Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

Do not enter Social Security numbers on this form as it may be made public.

OMB No. 1545-0047

Inspection

Department of the Treasury Internal Revenue Service

Information abou	t Form 9	90	and its instruct	ions is at www	∕.irs.gov	/form!	990.
tay year beginning	CT	1	2013	and ending	SED	30	2014

Open to Public

	OI LITE	2013 Calendar year, or tax year beginning OCT 1, 2013 and	enuing 5	PL 20' 701#	
B c	heck if	C Name of organization		D Employer identific	cation number
	Addres Change	JEWISH VOCATIONAL SERVICE, INC.		1	
	Name Change	Doing Business As		04-2	104357
\equiv]initial _ireturn	Number and street (or P.O. box if mail is not delivered to street address)	Room/suite	E Telephone number	
	Termin		/100m/carto	•)399-3113
	Amend return		L_ ,	G Gross receipts \$	10,588,178.
	Applica	BOSTON, MA 02108		H(a) Is this a group re	
	pendin	F Name and address of principal officer: JEROME RUBIN			? Yes X No
		SAME AS C ABOVE		H(b) Are all subordinates in	
ΙT	ax-exe	mpt status: X 501(c)(3)	or 527		list. (see instructions)
		www.JVS-BOSTON.ORG		H(c) Group exemption	•
		organization; X Corporation Trust Association Other	L Year		State of legal domicile; MA
		Summary			
		Briefly describe the organization's mission or most significant activities: TO E	MPOWER	INDIVIDUAL	S FROM
Activities & Governance		DIVERSE COMMUNITIES TO FIND EMPLOYMENT,			
E	-	Check this box if the organization discontinued its operations or dispo			
Ş				3	33
Ğ		Number of independent voting members of the governing body (Part VI, line 1b)			32
S.		otal number of individuals employed in calendar year 2013 (Part V, line 2a)			153
jţį		otal number of volunteers (estimate if necessary)			433
Ç		otal unrelated business revenue from Part VIII, column (C), line 12			0.
۷		Net unrelated business taxable income from Form 990-T, line 34			0.
				Prior Year	Current Year
m	8 (Contributions and grants (Part VIII, line 1h)		4,530,790.	5,288,406.
Revenue		Program service revenue (Part VIII, line 2g)		4,179,185.	5,141,132.
ève		nvestment income (Part VIII, column (A), lines 3, 4, and 7d)		48,893.	71,640.
œ		Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		-59,372.	-78,725.
		otal revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)		8,699,496.	10,422,453.
		Grants and similar amounts paid (Part IX, column (A), lines 1-3)		21,346.	89,595.
		Benefits paid to or for members (Part IX, column (A), line 4)		0.	0.
G		Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)		6,764,206.	7,342,822.
1Se		Professional fundraising fees (Part IX, column (A), line 11e)		0.	0.
Expenses		otal fundraising expenses (Part IX, column (D), line 25) 513,7	44.		
ũ		Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)		1,849,885.	2,163,057.
		otal expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)		8,635,437.	9,595,474.
		Revenue less expenses. Subtract line 18 from line 12		64,059.	826,979.
es G				ginning of Current Year	End of Year
Net Assets or Fund Balances	20	otal assets (Part X, line 16)		6,530,012.	7,391,451.
ABB	21	otal liabilities (Part X, line 26)		1,192,995.	1,199,555.
ള	22	Net assets or fund balances. Subtract line 21 from line 20		5,337,017.	6,191,896.
	rt II	Signature Block			
Unde	er penal	ties of perjury, I declare that I have examined this return, including accompanying schedule	s and statem	ents, and to the best of m	y knowledge and belief, it is
true,	correct	, and complete. Declaration of preparer (other than officer) is based on all information of w	hich preparer	has any knowledge.	
Sigr	1	Signature of officer		Date	
Here		▲ JEROME RUBIN, PRESIDENT & CEO			
		Type or print name and title			
		Print/Type preparer's name Preparer's signature		Date Gheck	PTIN
Paid		CRAIG KLEIN	0	2/12/15 self-employ	
Prep	arer	Firm's name CBIZ TOFIAS		Firm's EIN ▶	26-3753134
Use	Only [Firm's address 500 BOYLSTON STREET	·		
		BOSTON, MA 02116		Phone no.61	<u>7-761-0600</u>
May	the IF	S discuss this return with the preparer shown above? (see instructions)			X Yes No

Form 990 (2013) JEWISH VOCATIONAL SERVICE, INC.

Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?		148	MO
•	15 IlVan II normalista Ontradicta A	4	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	X	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for		-11	
•	public office? If "Yes," complete Schedule C, Part I	3		x
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect	_ - _		
•	during the tax year? If "Yes," complete Schedule C, Part II	4	X	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or	 -		
ŭ	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		х
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			
•	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,		i	
•	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II.	7		х
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete	_		
	· · · · · · · · · · · · · · · · · · ·	8		х
9	Schedule D, Part III Did the organization report an amount in Part X, line 21, for escrow or custodial account liability; serve as a custodian for			-22
•	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			
	JE Illien II annualista Ontonista D. D. C. H.	_		x
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent	9_		
10	endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10	X	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, IX, or X	10	<u>~~</u>	
• • •	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,		:	
а			X	
h	***************************************	11a	<u> </u>	
D	Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total		X	
_	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		
C	Did the organization report an amount for investments · program related in Part X, line 13 that is 5% or more of its total			v
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		X
a	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in		- T	
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d	X	┼──
. е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Α.	-
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses		₹.	
40-	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	X	├─
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
_	Schedule D, Parts XI and XII	12a	X	├
b	Was the organization included in consolidated, independent audited financial statements for the tax year?			
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		X
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13	-	X
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a	-	X
b	January, Jan			
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
,-	or more? If "Yes," complete Schedule F, Parts I and IV	14b	-	X
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any	l		
	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		X
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to			
	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		X
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			
	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17	1	X
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			
	1c and 8a? If "Yes," complete Schedule G, Part II	18	X	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"			
	complete Schedule G, Part III	19		X
	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a	<u> </u>	X
<u>b</u>	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
		Form	990	(2013

332003 10-29-13

Part IV Checklist of Required Schedules (continued)

b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? c Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds? d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? 24d 25a Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I 25b X 26 X 27 Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member				Yes	No
22 Did the organization report more than \$5,000 of grants or other assistance to individuals in the United States on Part IX, column (A), line 2º II "Yes," complete Schedule I, Parts I and III 2º IX Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officiens, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule II. Parts II and III III and the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was lessed after December 31, 2002? If "Yes," answer lines 24th through 24d and complete Schedule IV. If "No", jo to line 25a 2º	21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			
column (A), line 27 if "Yes," complete Schedule (, Parts I and III 20 Did the organization as every "West or Part VIII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule () 23 X 240 Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 240 through 24d and complete Schedule K. "Tho", or to lime 25a 24a X 24b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? 24d and complete Schedule K. "Tho", or to lime 25a 24a X 24b Did the organization and as an "on behalf of" issuer for bonds outstanding at any time during the year? 24d Did the organization and as an "on behalf of" issuer for bonds outstanding at any time during the year? 24d Did the organization are during the year? "Yes," complete Schedule L, Part I I I I I I I I I I I I I I I I I I I		government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		<u> </u>
23 Did the organization answer "Yes" to Part VII, Section A, lins 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J. 24 Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24 th trough 24d and complete Schedule K. If "No", or to line 25a 24a	22		22	х	
Schedule J	23				
24a Did the organization have a tracexempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer/lines 240 through 24d and complete Schedule K. If "No", go to line 25a 5 Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? 24b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? 24c Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year to defease any tax-exempt bonds? 24d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? 24d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? 24d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? 24d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? 24d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? 24d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? 24d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? 24d Did the organization part the year? 24d Did the organization part the year? 25d Section 501(c)(3) and 551(c)(4) organizations. Did the organization and the time active that the transaction with a disqualified person in a prior year, and that the transaction with an active the organization part or the sections. 25d Did the organization part to a public part of the organization part to a public part of the organization part to a public part of the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial controllated and part to former officer, director, trustee, or key employee? If "Yes," complete S		and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete] '		
Last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K, If No", go to line 25a Did the organization maintain an secrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds? Did the organization maintain an secrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds? Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any ourrent or former of these, derived, the year places, or payables to any ourrent or former of process, director, trustees, even phoyees, or discussified person in a prior year, and that the transaction with a disqualified person in a prior year, and that the transaction with a disqualified person in a prior year, and that the transaction with a discussified person in a prior year, and that the transaction with a discussified person in a prior year, and that the transaction and the organization reports of any or other assistance to an officer, director, trustee, key employees, or discussified person in any organization prior or other assistance to an officer, d		Schedule J	23	X	
Schedule K. If "No", go to line 25a	24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? c Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds? d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? 24d 25a Section 501(x)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I b is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction have to been reported on any of the organization in that the transaction have to been reported on any of the organization in that the transaction have to been reported on any of the organization profess Schedule L, Part II 25b Did the organization provide a grant or other assistance to an officer, director, trustee, key employees, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of a current or former officer, director, trustee, or levy employee? If "Yes," complete Schedule L, Part IV 27		last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
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contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III 28 Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions): a A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV 28		complete Schedule L, Part II	26		X
of any of these persons? If "Yes," complete Schedule L, Part III Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filling thresholds, conditions, and exceptions): a A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV 28a X b A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV 28b X c An entity of which a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV 28b X 29 Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule L, Part IV 30 Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M 30 X 31 Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule M, Part I 31 X 32 Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II 31 Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I 34 Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1 35 Did the organization have a controlled entity within the meaning of section 512(b)(13)? The 2 36 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2 36 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI 37 X	27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial			ĺ
Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filling thresholds, conditions, and exceptions): a A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV b A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV c An entity of which a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV 28b X 28b X 28c X 29 Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M 29 X 30 Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M 30 Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I 31 X 32 Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II 31 Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I 34 Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, IIne 1 35a Did the organization have a controlled entity within the meaning of section 512(b)(13)? b If "Yes" to line 35s, did the organization neceive any payment from or engage in any transaction with a controlled entity within the meaning of section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, Iine 2 36 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization and that is treated as a partnership for federal income tax pur					
instructions for applicable filling thresholds, conditions, and exceptions): a A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV b A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV c An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or director, trustee, or director, trustee, or director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or key employee (or a family member thereof) was an officer. 28c		of any of these persons? If "Yes," complete Schedule L, Part III	27		X
a A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV b A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV c An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV 28b X An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV 29 X 29 Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M 29 X 30 Did the organization figuidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I 31 Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule R, Part II 31 Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I 30 Did the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, Iine 1 31 Did the organization have a controlled entity within the meaning of section 512(b)(13)? 32 Did the organization have a controlled entity within the meaning of section 512(b)(13)? 33 Did the organization. Did the organization make any transfers to an exempt non-charitable related organization? 34 If "Yes," complete Schedule R, Part V, Iine 2 35 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? 34 If "Yes," complete Schedule R, Part V, Iine 2 35 Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a pa	28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV			
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director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV. 29	_		28b		X
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contributions? If "Yes," complete Schedule M 30			29		X
Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, Iine 1 Did the organization have a controlled entity within the meaning of section 512(b)(13)? If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, Iine 2 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, Iine 2 Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?	30				
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If "Yes," complete Schedule R, Part V, line 2 36	36		330	 	†
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38 Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?	4 1		37		x
	38		<u> </u>	1	†
			38	x	

Form **990** (2013)

Form 990 (2013)

X

12a

13a

amounts due or received from them.) 12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?

If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O

Note. See the instructions for additional information the organization must report on Schedule O. b Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans c Enter the amount of reserves on hand

14a Did the organization receive any payments for indoor tanning services during the tax year?

a Is the organization licensed to issue qualified health plans in more than one state?

Section 501(c)(29) qualified nonprofit health insurance issuers.

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

	Check if Schedule O contains a response or note to any line in this Part VI				X
Sec	tion A. Governing Body and Management		-		
				Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year	1a	33		
	If there are material differences in voting rights among members of the governing body, or if the governing				
	body delegated broad authority to an executive committee or similar committee, explain in Schedule 0.				
b	Enter the number of voting members included in line 1a, above, who are independent	1b	32		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship	with any other			37
	officer, director, trustee, or key employee?		2		<u> </u>
3	Did the organization delegate control over management duties customarily performed by or under the				7.7
	of officers, directors, or trustees, or key employees to a management company or other person?				X
4	Did the organization make any significant changes to its governing documents since the prior Form S				X
5	Did the organization become aware during the year of a significant diversion of the organization's ass			X	
6	Did the organization have members or stockholders?		6_	Δ	
7a	Did the organization have members, stockholders, or other persons who had the power to elect or approximate to all the power to elect or approximate to the power to the p			x	
	more members of the governing body?	tooldoldoro or	<u>7a</u>		
D	Are any governance decisions of the organization reserved to (or subject to approval by) members, s		76		х
a	persons other than the governing body? Did the organization contemporaneously document the meetings held or written actions undertaken during the year		7 <u>b</u>		
8			8a	Х	
a b	The governing body? Each committee with authority to act on behalf of the governing body?			X	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be rea		<u>OD</u>		
9	organization's mailing address? If "Yes," provide the names and addresses in Schedule O	cried at trie	g		x
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Re	wenue Code)		<u> </u>	
	tion Di i onotoo (i'no decucii b requesto information about policies not required by the information	svenue ocac.,		Yes	No
10a	Did the organization have local chapters, branches, or affiliates?		10a		X
	If "Yes," did the organization have written policies and procedures governing the activities of such cl		·····		
	and branches to ensure their operations are consistent with the organization's exempt purposes?		10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing bod			Х	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.				
12a	metal and a second and the second an		12a	X	
ь	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise		12b	X	
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Y				
	in Schedule O how this was done		12c	X	
13	Did the organization have a written whistleblower policy?		13	Х	
14	Did the organization have a written document retention and destruction policy?		14	X	<u> </u>
15	Did the process for determining compensation of the following persons include a review and approve	al by independent			1
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?				[
а	The organization's CEO, Executive Director, or top management official			X	<u> </u>
b	Other officers or key employees of the organization		<u>15b</u>	X	-
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).				
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrange	nent with a			
	taxable entity during the year?		16a	-	X
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evalua				
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organic				
	exempt status with respect to such arrangements?		16b		1
-	tion C. Disclosure				
17	List the states with which a copy of this Form 990 is required to be filed MA				
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-1	(Section 501(c)(3)s o	nıy) availal	oie	
	for public inspection. Indicate how you made these available. Check all that apply.	- 0-h 1 1 - 5'			
	·	in Schedule O)	#	اجلوا	
19	Describe in Schedule O whether (and if so, how), the organization made its governing documents, co	ntilet of interest polic	y, and fina	ricial	
	statements available to the public during the tax year.		:		
20	State the name, physical address, and telephone number of the person who possesses the books a	na records of the orga	anzation: J	_	
	JACOB SAUERBORN - 617-399-3113 29 WINTER STREET, BOSTON, MA 02108				
00000	29 WINTER STREET, BOSTON, MA 02108		For	ո 990	(2013

INC. Part VII | Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated

Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

(A) Name and Title	(B) Average hours per week	box	not c , unle cer an	ss pe	ition more rson i	than is bot	h an	(D) Reportable compensation from	(E) Reportable compensation from related	(F) Estimated amount of other
	(list any hours for related organizations below line)	Individual trustee or director	Institutional trustee	Officer	Кеу етріоуве	Highest compensated employee	Former	the	organizations (W-2/1099-MISC)	compensation from the organization and related organizations
(1) CAMPE GOODMAN	1.00	.,							•	,
VICE CHAIR	1 00	X	<u> </u>	X		_	<u> </u>	0.	0.	0.
(2) RUBEN KLEIN	1.00								,	_
CHAIR EMERITUS	1 00	X	<u> </u>	X			 	0.	0.	0.
(3) DOUGLAS F. NEWMAN	1.00	37		7.7	İ		1		_	0.
TREASURER	35.00	X		X	-		├	0.	0.	
(4) JEROME RUBIN	33.00	x		x				224,021.	0.	43,701.
PRESIDENT & CEO	1.00			Α		-	 -	244,V61.		43,701.
(5) ELLEN SEGAL	1.00	X		X		-		0.	0.	0.
CHAIR (6) MARK B. STEIN	1.00		-	73			 		0.	
(6) MARK B. STEIN VICE CHAIR	1.00	X		X				0.	0.	0.
(7) RICHARD YANOFSKY	1.00		_		_	-	┢┈			
SECRETARY		х		x				0.	o.	0.
(8) ILANA BRAUN	1.00					<u> </u>				
DIRECTOR		x						0.	0.	0.
(9) HOWARD A. BRICK	1.00									
DIRECTOR		x						0.	0.	0.
(10) CATHERINE S. BROMBERG	1.00									
DIRECTOR		X	<u> </u>			<u></u>		0.	0.	0.
(11) MARNA DOLINGER	1.00									
DIRECTOR		X			L			0.	0.	0.
(12) ROMAN FAYERBERG	1.00									
DIRECTOR		X						0.	0.	0.
(13) PENNY GARVER	1.00		İ					_	_	
DIRECTOR		X				<u> </u>	ļ	0.	0.	0.
(14) CLAUDIA J. GILMAN	1.00		-					_		
DIRECTOR		X	ļ			<u> </u>	ļ	0.	0.	0.
(15) MARJORIE GLAZER	1.00					1				_
DIRECTOR	1 00	X		-	\vdash	├	 	0.	0.	0.
(16) ALEX GOLDSTEIN	1.00									_
DIRECTOR	1 00	X	<u> </u>	_		┼	 	0.	0.	0.
(17) JOSEPH GOODMAN	1.00	x						0.	0.	0.
DIRECTOR 332007 10-29-13		Α			1		1	<u> </u>	<u> </u>	Form 990 (2013

332007 10-29-13

Part VII Section A. Officers, Directors, Tre (A)	(0	C)			(D)	(E)		(F)				
Name and title	Average hours per	bax	, unic	Pos heck ss pe	more rson	than is bot	h an	Reportable compensation	Reportable compensation	1 '	Estimat amount	of
	week (list any hours for	director	cer ar	nd a d				from the organization	from related organizations (W-2/1099-MISC)	co	other mpensa from th	ation
	related	te g	rustee		_	pensate		(W-2/1099-MISC)	(,		rganiza	
	organizations below	tral fre	Institutional trustee		nployee	st com	_			- 1	nd rela ganizat	
	(ine)	Individual t	listit	Officer	Key employee	Highest compensated employee	Forme					
(18) STACY GOODMAN DIRECTOR	1.00	x				•		0.	0			0.
(19) KENNETH J. GREENBERG	1.00		 			İ				1		
DIRECTOR		X				<u> </u>		0.	0	•		0.
(20) MICHAEL S. GRILL	1.00	ļ										•
DIRECTOR	1 00	X	-			_		.0.	0	•		0.
(21) RICHARD HELLER	1.00	x	ļ					0.	0			0.
DIRECTOR (22) SUSAN HOUSTON	1.00	^	 					V .		- -		<u> </u>
DIRECTOR	1.00	x						0.	0	_		0.
(23) ROBERT HUGHES	1.00						_			-		
DIRECTOR		X						0.	0			0.
(24) WENDY LANDMAN	1.00											_
DIRECTOR		X						0.	0	•		0.
(25) JANE R. MATLAW	1.00								•			0
DIRECTOR	1.00	X	┢	\vdash				0.	0	-		0.
(26) MARGARET MCKENNA DIRECTOR	1.00	x						0.	0			0.
1b Sub-total			•	اا		l	<u> </u>	224,021.	0		43,	
c Total from continuation sheets to Part								406,684.	0		58,3	
d Total (add lines 1b and 1c)							<u> </u>	630,705.	0	. 1	02,0	17.
2 Total number of individuals (including but	not limited to th	ose	liste	ed at	οove	e) wł	o re	eceived more than \$100	,000 of reportable			
compensation from the organization											Yes	No.
3 Did the organization list any former office												Х
line 1a? If "Yes," complete Schedule J forFor any individual listed on line 1a, is the	SUCH INGIVIDUAL							nor componentian from t	ho organization	3	<u> </u>	┼┻-
and related organizations greater than \$1										4	х	
5 Did any person listed on line 1a receive o										<u> </u>	 -==	1
rendered to the organization? If "Yes," co					-			· · · · · · · · · · · · · · · · · · ·		5		X
Section B. Independent Contractors												
 Complete this table for your five highest of 										satio	n from	
the organization. Report compensation for	r the calendar y	ear	endi	ng w	/ith	or w	thir		/ear.		453	
(A) Name and busines	s address	NT/	INC	7			-	(B) Description of s	ervices	Com	(C) censati	ion
		TA)IN I	<u>. </u>			\dashv					
							\neg					
							+	.				
2 Total number of independent contractors	(including but n	ot li	mite	d to	tho	se lis	ted	above) who received m	ore than			
\$100,000 of compensation from the orga)					m 99 0	
	+ <u>^</u>											

	OCATION A							INC.	04-210	435/
Part VII Section A. Officers, Directors, T		mplo	yee			ligh	<u>est</u>	1		
(A) Name and title	(B) Average			_	C) ition			(D) Reportable	(E) Reportable	(F) Estimated
	hours per week (list any hours for related organizations	stee or director		all '	that	Highest compensated employee	<u>ly)</u>	compensation from the organization (W-2/1099-MISC)	compensation from related organizations (W-2/1099-MISC)	amount of other compensation from the organization and related organizations
	below line)	Individual th	Institutional trustee	Officer	Key employee	Highest con	Former			
(27) JUDITH OBERMAYER DIRECTOR	1.00	X						0.	0.	0
28) LISA MANSDORF FOLLACK DIRECTOR	1.00	х						0.	0.	0
29) ERIC RITVO	1.00	x						0.	0.	0
30) PATTI A. STOLL	1.00	x						0.	0.	0
(31) GABE SUNSHINE DIRECTOR	1.00	x						0.	0.	C
(32) CANTOR STEVEN WEISS	1.00	X						0.	0.	
OIRECTOR 33) JOE ZEFF	1.00	X						0.	0.	(
OIRECTOR 34) ERIN FLYNN-BLAIR	35.00	^		**					0.	
CFO (THROUGH FEB, 2014) (35) JACOB SAUERBORN	35.00			X 				172,601.		20,603
COO/CFO (FROM FEB, 2014) (36) CAROL GRADY	35.00	-		X				0.	0.	(
VICE PRESIDENT & COO (37) CARSON BERGLUND	35.00					X		130,146.	0.	12,449
VICE PRESIDENT						X		103,937.	0.	25,26
										·
		-		-						
		1	_							<u> </u>
		-								
		1								
		_								<u></u>
		_	<u> </u>							
·		_								
Total to Part VII, Section A, line 1c								406,684.		58,31

		Check if Schedule O cont	ains a response	or note to any line	e in this Part VIII	41411144444		
					(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512 - 514
at	1 8	Federated campaigns	1a	1,198,906.				
Contributions, Gifts, Grants and Other Similar Amounts		Membership dues				İ		
Α,ς Am	(Fundraising events	1c	257.277.				
ar Tar	•	Related organizations	1d					
ini,		Government grants (contributi						
itio Sign	f	All other contributions, gifts, grant						
혈美		similar amounts not included abov	/e 1f	3,832,223.		ļ		
d St		Noncash contributions included in lines		- Colon				
<u>ة ن</u>	ł	Total. Add lines 1a-1f		·····	5,288,406.			
				Business Code				
ice	2 a	GOVERNMENT CONTRACTS		900099	3,940,981.	3,940,981.		-
re Z	t	NON-GOVERNMENT CONTRACT	rs	900099	1,194,886.	1,194,886.		
Program Service Revenue	c			900099	5,265.	5,265,		
Re	. •							
Pro	e	AN attachment and a service				<u>.</u>		<u> </u>
_	1	All other program service rever						
	3	Investment income (including	dividanda inter		5,141,132.		-	-
	3	other similar amounts)			4 450			4 450
	4	Income from investment of tax			4,452.			4,452.
	5	Royalties		·				
	•	, ioyanioo	(i) Real	(ii) Personal				
	6 a	Gross rents	(I) TIOUS	(ii) i Gisoiiai				
	b							
	c	Rental income or (loss)						
	d	Net rental income or (loss)						
	7 a	Gross amount from sales of	(i) Securities	(ii) Other				
		assets other than inventory	67,188,		ļ			
	b	Less: cost or other basis						
		and sales expenses	0.					
	c	Gain or (loss)	67,188,	ĺ				
	d	Net gain or (ioss)	*******		67,188.			67,188.
e l	8 a	Gross income from fundraising	•					
		including \$257						
Other Reven		contributions reported on line	•					
ē		Part IV, line 18		*				
8		Less: direct expenses		165,725.				
		Net income or (loss) from fund	_	······	-78,725.			-78,725.
	9 a	Gross income from gaming act						
		Part IV, line 19	a	1				
		Less: direct expenses						
		Gross sales of inventory, less r	-					
	10 a	and allowances						
	h	Less: cost of goods sold				İ		
ļ		Net income or (loss) from sales						
	<u>.</u>	Miscellaneous Revenue		Business Code				
	11 a			24011,665 0000	į			
	b							
	c							
	d	All other revenue						
	е	Total. Add lines 11a-11d						
	12	Total revenue. See instructions.			10,422,453.	5 141 132	0	-7.085
33200	9							Form 990 (2013)

Secti	on 501(c)(3) and 501(c)(4) organizations must comp Check if Schedule O contains a respons				
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to governments and organizations in the United States. See Part IV, line 21				
2	Grants and other assistance to individuals in				
	the United States. See Part IV, line 22	89,595.	89,595.		
3	Grants and other assistance to governments,				
	organizations, and individuals outside the				
	United States. See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors,				
	trustees, and key employees	523,263.	418,943.	75,925.	28,395.
6	Compensation not included above, to disqualified				
	persons (as defined under section 4958(f)(1)) and		*		
	persons described in section 4958(c)(3)(B)				
7	Other salaries and wages	5,393,873.	4,328,001.	784,362.	<u>281,510</u>
8	Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)				
9	Other employee benefits	895,657.	649,570.	210,076.	36,011.
10	Payroll taxes	530,029.	411,342.	94,420.	24,267
11	Fees for services (non-employees):				
а	Management				
	Legal				
	Accounting	62,800.		62,800.	
d	Lobbying				
e	Professional fundraising services. See Part IV, line 17				
f	Investment management fees				
g	Other. (If line 11g amount exceeds 10% of line 25,				
	column (A) amount, list line 11g expenses on Sch O.)	547,997.	400,512.	110,014.	37,471
12	Advertising and promotion	17,453.	14,766.	1,982.	705
13	Office expenses				
14	Information technology	97,064.	67,420.	25,240.	4,404
15	Royalties				
16	Occupancy	730,245.	652,276.	60,344.	17,625
17	Travel	44,159.	33,221.	9,634.	1,304
18	Payments of travel or entertainment expenses				
40	for any federal, state, or local public officials Conferences, conventions, and meetings	67,879.	37,743.	23,905.	6,231
19		14,411.	14,411.	23,303.	
20 21	Payments to affiliates	<u> </u>			
2 I 22	Depreciation, depletion, and amortization	9,146.	7,791.	1,310.	45
23	Insurance	32,914.	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	32,412.	502
24	Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A)	32,3331		02,1221	
	amount, list line 24e expenses on Schedule 0.)		<u>-</u>		
а	EQUIPMENT RENTAL/MAINT.	173,335.	91,400.	67,720.	14,215
b	CLIENT EXPENSES	103,083.	103,083.		
C	SUPPLIES	96,831.	91,298.	4,968.	565
d	TELEPHONE	47,788.	38,788.	8,522.	478
е	All other expenses	117,952.	23,088.	34,848.	60,016
25	Total functional expenses. Add lines 1 through 24e	9,595,474.	7,473,248.	1,608,482.	513,744
26	Joint costs. Complete this line only if the organization	}			
	reported in column (B) joint costs from a combined	ĺ	}		
	educational campaign and fundraising solicitation.				
	Check here if following SOP 98-2 (ASC 958-720)				Form 990 (2013

art 2	X	Balance Sheet			
		Check if Schedule O contains a response or note to any line in this Part X			
			(A) Beginning of year		(B) End of year
Π.	1	Cash - non-interest-bearing	82,950.	1	327,815.
;		Savings and temporary cash investments	1,306,728.	2	1,141,590.
] [Pledges and grants receivable, net	2,319,727.	3	2,827,129.
		Accounts receivable, net	809,585.	4	805,331.
		Loans and other receivables from current and former officers, directors,			
'		trustees, key employees, and highest compensated employees. Complete			
		Part II of Schedule L		5	
1.		Loans and other receivables from other disqualified persons (as defined under			
- '	_	section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing			
		employers and sponsoring organizations of section 501(c)(9) voluntary			
.		employees' beneficiary organizations (see instr). Complete Part II of Sch L		6	
		Notes and loans receivable, net	46,852.	7	46,701
é ;			±0,032.	8	20//02
` '		Inventories for sale or use Prepaid expenses and deferred charges	124,243.	9	158,231
			127,270	-	130/131
יו	va	Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D 10a 994,128.			
			22,538.	40-	141,800
			22,330.	10c	141,000
1		Investments - publicly traded securities	1,500,972.	11	1,547,320
	2	Investments - other securities. See Part IV, line 11	1,500,514.		1,347,340
	3	Investments - program-related. See Part IV, line 11		13	
-	4	Intangible assets	216 417	14	395,534
1	5	Other assets. See Part IV, line 11	316,417.	15	7,391,451
	6	Total assets. Add lines 1 through 15 (must equal line 34)	6,530,012.	16	
1 -	7	Accounts payable and accrued expenses	479,484.	17	637,848
1	8	Grants payable	00 100	18	27 662
1	9	Deferred revenue	92,108.	19	37,663
2	0	Tax-exempt bond liabilities		20	
2	1	Escrow or custodial account liability. Complete Part IV of Schedule D		21	
ខ្ល 2	2	Loans and other payables to current and former officers, directors, trustees,			
		key employees, highest compensated employees, and disqualified persons.			
		Complete Part II of Schedule L		22	
⁻ 2	:3	Secured mortgages and notes payable to unrelated third parties		23	
2	4	Unsecured notes and loans payable to unrelated third parties		24	
2	25	Other liabilities (including federal income tax, payables to related third			
		parties, and other liabilities not included on lines 17-24). Complete Part X of			504 044
		Schedule D	621,403.	25	524,044
2	26	Total liabilities. Add lines 17 through 25	1,192,995.	26	1,199,555
		Organizations that follow SFAS 117 (ASC 958), check here ▶ X and			
20		complete lines 27 through 29, and lines 33 and 34.			
2	27	Unrestricted net assets	1,854,481.	27	1,956,534
2	28	Temporarily restricted net assets	3 <u>,466,002</u> .		4,218,828
Net Assets or rund balances	29	Permanently restricted net assets	16,534.	29	16,534
Ē		Organizations that do not follow SFAS 117 (ASC 958), check here			
ਰ		and complete lines 30 through 34.			
S 3	30	Capital stock or trust principal, or current funds		30	
3	31	Paid-in or capital surplus, or land, building, or equipment fund		31	
3 a	32	Retained earnings, endowment, accumulated income, or other funds		32	
. I v		- -	E 228 018		6,191,896
	33	Total net assets or fund balances	5,337,017.	33	7,391,451

Form **990** (2013)

b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit

or audits, explain why in Schedule O and describe any steps taken to undergo such audits

Form 990 (2013)

16289 01

SCHEDULE A

Department of the Treasury

Internal Revenue Service

(Form 990 or 990-EZ)

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

Open to Public Inspection

Employer identification number Name of the organization 04-2104357 JEWISH VOCATIONAL SERVICE, INC. Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions. The organization is not a private foundation because it is: (For lines 1 through 11, check only one box.) A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). 2 A school described in section 170(b)(1)(A)(ii). (Attach Schedule E.) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: An organization operated for the benefit of a college or university owned or operated by a governmental unit described in F. section 170(b)(1)(A)(iv). (Complete Part II.) A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). X An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) 8 An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions - subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2), (Complete Part III.) An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 10 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box that describes the type of supporting organization and complete lines 11e through 11h. d Type III - Non-functionally integrated b Type II c ____ Type III - Functionally integrated By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). If the organization received a written determination from the IRS that it is a Type I, Type II, or Type III supporting organization, check this box Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons? g A person who directly or indirectly controls, either alone or together with persons described in (ii) and (iii) below, No Yes the governing body of the supported organization? 11g(i) (ii) A family member of a person described in (i) above? 11g(ii) (iii) A 35% controlled entity of a person described in (i) or (ii) above? 11g(iii) Provide the following information about the supported organization(s). h (vi) is the organization in col. (iv) Is the organization (v) Did you notify the (vii) Amount of monetary (i) Name of supported (ii) EIN (iii) Type of organization in col. (i) listed in your organization in col. (described on lines 1-9 support organization (i) organized in the governing document? (i) of your support? above or IRC section (see instructions)) Yes Yes No No Yes

332021 09-25-13

Form 990 or 990-EZ.

Schedule A (Form 990 or 990-EZ) 2013

LHA For Paperwork Reduction Act Notice, see the Instructions for

Schedule A (Form 990 or 990-EZ) 2013 JEWISH VOCATIONAL SERVICE, INC. 04-2104357 Page 2

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Se	ction A. Public Support						
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")	4042769.	2965681.	3678736.	4530790.	5288406.	20506382.
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3	4042769.	2965681.	3678736.	4530790.	5288406.	20506382.
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	column (f)						<u>4781386.</u>
	Public support. Subtract line 5 from line 4.						15724996.
	ction B. Total Support						T
	ndar year (or fiscal year beginning in)	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
7	Amounts from line 4	4042769.	2965681.	3678736.	4530790.	5288406.	20506382.
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties	l i					
	and income from similar sources	7,715.	16,478.	8,249.	4,812.	4,452.	41,706.
9	Net income from unrelated business	!					!
	activities, whether or not the						
	business is regularly carried on						
10	Other income. Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part IV.)						
11					<u></u>	· · · · · · · · · · · · · · · · · · ·	20548088.
12	•						3,245,803.
13							
Se	organization, check this box and stor ction C. Computation of Publ	ic Support Pe	rcentage				P L.
	Public support percentage for 2013 (olumn (fi)		14	76.53 %
	Public support percentage from 2012		-			15	$\frac{70.93}{72.91}$ %
	33 1/3% support test - 2013. If the o						
100	stop here. The organization qualifies						
ł	33 1/3% support test - 2012. If the c						
•	and stop here. The organization qual	•				· · · · · · · · · · · · · · · · · · ·	
17:	10% -facts-and-circumstances tes						
	and if the organization meets the "fac	-					
	meets the "facts-and-circumstances"			_	•	_	
ŀ	10% -facts-and-circumstances tes						
•	more, and if the organization meets the	•				•	
	organization meets the "facts-and-circ				•		▶□
18	Private foundation. If the organization		-	•			ns ▶□
							0 or 990-EZ) 2013

Schedule A (Form 990 or 990-EZ) 2013 J	EWISH VOC	ATIONAL S	ERVICE, I	NC.	04-210	4357 Page 3
Part III Support Schedule for C	Organizations	Described in	Section 509(a)	(2)		
(Complete only if you checked			rganization failed t	o qualify under Pa	rt II. If the organiza	ation fails to
qualify under the tests listed b Section A. Public Support	elow, please comp	lete Part II.)				
						(n.T-+-1
Calendar year (or fiscal year beginning in)	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
1 Gifts, grants, contributions, and						
membership fees received. (Do not						
include any "unusual grants.")				:		
2 Gross receipts from admissions, merchandise sold or services per- formed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that						
are not an unrelated trade or bus-						
iness under section 513						
4 Tax revenues levied for the organ-						
ization's benefit and either paid to						
or expended on its behalf						
5 The value of services or facilities						
furnished by a governmental unit to						
the organization without charge						
6 Total. Add lines 1 through 5						
7a Amounts included on lines 1, 2, and						
3 received from disqualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c Add lines 7a and 7b						
8 Public support (Subtract line 7c from line 6.)						
Section B. Total Support						
Calendar year (or fiscal year beginning in) 🕨	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
9 Amounts from line 6						
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
b Unrelated business taxable income			•			
(less section 511 taxes) from businesses						
acquired after June 30, 1975						
c Add lines 10a and 10b						
11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on				:		
12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)		,				
13 Total support. (Add lines 9, 10c, 11, and 12.)						
14 First five years. If the Form 990 is for	-					
check this box and stop here						<u></u> ▶└
Section C. Computation of Publ	ic Support Pe	rcentage			 	

14 Fire che Sectio 15 Public support percentage for 2013 (line 8, column (f) divided by line 13, column (f)) % 15 Public support percentage from 2012 Schedule A, Part III, line 15 % 16 Section D. Computation of Investment Income Percentage Investment income percentage for 2013 (line 10c, column (f) divided by line 13, column (f)) 17 % Investment income percentage from 2012 Schedule A, Part III, line 17 % 18 19a 33 1/3% support tests - 2013. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not

more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization b 33 1/3% support tests - 2012. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and

line 18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

20 Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

Schedule A (Form 990 or 990-EZ) 2013

332023 09-25-13

<u>hedule A</u>	(Form 990 or 990-EZ) 2013 Supplemental Infor	B JEWISH VOCA	ALTONAL	SERVICE,	INC.	04-2104357 Pa
art IV			-		I, line 10; Part II, lir	ne 17a or 17b; and Part III, line 12.
	Also complete this part for	or any additional informa	ation. (See ins	tructions).		
	•					
						•
	<u>-</u>					
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		181111				
						•

SCHEDULE C (Form 990 or 990-EZ)

Department of the Treasury

Internal Revenue Service

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

Complete if the organization is described below. ► Attach to Form 990 or Form 990-EZ.

► See separate instructions. ► Information about Schedule C (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

Open to Public Inspection

If the organization answered "Yes," to Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes," to Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes," to Form 990, Part IV, line 5 (Proxy Tax) or Form 990-EZ, Part V, line 35c (Proxy Tax), then

	Section 501(c)(4), (5), or (6) organiza	itions: Complete Part III.			
Nan	ne of organization			Emp	loyer identification number
		VOCATIONAL SERV	ICE, INC.		<u>04-2104</u> 357
Pa	rt I-A Complete if the or	ganization is exempt un	der section 501(d	e) or is a section 527 c	organization.
2	Provide a description of the organi Political expenditures Volunteer hours			> §	S
Pa	rt I-B Complete if the or	ganization is exempt un	der section 501(c	:)(3)_	
	Enter the amount of any excise tax				
2	Enter the amount of any excise tax	incurred by organization mana	gers under section 495	55	<u> </u>
3	If the organization incurred a section	on 4955 tax, did it file Form 472	0 for this year?		Yes No
	Was a correction made?				
h	If "Yes." describe in Part IV.				
	art I-C Complete if the org	· · · · · · · · · · · · · · · · · · ·			<u> </u>
	Enter the amount directly expende	= =		***************************************	
2	Enter the amount of the filing organ		-		
_	exempt function activities Total exempt function expenditure				·
3	line 17b			=	<u> </u>
4	Did the filing organization file Form	1120-POL for this year?	***************************************		Yes No
5	Enter the names, addresses and e				
_	made payments. For each organiza	• •	•	_	<u> </u>
	contributions received that were p	• •	•	•	ate segregated fund or a
	political action committee (PAC). If	additional space is needed, pro	ovide information in Pa	rt IV.	
	(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's funds. If none, enter -0	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization. If none, enter -0
					
				-	

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ. LHA

Schedule C (Form 990 or 990-EZ) 2013

Schedule C (Form 990 or 990-EZ) 2013 JEW Part II-A Complete if the organize	SH VOCA	TIONAL SERV	ICE,INC。 n 501(c)(3) and file	04-3 ed Form 5768	2104357 Page 2
(election under section s	01(h)).				
A Check 🕨 🔛 if the filing organization be	-	= ::	Part IV each affiliated	group member's nar	me, address, EIN,
expenses, and share of ex		,			
3 Check Lifthe filing organization ch	ecked box A a	nd "limited control" pro	ovisions apply.	====	and a period of the second
Limits on L (The term "expenditures	obbying Expe ' means amo)	(a) Filing organization's totals	(b) Affiliated group totals
1a Total lobbying expenditures to influence	ublic opinion	(grass roots lobbying)			
b Total lobbying expenditures to influence a	•				
c Total lobbying expenditures (add lines 1a	_				
e Total exempt purpose expenditures (add		• • • • • • • • • • • • • • • • • • • •			
f Lobbying nontaxable amount. Enter the a					
If the amount on line 1e, column (a) or (b) is:			11		
Not over \$500,000		bying nontaxable am the amount on line 1e.			
Over \$500,000 but not over \$1,000,000		00 plus 15% of the exc			
	Over \$1,000,000 but not over \$1,500,000 \$175,000 plus 10% of the excess over \$1,000,000.				
	Over \$1,500,000 but not over \$17,000,000 \$225,000 plus 5% of the excess over \$1,500,000.				
Over \$17,000,000	\$1,000	,000.			
g Grassroots nontaxable amount (enter 259	6 of line 1f)				
h Subtract line 1g from line 1a. If zero or les					
i Subtract line 1f from line 1c. If zero or les					
j If there is an amount other than zero on e					
reporting section 4911 tax for this year?		_			Yes No
	4-Year Av	eraging Period Under	Section 501(h)		
			n do not have to comp		
*****			es 2a through 2f on pa	ige 4.)	
_	oppying Expe	nditures During 4-Yea	ar Averaging Period		
Calendar year (or fiscal year beginning in)	(a) 2010	(b) 2011	(c) 2012	(d) 2013	(e) Total
2a Lobbying nontaxable amount	•				
b Lobbying ceiling amount					
(150% of line 2a, column(e))					
c Total lobbying expenditures					
d Grassroots nontaxable amount					
e Grassroots ceiling amount					
(150% of line 2d, column (e))					
f Grassroots lobbying expenditures					

Schedule C (Form 990 or 990-EZ) 2013

Schedule C (Form 990 or 990-EZ) 2013 JEWISH VOCATIONAL SERVICE, INC. 04-210435 Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

	(a)	(b)	
of the lobbying activity.	Yes	No	Amou	unt
During the year, did the filing organization attempt to influence foreign, national, state or				
local legislation, including any attempt to influence public opinion on a legislative matter				
or referendum, through the use of:				
a Volunteers?	X			
b Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?	X			
c Media advertisements?		X		_
d Mailings to members, legislators, or the public?		X		
e Publications, or published or broadcast statements?		X	·····	
f Grants to other organizations for lobbying purposes?		X		
g Direct contact with legislators, their staffs, government officials, or a legislative body?	X		4	<u>,015</u>
h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		X		
i Other activities?		X		
j Total. Add lines 1c through 1i			4	,015
2a Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		X		
b if "Yes," enter the amount of any tax incurred under section 4912				
c If "Yes," enter the amount of any tax incurred by organization managers under section 4912				
d If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?				
Part III-A Complete if the organization is exempt under section 501(c)(4), section 501 (c)(4).	on 501(c)	(5), or se	ction	
501(c)(6).				
			Yes	No
1 Were substantially all (90% or more) dues received nondeductible by members?		1		
2 Did the organization make only in-house lobbying expenditures of \$2,000 or less?		2		
3 Did the organization agree to carry over lobbying and political expenditures from the prior year?		3		
501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes." 1 Dues, assessments and similar amounts from members				
2 Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenditures)	ical			
expenses for which the section 527(f) tax was paid).				
a Current year		2a		
a Current year b Carryover from last year		2b		····
b Carryover from last year c Total		2b		
b Carryover from last year c Total Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues		2b		
 b Carryover from last year c Total 3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues 4 If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the exceeds the amount on line 3. 	cess	2b		
 b Carryover from last year c Total 3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues 4 If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the exdoes the organization agree to carryover to the reasonable estimate of nondeductible lobbying and 	cess political	2b 2c 3		
 b Carryover from last year c Total 3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues 4 If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the exdoes the organization agree to carryover to the reasonable estimate of nondeductible lobbying and expenditure next year? 	cess political	2b 2c 3		
 b Carryover from last year c Total 3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues 4 If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the exdoes the organization agree to carryover to the reasonable estimate of nondeductible lobbying and expenditure next year? 5 Taxable amount of lobbying and political expenditures (see instructions) 	cess political	2b 2c 3		
 b Carryover from last year c Total 3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues 4 If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the exceeds the organization agree to carryover to the reasonable estimate of nondeductible lobbying and expenditure next year? 5 Taxable amount of lobbying and political expenditures (see instructions) Part IV Supplemental Information 	cess political	2b 2c 3		
b Carryover from last year c Total 3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues 4 If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the exdoes the organization agree to carryover to the reasonable estimate of nondeductible lobbying and expenditure next year? 5 Taxable amount of lobbying and political expenditures (see instructions) Part IV Supplemental Information Provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated grounds)	cess political	2b 2c 3	nd Part II-B	s, line 1.
b Carryover from last year c Total 3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues 4 If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the exceeds the organization agree to carryover to the reasonable estimate of nondeductible lobbying and expenditure next year? 5 Taxable amount of lobbying and political expenditures (see instructions) Part IV Supplemental Information Provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated groundless, complete this part for any additional information.	cess political	2b 2c 3	nd Part II-B	3, line 1.
b Carryover from last year c Total 3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues 4 If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the exdoes the organization agree to carryover to the reasonable estimate of nondeductible lobbying and expenditure next year? 5 Taxable amount of lobbying and political expenditures (see instructions) Part IV Supplemental Information Provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated grounds)	cess political	2b 2c 3	nd Part II-B	i, line 1.
b Carryover from last year c Total 3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues 4 If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the exceeds the organization agree to carryover to the reasonable estimate of nondeductible lobbying and expenditure next year? 5 Taxable amount of lobbying and political expenditures (see instructions) Part IV Supplemental Information Provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated groundless, complete this part for any additional information.	cess political p list); Part II	2b 2c 3	nd Part II-B	3, line 1.
b Carryover from last year c Total 3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues 4 If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the exceeds the organization agree to carryover to the reasonable estimate of nondeductible lobbying and expenditure next year? 5 Taxable amount of lobbying and political expenditures (see instructions) Part IV Supplemental Information Provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated grounds, complete this part for any additional information. PART II-B, LINE 1, LOBBYING ACTIVITIES:	cess political p list); Part II	2b 2c 3		s, line 1.
b Carryover from last year c Total 3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues 4 If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the exceeds the organization agree to carryover to the reasonable estimate of nondeductible lobbying and expenditure next year? 5 Taxable amount of lobbying and political expenditures (see instructions) Part IV Supplemental Information Provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated groundless, complete this part for any additional information. PART II-B, LINE 1, LOBBYING ACTIVITIES: THE AMOUNT REPORTED ON PART II-B REPRESENTS AN ALLOCATIVE AMOUNT REPORTED ON PART II-B REPRESENTS AN ALLOCATIVE AMOUNT REPORTED ON PART II-B REPRESENTS AN ALLOCATIVE AMOUNT REPORTED ON PART II-B REPRESENTS AN ALLOCATIVE AMOUNT REPORTED ON PART II-B REPRESENTS AN ALLOCATIVE AMOUNT REPORTED ON PART II-B REPRESENTS AN ALLOCATIVE AMOUNT REPORTED ON PART II-B REPRESENTS AN ALLOCATIVE AMOUNT REPORTED ON PART II-B REPRESENTS AN ALLOCATIVE AMOUNT REPORTED ON PART II-B REPRESENTS AN ALLOCATIVE AMOUNT REPORTED ON PART II-B REPRESENTS AN ALLOCATIVE AMOUNT REPORTED ON PART II-B REPRESENTS AN ALLOCATIVE AMOUNT REPORTED ON PART II-B REPRESENTS AN ALLOCATIVE AMOUNT REPORTED ON PART II-B REPRESENTS AN ALLOCATIVE AMOUNT REPORTED ON PART II-B REPRESENTS AN ALLOCATIVE AMOUNT REPORTED ON PART II-B REPRESENTS AN ALLOCATIVE AMOUNT REPORTED AMOUNT REPORTED ON PART II-B REPRESENTS AN ALLOCATIVE AMOUNT REPORTED AMOUNT REPORE	cess political p list); Part II	2b 2c 3		3, line 1.
b Carryover from last year c Total 3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues 4 If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the exceeds the organization agree to carryover to the reasonable estimate of nondeductible lobbying and expenditure next year? 5 Taxable amount of lobbying and political expenditures (see instructions) Part IV Supplemental Information Provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated grounds, complete this part for any additional information. PART II-B, LINE 1, LOBBYING ACTIVITIES: THE AMOUNT REPORTED ON PART II-B REPRESENTS AN ALLOCATIVITIES	cess political p list); Part II	2b 2c 3		3, line 1.
b Carryover from last year c Total 3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues 4 If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the exceeds the organization agree to carryover to the reasonable estimate of nondeductible lobbying and expenditure next year? 5 Taxable amount of lobbying and political expenditures (see instructions) Part IV Supplemental Information Provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated groundless, complete this part for any additional information. PART II-B, LINE 1, LOBBYING ACTIVITIES: THE AMOUNT REPORTED ON PART II-B REPRESENTS AN ALLOCATIVE AMOUNT REPORTED ON PART II-B REPRESENTS AN ALLOCATIVE AMOUNT REPORTED ON PART II-B REPRESENTS AN ALLOCATIVE AMOUNT REPORTED ON PART II-B REPRESENTS AN ALLOCATIVE AMOUNT REPORTED ON PART II-B REPRESENTS AN ALLOCATIVE AMOUNT REPORTED ON PART II-B REPRESENTS AN ALLOCATIVE AMOUNT REPORTED ON PART II-B REPRESENTS AN ALLOCATIVE AMOUNT REPORTED ON PART II-B REPRESENTS AN ALLOCATIVE AMOUNT REPORTED ON PART II-B REPRESENTS AN ALLOCATIVE AMOUNT REPORTED ON PART II-B REPRESENTS AN ALLOCATIVE AMOUNT REPORTED ON PART II-B REPRESENTS AN ALLOCATIVE AMOUNT REPORTED ON PART II-B REPRESENTS AN ALLOCATIVE AMOUNT REPORTED ON PART II-B REPRESENTS AN ALLOCATIVE AMOUNT REPORTED ON PART II-B REPRESENTS AN ALLOCATIVE AMOUNT REPORTED ON PART II-B REPRESENTS AN ALLOCATIVE AMOUNT REPORTED AMOUNT REPORTED ON PART II-B REPRESENTS AN ALLOCATIVE AMOUNT REPORTED AMOUNT REPORE	cess political p list); Part II	2b 2c 3		i, line 1.
b Carryover from last year c Total 3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues 4 If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excees the organization agree to carryover to the reasonable estimate of nondeductible lobbying and expenditure next year? 5 Taxable amount of lobbying and political expenditures (see instructions) Part IV Supplemental Information Provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group Also, complete this part for any additional information. PART II-B, LINE 1, LOBBYING ACTIVITIES: THE AMOUNT REPORTED ON PART II-B REPRESENTS AN ALLOCATIVE AMOUNT REPORTED ON PART II-B REPRESENTS AN ALLOCATIVE PRESIDENT AND CEO JEROME RUBIN'S COMPENSATION RELATION cess political p list); Part II	2b 2c 3		i, line 1	

SCHEDULE D

(Form 990)

Supplemental Financial Statements

Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

Attach to Form 990.

OMB No. 1545-0047 Open to Public Inspection

Department of the Treasury Internal Revenue Service

► Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990.

Name	of the organization JEWISH VOCATIONAL	SERVICE. INC.	Employer Identification number 04-2104357
Par			
	organization answered "Yes" to Form 990, Part IV, line		
		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate contributions to (during year)		
3	Aggregate grants from (during year)		
4	Aggregate value at end of year		
5	Did the organization inform all donors and donor advisors in	writing that the assets held in donor adv	vised funds
•	are the organization's property, subject to the organization's	-	[
6	Did the organization inform all grantees, donors, and donor a	-	
·	for charitable purposes and not for the benefit of the donor o		
	impermissible private benefit?	• • •	
Par			
1	Purpose(s) of conservation easements held by the organizati		
•	Preservation of land for public use (e.g., recreation or e		nistorically important land area
	Protection of natural habitat	· —	ertified historic structure
	Preservation of open space		
2	Complete lines 2a through 2d if the organization held a qualif	ied conservation contribution in the for	m of a conservation easement on the last
-	day of the tax year.		
	ady of the tax year.		Held at the End of the Tax Year
9	Total number of conservation easements		
h	Total acreage restricted by conservation easements		
	Number of conservation easements on a certified historic str		
d	Number of conservation easements included in (c) acquired a		
_	listed in the National Register		
3	Number of conservation easements modified, transferred, rel		
•	year ▶	,	
4	Number of states where property subject to conservation ear	sement is located >	
5	Does the organization have a written policy regarding the per		- of
	violations, and enforcement of the conservation easements if	-	
6	Staff and volunteer hours devoted to monitoring, inspecting,		
7	Amount of expenses incurred in monitoring, inspecting, and		
8	Does each conservation easement reported on line 2(d) above		
	and section 170(h)(4)(B)(ii)?		Yes No
9	In Part XIII, describe how the organization reports conservati		
	include, if applicable, the text of the footnote to the organization	tion's financial statements that describe	es the organization's accounting for
	conservation easements.		
Pa	t III Organizations Maintaining Collections of	f Art, Historical Treasures, or	Other Similar Assets.
	Complete if the organization answered "Yes" to Form	990, Part IV, line 8.	·
1a	If the organization elected, as permitted under SFAS 116 (AS	C 958), not to report in its revenue stat	ement and balance sheet works of art,
	historical treasures, or other similar assets held for public ext	nibition, education, or research in furthe	rance of public service, provide, in Part XIII,
	the text of the footnote to its financial statements that descri	bes these items.	
þ	If the organization elected, as permitted under SFAS 116 (AS		
	treasures, or other similar assets held for public exhibition, ed	ducation, or research in furtherance of p	public service, provide the following amounts
	relating to these items:		
	(i) Revenues included in Form 990, Part VIII, line 1		> \$
	(ii) Assets included in Form 990, Part X		> \$
2	If the organization received or held works of art, historical tre	asures, or other similar assets for financ	cial gain, provide
	the following amounts required to be reported under SFAS 1	16 (ASC 958) relating to these items:	
а	Revenues included in Form 990, Part VIII, line 1		
b	Assets included in Form 990, Part X		> \$

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule D (Form 990) 2013

Part VII	Investments - Other Securities.
----------	---------------------------------

Complete if the organization answered "Yes" to	Form 990, Part IV, line 1	1b. See Form 990, Part X, line 12.
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely-held equity interests		
(3) Other		
(A) JEWISH COMMUNITY		
(B) ENDOWMENT POOL, THROUGH		
(C) COMBINDED JEWISH		
(D) PHILANTHROPIES	1,547,320.	END-OF-YEAR MARKET VALUE
(E)		
(F)		
(G)		
(i l)		
Total (Col. (b) must squal Form 000 Part V and (R) line 12 \	1 5/7 320	

Part VIII Investments - Program Related.

Complete if the organization answered "Yes" to	· · · · · · · · · · · · · · · · · · ·	
(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)		
(2)		
(3)		· ·
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
stal. (Col. (b) must equal Form 990, Part X, col. (B) line 13.)		

Part IX Other Assets.

Complete if the organization answered "Yes" to Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1) SECTION 457(B) PLAN DEPOSITS	260,534.
(2) LEASE DEPOSIT	135,000.
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.)	▶ 395,534.

Part X Other Liabilities.

Complete if the organization answered "Yes" to Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

<u>1, (a) D</u>	escription of liability	(b) Book value
(1) Federal income taxes		
(2) DUE TO COMBI	NED JEWISH	
(3) PHILANTHROP	ES	221,405.
(4) SECT. 457 PI	AN OBLIGATIONS	260,533.
(5) LOAN LOSS RE	SERVE	35,500.
(6) PARTICIPANT	PAYMENTS FOR COBRA	
(7) COVERAGE		-534.
(8) SCHOLARSHIP	FUND DISTRIBUTIONS	7,140.
(9)		
Total. (Column (b) must equal F	orm 990, Part X, col. (B) line 25.)	▶ 524,044.

^{2.} Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII

Schedule D (Form 990) 2013

ASSESSMENT" THAT AGGREGATES THE ESTIMATED TAX LIABILITY FOR ALL UNCERTAIN 332054 09-25-13

SCHEDULE G (Form 990 or 990-EZ)

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

2013

Open To Public

Department of the Treasury Internal Revenue Service

➤ Attach to Form 990 or Form 990-EZ.
➤ Information about Schedule G (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form 990.

Open To Publi Inspection

Name of the organization						Employer ide	ntification number
	VOCATIONAL SERVICE					04 - 2104	
Part I Fundraising Activities required to complete this part	Complete if the organization answert.	ered "Y	'es" to	Form 990, Part IV, I	ine 11	7. Form 990-EZ	filers are not
 1 Indicate whether the organization rais a Mail solicitations b Internet and email solicitations c Phone solicitations d In-person solicitations 2 a Did the organization have a written of key employees listed in Form 990, F b If "Yes," list the ten highest paid ind 	e Solicita f Solicita g Special or oral agreement with any individua cart VII) or entity in connection with providuals or entities (fundraisers) purs	tion of tion of fundra I (include profess	non-g gover lising of ding of ional f	overnment grants nment grants events fficers, directors, true undraising services?	stees	Yes	
(i) Name and address of individual or entity (fundraiser)	organization.	(iii) funci have or or con contribu	Did alser ustody trol of utions?	(iv) Gross receipts from activity	١ '	Amount paid or retained by) fundraiser ted in col. (i)	(vi) Amount paid to (or retained by) organization
		Yes	No				
			•				
Fotal			>				
3 List all states in which the organization or licensing.			utions	or has been notified	d it is	exempt from re	egistration
						·	

Schedule G (Form 990 or 990-EZ) 2013

Schedule G (Form 990 or 990-EZ) 2013

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Sch		<u> 4043</u>		Page 3
11	Does the organization operate gaming activities with nonmembers?	Y	'es	No
12	Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity formed			
	to administer charitable gaming?	_ 🔲 у	'es	No
13	Indicate the percentage of gaming activity operated in:			
а	The organization's facility	13a		%
	An outside facility			%
	Enter the name and address of the person who prepares the organization's gaming/special events books and records:	100		
1-4	title the hame and address of the person who prepares the organization's garning/special events books and records.			
	Name N			
	Name			
	Address ►			
		 1		
15a	Does the organization have a contract with a third party from whom the organization receives gaming revenue?	∟Y	es	L No
b	If "Yes," enter the amount of gaming revenue received by the organization > \$ and the amount			
	of gaming revenue retained by the third party > \$			
c	If "Yes," enter name and address of the third party:			
·				
	Name >			
	Name			
	Adding.			
	Address		_	
16	Gaming manager information:			
	Name			
	Gaming manager compensation ▶ \$			
	Description of services provided			
			_	
	Director/officer Employee Independent contractor			
17	Mandatory distributions:			
а	Is the organization required under state law to make charitable distributions from the gaming proceeds to			
	retain the state gaming license?	\	es	No
b	Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the	••		
_	organization's own exempt activities during the tax year ▶ \$			
Pa	rt IV Supplemental Information. Provide the explanations required by Part I, line 2b, columns (iii) and (v), and Part III, I	inge Q (2h 1	Ob 15b
	15c, 16, and 17b, as applicable. Also complete this part to provide any additional information (see instructions).	11169 9, 1	, , ,	OD, 10D,
	soc, 10, and 17 b, as applicable. Also complete this part to provide any additional information (see instructions).			
				
	·			

Employer identification number Information about Schedule I (Form 990) and its instructions is at www.irs.gov/form990. Complete if the organization answered "Yes" to Form 990, Part IV, line 21 or 22. Grants and Other Assistance to Organizations, Governments, and Individuals in the United States ► Attach to Form 990. INC JEWISH VOCATIONAL SERVICE, Name of the organization Department of the Treasury Internal Revenue Service SCHEDULE (Form 990)

OMB No. 1545-0047 2013

Open to Public

Inspection

2 Schedule I (Form 990) (2013) 04-2104357 (h) Purpose of grant or assistance X Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 21, for any 1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection non-cash assistance (g) Description of (f) Method of valuation (book, FMV, appraisal, other) (e) Amount of assistance non-cash Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States. recipient that received more than \$5,000. Part II can be duplicated if additional space is needed. (d) Amount of cash grant Enter total number of section 501(c)(3) and government organizations listed in the line 1 table criteria used to award the grants or assistance? (c) IRC section if applicable LHA For Paperwork Reduction Act Notice, see the instructions for Form 990. Enter total number of other organizations listed in the line 1 table General Information on Grants and Assistance (p) EIN 1 (a) Name and address of organization or government Parti Part≡

JEWISH VOCATIONAL SERVICE, INC.

Page 2

04-2104357

Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed. Schedule I (Form 990) (2013) Part III

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non- cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
SCHOLARSHIPS FOR STUDENTS ATTENDING COLLEGE	57	89 .595	0		
Part IV Supplemental Information. Provide the information required in Part I, line 2, Part III, column (b), and any other additional information.	uired in Part I, line	e 2, Part III, column	(b), and any other ac	ditional information.	
PART I, LINE 2:					
SCHOLARSHIPS ARE AWARDED TO UNDERGI	UNDERGRADUATE (COLLEGE ST	STUDENTS WHO		
DEMONSTRATE SIGNIFICANT NEED; THE	FUNDS ARI	FUNDS ARE REGARDED AS		"LAST RESORT" AFTER	
STUDENTS HAVE EXHAUSTED PERSONAL,	FAMILY A	AND TRADITI	TRADITIONAL FINANCIAL AID	CIAL AID	
RESOURCES. EXTENSIVE DOCUMENTATION,	, INCLUDING	ING FAFSA,	STUDENT A	AND PARENT TAX	
RETURNS, LETTERS OF FINANCIAL AID AWARD FROM	AWARD FRO	THE	SCHOOL, INTER	INTERVIEWS WITH	
STUDENTS AND PARENTS ARE REQUIRED AS	AS PART OF	THE	SCREENING PROCESS.	CESS. ONCE	
AWARDED, GRANTS CAN BE USED FOR TUITION,	- 1	ROOM & BOARD,	BOOKS,	SUPPLIES AND	
OTHER INCIDENTAL EXPENSES. 332102 10-29-13	ļ	35			Schedule I (Form 990) (2013)

SCHEDULE J (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest

Compensated Employees
Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

► Attach to Form 990. ► See separate instructions. ▶ Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

Open to Public Inspection

Internal Revenue Service Name of the organization

Department of the Treasury

JEWISH VOCATIONAL SERVICE,

Employer identification number 04-2104357

Pε	rt I Questions Regarding Compensation			
			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990,	1		i
	Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			i
	First-class or charter travel Housing allowance or residence for personal use			i
	Travel for companions Payments for business use of personal residence	;		i
	Tax indemnification and gross-up payments Health or social club dues or initiation fees			i
	Discretionary spending account Personal services (e.g., maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or			
	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	16		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors,			
	trustees, and officers, including the CEO/Executive Director, regarding the items checked in line 1a?	2		
	tractors, and amount, meaning the death business process, regarding the testic disorder in the fact.	·····		
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's			
•	CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to			1
	establish compensation of the CEO/Executive Director, but explain in Part III.			
	Compensation committee X Written employment contract			
	independent compensation consultant Compensation survey or study	1	1	
	X Approval by the board or compensation committee	∌e		İ
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing			
	organization or a related organization:			
а	Receive a severance payment or change-of-control payment?	4a_		X
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b	X	<u> </u>
C	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		X
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
	Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9.			
5	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			1
	contingent on the revenues of:		ļ	
а	The organization?	5a		X
	Any related organization?	5b		X
	If "Yes" to line 5a or 5b, describe in Part III.			
6	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the net earnings of:			
а	The organization?	6a		Х
h	Any related organization?			Х
_	If "Yes" to line 6a or 6b, describe in Part III.			
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments			
•	not described in lines 5 and 6? If "Yes," describe in Part III	7	x	
8	Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the		1	\vdash
•	initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8		X
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in	······· -	+	 **
3		9		
LLIA	Regulations section 53.4958-6(c)?		000	N 004
_MA	For Paperwork Reduction Act Notice, see the Instructions for Form 990.	chedule J (For	ur aar	<i>₁</i> ∠∪1

Page 2

Schedule J (Form 990) 2013 JEWISH

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i) (iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

	ľ							
		(B) Breakdown of W-2	N-2 and/or 1099-MIS	and/or 1099-MISC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
(A) Name and Title		(I) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation	Salelies	(al-(i)(a)	in prior Form 990
(1) JEROME RUBIN	6	202,028.	10,000.	11,993.	10,263.	33,438.	267,722.	9,408.
	⊞		0.	0.		0.		0
(2) ERIN FLYNN-BLAIR	Ξ	157,713.	0	14,888.	8,15	12,446.	193,204.	7,34
CFO (THROUGH FEB, 2014)	8	0.	0.	0.		0.		
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							Schedu	Schedule J (Form 990) 2013

Part III Supplemental Information

Schedule J (Form 990) 2013

04-2104357

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

CONTRIBUTIONS FOR JEROME RUBIN'S BENEFIT WERE \$10,263. 2013 CONTRIBUTIONS FLYNN-BLAIR. THIS PLAN PROVIDES FOR DISCRETIONARY CONTRIBUTIONS OF UP TO FOR ERIN FLYNN-BLAIR'S BENEFIT WERE \$8,157. 2013 CONTRIBUTIONS FOR CAROL CARSON BERLUND AND PHILLIP LOOMIS WERE \$2,188, \$2,121 AND \$2087, \$7,500 OR A PERCENTAGE OF SALARY EACH YEAR PER PARTICIPANT AS DEFINED ANNUAL CONTRIBUTIONS VEST OVER A THREE YEAR PERIOD AND REQUIRE ANNUAL WITH CERTAIN MANAGEMENT EMPLOYEES, INCLUDING JEROME RUBIN AND ERIN APPROVAL OF THE EXECUTIVE OFFICERS OF THE BOARD OF DIRECTORS. 2013 JVS HAS A NONQUALIFIED DEFERRED COMPENSATION ARRANGEMENT PART I, LINE 4B: RESPECTIVELY. GRADY,

INSURANCE ARRANGEMENT. JEROME RUBIN PARTICIPATED IN A SPLIT-DOLLAR LIFE 2013 PREMIUMS PAID BY JVS WERE \$9,968. ERIN FLYNN-BLAIR PARTICIPATED IN A SPLIT-DOLLAR LIFE INSURANCE ARRANGEMENT 2013 PREMIUMS PAID BY JVS WERE \$6,874.

332113 09-13-13

PART I, LINE 7:

Schedule J (Form 990) 2013

SCHEDULE 0

Department of the Treasury

Internal Revenue Service

(Form 990 or 990-EZ)

Supplemental Information to Form 990 or 990-EZ complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

➤ Attach to Form 990 or 990-EZ.

OMB No. 1545-0047 Open to Public Inspection

Name of the organization

Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Employer identification number

JEWISH VOCATIONAL SERVICE, INC. 04-2104357
FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:
WITH EMPLOYERS TO HIRE AND TRAIN PRODUCTIVE WORKFORCES.
FORM 990, PART III, LINE 4D, OTHER PROGRAM SERVICES:
CAREER MOVES ASSISTS ENTRY TO MID LEVEL PROFESSIONALS TO IDENTIFY
CAREER GOALS (THROUGH TESTING AND COUNSELING) AND TO FIND EMPLOYMENT.
THE PROGRAM PROVIDED A NUMBER OF GROUP AND 1:1 SERVICES, INCLUDING
RESUME PREPARATION AND INTERVIEW PRACTICE, PEER SUPPORT GROUPS,
SEMINARS AND WEBINARS ON CAREER AND JOB SEARCH TOPICS, JOB CLUBS,
NETWORKING EVENTS, AND MENTORING OPPORTUNITIES.
EXPENSES \$ 825,851. INCLUDING GRANTS OF \$ 89,595. REVENUE \$ 176,768.
FORM 990, PART VI, SECTION A, LINE 6:
MEMBERS CONSIST OF PAST OFFICERS OF THE BOARD FOR THREE YEARS
FOLLOWING COMPLETION OF THEIR TERM, PAST CHAIRPERSONS FOR LIFE AND CURRENT
BOARD OF DIRECTORS. ALL MEMBERS ARE ENTITLED TO VOTE FOR THE BOARD OF
DIRECTORS, WHICH IS THE GOVERNING BODY OF THE ORGANIZATION.
FORM 990, PART VI, SECTION A, LINE 7A:
MEMBERS CONSIST OF PAST OFFICERS OF THE BOARD FOR THREE YEARS
FOLLOWING COMPLETION OF THEIR TERM, PAST CHAIRPERSONS FOR LIFE AND CURRENT
BOARD OF DIRECTORS. ALL MEMBERS ARE ENTITLED TO VOTE FOR THE BOARD OF
DIRECTORS, WHICH IS THE GOVERNING BODY OF THE ORGANIZATION.
TORY OOG PARE UT GEGETOY R TEXT 11
FORM 990, PART VI, SECTION B, LINE 11:
THE TAX RETURN WAS FIRST REVIEWED BY MANAGEMENT. AFTERWARD, 1 HA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-FZ. Schedule O (Form 990 or 990-FZ) (2013)

Schedule O (Form 990 or 990-EZ) (2013) Page 2 Name of the organization **Employer identification number** 04-2104357 JEWISH VOCATIONAL SERVICE, INC. THE TAX RETURN WAS DISTRIBUTED TO THE BUDGET & FINANCE COMMITTEE OF THE BOARD, AND A TELEPHONE CALL WAS HELD TO ANSWER QUESTIONS AND OBTAIN APPROVAL PRIOR TO FILING. AFTER COMMITTEE REVIEW, THE FULL BOARD WAS PROVIDED A COPY OF THE FORM 990 PRIOR TO FILING. FORM 990, PART VI, SECTION B, LINE 12C: ALL DIRECTORS AND EMPLOYEES ARE SUBJECT TO THE CONFLICT OF INTEREST POLICY. NEW BOARD MEMBERS ARE GIVEN THE WRITTEN POLICY REGARDING CONFLICT OF INTEREST AT THE TIME OF ORIENTATION TO THE BOARD. ONCE PER YEAR, AT A FULL BOARD MEETING, THE POLICY IS REVIEWED AND ALL BOARD MEMBERS ARE ASKED TO CONTACT THE CEO IF THEY HAVE ANY ACTIVITIES THAT MIGHT CONSTITUTE A CONFLICT, AND TO MAKE SURE APPROPRIATE DISCLOSURES ARE MADE. THE CEO WILL DISCUSS POTENTIAL CONFLICTS WITH THE BOARD CHAIR AND THE AFFECTED INDIVIDUAL. IF THE CEO AND THE CHAIR AND THE INDIVIDUAL INVOLVED ARE UNABLE TO SATISFACTORILY MANAGE OR ELIMINATE AN ACTUAL OR POTENTIAL CONFLICT OF INTEREST, THE EXECUTIVE COMMITTEE OF THE BOARD OF DIRECTORS WILL BE IMMEDIATELY INFORMED IN ORDER TO TAKE THAT ACTION WHICH IT DEEMS APPROPRIATE. ACTIONS TAKEN BY THE EXECUTIVE COMMITTEE MAY INCLUDE DISQUALIFICATION OF THE AFFECTED INDIVIDUAL FROM PARTICIPATING IN DECISIONS RELATING TO THE ACTUAL OR POTENTIAL CONFLICT. FORM 990, PART VI, SECTION B, LINE 15: THE PRESIDENT & CEO'S COMPENSATION WAS APPROVED BY THE EXECUTIVE COMMITTEE OF THE BOARD IN APRIL 2014, BASED ON AN EVALUATION

PROCESS CONDUCTED BY APPOINTED BOARD MEMBER(S), WHO THEN REPORTED TO THE EXECUTIVE COMMITTEE. AGENCY POLICY IS THAT PERIODIC RE-ASSESSMENT OF SALARY WILL OCCUR, BASED BOTH ON ANALYSIS OF JOB MARKET/COMPARABLE SALARIES AND JOB PERFORMANCE. OTHER KEY EMPLOYEES' SALARIES ARE SET BY THE PRESIDENT &

Schedule O (Form 990 or 990-EZ) (2013)

JEWISH VOCATIONAL SERVICE, INC.	04-2104357
CEO AND INCLUDED WITHIN THE BOARD BUDGET APPROVAL PROCESS	. IN THIS REGARD,
THE AGENCY PERFORMS PERIODIC SALARY REVIEWS AND SURVEYS (APPROXIMATELY
EVERY THREE YEARS) TO CONFIRM SALARIES FOR ALL AGENCY POS	ITIONS, INCLUDING
KEY MANAGEMENT STAFF, ARE COMPETETIVE. IN INTERIM YEARS,	SALARIES ARE
GENERALLY ADJUSTED BASED ON COST OF LIVING INDICES FOR BO	STON. ERIN
FLYNN-BLAIR'S COMPENSATION WAS MOST RECENTLY ADJUSTED IN	OCTOBER 2013.
FORM 990, PART VI, SECTION C, LINE 19:	
JVS MAKES ITS FULL AUDITED FINANCIAL STATEMENTS, AS WELL	AS
990, CONFLICT OF INTEREST POLICY AND GOVERNING DOCUMENTS	AVAILABLE UPON
REQUEST. OUR ANNUAL REPORT INCLUDES SUMMARY FINANCIAL INF	ORMATION ON
OPERATING REVENUE AND EXPENSES, AND IS DISTRIBUTED TO AGE	NCY MAILING LISTS,
AS WELL AS THROUGH OUR WEBSITE. ADDITIONALLY, THE FORM 99	0 AND AUDITED
FINANCIAL STATEMENTS ARE AVAILABLE THROUGH THE MASSACHUSE	TTS ATTORNEY
FINANCIAL STATEMENTS ARE AVAILABLE THROUGH THE MASSACHUSE GENERAL'S WEBSITE.	