠
ē	er	•
ᅌ	lett	
á	JCS	
ritie	alei	
sha	λink	
as () ec	
eq	(3)	٠
iniz	01(٠
õ	n 5	•
e re	ctic	
t ar	a se	
tha	pe	
%e	Vid	
apc	pro	
Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as tax-exempt	by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter	Enter total number of other organizations or entities
۸ı		_

Schedule F (Form 990) 2013

ROSALIND FRANKLIN UNIVERSITY OF MEDICINE AND SCIENCE - 362181973

2013 Return

2013 Return

Schedule F (Form 990) 2013

Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 16. Part III can be duplicated if additional space is needed. Part III

Page 3

(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
(1)							
(2)							
(3)							
(4)							
(5)							
(9)							
(7)							
(8)							
(6)							
(10)							
(11)							
(12)							
(13)							
(14)							
(15)							
(16)							
(17)							
(18)							
						Sch	Schedule F (Form 990) 2013

Schedule F (Form 990) 2013 Page **4**

art	IV	Foreign Forms		
1	the c	the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes," organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign poration (see Instructions for Form 926)	✓ Yes	□ No
2	may Rece	the organization have an interest in a foreign trust during the tax year? If "Yes," the organization be required to file Form 3520, Annual Return to Report Transactions with Foreign Trusts and eipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a Owner (see Instructions for Forms 3520 and 3520-A)	☐ Yes	☑ No
3	the c	the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," organization may be required to file Form 5471, Information Return of U.S. Persons With Respect To ain Foreign Corporations. (see Instructions for Form 5471)	✓ Yes	☐ No
4	quali Infor	the organization a direct or indirect shareholder of a passive foreign investment company or a ified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, mation Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing d. (see Instructions for Form 8621)	☐ Yes	✓ No
5	the c	the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," organization may be required to file Form 8865, Return of U.S. Persons With Respect To Certain sign Partnerships. (see Instructions for Form 8865)	✓ Yes	□ No
6	"Yes	the organization have any operations in or related to any boycotting countries during the tax year? If s," the organization may be required to file Form 5713, International Boycott Report (see Instructions Form 5713)	☐ Yes	√ No

Schedule F (Form 990) 2013

Part V

Supplemental Information Complete this part to provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f)(accounting method); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

Return Reference	Identifier	Explanation
SCHEDULE F,	METHOD TO ACCOUNT FOR EXPENDITURES ON ORG.'S FINANCIAL STATEMENTS	CENTRAL AMERICA AND THE CARIBBEAN: ACCRUAL
PART I, LINE 3		EAST ASIA AND THE PACIFIC: ACCRUAL
		EUROPE (INCLUDING ICELAND AND GREENLAND): ACCRUAL
		MIDDLE EAST AND NORTH AFRICA: ACCRUAL
		NORTH AMERICA (CANADA & MEXICO ONLY): ACCRUAL
		SOUTH ASIA: ACCRUAL

SCHEDULEI (Form 990)

Department of the Treasury Internal Revenue Service Name of the organizatior

Partl

Governments, and Individuals in the United States Grants and Other Assistance to Organizations,

OMB No. 1545-0047

▶ Information about Schedule I (Form 990) and its instructions is at www.irs.gov/form990.

Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to Form 990, Open to Public Inspection **%** (h) Purpose of grant **Employer identification number** or assistance √ Yes 36-2181973 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and non-cash assistance (g) Description of Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed. Complete if the organization answered "Yes" to Form 990, Part IV, line 21 or 22. (d) Amount of cash (e) Amount of non- (f) Method of valuation cash assistance (book, FMV, appraisa, other) Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States. ▶ Attach to Form 990. (c) IRC section the selection criteria used to award the grants or assistance? if applicable General Information on Grants and Assistance ROSALIND FRANKLIN UNIVERSITY OF MEDICINE AND SCIENCE

(p) EIN

1 (a) Name and address of organization

Part II Q

Schedule I (Form 990) (2013) Cat. No. 50055P . Enter total number of section 501(c)(3) and government organizations listed in the line 1 table Enter total number of other organizations listed in the line 1 table For Paperwork Reduction Act Notice, see the Instructions for Form 990. or government (9) Ξ (12)Ξ 8 ල 4 (2) 9 0 8 <u></u>

36

₫.	22.	
	line 22.	
	ıt IV,	
	30, Pa	
	m 96	
	to Fo	
	Yes"	
	red "	
	nswe	
	s in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, lir	
	ganiza	
	ne org	
	te if th	
	mple	
	S. Co	
	State	
	nited	
	he Ur	s needed.
	s in t	is ne
	idual	pace
	o Individ	onal s
	ce to	dditic
	istan	ed if a
	r Ass	olicate
	Othe	be dup
13)	and	can b
990) (2013)	arants and Other Assistance to	Part III can be duplicated if additional space
l (Form !	ڻ ا	Д.
Schedule I (Form 990	Part II	

ו מור ווו כמון 20 מעטווסמוכט וו מטטווטוומו אסמכי וא וויסטסטט	יי ייי יייי				
(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
1 TUITION WAIVERS	635	3,965,599	0	0 N/A	N/A
2 PRIVATE SCHOLARSHIPS	186	1,374,181	0	0 N/A	N/A
3 DEPT. OF DEFENSE SCHOLARSHIPS	5	258,722	0	0 N/A	N/A
4 DEPENDENT TUITION WAIVERS	2	143,499	0	0 N/A	N/A
5 NRSA SCHOLARSHIP	4	44,913	0	0 N/A	N/A
9					
7					
Part IV Supplemental Information. Provide the information required in Part I, line 2, Part III, column (b), and any other additional information.	the information r	equired in Part I, lin	e 2, Part III, column	(b), and any other addit	ional information.
SEE NEXT PAGE					

Schedule I (Form 990) (2013)

2013 Return ROSALIND FRANKLIN UNIVERSITY OF MEDICINE AND SCIENCE - 362181973

Part IV

Supplemental Information Complete this part to provide the information required in Part I, line 2, and any other additional information.

Return Reference	Identifier	Explanation
SCHEDULE I, PART I, LINE 2	PROCEDURES FOR MONITORING USE OF GRANT FUNDS	GRANTS AND SCHOLARSHIPS ARE AWARDED TO STUDENTS VIA A DIRECT REDUCTION IN THEIR BILLED TUITION FOR THE TERM UNDER WHICH THE GRANT OR SCHOLARSHIP APPLIES. THE USE OF THESE GRANTS AND SCHOLARSHIPS IS LIMITED IN THAT MONIES CAN ONLY BE APPLIED TO TUITION COSTS RELATED TO THE SPECIFIC RFUMS PROGRAM A RECIPIENT IS ENROLLED IN.

SCHEDULE J (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

▶ Attach to Form 990. ▶ See separate instructions.

▶ Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service Name of the organization

ROSALIND FRANKLIN UNIVERSITY OF MEDICINE AND SCIENCE

Employer identification number

36-2181973

Part	Questions Regarding Compensation			
			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	☐ First-class or charter travel ☐ Housing allowance or residence for personal use			
	☐ Travel for companions ☐ Payments for business use of personal residence			
	☐ Tax indemnification and gross-up payments ☐ Health or social club dues or initiation fees			
	☐ Discretionary spending account ☐ Personal services (e.g., maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to			
	explain	1b	✓	
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked in line 1a?		,	
		2	✓	
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.			
	✓ Compensation committee			
	✓ Independent compensation consultant ✓ Compensation survey or study			
	Form 990 of other organizations Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:			
а	Receive a severance payment or change-of-control payment?	4a		✓
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b	✓	
С	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		✓
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
	Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9.			
5	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any			
	compensation contingent on the revenues of:			
а	The organization?	5a		1
b	Any related organization?	5b		✓
	If "Yes" to line 5a or 5b, describe in Part III.			
6	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:			
а	The organization?	6a		✓
b	Any related organization?	6b		✓
	If "Yes" to line 6a or 6b, describe in Part III.			
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed			
	payments not described in lines 5 and 6? If "Yes," describe in Part III	7		✓
8	Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject			
	to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe			
	in Part III	8		✓
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?	9		

2013 Return

Schedule J (Form 990) 2013

Page 2

Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed. Part II

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of W-2 and/	: W-2 and/or 1099-MIS	or 1099-MISC compensation	,,,,,,,, .	appropriate the second	(1) and (1)	
(A) Name and Title	1	(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation	(b) Nontaxable benefits	(E) rotal of columns (B)(i)–(D)	(F) Compensation reported as deferred in prior Form 990
K. MICHAEL WELCH,	<u>(i)</u>	798,048	0	39,000	1,081,002	19,972	1,938,022	0
PRESIDENT & CEO	(E)	0	0	0	0	0	0	0
MARC ABEL,	<u>(i)</u>	145,968	0	0	15,241	19,218	180,427	0
VICE DEAN	E	0	0		0	0	0	0
MONICA OBLINGER,	Ξ	130,271	0	0	14,009	27,840	172,120	0
3 DIRECTOR/PROFESSOR	E	0	0		0	0	0	0
MARGOT A. SURRIDGE,	(E)	325,899	0	0	25,500	10,674	362,073	0
4 EXEC. VP & COO	E	0	0		0	0	0	0
ROBERTA LANE,	Ξ	262,873	0		25,500	19,948	308,321	0
5 C+O	E	0	0	0	0	0	0	0
GLORIA MEREDITH,	<u> </u>	235,094	0		24,231	21,656	280,981	0
6 DEAN	E	0	0	0	0	0	0	0
JOSEPH X DIMARIO,	Ξ	197,596	0		20,231	25,241	243,068	0
7 DEAN	Ē	0	0	0	0	0	0	0
TINA ERICKSON , VP FOR INSTITUTIONAL ADVANCEMENT		192,752	0		19,339	1,300	213,391	0
8	E	0	0	0	0	0	0	0
WENDY RHEAULT,	Ξ	299,283	0		25,500	9,160	333,943	0
O VP & DEAN	E	0	0	0	0	0	0	0
NANCY PARSLEY,	<u>(i)</u>	223,511	0		22,462	90'9	252,038	0
10 DEAN	E	0	0	0	0	0	0	0
RUSSELL G. ROBERTSON,	(E)	529,419	0		25,500	14,282	569,201	0
11 DEAN - PARTIAL YEAR	(E)	0	0	0	0	0	0	0
TIMOTHY HANSEN,	=	219,947	0	0	22,500	19,156	261,603	0
12 VP FACULIY AFFAIRS	(ii)	0	0	0	0	0	0	0
RONALD KAPLAN,	(j)	284,414	0	0	25,500	27,840	337,754	0
13 VP RESEARCH	Ē	0	0	0	0	0	0	0
MARINA WOLF,	(j)	259,825	0	0	25,500	25,146	310,471	0
14 PROFESSON & CHAIR	(ii)	0	0	0	0	0	0	0
BALA CHANDRAN,	Ξ	283,151	0	0	25,500	17,754	326,405	0
15 DEPARTIMENT CHAIR	(ii)	0	0		0	0	0	0
ROBERT BRIDGES,	(j)	242,878	0	0	24,710	20,158	287,746	0
16 DEPARTMENT CHAIR	(ii)	0	0		0	0	0	0
							Sch	Schedule J (Form 990) 2013

Schedule J (Form 990) 2013

2/5/2015 11:09:24 AM

(a)			(p)		(c)	(p)	(e)	(f)
Name and Title		Breakdown of W	of W-2 and/or 1099-MISC compensation	C compensation	Retirement and	Nontaxable	Total of columns	Compensation
		(i) Base Compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(p)-(i)(q)	reported in prior Form 990 or Form 990-EZ
DOUGLAS REIFLER	Θ	221,526		0	22,000	25,340	268,866	0
ASSOCIATE DEAN	(ii)	0	0	0	0	0	0	0
(18) DANIEL A. PETERSON,	(E)	245,024	0	0	25,324	21,656	292,004	0
DEPARTMENT CHAIR	Œ	0	0	0	0	0	0	0

Part III

Supplemental Information Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8. Also complete this part for any additional information.

Return Reference	Identifier	Explanation
SCHEDULE J, PART I, LINE 1A	HOUSING ALLOWANCE OR RESIDENCE FOR PERSONAL USE	RFUMS PROVIDES HOUSING FOR ITS PRESIDENT, DR. K. MICHAEL WELCH. THE COST ASSOCIATED WITH THIS BENEFIT WAS \$39,000 AND WAS TREATED AS TAXABLE COMPENSATION. ACCORDINGLY, THIS COMPENSATION HAS BEEN INCLUDED IN W-2 WAGES.
SCHEDULE J, PART I, LINE 4B	SUPPLEMENTAL NONQUALIFIED RETIREMENT PLAN	THE UNIVERSITY HAS AN AGREEMENT WITH DR. K. MICHAEL WELCH WHICH PROVIDES FOR A SUPPLEMENTAL RETIREMENT BENEFIT UPON HIS RETIREMENT. THE UNIVERSITY ACCRUED \$1,055,000 IN EXPENSE AS A RESULT OF THIS AGREEMENT FOR THE YEAR ENDED JUNE 30, 2014. THE PLAN DOES NOT BECOME VESTED UNTIL DECEMBER 31, 2017.

SCHEDULE K (Form 990) Department of the Treasury Internal Revenue Service

Name of the organization

Supplemental Information on Tax-Exempt Bonds

► Complete if the organization answered "Yes" on Form 990, Part IV, line 24a. Provide descriptions, ► Attach to Form 990. ► See separate instructions. ► Information about Schedule K (Form 990) and its instructions is at www.irs.gov/form990. explanations, and any additional information in Part VI.

OMB No. 1545-0047

Open to Public Inspection

Employer identification number

(i) Pooled financing ŝ Yes ŝ 36-2181973 (h) On behalf of issuer Yes No ۵ Yes (g) Defeased ž Yes CONSTRUCT EDUCATIONAL FACILITIES ဍ O **EDUCATIONAL FACILITIES AND** (f) Description of purpose Yes 0 2014 245,042 15,254,958 15,500,000 å RENOVATIONS > \ m Yes 57,500,000 15,500,000 (e) Issue price 0 0 0 30,028,438 2006 ,600,299 735,748 1,624,929 25,211,184 å > 57 ⋖ (d) Date issued Yes 10/1/2012 2/3/2003 Does the organization maintain adequate books and records to support the 45200PVN4 (c) CUSIP# . Were the bonds issued as part of an advance refunding issue? Were the bonds issued as part of a current refunding issue? 36-2780046 36-2780046 (b) Issuer EIN ROSALIND FRANKLIN UNIVERSITY OF MEDICINE AND SCIENCE Has the final allocation of proceeds been made? Working capital expenditures from proceeds Capital expenditures from proceeds Credit enhancement from proceeds Capitalized interest from proceeds Amount of bonds legally defeased Year of substantial completion . Gross proceeds in reserve funds Proceeds in refunding escrows. Issuance costs from proceeds ILLINOIS FINANCE AUTHORITY ILLINOIS FINANCE AUTHORITY Other unspent proceeds . Amount of bonds retired . Total proceeds of issue (a) Issuer name Other spent proceeds. Bond Issues **Proceeds** Part Part II Ŋ 9 9 12 9 4 2 က 4 / ω တ ÷ 15 B O ۵ 4

	l
Use	
Business	
Private E	
Part III	

final allocation of proceeds?

A B C	rship, or a member of an LLC, Yes No Yes No Yes No Yes No	empt bonds?	ay result in private business use of	
	1 Was the organization a partner in a partnership, or a member of an Ll	which owned property financed by tax-exempt bonds?	2 Are there any lease arrangements that may result in private busines	bond-financed property?

For Paperwork Reduction Act Notice, see the Instructions for Form 990. 2/5/2015 11:09:24 AM

43

2013 Return

Cat. No. 50193E

ROSALIND FRANKLIN UNIVERSITY OF MEDICINE AND SCIENCE - 362181973 Schedule K (Form 990) 2013

Page 2

Part	III Private Business Use (Continued)								
		A	,	-	В	O		۵	
3a	Are there any management or service contracts that may result in private	Yes	No	Yes	No	Yes	No	Yes	No
	business use of bond-financed property?		`		`				
q	If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property?								
ပ	Are there any research agreements that may result in private business use of bond-financed property?		>		<i>></i>				
ס	If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property?								
4	Enter the percentage of financed property used in a private business use by entities other than a section $501(c)(3)$ organization or a state or local government \blacktriangleright		%0		%0		%		%
ro	Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government ▶		%		%0		%		%
9	Total of lines 4 and 5		%0		%0		%		%
7	Does the bond issue meet the private security or payment test?		>		>				
8a	Has there been a sale or disposition of any of the bond-financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds were issued?		>		>				
q	If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of		%		%		%		%
ပ	If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1.141-12 and 1.145-2?								
6	Has the organization established written procedures to ensure that all nonqualified bonds of the issue are remediated in accordance with the requirements under Regulations sections 1.141-12 and 1.145-2?	<i>></i>		>					
Part IV	IV Arbitrage								
		¥	1		В	S		Δ	
-	Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate?	Yes	No >	Yes	% >	Yes	No	Yes	ON
7	If "No" to line 1, did the following apply?								
a	Rebate not due yet?	<i>></i>		`>					
q	Exception to rebate?		`		>				
O	No rebate due?		>		>				
	If you checked "No rebate due" in line 2c, provide in Part VI the date the rebate computation was performed								
က	Is the bond issue a variable rate issue?	<i>></i>		>					
4 a	Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue?		>		>				
q	Name of provider								
ပ		0		0		•			
ס	Was the hedge superintegrated?								
υ	Was the hedge terminated?								
								Schedule K (F	Schedule K (Form 990) 2013

ô

ŝ

SCHEDULE L (Form 990 or 990-EZ)

Transactions With Interested Persons

► Complete if the organization answered "Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a,

Employer identification number

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service Name of the organization

28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

► Information about Schedule L (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

ROSA	ALIND FRANKLIN UNIV	ERSITY OF MED	DICINE AND SC	IENCE						36-2	218197	73		
Par								anizations only). 5a or 25b, or Fo		D-EZ,	Part \	/, line	40b.	
1	(a) Name of disqualified	person	(b) Relationship be	etween d organiza		person and		(c) Description	n of trar	nsaction	1		(d) Corr	rected?
(1)				organiza	ttioi i								Yes	No
(1) (2)														
(3)														
(4)														
(5)														
(6)								 						
2	Enter the amount under section 4958		-		_		-	ied persons du	_	-	ar ▶ \$			
3	Enter the amount o	of tax, if any, on	line 2, above,	reimbu	ursed by	the organi	izatior	ı		1	\$			
Part	Loans to and	/or From Inter	ested Person	s.										
	Complete if th	ne organization eported an amo	answered "Ye ount on Form 9	s" on F 990, Pa	orm 99 art X, line	0-EZ, Part ' e 5, 6, or 22	V, line 2.	38a or Form 99	90, Pa	rt IV,	line 20	6; or i	f the	
(a) N	lame of interested person	(b) Relationship with organization	(c) Purpose of loan	fror	oan to or m the nization?	(e) Origir principal an		(f) Balance due	(g) In o	lefault?		ard or	(i) Wi agreer	
				То	From				Yes	No	Yes	No	Yes	No
(1)														
(2)														
(3)														
(4) (5)														
(6)														
(7)														
(8)														
(9)														
(10)														
Total		<u> </u>					<u>. </u>	\$ 0						
Part		sistance Benet ne organization				0, Part IV, I	ine 27	7.						
(a)	Name of interested persor		ship between inter and the organization		(c) Amount	of assistance	((d) Type of assistance	e	(e)	Purpo	se of a	ssistan	ce
(1)														
(2)														
(3)														
(4)														
(5)														
(6)														
(7)														
(8) (9)														
(10)														
	aperwork Reduction A	ct Notice. see th	ne Instructions	for For	m 990 or	990-EZ.	Ca	at. No. 50056A	Sche	dule L	(Form 9	990 or	990-EZ	Z) 2013
											-		-	

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	(e) Sha organiz rever	zatio
				Yes	N
SEE STATEMENT					
					-
V Supplemental Information					

Part IV Business Transactions Involving Interested Persons (continued)

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	ìíc	haring of zation's nues?
				Yes	No
(1) JUNE MAYOR	WIFE OF KEY EMPLOYEE	74,083	EMPLOYEE OF THE UNIVERSITY		✓
(2) SCOTT SURRIDGE	SON OF EVP AND COO	65,334	EMPLOYEE OF THE UNIVERSITY		✓
(3) MARK GRUMET	SON OF TRUSTEE	32,723	EMPLOYEE OF THE UNIVERSITY		✓

Schedule O (Form 990) Department of Treasury Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

OMB No. 1545-0047 Open to Public Inspection

Name of the Organization ROSALIND FRANKLIN UNIVERSITY OF MEDICINE AND SCIENCE

Employer Identification Number 36-2181973

Identifier	Explanation
BRIEF MISSION	(CONTINUED FROM FORM 990, PART I, LINE 1)
	TO IMPROVING THE HEALTH OF ITS PEOPLE.
ORGANIZATION'S MISSION	(CONTINUED FROM FORM 990, PART III, LINE 1)
	PROFESSIONS AND THE COLLEGE OF PHARMACY. THE MISSION OF RFUMS IS TO SERVE THE NATION THROUGH THE EDUCATION OF HEALTH AND BIOMEDICAL PROFESSIONALS AND THE DISCOVERY OF KNOWLEDGE DEDICATED TO IMPROVING THE HEALTH OF ITS PEOPLE. THE UNIVERSITY'S MISSION IS UNIQUELY ACCOMPLISHED WITH A FOCUS ON INTERPROFESSIONAL EDUCATION, COMMUNITY SERVICE AND RESEARCH.
PROGRAM SERVICE DESCRIPTION	(CONTINUED FROM FORM 990, PART III, LINE 4C)
	PSYCHIATRY AT THE RFUHS BEHAVIORAL HEALTH CENTER, A FULLY FUNCTIONING OUTPATIENT BEHAVIORAL HEALTH CLINIC PROVIDING PSYCHIATRIC AND PSYCHOLOGICAL SERVICES. THE STUDENTS OBSERVE AND PARTICIPATE IN DIRECT PATIENT CARE AND DEVELOP PROFICIENCY IN THE ASSESSMENT, DIAGNOSIS AND TREATMENT OF BEHAVIORAL HEALTH DISORDERS. ALL STUDENTS ARE SUPERVISED BY LICENSED PSYCHIATRISTS FROM THE CHICAGO MEDICAL SCHOOL.
DESCRIPTION OF OTHER PROGRAM	(EXPENSES \$ 3,870,111 INCLUDING GRANTS OF \$)(REVENUE \$ 5,368,740)
SERVICES	OTHER PROGRAM SERVICE REVENUES AND EXPENSES INCLUDE INTEREST ON STUDENT LOANS AND PENALTIES, STUDENT HOUSING REVENUE AND OTHER PROGRAM SERVICES.
REVIEW OF FORM 990 BY GOVERNING BODY	THE ORGANIZATION'S CHIEF FINANCIAL OFFICER CONDUCTS A DETAILED REVIEW OF THE FORM 990 IN CONJUNCTION WITH RFUMS' OUTSIDE INDEPENDENT TAX PREPARER. A FORMAL REVIEW OF THE FULL FORM 990 IS THEN CONDUCTED BY THE ORGANIZATION'S OFFICERS, MEMBERS OF MANAGEMENT AND THE INDEPENDENT EXECUTIVE COMMITTEE OF THE BOARD OF TRUSTEES PRIOR TO FILING WITH THE INTERNAL REVENUE SERVICE.
	SUBSEQUENT TO THIS REVIEW, A COPY OF THE FULL FORM 990 IS DISTRIBUTED TO EACH VOTING MEMBER OF THE BOARD OF TRUSTEES PRIOR TO FILING WITH THE INTERNAL REVENUE SERVICE.
CONFLICT OF INTEREST POLICY	RFUMS HAS WRITTEN CONFLICT OF INTEREST POLICIES FOR MEMBERS OF THE BOARD OF TRUSTEES AND OFFICERS OF THE CORPORATION. IN ADDITION, CONFLICT OF INTEREST POLICIES AND DISCLOSURE REQUIREMENTS COVER SENIOR ADMINISTRATION AND FACULTY, AND ALL INVESTIGATORS ENGAGED IN UNIVERSITY-SPONSORED OR EXTERNALLY FUNDED RESEARCH.
	ON AN ANNUAL BASIS, MEMBERS OF THE GROUPS NOTED ARE REQUIRED TO DISCLOSE ANY INTERESTS THAT COULD GIVE RISE TO ANY CONFLICTS AND PROVIDE A LIST OF ANY POTENTIAL AND ACTUAL CONFLICTS. BOARD OF TRUSTEES AND OFFICER DISCLOSURE DOCUMENTS ARE MONITORED BY THE EXECUTIVE COMMITTEE OF THE BOARD. ALL OTHERS ARE MONITORED BY THE UNIVERSITY CHIEF COMPLIANCE OFFICER. IN THE EVENT OF A CONFLICT OF INTEREST, THE INDIVIDUAL IS REQUIRED TO DISCLOSE THE CONFLICT AND IS PROHIBITED FROM PARTICIPATING AS A MEMBER OF A COMMITTEE OR BOARD IN THE MATTER IN WHICH THERE IS A CONFLICT.
PROCESS TO ESTABLISH COMPENSATION FOR TOP MANAGEMENT OFFICIAL	THE TOTAL COMPENSATION PACKAGE OF THE ORGANIZATION'S TOP MANAGEMENT OFFICIAL IS ESTABLISHED, APPROVED AND REVIEWED EACH YEAR BY THE ORGANIZATION'S INDEPENDENT COMPENSATION COMMITTEE OF THE BOARD OF TRUSTEES AND REPORTED TO THE FULL BOARD OF TRUSTEES. THE ORGANIZATIONAL COMPENSATION PHILOSOPHY IS TO COMPENSATE TOP MANAGEMENT AT THE 75TH PERCENTILE OR BELOW OF THE MARKET. TO ENSURE THAT COMPENSATION IS BOTH REASONABLE AND COMPETITIVE, BIENNIALLY THE BOARD RETAINS THE SERVICES OF AN OUTSIDE INDEPENDENT CONSULTING FIRM WITH EXPERTISE IN ACADEMIC HEALTHCARE.
	THE INDEPENDENT CONSULTANT CONDUCTS A MARKET SURVEY THAT PROVIDES THE BOARD WITH COMPARABILITY DATA FOR COMPENSATION FOR SIMILARLY QUALIFIED PERSONS AT SIMILAR ORGANIZATIONS. THE DECISIONS AND DELIBERATIONS REGARDING THE REVIEW AND APPROVAL OF THE TOP MANAGEMENT OFFICIAL'S COMPENSATION ARE DOCUMENTED IN THE BOARD MINUTES.
	THIS PROCESS WAS LAST UNDERTAKEN FOR THE ORGANIZATION'S TOP MANAGEMENT OFFICIAL IN JANUARY, 2013.
PROCESS TO ESTABLISH COMPENSATION FOR OTHER OFFICERS	THE TOTAL COMPENSATION PACKAGE OF THE ORGANIZATION'S OTHER OFFICERS AND KEY EMPLOYEES IS ESTABLISHED, APPROVED AND REVIEWED EACH YEAR BY THE ORGANIZATION'S INDEPENDENT COMPENSATION COMMITTEE OF THE BOARD OF TRUSTEES AND REPORTED TO THE FULL BOARD OF TRUSTEES. THE ORGANIZATIONAL COMPENSATION PHILOSOPHY IS TO COMPENSATE THE ORGANIZATION'S OTHER OFFICERS AND KEY
	BRIEF MISSION ORGANIZATION'S ORGANIZATION'S MISSION PROGRAM SERVICE DESCRIPTION DESCRIPTION OF OTHER PROGRAM SERVICES REVIEW OF FORM 990 BY GOVERNING BODY CONFLICT OF INTEREST POLICY PROCESS TO ESTABLISH COMPENSATION FOR TOP MANAGEMENT OFFICIAL

Return Reference	Identifier	Explanation						
		EMPLOYEES AT THE 75TH PERCENTILE OR BELOW OF THE MARKET. TO ENS COMPENSATION IS BOTH REASONABLE AND COMPETITIVE, BIENNIALLY THE THE SERVICES OF AN OUTSIDE INDEPENDENT CONSULTING FIRM WITH EXP ACADEMIC HEALTHCARE.	BOARD RETAINS					
		THE INDEPENDENT CONSULTANT CONDUCTS A MARKET SURVEY THAT PRO WITH COMPARABILITY DATA FOR COMPENSATION FOR SIMILARLY QUALIFIE SIMILAR ORGANIZATIONS. THE DECISIONS AND DELIBERATIONS REGARDING APPROVAL OF THE OTHER OFFICERS AND KEY EMPLOYEES' COMPENSATIO DOCUMENTED IN THE BOARD MINUTES.	D PERSONS AT S THE REVIEW AND					
		THIS PROCESS WAS LAST UNDERTAKEN FOR THE ORGANIZATION'S OTHER OFFICERS AND KEY EMPLOYEES IN JANUARY, 2013.						
FORM 990, PART VI, SEC C, LINE 19	REQUIRED DOCUMENTS AVAILABLE TO THE PUBLIC	THE ORGANIZATION MAKES ITS GOVERNING DOCUMENTS, CONFLICT OF INT AND FINANCIAL STATEMENTS AVAILABLE TO THE PUBLIC UPON REQUEST.	EREST POLICY,					
FORM 990, PART VII, SECTION A	COMPENSATION OF BOARD MEMBERS	MONICA OBLINGER AND MARC ABEL ARE NOT COMPENSATED BY RFUMS IN AS BOARD MEMBERS, BUT THEY DO RECEIVE COMPENSATION IN THE CAPA MEMBERS OF THE UNIVERSITY.						
FORM 990 , PART	OTHER CHANGES IN NET ASSETS OR FUND	(a) Description	(b) Amount					
XI, LINE 9	BALANCES	UNREALIZED GAIN ON SWAP	152,282					
		POST RETIREMENT EXPENSE	- 1,728,392					
		POST RETIREMENT ACTUARIAL CHANGE	- 4,328,901					

SCHEDULE R (Form 990)

Department of the Treasury Internal Revenue Service Name of the organization ROSALIND FRANKLIN UNIVERSITY OF MEDICINE AND SCIENCE

Part

Related Organizations and Unrelated Partnerships

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

▶ Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990. ▶ Attach to Form 990. ▶ See separate instructions.

Identification of Disregarded Entities Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

Open to Publi

Employer identification number 36-2181973

Inspection

(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity	
(1)						
(2)						
(3)						
(4)						
(5)						
(9)						
Part II Identification of Related Tax-Exempt Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.	Complete if the organization at year.	inswered "Yes" on	Form 990, Part	IV, line 34 becaus	se it had	
(a) Name, address, and EIN of related organization Pri	(b) (c) Primary activity Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512(b)(13) controlled entity?	3
		-			Yes No	_
(1) ROSALIND FRANKLIN UNIVERSITY HEALTH SYSTEM (77-0691998) HEALTH 3333 GREEN BAY ROAD, NORTH CHICAGO, IL 60064	EALTH CARE	501(C)(3)	11 - TYPE I RFUMS	I RFUMS	>	
(2)						
(3)						
(4)						
(5)						
(9)						
(2)						
For Paperwork Reduction Act Notice, see the Instructions for Form 990.	Cat	Lat. No. 50135Y		Schedule R	Schedule R (Form 990) 2013	13

21

ROSALIND FRANKLIN UNIVERSITY OF MEDICINE AND SCIENCE - 362181973

2013 Return

Schedule R (Form 990) 2013

Part III

Identification of Related Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.

Page 2

(k) Percentage ownership									rt IV,
(j) General or managing partner?	Yes No								990, Pa
(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)									as a Corporation or Trust Complete if the organization answered "Yes" on Form 990, Part IV, ations treated as a corporation or trust during the tax year.
(h) Disproportionate allocations?	Yes No								answered Ir.
Share of end-of- Disproportionate year assets allocations?									organization og the tax yea
(f) Share of total income									omplete if the
(e) Predominant income (related, unrelated, excluded from tax under sections 512-514)									on or Trust Cos s a corporatior
(d) Direct controlling entity									as a Corporati
(c) Legal domicile (state or foreign country)									ns Taxable ted organize
(b) Primary activity									Identification of Related Organizations Taxable as a Corporation or Trust Complete if the organization ar line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.
(a) Name, address, and EIN of related organization									Identification of R line 34 because it h
Name, relk		(1)	(2)	(3)	(4)	(2)	(9)	(7)	Part IV

		I	ı	Ī	Ī	Ī	ı	ı	ı
	(i) 512(b)(13) rolled ity?	No							
	Section (Yes							
	(h) Percentage ownership								
	(g) (h) (i) (i) Share of Percentage Section 512(b)(13) end-of-year assets ownership entity?								
ıx year.	(f) Share of total income								
ust during the ta	(e) Type of entity (C corp, S corp, or trust)								
orporation or tr	(d) Direct controlling entity								
s rreated as a c	(c) Legal domicile (state or foreign country)								
e related organization	(b) Primary activity								
line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.	(a) Name, address, and EIN of related organization		(1)	(2)	(3)	(4)	(5)	(9)	(7)

Schedule R (Form 990) 2013

Part V

Transactions With Related Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Note.	Note. Complete line 1 if any entity is listed in Parts II. III. or IV of this schedule.				Yes No
1		more related organi	zations listed in Parts	s II–IV?	
ď	Beceipt of (i) interest (ii) annuities (iii) rovalties or (iv) rent from a controlled entity				-1a
					1p
o	Gift. arant. or capital contribution from related organization(s)				10
, T	Loans or loan dijarantees to or for related organization(s)				7 7
	Calls of Idai guarantees to or forested organization(s)				> 2
e e	Loans or Ioan guarantees by related organization(s)				1e <
,	Dividends from related organization(s)				11 ~
Ö	Sale of assets to related organization(s)				1g /
<u>.</u>	Purchase of assets from related organization(s)				1 Y
	Exchange of assets with related organization(s)				;
	Control of the contro				= ;
<u>-</u>	Lease of facilities, equipment, of other assets to related organization(s)				>
	(a) motivation of the parties and the second of the second				7
۱ کے	Lease of facilities, equipment, or other assets from related organization(s)) X
_	Performance of services or membership or fundraising solicitations for related organization(s)				>
E	Performance of services or membership or fundraising solicitations by related organization(s)				1m <
S u	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)				1n <
<u>o</u>	Sharing of paid employees with related organization(s)				10 ~
<u>a</u>	Reimbursement paid to related organization(s) for expenses				1p ~
	Reimbursement paid by related organization(s) for expenses				1g /
					-
0	Other transfer of cash or property to related organization(s)				- -
o \$	Other transfer of cash or property from related organization(s)				15
2 If	If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.	nplete this line, inclu	ding covered relation	iships and transactic	on thresholds.
	(a)	(q)	(0)	(p)	
	Name of related organization	Transaction type (a-s)	Amount involved	Method of determining amount involved	g amount involved
ROS	ROSALIND FRANKLIN UNIVERSITY HEALTH SYSTEM				
(1)			11,169,585	11,169,585 ACTUAL COST	
	ROSALIND FRANKLIN UNIVERSITY HEALTH SYSTEM				
(2)	<u>a</u>		937,808	937,808 ACTUAL COST	
	ROSALIND FRANKLIN UNIVERSITY HEALTH SYSTEM				
(3)	~		800,000	800,000 ACTUAL CASH	
(4)					
(5)					
(9)					
				Schedule F	Schedule R (Form 990) 2013

2013 Return

Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37. Part VI

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or cross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

Primary activity Calculus C	(a) (b) (c) (d) (e) (f) (g)	(q)	(0)	(p)	(e)	(f)	(6)	(h)			(k)
Aes No	Name, address, and EIN of entity	Primary activity	Legal domicile (state or foreign country)	Predominant income (related, unrelated, excluded from tax under	Are all partners section 501(c)(3) organizations?	Share of total income	Share of end-of-year assets	Disproportionate allocations?	an of		Percentage ownership
				sections 512-514)	Yes No			Yes		Yes No	

PUBLIC DISCLOSURE COPY

Exempt Organization Business Income Tax Return OMB No. 1545-0687 990-T (and proxy tax under section 6033(e)) For calendar year 2013 or other tax year beginning JULY 01 , 2013, and ending JUNE 30 , 20 14 ► See separate instructions. Department of the Treasury ▶ Information about Form 990-T and its instructions is available at www.irs.gov/form990t. Internal Revenue Service ▶ Do not enter SSN numbers on this form as it may be made public if your organization is a 501(c)(3). Check box if address changed D Employer identification number (Employees' trust, see instructions.) ROSALIND FRANKLIN UNIVERSITY OF MEDICINE AND SCIENCE **B** Exempt under section **Print** √ 501(C)(3) Number, street, and room or suite no. If a P.O. box, see instructions. 36-2181973 or 3333 GREEN BAY ROAD E Unrelated business activity codes 408(e) 220(e) Type (See instructions.) 408A 530(a) City or town, state or province, country, and ZIP or foreign postal code NORTH CHICAGO, IL 60064-3095 525990 529(a) C Book value of all assets at end of year F Group exemption number (See instructions.) ▶ 240,705,035 **G** Check organization type **> 301(c)** corporation ☐ 501(c) trust ☐ 401(a) trust Other trust Describe the organization's primary unrelated business activity. ▶ INCOME FROM PARTNERSHIP INVESTMENTS During the tax year, was the corporation a subsidiary in an affiliated group or a parent-subsidiary controlled group? . . . 🕨 🗌 Yes 📝 No If "Yes," enter the name and identifying number of the parent corporation. The books are in care of ▶ ROBERTA LANE Telephone number ▶ (847)578-3000 Part I Unrelated Trade or Business Income (A) Income (B) Expenses (C) Net Gross receipts or sales Less returns and allowances c Balance ▶ 1c 0 2 Cost of goods sold (Schedule A, line 7) . 2 0 3 Gross profit. Subtract line 2 from line 1c. 3 0 0 6.589 6.589 4a Capital gain net income (attach Form 8949 and Schedule D) 4a 4b 0 Net gain (loss) (Form 4797, Part II, line 17) (attach Form 4797) 4c 0 0 -10,822 Income (loss) from partnerships and S corporations (attach statement) -10.822 5 5 Rent income (Schedule C) 6 6 0 0 0 7 7 0 0 0 Unrelated debt-financed income (Schedule E) . . . 8 0 0 0 Interest, annuities, royalties, and rents from controlled organizations (Schedule F) 8 9 0 0 0 Investment income of a section 501(c)(7), (9), or (17) organization (Schedule G) 9 10 Exploited exempt activity income (Schedule I) 10 0 0 0 11 Advertising income (Schedule J) 11 O 0 0 0 0 12 12 Other income (See instructions; attach schedule.). -4,233 13 **Total.** Combine lines 3 through 12 13 Part II Deductions Not Taken Elsewhere (See instructions for limitations on deductions.) (Except for contributions, deductions must be directly connected with the unrelated business income.) 14 Compensation of officers, directors, and trustees (Schedule K) 0 14 15 Salaries and wages 15 0 16 0 16 Repairs and maintenance 17 17 0 Bad debts 18 Interest (attach schedule) 18 0 19 Taxes and licenses . . . 19 20 Charitable contributions (See instructions for limitation rules.) . 20 21 Depreciation (attach Form 4562) 22 Less depreciation claimed on Schedule A and elsewhere on return. 22a 22b 0 23 23 0 24 Contributions to deferred compensation plans 24 0 25 25 Employee benefit programs 26 Excess exempt expenses (Schedule I) 26 0 27 27 Excess readership costs (Schedule J) 0 28 28 1.500 Other deductions (attach schedule)

> -5.733 Form **990-T** (2013)

1,500

-5.733

-5,733

0

Total deductions. Add lines 14 through 28

29

30

31

32

33

34

29

30

31

32

33

Unrelated business taxable income before net operating loss deduction. Subtract line 29 from line 13

Unrelated business taxable income before specific deduction. Subtract line 31 from line 30 . . .

Unrelated business taxable income. Subtract line 33 from line 32. If line 33 is greater than line 32,

Specific deduction (Generally \$1,000, but see line 33 instructions for exceptions.)

Form 990-T (2013) Page 2

Part	III Ta	ax Computation										
35		zations Taxable as Corp					tion. C	ontrolled grou	ıp qı			
	membe	ers (sections 1561 and 1563	3) check h	ere 🕨 🗌 See	instru	ictions and:						
а	Enter y	our share of the \$50,000, \$	25,000, ar	nd \$9,925,000 t	taxable	income brad	ckets (i	in that order):				
	(1) \$	(2)	\$		(3)	\$						
b	Enter o	rganization's share of: (1) A	dditional	5% tax (not mo	ore thai	า \$11,750)	\$					
	(2) Add	itional 3% tax (not more tha	an \$100,0	00)			\$			1		
С		tax on the amount on line							▶ 35c		0	
36		Taxable at Trust Rat				•			on			
		ount on line 34 from: 🗌 Ta							36			
37	Proxy t	ax. See instructions						1	▶ 37			
38		tive minimum tax							38			
39		Add lines 37 and 38 to line	35c or 36,	whichever app	olies .				39		0	
Part I		ax and Payments										
40a	_	tax credit (corporations attac				-	40a					
b		redits (see instructions) .					40b					
С		I business credit. Attach Fo	•		,		40c					
d		or prior year minimum tax (-		40d			4	_	
е		redits. Add lines 40a throu	_						40e		0	
41		ct line 40e from line 39 .							41		0	
42		kes. Check if from: Form 42					Other (a	ttach schedule) .	42		0	
43		ax. Add lines 41 and 42.					 Laa-l		43		0	
44a		nts: A 2012 overpayment c					44a	0				
b		stimated tax payments .					44b	U				
C C		posited with Form 8868 .					44c 44d					
d	_	organizations: Tax paid or withholding (see instruction		-			44u					
e f	-	or small employer health in	-				44f		-			
g		redits and payments:		2439		11 0541) .	771					
9	Form		Other		0	 Total ▶	44g	0				
45		ayments. Add lines 44a th	_						45	1	0	
46	-	ed tax penalty (see instruct								 		
47		e. If line 45 is less than the	-						▶ 47		0	
48		yment. If line 45 is larger the							▶ 48		0	
49	Enter the	amount of line 48 you want:	Credited to	2014 estimated	tax 🕨		0	Refunded	▶ 49		0	
Part	V S	tatements Regarding C	ertain A	ctivities and	Other	Informatio	n (see	instructions)				
1	At any	time during the 2013	calendar	year, did th	e orga	anization ha	ve an	interest in	or a si	gnature	Yes	No
		er authority over a f										
		s, the organization may					, Rep	ort of Fore	ign Bar	ık and		
		al Accounts. If YES, enter t		_	_							✓
2	_	he tax year, did the organization				_	or of, or	transferor to, a	foreign tr	ust? .		✓
		see instructions for other for		•	•							
3		ne amount of tax-exempt in					ar ▶	\$		0		
		-Cost of Goods Sold.					I	£				
1		ry at beginning of year	1	0	6	-		fyear			0	
2 3	Purcha	ses	3	0	7			sold. Subtra Enter here ar				
		nal section 263A costs	3	0	-				7	1	0	
40		schedule)	40							noot to	1	No
h	-	osts (attach schedule)	4a 4b	0	8			section 263A dor acquired	•	•		140
			5	0	1	to the organ						1
5		Add lines 1 through 4b enalties of perjury, I declare that I hav			accompar	•					l nd belief. it	
Sign		and complete. Declaration of prepare								the IRS dis		
Here				1		CFO			with	the prepare	er shown	below
		ure of officer		Date	′	Title			(see i	nstructions)? 	□No
Paid		Print/Type preparer's name		Preparer's signat	ture			Date	Check	٠, -	PTIN	
	0464	JOHN WOODHULL		Ser 4.	Wood	hull, Esq.		2/5/2015	Check L self-emple			
Prepa		Firm's name ► CROWE HC	DRWATH L	- A					Firm's EIN			
Use (חכ	Firm's address ▶ 225 WEST			S00 CH		S06-122	ν.Α.	Phone no		2)899-70	200

Form **8868**

(Rev. January 2014)

Department of the Treasury Internal Revenue Service

Application for Extension of Time To File an Exempt Organization Return

► File a separate application for each return.
► Information about Form 8868 and its instructions is at www.irs.gov/form8868.

OMB No. 1545-1709

• If you a	re filing for an Automatic 3-Month Extension	, complete o	only Part I and chec	k this box			🕨 🗌		
• If you a	re filing for an Additional (Not Automatic) 3-	Month Exten	sion, complete onl	y Part II (on page 2 of	this	form).			
Do not c	omplete Part II unless you have already beer	granted an	automatic 3-month	extension on a previou	ısly fi	led Form	า 8868.		
a corpora 8868 to r Return fo	ic filing (e-file). You can electronically file For ation required to file Form 990-T), or an addition request an extension of time to file any of the for Transfers Associated With Certain Personns). For more details on the electronic filing of	onal (not auto e forms listed nal Benefit (omatic) 3-month ext d in Part I or Part II Contracts, which m	ension of time. You ca with the exception of ust be sent to the IF	n ele Forr RS in	ctronica n 8870, paper	lly file Form Information format (see		
Part I	Automatic 3-Month Extension of Tin	ne. Only sul	bmit original (no co	opies needed).					
	ation required to file Form 990-T and requ				s box	c and c	omplete		
	y	_							
All other	corporations (including 1120-C filers), partnersome tax returns.				uest a	an exten	sion of time		
Type or	Name of exempt organization or other filer, see	instructions.		Employer identification	numb	er (EIN) o	or		
print	ROSALIND FRANKLIN UNIVERSITY OF MEDI	CINE AND SC	CIENCE	36-2	1819	73			
File by the	Number, street, and room or suite no. If a P.O. 3333 GREEN BAY ROAD	box, see instr	uctions.	Social security number	(SSN)	1			
due date for filing your		For a foreign a	ddroce coo instruction						
return. See instructions									
Enter the	Return code for the return that this application	n is for (file a	separate application	n for each return) .			0 7		
Application Return Application Code Is For							Return Code		
Form 990 or Form 990-EZ 01 Form 990-T (corporation)							07		
Form 99	0-BL	02	Form 1041-A				08		
Form 47	20 (individual)	03	Form 4720 (other t	han individual)			09		
Form 99	0-PF	04	Form 5227				10		
Form 99	0-T (sec. 401(a) or 408(a) trust)	05	Form 6069				11		
Form 99	0-T (trust other than above)	06	Form 8870				12		
Telepho • If the or • If this is for the wl a list with 1 I r ur fo	one No. ► (847)578-3000 Iganization does not have an office or place of for a Group Return, enter the organization's finale group, check this box ► □ . Ithe names and EINs of all members the exterequest an automatic 3-month (6 months for a litil May 15 , 20 15 , to file the extended the organization's return for: I calendar year 20 or	business in our digit Gro If it is for par asion is for. corporation i empt organia	the United States, clup Exemption Number tof the group, check required to file Form zation return for the	per (GEN) k this box 990-T) extension of tile organization named al	me		is is tach ension is		
2 If	✓ tax year beginning July 01 the tax year entered in line 1 is for less than 12 Change in accounting period	2 months, ch	eck reason: 🗌 Initia	al return	n	, 20			
	this application is for Forms 990-BL, 990-PF, somefundable credits. See instructions.	990-1, 4720,	or 6069, enter the te	entative tax, less any	0 -	•	•		
	this application is for Forms 990-PF, 990-T	4720 or 6	3069 enter any ref	undable credits and	3a	\$	0		
	tins application is for forms 990-11, 990-16 timated tax payments made. Include any prior		•		3b	\$	0		
	alance due. Subtract line 3b from line 3a. Incl TPS (Electronic Federal Tax Payment System			if required, by using	3c	\$	0		
Caution.	f you are going to make an electronic funds withdra	wal (direct deb	oit) with this Form 8868	, see Form 8453-EO and					
instruction	S.						-		

1

Form 990-T (2013) Page **3**

Schedule C—Rent Income (see instructions)	e (From Real Pr	operty an	d Person	al Property I	_eased With Real Pro	perty)
1. Description of property						
(1)						
(2)						
(3)						
(4)						
	2. Rent received or a	accrued				
(a) From personal property (if the per- for personal property is more than more than 50%)	10% but not per	centage of ren	t for personal	property (if the property exceeds profit or income)		connected with the income 2(b) (attach schedule)
(1)						
(2)						
(3)						
(4)						
Total	Tota	ıl			(b) Tabal dada da di a	
(c) Total income. Add totals of cohere and on page 1, Part I, line 6, Schedule E—Unrelated De	column (A)	. ▶	e instructio	ons)	(b) Total deductions. Enter here and on page Part I, line 6, column (B)	. '
			2. Gross	income from or		nected with or allocable to
1. Description of de	bt-financed property		allocable	to debt-financed property	(a) Straight line depreciation (attach schedule)	(b) Other deductions (attach schedule)
(1)						
(2)						
(3)						
(4)						
4. Amount of average acquisition debt on or allocable to debt-financed property (attach schedule)	5. Average adju of or alloca debt-financed (attach sch	ble to property	4	. Column I divided column 5	7. Gross income reportable (column 2 × column 6)	8. Allocable deductions (column 6 × total of columns 3(a) and 3(b))
(1)				%		
(2)				%		
(3)				%		
(4)				%		
					Enter here and on page 1, Part I, line 7, column (A).	Enter here and on page 1, Part I, line 7, column (B).
Totals				▶	0	0
Total dividends-received deduct			<u></u>	<u> </u>	<u> </u>	0
Schedule F-Interest, Ann	uities, Royalties					ctions)
Name of controlled organization	2. Employer identification numbe	3. Net unre	lated income instructions)	4. Total of specif payments mad	5. Part of column 4 that is	connected with income
(1)						
(2)						
(3)						
(4)						
Nonexempt Controlled Organi	zations			l		
					10. Part of column 9 that i	s 11. Deductions directly
7. Taxable Income	8. Net unrelated (loss) (see instri	I		tal of specified ments made	included in the controlling organization's gross incom	connected with income in
(1)						
(2)						
(3)						
(4)						
					Add columns 5 and 10. Enter here and on page 1 Part I, line 8, column (A).	Add columns 6 and 11. Enter here and on page 1, Part I, line 8, column (B).
Totals					•	0
						<u> </u>

Form **990-T** (2013)

Form 990-T (2013) Page **4**

Schedule G-Investment Incor	ne of a Section	501(c))(7), (9),	or (17) Organi	zation (see inst	ruction	s)	
1. Description of income	2. Amount of inco			Deductions otly connected ach schedule)	4. Set-asides (attach schedule)		5. Total deductions and set-asides (col. 3 plus col. 4)	
(1)								
(2)								
(3)								
(4)								
	Enter here and on part I, line 9, colur							re and on page 1, ne 9, column (B).
Totals		0						0
Schedule I—Exploited Exempt	Activity Income	e, Othe	er Than	Advertising In	come (see inst	ruction	s)	
1. Description of exploited activity	2. Gross unrelated business income from trade or business	dir conne produ unr	epenses rectly cted with action of elated ss income	4. Net income (loss) from unrelated trade or business (column 2 minus column 3). If a gain, compute cols. 5 through 7.	5. Gross income from activity that is not unrelated business income	attribu	penses utable to umn 5	7. Excess exempt expenses (column 6 minus column 5, but not more than column 4).
(1)								
(2)								
(3)								
(4)								
	Enter here and on page 1, Part I, line 10, col. (A).	page	ere and on 1, Part I, I, col. (B).					Enter here and on page 1, Part II, line 26.
Totals	0		0					0
Schedule J-Advertising Incon								
Part I Income From Period	licals Reported	on a	Consoli	dated Basis				
1. Name of periodical	2. Gross advertising income		Direct sing costs	4. Advertising gain or (loss) (col. 2 minus col. 3). If a gain, compute cols. 5 through 7.	5. Circulation income	6. Readership costs		7. Excess readership costs (column 6 minus column 5, but not more than column 4).
(1)								
(2)								-
(3)								-
(4)								-
Totals (carry to Part II, line (5))	•							
Part II Income From Period		on a	Separat	e Basis (For ea	ach periodical l	isted i	n Part II,	fill in columns
2 through 7 on a line-	by-line basis.)							
1. Name of periodical	2. Gross advertising income		Direct sing costs	4. Advertising gain or (loss) (col. 2 minus col. 3). If a gain, compute cols. 5 through 7.	5. Circulation income		adership osts	7. Excess readership costs (column 6 minus column 5, but not more than column 4).
(1)								
(2)								
(3)								
(4)								
Totals from Part I								
Totals, Part II (lines 1-5) ▶	Enter here and on page 1, Part I, line 11, col. (A).	page	ere and on 1, Part I, , col. (B).					Enter here and on page 1, Part II, line 27.
Schedule K—Compensation of	Officers, Direc	tors, a	and Tru	stees (see instru				
1. Name			2	2. Title			ion attributable to d business	
(1)					9/	6		
(2)					9/			
(3)					9/	6		
(4)					9	6		
Total. Enter here and on page 1, Part II,	ine 14				🕨	>		0

Form **990-T** (2013)

Form 990-T Part I, Line 5, Income (loss) from partnerships and S corporations

Name of Partnership	EIN	Amount	
AIM Activity			
(1) Davidson Kempner	13-3597020	-225	
(2) Special Situation Partners II, LP	20-4497486	-10,597	
	Total for Part I, Line 5	-10,822	

ROSALIND FRANKLIN UNIVERSITY OF MEDICINE AND SCIENCE 36-2181973	DICINE AND SCIENCE 36-2181973
---	-------------------------------

Form 990-T Part II, Line 28, Other Deductions

Description		Amount
Activity 1		
(1) TAX PREPARATION FEES		1,500
	Total for Part II, Line 28	1,500

Form 990-T Part II, Line 31, Net Operating Loss Deduction Carryforward Schedule

Year Generated	Amount Generated	Amount Used in Prior Years	Amount Used in Current Year	Amount Remaining	NOL Expires
2003	228,279	228,279	0	0	2023
2004	43,260	43,260	0	0	2025
2005	309,736	253,064	0	56,672	2024
2006	326,071	0	0	326,071	2032
2007	543,793	0	0	543,793	2026
2012	8,762	0	0	8,762	2027
2013	5,733	0	0	5,733	2028
Totals	1,465,634	524,603	0	941,031	

ROSAI IND FRANKI	IN LINIVERSITY	OF MEDICINE	AND SCIENCE

36-2181973

ELECTION TO FORGO THE TWO-YEAR NET OPERATING LOSS CARRYBACK PERIOD

The taxpayer incurred a net operating loss in the current tax year and is entitled to a two-year carryback of the loss under IRC Sec. 172(b)(1)(A)(i). Pursuant to IRC Sec. 172(b)(3), the taxpayer hereby elects to relinquish the entire carryback period with respect to any regular tax and AMT net operating losses.

SCHEDULE D (Form 1120)

Department of the Treasury Internal Revenue Service

Capital Gains and Losses

► Attach to Form 1120, 1120-C, 1120-F, 1120-FSC, 1120-H, 1120-IC-DISC, 1120-L, 1120-ND, 1120-PC, 1120-POL, 1120-REIT, 1120-RIC, 1120-SF, or certain Forms 990-T.

▶ Information about Schedule D (Form 1120) and its separate instructions is at www.irs.gov/form1120.

OMB No. 1545-0123

Name **Employer identification number**

ROS	ALIND FRANKLIN UNIVERSITY OF MEDICINE AND SCIE					36-2181973
Par	t I Short-Term Capital Gains and Losses –	-Assets Held O	ne Year or Les	S		
	See instructions for how to figure the amounts to enter on the lines below. This form may be easier to complete if you round off cents to	o gain n(s) 2,	(h) Gain or (loss) Subtract column (e) from column (d) and combine			
1a	whole dollars. Totals for all short-term transactions reported on Form 1099-B for which basis was reported to the IRS and for which you have no adjustments (see instructions). However, if you choose to report all these transactions on Form 8949, leave this line blank and go to line 1b			column (g)		the result with column (g)
1b	Totals for all transactions reported on Form(s) 8949 with Box A checked					
2	Totals for all transactions reported on Form(s) 8949 with Box B checked					
3	Totals for all transactions reported on Form(s) 8949 with Box C checked					
4	Short-term capital gain from installment sales from For	m 6252, line 26 or 3	37		4	
5	Short-term capital gain or (loss) from like-kind exchange	es from Form 8824			5	
6	Unused capital loss carryover (attach computation) .				6	()
	Net short-term capital gain or (loss). Combine lines 1a t				7	
Par	t II Long-Term Capital Gains and Losses –	Assets Held M	ore Than One	rear		1
	See instructions for how to figure the amounts to enter on the lines below. This form may be easier to complete if you round off cents to whole dollars.	(d) Proceeds (sales price)	(e) Cost (or other basis)	(g) Adjustments t or loss from Form 8949, Part II, line column (g)	n(s)	(h) Gain or (loss) Subtract column (e) from column (d) and combine the result with column (g)
8a	Totals for all long-term transactions reported on Form 1099-B for which basis was reported to the IRS and for which you have no adjustments (see instructions). However, if you choose to report all these transactions on Form 8949, leave this line blank and go to line 8b					
8b	Totals for all transactions reported on Form(s) 8949 with Box D checked					
9	Totals for all transactions reported on Form(s) 8949 with Box E checked					
10	Totals for all transactions reported on Form(s) 8949 with Box F checked	6,589				6,589
11	Enter gain from Form 4797, line 7 or 9				11	
12	Long-term capital gain from installment sales from Form	m 6252, line 26 or 3	7		12	
13	Long-term capital gain or (loss) from like-kind exchange	es from Form 8824			13	
14	Capital gain distributions (see instructions)				14	
15 Par	Net long-term capital gain or (loss). Combine lines 8a the summary of Parts I and II	nrough 14 in colum	nh		15	6,589
16	Enter excess of net short-term capital gain (line 7) over	net long-term capi	tal loss (line 15)		16	
17	Net capital gain. Enter excess of net long-term capital g	gain (line 15) over n	et short-term capi	tal loss (line 7)	17	6,589
18	Add lines 16 and 17. Enter here and on Form 1120, pag	ge 1, line 8, or the p	roper line on othe	r returns	18	6,589

Note. If losses exceed gains, see Capital losses in the instructions.

Form **8949**

Department of the Treasury Internal Revenue Service

Part I

Sales and Other Dispositions of Capital Assets

▶ Information about Form 8949 and its separate instructions is at www.irs.gov/form8949.

► File with your Schedule D to list your transactions for lines 1b, 2, 3, 8b, 9, and 10 of Schedule D.

OMB No. 1545-0074

Attachment Sequence No. 12A

Name(s) shown on return

ROSALIND FRANKLIN UNIVERSITY OF MEDICINE AND SCIENCE

Social security number or taxpayer identification number

36-2181973

Most brokers issue their own substitute statement instead of using Form 1099-B. They also may provide basis information (usually your cost) to you on the statement even if it is not reported to the IRS. Before you check Box A, B, or C below, determine whether you received any statement(s) and, if so, the transactions for which basis was reported to the IRS. Brokers are required to report basis to the IRS for most stock you bought in 2011 or later.

Short-Term. Transactions involving capital assets you held one year or less are short term. For long-term

transactions, see page 2. Note. You may aggregate all short-term transactions reported on Form(s) 1099-B showing basis was reported to the IRS and for which no adjustments or codes are required. Enter the total directly on Schedule D, line 1a; you are not required to report these transactions on Form 8949 (see instructions). You must check Box A, B, or C below. Check only one box. If more than one box applies for your short-term transactions, complete a separate Form 8949, page 1, for each applicable box. If you have more short-term transactions than will fit on this page for one or more of the boxes, complete as many forms with the same box checked as you need. (A) Short-term transactions reported on Form(s) 1099-B showing basis was reported to the IRS (see Note above) (B) Short-term transactions reported on Form(s) 1099-B showing basis was **not** reported to the IRS (C) Short-term transactions not reported to you on Form 1099-B Adjustment, if any, to gain or loss. 1 If you enter an amount in column (a). (h) enter a code in column (f). Cost or other basis Gain or (loss). (d) (c) (a) (b) Date sold or Proceeds See the **Note** below See the separate instructions. Subtract column (e) Description of property Date acquired disposed (sales price) from column (d) and and see Column (e) (Example: 100 sh. XYZ Co.) (Mo., day, yr.) (Mo., day, yr.) combine the result (see instructions) in the separate (g) Code(s) from Amount of adjustment instructions with column (g) instructions 2 Totals. Add the amounts in columns (d), (e), (g), and (h) (subtract negative amounts). Enter each total here and include on your Schedule D, line 1b (if Box A above is checked), line 2 (if Box B

Note. If you checked Box A above but the basis reported to the IRS was incorrect, enter in column (e) the basis as reported to the IRS, and enter an adjustment in column (g) to correct the basis. See *Column* (g) in the separate instructions for how to figure the amount of the adjustment.

above is checked), or line 3 (if Box C above is checked) ▶

Form 8949 (2013) Attachment Sequence No. 12A Page

Name(s) shown on return. (Name and SSN or taxpayer identification no. not required if shown on other side.)

Social security number or taxpayer identification number

ROSALIND FRANKLIN UNIVERSITY OF MEDICINE AND SCIENCE

36-2181973

Most brokers issue their own substitute statement instead of using Form 1099-B. They also may provide basis information (usually your cost) to you on the statement even if it is not reported to the IRS. Before you check Box D, E, or F below, determine whether you received any statement(s) and, if so, the transactions for which basis was reported to the IRS. Brokers are required to report basis to the IRS for most stock you bought in 2011 or later.

Part II

Long-Term. Transactions involving capital assets you held more than one year are long term. For short-term transactions, see page 1.

Note. You may aggregate all long-term transactions reported on Form(s) 1099-B showing basis was reported to the IRS and for which no adjustments or codes are required. Enter the total directly on Schedule D, line 8a; you are not required to report these transactions on Form 8949 (see instructions).

You *must* check Box D, E, *or* F below. Check only one box. If more than one box applies for your long-term transactions, complete a separate Form 8949, page 2, for each applicable box. If you have more long-term transactions than will fit on this page for one or more of the boxes, complete as many forms with the same box checked as you need.

 (D) Long-term transactions reported on Form(s) 1099-B showing basis was reported to the IRS (see Note above) (E) Long-term transactions reported on Form(s) 1099-B showing basis was not reported to the IRS (F) Long-term transactions not reported to you on Form 1099-B 									
1 (a) Description of property	(b) Date acquired (Mo day yr) disp	(c) Date sold or	(d) Proceeds (sales price) (see instructions)	(e) Cost or other basis. See the Note below and see <i>Column</i> (e) in the separate instructions	Adjustment, in If you enter an enter a c See the sep	(h) Gain or (loss). Subtract column (e)			
(Example: 100 sh. XYZ Co.)		disposed (Mo., day, yr.)			(f) Code(s) from instructions	(g) Amount of adjustment	from column (d) and combine the result with column (g)		
FROM SCHEDULE K-1 (FORM 1065)	VARIOUS	VARIOUS	6,589				6,589		
2 Totals. Add the amounts in columns negative amounts). Enter each total I Schedule D, line 8b (if Box D above above is checked), or line 10 (if Box	nere and includ is checked), lin	e on your e 9 (if Box E	6,589				6,589		

Note. If you checked Box D above but the basis reported to the IRS was incorrect, enter in column (e) the basis as reported to the IRS, and enter an adjustment in column (g) to correct the basis. See *Column* (g) in the separate instructions for how to figure the amount of the adjustment.