

For calendar year 2021, or tax year beginning 01-01-2021 , and ending 12-31-2021

Name of foundation MCKAY FAMILY FOUNDATION		A Employer identification number 93-0935036
Number and street (or P.O. box number if mail is not delivered to street address) 76 CENTENNIAL LOOP STE D	Room/suite	B Telephone number (see instructions) (541) 484-7102
City or town, state or province, country, and ZIP or foreign postal code EUGENE, OR 974017913		C If exemption application is pending, check here ☐
G Check all that apply: ☐ Initial return ☐ Initial return of a former public charity ☐ Final return ☐ Amended return ☐ Address change ☐ Name change		D 1. Foreign organizations, check here..... ☐ 2. Foreign organizations meeting the 85% test, check here and attach computation ... ☐
H Check type of organization: ☒ Section 501(c)(3) exempt private foundation ☐ Section 4947(a)(1) nonexempt charitable trust ☐ Other taxable private foundation		E If private foundation status was terminated under section 507(b)(1)(A), check here ☐
I Fair market value of all assets at end of year (from Part II, col. (c), line 16) ▶\$ <u>7,820,858</u>	J Accounting method: ☒ Cash ☐ Accrual ☐ Other (specify) _____ (Part I, column (d) must be on cash basis.)	F If the foundation is in a 60-month termination under section 507(b)(1)(B), check here ☐

Part I Analysis of Revenue and Expenses (The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a) (see instructions).)		(a) Revenue and expenses per books	(b) Net investment income	(c) Adjusted net income	(d) Disbursements for charitable purposes (cash basis only)
Revenue	1 Contributions, gifts, grants, etc., received (attach schedule)	0			
	2 Check ☒ if the foundation is not required to attach Sch. B				
	3 Interest on savings and temporary cash investments	112	112		
	4 Dividends and interest from securities	169,852	169,852		
	5a Gross rents				
	b Net rental income or (loss) _____				
	6a Net gain or (loss) from sale of assets not on line 10	92,900			
	b Gross sales price for all assets on line 6a _____	302,535			
	7 Capital gain net income (from Part IV, line 2)		92,900		
	8 Net short-term capital gain				
	9 Income modifications				
	10a Gross sales less returns and allowances _____				
Operating and Administrative Expenses	b Less: Cost of goods sold				
	c Gross profit or (loss) (attach schedule)				
	11 Other income (attach schedule)				
	12 Total. Add lines 1 through 11	262,864	262,864		
	13 Compensation of officers, directors, trustees, etc.	0	0		0
	14 Other employee salaries and wages				
	15 Pension plans, employee benefits				
	16a Legal fees (attach schedule)				
	b Accounting fees (attach schedule)	 2,146	2,146		0
	c Other professional fees (attach schedule)	 64,574	60,393		0
	17 Interest				
	18 Taxes (attach schedule) (see instructions)	 3,523	2,493		0
	19 Depreciation (attach schedule) and depletion	 106	0		
	20 Occupancy				
	21 Travel, conferences, and meetings				
	22 Printing and publications				
	23 Other expenses (attach schedule)	 650	0		0
	24 Total operating and administrative expenses. Add lines 13 through 23	70,999	65,032		0
	25 Contributions, gifts, grants paid	200,500			200,500
	26 Total expenses and disbursements. Add lines 24 and 25	271,499	65,032		200,500
	27 Subtract line 26 from line 12:				
	a Excess of revenue over expenses and disbursements	-8,635			
	b Net investment income (if negative, enter -0-)		197,832		
	c Adjusted net income (if negative, enter -0-)				

Part II		Balance Sheets	Attached schedules and amounts in the description column should be for end-of-year amounts only. (See instructions.)	Beginning of year	End of year	
				(a) Book Value	(b) Book Value	(c) Fair Market Value
Assets	1	Cash—non-interest-bearing		62,427	13,922	13,922
	2	Savings and temporary cash investments		3,495,765	722,587	722,587
	3	Accounts receivable ▶ _____ Less: allowance for doubtful accounts ▶ _____				
	4	Pledges receivable ▶ _____ Less: allowance for doubtful accounts ▶ _____				
	5	Grants receivable				
	6	Receivables due from officers, directors, trustees, and other disqualified persons (attach schedule) (see instructions)				
	7	Other notes and loans receivable (attach schedule) ▶ _____ Less: allowance for doubtful accounts ▶ _____				
	8	Inventories for sale or use				
	9	Prepaid expenses and deferred charges				
	10a	Investments—U.S. and state government obligations (attach schedule)				
	b	Investments—corporate stock (attach schedule)		2,608,265	3,966,359	5,510,546
	c	Investments—corporate bonds (attach schedule)		30,536	1,586,798	1,573,803
	11	Investments—land, buildings, and equipment: basis ▶ _____ Less: accumulated depreciation (attach schedule) ▶ _____				
	12	Investments—mortgage loans				
	13	Investments—other (attach schedule)		101,202	0	0
	14	Land, buildings, and equipment: basis ▶ _____ 770 Less: accumulated depreciation (attach schedule) ▶ _____ 770		106	0	0
15	Other assets (describe ▶ _____)					
16	Total assets (to be completed by all filers—see the instructions. Also, see page 1, item I)		6,298,301	6,289,666	7,820,858	
Liabilities	17	Accounts payable and accrued expenses				
	18	Grants payable				
	19	Deferred revenue.				
	20	Loans from officers, directors, trustees, and other disqualified persons				
	21	Mortgages and other notes payable (attach schedule)				
	22	Other liabilities (describe ▶ _____)				
	23	Total liabilities (add lines 17 through 22).		0	0	
Net Assets or Fund Balances	Foundations that follow FASB ASC 958, check here ▶ ☐ and complete lines 24, 25, 29 and 30.					
	24	Net assets without donor restrictions				
	25	Net assets with donor restrictions				
	Foundations that do not follow FASB ASC 958, check here ▶ ☒ and complete lines 26 through 30.					
	26	Capital stock, trust principal, or current funds		2,934,497	2,934,497	
	27	Paid-in or capital surplus, or land, bldg., and equipment fund		0	0	
	28	Retained earnings, accumulated income, endowment, or other funds		3,363,804	3,355,169	
	29	Total net assets or fund balances (see instructions)		6,298,301	6,289,666	
	30	Total liabilities and net assets/fund balances (see instructions)		6,298,301	6,289,666	

Part III Analysis of Changes in Net Assets or Fund Balances			
1	Total net assets or fund balances at beginning of year—Part II, column (a), line 29 (must agree with end-of-year figure reported on prior year's return)	1	6,298,301
2	Enter amount from Part I, line 27a	2	-8,635
3	Other increases not included in line 2 (itemize) ▶ _____	3	0
4	Add lines 1, 2, and 3	4	6,289,666
5	Decreases not included in line 2 (itemize) ▶ _____	5	0
6	Total net assets or fund balances at end of year (line 4 minus line 5)—Part II, column (b), line 29.	6	6,289,666

Part IV

Capital Gains and Losses for Tax on Investment Income

(a) List and describe the kind(s) of property sold (e.g., real estate, 2-story brick warehouse; or common stock, 200 shs. MLC Co.)	(b) How acquired P—Purchase D—Donation	(c) Date acquired (mo., day, yr.)	(d) Date sold (mo., day, yr.)
1 a APPLE INCORPORATED		2014-01-28	2021-07-30
b COMERICA INCORPORATED		2021-01-04	2021-07-06
c EMERSON ELEC COMPANY		2020-03-11	2021-02-22
d EMERSON ELEC COMPANY		2020-03-11	2021-04-29
e EMERSON ELEC COMPANY		2020-03-25	2021-02-22
EMERSON ELEC COMPANY		2021-01-14	2021-04-29
EMERSON ELEC COMPANY		2021-02-09	2021-04-29
EMERSON ELEC COMPANY		2021-04-12	2021-04-29
GLAXOSMITHKLINE		2014-10-16	2021-02-05
GLAXOSMITHKLINE		2017-06-30	2021-02-05
GLAXOSMITHKLINE		2017-11-07	2021-02-05
GLAXOSMITHKLINE		2021-01-14	2021-02-05
ISHARES TR 1 3YR TREAS BD		2021-01-14	2021-12-07
ISHARES TR ISHS 1-5YR INVS		2019-06-27	2021-12-07
ORGANON & COMPANY		2019-11-22	2021-06-11
ORGANON & COMPANY		2019-11-22	2021-06-11
ORGANON & COMPANY		2020-03-02	2021-06-11
ORGANON & COMPANY		2021-01-14	2021-06-11
ORGANON & COMPANY		2021-01-14	2021-06-11
ORGANON & COMPANY		2021-01-27	2021-06-11
ORGANON & COMPANY		2021-02-09	2021-06-11
ORGANON & COMPANY		2021-02-09	2021-06-11
ORGANON & COMPANY		2021-02-24	2021-06-11
ORGANON & COMPANY		2021-02-24	2021-06-11
RAYMOND JAMES FINL INC.		2021-01-14	2021-09-24
SPDR PORTFOLIO ST CORP BD		2021-01-14	2021-12-23
STARBUCKS CORPORATION		2018-02-12	2021-10-29
STARBUCKS CORPORATION		2018-06-20	2021-10-29
STARBUCKS CORPORATION		2021-01-14	2021-10-29
STARBUCKS CORPORATION		2021-02-09	2021-10-29
STARBUCKS CORPORATION		2021-03-11	2021-10-29
STARBUCKS CORPORATION		2021-05-19	2021-10-29
US BANCORP		2021-01-14	2021-10-01
US BANCORP		2021-02-09	2021-10-01
US BANCORP		2021-04-08	2021-10-01
US BANCORP		2021-04-15	2021-10-01

(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale	(h) Gain or (loss) (e) plus (f) minus (g)
a 25,980		3,290	22,690
b 1,366		1,233	133
c 23,493		14,384	9,109
d 25,459		14,332	11,127
e 45,956		23,059	22,897
4,048		3,673	375
1,932		1,801	131
3,680		3,648	32
9,140		9,734	-594
9,395		10,006	-611
37,327		39,752	-2,425
4,043		4,317	-274
112			112
554			554
9		12	-3
1,715		2,483	-768
552		721	-169
9		11	-2
136		188	-52
790		1,036	-246
1,560		1,962	-402
99		124	-25
54		68	-14
503		633	-130
45		34	11
518			518
11,973		6,230	5,743
44,740		22,434	22,306
6,190		6,146	44
2,938		2,965	-27
5,771		5,949	-178
6,295		6,580	-285
6,282		5,147	1,135
3,865		3,046	819
4,168		3,909	259
11,838		10,728	1,110

Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69			(l) Gains (Col. (h) gain minus col. (k), but not less than -0-) or Losses (from col.(h))
(i) F.M.V. as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col. (i) over col. (j), if any	
a			22,690
b			133
c			9,109
d			11,127
e			22,897
			375
			131
			32
			-594
			-611
			-2,425
			-274
			112
			554
			-3
			-768
			-169
			-2
			-52
			-246
			-402
			-25
			-14
			-130
			11
			518
			5,743
			22,306
			44
			-27
			-178
			-285
			1,135
			819
			259
			1,110

		2	92,900
3	Net short-term capital gain or (loss) as defined in sections 1222(5) and (6):		
	If gain, also enter in Part I, line 8, column (c) (see instructions). If (loss), enter -0- in Part I, line 8	3	

Part V

Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4948—see instructions)

Exempt operating foundations described in section 4940(d)(2), check here ☐ and enter

Bracket for line 1a

"N/A" on line 1.

1a

Date of ruling or determination letter: _____ (attach copy of letter if necessary—see instructions)

All other domestic foundations enter 1.39% (0.0139) of line 27b. Exempt foreign organizations enter 4% (0.04) of Part I, line 12, col. (b)

b

Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)

2

Add lines 1 and 2.

3

Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)

4

Tax based on investment income. Subtract line 4 from line 3. If zero or less, enter -0-

5

Credits/Payments:

6

a 2021 estimated tax payments and 2020 overpayment credited to 2021

6a

4,287

b Exempt foreign organizations—tax withheld at source

6b

0

c Tax paid with application for extension of time to file (Form 8868)

6c

0

d Backup withholding erroneously withheld

6d

0

7

Total credits and payments. Add lines 6a through 6d

7

4,287

8

Enter any penalty for underpayment of estimated tax. Check here ☐ if Form 2220 is attached.

8

0

9

Tax due. If the total of lines 5 and 8 is more than line 7, enter amount owed

9

10

Overpayment. If line 7 is more than the total of lines 5 and 8, enter the amount overpaid.

10

1,537

11

Enter the amount of line 10 to be: Credited to 2022 estimated tax Refunded

11

0

Part VI-A

Statements Regarding Activities

1a	During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or intervene in any political campaign?		Yes	No
1a				No
b	Did it spend more than \$100 during the year (either directly or indirectly) for political purposes? See the instructions for the definition. If the answer is "Yes" to 1a or 1b, attach a detailed description of the activities and copies of any materials published or distributed by the foundation in connection with the activities.			No
c	Did the foundation file Form 1120-POL for this year?.			No
d	Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year: (1) On the foundation. ► \$ 0 (2) On foundation managers. ► \$ 0			
e	Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation managers. ► \$ 0			
2	Has the foundation engaged in any activities that have not previously been reported to the IRS? If "Yes," attach a detailed description of the activities.	2		No
3	Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation, or bylaws, or other similar instruments? If "Yes," attach a conformed copy of the changes	3		No
4a	Did the foundation have unrelated business gross income of \$1,000 or more during the year?	4a		No
b	If "Yes," has it filed a tax return on Form 990-T for this year?	4b		
5	Was there a liquidation, termination, dissolution, or substantial contraction during the year? If "Yes," attach the statement required by General Instruction T.	5		No
6	Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either: • By language in the governing instrument, or • By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state law remain in the governing instrument?	6	Yes	
7	Did the foundation have at least \$5,000 in assets at any time during the year? If "Yes," complete Part II, col. (c), and Part XIV.	7	Yes	
8a	Enter the states to which the foundation reports or with which it is registered (see instructions) ►OR _____			
b	If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate) of each state as required by General Instruction G? If "No," attach explanation .	8b	Yes	
9	Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for calendar year 2021 or the taxable year beginning in 2021? See the instructions for Part XIII. If "Yes," complete Part XIII	9		No
10	Did any persons become substantial contributors during the tax year? If "Yes," attach a schedule listing their names and addresses.	10		No

Part VI-A

Statements Regarding Activities (continued)

11	At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of section 512(b)(13)? If "Yes," attach schedule. See instructions.	11		No
12	Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified person had advisory privileges? If "Yes," attach statement. See instructions	12		No
13	Did the foundation comply with the public inspection requirements for its annual returns and exemption application? Website address ►WWW.MCKAYFAMILYFOUNDATION.ORG	13	Yes	
14	The books are in care of ►MCKAY FAMILY FOUNDATION Telephone no. ►(541) 484-7102 Located at ►76 CENTENNIAL LOOP STE D EUGENE OR ZIP+4 ►974017913			
15	Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041 —check here	15		
16	At any time during calendar year 2021, did the foundation have an interest in or a signature or other authority over a bank, securities, or other financial account in a foreign country?	16	Yes	No
	See the instructions for exceptions and filing requirements for FinCEN Form 114. If "Yes", enter the name of the foreign			

Part VI-B

Statements Regarding Activities for Which Form 4720 May Be Required

File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.			Yes	No
1a	During the year did the foundation (either directly or indirectly):			
	(1) Engage in the sale or exchange, or leasing of property with a disqualified person?	1a(1)		No
	(2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from) a disqualified person?	1a(2)		No
	(3) Furnish goods, services, or facilities to (or accept them from) a disqualified person?	1a(3)	Yes	
	(4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person?	1a(4)		No
	(5) Transfer any income or assets to a disqualified person (or make any of either available for the benefit or use of a disqualified person)?	1a(5)		No
	(6) Agree to pay money or property to a government official? (Exception. Check "No" if the foundation agreed to make a grant to or to employ the official for a period after termination of government service, if terminating within 90 days.)	1a(6)		No
b	If any answer is "Yes" to 1a(1)–(6); did any of the acts fail to qualify under the exceptions described in Regulations section 53.4941(d)-3 or in a current notice regarding disaster assistance? See instructions	1b		No
c	Organizations relying on a current notice regarding disaster assistance check here.			
d	Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected before the first day of the tax year beginning in 2021?	1d		No
2	Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation defined in section 4942(j)(3) or 4942(j)(5)):			
	a At the end of tax year 2021, did the foundation have any undistributed income (lines 6d and 6e, Part XII) for tax year(s) beginning before 2021?	2a		No
	If "Yes," list the years ► 20____, 20____, 20____, 20____			
	b Are there any years listed in 2a for which the foundation is not applying the provisions of section 4942(a)(2) (relating to incorrect valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to all years listed, answer "No" and attach statement—see instructions.)	2b		
	c If the provisions of section 4942(a)(2) are being applied to any of the years listed in 2a, list the years here. ► 20____, 20____, 20____, 20____			
3a	Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time during the year?	3a		No
b	If "Yes," did it have excess business holdings in 2021 as a result of (1) any purchase by the foundation or disqualified persons after May 26, 1969; (2) the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest; or (3) the lapse of the 10-, 15-, or 20-year first phase holding period?(Use Schedule C, Form 4720, to determine if the foundation had excess business holdings in 2021.).	3b		
4a	Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?	4a		No
b	Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that had not been removed from jeopardy before the first day of the tax year beginning in 2021?	4b		No

Part VI-B

Statements Regarding Activities for Which Form 4720 May Be Required (continued)

- 5a During the year did the foundation pay or incur any amount to:
- (1) Carry on propaganda, or otherwise attempt to influence legislation (section 4945(e))?

(2) Influence the outcome of any specific public election (see section 4955); or to carry on, directly or indirectly, any voter registration drive?

(3) Provide a grant to an individual for travel, study, or other similar purposes?

(4) Provide a grant to an organization other than a charitable, etc., organization described in section 4945(d)(4)(A)? See instructions

(5) Provide for any purpose other than religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals?
- b If any answer is "Yes" to 5a(1)–(5); did any of the transactions fail to qualify under the exceptions described in Regulations section 53.4945 or in a current notice regarding disaster assistance? See instructions
- c Organizations relying on a current notice regarding disaster assistance check here
- d If the answer is "Yes" to question 5a(4), does the foundation claim exemption from the tax because it maintained expenditure responsibility for the grant?
If "Yes," attach the statement required by Regulations section 53.4945–5(d).
- 6a Did the foundation, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?
- b Did the foundation, during the year, pay premiums, directly or indirectly, on a personal benefit contract?
If "Yes" to 6b, file Form 8870.
- 7a At any time during the tax year, was the foundation a party to a prohibited tax shelter transaction?
- b If "Yes", did the foundation receive any proceeds or have any net income attributable to the transaction?
- 8 Is the foundation subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment during the year?

	Yes	No
5a(1)		No
5a(2)		No
5a(3)		No
5a(4)		No
5a(5)		No
5b		
5c		
5d		
6a		No
6b		No
7a		No
7b		
8		No

Part VII

Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors

1

List all officers, directors, trustees, foundation managers and their compensation. See instructions

(a) Name and address	(b) Title, and average hours per week devoted to position	(c) Compensation (If not paid, enter -0-)	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
KELLY L THAKKAR 76 CENTENNIAL LOOP SUITE D EUGENE, OR 97401	TRUSTEE 10.00	0	0	0
TRACIE M SHOJAI 76 CENTENNIAL LOOP SUITE D EUGENE, OR 97401	TRUSTEE 10.00	0	0	0
DALE WILLIAMS 76 CENTENNIAL LOOP SUITE D EUGENE, OR 97401	TRUSTEE 10.00	0	0	0
AMY L ROMERO 76 CENTENNIAL LOOP SUITE D EUGENE, OR 97401	TRUSTEE 10.00	0	0	0
LISA L KORTH 76 CENTENNIAL LOOP SUITE D EUGENE, OR 97401	TRUSTEE 10.00	0	0	0

2

Compensation of five highest-paid employees (other than those included on line 1—see instructions). If none, enter "NONE."

(a) Name and address of each employee paid more than \$50,000	(b) Title, and average hours per week devoted to position	(c) Compensation	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
NONE				

Total number of other employees paid over \$50,000.

0

Part VII

Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors *(continued)*

3 Five highest-paid independent contractors for professional services (see instructions). If none, enter "NONE".

(a) Name and address of each person paid more than \$50,000	(b) Type of service	(c) Compensation
NONE		

Total number of others receiving over \$50,000 for professional services. 

0

Part VIII- Summary of Direct Charitable Activities

List the foundation's four largest direct charitable activities during the tax year. Include relevant statistical information such as the number of organizations and other beneficiaries served, conferences convened, research papers produced, etc.

	Expenses
1	
2	
3	
4	

Part VIII- Summary of Program-Related Investments (see instructions)

Describe the two largest program-related investments made by the foundation during the tax year on lines 1 and 2.	Amount
1	
2	
All other program-related investments. See instructions.	
3	

Part IX Minimum Investment Return (All domestic foundations must complete this part. Foreign foundations, see instructions.)

1	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes:		
a	Average monthly fair market value of securities.	1a	6,266,217
b	Average of monthly cash balances.	1b	1,160,783
c	Fair market value of all other assets (see instructions).	1c	106
d	Total (add lines 1a, b, and c).	1d	7,427,106
e	Reduction claimed for blockage or other factors reported on lines 1a and 1c (attach detailed explanation).	1e	0
2	Acquisition indebtedness applicable to line 1 assets	2	0
3	Subtract line 2 from line 1d.	3	7,427,106
4	Cash deemed held for charitable activities. Enter 1.5% (0.015) of line 3 (for greater amount, see instructions).	4	111,407
5	Net value of noncharitable-use assets. Subtract line 4 from line 3.	5	7,315,699
6	Minimum investment return. Enter 5% (0.05) of line 5.	6	365,785

Part X Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations and certain foreign organizations check here ☐ and do not complete this part.)

1	Minimum investment return from Part IX, line 6.	1	365,785
2a	Tax on investment income for 2021 from Part V, line 5.	2a	2,750
b	Income tax for 2021. (This does not include the tax from Part V.).	2b	
c	Add lines 2a and 2b.	2c	2,750
3	Distributable amount before adjustments. Subtract line 2c from line 1.	3	363,035
4	Recoveries of amounts treated as qualifying distributions.	4	0
5	Add lines 3 and 4.	5	363,035
6	Deduction from distributable amount (see instructions).	6	0
7	Distributable amount as adjusted. Subtract line 6 from line 5. Enter here and on Part XII, line 1.	7	363,035

Part XI Qualifying Distributions (see instructions)

1	Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes:		
a	Expenses, contributions, gifts, etc.—total from Part I, column (d), line 26.	1a	
b	Program-related investments—total from Part VIII-B	1b	
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes.	2	
3	Amounts set aside for specific charitable projects that satisfy the:		
a	Suitability test (prior IRS approval required).	3a	
b	Cash distribution test (attach the required schedule).	3b	
4	Qualifying distributions. Add lines 1a through 3b. Enter here and on Part XII, line 4.	4	

Part XII

Undistributed Income (see instructions)

		(a) Corpus	(b) Years prior to 2020	(c) 2020	(d) 2021
1 Distributable amount for 2021 from Part X, line 7					363,035
2 Undistributed income, if any, as of the end of 2021:					
a Enter amount for 2020 only.				194,063	
b Total for prior years: 20____, 20____, 20____			0		
3 Excess distributions carryover, if any, to 2021:					
a From 2016.					
b From 2017.					
c From 2018.					
d From 2019.					
e From 2020.					
f Total of lines 3a through e.		0			
4 Qualifying distributions for 2021 from Part XI, line 4: ▶ \$ 200,500					
a Applied to 2020, but not more than line 2a				194,063	
b Applied to undistributed income of prior years (Election required—see instructions).			0		
c Treated as distributions out of corpus (Election required—see instructions).		0			
d Applied to 2021 distributable amount					6,437
e Remaining amount distributed out of corpus		0			
5 Excess distributions carryover applied to 2021. (If an amount appears in column (d), the same amount must be shown in column (a).)		0			0
6 Enter the net total of each column as indicated below:					
a Corpus. Add lines 3f, 4c, and 4e. Subtract line 5		0			
b Prior years' undistributed income. Subtract line 4b from line 2b.			0		
c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed			0		
d Subtract line 6c from line 6b. Taxable amount—see instructions.			0		
e Undistributed income for 2019. Subtract line 4a from line 2a. Taxable amount—see instructions.				0	
f Undistributed income for 2021. Subtract lines 4d and 5 from line 1. This amount must be distributed in 2022					356,598
7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3) (Election may be required - see instructions).		0			
8 Excess distributions carryover from 2016 not applied on line 5 or line 7 (see instructions)		0			
9 Excess distributions carryover to 2022. Subtract lines 7 and 8 from line 6a		0			
10 Analysis of line 9:					
a Excess from 2017					
b Excess from 2018					
c Excess from 2019.					
d Excess from 2020					
e Excess from 2021					

Part XIII

Private Operating Foundations (see instructions and Part VI-A, question 9)

1a

If the foundation has received a ruling or determination letter that it is a private operating foundation, and the ruling is effective for 2021, enter the date of the ruling

b

Check box to indicate whether the organization is a private operating foundation described in section ☐ 4942(j)(3) or ☐ 4942(j)(5)

2a

Enter the lesser of the adjusted net income from Part I or the minimum investment return from Part X for each year listed

b

85% (0.85) of line 2a

c

Qualifying distributions from Part XI, line 4 for each year listed

d

Amounts included in line 2c not used directly for active conduct of exempt activities

e

Qualifying distributions made directly for active conduct of exempt activities. Subtract line 2d from line 2c

3

Complete 3a, b, or c for the alternative test relied upon:

a

"Assets" alternative test—enter:

(1)

Value of all assets

(2)

Value of assets qualifying under section 4942(j)(3)(B)(i)

b

"Endowment" alternative test— enter 2/3 of minimum investment return shown in Part IX, line 6 for each year listed . .

c

"Support" alternative test—enter:

(1)

Total support other than gross investment income (interest, dividends, rents, payments on securities loans (section 512(a)(5)), or royalties)

(2)

Support from general public and 5 or more exempt organizations as provided in section 4942(j)(3)(B)(iii).

(3)

Largest amount of support from an exempt organization

(4)

Gross investment income

Part

Supplementary Information (Complete this part only if the foundation had \$5,000 or more in assets at any time during the year—see instructions.)

1

Information Regarding Foundation Managers:

a

List any managers of the foundation who have contributed more than 2% of the total contributions received by the foundation before the close of any tax year (but only if they have contributed more than \$5,000). (See section 507(d)(2).)

b

List any managers of the foundation who own 10% or more of the stock of a corporation (or an equally large portion of the ownership of a partnership or other entity) of which the foundation has a 10% or greater interest.

2

Information Regarding Contribution, Grant, Gift, Loan, Scholarship, etc., Programs:

Check here ☐ if the foundation only makes contributions to preselected charitable organizations and does not accept unsolicited requests for funds. If the foundation makes gifts, grants, etc. to individuals or organizations under other conditions, complete items 2a, b, c, and d. See instructions

a

The name, address, and telephone number or e-mail address of the person to whom applications should be addressed:

AMY ROMERO
76 CENTENNIAL LOOP SUITE D
EUGENE, OR 97401
(541) 484-7102

b

The form in which applications should be submitted and information and materials they should include:

- EVIDENCE OF 501(C)(3) EXEMPTION STATUS - PROJECT DESCRIPTION AND BUDGET - LIST OF GOVERNING BODY

c

Any submission deadlines:

FLEXIBLE

d

Any restrictions or limitations on awards, such as by geographical areas, charitable fields, kinds of institutions, or other factors:

GENERALLY LIMITED TO LANE COUNTY, OREGON CHARITIES OR CHARITIES SERVING LANE COUNTY RESIDENTS

Part

Supplementary Information (continued)

3 Grants and Contributions Paid During the Year or Approved for Future Payment

Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Name and address (home or business)				
a <i>Paid during the year</i> ASSISTANCE LEAGUE 1149 WILLAMETTE ST EUGENE,OR 97401	NONE	EXEMPT	PROGRAM SUPPORT	10,000
CHRISTIANS AS FAMILY ADVOCATES 921 COUNTRY CLUB RD STE 222 EUGENE,OR 97401	NONE	EXEMPT	PROGRAM SUPPORT	10,000
DAISY CHAIN PO BOX 10375 EUGENE,OR 97440	NONE	EXEMPT	PROGRAM SUPPORT	5,000
EUGENE MISSION INC 1542 W 1ST AVE EUGENE,OR 97402	NONE	EXEMPT	PROGRAM SUPPORT	15,000
FOOD FOR LANE COUNTY 770 BAILEY HILL ROAD EUGENE,OR 97402	NONE	EXEMPT	CAPITAL CAMPAIGN	25,000
MARIST CATHOLIC HIGH SCHOOL 1900 KINGSLEY RD EUGENE,OR 97401	NONE	EXEMPT	PROGRAM SUPPORT	5,000
NORTHWEST YOUTH CORPS 2621 AUGUSTA STREET EUGENE,OR 97403	NONE	EXEMPT	PROGRAM SUPPORT	10,000
ONE HOPE NETWORK 379 COBURG RD SUITE B EUGENE,OR 97401	NONE	EXEMPT	PROGRAM SUPPORT	7,500
OPHELIA'S PLACE 1577 PEARL ST SUITE 100 EUGENE,OR 97401	NONE	EXEMPT	PROGRAM SUPPORT	5,000
PEARL BUCK CENTER 3690 WEST 1ST AVE EUGENE,OR 97402	NONE	EXEMPT	PROGRAM SUPPORT	20,000
RELIEF NURSERY 1720 WEST 25TH AVENUE EUGENE,OR 97405	NONE	EXEMPT	PROGRAM SUPPORT	25,000
RONALD MCDONALD HOUSE CHARITIES 2620 N COMMERCIAL AVE PORTLAND,OR 97227	NONE	EXEMPT	PROGRAM SUPPORT	5,000
SMART READING 101 SW MARKET ST PORTLAND,OR 97201	NONE	EXEMPT	PROGRAM SUPPORT	8,000
SQUARE ONE VILLAGES 15 NORTH POLK STREET EUGENE,OR 97402	NONE	EXEMPT	PROGRAM SUPPORT	20,000
ST VINCENT DE PAUL 2890 CHAD DRIVE EUGENE,OR 97408	NONE	EXEMPT	PROGRAM SUPPORT	15,000
THE CHILD CENTER 3995 MARCOLA ROAD SPRINGFIELD,OR 97477	NONE	EXEMPT	CAPITAL CAMPAIGN	15,000
Total ▶ 3a				200,500

b <i>Approved for future payment</i> BAGS OF LOVE 1052 GREEN ACRES ROAD EUGENE,OR 97401	NONE	EXEMPT	PROGRAM SUPPORT	7,500
CENTER FOR COMMUNITY COUNSELING 1465 COBURG ROAD EUGENE,OR 97401	NONE	EXEMPT	PROGRAM SUPPORT	10,000
COMMUNITY SUPPORTED SHELTERS 1160 GRANT STREET EUGENE,OR 97402	NONE	EXEMPT	PROGRAM SUPPORT	10,000
EVERY CHILD LANE COUNTY 379 COBURG RD SUITE B EUGENE,OR 97401	NONE	EXEMPT	PROGRAM SUPPORT	15,000
HOPE & SAFETY ALLIANCE 1577 PEARL ST EUGENE,OR 97401	NONE	EXEMPT	PROGRAM SUPPORT	10,000
HOSEA YOUTH SERVICES 834 MONROE ST EUGENE,OR 97401	NONE	EXEMPT	PROGRAM SUPPORT	10,000
OSLC DEVELOPMENTS INC 10 SHELTON-MCMURPHEY BLVD EUGENE,OR 97401	NONE	EXEMPT	PROGRAM SUPPORT	8,000
POSITIVE COMMUNITY KITCHEN PO BOX 11513	NONE	EXEMPT	PROGRAM SUPPORT	7,500

EUGENE,OR 97401				
RELIEF NURSERY 1720 WEST 25TH AVENUE EUGENE,OR 97405	NONE	EXEMPT	PROGRAM SUPPORT	50,000
SERENITY LANE PO BOX 8549 COBURG,OR 97408	NONE	EXEMPT	PROGRAM SUPPORT	10,000
SQUARE ONE VILLAGES 15 NORTH POLK STREET EUGENE,OR 97402	NONE	EXEMPT	PROGRAM SUPPORT	20,000
VOLUNTEERS IN MEDICINE 2260 MARCOLA ROAD SPRINGFIELD,OR 97477	NONE	EXEMPT	PROGRAM SUPPORT	7,500
WHEEL TO WALK FOUNDATION PO BOX 20146 PORTLAND,OR 97294	NONE	EXEMPT	PROGRAM SUPPORT	3,000
WILLAMETTE FAMILY INC 687 CHESIRE AVENUE EUGENE,OR 97402	NONE	EXEMPT	PROGRAM SUPPORT	10,000
WORDCRAFTERS OF EUGENE 438 CHARNELTON ST SUITE 101 EUGENE,OR 97401	NONE	EXEMPT	PROGRAM SUPPORT	2,500
Total			3b	181,000

Part XV-A

Unrelated business income

Excluded by section 512, 513, or 514

(e)
Related or exempt
function income
(See
instructions.)

(a)
Business
code

(b)
Amount

(c)
Exclusion code

(d)
Amount

b _____

C _____

d _____

e. _____

f _____

g Fees and contracts from government agencies

Interest on savings and temporary cash investments

■ ■ ■

a Debt-financed property.

b Not debt-financed property. . . .

7 Other investment income

Net income or (loss) from special events:

11 Other revenue: a

b _____

c _____

d. _____

13 Total.	Add line 12, columns (b), (d), and (e).	13	262,864
(See worksheet in line 13 instructions to verify calculations.)			

Part XV-B

▼

Explain below how each activity for which income is reported in column (e) of Part XV-A contributed importantly to the accomplishment of the foundation's exempt purposes (other than by providing funds for such purposes). (See instructions.)

Part XVI

Yes	No
-----	----

[illegible]

1a(1)		No
--------------	--	-----------

1a(2)		No
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[illegible]

1b(1)		No
--------------	--	-----------

1b(2)		No
--------------	--	-----------

1b(3)		No
--------------	--	-----------

1b(4)		No
--------------	--	-----------

1b(5)		No

1b(6)		No
--------------	--	-----------

1c		No
----	--	----

[illegible]

☐ Yes ☒ No

b If "Yes," complete the following schedule.

(a) Name of organization	(b) Type of organization	(c) Description of relationship

May the IRS discuss this return with the preparer shown below?
See instructions. ☒ Yes ☐ No

2022-04-27

Title

P00544356

Firm's EIN ▶ 93-039643

EUGENE, OR 974017116

Additional Data

Return to Form

Software ID:

Software Version:

Form 990PF - Special Condition Description:

Special Condition Description

TY 2021 IRS 990 e-File Render

Name: MCKAY FAMILY FOUNDATION

EIN: 93-0935036

Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
ACCOUNTING FEES	2,146	2,146		0

Note: To capture the full content of this document, please select landscape mode (11" x 8.5") when printing.

TY 2021 IRS 990 e-File Render

Name: MCKAY FAMILY FOUNDATION

EIN: 93-0935036

Description of Property	Date Acquired	Cost or Other Basis	Prior Years' Depreciation	Computation Method	Rate / Life (# of years)	Current Year's Depreciation Expense	Net Investment Income	Adjusted Net Income	Cost of Goods Sold Not Included
MONITOR	2009-04-01	110	110	SL	5.000000000000	0	0		
PRINTER	2009-04-01	80	80	SL	5.000000000000	0	0		
COMPUTER	2016-12-27	580	474	SL	5.000000000000	106	0		

TY 2021 IRS 990 e-File Render

Name: MCKAY FAMILY FOUNDATION

EIN: 93-0935036

Identifier	Return Reference	Explanation
USE OF FACILITIES OF RELATED PARTY	FORM 990-PF, PART VII-B, LINE 1A(3):	MCKAY COMMERCIAL PROPERTIES, LLC IS A PARTNERSHIP IN WHICH AMY L. ROMERO IS A PARTNER IN WHICH SHE OWNS, DIRECTLY OR BY ATTRIBUTION, IN EXCESS OF 35%. MCKAY COMMERCIAL PROPERTIES, LLC PROVIDED THE FOUNDATION, AT NO CHARGE, A SMALL OFFICE IN AN OFFICE BUILDING OWNED BY MCKAY COMMERCIAL PROPERTIES, LLC.

TY 2021 IRS 990 e-File Render

Name: MCKAY FAMILY FOUNDATION

EIN: 93-0935036

Name of Bond	End of Year Book Value	End of Year Fair Market Value
CORPORATE BONDS	1,586,798	1,573,803

TY 2021 IRS 990 e-File Render

Name: MCKAY FAMILY FOUNDATION

EIN: 93-0935036

Name of Stock	End of Year Book Value	End of Year Fair Market Value
CORPORATE STOCKS	3,966,359	5,510,546

TY 2021 IRS 990 e-File Render

Name: MCKAY FAMILY FOUNDATION

EIN: 93-0935036

Category / Item	Cost / Other Basis	Accumulated Depreciation	Book Value	End of Year Fair Market Value
MONITOR	110	110	0	
PRINTER	80	80	0	
COMPUTER	580	580	0	

TY 2021 IRS 990 e-File Render

Name: MCKAY FAMILY FOUNDATION

EIN: 93-0935036

Description	Revenue and Expenses per Books	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
OFFICE EXPENSES	113	0		0
WEBSITE & LOGO DESIGN	537	0		0

TY 2021 IRS 990 e-File Render

Name: MCKAY FAMILY FOUNDATION

EIN: 93-0935036

Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
PORTFOLIO MANAGEMENT	60,393	60,393		0
CONSULTING FEES	1,643	0		0
LEGAL FEES	2,538	0		0

TY 2021 IRS 990 e-File Render

Name: MCKAY FAMILY FOUNDATION

EIN: 93-0935036

Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
FOREIGN TAXES	2,493	2,493		0
OREGON ANNUAL REPORT FEE	1,030	0		0