Department of the Treasury Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

OMB No. 1545-0047

The organization may have to use a copy of this return to satisfy state reporting requirements. 2012

Open to Public Inspection

<u> </u>	ror an	2012 calefidar year, or tax year beginning OCT 1, 2012 and	ending 5	EP 3	Ų,	<u> 2013</u>			
В	Check If applicabl	C Name of organization		D Emp	loyer	identific	ation n	umber	
	Addre	JEWISH VOCATIONAL SERVICE, INC.		ŀ		-			
	Name ohang			1		04-2	1 በ ፈ ጓ ፡	57	
	Initial	Number and street (or P.O. box if mail is not delivered to street address)	Room/suite	E Tolor		number		, ,	
┢	Termi		LOOHING III	_ reset				2112	
H	lated Amen	4-4						<u>-3113</u>	
늗	return Applio	City, town, or post office, state, and ZIP code		G Gross				,839,	868.
L	tion pendi	BOSTON, MA UZIUB		H(a) Is	this a	group re	turn _		_
	perru	F Name and address of principal officer: JEROME RUBIN		for	affilia	tes?		Yes _	X No
		SAME AS C ABOVE		H(b) Are	all aff	iliates incl	uded? 🔔	Yes _	No
1	Tax-ex	empt status: X 501(c)(3) 501(c) ()	or 5 <u>27</u>	∫ · ∣f'	'No," a	attach a	list. (see	instructio	ns)
J	Websi	te: ► WWW.JVS-BOSTON.ORG	•	1		xemption			
ĸ	Form of	organization; X Corporation Trust Association Other	L Year					legal domi	cile: MA
	art I	Summary	1			, -,			-
-	1	Briefly describe the organization's mission or most significant activities: TO E	MPOWER	TND	TVT	DITAL	S FRO)M	
Activities & Governance	'	DIVERSE COMMUNITIES TO FIND EMPLOYMENT,							
Ē	2	Check this box if the organization discontinued its operations or dispo							'
Ž	3	Number of voting members of the governing body (Part VI, line 1a)	Sea or anone	Man 20	/U U! I	1 1	3013.		35
පී	"			A	••••••	3			34
•8	4	Number of independent voting members of the governing body (Part VI, line				4			
ë	5	Total number of individuals employed in calendar year 2012 (Part V, line 2a)			• • • • • • • • • • • • • • • • • • • •	5			160
Ξ	6	Total number of volunteers (estimate if necessary)			·····	6			450
Ş	7 a	Total unrelated business revenue from Part VIII, column (C), line 12	[]			7a			0.
	b	Net unrelated business taxable income from Form 990-T, line 34	<i>9</i>			7b			0.
				Prio	Year		Cu	ırrent Ye	<u>ar</u>
<u>o</u>	8	Contributions and grants (Part VIII, line 1h)		3,6	78,	736.	4	<u>,530,</u>	790.
Ĕ	9	Program service revenue (Part VIII, line 2g)		4,2	86,	956.	4	,179,	185.
Revenue	10	Investment income (Part VIII, column (A), lines 3, 4, and 7d)				708.	2		893.
000	11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 90, 10c, and 11e)				482.			372.
	12	Total revenue - add lines 8 through 11 (must equal Pair VII) column (A) line 12)				918.	8	,699,	
	13	Grants and similar amounts paid (Part IX column (A), lines 16)				921.			346.
	14				<u> </u>	Ō.			0.
-	1	Benefits paid to or for members (Part IX, column) (A), line 4		6 5	3.5	404.	- 6	,764,	
Expenses	160	Salaries, other compensation, employee benefits (Part (K. column (A), lines 5-10) Professional fundraising fees (Part IX, column (A), line 116)		0,5	J.J.,	0.		, , , , ,	0.
ĕ	l loa	Total fundraising expenses (Part IX, column (D), line 25) > 503, 4	01	p griph C.E.	ide ide		7 b	102 130 17	
ă									
	1	Other expenses (Part IX, column (A), lines 11a life, 11 24e)				925.		<u>,849</u> ,	
	18	Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)				250.	8	<u>,635,</u>	
- 5	19	Revenue less expenses. Subtract line 18 from line 12				332.			059.
83	<u> </u>		Be	ginning of				nd of Yea	
SSe	일 20	√otal assets (Part X, line 16)				036.		,530,	
Net Assets or	21	Total liabilities (Part X, line 26)				066.		,192,	
		Net assets or fund balances. Subtract line 21 from line 20		<u>5,1</u>	<u>50,</u>	<u>970.</u>	5	<u>,337,</u>	<u>017.</u>
<u></u>	art II	Signature Block							
		alties of perjury, I declare that I have examined this return, including accompanying schedule					knowled	ge and be	lief, it is
tru	e, corre	ct, and complete. Declaration of preparer (other than officer) is based on all information of w	hich preparer	has any k	nowle	dge.			
Sig	gn	Signature of officer			Date				
He	re	JEROME RUBIN, PRESIDENT & CEO							· .
		Type or print name and title							_
		Print/Type preparer's name Preparer's signature	1	Date		Check	P1	ΓIN	
Pa	id	CRAIG KLEIN				lf self-employe	√ ԻՕմ	7346	40
Pre	рагет	Firm's name CBIZ TOFIAS	<u> </u>		Firm's		_	37531	
	e Only	Firm's address 500 BOYLSTON STREET						<u> </u>	
		BOSTON, MA 02116			Phone	eno 6º	17-74	51-06	0.0
M	av the I	RS discuss this return with the preparer shown above? (see instructions)			i iiQiil	, 110. <u>V</u>		Yes	No
	2001 12-		one	************				Form 99	
202		······································	V113.						- (2012)

232002 12-10-12

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	X	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3_		<u> </u>
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
	during the tax year? If "Yes," complete Schedule C, Part II	4	X	
. 5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
_	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		<u> </u>
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to	_		37
_	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6_		_X_
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,	_		v
_	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			.
	Schedule D, Part III Did the organization report an amount in Part X, line 21, for escrow or custodial account liability; serve as a custodian for	8_		X
9	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			
		9		x
10	If "Yes," complete Schedule D, Part IV Did the organization, directly or through a related organization, hold assets in temporarily restincted endowments, permanent			
		10	x	
11	endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V If the organization's answer to any of the following questions is "Yes," then complete Schedule D Parts VI, VII, IX, or X			
	as applicable.	Å.	黄色的	1
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,		l "	
	Part VI	11a	X	
b	Did the organization report an amount for investments - other securities in Rart X, line 2 that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part Wil	11b_	X	
C	Did the organization report an amount for investments - program related in Part X line 13 that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c	ļ	X
þ	Did the organization report an amount for other assets in Rart X, line 15 that is 5% formore of its total assets reported in		}	
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d	ļ 	<u> </u>
ę		11e	X	
f	Did the organization's separate or consolidated/financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN48 (ASC 740)? If "Yes," complete Schedule D, Part X	111	X	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
	Schedule D, Parts XI and XII	12a	X	-
D	Was the organization included in consolidated independent audited financial statements for the tax year?	40h		x
13	If "Yes," and if the organization answered "No logling 1/23, then completing Schedule D, Parts XI and XII is optional Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	12b 13		X
14a		<u></u> 14a		X
	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,	144_		
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
	or more? If "Yes," complete Schedule F, Parts I and IV	14b		X
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization		ļ	
	or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV	15		X
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals			
	located outside the United States? If "Yes," complete Schedule F, Parts III and IV	16		X
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			
	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17_	ļ	X
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			
	1c and 8a? If "Yes," complete Schedule G, Part II	18_	ļ	X
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"			<u></u>
	complete Schedule G, Part III	19	 	X
	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a	 	X
<u>a</u>	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b	000	(2012)

			Yes	No
21	Did the organization report more than \$5,000 of grants and other assistance to any government or organization in the			
	United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		X
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	X	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	x	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No", go to line 25	24a		x
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
¢	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a			
	disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 930 EZ? If "Yes," complete			
	Schedule L, Part I	25b_		X
26	Was a loan to or by a current or former officer, director, trustee, key employee, highest companisated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L. Rart II	26		x
27	Did the organization provide a grant or other assistance to an officer, director, drustee, key employee, substantial			
	contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member			
	of any of these persons? If "Yes," complete Schedule L, Part III	27		X
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV	:		i i
	instructions for applicable filing thresholds, conditions, and exceptions)			-
а	A current or former officer, director, trustee, or key employee? If "Yes, " complete Schedule L, Part IV	28a		X
b	A family member of a current or former officer, director, trustee, or key employee? If Mes, " complete Schedule L, Part IV	28b_		X
C	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer,			
	director, trustee, or direct or indirect owner? If "Yes," complete Schedule Part IV	28c		X
29	Did the organization receive more than \$25,000 in non-cash contributions if "Yes," complete Schedule M	29		X
30	Did the organization receive contributions of air this torical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		x
31	Did the organization liquidate, terminate organizations? If "Yes," complete Schedule N, Part I	24		x
32	Did the organization sell, exchange, dispose or or transfer more than 25% of its net assets? If "Yes, " complete	31		 ^
32	Schedule N, Part II	32		x
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations	32		
33	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		x
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and			+
-	Part V, line 1	34		x
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		X
	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity			
_	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			T
	If "Yes," complete Schedule R, Part V, line 2	36		x
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			1
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		X
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?			
	Note. All Form 990 filers are required to complete Schedule O	38	X	
		F	aan	/2012

Par	t V	Statements Regarding Other IRS Filings and Tax Compliance Check if Schedule O contains a response to any question in this Part V					П
						Yes	No
1a	Enter t	the number reported in Box 3 of Form 1096. Enter -0- if not applicable	1a	14		۱. ا	iA S
b		the number of Forms W-2G included in line 1a. Enter -0- if not applicable	1b	0		` ;	
C		e organization comply with backup withholding rules for reportable payments to vendors and r		able gaming	1		ė,
	(gamb	ling) winnings to prize winners?			10	X	
2a	Enter t	the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,				91	
	filed fo	or the calendar year ending with or within the year covered by this return	2a	160	a ś	, and the second	<u>ر</u> يا
þ	If at lea	ast one is reported on line 2a, did the organization file all required federal employment tax retu	ms?	***************************************	2b_	X	
	Note.	If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instruction	s)		1990 1990 1990 1990 1990 1990 1990 1990		T.
За	Did the	e organization have unrelated business gross income of \$1,000 or more during the year?			3a_		X
b	If "Yes	s," has it filed a Form 990 T for this year? If "No," provide an explanation in Schedule O		***************************************	3b_		
4a	At any	time during the calendar year, did the organization have an interest in, or a signature or other	autho	rlty over, a		}	ļ
	financi	ial account in a foreign country (such as a bank account, securities account, or other financial	accou	int)?	4a_		X
b	If "Yes	s," enter the name of the foreign country:			'	1.5	
	See in	structions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial	Accol	ints.		'	, 1
5a	Was th	he organization a party to a prohibited tax shelter transaction at any time during the tax year?			5a		X
b	Did an	ly taxable party notify the organization that it was or is a party to a prohibited tax shelter transf	action'	?	_5b		X
C	If "Yes	s," to line 5a or 5b, did the organization file Form 8886-T?			5c_		
6a	Does t	the organization have annual gross receipts that are normally greater than \$100,000, and did to	he org	anization solicit			
	any co	ontributions that were not tax deductible as charitable contributions?		***************************************	6a_		X
b	If "Yes	s," did the organization include with every solicitation an express statement that swith contribu	tions o	or gifts		·	
	were r	not tax deductible?		***************************************	6b	17 17 17 17 17	
7		nizations that may receive deductible contributions under section 170(c)					
а		organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and se	ivices	ρτονided to the payor?	7a	X	<u> </u>
b					7b	X	
C		e organization sell, exchange, or otherwise dispose of tangible personal property for which it w	as rec	quired			
		Form 8282?		T	7c		X
d		s," indicate the number of Forms 8282 filed during the year.	7d		(数)		
е		e organization receive any funds, directly or indirectly to pay premiums on appersonal benefit			7e		X
f		e organization, during the year, pay premiums, directly on a personal benefit cont			7f	 	X
g		organization received a contribution of qualified intellectual property, did the organization file F			<u>7g</u>	-	-
h		organization received a contribution of cars, boats, airplanes, or other vehicles, did the organiz			7h		16i E
8		oring organizations maintaining donofiadyised funds and section 609(a)(3) supporting organizations. [1	
_		zation, or a donor advised fund maintained by a sponsoring organization, have excess business holdings a	any tii	ne during the year?	_8_	1 7	ě
9		soring organizations maintaining donor advised funds.					1
a	Did th	e organization make any taxable distributions under section 4966? e organization make a distribution to a donor donor advisor, or related person?			9a	-	
b 40			•••••		9b	盟門	ě
10		on 501(c)(7) organizations. Enter: on fees and capital contributions included on Part VIII, line 12	40-			4 1	S I
a b		receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10a 10b			. 8	1
11		on 501(c)(12) organizations. Enter:	IOD		. '		
··		income from members or shareholders	11a		ľ	,	
b		income from other sources (Do not net amounts due or paid to other sources against	110		1	1	
N		nts due or received from them.)	11b		١,		E _A
12a		on 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form			12a	1.	1.75°, 1.
		s," enter the amount of tax-exempt interest received or accrued during the year	12b	(111	77
13		on 501(c)(29) qualified nonprofit health insurance issuers.	<u></u>	1	1 :		1
		organization licensed to issue qualified health plans in more than one state?			13a	T	
_		See the instructions for additional information the organization must report on Schedule O.	••••••		147	1-32	16
b		the amount of reserves the organization is required to maintain by the states in which the			ļ .	100	
		ization is licensed to issue qualified health plans	13b			100	F
c		the amount of reserves on hand	13c		l ·	Ľ	L
14a		e organization receive any payments for indoor tanning services during the tax year?			14a		X

14b

b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

	Check if Schedule O contains a response to any question in this Part VI					X
Sec	tion A. Governing Body and Management					
			•		Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year	1a	3	<u>5</u>	24 000	Š.
	If there are material differences in voting rights among members of the governing body, or if the governing				. 7	
	body delegated broad authority to an executive committee or similar committee, explain in Schedule O.			i P	100	
b	Enter the number of voting members included in line 1a, above, who are independent	1b	3	4	1 10	1
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship	p with	any other	. [.		, i
	officer, director, trustee, or key employee?			. 2		X
3	Did the organization delegate control over management duties customarily performed by or under the					
	of officers, directors, or trustees, or key employees to a management company or other person? \dots					<u> </u>
4	Did the organization make any significant changes to its governing documents since the prior Form 9					<u>X</u>
5	Did the organization become aware during the year of a significant diversion of the organization's as			. 5		X
6	Did the organization have members or stockholders?			6_	X	
7a	Did the organization have members, stockholders, or other persons who had the power to elect or a	ppoint	one or			
	more members of the governing body?			. 7a	X	
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, s	stockho	olders, or	-		
	persons other than the governing body?			7b_	.orad U	<u> X</u>
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year	ar by th	e following:	8 3		Ī,
а	The governing body?			8a	X	
þ	Each committee with authority to act on behalf of the governing body?			8b_	X	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A who cannot be real	iched a	at the	ļ		
	organization's mailing address? If "Yes," provide the names and addressesiin Schedule O		<u> </u>	. 9_		X
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal R	evenue	e Code.)			
				·	Yes	No
	Did the organization have local chapters, branches, or affiliates?			. 10a_		X
þ	If "Yes," did the organization have written policies and procedures governing the activities of such c					
	and branches to ensure their operations are consistent with the organization's exempt purposes?			10b		
	Has the organization provided a complete copy of this form 990 to all members of its governing boo	ly befo	re filing the form?	11a_	X	-
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.			-	- B	1
12a					X	<u> </u>
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise			12b	X	<u> </u>
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Y	es," de	escribe			
	in Schedule O how this was done	•••••		12c	X	
13	Did the organization have a written whist follower policy?	•••••			X	
14				14_	X	
15	Did the process for determining compensation of the following persons include a review and approve		dependent			1
_	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			1		,
a	The organization's CEO, Executive Director, or top management official			15a	X	
D	Other officers or key employees of the organization			. 15b	X	
16-	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrange:	mort ·-	eith a		1 2	
iva				1		x
h	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluation to ev			16a	.,	
b	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization to evaluate in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization to evaluate in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization to evaluate in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization to evaluate in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization to evaluate in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization to evaluate in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization to evaluate the organization the organization the organization the organization the organization the organiza			"		- 7
				46h		
Sec	exempt status with respect to such arrangements? tion C. Disclosure		***************************************	16b_	<u></u>	<u>'</u>
17	List the states with which a copy of this Form 990 is required to be filed MA					
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-	T (Sect	ion 501(c)(3)s only) availat	10	
	for public inspection. Indicate how you made these available. Check all that apply.	, 10001	.c.i oc i tojtoja oi liy	, availak		
	Own website Another's website X Upon request Other (explain.	in Sch	redule (O)			
19	Describe in Schedule O whether (and if so, how), the organization made its governing documents, co		•	and final	ncial	
	statements available to the public during the tax year.				- 471441	
20	State the name, physical address, and telephone number of the person who possesses the books a	nd rec	ords of the organiz	zation:	-	
	JACOB SAUERBORN - 617-399-3131					
	29 WINTER STREET, BOSTON, MA 02108			-		
23200	6			Forn	990	(2012)

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response to any question in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter 0 in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

(A)	(B)			_ (C)			(D)	(E)	(F)
Name and Title	Average	///		Posi heck i				Reportable	Reportable	Estimated
	hours per	box	, unle	ss per	rson i	is bot	h an	compensation	compensation	amount of
	week		cer an	dad	recto	r/trus	tee)	from	from related	other
	(list any	jecka						the	organizations	compensation
	hours for related	9 9	eg .			sated		organization (W-2/1099;MISC)	(W-2/1099-MISC)	from the organization
·	organizations	ndividual trustee or director	Institutional trustee		æ	Highest compensated Employee		(W2/103041130)		and related
	below	idual	ntion		Key employee	oyee oyee	ы €			organizations
	line)	휼	Instit	Officer	Key	HE				
1) JEROME RUBIN	55.00]			A					
RESIDENT & CEO		X		X	<u> </u>			198,811.	0.	48,023
2) ELLEN SEGAL	1.00	1				V	1	4)		
HAIR		X		X	1/15		<u>(</u>	0.	0.	0
3) MARK B. STEIN	1.00									
TICE CHAIR		X		X		```		0.	0.	0 :
4) CAMPE GOODMAN	1.00			N. Contraction			1			
ICE CHAIR		X		X	W			0.	0.	0
5) DOUGLAS F. NEWMAN	1.00	(Backet)								_
REASURER	4	.XX		X				0.	0.	0
6) RICHARD YANOFSKY	1700					1			_	_
SECRETARY		200	_	X				0.	0.	0
7) RUBEN KLEIN	1.00									•
CHAIR EMERITUS				X			<u> </u>	0.	0.	0
8) ILANA BRAUN	1.00			,						
DIRECTOR	1 00	X	_	<u>_</u> '	-:			0.	0.	0
9) HOWARD A. BRICK	1.00	٠,						_	_	•
DIRECTOR	1.00	X	 			-		0.	0.	0
10) CATHERINE S. BROMBERG	1.00	x						0.	0.	^
DIRECTOR	1.00	_					<u> </u>	U .	U.	0
11) MARNA DOLINGER DIRECTOR	1.00	x						0.	0.	0
12) ROMAN FAYERBERG	1.00	^								
DIRECTOR	1.00	X	ļ				ļ	0.	0.	0
13) PENNY GARVER	1.00	 ^				-			<u> </u>	
DIRECTOR	2.00	x						0.	о.	0
(14) CLAUDIA J. GILMAN	1.00	-		-						
DIRECTOR		x						0.	0.	0
15) MARJORIE GLAZER	1.00	ļ <u></u>				_	_			
DIRECTOR		X						0.	0.	0
(16) ALEX GOLDSTEIN	1.00	1				<u> </u>				
DIRECTOR		x	L					0.	o.	0
(17) RANDALL S. GOLSTEIN	1.00									
DIRECTOR		1x	[l	1	1	0.	0.	0

232007 12-10-12

Part VII Section A. Officers, Directors, (A)	(B)				C)			(D)	(E)		(F)	
Name and title	Average	١		Pos	itior			Reportable	Reportable	l	stimate	ed
	hours per	box	, unle	ss pe	rson	than is bot	h an	compensation	compensation		mount	
•	week			dad	lirecto	or/trus	itee)	from	from related		other	
	(list any	ector						the	organizations		npensa	
	hours for related	5	88			aled		organization	(W-2/1099-MISC)	1	from th	-
•	organizations	ustee	trust		88	Suadu	1	(W-2/1099-MISC)		1 '	ganizat nd relat	
	below	lual t	liona	١.	l de	st con				1	janizati	
	line)	individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	E E			J., 5., 5	,	0.15
(18) JOSEPH GOODMAN	1.00											
DIRECTOR		X						0.	0.			0
(19) STACY GOODMAN	1.00			•				•.				
DIRECTOR		X			L	<u> </u>		0.	0.	ļ		0.
(20) KENNETH J. GREENBERG	1.00											_
DIRECTOR		X			ļ	ļ	<u> </u>	0.	0.			0.
(21) MICHAEL S. GRILL	1.00	┨	}				1	,		1		_
DIRECTOR	4 00	X			<u> </u>	<u> </u>	<u> </u>	0.	0.	·		. 0
(22) RICHARD HELLER	1.00	-			ĺ	Ì	Ì		۾ ا		-	٨
DIRECTOR	1.00	X		1	-	-		0.	0.	+		0
(23) SUSAN HOUSTON DIRECTOR	1.00	\mathbf{x}			1			0.	0.			_0
(24) ROBERT HUGHES	1.00	122		\vdash	1	+				1	-	
DIRECTOR		X					100000	0.	0.			0
(25) WENDY LANDMAN	1.00		-	Г								
DIRECTOR		X	ļ	•			30000	(0).	0.			0
(26) JANE R. MATLAW	1.00			4								
DIRECTOR	·	X		<u> </u>	1			0.	0.		·	0
1b Sub-total			a dina		A	K		198,811.	0.		48,0	
c Total from continuation sheets to P								299,948.	0.		<u>43,1</u>	
d Total (add lines 1b and 1c)								498,759.	0.		<u>91,1</u>	<u>.82</u>
2 Total number of individuals (including	. 95	200	à.	ed a	boy	(e)) W	ho re	eceived more than \$100	0,000 of reportable			
compensation from the organization				<u> </u>							Yes	No
3 Did the organization list any former of	fficationary	unto	, II-					highest companyated a	malause en		163	
line 1a? If "Yes," complete Schedule						-						X
4 For any individual listed on line 1a, is	STATE OF THE PARTY							har companestion from		3	影片	
and related organizations greater that	s \$150 00002/f "Yes			ete	Sch	edul	u Uu b J1	for such individual		4	X	Batta
5 Did any person listed on line 1a receiv	or accompletion ev)) :={(ion :	fron	n an	V LIN	relat	ed organization or indiv	idual for services	- -	1 -	3 44 6
rendered to the organization? If "Yes,	" complete Schedu	le J	for s	uch	per	son				5		X
Section B. Independent Contractors												
1 Complete this table for your five high	est compensated in	dep	ende	ent d	cont	ract	ors t	that received more than	\$100,000 of compens	sation	from	
the organization. Report compensation	on for the calendar	year	end	ing 1	with	or v	/ithir	n the organization's tax	year.			
	N)							(B)		_ 1	(C)	
Name and bus	siness address	N	ON:	E				Description of s	services (Comp	ensatio	on
							_					
									<u> </u>			
												
2 Total number of independent contract	tors (including but	not i	imite	ed to	the	ose i	istec	d above) who received n	nore than	· ·	Ť	1 TO
\$100,000 of compensation from the						0			j.	n		
SEE PART VII, SEC	TION A CON	TΙ	NU.	ΑT	IO	N	SH	EETS		Forn	n 990	(201

A) A) A) A) A) A) A) A)		VOCATION							INC.	04-210	4357
Name and title	Part VII Section A. Officers, Directors,	Frustees, Key E	mple	yee	s, aı	<u>nd F</u>	ligh	est	Compensated Employ	ees (continued)	
Per Week		Average	l (c)		Posi	ition		k A	Reportable	Reportable	Estimated
DIRECTOR		per week (list any hours for related organizations below		-					from the organization	from related organizations	other compensation
1.00 X		1.00	×						0.	0.	0
1.00 X	28) JUDITH OBERMAYER	1.00						-			
30) ERIC RITVO IRECTOR 1.00 X 31) PATT A. STOLL IRECTOR 22) GABE SUNSHINE 1.00 X 33) CANTOR SYEVEN WEISS 1.00 X 34) MICHAEL WINTER 1.00 X 36) ERIN TLYNN-BLAIR 36) ERIN TLYNN-BLAIR 37) CAROL GRADY 1CE PRESIDENT 117,237. 0. 13,97	29) LISA MANSDORF POLLACK	1.00		<u></u>			_	-	-		
31) PATTI A, STOLL IRECTOR 32) GABE SUNSHINE IRECTOR 33) CANTOR STEVEN WEISS 1.00 IRECTOR 34) MICHAEL WINTER IRECTOR 35) JOE ZEFF IRECTOR 36) ERIN FLYNN-BLAIR COO 37) CAROL GRADY ICE PRESIDENT 117,237. 0. 0. 0. 0. 0. 0. 1.00 X 0. 0. 1.00 X 0. 0. 0. 0. 0. 0. 0. 0. 0. 0. 0. 0. 0.	30) ERIC RITVO	1.00		-				_			
32) GABE SUNSHINE IRECTOR IRECTOR 33) CANTOR STEVEN WEISS 1.00 VIRECTOR 34) MICHAEL WINTER VIRECTOR 35) JOE ZEFF 1.00 VIRECTOR 36) ERIN FLYNN-BLAIR OO 37) CAROL GRADY TICE PRESIDENT 1.00 VIRECTOR 1	31) PATTI A. STOLL	1.00						-			
33) CANTOR STEVEN WEISS IRECTOR X 34) MICHAEL WINTER 1.00 IRECTOR X 0. 0. 0. 35) JOE ZEFF 1.00 IRECTOR 36) ERIN FLYNN-BLAIR 00 37) CAROL GRADY ICE PRESIDENT 117,237. 0. 13,97		1.00						<u> </u>			
34) MICHAEL WINTER IRECTOR IRECTOR X 0. 0. 35) JOE ZEFF IRECTOR X 0. 0. 36) ERIN FLYNN-BLAIR OO 37) CAROL GRADY ICE PRESIDENT 117,237. 0. 13,97		1.00						4		0.	· <u></u>
TRECTOR X 0. 0. 35 JOE ZEFF 1.00 X 0. 0.		1.00	X	_	_	Á			0.	0.	(
STRECTOR 36 BRIN FLYNN-BLAIR 50.004 20 182,711. 0. 29,18 37 CAROL GRADY 117,237. 0. 13,97 117,237. 0. 13,97 117,237. 0. 13,97 117,237. 0. 13,97 117,237. 117,237		_	X	_		7		Ś	Ŏ.	0.	
37) CAROL GRADY TCE PRESIDENT 117,237. 0. 29,18 117,237. 0. 13,97	IRECTOR								0.	0.	(
TCE PRESIDENT 117,237. 0. 13,97	:00				X			N.	182,711.	0.	29,18
		55.00		_			X		117,237.	0.	13,97
	·										
		V									
										<u> </u>	
			-					 	-		
			-	_				l			
			-				 				
			-			<u></u>					
Total to Part VII, Section A, line 1c						<u> </u>	<u> </u>		299,948.		43,15

			Check if Schedule O conta	ains a response	to any question	in this Part VIII			
¥	F					(A)	(B)	(C)	(D) Revenue excluded
ň,	ř.			F 7		Total revenue	Related or exempt function	Unrelated business	from tax under
. 3				4 374			revenue	revenue	from tax under sections 512, 513, or 514
ts ts	1	a	Federated campaigns	1a 1 .	163,851.	operation in the second		(4) (4) (4) (4) (4) (4) (4) (4) (4) (4)	
Contributions, Giffs, Grants and Other Similar Amounts	-		Membership dues						The state of the s
۵٤			Fundraising events	1411111111	340,265.	i jiwa y			
T.A			Related organizations		340/103.	1	- F		
0 =		_		1		. الله ا	i de		
Siż		e	Government grants (contribution	, , , , , , , , , , , , , , , , , , , ,		, , ,		i.	' '
iş e			All other contributions, gifts, grant	is, and	006 674	178			
뜮휭			similar amounts not included above		026,674.	7		·	
65			Noncesh contributions included in lines			4 500 500	·	Ÿ	3
<u>0 8</u>		h	Total, Add lines 1a-1f	***************************************		4,530,790.	n qi		2 84
					Business Code		FAGRAND I John	į (
S	2		GOVERNMENT CONT		900099	3,195,084.	3,195,084.		
E S		b	NON-GOVERNMENT	CONTRAC	900099	979,363.	979,363.		
e S		C	OTHER REVENUE		900099	4,738.	4,738.		, , , , , , , , , , , , , , , , , , , ,
Program Service Revenue		d							
S _T		е							<u> </u>
ā		f	All other program service reve	nue			V A		
	L	g	Total, Add lines 2a-2f			4,179,185		Property of	精養 计级
	3		Investment income (including			4:3			
			other similar amounts)			4.812.			4,812.
	4		Income from investment of ta						
	5		Royalties		•		707		
	_		•	(i) Real	(ii) Personal				T
	6	a	Gross rents		X-7				Wan in
	-	b	Less: rental expenses				ļ.	111	
		~	Rental income or (loss)				1	3 8	
		d	Net rental income or (loss)				1 4 ¹⁰		E - 1976/884
	,		Gross amount from sales of	(i) Securities	(i) Other				
	' '	a	assets other than inventory	44,081.	(1)/22/101	1	1		į.
		_	and the second s	44,001.					- B
		D	Less: cost or other basis	4					į i
			and sales expenses				9		. "
	-	C	Gain or (loss)			44 001			44 001
	_	đ	Net gain or (loss)			44,081.	1 1894 8 1 7 80 62 NT		44,081.
Ä	8	а	Gross income from fundraisin						
evenue			including \$340,2	07/8/197			7. P.		
é			contributions reported on line						, 1, 1
Other Re			Part IV, line 18	a		. 2 da	1		
듄		b	Less: direct expenses		140,372	4	1	24.4	
_	İ	C	Net income or (loss) from fund	draising events	>	-59,372.		<u> </u>	-59,372.
	9	а	Gross income from gaming ad			;			, K
			Part IV, line 19			1:			· · · · · · · · · · · · · · · · · · ·
		b	Less: direct expenses	b	·L	対に 事でも / 300	2.		B Kr . A.
		C	Net income or (loss) from gan	ning activities .	<u></u>				
	10	а	Gross sales of inventory, less	returns				P	
			and allowances	a	ı <u> </u>	Jag "			
		b	Less: cost of goods sold		l .			3. \$2.39	
			Net income or (loss) from sale						
			Miscellaneous Revenu		Business Code	· Mili i Mi	и 24° (д. 14°	ko so a ma	1 1
	11	а							-
		b							
		C							
		d	All other revenue						
	1	e	Total. Add lines 11a-11d					ing the graph of t	PROPERTY OF S
	12		Total revenue. See instructions.			8,699,496.	4,179,185.	0.	
2320									Form 990 (2012)

Part IX Statement of Functional Expenses

Sectio	on 501(c)(3) and 501(c)(4) organizations must com Check if Schedule O contains a respon			mplete column (A).	
	ot include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
	Grants and other assistance to governments and			- gonora expenses	
	organizations in the United States. See Part IV, line 21			1 / 1	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
2	Grants and other assistance to individuals in			E E E E E E E E E E E E E E E E E E E	
	the United States. See Part IV, line 22	21,346.	21,346.		
3	Grants and other assistance to governments,	' '	- -		*
	organizations, and individuals outside the		•		· ·
	United States. See Part IV, lines 15 and 16				1 ()
4	Benefits paid to or for members	·	·		
	Compensation of current officers, directors,				
	trustees, and key employees	418,551.	4,280.	378,916.	35,355
6	Compensation not included above, to disqualified	•			
	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)	· · · · · · · · · · · · · · · · · · ·	. <u></u>		·
7	Other salaries and wages	5,119,021.	4,344,628.	540,425.	233,968
8	Pension plan accruals and contributions (include				
	section 401(k) and 403(b) employer contributions)	· :			
9	Other employee benefits	738,857.	601,770	103,257.	33,830
10	Payroll taxes	487,777.	<i>3</i> 95,813.	67,624.	24,340
11	Fees for services (non-employees):				
а	Management		A STATE OF THE STA		
b	Legal				
¢	Accounting	61,041		61,041.	<u> </u>
d	Lobbying	53,000			53,000
ę	Professional fundraising services. See Part IV, line 17			A CHATA	
f	Investment management fees				
g	Other. (If line 11g amount exceeds 10% of line 25,				
	column (A) amount, list line 11g expenses on Sch O.)	320,120		55,725.	<u>10,329</u>
12	Advertising and promotion	331.	11,616.	295.	420
13	Office expenses				
14	Information technology	138,397	90,577.	28,934.	18,886
15	Royalties				
16	Occupancy	674,541.		61,009,	18,988
17	Travel	35,534.	28,132.	4,703.	2,699
18	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	77,463.		23,200.	<u>16,446</u>
20	Interest	15,122.	15,122.		
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	7,829.		2,838.	52
23	Insurance	34,596.	# 7 seculture 9 97.5	34,596.	1 V 10
24	Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24e. If line	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$		ķ,	3
	24e amount exceeds 10% of line 25, column (A)				· · · · · · · · · · · · · · · · · · ·
	amount, list line 24e expenses on Schedule O.)	*	0.5.445	1 AV 100	<u> 3 0.</u>
	CLIENT EXPENSES	96,417.		2 500	
b	SUPPLIES	94,703.		2,628.	3,709
C	EQUIPMENT RENTAL/MAINT.	75,840.		7,417.	2,094
d	TELEPHONE	56,297.		10,511.	1,665
	All other expenses	96,654.			47,620
25	Total functional expenses. Add lines 1 through 24e	8,635,437.	6,726,959.	1,405,077.	503,401
26	Joint costs. Complete this line only if the organization		,		
	reported in column (B) joint costs from a combined				•
	educational campaign and fundraising solicitation.				
	Check here if following SOP 98-2 (ASC 958-720)		<u> </u>	<u> </u>	Form 990 (201

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Form 990 (2012)
Part X Balance Sheet

- CLI	78/2	Check if Schedule O contains a response to any question in this Part X			
		SHOULD COMMENTE & 183PONSE to any question in this Part A	(A)		(B)
			Beginning of year		End of year
	1	Cash - non-interest-bearing	152,891.	1	82,950.
	2	Savings and temporary cash investments		2	1,306,728.
		Pledges and grants receivable, net		3	2,319,727.
		Accounts receivable, net		4	809,585.
		Loans and other receivables from current and former officers, directors,	57 A 11 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1		W 11
	•	trustees, key employees, and highest compensated employees. Complete		A Part of the Part	Service Company
		Part II of Schedule L	,,	5	
ı	6	Loans and other receivables from other disqualified persons (as defined under	r # 11		
- 1		section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contribution	ng 🕴 🤺 🧏	, ,	-
		employers and sponsoring organizations of section 501(c)(9) voluntary			
		employees' beneficiary organizations (see instr). Complete Part II of Sch L		6	
}	7	Notes and loans receivable, net		7	46,852.
10001	8	Inventories for sale or use		8	
`	9	Prepaid expenses and deferred charges	119,454.	9	124,243
	10a	Land, buildings, and equipment: cost or other		7.4	\$ 4 4 P
		basis. Complete Part VI of Schedule D 10a 865,71	9.	\$	t <u>!</u>
	b	Less: accumulated depreciation 10b 843,18		10c	22,538.
	11	investments - publicly traded securities		11	== / 5 5 5
	12	Investments - other securities. See Part IV, line 11	1,362,496.	12	1,500,972.
- [13	Investments - program-related. See Part IV, line 11	Company of the compan	13	1/300/3/20
- 1	14	Intangible assets		14	
	15	Other assets. See Part IV, line 11	240,419.	15	316,417
	16	Total assets. Add lines 1 through 15 (must equal line 34)	6,266,036.	16	6,530,012
\dashv	17	Accounts payable and accrued expenses	457,921.	17	479,484
	18	Grants payable	I JI,J21•	18	<u> </u>
i	19	Deferred revenue	145,280.	19	92,108
	20	Tax-exempt bond liabilities	143,200.	20	22,200
	21	Escrow or custodial account liability. Complete Paid Nort Schedule ID	*	21	
Liabilities	22	Loans and other payables to current and former officers directors undetens,		3 7	IN FRANCE
	22	key employees, highest compensate demployees, and disqualified persons.	e la	· ·	
				20	. i . A 4 &.
	20			22	
- 1	23			23	<u> </u>
	24	Unsecured notes and loans payable to immediate third parties Other liabilities (including federal income tax, payables to related third		24	
- }	25	parties and other liabilities set included parties and other liabilities set included the s			
-		parties, and other liabilities not included on Unes 17,24). Complete Part X of	E11 06F		621 402
- 1	^~	Schedule D			621,403
	26	Total liabilities, Add lines 17 through 25	1,115,066.	26	1,134,335
		Organizations that follow SFAS 117 (ASC 958), check here X and			
Net Assets of Fund Balances	~-	complete lines 27 through 29, and lines 33 and 34.	1 747 122		1 05/ /01
	27	Unrestricted net assets		1	1,854,481
ก็	28	Temporarily restricted net assets	16 534	28	3,466,002 16,534
	29	Permanently restricted net assets	16,534.	29	10,034
Ĕ		Organizations that do not follow SFAS 117 (ASC 958), check here			
5	00	and complete lines 30 through 34.		'	t
Set	30	Capital stock or trust principal, or current funds		30	
8	31	Paid-in or capital surplus, or land, building, or equipment fund		31	
	32	Retained earnings, endowment, accumulated income, or other funds		32	F 220 040
-	33	Total net assets or fund balances	5,150,970. 6,266,036.		5,337,017 6,530,012
I	34	Total liabilities and net assets/fund balances			

	990 (2012) JEWISH VOCATIONAL SERVICE, INC.	04-21	043 <u>57</u>	Pag	e 12
Par	T XI Reconciliation of Net Assets			-	
	Check if Schedule O contains a response to any question in this Part XI				
•					
1	Total revenue (must equal Part VIII, column (A), line 12)	1	8,69		
2	Total expenses (must equal Part IX, column (A), line 25)	2	8,63	<u>5,4</u> :	<u> 37.</u>
3	Revenue less expenses. Subtract line 2 from line 1	. 3	6	4,0	<u>59.</u>
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	5,15		
5	Net unrealized gains (losses) on investments	5	12	1,9	88.
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain in Schedule O)	9			0.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33,				
	column (B))	10	5,33	7,0	<u>17.</u>
Pa	t XIII Financial Statements and Reporting				
	Check if Schedule O contains a response to any question in this Part XII		<u></u>		
	· · · · · · · · · · · · · · · · · · ·			Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other		William Co.	٠.	
	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule	Ο.			!
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		X
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	l on a		T :	1 4 1
	separate basis, consolidated basis, or both:		2 =		
	Separate basis Consolidated basis Both consolidated and separate basis			1945	la a
b	Were the organization's financial statements audited by an independent accountant?		2b	X	
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate	e basis,			
	consolidated basis, or both:		ja 1		· .
	X Separate basis Consolidated basis Both consolidated and separate basis		40 mg/s/2000		
C	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	e audit,	3	. !	
	review, or compilation of its financial statements and selection of an independent accountant?		2c	X	L
	If the organization changed either its oversight process of selection process during the tax year, explain in Sch	edule O.	4 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	ţ.	
3a	As a result of a federal award, was the organization required to undergo an audit organizations as set forth in the Si				
	Act and OMB Circular A-133?		3a	X	
b	if "Yes," did the organization undergo the required auditorial did not undergo the req	ired audit			
	or audits, explain why in Schedule O and describe any steps taken to rundergo such audits	· •••••••	3b_	X	<u> </u>
		,	Form	990	(2012)

SCHEDULE A

(Form 990 or 990-EZ)

Public Charity Status and Public Support Complete if the organization is a section 501(c)(3) organization or a section

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

Name of the organization

4947(a)(1) nonexempt charitable trust. ➤ Attach to Form 990 or Form 990-EZ. ➤ See separate instructions. Inspection [

Name of t	he organizati	on						E	mployer	identification	on nun	nber
		JEWISH	VOCATIONAL S	ERVIC	E, IN	<u>c</u>			0	4-2104	<u>357</u>	
Part I	Reason	for Public Char	ity Status (All organiz	ations mus	st complet	e this part	.) See inst	ructions.				
The organ 1	A church, con A school des A hospital or	nvention of churcher cribed in section 17 a cooperative hospi search organization	because it is: (For lines 1 s, or association of churc (O(b)(1)(A)(ii). (Attach Sci tal service organization operated in conjunction	ches desci hedule E.) described i	ribed in se in section	ction 170 170(b)(1)((b)(1)(A)(i) (A)(iii).		ii). Enter 1	the hospital'	s nam	θ,
5	•		benefit of a college or ur	niversity ov	uned or or	erated by	a govern	mental uni	it describ	ed in		
6 7 X	section 170 A federal, sta	(b)(1)(A)(iv). (Comple te, or local governm	-	t described	d in sectio	n 170(b)(1)(A)(v).				ribed ir	า
8 <u> </u>	section 170(A community An organizati activities rela	b)(1)(A)(vi). (Comple trust described in s on that normally rec ted to its exempt fu		(Complete 1/3% of its in exception	Part II.) support frons, and (2	rom contil	outions, m than 33 1	nembershi	p fees, a	nd gross rec	eipts f	from ment
10	An organizati An organizati	on organized and o	e Part III.) perated exclusively to te perated exclusively for that ations described in sections.	ne benefit (ofato perfo	im the fur	nctions of	or to carr				or
e	describes the a Type I By checking foundation m	e type of supporting b Ty this box, I certify the anagers and other t	organization and comple	ete lines il. ype III - Fui controlled y suppoite	flethrough nctionally i directly to d organiza	ilijh. integrated r indirectly itions desc	by one or	Typ r more dis	e III - Nor qualified	n-functionall persons oth	y integ er tha	
g	supporting o Since Augus	rganization, check tl t 17, 2006, has the c	VALUE OF A	y gift or c	entinbution	from any	of the follo	owing per			Yes	No
	(ii) A family	member of a perso	uppointed organization? n described in (i) above? n personidescribed in (i) (9 7					11a(ii)		<u> </u>
h			about the supported of									
	of supported anization	(ii) EIN	(described on lines 1-9 above or IRC section		organization sted in your document?	organizat	ion in col.	(vi) k organizati (i) organiz U.S	on in col. ! red in the !	(vii) Amount sup	of mor	netary
			(see instructions))	Yes	No	Yes	No	Yes	No			
												
_									,			
				-				ļ. <u> </u>				
Total		is an analysis of the state of		3	# 1/8/4 # 1/8/4 # - 8			100 August				

Form 990 or 990-EZ.

LHA For Paperwork Reduction Act Notice, see the Instructions for

Schedule A (Form 990 or 990-EZ) 2012

Schedule A (Form 990 or 990-EZ) 2012 JEWISH VOCATIONAL SERVICE, INC. 04-2104357 Page 2

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	tion A. Public Support			·			
Çale	ndar year (or fiscal year beginning in)	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) 2012	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")	3415044.	4042769.	2965681.	3678736.	4530790.	18633020.
2	Tax revenues levied for the organ-		, .				
	ization's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to				ļ		
	the organization without charge		<u>,, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,</u>				
4	Total. Add lines 1 through 3	3415044.	4042769.	2965681.	3678736.	4530790.	18633020.
5	The portion of total contributions				20 m	AN THE STATE OF TH	
	by each person (other than a						
	governmental unit or publicly		a n	1			
	supported organization) included	i. i	<u> </u>	, , 4			
	on line 1 that exceeds 2% of the	. 1	Wg i			10	
	amount shown on line 11,	**************************************	2	el i		1 (
	column (f)		,	Uli			5005021.
	Public support. Subtract line 5 from line 4.		1 44.	4-3-3		10 T	<u>13627999.</u>
	ction B. Total Support					<u>-</u>	
Cale	ndar year (or fiscal year beginning in) ►	(a) 2008	(b) 2009	4.4(6)2010\	(a) 201a	(e) 2012	(f) Total
7	Amounts from line 4	3415044.	4042769	2965681.	3678736.	4530790.	18633020.
8	Gross income from interest,						
	dividends, payments received on		No.				ļ
	securities loans, rents, royalties						
	and income from similar sources	22,024.	4.7,715 .	16,478.	8,249.	4,812.	59,278.
9	Net income from unrelated business						
	activities, whether or not the				٠.		ļ
	business is regularly carried on	AND DESCRIPTION OF THE PARTY OF	VIII.			<u> </u>	
10	Other income. Do not include gain				<u>.</u>		
	or loss from the sale of capital						
	assets (Explain in Part IV.)	2 - 3 - 3 - 3 - 3 - 3		, da sweet in ea	II. Salar in the S	anti- no l'income	
11	Total support. Add lines 7 through 10	No.		48.767 (A)			18692298.
12	Gross receipts from related activities,	etc. (859 instructi	ons)			12 22	<u>,812,132.</u>
13	First five years. If the Form 990 is for		lilist, second, thir	d, fourth, or fifth to	ax year as a sectio	n 501(c)(3)	. —
Sec	organization, check this box and storetion C. Computation of Publ		rcentage				P
	Public support percentage for 2012 (column (f))	<u></u>	14	72.91 %
	Public support percentage from 2011						74.76 %
	33 1/3% support test - 2012. If the						
	stop here. The organization qualifies	_				•	
b	33 1/3% support test - 2011. If the						
	and stop here. The organization qual	ifies as a publicly :	supported organiz	ation			
17a	10% -facts-and-circumstances tes						
	and if the organization meets the "fac	ts-and-circumstan	ces" test, check tl	his box and stop h	nere. Explain in Pai	t IV how the orgal	nization
	meets the "facts-and-circumstances"						
b	10% -facts-and-circumstances tes						
	more, and if the organization meets the	he "facts-and-circu	ımstances" test, c	heck this box and	stop here. Explain	in Part IV how the	9
	organization meets the "facts-and-circ						
18	Private foundation. If the organization	n did not check a	box on line 13, 16	a, 16b, 17a, or 17b	b, check this box a	nd see instruction	ıs ► 🔲
			and the second of the second		Sche	dule A (Form 990	or 990-EZ) 2012

Schedule A (Form 990 or 990 EZ) 2012 Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

	Sec	tion A. Public Support						
Circles, grants, contributions, and membranity flows received, (Do not include any Yunusual grants, 1) Circles respitation admissions, manchundles acid or services per formed, or facilities furnished in any activity that is related to the organization is accessing typically and the contribution of the congularization is accessing typically and the congularization is accessing typically and the congularization is accessing typically and the congularization is accessing the congularization is accessing the congularization in the congularization without charge in the congularization of the discussion of the congularization without charge in the congularization of the congularization with the congularization with the congularization of the congularization with the congularization with the congularization of the congularization with the congularization of the congularization with the congularization of Public Support Percentage 12 Other income, Do not including pairs of the congularization of the congulari	Cale	ndar year (or fiscal year beginning in) 📂	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) 2012	(f) Total
memberahip fees recolved, (Do not included any humanian and any activity humanian grants of a diminishment of the control of t	1	Gifts, grants, contributions, and						
2 Cocea racepts from admissions, marchandles and of sarvices performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose of Cocea recepts from activities that are not an unrelated trade or business under section 513 1 Tax revenues levied for the organization's broadfand either paid to or expended on its behalf 5 The value of services or facilities furnished by a governmental unit to the organization without charge 6 Total. Add lines 1 through 5 7 a Amounts included on lines 1, 2, and 3 received from disqualified persons 5 amenate histories of the services or facilities furnished by a governmental unit to the organization without charge 6 Total. Add lines 1 through 5 7 a Amounts included on lines 1, 2, and 3 received from disqualified persons but executed the services or the servic		_						
2 Cocea racepts from admissions, marchandles and of sarvices performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose of Cocea recepts from activities that are not an unrelated trade or business under section 513 1 Tax revenues levied for the organization's broadfand either paid to or expended on its behalf 5 The value of services or facilities furnished by a governmental unit to the organization without charge 6 Total. Add lines 1 through 5 7 a Amounts included on lines 1, 2, and 3 received from disqualified persons 5 amenate histories of the services or facilities furnished by a governmental unit to the organization without charge 6 Total. Add lines 1 through 5 7 a Amounts included on lines 1, 2, and 3 received from disqualified persons but executed the services or the servic		include any "unusual grants.")		1	1			
merchandles acid or services per formed, or facilities familiated in any activity that is related to the organization structure purpose of the construction of the con	2				,	<u></u>		
any activity that is related to the organization is tax-exampt purpose of consistent of the constitution is tax-exampt purpose of consistent and consistent are not an unrelated trade or thus interest under section 513 1 Tax revenues levided for the organization of section 513 1 Tax value of services or facilities furnished by a governmental unit to the cognization without charge of the consistent of the cognization without charge of the consistent of the cognization without charge of the cognization without charge of the cognization of the cognization of the cognization without charge of the cognization of the c	_		Ì	1				
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or expended on its behalf 5. The value of services or facilities turnished by a governmental unit to the organization without charge 6. Total, Add lines 1 through 5. 7a Amounts included on lines and 7 developed to Amounts included on lines and 7 developed to home the developed on lines and 7 developed to home the developed on lines and 7 developed to home the developed on lines and 7 developed to home the developed on lines and 7 developed to home the developed on lines and 7 developed to home the developed on lines and 7 developed to home the developed on the sea of the service to home the developed on the sea of the service to home the developed on the sea of the service section B. Total Support Calendar year (or fiscal year beginning in) 7a Amounts from line 6 7b Gross income from interest, dividents, payments received on securities bans, rents, royalties and income from similar sources b Unrested business taxable income (less section 5.1 fit taxes) from businesses acquired after June 30, 1975 • Add lines 10s and 10b. 1Net income from interest, dividents, payments received on securities loans, rents, royalties and income from similar sources b Unrested business taxable income (less section 5.1 fit taxes) from businesses acquired after June 30, 1975 • Add lines 10s and 10b. 1Net income from interest dividents, payments received on securities not included in line 10b, whather on the developed on securities not included in line 10b, whather on the seale of capital assets (Explain in Part IV.) 3 Total support percentage for 2012 (line 8 column (f) divided by line 13, column (f)) 15 Public support percentage for 2012 (line 8 column (f) divided by line 13, column (f)) 16 9 17 Investment income percentage for 2012 (line 10b, column (f) divided by line 13, column (f)) 18 one of the second of the second on the 10b, and line 15 is more than 33 1/3%, and line 17 is not m	4	Tax revenues levied for the organ-		ļ				
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the organization without charge 6 Total Add lines 1 through 5 7 a Amounts included on lines 1, 2, and 3 received from disqualified persons by Amounts before disqualified persons by Amounts believed of those and a received town other than disqualified persons but concept the guester of 5,000 and 7 is of the amount on line 18 or the year c Add lines 7 and 7 b 8 Public support Substitute 7 that lists Section B. Total Support Callendar year (of fisal year beginning in) 9 Amounts from line 6 10a Gross income from interest, dividends, payments received on securities boars, enter, royalities and income from similar sources b Unrelated business taxable income (less section 511 taxes) from businesses activities not included in line 10b, whether or not the business is regularly carried on 12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.) 13 Total support percentage from 2011 Schedule A, Part III, line 15 9 Fublic support percentage from 2011 Schedule A, Part III, line 15 16 Public support percentage from 2011 Schedule A, Part III, line 17 18 3 1/3% support tests – 2012, if the organization id inter other kines or line 16 is nore than 33 1/3%, and line 17 is not more than 33 1/3% support tests – 2011, life the organization id into check the box on line 14, and line 16 is more than 33 1/3%, and line 17 is not or line 18 is not more than 33 1/3%, check this box and stop here. The organization uptiles appropriation of interest of the organization id into check to box on line 14, and line 16 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization Private foundation. If the organization id into check to box on line 14, 18, or 199, check this box and stop here. The organization qualifies as a publicly supported organization.	v						1	
6 Total. Add lines 1 through 5		. •	1	[
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SCHEDULE C (Form 990 or 990-EZ)

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

2012

pen to Public Inspection

Department of the Treasury Internal Revenue Service ➤ Complete if the organization is described below. ➤ Attach to Form 990 or Form 990-EZ. ➤ See separate instructions.

If the organization answered "Yes," to Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes," to Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(n)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes," to Form 990, Part IV, line 5 (Proxy Tax), or Form 990-EZ, Part V, line 35c (Proxy Tax), then

Section 501(c)(4), (5), or (6) organizations: Complete Part III.			
Name of organization		Emple	oyer identification number
JEWISH VOCATIONAL SERVIC	E, INC.		04-2104357
Part I-A Complete if the organization is exempt unde	r section 501(c)	or is a section 527 or	rganization.
Provide a description of the organization's direct and indirect political Political expenditures Volunteer hours Part I-B Complete if the organization is exempt under		▶ \$	
1 Enter the amount of any excise tax incurred by the organization under			
2 Enter the amount of any excise tax incurred by organization manager	s under section 4955	▶ \$	
3 If the organization incurred a section 4955 tax, did it file Form 4720 for	or this vear?		Yes No
4a Was a correction made?			Yes No
h If "Yes." describe in Part IV.			
Part I-C Complete if the organization is exempt unde	CLEAR CONTRACTOR	<u> </u>	
1 Enter the amount directly expended by the filing organization for sec			
2 Enter the amount of the filing organization's funds contributed to other			
exempt function activities		▶\$	
3 Total exempt function expenditures. Add lines 1 and 2. Enter here an			
line 17b Did the filing organization file Form 1120-PolLifer this year?			Yes No
5 Enter the names, addresses and employer identification number (Ei) made payments. For each organization listed, enter the amount paid contributions received that were promptly and directly delivered to a political action committee (PAC). If additional space is needed, provide	from the filing organi separate political org	zation's funds. Also enter th panization, such as a separa	
(a) Name	(c) EIN	(d) Amount paid from filing organization's funds. If none, enter -0	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization. If none, enter -0
·			
-			
For Paperwork Reduction Act Notice, see the Instructions for Form 99	90 or 990-E Z .	Schedule C	(Form 990 or 990-EZ) 2012

232041 01-07-13

Schedule C (Form 990 or 990-EZ) 2012 JEW Part II-A: Complete if the organiz	ISH VOCATIONAL SERVICE, ation is exempt under section 501(c)	INC.)(3) and filed F	04-2 orm 5768	2104357 Page 2
(election under section				ne, address, EIN,
_ _	xcess lobbying expenditures).			•
. —	necked box A and "limited control" provisions a	nplv.		
Limits on	Lobbying Expenditures s" means amounts paid or incurred.)		(a) Filing rganization's totals	(b) Affiliated group totals
1a Total lobbying expenditures to influence	public opinion (grass roots lobbying)			<u> </u>
	a legislative body (direct lobbying)			
	a and 1b)	l l		
	l lines 1c and 1d)			<u> </u>
f Lobbying nontaxable amount. Enter the	amount from the following table in both columns	s		that it
If the amount on line 1e, column (a) or (b) is	The lobbying nontaxable amount is:	<u> </u>	a (#)	
Not over \$500,000	20% of the amount on line 1e.		# #	
Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over	\$500,000.		\$
Over \$1,000,000 but not over \$1,500,00				i i
Over \$1,500,000 but not over \$17,000,0				, ;
Over \$17,000,000	\$1,000,000.	11,3003000.		\$" <u>"</u>
Over \$17,000,000	\$1,000,000.			
		WATER A		
g Grassroots nontaxable amount (enter 25	713 A 180			
h Subtract line 1g from line 1a. If zero or le	ss, enter -0-	\		
i Subtract line 1f from line 1c. If zero or le				
j If there is an amount other than zero on	either line 1h or line 1i, did the organization file F	Form 4720		
reporting section 4911 tax for this year?				Yes No
column	4-Year Averaging Period Under Section is that made a section 501(h) election do not his below. See the instructions for lines 2a through the section of the	have to complete ough 2f on page 4		
Calendar year (or fiscal year beginning in)	(a) 2009 (b) 2010 (c)) 2011	(d) 2012	(e) Total
2a Lobbying nontaxable amount			2	
b Lobbying ceiling amount (150% of line 2a, column(e))		A Section Control of the Control of		
c Total lobbying expenditures				
d Grassroots nontaxable amount				
e Grassroots ceiling amount				:
(150% of line 2d, column (e))		1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	ii I	
(13070 Of title 24, COMITH (e))		1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1		1
& Connected labels down and additional				
f Grassroots lobbying expenditures				·

Schedule C (Form 990 or 990-EZ) 2012

Schedule C (Form 990 or 990-EZ) 2012 JEWISH VOCATIONAL SERVICE, INC. 04-2104357 Page 3 Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

For e	ach "Yes," response to lines 1a through 1i below, provide in Part IV a detailed description	(4	а)	(b)
	o lobbying activity.	Yes	No	Amount
1 a	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of: Volunteers?	A States		La controller
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?	X	77	
	Media advertisements?		X	
u	Mailings to members, legislators, or the public?		X	
•	Publications, or published or broadcast statements?		X	
'	Grants to other organizations for lobbying purposes? Direct contact with legislators, their staffs, government officials, or a legislative body?	x	A	58,247.
9	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		· X	20,24.
			X	
i	Other activities? Total. Add lines 1c through 1i			58,247.
9a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?	80 H F	X	The second secon
	If "Yes," enter the amount of any tax incurred under section 4912	1 (1-15- 4 (1 4)	- A	11 1 11 1
	If "Yes," enter the amount of any tax incurred by organization managers under section:4912			
	If the filling organization incurred a section 4912 tax, did it file Form 4720 for this year?	5 VA.	igh	
	t III-A Complete if the organization is exempt under section 501(c)(4), section	on 501(c)	(5), or se	
<u> </u>	501(c)(6).			
		7		Yes No
1	Were substantially all (90% or more) dues received nondeductible by members?		1	
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?		2	-
3	Did the organization agree to carry over lobbying and political expenditures from the prior year?		3	
Par	t III-B Complete if the organization is exempt under section 501(c)(4), section			
	501(c)(6) and if either (a) BOTH Partill A, lines 1 and 2, are answered answered "Yes."	"No," O	R (b) Pari	t III-A, line 3, is
1	Dues, assessments and similar amounts from members		1	
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenditures)	cal	A STATE	
	expenses for which the section 527(f) axiwas paid).		AL C	. '
а	Current year	********	2a	
b	Carryover from last year	********	2b	
C				
3	Aggregate amount reported in section 6033(e)(ii)(A) notices of nondeductible section 162(e) dues		3	
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the exc		1	
	does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and p	oolitical		
	expenditure next year?		4	<u> </u>
5	Taxable amount of lobbying and political expenditures (see instructions)		5	
Par	Control of the contro			<u> </u>
	plete this part to provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part I-C, line 6; Part I-C,	art II-A (affili	iated group	list); Part II-A, line 2;
	Part II-B, line 1. Also, complete this part for any additional information.			
PAI	RT II-B, LINE 1, LOBBYING ACTIVITIES:			
mili i	ADCANTTANTON DATE AND THEATHIRD BOD TORRATIO GROW	MBOTO.	DI ANT	NG X X X TO
<u>T 1111</u>	E ORGANIZATION PAID ADS VENTURES FOR LOBBYING, STRA	TEGIC	PLANT	NG AND
a c	SISTANCE IN CONNECTING WITH POTENTIAL PARTNERS TO F	THE COUNT	D 100 0	DECTRIC
TO,	SIBILANCE IN COMMECTING WITH FOIRMITAL PARTNERS TO R	ESPUN.	U 1U 5	PECIFIC
विष	DERAL FUNDING OPPORTUNITIES; THIS INCLUDED THEIR SE	ADTNC	TNFOD	MATT ON
<u>- 111</u>	SHOW TONDING CITCATONITIES, THIS INCHOOSES THEIR DE	MILLING	INFOR	MULTON
FRO	OM DISCUSSIONS WITH SOME LEGISLATORS, BUT PRIMARILY	STAF	f in T	HE
EX.	CUTIVE BRANCH (DEPARTMENT OF LABOR). ON THE STATE			
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chedule C (Form 990 or 990 EZ) 2012 JEWI Part IV Supplemental Information	SH VOCATIONAL	SERVICE, INC.	04-2	104357 Page
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SCHEDULE D

(Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ➤ Attach to Form 990. ➤ See separate instructions.

OMB No. 1545-0047 Open to Public

Inspection

Name of the organization JEWISH VOCATIONAL SERVICE, INC. 04-2104357

Employer identification number

Par	t 📳 Organizations Maintaining Donor Advise	d Funds or Other Similar Fund	s or Accounts. Complete if the
	organization answered "Yes" to Form 990, Part IV, line		
		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate contributions to (during year)	·	
3	Aggregate grants from (during year)		
4	Aggregate value at end of year		
5	Did the organization inform all donors and donor advisors in	writing that the assets held in donor advi	sed funds
	are the organization's property, subject to the organization's	exclusive legal control?	Yes No
6	Did the organization inform all grantees, donors, and donor a	dvisors in writing that grant funds can be	used only
	for charitable purposes and not for the benefit of the donor of	or donor advisor, or for any other purpose	e conferring
			Yes No
Pa	till Conservation Easements. Complete if the org	ganization answered "Yes" to Form 990,	Part IV, line 7.
1	Purpose(s) of conservation easements held by the organization	ion (check all that apply).	
	Preservation of land for public use (e.g., recreation or e	education) Preservation of an hi	storically important land area
	Protection of natural habitat	Preservationiona cer	tified historic structure
	Preservation of open space		
2	Complete lines 2a through 2d if the organization held a quali	fied conservation contribution in the form	of a conservation easement on the last
	day of the tax year.		
			Held at the End of the Tax Year
а	Total number of conservation easements		
b	Total acreage restricted by conservation easements		
¢	Number of conservation easements on a certified historic str	ructure included in (a)	2c
ď	Number of conservation easements included in (c) acquired	after 8/1.7/06, and inot on a historic struc	ture
	listed in the National Register		2d
3	Number of conservation easements modified, transferred re-	leased, extinguished, orterminated by th	e organization during the tax
	year ▶		
4	Number of states where property subject to conservation lea	sement is located >	w.,
5	Does the organization have a written policy regarding the pe		
	violations, and enforcement of the consentation easements	t holds?	Yes No
6	Staff and volunteer hours devoted to monitoring, inspecting		
7	Amount of expenses incurred in monitoring inspecting, and		
8	Does each conservation easement reported on line 2(d) also	e satisfy the requirements of section 17	0(h)(4)(B)(i)
	and section 170(h)(4)(B)(ii)?	, 	
9	In Part XIII, describe how the organization reports conservat	ion easements in its revenue and expens	e statement, and balance sheet, and
	include, if applicable, the text of the footnote to the organiza	tion's financial statements that describes	s the organization's accounting for
(D)	conservation easements.	7.4. k. l. P	
Ha	Organizations Maintaining Collections of Company (1)		otner Similar Assets.
	Complete if the organization answered "Yes" to Form		
1a	If the organization elected, as permitted under SFAS 116 (As	-	
	historical treasures, or other similar assets held for public ex		ance of public service, provide, in Part XIII,
	the text of the footnote to its financial statements that descr		
Ь	If the organization elected, as permitted under SFAS 116 (Af		
•	treasures, or other similar assets held for public exhibition, e	ducation, or research in furtherance of pi	ublic service, provide the following amounts
	relating to these items;		
	(i) Revenues included in Form 990, Part VIII, line 1		
_	(ii) Assets included in Form 990, Part X		
2	If the organization received or held works of art, historical tre		al gain, provide
	the following amounts required to be reported under SFAS 1		
a	Revenues included in Form 990, Part VIII, line 1		
þ	Assets included in Form 990, Part X		> \$

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Schedule D (Form 990) 2012

Part VII Investments - Other Securities. See	Form 990, Part X, line 1:	2.		
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of va	aluation: Cost or end	l-of-year market value
(1) Financial derivatives				
(2) Closely-held equity interests	· · · · · · · · · · · · · · · · · · ·		-	
(3) Other				
(A) JEWISH COMMUNITY				
(B) ENDOWMENT POOL, THROUGH		 		
(C) COMBINDED JEWISH				
(D) PHILANTHROPIES	1,500,972	END-OF-Y	EAR MARKET	VALUE
(E)	270007272	, LINE OF E.		1111011
(F)			·	
(G)	· · · · · · · · · · · · · · · · · · ·			
(H)				
(1)	· · · · · · · · · · · · · · · · · · ·			
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.)	1,500,972			
Part VIII Investments - Program Related. Se	e Form 990 Part Y line		h tir den die E	Sitter At The
(a) Description of investment type	(b) Book value		aluation: Cost or end	l-of-year market value
(1)	(2)	(c) monitor or m		- Joseph Marite - Land
(2)	<u></u>	 		
(3)				
	· · · · · · · · · · · · · · · · · · ·			<u> </u>
(4)	*			
(5)				
(6)			<u> </u>	
(7)			**	
(8)		- Contract Contract	<u> </u>	
(9)				
(10)				
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.)	45			
	Description	<u> </u>		(b) Book value
	Dearning Comment			(b) BOOK Value
(1)	A CONTRACTOR OF THE CONTRACTOR			
(2)	VIII N			
(3)		<u> </u>	·····	
(4)	7			
(5)				
(6)				
(7)		· · · · · · · · · · · · · · · · · · ·		
(8)				. , .
(9)				
(10)				
Total. (Column (b) must equal Form 990, Part X, col. (B) line [Part X] Other Liabilities. See Form 990, Part X,	<u> </u>	***************************************	·····	
() Description of Kalaman	line 25.	(b) Book value	7	- 5 Ws 1
		(D) BOOK VAIGE	Ť !	
(1) Federal income taxes				200 PER 100 PE
(2) DUE TO COMBINED JEWISH		222 646		
(3) PHILANTHROPIES		233,646.	3	
(4) SECT. 457 PLAN OBLIGATION	<u> </u>	<u>276,324.</u>	1	
(5) LOAN LOSS RESERVE	CORDA	35,500.	4 2 4	N N AN
	COBRA	1 050	- I	
(7) COVERAGE	TET ONC	1,850.		
(8) SCHOLARSHIP FUND DISTRIBU	TTONS	74,083.	ļ ^t	
(9)			t of	
(10)		 	ii F	
(11)		C04 (00	, g	
Total. (Column (b) must equal Form 990, Part X, col. (B) lin	e 25.)	621,403.	1 1 1 1	· : []

2. FIN 48 (ASC 740) Footnote. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII.

Schedule D (Form 990) 2012

Schedule D (Form 990) 2012

2 Schedule I (Form 990) (2012) Employer identification number 04-2104357 Open to Public OMB No. 1545-0047 2012 Inspection (h) Purpose of grant or assistance X Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 21, for any 1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection (g) Description of non-cash assistance (f) Method of valuation (book, FMV, appraisal, other) Complete if the organization answered "Yes" to Form 990, Part IV, line 21 or 22. Governments, and Individuals in the United States Grants and Other Assistance to Organizations, (e) Amount of Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States. ► Attach to Form 990. recipient that received more than \$5,000. Part II can be duplicated if additional space is needed. (d) Amount of cash grant Enter total number of section 501(c)(3) and government organizations listed in the line 1 table INC. (c) IRC section if applicable LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990. JEWISH VOCATIONAL SERVICE, Enter total number of other organizations listed in the line 1 table criteria used to award the grants or assistance? Part I General Information on Grants and Assistance (B) EIN 1 (a) Name and address of organization or government Name of the organization Department of the Treasury Internal Revenue Service SCHEDULE (Form 990) Part

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Page 2

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Schedule I (Form 990) (2012)

Schedule I (Form 990) (2012) JEWISH VOCATIONAL SERVICE, INC.

Part III Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22.

Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non- cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
SCHOLARSHIPS FOR STUDENTS ATTENDING COLLEGE	13	21,346.	0		
Part IV Supplemental Information. Complete this part to provide the	le the information	Reguired in Paris	ine 2, Part III, colum	ired in Park line 2, Part III, column (b), and any other additional information.	ormation.
SCHEDULE I, PART I, LINE 2: SCHOLARSH	IPS	ARE AWARIDED	TO UNDERGRADUATE	RADUATE	
COLLEGE STUDENTS WHO DEMONSTRATE S	STENIFICAL	NET NEED; T	HE FUNDS A	THE FUNDS ARE REGARDED	
AS "LAST RESORT" AFTER STUDENTS HAVE	VE SKHANSTED	TED PERSONAL,	NAL, FAMILY AND	Y AND	THE SECTION .
TRADITIONAL FINANCIAL AID RESOURCES.	S. EXTENSIVE	SIVE DOCUM	DOCUMENTATION,	INCLUDING	
FAFSA, STUDENT AND PARENT TAX RETURNS	4	LETTERS OF FI	FINANCIAL AID	D AWARD FROM	
THE SCHOOL, INTERVIEWS WITH STUDENTS	-	AND PARENTS ARE	REQUIRED	AS PART OF	
THE SCREENING PROCESS. ONCE AWARDED,	D, GRANTS	CAN BE	USED FOR TU	TUITION, ROOM &	
BOARD, BOOKS, SUPPLIES AND OTHER INCI	NCIDENTAL	EXPENSES			

SCHEDULE J (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest
Compensated Employees
Complete if the organization answered "Yes" to Form 990,
Part IV, line 23. ➤ Attach to Form 990. ➤ See separate instructions.

Department of the Treasury Internal Revenue Service Name of the organization

JEWISH VOCATIONAL SERVICE, INC.

Inspection Employer identification number

04-2104357

OMB No. 1545-0047

Pa	nt I Questions Regarding Compensation			
			Yes	No
ta	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990,	ALC:	- 1	
	Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.	14. 14.	, ,	July 1
	First-class or charter travel Housing allowance or residence for personal use	14	F	
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments Health or social club dues or initiation fees	'.	. "	
	Discretionary spending account Personal services (e.g., mald, chauffeur, chef)	, ,	"]
		4	. 1	ł
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or			
_	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b	1 "	["
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors,			T
	trustees, and the CEO/Executive Director, regarding the items checked in line 1a?	2		
			T.	
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's	1	'	
	CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to			
	establish compensation of the CEO/Executive Director, but explain in Part III.			1 44 1
	X Compensation committee X Written employment contract?	1		1 1
	Independent compensation consultant Compensation survey or study	. ,		
	X Form 990 of other organizations X Approval by the poard or compensation committee			
	22 1 Sim 330 of Other Organizations			
4	During the year, did any person listed in Form 990, Part VII, Section A, line it a with respect to the filing	'-	1	
4	organization or a related organization:	<u>L</u>		† ,
_			III	x
_	Participate in, or receive payment from, a supplemental mondulatified retiliement plan?	4a 4b	x	+
b	Participate in, or receive payment from, an equity-based compensation arrangement?			X
G	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.	4C	1	
	if Tes to any or lines 4a-c, list the persons and provide the applicable anisomits for each item in Part III.			
	Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9.			
5	For persons listed in Form 990, Part VII, Section A, line 1a diathe organization pay or accrue any compensation		-	1
J	contingent on the revenues of:			
_	The organization?	5a	1	x
	Any related organization?	5b	 	X
٠	If "Yes" to line 5a or 5b, describe in Part III.			† **
6	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation		1 to 1	
Ü	contingent on the net earnings of:			
_		6a	A 46	x
а ь		6b	+	X
U	Any related organization? If "Yes" to line 6a or 6b, describe in Part III.	113		\$ 100
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments	is it is	ap. S	. 茅城市
•	not described in lines 5 and 6? If "Yes," describe in Part III	7	x	
8	Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the		+**	
•	initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8		х
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in	······ <u> </u>	+	+**
3		9		}
1 11/4	· · · · · · · · · · · · · · · · · · ·	edule J (For	m oci	0) 2016
	r i or i apermora resultation mot rivition, see the montationalis for Form 350.	그녀네다 난 [1] 나	111 02	-, =v 1£

Schedule J (Form 990) 2012

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

All Name and Title Compensation			(B) Breakdown of	(B) Breakdown of W-2 and/or 1099-MISC compensation	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
TENOME NUTLIN OF THE PLYONE PEALS OF THE PLYONE PEARS OF THE PLYONE P	(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation		(Okinya)	in prior Form 990
BETT FLYNN- BLAIR (1) (1) (1) (1) (1) (1) (1) (1	(1) JEROME RUBIN	8	188,905.	0	906'6	9,74	38,276	246,83	9,16
### Table Flats 10	PRESIDENT & CEO	€ 5	1 40 07	0	33 66		21 577	211	7 18
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		(ii)							
					,			Sched	ile J (Form 990) 2012

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Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

4B: JVS HAS A NONQUALIFIED DEFERRED COMPENSATION PART I, LINE

ARRANGEMENT WITH CERTAIN MANAGEMENT EMPLOYEES, INCLUDING JEROME RUBIN AND

THIS PLAN PROVIDES FOR DISCRETIONARY CONTRIBUTIONS OF UP ERIN FLYNN-BLAIR. AS DEFINED SALARY EACH YEAR PER PARTICIPANT A PERCENTAGE OF TO \$7,500 OR

ANNUAL CONTRIBUTIONS VEST OVER A THREE YEAR PERIOD AND REQUIRE ANNUAL

EXECUTIVE OFFICERS OF THE BOARD OF DIRECTORS. 2012 THE OF APPROVAL

CONTRIBUTIONS FOR JEROME RUBIN'S BENEFIT WERE \$9,747. 2012 CONTRIBUTIONS

CONTRIBUTIONS FOR CAROL 2012 FOR ERIN FLYNN-BLAIR'S BENEFIT WERE \$7,629.

GRADY'S BENEFIT WERE \$2,000

INSURANCE ARRANGEMENT MIFE SPLIT-DOLLAR

2012 PREMIUMS PAID BY JVS WERE \$9

ď

JEROME RUBIN PARTICIPATED IN

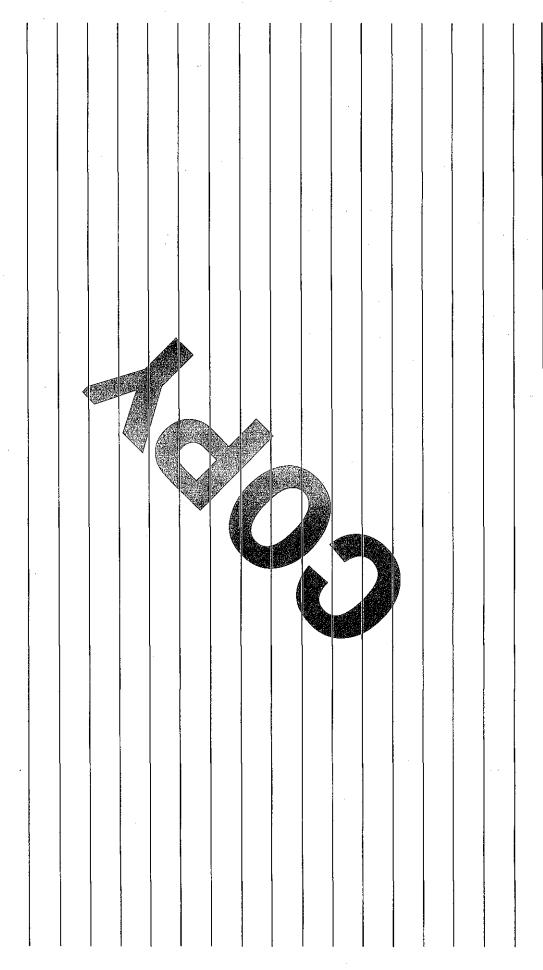
INSURANCE ARRANGEMENT LIFE LAR ď ERIN FLYNN-BLAIR PARTICIPATED IN

JVS WERE \$6,874 ΒY PREMIUMS PAID 2012 THE SPLIT VALUE LIFE INSURANCE WAS TRANSFERRED TO OWNERSHIP OF IN 2012, RESULTING IN OTHER REPORTABLE COMPENSATION OF \$26,448 ERIN FLYNN-BLAIR,

Part III. Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

LINE 4B PART I, PART I, LINE 7: SEE EXPLANATION FOR SCHEDULE J,



Schedule J (Form 990) 2012

SCHEDULE O (Form 990 or 990-EZ)

Department of the Treasury

Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or 990-EZ.

2012
Open to Rublic Inspection

Name of the organization

JEWISH VOCATIONAL SERVICE, INC.

Employer identification number 04-2104357

FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:
WITH EMPLOYERS TO HIRE AND TRAIN PRODUCTIVE WORKFORCES.
FORM 990, PART III, LINE 4D, OTHER PROGRAM SERVICES:
CAREER MOVES ASSISTS ENTRY TO MID LEVEL PROFESSIONALS TO IDENTIFY
CAREER GOALS (THROUGH TESTING AND COUNSELING) AND TO FIND EMPLOYMENT.
THE PROGRAM PROVIDED A NUMBER OF GROUP AND 1:1 SERVICES, INCLUDING
RESUME PREPARATION AND INTERVIEW PRACTICE, PEER SUPPORT GROUPS,
SEMINARS AND WEBINARS ON CAREER AND JOB SEARCH TOPICS, JOB CLUBS,
NETWORKING EVENTS, AND MENTORING OPPORTUNITIES.
EXPENSES \$ 659,122. INCLUDING GRANTS OF \$ 21,346. REVENUE \$ 131,170.
FORM 990, PART VI, SECTION A, LINE 6: MEMBERS CONSIST OF PAST OFFICERS OF
THE BOARD FOR THREE YEARS FOLLOWING COMPLETION OF THEIR TERM, PAST
CHAIRPERSONS FOR LIFE AND CURRENT BOARD OF DIRECTORS. ALL MEMBERS ARE
ENTITLED TO VOTE FOR THE BOARD OF DIRECTORS, WHICH IS THE GOVERNING BODY OF
THE ORGANIZATION.
FORM 990, PART VI, SECTION A, LINE 7A: MEMBERS CONSIST OF PAST OFFICERS OF
THE BOARD FOR THREE YEARS FOLLOWING COMPLETION OF THEIR TERM, PAST
CHAIRPERSONS FOR LIFE AND CURRENT BOARD OF DIRECTORS. ALL MEMBERS ARE
ENTITLED TO VOTE FOR THE BOARD OF DIRECTORS, WHICH IS THE GOVERNING BODY OF
THE ORGANIZATION.

FORM 990, PART VI, SECTION B, LINE 11: THE TAX RETURN WAS FIRST REVIEWED

BY MANAGEMENT. AFTERWARD, THE TAX RETURN WAS DISTRIBUTED TO THE BUDGET &

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ. Schedule 0 (Form 990 or 990-EZ) (2012)

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JEWISH VOCATIONAL SERVICE, INC.

Employer identification number 04-2104357

FINANCE COMMITTEE OF THE BOARD, AND A TELEPHONE CALL WAS HELD TO ANSWER QUESTIONS AND OBTAIN APPROVAL PRIOR TO FILING. AFTER COMMITTEE REVIEW, THE FULL BOARD WAS PROVIDED A COPY OF THE FORM 990 PRIOR TO FILING.

FORM 990, PART VI, SECTION B, LINE 12C: ALL DIRECTORS AND EMPLOYEES ARE SUBJECT TO THE CONFLICT OF INTEREST POLICY. NEW BOARD MEMBERS ARE GIVEN THE WRITTEN POLICY REGARDING CONFLICT OF INTEREST AT THE TIME OF ORIENTATION TO THE BOARD. ONCE PER YEAR, AT A FULL BOARD MEETING, THE POLICY IS REVIEWED AND ALL BOARD MEMBERS ARE ASKED TO CONTACT THE CEO IF THEY HAVE ANY ACTIVITIES THAT MIGHT CONSTITUTE A CONFLICT. AND TO MAKE SURE APPROPRIATE DISCLOSURES ARE MADE. THE CEO WILL DISCUSS ROTENTIAL CONFLICTS WITH THE BOARD CHAIR AND THE AFFECTED INDIVIDUALS IF THE CEO AND THE CHAIR AND THE INDIVIDUAL INVOLVED ARE UNABLE TO SATISFACTORILY MANAGE OR ELIMINATE AN ACTUAL OR POTENTIAL CONFLICT OF INTEREST, THE EXECUTIVE COMMITTEE OF THE BOARD OF DIRECTORS WILL BE IMMEDIATELY TO FORMED IN ORDER TO TAKE THAT ACTION WHICH IT DEEMS APPROPRIATE ACTIONS TAKEN BY THE EXECUTIVE COMMITTEE MAY INCLUDE DISQUALIFICATION OF THE AFFECTED INDIVIDUAL FROM PARTICIPATING IN DECISIONS RELATING TO THE ACTUAL OR POTENTIAL CONFLICT.

FORM 990, PART VI, SECTION B, LINE 15: THE PRESIDENT & CEO'S COMPENSATION WAS APPROVED BY THE EXECUTIVE COMMITTEE OF THE BOARD IN MAY 2013, BASED ON AN EVALUATION PROCESS CONDUCTED BY APPOINTED BOARD MEMBER(S), WHO THEN REPORTED TO THE EXECUTIVE COMMITTEE. AGENCY POLICY IS THAT PERIODIC RE-ASSESSMENT OF SALARY WILL OCCUR, BASED BOTH ON ANALYSIS OF JOB MARKET/COMPARABLE SALARIES AND JOB PERFORMANCE. OTHER KEY EMPLOYEES' SALARIES ARE SET BY THE PRESIDENT & CEO AND INCLUDED WITHIN THE BOARD BUDGET APPROVAL PROCESS. IN THIS REGARD, THE AGENCY PERFORMS PERIODIC SALARY REVIEWS AND SURVEYS (APPROXIMATELY EVERY THREE YEARS) TO CONFIRM Schedule O (Form 990 or 990-EZ) (2012)