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EXTENDED TO MAY 17, 2021

Form **990** (Rev January 2020) Department of the Treasury Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No 1545-0047 **2019** Open to Public Inspection

2006

A For the 2019 calendar year, or tax year beginning JUL 1, 2019 and ending JUN 30, 2020

B Check if applicable: [ ] Address change [ ] Name change [ ] Initial return [ ] Final return/terminated [ ] Amended return [ ] Application pending

C Name of organization
JAMES B. HUNT, JR. INSTITUTE FOR
EDUCATIONAL LEADERSHIP & POLICY FDN

Doing business as

Number and street (or P.O box if mail is not delivered to street address) 4000 CENTREGREEN WAY — Room/suite 301

City or town, state or province, country, and ZIP or foreign postal code CARY, NC 27513

D Employer identification number 80-0025367

E Telephone number 984-377-5200

G Gross receipts $ 6,019,050.

F Name and address of principal officer JAVAID E. SIDDIQI, PH.D.
4000 CENTREGREEN WAY, SUITE 301, CARY, NC 2

H(a) Is this a group return for subordinates? [ ] Yes [X] No

H(b) Are all subordinates included? [ ] Yes [ ] No
If "No," attach a list (see instructions)

I Tax-exempt status: [X] 501(c)(3) [ ] 501(c) ( ) ◀ (insert no) [ ] 4947(a)(1) or [ ] 527

J Website: ▶ WWW.HUNT-INSTITUTE.ORG

H(c) Group exemption number ▶

K Form of organization: [X] Corporation [ ] Trust [ ] Association [ ] Other ▶

L Year of formation 2001 M State of legal domicile NC

Part I Summary

Activities & Governance

1 Briefly describe the organization's mission or most significant activities TO SECURE AMERICA'S FUTURE THROUGH QUALITY EDUCATION.

2 Check this box ▶ [ ] if the organization discontinued its operations or disposed of more than 25% of its net assets

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3	Number of voting members of the governing body (Part VI, line 1a)	3	22
4	Number of independent voting members of the governing body (Part VI, line 1b)	4	22
5	Total number of individuals employed in calendar year 2019 (Part V, line 2a)	5	23
6	Total number of volunteers (estimate if necessary)	6	0
7 a	Total unrelated business revenue from Part VIII, column (C), line 12	7a	0.
b	Net unrelated business taxable income from Form 990-T, line 39	7b	0.

			Prior Year	Current Year
Revenue	8	Contributions and grants (Part VIII, line 1h)	4,693,779.	5,563,745.
	9	Program service revenue (Part VIII, line 2g)	50,784.	138,536.
	10	Investment income (Part VIII, column (A), lines 3, 4, and 7d)	337,106.	311,052.
	11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	4,865.	5,717.
	12	Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)	5,086,534.	6,019,050.
Expenses	13	Grants and similar amounts paid (Part IX, column (A), lines 1-3)	0.	192,500.
	14	Benefits paid to or for members (Part IX, column (A), line 4)	0.	0.
	15	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)	1,346,097.	2,169,642.
	16a	Professional fundraising fees (Part IX, column (A), line 11e)	0.	0.
	b	Total fundraising expenses (Part IX, column (D), line 25) ▶ 0.		
	17	Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)	1,271,648.	1,539,990.
	18	Total expenses Add lines 13-17 (must equal Part IX, column (A), line 25)	2,617,745.	3,902,132.
	19	Revenue less expenses Subtract line 18 from line 12	2,468,789.	2,116,918.
Net Assets or Fund Balances			**Beginning of Current Year**	**End of Year**
	20	Total assets (Part X, line 16)	8,375,736.	10,765,464.
	21	Total liabilities (Part X, line 26)	271,860.	544,670.
	22	Net assets or fund balances Subtract line 21 from line 20	8,103,876.	10,220,794.

Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge

Sign Here

▶ Sam Houston — Signature of officer — Date 1/27/21

▶ SAM HOUSTON, ED.D., TREASURER — Type or print name and title

Paid Preparer Use Only

Print/Type preparer's name	Preparer's signature	Date	Check [ ] if self-employed	PTIN
H. LOWELL OAKLEY JR.	H. Lowell Oakley Jr.	12/22/20		P00077654

Firm's name ▶ KOONCE, WOOTEN & HAYWOOD, LLP — Firm's EIN ▶ 56-0517823

Firm's address ▶ P. O. BOX 17806, RALEIGH, NC 27619-7806 — Phone no. 919-782-9265

May the IRS discuss this return with the preparer shown above? (see instructions) [X] Yes [ ] No

941 12

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Part III Statement of Program Service Accomplishments

Check if Schedule O contains a response or note to any line in this Part III [X]

1 Briefly describe the organization's mission

TO SECURE AMERICA'S FUTURE THROUGH QUALITY EDUCATION.

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990 EZ? [ ] Yes [X] No

If "Yes," describe these new services on Schedule O

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? [ ] Yes [X] No

If "Yes," describe these changes on Schedule O

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported

4a (Code) (Expenses $ 1,037,106. including grants of $) (Revenue $)

HUNT-KEAN LEADERSHIP FELLOWS

THE FINAL SESSION OF COHORT 5 CONVENED IN AUSTIN, TX ON AUGUST 14-16, 2019 WITH 18 HK FELLOWS AND SIX FORMER GOVERNORS AND MEMBERS OF THE HK FELLOWS ADVISORY BOARD IN ATTENDANCE. HK FELLOWS SPENT THE FIRST HALF OF THE MEETING UNDERSTANDING THE INTERCONNECTEDNESS OF POLICIES TO SUPPORT TEACHER PREPARATION, COMPENSATION, AND EVALUATION. THE SECOND HALF OF THE MEETING PROVIDED AN OPPORTUNITY TO LEARN MORE ABOUT HIGHER EDUCATION ACCESS, AFFORDABILITY, AND COMPLETION.

THE HUNT INSTITUTE LAUNCHED COHORT 6 ON DECEMBER 11-13, 2019, HOSTING 18 COHORT 6 HK FELLOWS AND EIGHT FORMER GOVERNORS FOR SESSION 1 IN WASHINGTON, D.C. SESSION 1 FOCUSED ON EARLY CHILDHOOD EDUCATION

4b (Code) (Expenses $ 1,497,608. including grants of $ 75,000.) (Revenue $ 115,406.)

STATE ENGAGEMENT

NORTH CAROLINA:

ON DECEMBER 10, 2019, IN PARTNERSHIP WITH THE NORTH CAROLINA GOVERNOR'S OFFICE AND THE NORTH CAROLINA BUSINESS COMMITTEE FOR EDUCATION, THE HUNT INSTITUTE CO-HOSTED THE DEVELOPING A REPRESENTATIVE AND INCLUSIVE VISION FOR EDUCATION (DRIVE) SUMMIT. FOLLOWING THE SUMMIT, THE INSTITUTE WAS INVITED TO SERVE AS A CO-FACILITATOR OF THE TASK FORCE, ULTIMATELY DRAFTING THE TASK FORCE'S FINAL PLAN, WHICH WILL INCLUDE ANALYSIS OF THE CURRENT LANDSCAPE OF EDUCATOR DIVERSITY IN NORTH CAROLINA AS WELL AS POTENTIAL STRATEGIES, METRICS, AND FUNDING STREAMS THAT CAN BE UTILIZED TO INFORM THE STATE'S WORK IN THIS SPACE MOVING FORWARD.

4c (Code) (Expenses $ 1,009,399. including grants of $ 117,500.) (Revenue $ 23,130.)

CROSS-STATE TEAM ENGAGEMENT AND OTHER PROGRAMS

IN NOVEMBER 2019, THE HUNT INSTITUTE CONVENED FOUR NORTH CAROLINA LEGISLATORS, FIVE NORTH CAROLINA PARTNERS, TWO TENNESSEE PARTNERS, TWO MISSOURI LEGISLATORS, ONE VIRGINIA POLICYMAKER, FIVE HK FELLOWS (HK FELLOWS), AND TWO HK FELLOWS' STAFF FOR A REGIONAL VISIT TO THE SMYRNA CAMPUS/NISSAN TRAINING CENTER OF THE TENNESSEE COLLEGE OF ADVANCED TECHNOLOGY MURFREESBORO. ATTENDEES LEARNED ABOUT HIGHER EDUCATION GOVERNANCE STRUCTURES, THE IMPORTANCE OF COLLABORATION IN REACHING STATEWIDE POSTSECONDARY ATTAINMENT GOALS, AND EXAMPLES OF KEY PROGRAMS TENNESSEE USES TO INCREASE THE NUMBER OF ADULTS WITH A POSTSECONDARY DEGREE OR CREDENTIAL.

4d Other program services (Describe on Schedule O)

(Expenses $ including grants of $) (Revenue $)

4e Total program service expenses ▶ 3,544,113.

SEE SCHEDULE O FOR CONTINUATION(S)

Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? *If "Yes," complete Schedule A*	1	X	
2	Is the organization required to complete *Schedule B, Schedule of Contributors*?	2	X	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? *If "Yes," complete Schedule C, Part I*	3		X
4	**Section 501(c)(3) organizations.** Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? *If "Yes," complete Schedule C, Part II*	4		X
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? *If "Yes," complete Schedule C, Part III*	5		X
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? *If "Yes," complete Schedule D, Part I*	6		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? *If "Yes," complete Schedule D, Part II*	7		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? *If "Yes," complete Schedule D, Part III*	8		X
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? *If "Yes," complete Schedule D, Part IV*	9		X
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments or in quasi endowments? *If "Yes," complete Schedule D, Part V*	10		X
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
a	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? *If "Yes," complete Schedule D, Part VI*	11a	X	
b	Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total assets reported in Part X, line 16? *If "Yes," complete Schedule D, Part VII*	11b		X
c	Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total assets reported in Part X, line 16? *If "Yes," complete Schedule D, Part VIII*	11c		X
d	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in Part X, line 16? *If "Yes," complete Schedule D, Part IX*	11d		X
e	Did the organization report an amount for other liabilities in Part X, line 25? *If "Yes," complete Schedule D, Part X*	11e	X	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? *If "Yes," complete Schedule D, Part X*	11f	X	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? *If "Yes," complete Schedule D, Parts XI and XII*	12a	X	
b	Was the organization included in consolidated, independent audited financial statements for the tax year? *If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional*	12b		X
13	Is the organization a school described in section 170(b)(1)(A)(ii)? *If "Yes," complete Schedule E*	13		X
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		X
b	Did the organization have aggregate revenues or expenses of more than $10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at $100,000 or more? *If "Yes," complete Schedule F, Parts I and IV*	14b		X
15	Did the organization report on Part IX, column (A), line 3, more than $5,000 of grants or other assistance to or for any foreign organization? *If "Yes," complete Schedule F, Parts II and IV*	15		X
16	Did the organization report on Part IX, column (A), line 3, more than $5,000 of aggregate grants or other assistance to or for foreign individuals? *If "Yes," complete Schedule F, Parts III and IV*	16		X
17	Did the organization report a total of more than $15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? *If "Yes," complete Schedule G, Part I*	17		X
18	Did the organization report more than $15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? *If "Yes," complete Schedule G, Part II*	18		X
19	Did the organization report more than $15,000 of gross income from gaming activities on Part VIII, line 9a? *If "Yes," complete Schedule G, Part III*	19		X
20a	Did the organization operate one or more hospital facilities? *If "Yes," complete Schedule H*	20a		X
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than $5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? *If "Yes," complete Schedule I, Parts I and II*	21	X	

Part IV Checklist of Required Schedules *(continued)*

			Yes	No
22	Did the organization report more than $5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? *If "Yes," complete Schedule I, Parts I and III*	22	X	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? *If "Yes," complete Schedule J*	23	X	
24a	Did the organization have a tax exempt bond issue with an outstanding principal amount of more than $100,000 as of the last day of the year, that was issued after December 31, 2002? *If "Yes," answer lines 24b through 24d and complete Schedule K If "No," go to line 25a*	24a		X
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	**Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations.** Did the organization engage in an excess benefit transaction with a disqualified person during the year? *If "Yes," complete Schedule L, Part I*	25a		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? *If "Yes," complete Schedule L, Part I*	25b		X
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? *If "Yes," complete Schedule L, Part II*	26		X
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? *If "Yes," complete Schedule L, Part III*	27		X
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions, for applicable filing thresholds, conditions, and exceptions)			
a	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? *If "Yes," complete Schedule L, Part IV*	28a		X
b	A family member of any individual described in line 28a? *If "Yes," complete Schedule L, Part IV*	28b		X
c	A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? *If "Yes," complete Schedule L, Part IV*	28c		X
29	Did the organization receive more than $25,000 in non-cash contributions? *If "Yes," complete Schedule M*	29		X
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? *If "Yes," complete Schedule M*	30		X
31	Did the organization liquidate, terminate, or dissolve and cease operations? *If "Yes," complete Schedule N, Part I*	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? *If "Yes," complete Schedule N, Part II*	32		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701 3? *If "Yes," complete Schedule R, Part I*	33		X
34	Was the organization related to any tax exempt or taxable entity? *If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1*	34		X
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		X
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? *If "Yes," complete Schedule R, Part V, line 2*	35b		
36	**Section 501(c)(3) organizations.** Did the organization make any transfers to an exempt non charitable related organization? *If "Yes," complete Schedule R, Part V, line 2*	36		X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? *If "Yes," complete Schedule R, Part VI*	37		X
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Note: All Form 990 filers are required to complete Schedule O	38	X	

Part V Statements Regarding Other IRS Filings and Tax Compliance

Check if Schedule O contains a response or note to any line in this Part V ☐

					Yes	No
1a	Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable	1a	21			
b	Enter the number of Forms W-2G included in line 1a Enter 0- if not applicable	1b	0			
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?			1c		

Part V Statements Regarding Other IRS Filings and Tax Compliance *(continued)*

				Yes	No
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return	2a 23			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?		2b		X
	Note: If the sum of lines 1a and 2a is greater than 250, you may be required to *e-file* (see instructions)				
3a	Did the organization have unrelated business gross income of $1,000 or more during the year?		3a		X
b	If "Yes," has it filed a Form 990-T for this year? *If "No" to line 3b, provide an explanation on Schedule O*		3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?		4a		X
b	If "Yes," enter the name of the foreign country ▶				
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR)				
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?		5a		X
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?		5b		X
c	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?		5c		
6a	Does the organization have annual gross receipts that are normally greater than $100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?		6a		X
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?		6b		
7	**Organizations that may receive deductible contributions under section 170(c).**				
a	Did the organization receive a payment in excess of $75 made partly as a contribution and partly for goods and services provided to the payor?		7a		X
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?		7b		
c	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?		7c		X
d	If "Yes," indicate the number of Forms 8282 filed during the year	7d			
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?		7e		
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?		7f		
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?		7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098 C?		7h		
8	**Sponsoring organizations maintaining donor advised funds.** Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?		8		X
9	**Sponsoring organizations maintaining donor advised funds.**				
a	Did the sponsoring organization make any taxable distributions under section 4966?		9a		X
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?		9b		X
10	**Section 501(c)(7) organizations.** Enter				
a	Initiation fees and capital contributions included on Part VIII, line 12	10a			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b			
11	**Section 501(c)(12) organizations.** Enter				
a	Gross income from members or shareholders	11a			
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)	11b			
12a	**Section 4947(a)(1) non-exempt charitable trusts.** Is the organization filing Form 990 in lieu of Form 1041?		12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	12b			
13	**Section 501(c)(29) qualified nonprofit health insurance issuers.**				
a	Is the organization licensed to issue qualified health plans in more than one state?		13a		
	Note: See the instructions for additional information the organization must report on Schedule O				
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans	13b			
c	Enter the amount of reserves on hand	13c			
14a	Did the organization receive any payments for indoor tanning services during the tax year?		14a		X
b	If "Yes," has it filed a Form 720 to report these payments? *If "No," provide an explanation on Schedule O*		14b		
15	Is the organization subject to the section 4960 tax on payment(s) of more than $1,000,000 in remuneration or excess parachute payment(s) during the year?		15		X
	If "Yes," see instructions and file Form 4720, Schedule N				
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income?		16		X
	If "Yes," complete Form 4720, Schedule O				

Part VI Governance, Management, and Disclosure *For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O See instructions*

Check if Schedule O contains a response or note to any line in this Part VI [X]

Section A. Governing Body and Management

			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year — 1a: 22 If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O.			
b	Enter the number of voting members included on line 1a, above, who are independent — 1b: 22			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		X
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, trustees, or key employees to a management company or other person?	3		X
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		X
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		X
6	Did the organization have members or stockholders?	6		X
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a		X
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b		X
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:			
a	The governing body?	8a	X	
b	Each committee with authority to act on behalf of the governing body?	8b	X	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? *If "Yes," provide the names and addresses on Schedule O*	9		X

Section B. Policies *(This Section B requests information about policies not required by the Internal Revenue Code.)*

			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a		X
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	X	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990			
12a	Did the organization have a written conflict of interest policy? *If "No," go to line 13*	12a	X	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	X	
c	Did the organization regularly and consistently monitor and enforce compliance with the policy? *If "Yes," describe in Schedule O how this was done*	12c	X	
13	Did the organization have a written whistleblower policy?	13	X	
14	Did the organization have a written document retention and destruction policy?	14	X	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
a	The organization's CEO, Executive Director, or top management official	15a	X	
b	Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)	15b	X	
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		X
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b		

Section C. Disclosure

17 List the states with which a copy of this Form 990 is required to be filed ▶ NONE

18 Section 6104 requires an organization to make its Forms 1023 (1024 or 1024 A, if applicable), 990, and 990-T (Section 501(c)(3)s only) available for public inspection Indicate how you made these available Check all that apply

[X] Own website [ ] Another's website [X] Upon request [ ] Other *(explain on Schedule O)*

19 Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year

20 State the name, address, and telephone number of the person who possesses the organization's books and records ▶

EMILY LUNNE - 984-377-4992

4000 CENTREGREEN WAY, SUITE 301, CARY, NC 27513

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII ☐

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0 in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's **current** key employees, if any See instructions for definition of "key employee "
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than $100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than $100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than $10,000 of reportable compensation from the organization and any related organizations

See instructions for the order in which to list the persons above

☐ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

(A) Name and title	(B) Average hours per week (list any hours for related organizations below line)	(C) Position: Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	(D) Reportable compensation from the organization (W 2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
(1) GOVERNOR JAMES B. HUNT, JR. CHAIRMAN	4.00	X		X				0.	0.	0.
(2) THOMAS W. LAMBETH VICE CHAIRMAN	2.00	X		X				0.	0.	0.
(3) THE HONORABLE HOWARD N. LEE SECRETARY	2.00	X		X				0.	0.	0.
(4) SAM HOUSTON, ED.D. TREASURER	2.00	X		X				0.	0.	0.
(5) GOVERNOR ROY BARNES BOARD MEMBER	1.00	X						0.	0.	0.
(6) RANDY BEST BOARD MEMBER	1.00	X						0.	0.	0.
(7) ANDY COLE BOARD MEMBER	1.00	X						0.	0.	0.
(8) GOVERNOR DON CARCIERI BOARD MEMBER	1.00	X						0.	0.	0.
(9) MIMI CLARKE CORCORAN BOARD MEMBER	1.00	X						0.	0.	0.
(10) THE HONORABLE WALTER DALTON BOARD MEMBER	1.00	X						0.	0.	0.
(11) THE HONORABLE MITCH DANIELS BOARD MEMBER	1.00	X						0.	0.	0.
(12) THE HONORABLE JIM DOUGLAS BOARD MEMBER	1.00	X						0.	0.	0.
(13) ROBERT EAVES, JR. BOARD MEMBER	1.00	X						0.	0.	0.
(14) JOEL FLEISHMAN BOARD MEMBER	1.00	X						0.	0.	0.
(15) THE HONORABLE LAURA FORNASH BOARD MEMBER	1.00	X						0.	0.	0.
(16) MAURICE GREEN BOARD MEMBER	1.00	X						0.	0.	0.
(17) J. JACKSON HOKE BOARD MEMBER	1.00	X						0.	0.	0.

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees *(continued)*

(A) Name and title	(B) Average hours per week (list any hours for related organizations below line)	(C) Position: Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
(18) ROBERT A. INGRAM BOARD MEMBER	1.00	X						0.	0.	0.
(19) DEAN JUDITH KELLEY, PH.D. BOARD MEMBER	1.00	X						0.	0.	0.
(20) THE HONORABLE MICHAEL LEE BOARD MEMBER	1.00	X						0.	0.	0.
(21) DELIA POMPA BOARD MEMBER	1.00	X						0.	0.	0.
(22) THE HONORABLE JAMIE WOODSON BOARD MEMBER	1.00	X						0.	0.	0.
(23) JAVAID SIDDIQI, PH.D. PRESIDENT & CEO	40.00			X				334,311.	0.	23,653.
(24) MICHELE JORDAN CHIEF OF STAFF	40.00					X		142,305.	0.	20,043.
(25) MEREDITH DIXON DIRECTOR OF FINANCE & OPERATIONS	40.00					X		112,432.	0.	16,349.
(26) PATRICK SIMS DIRECTOR OF POLICY & RESEARCH	40.00					X		106,798.	0.	16,878.
1b Subtotal ▶								695,846.	0.	76,923.
c Total from continuation sheets to Part VII, Section A ▶								107,038.	0.	2,232.
d Total (add lines 1b and 1c) ▶								802,884.	0.	79,155.

2 Total number of individuals (including but not limited to those listed above) who received more than $100,000 of reportable compensation from the organization ▶ 5

		Yes	No
3 Did the organization list any **former** officer, director, trustee, key employee, or highest compensated employee on line 1a? *If "Yes," complete Schedule J for such individual*	3		X
4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than $150,000? *If "Yes," complete Schedule J for such individual*	4	X	
5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? *If "Yes," complete Schedule J for such person*	5		X

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than $100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address NONE	(B) Description of services	(C) Compensation

2 Total number of independent contractors (including but not limited to those listed above) who received more than $100,000 of compensation from the organization ▶ 0

SEE PART VII, SECTION A CONTINUATION SHEETS

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees *(continued)*

(A) Name and title	(B) Average hours per week (list any hours for related organizations below line)	(C) Position (check all that apply): Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
(27) DANIEL WUORI DIRECTOR OF EARLY LEARNING	40.00					X		107,038.	0.	2,232.
Total to Part VII, Section A, line 1c								107,038.		2,232.

Part VIII Statement of Revenue

Check if Schedule O contains a response or note to any line in this Part VIII ☐

				(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512 - 514
Contributions, Gifts, Grants and Other Similar Amounts	1 a Federated campaigns	1a					
	b Membership dues	1b					
	c Fundraising events	1c					
	d Related organizations	1d					
	e Government grants (contributions)	1e					
	f All other contributions, gifts, grants, and similar amounts not included above	1f	5,563,745.				
	g Noncash contributions included in lines 1a-1f	1g	$				
	h **Total.** Add lines 1a-1f		▶	5,563,745.			
Program Service Revenue			Business Code				
	2 a SERVICE REVENUE		900099	138,536.	138,536.		
	b						
	c						
	d						
	e						
	f All other program service revenue						
	g **Total.** Add lines 2a-2f		▶	138,536.			
Other Revenue	3 Investment income (including dividends, interest, and other similar amounts)		▶	198,645.	198,645.		
	4 Income from investment of tax-exempt bond proceeds		▶				
	5 Royalties		▶				
			(i) Real / (ii) Personal				
	6 a Gross rents	6a					
	b Less rental expenses	6b					
	c Rental income or (loss)	6c					
	d Net rental income or (loss)		▶				
			(i) Securities / (ii) Other				
	7 a Gross amount from sales of assets other than inventory	7a	112,407.				
	b Less cost or other basis and sales expenses	7b	0.				
	c Gain or (loss)	7c	112,407.				
	d Net gain or (loss)		▶	112,407.	112,407.		
	8 a Gross income from fundraising events (not including $ ____ of contributions reported on line 1c) See Part IV, line 18	8a					
	b Less direct expenses	8b					
	c Net income or (loss) from fundraising events		▶				
	9 a Gross income from gaming activities See Part IV, line 19	9a					
	b Less direct expenses	9b					
	c Net income or (loss) from gaming activities		▶				
	10 a Gross sales of inventory, less returns and allowances	10a					
	b Less cost of goods sold	10b					
	c Net income or (loss) from sales of inventory		▶				
Miscellaneous Revenue			Business Code				
	11 a OTHER INCOME		900099	5,717.	5,717.		
	b						
	c						
	d All other revenue						
	e **Total.** Add lines 11a-11d		▶	5,717.			
	12 **Total revenue** See instructions		▶	6,019,050.	455,305.	0.	0.

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns All other organizations must complete column (A)

Check if Schedule O contains a response or note to any line in this Part IX [X]

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1 Grants and other assistance to domestic organizations and domestic governments See Part IV, line 21	140,000.	140,000.		
2 Grants and other assistance to domestic individuals See Part IV, line 22	52,500.	52,500.		
3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals See Part IV, lines 15 and 16				
4 Benefits paid to or for members				
5 Compensation of current officers, directors, trustees, and key employees	373,248.	302,331.	70,917.	
6 Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7 Other salaries and wages	1,397,909.	1,257,384.	140,525.	
8 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	72,410.	65,199.	7,211.	
9 Other employee benefits	198,673.	177,520.	21,153.	
10 Payroll taxes	127,402.	111,865.	15,537.	
11 Fees for services (nonemployees)				
a Management				
b Legal	3,355.		3,355.	
c Accounting	14,300.		14,300.	
d Lobbying				
e Professional fundraising services See Part IV, line 17				
f Investment management fees				
g Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Sch O)	422,874.	406,277.	16,597.	
12 Advertising and promotion				
13 Office expenses				
14 Information technology	52,880.	47,718.	5,162.	
15 Royalties				
16 Occupancy	168,419.	151,867.	16,552.	
17 Travel	268,842.	242,020.	26,822.	
18 Payments of travel or entertainment expenses for any federal, state, or local public officials				
19 Conferences, conventions, and meetings	427,932.	427,932.		
20 Interest				
21 Payments to affiliates				
22 Depreciation, depletion, and amortization	10,041.	9,025.	1,016.	
23 Insurance	5,146.		5,146.	
24 Other expenses Itemize expenses not covered above (List miscellaneous expenses on line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O)				
a EQUIPMENT	78,622.	73,879.	4,743.	
b MATERIALS AND SUPPLIES	61,680.	55,783.	5,897.	
c MISCELLANEOUS	19,860.	17,394.	2,466.	
d COPYING AND PRINTING	6,039.	5,419.	620.	
e All other expenses				
25 **Total functional expenses** Add lines 1 through 24e	3,902,132.	3,544,113.	358,019.	0.
26 **Joint costs** Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation Check here ▶ [ ] if following SOP 98-2 (ASC 958-720)				

Part X Balance Sheet

Check if Schedule O contains a response or note to any line in this Part X ☐

			(A) Beginning of year		(B) End of year
Assets	1	Cash - non-interest-bearing	975,643.	1	2,040,963.
	2	Savings and temporary cash investments	4,644,714.	2	6,111,199.
	3	Pledges and grants receivable, net	2,694,014.	3	2,307,253.
	4	Accounts receivable, net	47,250.	4	55,544.
	5	Loans and other receivables from any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons		5	
	6	Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), and persons described in section 4958(c)(3)(B)		6	
	7	Notes and loans receivable, net		7	
	8	Inventories for sale or use		8	
	9	Prepaid expenses and deferred charges	14,115.	9	49,111.
	10a	Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D — 10a 194,638.			
	b	Less accumulated depreciation — 10b 10,041.	0.	10c	184,597.
	11	Investments - publicly traded securities		11	
	12	Investments other securities See Part IV, line 11		12	
	13	Investments program-related See Part IV, line 11		13	
	14	Intangible assets		14	
	15	Other assets See Part IV, line 11	0.	15	16,797.
	16	**Total assets.** Add lines 1 through 15 (must equal line 33)	8,375,736.	16	10,765,464.
Liabilities	17	Accounts payable and accrued expenses	271,860.	17	246,720.
	18	Grants payable		18	
	19	Deferred revenue		19	
	20	Tax-exempt bond liabilities		20	
	21	Escrow or custodial account liability Complete Part IV of Schedule D		21	
	22	Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons		22	
	23	Secured mortgages and notes payable to unrelated third parties		23	
	24	Unsecured notes and loans payable to unrelated third parties		24	
	25	Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17 24) Complete Part X of Schedule D	0.	25	297,950.
	26	**Total liabilities.** Add lines 17 through 25	271,860.	26	544,670.
Net Assets or Fund Balances		**Organizations that follow FASB ASC 958, check here ▶ [X] and complete lines 27, 28, 32, and 33.**			
	27	Net assets without donor restrictions	2,778,319.	27	3,106,611.
	28	Net assets with donor restrictions	5,325,557.	28	7,114,183.
		Organizations that do not follow FASB ASC 958, check here ▶ ☐ and complete lines 29 through 33.			
	29	Capital stock or trust principal, or current funds		29	
	30	Paid in or capital surplus, or land, building, or equipment fund		30	
	31	Retained earnings, endowment, accumulated income, or other funds		31	
	32	Total net assets or fund balances	8,103,876.	32	10,220,794.
	33	Total liabilities and net assets/fund balances	8,375,736.	33	10,765,464.

Part XI Reconciliation of Net Assets

Check if Schedule O contains a response or note to any line in this Part XI [ ]

1	Total revenue (must equal Part VIII, column (A), line 12)	1	6,019,050.
2	Total expenses (must equal Part IX, column (A), line 25)	2	3,902,132.
3	Revenue less expenses Subtract line 2 from line 1	3	2,116,918.
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	8,103,876.
5	Net unrealized gains (losses) on investments	5	
6	Donated services and use of facilities	6	
7	Investment expenses	7	
8	Prior period adjustments	8	
9	Other changes in net assets or fund balances (explain on Schedule O)	9	0.
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 32, column (B))	10	10,220,794.

Part XII Financial Statements and Reporting

Check if Schedule O contains a response or note to any line in this Part XII [ ]

			Yes	No
1	Accounting method used to prepare the Form 990 [ ] Cash [X] Accrual [ ] Other ______ If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?	2a		X
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both [ ] Separate basis [ ] Consolidated basis [ ] Both consolidated and separate basis			
b	Were the organization's financial statements audited by an independent accountant?	2b	X	
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both [X] Separate basis [ ] Consolidated basis [ ] Both consolidated and separate basis			
c	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?	2c	X	
	If the organization changed either its oversight process or selection process during the tax year, explain on Schedule O			
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	3a		X
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why on Schedule O and describe any steps taken to undergo such audits	3b		

SCHEDULE A
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.
▶ Attach to Form 990 or Form 990-EZ.
▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No 1545-0047
2019
Open to Public Inspection

Name of the organization JAMES B. HUNT, JR. INSTITUTE FOR EDUCATIONAL LEADERSHIP & POLICY FDN

Employer identification number 80-0025367

Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions

The organization is not a private foundation because it is (For lines 1 through 12, check only one box.)

1 [ ] A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i).**
2 [ ] A school described in **section 170(b)(1)(A)(ii).** (Attach Schedule E (Form 990 or 990-EZ).)
3 [ ] A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii).**
4 [ ] A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii).** Enter the hospital's name, city, and state
5 [ ] An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv).** (Complete Part II.)
6 [ ] A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v).**
7 [X] An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi).** (Complete Part II.)
8 [ ] A community trust described in **section 170(b)(1)(A)(vi).** (Complete Part II.)
9 [ ] An agricultural research organization described in **section 170(b)(1)(A)(ix)** operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions) Enter the name, city, and state of the college or university
10 [ ] An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions - subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See **section 509(a)(2).** (Complete Part III.)
11 [ ] An organization organized and operated exclusively to test for public safety See **section 509(a)(4).**
12 [ ] An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in **section 509(a)(1)** or **section 509(a)(2).** See **section 509(a)(3).** Check the box in lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g

a [ ] **Type I.** A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization **You must complete Part IV, Sections A and B.**

b [ ] **Type II.** A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s) **You must complete Part IV, Sections A and C.**

c [ ] **Type III functionally integrated** A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions) **You must complete Part IV, Sections A, D, and E.**

d [ ] **Type III non-functionally integrated** A supporting organization operated in connection with its supported organization(s) that is not functionally integrated The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions) **You must complete Part IV, Sections A and D, and Part V.**

e [ ] Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization

f Enter the number of supported organizations

g Provide the following information about the supported organization(s)

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1 10 above (see instructions))	(iv) Is the organization listed in your governing document? Yes	No	(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)
Total						

Part II **Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)**

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III If the organization fails to qualify under the tests listed below, please complete Part III)

Section A. Public Support

Calendar year (or fiscal year beginning in) ▶	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants ")	2654187.	1351828.	4306875.	4693329.	5563745.	18569964.
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3 The value of services or facilities furnished by a governmental unit to the organization without charge						
4 **Total.** Add lines 1 through 3	2654187.	1351828.	4306875.	4693329.	5563745.	18569964.
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						11562735.
6 **Public support** Subtract line 5 from line 4.						7007229.

Section B. Total Support

Calendar year (or fiscal year beginning in) ▶	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
7 Amounts from line 4	2654187.	1351828.	4306875.	4693329.	5563745.	18569964.
8 Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources	23,530.	34,943.	34,273.	152,363.	198,645.	443,754.
9 Net income from unrelated business activities, whether or not the business is regularly carried on						
10 Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI)	13,700.	360.	1,281.	4,865.	5,717.	25,923.
11 **Total support.** Add lines 7 through 10						19039641.

12 Gross receipts from related activities, etc (see instructions) | 12 | 215,203.

13 **First five years.** If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here ▶ ☐

Section C. Computation of Public Support Percentage

14 Public support percentage for 2019 (line 6, column (f) divided by line 11, column (f)) | 14 | 36.80 %

15 Public support percentage from 2018 Schedule A, Part II, line 14 | 15 | 38.10 %

16a **33 1/3% support test - 2019.** If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and **stop here.** The organization qualifies as a publicly supported organization ▶ [X]

b **33 1/3% support test - 2018** If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and **stop here.** The organization qualifies as a publicly supported organization ▶ ☐

17a **10% -facts-and-circumstances test - 2019.** If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts and circumstances" test, check this box and **stop here.** Explain in Part VI how the organization meets the "facts-and-circumstances" test The organization qualifies as a publicly supported organization ▶ ☐

b **10% -facts-and-circumstances test - 2018.** If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and **stop here.** Explain in Part VI how the organization meets the "facts-and-circumstances" test The organization qualifies as a publicly supported organization ▶ ☐

18 **Private foundation** If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions ▶ ☐

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II If the organization fails to qualify under the tests listed below, please complete Part II)

Section A. Public Support

Calendar year (or fiscal year beginning in) ▶	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants ")						
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax exempt purpose						
3 Gross receipts from activities that are not an unrelated trade or business under section 513						
4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5 The value of services or facilities furnished by a governmental unit to the organization without charge						
6 **Total.** Add lines 1 through 5						
7a Amounts included on lines 1, 2, and 3 received from disqualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of $5,000 or 1% of the amount on line 13 for the year						
c Add lines 7a and 7b						
8 **Public support.** (Subtract line 7c from line 6)						

Section B. Total Support

Calendar year (or fiscal year beginning in) ▶	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
9 Amounts from line 6						
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources						
b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
c Add lines 10a and 10b						
11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12 Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI)						
13 **Total support** (Add lines 9 10c, 11, and 12)						

14 **First five years** If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here** ▶ ☐

Section C. Computation of Public Support Percentage

15 Public support percentage for 2019 (line 8, column (f), divided by line 13, column (f))	15	%
16 Public support percentage from 2018 Schedule A, Part III, line 15	16	%

Section D. Computation of Investment Income Percentage

17 Investment income percentage for **2019** (line 10c, column (f), divided by line 13, column (f))	17	%
18 Investment income percentage from **2018** Schedule A, Part III, line 17	18	%

19a **33 1/3% support tests - 2019.** If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization ▶ ☐

b **33 1/3% support tests - 2018.** If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization ▶ ☐

20 **Private foundation.** If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions ▶ ☐

Part IV **Supporting Organizations**

(Complete only if you checked a box in line 12 on Part I If you checked 12a of Part I, complete Sections A and B If you checked 12b of Part I, complete Sections A and C If you checked 12c of Part I, complete Sections A, D, and E If you checked 12d of Part I, complete Sections A and D, and complete Part V)

Section A. All Supporting Organizations

			Yes	No
1	Are all of the organization's supported organizations listed by name in the organization's governing documents? *If "No," describe in* **Part VI** *how the supported organizations are designated If designated by class or purpose, describe the designation If historic and continuing relationship, explain*	1		
2	Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? *If "Yes," explain in* **Part VI** *how the organization determined that the supported organization was described in section 509(a)(1) or (2)*	2		
3a	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? *If "Yes," answer (b) and (c) below*	3a		
b	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? *If "Yes," describe in* **Part VI** *when and how the organization made the determination*	3b		
c	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? *If "Yes," explain in* **Part VI** *what controls the organization put in place to ensure such use*	3c		
4a	Was any supported organization not organized in the United States ("foreign supported organization")? *If "Yes," and if you checked 12a or 12b in Part I, answer (b) and (c) below*	4a		
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? *If "Yes," describe in* **Part VI** *how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations*	4b		
c	Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? *If "Yes," explain in* **Part VI** *what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes*	4c		
5a	Did the organization add, substitute, or remove any supported organizations during the tax year? *If "Yes," answer (b) and (c) below (if applicable) Also, provide detail in* **Part VI,** *including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organizing document)*	5a		
b	**Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?	5b		
c	**Substitutions only.** Was the substitution the result of an event beyond the organization's control?	5c		
6	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? *If "Yes," provide detail in* **Part VI**	6		
7	Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? *If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ)*	7		
8	Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? *If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ)*	8		
9a	Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? *If "Yes," provide detail in* **Part VI.**	9a		
b	Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? *If "Yes," provide detail in* **Part VI.**	9b		
c	Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? *If "Yes," provide detail in* **Part VI.**	9c		
10a	Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? *If "Yes," answer 10b below*	10a		
b	Did the organization have any excess business holdings in the tax year? *(Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)*	10b		

Part IV Supporting Organizations *(continued)*

			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
a	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization?	11a		
b	A family member of a person described in (a) above?	11b		
c	A 35% controlled entity of a person described in (a) or (b) above? *If "Yes" to a, b, or c, provide detail in* **Part VI.**	11c		

Section B. Type I Supporting Organizations

			Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? *If "No," describe in* **Part VI** *how the supported organization(s) effectively operated, supervised, or controlled the organization's activities If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year*	1		
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? *If "Yes," explain in* **Part VI** *how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.*	2		

Section C. Type II Supporting Organizations

			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? *If "No," describe in* **Part VI** *how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).*	1		

Section D. All Type III Supporting Organizations

			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? *If "No," explain in* **Part VI** *how the organization maintained a close and continuous working relationship with the supported organization(s)*	2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? *If "Yes," describe in* **Part VI** *the role the organization's supported organizations played in this regard.*	3		

Section E. Type III Functionally Integrated Supporting Organizations

1 *Check the box next to the method that the organization used to satisfy the Integral Part Test during the year* **(see instructions).**

a ☐ The organization satisfied the Activities Test *Complete* **line 2** *below*

b ☐ The organization is the parent of each of its supported organizations *Complete* **line 3** *below*

c ☐ The organization supported a governmental entity *Describe in* **Part VI** *how you supported a government entity (see instructions)*

			Yes	No
2	Activities Test **Answer (a) and (b) below.**			
a	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? *If "Yes," then in* **Part VI identify those supported organizations and explain** *how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities*	2a		
b	Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? *If "Yes," explain in* **Part VI** *the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement*	2b		
3	Parent of Supported Organizations **Answer (a) and (b) below.**			
a	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? *Provide details in* **Part VI.**	3a		
b	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? *If "Yes," describe in* **Part VI** *the role played by the organization in this regard.*	3b		

Part V **Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations**

1 ☐ Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov 20, 1970 (explain in Part VI) **See instructions.** All other Type III non-functionally integrated supporting organizations must complete Sections A through E

Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1 Net short-term capital gain	1		
2 Recoveries of prior-year distributions	2		
3 Other gross income (see instructions)	3		
4 Add lines 1 through 3	4		
5 Depreciation and depletion	5		
6 Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
7 Other expenses (see instructions)	7		
8 **Adjusted Net Income** (subtract lines 5, 6, and 7 from line 4)	8		

Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1 Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year).			
a Average monthly value of securities	1a		
b Average monthly cash balances	1b		
c Fair market value of other non exempt use assets	1c		
d **Total** (add lines 1a, 1b, and 1c)	1d		
e **Discount** claimed for blockage or other factors (explain in detail in **Part VI**)			
2 Acquisition indebtedness applicable to non exempt-use assets	2		
3 Subtract line 2 from line 1d	3		
4 Cash deemed held for exempt use Enter 1 1/2% of line 3 (for greater amount, see instructions)	4		
5 Net value of non-exempt use assets (subtract line 4 from line 3)	5		
6 Multiply line 5 by 035	6		
7 Recoveries of prior-year distributions	7		
8 **Minimum Asset Amount** (add line 7 to line 6)	8		

Section C - Distributable Amount			Current Year
1 Adjusted net income for prior year (from Section A, line 8, Column A)	1		
2 Enter 85% of line 1	2		
3 Minimum asset amount for prior year (from Section B, line 8, Column A)	3		
4 Enter greater of line 2 or line 3	4		
5 Income tax imposed in prior year	5		
6 **Distributable Amount.** Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)	6		

7 ☐ Check here if the current year is the organization's first as a non functionally integrated Type III supporting organization (see instructions)

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations *(continued)*

Section D - Distributions	Current Year
1 Amounts paid to supported organizations to accomplish exempt purposes	
2 Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity	
3 Administrative expenses paid to accomplish exempt purposes of supported organizations	
4 Amounts paid to acquire exempt-use assets	
5 Qualified set-aside amounts (prior IRS approval required)	
6 Other distributions (describe in **Part VI**) See instructions	
7 **Total annual distributions.** Add lines 1 through 6	
8 Distributions to attentive supported organizations to which the organization is responsive (provide details in **Part VI**) See instructions	
9 Distributable amount for 2019 from Section C, line 6	
10 Line 8 amount divided by line 9 amount	

Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2019	(iii) Distributable Amount for 2019
1 Distributable amount for 2019 from Section C, line 6			
2 Underdistributions, if any, for years prior to 2019 (reasonable cause required- explain in **Part VI**) See instructions			
3 Excess distributions carryover, if any, to 2019			
a From 2014			
b From 2015			
c From 2016			
d From 2017			
e From 2018			
f **Total** of lines 3a through e			
g Applied to underdistributions of prior years			
h Applied to 2019 distributable amount			
i Carryover from 2014 not applied (see instructions)			
j Remainder Subtract lines 3g, 3h, and 3i from 3f			
4 Distributions for 2019 from Section D, line 7 $			
a Applied to underdistributions of prior years			
b Applied to 2019 distributable amount			
c Remainder Subtract lines 4a and 4b from 4			
5 Remaining underdistributions for years prior to 2019, if any Subtract lines 3g and 4a from line 2 For result greater than zero, explain in **Part VI.** See instructions			
6 Remaining underdistributions for 2019 Subtract lines 3h and 4b from line 1 For result greater than zero, explain in **Part VI** See instructions			
7 **Excess distributions carryover to 2020.** Add lines 3j and 4c			
8 Breakdown of line 7			
a Excess from 2015			
b Excess from 2016			
c Excess from 2017			
d Excess from 2018			
e Excess from 2019			

Part VI **Supplemental Information.** Provide the explanations required by Part II, line 10, Part II, line 17a or 17b, Part III, line 12, Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c, Part IV, Section B, lines 1 and 2, Part IV, Section C, line 1, Part IV, Section D, lines 2 and 3, Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b, Part V, line 1, Part V, Section B, line 1e, Part V, Section D, lines 5, 6, and 8, and Part V, Section E, lines 2, 5, and 6 Also complete this part for any additional information (See instructions)

SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.
▶ Attach to Form 990.
▶Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No 1545-0047

2019

Open to Public Inspection

Name of the organization: JAMES B. HUNT, JR. INSTITUTE FOR EDUCATIONAL LEADERSHIP & POLICY FDN

Employer identification number: 80-0025367

Part I **Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts.** Complete if the organization answered "Yes" on Form 990, Part IV, line 6

		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate value of contributions to (during year)		
3	Aggregate value of grants from (during year)		
4	Aggregate value at end of year		

5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? ☐ Yes ☐ No

6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? ☐ Yes ☐ No

Part II **Conservation Easements.** Complete if the organization answered "Yes" on Form 990, Part IV, line 7

1 Purpose(s) of conservation easements held by the organization (check all that apply)

☐ Preservation of land for public use (for example, recreation or education)
☐ Preservation of a historically important land area
☐ Protection of natural habitat
☐ Preservation of a certified historic structure
☐ Preservation of open space

2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year

			Held at the End of the Tax Year
a	Total number of conservation easements	2a	
b	Total acreage restricted by conservation easements	2b	
c	Number of conservation easements on a certified historic structure included in (a)	2c	
d	Number of conservation easements included in (c) acquired after 7/25/06, and not on a historic structure listed in the National Register	2d	

3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year ▶ ______

4 Number of states where property subject to conservation easement is located ▶ ______

5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? ☐ Yes ☐ No

6 Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ▶ ______

7 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ▶ $ ______

8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)? ☐ Yes ☐ No

9 In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements

Part III **Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.** Complete if the organization answered "Yes" on Form 990, Part IV, line 8

1a If the organization elected, as permitted under FASB ASC 958, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide in Part XIII the text of the footnote to its financial statements that describes these items

b If the organization elected, as permitted under FASB ASC 958, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items

(i) Revenue included on Form 990, Part VIII, line 1 ▶ $ ______

(ii) Assets included in Form 990, Part X ▶ $ ______

2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under FASB ASC 958 relating to these items

a Revenue included on Form 990, Part VIII, line 1 ▶ $ ______

b Assets included in Form 990, Part X ▶ $ ______

Part III **Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets** *(continued)*

3 Using the organization's acquisition, accession, and other records, check any of the following that make significant use of its collection items (check all that apply)

a ☐ Public exhibition
b ☐ Scholarly research
c ☐ Preservation for future generations
d ☐ Loan or exchange program
e ☐ Other

4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII

5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? ☐ Yes ☐ No

Part IV **Escrow and Custodial Arrangements.** Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21

1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? ☐ Yes ☐ No

b If "Yes," explain the arrangement in Part XIII and complete the following table

		Amount
c Beginning balance	1c	
d Additions during the year	1d	
e Distributions during the year	1e	
f Ending balance	1f	

2a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? ☐ Yes ☐ No

b If "Yes," explain the arrangement in Part XIII Check here if the explanation has been provided on Part XIII ☐

Part V **Endowment Funds.** Complete if the organization answered "Yes" on Form 990, Part IV, line 10

	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four years back
1a Beginning of year balance					
b Contributions					
c Net investment earnings, gains, and losses					
d Grants or scholarships					
e Other expenditures for facilities and programs					
f Administrative expenses					
g End of year balance					

2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as

a Board designated or quasi endowment ▶ ______ %

b Permanent endowment ▶ ______ %

c Term endowment ▶ ______ %

The percentages on lines 2a, 2b, and 2c should equal 100%

3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by

		Yes	No
(i) Unrelated organizations	3a(i)		
(ii) Related organizations	3a(ii)		
b If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R?	3b		

4 Describe in Part XIII the intended uses of the organization's endowment funds

Part VI **Land, Buildings, and Equipment.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11a See Form 990, Part X, line 10

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land				
b Buildings				
c Leasehold improvements		17,050.	286.	16,764.
d Equipment		161,114.	6,897.	154,217.
e Other		16,474.	2,858.	13,616.
Total. Add lines 1a through 1e *(Column (d) must equal Form 990, Part X, column (B), line 10c.)* ▶				184,597.

Part VII Investments - Other Securities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11b See Form 990, Part X, line 12

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely held equity interests		
(3) Other		
(A)		
(B)		
(C)		
(D)		
(E)		
(F)		
(G)		
(H)		
Total. (Col (b) must equal Form 990, Part X, col (B) line 12) ▶		

Part VIII Investments - Program Related.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11c See Form 990, Part X, line 13

(a) Description of investment	(b) Book value	(c) Method of valuation Cost or end-of year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
Total (Col (b) must equal Form 990, Part X, col (B) line 13) ▶		

Part IX Other Assets.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11d See Form 990, Part X, line 15

(a) Description	(b) Book value
(1)	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total *(Column (b) must equal Form 990, Part X, col. (B) line 15.)* ▶	

Part X Other Liabilities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f See Form 990, Part X, line 25

1 (a) Description of liability	(b) Book value
(1) Federal income taxes	
(2) PPP LOAN	260,600.
(3) DEFERRED RENT	37,350.
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. *(Column (b) must equal Form 990, Part X, col. (B) line 25.)* ▶	297,950.

2 Liability for uncertain tax positions In Part XIII provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740 Check here if the text of the footnote has been provided in Part XIII [X]

932053 10-02-19

Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return.

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a

1	Total revenue, gains, and other support per audited financial statements			1	6,019,050.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12				
a	Net unrealized gains (losses) on investments	2a			
b	Donated services and use of facilities	2b			
c	Recoveries of prior year grants	2c			
d	Other (Describe in Part XIII)	2d			
e	Add lines 2a through 2d			2e	0.
3	Subtract line 2e from line 1			3	6,019,050.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1				
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a			
b	Other (Describe in Part XIII)	4b			
c	Add lines 4a and 4b			4c	0.
5	Total revenue Add lines 3 and 4c. *(This must equal Form 990, Part I, line 12.)*			5	6,019,050.

Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a

1	Total expenses and losses per audited financial statements			1	3,902,132.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25				
a	Donated services and use of facilities	2a			
b	Prior year adjustments	2b			
c	Other losses	2c			
d	Other (Describe in Part XIII)	2d			
e	Add lines 2a through 2d			2e	0.
3	Subtract line 2e from line 1			3	3,902,132.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1				
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a			
b	Other (Describe in Part XIII)	4b			
c	Add lines 4a and 4b			4c	0.
5	Total expenses Add lines 3 and 4c. *(This must equal Form 990, Part I, line 18.)*			5	3,902,132.

Part XIII Supplemental Information.

Provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, line 2, Part XI, lines 2d and 4b, and Part XII, lines 2d and 4b Also complete this part to provide any additional information

PART X, LINE 2:

THE FOLLOWING IS AN EXCERPT FROM THE AUDITED FINANCIAL STATEMENTS OF JAMES B. HUNT, JR. INSTITUTE FOR EDUCATIONAL LEADERSHIP & POLICY FOUNDATION REGARDING UNCERTAIN TAX POSITIONS UNDER FIN 48:

IN ACCORDANCE WITH GUIDANCE ON ACCOUNTING FOR UNCERTAINTY OF INCOME TAXES, THE INSTITUTE HAS DETERMINED THAT ALL TAX POSITIONS TAKEN ARE HIGHLY CERTAIN. THE INSTITUTE HAS DETERMINED THAT NO UNRECOGNIZED TAX LIABILITY EXISTS. FUTHERMORE, THE INSTITUTE BELIEVES THERE IS NO MATERIAL INCOME TAX EFFECT ON THE FINANCIAL STATEMENTS FOR THIS PERIOD.

Part XIII Supplemental Information *(continued)*

SCHEDULE I (Form 990)

Department of the Treasury Internal Revenue Service

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

▶ Attach to Form 990.

▶ Go to www.irs.gov/Form990 for the latest information.

OMB No 1545-0047

2019

Open to Public Inspection

Name of the organization JAMES B. HUNT, JR. INSTITUTE FOR EDUCATIONAL LEADERSHIP & POLICY FDN

Employer identification number 80-0025367

Part I **General Information on Grants and Assistance**

1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? ☐ Yes ☒ No

2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States

Part II **Grants and Other Assistance to Domestic Organizations and Domestic Governments.** Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than $5,000 Part II can be duplicated if additional space is needed

1 (a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
NC DEPARTMENT OF PUBLIC INTSTRUCTION - 301 NORTH SALISBURY STREET - RALEIGH, NC 27603	56-1492826		15,000.	0.			PAYMENT TO COVER STAFF PARTICIPATION IN THE NORTH CAROLINA INFORMED DECISION-MAKING
NC INDEPENDENT COLLEGES & UNIVERSITIES - 530 N. BLOUNT STREET - RALEIGH, NC 27604	56-0775353		15,000.	0.			PAYMENT TO COVER STAFF PARTICIPATION IN THE NORTH CAROLINA INFORMED DECISION-MAKING
UNIVERSITY OF NORTH CAROLINA AT CHAPEL HILL - 910 RALEIGH ROAD - CHAPEL HILL, NC 27514	56-6001393		15,000.	0.			PAYMENT TO COVER STAFF PARTICIPATION IN THE NORTH CAROLINA INFORMED DECISION-MAKING
NC DEPARTMENT OF HEALTH AND HUMAN SERVICES - 101 BLAIR DRIVE - RALEIGH, NC 27603	56-1636462		15,000.	0.			PAYMENT TO COVER STAFF PARTICIPATION IN THE NORTH CAROLINA INFORMED DECISION-MAKING
AMERICAN ENTERPRISE INSTITUTE 1789 MASSACHUSETTS AVENUE, NW WASHINGTON, DC 20036	53-0218495		65,000.	0.			PAYMENT FOR AUTHORSHIP OF COVID-19 COMMENTARY.
NORTH CAROLINA COMMUNITY COLLEGE SYSTEM - 200 WEST JONES STREET - RALEIGH , NC 27603	56-1535785		15,000.	0.			PAYMENT TO COVER STAFF PARTICIPATION IN THE NORTH CAROLINA INFORMED DECISION-MAKING

2 Enter total number of section 501(c)(3) and government organizations listed in the line 1 table ▶ 6.

3 Enter total number of other organizations listed in the line 1 table ▶

LHA **For Paperwork Reduction Act Notice, see the Instructions for Form 990.** **Schedule I (Form 990) (2019)**

SEE PART IV FOR COLUMN (H) DESCRIPTIONS

932101 10-26-19

Part III **Grants and Other Assistance to Domestic Individuals.** Complete if the organization answered "Yes" on Form 990, Part IV, line 22
Part III can be duplicated if additional space is needed

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance
AUTHOR PAYMENT	4	52,500.	0.		

Part IV **Supplemental Information.** Provide the information required in Part I, line 2, Part III, column (b); and any other additional information

PART II, LINE 1, COLUMN (H):

NAME OF ORGANIZATION OR GOVERNMENT: NC DEPARTMENT OF PUBLIC INTSTRUCTION

(H) PURPOSE OF GRANT OR ASSISTANCE: PAYMENT TO COVER STAFF PARTICIPATION

IN THE NORTH CAROLINA INFORMED DECISION-MAKING COLLABORATIVE.

NAME OF ORGANIZATION OR GOVERNMENT:

NC INDEPENDENT COLLEGES & UNIVERSITIES

(H) PURPOSE OF GRANT OR ASSISTANCE: PAYMENT TO COVER STAFF PARTICIPATION

IN THE NORTH CAROLINA INFORMED DECISION-MAKING COLLABORATIVE.

Part IV Supplemental Information

NAME OF ORGANIZATION OR GOVERNMENT:

UNIVERSITY OF NORTH CAROLINA AT CHAPEL HILL

(H) PURPOSE OF GRANT OR ASSISTANCE: PAYMENT TO COVER STAFF PARTICIPATION IN THE NORTH CAROLINA INFORMED DECISION-MAKING COLLABORATIVE.

NAME OF ORGANIZATION OR GOVERNMENT:

NC DEPARTMENT OF HEALTH AND HUMAN SERVICES

(H) PURPOSE OF GRANT OR ASSISTANCE: PAYMENT TO COVER STAFF PARTICIPATION IN THE NORTH CAROLINA INFORMED DECISION-MAKING COLLABORATIVE.

NAME OF ORGANIZATION OR GOVERNMENT:

NORTH CAROLINA COMMUNITY COLLEGE SYSTEM

(H) PURPOSE OF GRANT OR ASSISTANCE: PAYMENT TO COVER STAFF PARTICIPATION IN THE NORTH CAROLINA INFORMED DECISION-MAKING COLLABORATIVE.

SCHEDULE J (Form 990)

Department of the Treasury Internal Revenue Service

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

▶ Attach to Form 990.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No 1545-0047

2019

Open to Public Inspection

Name of the organization: JAMES B. HUNT, JR. INSTITUTE FOR EDUCATIONAL LEADERSHIP & POLICY FDN

Employer identification number: 80-0025367

Part I Questions Regarding Compensation

			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items ☐ First class or charter travel ☐ Housing allowance or residence for personal use ☐ Travel for companions ☐ Payments for business use of personal residence ☐ Tax indemnification and gross-up payments ☐ Health or social club dues or initiation fees ☐ Discretionary spending account ☐ Personal services (such as maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?	2		
3	Indicate which, if any, of the following the organization used to establish the compensation of the organization's CEO/Executive Director Check all that apply Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III ☒ Compensation committee ☐ Written employment contract ☐ Independent compensation consultant ☐ Compensation survey or study ☐ Form 990 of other organizations ☐ Approval by the board or compensation committee			
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization			
a	Receive a severance payment or change-of-control payment?	4a		X
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b		X
c	Participate in, or receive payment from, an equity-based compensation arrangement? If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III	4c		X
	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of			
a	The organization?	5a		X
b	Any related organization? If "Yes" on line 5a or 5b, describe in Part III	5b		X
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of			
a	The organization?	6a		X
b	Any related organization? If "Yes" on line 6a or 6b, describe in Part III	6b		X
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described on lines 5 and 6? If "Yes," describe in Part III	7		X
8	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe in Part III	8		X
9	If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53 4958 6(c)?	9		

Part II **Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees.** Use duplicate copies if additional space is needed

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that aren't listed on Form 990, Part VII

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

(A) Name and Title		(B) Breakdown of W-2 and/or 1099-MISC compensation (i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B) reported as deferred on prior Form 990
(1) JAVAID SIDDIQI, PH.D.	(i)	334,311.	0.	0.	22,840.	813.	357,964.	0.
PRESIDENT & CEO	(ii)	0.	0.	0.	0.	0.	0.	0.
(2) MICHELE JORDAN	(i)	142,305.	0.	0.	13,239.	6,804.	162,348.	0.
CHIEF OF STAFF	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
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	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II Also complete this part for any additional information

SCHEDULE O (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.
▶ Attach to Form 990 or 990-EZ.
▶ Go to www.irs.gov/Form990 for the latest information.

OMB No 1545-0047

2019

Open to Public Inspection

Name of the organization	Employer identification number
JAMES B. HUNT, JR. INSTITUTE FOR EDUCATIONAL LEADERSHIP & POLICY FDN	80-0025367

FORM 990, PART III, LINE 4A, PROGRAM SERVICE ACCOMPLISHMENTS:

POLICIES AND POLICIES THAT AFFECT STATES' K-12 EDUCATION SYSTEMS, INCLUDING STANDARDS, ASSESSMENT, AND ACCOUNTABILITY, SCHOOL IMPROVEMENT, AND SCHOOL FUNDING. HK FELLOWS ALSO VISITED THURGOOD MARSHALL ACADEMY PUBLIC CHARTER SCHOOL WHERE THEY HEARD FROM STUDENTS, TEACHERS, AND PARENTS ABOUT HOW THE SCHOOL APPROACHES EQUITY IN EDUCATION. THE SESSION ALSO MARKED THE FIRST TIME THAT EACH HK FELLOW WAS INVITED TO BRING A MEMBER OF THEIR STAFF WITH THEM TO THE IN-PERSON SESSION.

FROM JANUARY - JUNE 2020, THE HUNT INSTITUTE HOSTED A MONTHLY WEBINAR SERIES, INVITING ALL COHORTS TO PARTICIPATE IN DISCUSSIONS AROUND THE IMPACT OF TEACHER PREPARATION PROGRAMS IN THEIR STATES, TEACHER PENSIONS AND STATE BUDGETS, EARLY CHILDHOOD EDUCATION AND COVID-19, FEDERAL AND NATIONAL EDUCATION POLICY IN 2020, THE IMPACT OF COVID-19 ON K-12 FINANCE, AND SUPPORTING STUDENTS WITH LEARNING DIFFERENCES DURING COVID-19.

THROUGHOUT 2020, THE HUNT INSTITUTE PROVIDED HANDS-ON SUPPORT TO COHORT 6 HK FELLOWS AND THEIR STAFF THROUGH INDIVIDUAL IN-STATE VISITS. FROM JANUARY THROUGH EARLY MARCH 2020, INSTITUTE STAFF COMPLETED SEVEN IN-PERSON IN-STATE VISITS. IN MID-MARCH 2020, WHEN FACED WITH COVID-19, THE INSTITUTE SHIFTED ALL FUTURE VISITS ONLINE. DURING THESE VISITS, INSTITUTE STAFF WERE ABLE TO ANSWER A HOST OF QUESTIONS RELATED TO COVID-19 AND PROVIDED NUMEROUS BRIEFS TO HK FELLOWS DISCUSSING THE CORONAVIRUS' IMPACT ON EDUCATION.

Name of the organization JAMES B. HUNT, JR. INSTITUTE FOR EDUCATIONAL LEADERSHIP & POLICY FDN

Employer identification number 80-0025367

IN ADDITION TO PARTICIPATING IN HK FELLOWS SPECIFIC PROGRAMMING, HK FELLOWS PARTICIPATED IN ADDITIONAL INSTITUTE PROGRAMMING, SPECIFICALLY THROUGH THE HUNT INSTITUTE'S NEW WEBINAR SERIES LAUNCHED IN RESPONSE TO COVID-19, WHERE THEY SPOKE ABOUT SCHOOL FUNDING DURING COVID-19 AND HOW THEIR STATES WERE RESPONDING TO THE PANDEMIC.

FORM 990, PART III, LINE 4B, PROGRAM SERVICE ACCOMPLISHMENTS:

IN 2020, THE HUNT INSTITUTE CREATED THE NORTH CAROLINA INFORMED DECISION-MAKING COLLABORATIVE (IDMC), SUPPORTED BY A STEERING COMMITTEE THAT INCLUDES THE GOVERNOR'S OFFICE, THE GOVERNMENT DATA ANALYTICS CENTER, AND MYFUTURENC. FORMED AS AN ACTIONABLE WORKING GROUP OF KEY NORTH CAROLINA AGENCIES AND PARTNERS WORKING TO HELP ENHANCE THE STATE'S EDUCATION LONGITUDINAL DATA SYSTEM (ELDS), MEETINGS WERE HELD IN SPRING 2020 TO INFORM THE DRAFTING OF A RESEARCH AGENDA, AS WELL AS BUILD CONSENSUS AS TO THE IMPORTANCE OF THE USE OF THE ELDS TO SUPPORT RESEARCH AND INFORM POLICYMAKING. FROM THE RESEARCH AGENDA, THE IDMC IDENTIFIED FOUR USE CASES AS PRIORITIES TO CONSIDER IN THE COMING YEAR.

IN LIEU OF THE 2020 HOLSHOUSER LEGISLATORS RETREAT, WHICH HAD TO BE CANCELED DUE TO THE COVID-19 PANDEMIC, THE HUNT INSTITUTE LAUNCHED A WEBINAR SERIES CALLED, "CRITICAL CONVERSATIONS IN EDUCATION," PROVIDING NORTH CAROLINA LEGISLATORS WITH OPPORTUNITIES TO COME TOGETHER AND HEAR FROM LOCAL AND NATIONAL EXPERTS ON A VARIETY OF EDUCATION TOPICS. THE FIRST OF THESE WAS A DISCUSSION IN MAY 2020 ON THE LONGSTANDING LEANDRO LITIGATION AND WAYS IN WHICH COVID-19 WILL MAKE IT MORE DIFFICULT TO ENSURE ACCESS TO SOUND BASIC EDUCATION.

Name of the organization JAMES B. HUNT, JR. INSTITUTE FOR EDUCATIONAL LEADERSHIP & POLICY FDN

Employer identification number 80-0025367

VIRGINIA:

ON DECEMBER 9-10, 2019 THE HUNT INSTITUTE HOSTED THE FIFTH VIRGINIA EDUCATION SUMMIT IN FAIRFAX, VA, WELCOMING A BIPARTISAN GROUP OF 19 LEGISLATORS, 12 DEMOCRATS AND SEVEN REPUBLICANS, TO DISCUSS TOPICS SUCH AS EARLY CHILDHOOD, HIGHER EDUCATION, CLASSROOM INNOVATION, AND TEACHER PREPARATION AND COMPENSATION.

MISSOURI:

IN SUMMER 2019, THE HUNT INSTITUTE COMPLETED A PARTNERSHIP WITH COMMISSIONER MARGIE VANDEVEN, MISSOURI COMMISSIONER OF ELEMENTARY AND SECONDARY EDUCATION, TO IMPLEMENT THE COMMISSIONER'S EDUCATION POLICY COMMITTEE. THE COMMITTEE MET TWICE, DISCUSSING TOPICS SUCH AS TEACHERS (PREPARATION, RECRUITMENT, AND RETENTION) AND REDESIGNING ACCOUNTABILITY SYSTEMS, AND THE INSTITUTE AUTHORED A FINAL REPORT OF PRIORITIES FOR THE COMMISSIONER BASED ON THE COMMITTEE'S RECOMMENDATIONS, WHICH WAS THEN PRESENTED TO THE STATE BOARD OF EDUCATION FOR THEIR APPROVAL IN AUGUST 2019.

THE HUNT INSTITUTE HOSTED ITS SECOND ANNUAL MISSOURI LEGISLATORS RETREAT ON NOVEMBER 12-13, 2019 IN JEFFERSON CITY, MISSOURI, BRINGING TOGETHER 26 LEGISLATORS WITH STATE AND NATIONAL EDUCATION EXPERTS. TOPICS DISCUSSED OVER THE TWO-DAY RETREAT INCLUDED EARLY CHILDHOOD SYSTEMS, SCHOOL DISCIPLINE, TEACHER RECRUITMENT AND RETENTION, AND CAREER AND TECHNICAL EDUCATION, AMONG OTHERS.

SOUTH CAROLINA:

BEGINNING IN FALL 2019, THE HUNT INSTITUTE PARTNERED WITH DR. RUSTY MONHOLLON, PRESIDENT AND EXECUTIVE DIRECTOR OF THE SOUTH CAROLINA COMMISSION ON HIGHER EDUCATION (CHE), TO CREATE THE SOUTH CAROLINA

Name of the organization JAMES B. HUNT, JR. INSTITUTE FOR EDUCATIONAL LEADERSHIP & POLICY FDN

Employer identification number 80-0025367

HIGHER EDUCATION ADVISORY COMMITTEE (HEAC). THROUGH A SERIES OF THREE MEETING, THE HEAC WORKED COLLABORATIVELY TO DEVELOP A SET OF RECOMMENDATIONS THAT WILL BUILD ON THE SOUTH CAROLINA HIGHER EDUCATION PUBLIC AGENDA. AT THE CONCLUSION OF THE MEETINGS, THE INSTITUTE COMPILED THE HEAC'S RECOMMENDATIONS INTO A FINAL COMMITTEE RECOMMENDATIONS REPORT.

NEW MEXICO:

THE HUNT INSTITUTE EXPANDED ITS ADVISORY COMMITTEE MODEL INTO NEW MEXICO IN SUMMER 2020 WITH CNEWLY APPOINTED SECRETARY ELIZABETH GROGINSKY. THE INSTITUTE PROVIDED SUPPORTS TO A 30-MEMBER TRANSITION TEAM, THE NEW MEXICO EARLY CHILDHOOD EDUCATION AND CARE DEPARTMENT TRANSITION COMMITTEE, GUIDING THE EARLY WORK OF NEW MEXICO'S NEWLY ESTABLISHED EARLY CHILDHOOD EDUCATION AND CARE DEPARTMENT.

WEST VIRGINIA:

ON NOVEMBER 19-20, 2019, IN PARTNERSHIP WITH THE WEST VIRGINIA PUBLIC EDUCATION COLLABORATIVE, THE HUNT INSTITUTE WELCOMED 150 ATTENDEES, INCLUDING 37 LEGISLATORS, TO THE WEST VIRGINIA LEGISLATOR'S FORUM ON EDUCATION AND THE ECONOMY 2019: CONNECTING EDUCATION & THE FUTURE WORKPLACE. LEGISLATORS HEARD FROM LOCAL AND NATIONAL EXPERTS, ENGAGING IN POLICY DISCUSSIONS AROUND ISSUES SUCH AS EMPOWERING LOCAL EDUCATORS, REIMAGINING TEACHER PREPARATION, INNOVATIVE SCHOOL PRACTICES AND ENTREPRENEURSHIP, AND STRATEGIES TO RAISE HIGHER EDUCATION ATTAINMENT RATES.

IN SPRING 2020, THE HUNT INSTITUTE BEGAN PARTNERSHIPS WITH LEGISLATIVE LEADERSHIP IN OHIO AND TEXAS, HOPING TO LAUNCH A STATE LEGISLATORS

Name of the organization JAMES B. HUNT, JR. INSTITUTE FOR EDUCATIONAL LEADERSHIP & POLICY FDN

Employer identification number 80-0025367

RETREAT AND SERIES OF LEGISLATOR SITE VISITS, RESPECTIVELY, HOWEVER THE COVID-19 PANDEMIC FORCED THE POSTPONEMENT OF BOTH EXPANSION OPPORTUNITIES.

FORM 990, PART III, LINE 4C, PROGRAM SERVICE ACCOMPLISHMENTS:

IN FEBRUARY 2020, THE HUNT INSTITUTE HOSTED A NEW CROSS-STATE CONVENING, THE 2020 GOVERNORS' ADVISORS RETREAT: LEVERAGING STATE LEADERSHIP TO SUPPORT WORKFORCE DEVELOPMENT, PROVIDING AN OPPORTUNITY FOR STATE LEADERS TO CANDIDLY DISCUSS CRITICAL ISSUES FACING THEIR STATES, WITH AN EYE TOWARD PROBLEM IDENTIFICATION, COALITION BUILDING, AND IMPLEMENTATION. TWENTY-TWO STATES WERE REPRESENTED, WITH FOUR COHORT 6 HK FELLOWS ATTENDING THE RETREAT AND LEADING THEIR STATE TEAMS. ADDITIONALLY, FOUR HK FELLOWS PARTICIPATED IN THE RETREAT AS RESOURCE EXPERTS.

FOLLOWING THE 2019 EARLY CHILDHOOD LEADERSHIP SUMMIT, THE HUNT INSTITUTE CONTINUED ENGAGEMENT WITH EACH OF THE 14 STATE TEAMS THROUGH SPECIALIZED, STATE-SPECIFIC TECHNICAL ASSISTANCE IN EFFORT TO SUPPORT IDENTIFIED EARLY CHILDHOOD POLICY GOALS. IN-STATE CONVERSATIONS WERE HELD WITH TEAM MEMBERS IN IDAHO, MISSOURI, NEW YORK, NORTH CAROLINA, SOUTH CAROLINA, AND VIRGINIA, WITH ALL STATES PARTICIPATING IN ONGOING VIRTUAL TECHNICAL ASSISTANCE. WITH SUPPORT FROM THE INSTITUTE, EARLY CHILDHOOD LEGISLATIVE CAUCUSES WERE FORMED IN ARKANSAS, MICHIGAN, AND NORTH CAROLINA, LEADING TO THE INSTITUTE FORMALIZING AN EARLY CHILDHOOD "CAUCUS CAUCUS," A PEER-TO-PEER, MULTI-STATE NETWORK CONNECTING THE LEADERSHIP OF THE NATION'S EARLY CHILDHOOD LEGISLATIVE CAUCUSES, COMMITTEES, AND WORKING GROUPS.

Name of the organization	Employer identification number
JAMES B. HUNT, JR. INSTITUTE FOR EDUCATIONAL LEADERSHIP & POLICY FDN	80-0025367

THROUGHOUT FALL 2019 AND SPRING 2020, THEE HUNT INSTITUTE AUTHORED THREE ISSUE BRIEFS IN ITS "ATTAINMENT FOR ALL: POSTSECONDARY PATHWAYS" SERIES, HIGHLIGHTING SCALABLE STATE-LEVEL STRATEGIES TO BOOST POSTSECONDARY ATTAINMENT RATES. THE BRIEFS COVERED THE EARLY COLLEGE HIGH SCHOOL MODEL, REVERSE TRANSFERS, AND DATA-DRIVEN STUDENT INTERVENTIONS.

IN RESPONSE TO COVID-19, THE HUNT INSTITUTE LAUNCHED SEVEN NEW WEBINAR SERIES IN SPRING 2020, EACH DISCUSSING A VARIETY OF TOPICS RELATED TO CHILDCARE AND EARLY CHILDHOOD EDUCATION, VARIOUS K-12 EDUCATION ISSUES, RACE AND EDUCATION, AND STRATEGIES USED TO PROVIDE GUIDANCE AND ENACT POLICY ON A VARIETY OF STATE-LEVEL HIGHER EDUCATION ISSUES. FEATURING A WIDE VARIETY OF STAKEHOLDERS SUCH AS STATE SCHOOL OFFICERS, PHILANTHROPISTS, FORMER GOVERNORS, LIEUTENANT GOVERNORS, AND RESOURCE EXPERTS FROM ACROSS THE COUNTY, THE SERIES PROVED SUCCESSFUL AT CONTINUING TO ENGAGE LEADERS IN THIS PERIOD OF UNPRECEDENTED NEED.

THROUGHOUT 2020, THE HUNT INSTITUTE ALSO RESPONDED TO COVID-19 BY CREATING A SET OF COVID RESOURCES INCLUDING A COMPREHENSIVE, ONLINE COVID-19 POLICY TRACKER, MULTIPLE COVID-19 STATE POLICY PLAYBOOKS, AND ISSUE BRIEFS ON TOPICS SUCH AS "SUPPORTING STUDENT NEEDS," "MOVING TO ONLINE INSTRUCTION," "RECONNECTING STUDENTS," "SUPPORTING CHILD CARE DURING THE COVID-19 CRISIS," "FISCAL SUPPORTS FOR CHILD CARE," "USING THE CHILD CARE AND DEVELOPMENT BLOCK GRANT TO SUPPORT AND PRESERVE CHILD CARE," AND A BRIEF ON FEDERAL STIMULUS FUNDS OFFERED THROUGH THE CARES ACT.

FORM 990, PART VI, SECTION B, LINE 11B:

Name of the organization: JAMES B. HUNT, JR. INSTITUTE FOR EDUCATIONAL LEADERSHIP & POLICY FDN

Employer identification number: 80-0025367

A DRAFT OF THE FORM 990 WAS DISTRIBUTED TO THE AUDIT COMMITTEE FOR REVIEW AND APPROVAL. FOLLOWING THE AUDIT COMMITTEE'S APPROVAL, THE FORM 990 WAS DISTRIBUTED TO THE BOARD OF DIRECTORS FOR THEIR REVIEW PRIOR TO FILING.

FORM 990, PART VI, SECTION B, LINE 12C:

IN ADVANCE OF FILING THE FORM 990, ALL MEMBERS OF THE BOARD OF DIRECTORS ARE ASKED TO COMPLETE AN ANNUAL QUESTIONNAIRE, REPORTING ANY CONFLICTS OF INTEREST THAT MIGHT EXIST. KEY EMPLOYEES COMPLETE AN ANNUAL REVIEW PROCESS WHICH WOULD DOCUMENT ANY POTENTIAL CONFLICTS.

FORM 990, PART VI, SECTION B, LINE 15:

PERSONNEL AND COMPENSATION COMMITTEE. AT ANY ANNUAL OR SPECIAL MEETING, BY ACTION OF A MAJORITY OF THE NUMBER OF DIRECTORS THEN IN OFFICE, THE BOARD OF DIRECTORS MAY ELECT A PERSONNEL AND COMPENSATION COMMITTEE, WHOSE DUTIES ARE TO REVIEW AND ADVISE THE BOARD ON MATTERS RELATED TO PERSONNEL AS WELL AS REVIEW AND ADVISE THE BOARD ON COMPENSATION MATTERS, INCLUDING EVALUATING PERFORMANCE OF THE PRESIDENT & CEO AND RECOMMENDING COMPENSATION FOR THE PRESIDENT & CEO. THE CHAIR OF THE BOARD OF DIRECTORS SHALL SELECT THE CHAIR AND THE OTHER MEMBERS OF THE PERSONNEL AND COMPENSATION COMMITTEE, AND THE SELECTION OF SUCH COMMITTEE MEMBERS SHALL BE RATIFIED BY THE BOARD OF DIRECTORS AT THE NEXT SCHEDULED MEETING.

FORM 990, PART VI, SECTION C, LINE 19:

FORM 990 IS AVAILABLE UPON REQUEST.

FORM 990, PART IX, LINE 11G, OTHER FEES:

ADMINISTRATIVE CONSULTANTS:

PROGRAM SERVICE EXPENSES 0.

Name of the organization	Employer identification number
JAMES B. HUNT, JR. INSTITUTE FOR EDUCATIONAL LEADERSHIP & POLICY FDN	80-0025367

MANAGEMENT AND GENERAL EXPENSES	16,597.
FUNDRAISING EXPENSES	0.
TOTAL EXPENSES	16,597.
PROGRAMATIC CONSULTANTS:	
PROGRAM SERVICE EXPENSES	406,277.
MANAGEMENT AND GENERAL EXPENSES	0.
FUNDRAISING EXPENSES	0.
TOTAL EXPENSES	406,277.
TOTAL OTHER FEES ON FORM 990, PART IX, LINE 11G, COL A	422,874.