Form **990-PF**

Department of the Treasury
Internal Revenue Service

Return of Private Foundation

or Section 4947(a)(1) Trust Treated as Private Foundation

▶ **Do not enter social security numbers on this form as it may be made public.**
▶ **Go to www.irs.gov/Form990PF for instructions and the latest information.**

OMB No. 1545-0047

2021

Open to Public Inspection

For calendar year 2021, or tax year beginning 01-01-2021 , and ending 12-31-2021

Name of foundation
KINDER FOUNDATION

A Employer identification number
76-0519073

Number and street (or P.O. box number if mail is not delivered to street address) 2229 SAN FELIPE SUITE 1700
Room/suite

B Telephone number (see instructions)
(713) 529-5537

City or town, state or province, country, and ZIP or foreign postal code
HOUSTON, TX 77019

C If exemption application is pending, check here ▶ ☐

G Check all that apply: ☐ Initial return ☐ Initial return of a former public charity ☐ Final return ☐ Amended return ☐ Address change ☐ Name change

D 1. Foreign organizations, check here............. ▶ ☐
2. Foreign organizations meeting the 85% test, check here and attach computation ... ▶ ☐

H Check type of organization: ☑ Section 501(c)(3) exempt private foundation
☐ Section 4947(a)(1) nonexempt charitable trust ☐ Other taxable private foundation

E If private foundation status was terminated under section 507(b)(1)(A), check here .... ▶ ☐

I Fair market value of all assets at end of year (from Part II, col. (c), *line 16*) ▶$ 255,314,730

J Accounting method: ☑ Cash ☐ Accrual ☐ Other (specify) ________
(Part I, column (d) must be on cash basis.)

F If the foundation is in a 60-month termination under section 507(b)(1)(B), check here .... ▶ ☐

Part I **Analysis of Revenue and Expenses** *(The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a) (see instructions).)*

			(a) Revenue and expenses per books	(b) Net investment income	(c) Adjusted net income	(d) Disbursements for charitable purposes (cash basis only)
Revenue	1	Contributions, gifts, grants, etc., received (attach schedule)	50,035,000			
	2	Check ▶ ☐ if the foundation is **not** required to attach Sch. B				
	3	Interest on savings and temporary cash investments				
	4	Dividends and interest from securities . . .	3,299,856	3,299,856		
	5a	Gross rents				
	b	Net rental income or (loss) ________				
	6a	Net gain or (loss) from sale of assets not on line 10	7,231,257			
	b	Gross sales price for all assets on line 6a 34,738,500				
	7	Capital gain net income (from Part IV, line 2) . . .		7,231,257		
	8	Net short-term capital gain				
	9	Income modifications				
	10a	Gross sales less returns and allowances				
	b	Less: Cost of goods sold				
	c	Gross profit or (loss) (attach schedule)				
	11	Other income (attach schedule)	42,831	4,593		
	12	**Total.** Add lines 1 through 11	60,608,944	10,535,706		
Operating and Administrative Expenses	13	Compensation of officers, directors, trustees, etc.	709,413	20,076		689,337
	14	Other employee salaries and wages	26,774	0		26,774
	15	Pension plans, employee benefits	26,445	0		26,445
	16a	Legal fees (attach schedule)	24,815	0		24,815
	b	Accounting fees (attach schedule)	25,418	12,709		12,709
	c	Other professional fees (attach schedule)	123,368	0		123,368
	17	Interest				
	18	Taxes (attach schedule) (see instructions) . . .	320,067	125,051		46,016
	19	Depreciation (attach schedule) and depletion . . .	31,631	0		
	20	Occupancy				
	21	Travel, conferences, and meetings				
	22	Printing and publications				
	23	Other expenses (attach schedule)	1,106,193	979,339		126,854
	24	**Total operating and administrative expenses.** Add lines 13 through 23	2,394,124	1,137,175		1,076,318
	25	Contributions, gifts, grants paid	51,889,786			51,889,786
	26	**Total expenses and disbursements.** Add lines 24 and 25	54,283,910	1,137,175		52,966,104
	27	Subtract line 26 from line 12:				
	a	**Excess of revenue over expenses and disbursements**	6,325,034			
	b	**Net investment income** (if negative, enter -0-)		9,398,531		
	c	**Adjusted net income** (if negative, enter -0-) . . .				

Part II **Balance Sheets** Attached schedules and amounts in the description column should be for end-of-year amounts only. (See instructions.)

			Beginning of year	End of year	
			(a) Book Value	(b) Book Value	(c) Fair Market Value
Assets	1	Cash—non-interest-bearing	13,137,358	18,380,135	18,380,135
	2	Savings and temporary cash investments			
	3	Accounts receivable ▶			
		Less: allowance for doubtful accounts ▶			
	4	Pledges receivable ▶			
		Less: allowance for doubtful accounts ▶			
	5	Grants receivable			
	6	Receivables due from officers, directors, trustees, and other disqualified persons (attach schedule) (see instructions)			
	7	Other notes and loans receivable (attach schedule) ▶			
		Less: allowance for doubtful accounts ▶			
	8	Inventories for sale or use			
	9	Prepaid expenses and deferred charges			
	10a	Investments—U.S. and state government obligations (attach schedule)			
	b	Investments—corporate stock (attach schedule)			
	c	Investments—corporate bonds (attach schedule)			
	11	Investments—land, buildings, and equipment: basis ▶			
		Less: accumulated depreciation (attach schedule) ▶			
	12	Investments—mortgage loans			
	13	Investments—other (attach schedule)	116,906,345	123,029,945	236,895,495
	14	Land, buildings, and equipment: basis ▶ 403,925			
		Less: accumulated depreciation (attach schedule) ▶ 364,825	66,777	39,100	39,100
	15	Other assets (describe ▶)			
	16	**Total assets** (to be completed by all filers—see the instructions. Also, see page 1, item I)	130,110,480	141,449,180	255,314,730
Liabilities	17	Accounts payable and accrued expenses			
	18	Grants payable			
	19	Deferred revenue			
	20	Loans from officers, directors, trustees, and other disqualified persons			
	21	Mortgages and other notes payable (attach schedule)			
	22	Other liabilities (describe ▶)			
	23	**Total liabilities** (add lines 17 through 22)	0	0	
Net Assets or Fund Balances		**Foundations that follow FASB ASC 958, check here** ▶ ☐ **and complete lines 24, 25, 29 and 30.**			
	24	Net assets without donor restrictions			
	25	Net assets with donor restrictions			
		Foundations that do not follow FASB ASC 958, check here ▶ ☑ **and complete lines 26 through 30.**			
	26	Capital stock, trust principal, or current funds	0	0	
	27	Paid-in or capital surplus, or land, bldg., and equipment fund	0	0	
	28	Retained earnings, accumulated income, endowment, or other funds	130,110,480	141,449,180	
	29	**Total net assets or fund balances** (see instructions)	130,110,480	141,449,180	
	30	**Total liabilities and net assets/fund balances** (see instructions)	130,110,480	141,449,180	

Part III **Analysis of Changes in Net Assets or Fund Balances**

1	Total net assets or fund balances at beginning of year—Part II, column (a), line 29 (must agree with end-of-year figure reported on prior year's return)	1	130,110,480
2	Enter amount from Part I, line 27a	2	6,325,034
3	Other increases not included in line 2 (itemize) ▶	3	5,086,079
4	Add lines 1, 2, and 3	4	141,521,593
5	Decreases not included in line 2 (itemize) ▶	5	72,413
6	Total net assets or fund balances at end of year (line 4 minus line 5)—Part II, column (b), line 29	6	141,449,180

Part IV Capital Gains and Losses for Tax on Investment Income

	(a) List and describe the kind(s) of property sold (e.g., real estate, 2-story brick warehouse; or common stock, 200 shs. MLC Co.)	(b) How acquired P—Purchase D—Donation	(c) Date acquired (mo., day, yr.)	(d) Date sold (mo., day, yr.)
1 a	CAPITAL GAIN DISTRIBUTION	P		2021-12-31
b	PUBLICLY TRADED SECURITIES	P		2021-12-31
c				
d				
e				

	(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale	(h) Gain or (loss) (e) plus (f) minus (g)
a	2,502			2,502
b	34,735,998		27,507,243	7,228,755
c				
d				
e				

	Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69			(l) Gains (Col. (h) gain minus col. (k), but not less than -0-) **or** Losses (from col.(h))
	(i) F.M.V. as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col. (i) over col. (j), if any	
a				2,502
b				7,228,755
c				
d				
e				

2	Capital gain net income or (net capital loss) { If gain, also enter in Part I, line 7 / If (loss), enter -0- in Part I, line 7 }	2	7,231,257
3	Net short-term capital gain or (loss) as defined in sections 1222(5) and (6): If gain, also enter in Part I, line 8, column (c) (see instructions). If (loss), enter -0- in Part I, line 8	3	

Part V Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4948—see instructions)

1a	Exempt operating foundations described in section 4940(d)(2), check here ▶☐ and enter "N/A" on line 1. Bracket for line 1a Date of ruling or determination letter: ________ **(attach copy of letter if necessary–see instructions)**		
b	All other domestic foundations enter 1.39% (0.0139) of line 27b. Exempt foreign organizations enter 4% (0.04) of Part I, line 12, col. (b)		
2	Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)	2	0
3	Add lines 1 and 2.	3	130,640
4	Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)	4	0
5	**Tax based on investment income.** Subtract line 4 from line 3. If zero or less, enter -0-	5	130,640
6	Credits/Payments:		
a	2021 estimated tax payments and 2020 overpayment credited to 2021	6a	155,452
b	Exempt foreign organizations—tax withheld at source	6b	0
c	Tax paid with application for extension of time to file (Form 8868) . . .	6c	0
d	Backup withholding erroneously withheld	6d	0
7	Total credits and payments. Add lines 6a through 6d	7	155,452
8	Enter any **penalty** for underpayment of estimated tax. Check here ☑ if Form 2220 is attached.	8	0
9	**Tax due.** If the total of lines 5 and 8 is more than line 7, enter **amount owed** . . . ▶	9	
10	**Overpayment.** If line 7 is more than the total of lines 5 and 8, enter the **amount overpaid** . . . ▶	10	24,812
11	Enter the amount of line 10 to be: **Credited to 2022 estimated tax** ▶ 24,812 **Refunded** ▶	11	0

Part VI-A Statements Regarding Activities

			Yes	No
1a	During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or intervene in any political campaign?	1a		No
b	Did it spend more than $100 during the year (either directly or indirectly) for political purposes? See the instructions for the definition.	1b		No
	*If the answer is "Yes" to **1a** or **1b**, attach a detailed description of the activities and copies of any materials published or distributed by the foundation in connection with the activities.*			
c	Did the foundation file **Form 1120-POL** for this year?.	1c		No
d	Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year: **(1)** On the foundation. ▶ $ 0 **(2)** On foundation managers. ▶ $ 0			
e	Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation managers. ▶ $ 0			
2	Has the foundation engaged in any activities that have not previously been reported to the IRS? . . . . . *If "Yes," attach a detailed description of the activities.*	2		No
3	Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation, or bylaws, or other similar instruments? *If "Yes," attach a conformed copy of the changes*	3		No
4a	Did the foundation have unrelated business gross income of $1,000 or more during the year?	4a		No
b	If "Yes," has it filed a tax return on **Form 990-T** for this year?.	4b		
5	Was there a liquidation, termination, dissolution, or substantial contraction during the year? *If "Yes," attach the statement required by General Instruction T.*	5		No
6	Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either: • By language in the governing instrument, or • By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state law remain in the governing instrument?.	6	Yes	
7	Did the foundation have at least $5,000 in assets at any time during the year? *If "Yes," complete Part II, col. (c), and Part XIV.*	7	Yes	
8a	Enter the states to which the foundation reports or with which it is registered (see instructions) ▶TX			
b	If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate) of each state as required by General Instruction G? *If "No," attach explanation* .	8b	Yes	
9	Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for calendar year 2021 or the taxable year beginning in 2021? See the instructions for Part XIII. If "Yes," complete Part XIII	9		No
10	Did any persons become substantial contributors during the tax year? *If "Yes," attach a schedule listing their names and addresses.*	10		No

Part VI-A Statements Regarding Activities (continued)

11	At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of section 512(b)(13)? If "Yes," attach schedule. See instructions.	11		No
12	Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified person had advisory privileges? If "Yes," attach statement. See instructions	12	Yes	
13	Did the foundation comply with the public inspection requirements for its annual returns and exemption application?	13	Yes	

Website address ▶WWW.KINDERFOUNDATION.ORG

14 The books are in care of ▶NANCY G KINDER Telephone no. ▶(713) 529-5537

Located at ▶2229 SAN FELIPE SUITE 1700 HOUSTON TX ZIP+4 ▶77019

15 Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of **Form 1041** —check here ▶ ☐ and enter the amount of tax-exempt interest received or accrued during the year ▶ | 15 |

			Yes	No
16	At any time during calendar year 2021, did the foundation have an interest in or a signature or other authority over a bank, securities, or other financial account in a foreign country?	16		No
	See the instructions for exceptions and filing requirements for FinCEN Form 114. If "Yes", enter the name of the foreign			

Part VI-B Statements Regarding Activities for Which Form 4720 May Be Required

	File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.		Yes	No
1a	During the year did the foundation (either directly or indirectly):			
	(1) Engage in the sale or exchange, or leasing of property with a disqualified person?	1a(1)		No
	(2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from) a disqualified person?	1a(2)		No
	(3) Furnish goods, services, or facilities to (or accept them from) a disqualified person?	1a(3)	Yes	
	(4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person?	1a(4)		No
	(5) Transfer any income or assets to a disqualified person (or make any of either available for the benefit or use of a disqualified person)?	1a(5)		No
	(6) Agree to pay money or property to a government official? (**Exception.** Check "No" if the foundation agreed to make a grant to or to employ the official for a period after termination of government service, if terminating within 90 days.)	1a(6)		No
b	If any answer is "Yes" to 1a(1)–(6), did **any** of the acts fail to qualify under the exceptions described in Regulations section 53.4941(d)-3 or in a current notice regarding disaster assistance? See instructions	1b		No
c	Organizations relying on a current notice regarding disaster assistance check here ▶ ☐			
d	Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected before the first day of the tax year beginning in 2021?	1d		No
2	Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation defined in section 4942(j)(3) or 4942(j)(5)):			
a	At the end of tax year 2021, did the foundation have any undistributed income (lines 6d and 6e, Part XII) for tax year(s) beginning before 2021?	2a		No
	If "Yes," list the years ▶ 20____ , 20____ , 20____ , 20____			
b	Are there any years listed in 2a for which the foundation is **not** applying the provisions of section 4942(a)(2) (relating to incorrect valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to **all** years listed, answer "No" and attach statement—see instructions.)	2b		
c	If the provisions of section 4942(a)(2) are being applied to **any** of the years listed in 2a, list the years here. ▶ 20____ , 20____ , 20____ , 20____			
3a	Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time during the year?	3a		No
b	If "Yes," did it have excess business holdings in 2021 as a result of **(1)** any purchase by the foundation or disqualified persons after May 26, 1969; **(2)** the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest; or **(3)** the lapse of the 10-, 15-, or 20-year first phase holding period? *(Use Schedule C, Form 4720, to determine if the foundation had excess business holdings in 2021.)*	3b		
4a	Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?	4a		No
b	Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that had not been removed from jeopardy before the first day of the tax year beginning in 2021?	4b		No

Part VI-B Statements Regarding Activities for Which Form 4720 May Be Required *(continued)*

			Yes	No
5a	During the year did the foundation pay or incur any amount to:			
	(1) Carry on propaganda, or otherwise attempt to influence legislation (section 4945(e))?	5a(1)		No
	(2) Influence the outcome of any specific public election (see section 4955); or to carry on, directly or indirectly, any voter registration drive?	5a(2)		No
	(3) Provide a grant to an individual for travel, study, or other similar purposes?	5a(3)		No
	(4) Provide a grant to an organization other than a charitable, etc., organization described in section 4945(d)(4)(A)? See instructions	5a(4)		No
	(5) Provide for any purpose other than religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals?	5a(5)		No
b	If any answer is "Yes" to 5a(1)–(5), did **any** of the transactions fail to qualify under the exceptions described in Regulations section 53.4945 or in a current notice regarding disaster assistance? See instructions	5b		
c	Organizations relying on a current notice regarding disaster assistance check here ▶ ☐			
d	If the answer is "Yes" to question 5a(4), does the foundation claim exemption from the tax because it maintained expenditure responsibility for the grant? *If "Yes," attach the statement required by Regulations section 53.4945–5(d).*	5d		
6a	Did the foundation, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	6a		No
b	Did the foundation, during the year, pay premiums, directly or indirectly, on a personal benefit contract? *If "Yes" to 6b, file Form 8870.*	6b		No
7a	At any time during the tax year, was the foundation a party to a prohibited tax shelter transaction?	7a		No
b	If "Yes", did the foundation receive any proceeds or have any net income attributable to the transaction?	7b		
8	Is the foundation subject to the section 4960 tax on payment(s) of more than $1,000,000 in remuneration or excess parachute payment during the year?	8		No

Part VII Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors

1 List all officers, directors, trustees, foundation managers and their compensation. See instructions

(a) Name and address	(b) Title, and average hours per week devoted to position	(c) Compensation (If not paid, enter -0-)	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
RICHARD D KINDER 2229 SAN FELIPE SUITE 1700 HOUSTON, TX 77019	CHAIRMAN 10.00	0	0	0
NANCY G KINDER 2229 SAN FELIPE SUITE 1700 HOUSTON, TX 77019	PRESIDENT/CEO/TREASURER 40.00	0	0	0
KARA K VIDAL 2229 SAN FELIPE SUITE 1700 HOUSTON, TX 77019	BOARD MEMBER 0.00	0	0	0
DAVID D KINDER 2229 SAN FELIPE SUITE 1700 HOUSTON, TX 77019	BOARD MEMBER 0.00	0	0	0
GARY C DUDLEY 2229 SAN FELIPE SUITE 1700 HOUSTON, TX 77019	CHIEF OF STAFF & BOARD MEMBER 10.00	89,936	0	3,713
ROXANN S NEUMANN 2229 SAN FELIPE SUITE 1700 HOUSTON, TX 77019	BOARD MEMBER 10.00	0	0	0
JAMES V DERRICK JR 2229 SAN FELIPE SUITE 1700 HOUSTON, TX 77019	SECRETARY & BOARD MEMBER 0.00	0	0	0
GINGER A CORLEY 2229 SAN FELIPE SUITE 1700 HOUSTON, TX 77019	BOARD MEMBER 0.00	0	0	0
TODD V ADAM 2229 SAN FELIPE SUITE 1700 HOUSTON, TX 77019	BOARD MEMBER 0.00	0	0	0
POLLY K WHITTLE 2229 SAN FELIPE SUITE 1700 HOUSTON, TX 77019	BOARD MEMBER 0.00	0	0	0
KATHRYN DOLLINS 2229 SAN FELIPE SUITE 1700 HOUSTON, TX 77019	ASSISTANT SECRETARY 20.00	57,772	1,733	0
SABRINA W KIRWIN 2229 SAN FELIPE SUITE 1700 HOUSTON, TX 77019	ASSISTANT TREASURER 6.00	22,387	672	0
AARTI K GAREHGRAT 2229 SAN FELIPE SUITE 1700 HOUSTON, TX 77019	ASSISTANT TREASURER 6.00	21,514	645	0
SARAH NEWBERY 2229 SAN FELIPE SUITE 1700 HOUSTON, TX 77019	DIRECTOR OF PARKS & GREENSPACE 40.00	216,640	6,499	0
GUY HAGSTETTE 2229 SAN FELIPE SUITE 1700 HOUSTON, TX 77019	SR. VP OF PARKS & CIVIC PROJECTS 40.00	340,462	10,214	628
PATRA BRANNON 2229 SAN FELIPE SUITE 1700 HOUSTON, TX 77019	DIR. OF EDUCATION & COMMUNITY PROJECTS 40.00	195,955	5,879	0

2 Compensation of five highest-paid employees (other than those included on line 1—see instructions). If none, enter "NONE."

(a) Name and address of each employee paid more than $50,000	(b) Title, and average hours per week devoted to position	(c) Compensation	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
NONE				

Total number of other employees paid over $50,000. ▶ 0

Part VII **Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors *(continued)***

3 Five highest-paid independent contractors for professional services (see instructions). If none, enter "NONE".

(a) Name and address of each person paid more than $50,000	**(b)** Type of service	**(c)** Compensation
NONE		

Total number of others receiving over $50,000 for professional services. . . . . ▶ 0

Part VIII- Summary of Direct Charitable Activities

List the foundation's four largest direct charitable activities during the tax year. Include relevant statistical information such as the number of organizations and other beneficiaries served, conferences convened, research papers produced, etc.	Expenses
1	
2	
3	
4	

Part VIII- Summary of Program-Related Investments (see instructions)

Describe the two largest program-related investments made by the foundation during the tax year on lines 1 and 2.	Amount
1	
2	
All other program-related investments. See instructions. 3	
Total. Add lines 1 through 3 . . . . ▶	0

Part IX Minimum Investment Return (All domestic foundations must complete this part. Foreign foundations, see instructions.)

1	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes:			
a	Average monthly fair market value of securities		1a	232,755,856
b	Average of monthly cash balances		1b	14,381,406
c	Fair market value of all other assets (see instructions)		1c	0
d	**Total** (add lines 1a, b, and c)		1d	247,137,262
e	Reduction claimed for blockage or other factors reported on lines 1a and 1c (attach detailed explanation)	1e 0		
2	Acquisition indebtedness applicable to line 1 assets		2	0
3	Subtract line 2 from line 1d		3	247,137,262
4	Cash deemed held for charitable activities. Enter 1.5% (0.015) of line 3 (for greater amount, see instructions)		4	3,707,059
5	**Net value of noncharitable-use assets.** Subtract line 4 from line 3.		5	243,430,203
6	**Minimum investment return.** Enter 5% (0.05) of line 5		6	12,171,510

Part X Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations and certain foreign organizations check here ▶ ☐ and do not complete this part.)

1	Minimum investment return from Part IX, line 6		1	12,171,510
2a	Tax on investment income for 2021 from Part V, line 5	2a 130,640		
b	Income tax for 2021. (This does not include the tax from Part V.)	2b		
c	Add lines 2a and 2b		2c	130,640
3	Distributable amount before adjustments. Subtract line 2c from line 1		3	12,040,870
4	Recoveries of amounts treated as qualifying distributions		4	0
5	Add lines 3 and 4		5	12,040,870
6	Deduction from distributable amount (see instructions)		6	0
7	**Distributable amount** as adjusted. Subtract line 6 from line 5. Enter here and on Part XII, line 1		7	12,040,870

Part XI Qualifying Distributions (see instructions)

1	Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes:		
a	Expenses, contributions, gifts, etc.—total from Part I, column (d), line 26	1a	
b	Program-related investments—total from Part VIII-B	1b	
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes	2	
3	Amounts set aside for specific charitable projects that satisfy the:		
a	Suitability test (prior IRS approval required)	3a	
b	Cash distribution test (attach the required schedule)	3b	
4	**Qualifying distributions.** Add lines 1a through 3b. Enter here and on Part XII, line 4.	4	

Part XII Undistributed Income (see instructions)

	(a) Corpus	(b) Years prior to 2020	(c) 2020	(d) 2021
1 Distributable amount for 2021 from Part X, line 7				12,040,870
2 Undistributed income, if any, as of the end of 2021:				
a Enter amount for 2020 only.			0	
b Total for prior years: 20___ , 20___ , 20___		0		
3 Excess distributions carryover, if any, to 2021:				
a From 2016. 32,423,972				
b From 2017. 31,739,042				
c From 2018. 31,789,001				
d From 2019. 39,938,694				
e From 2020. 42,327,909				
f **Total** of lines 3a through e	178,218,618			
4 Qualifying distributions for 2021 from Part XI, line 4: ▶ $ 52,966,104				
a Applied to 2020, but not more than line 2a			0	
b Applied to undistributed income of prior years (Election required—see instructions).		0		
c Treated as distributions out of corpus (Election required—see instructions).	0			
d Applied to 2021 distributable amount				12,040,870
e Remaining amount distributed out of corpus	40,925,234			
5 Excess distributions carryover applied to 2021. *(If an amount appears in column (d), the same amount must be shown in column (a).)*	0			0
6 **Enter the net total of each column as indicated below:**				
a Corpus. Add lines 3f, 4c, and 4e. Subtract line 5	219,143,852			
b Prior years' undistributed income. Subtract line 4b from line 2b		0		
c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed		0		
d Subtract line 6c from line 6b. Taxable amount —see instructions		0		
e Undistributed income for 2019. Subtract line 4a from line 2a. Taxable amount—see instructions			0	
f Undistributed income for 2021. Subtract lines 4d and 5 from line 1. This amount must be distributed in 2022				0
7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3) (Election may be required - see instructions)	0			
8 Excess distributions carryover from 2016 not applied on line 5 or line 7 (see instructions) . . .	32,423,972			
9 **Excess distributions carryover to 2022.** Subtract lines 7 and 8 from line 6a	186,719,880			
10 Analysis of line 9:				
a Excess from 2017 31,739,042				
b Excess from 2018 31,789,001				
c Excess from 2019. . . . 39,938,694				
d Excess from 2020 42,327,909				
e Excess from 2021 40,925,234				

Part XIII Private Operating Foundations (see instructions and Part VI-A, question 9)

1a If the foundation has received a ruling or determination letter that it is a private operating foundation, and the ruling is effective for 2021, enter the date of the ruling

b. Check box to indicate whether the organization is a private operating foundation described in section ☐ 4942(j)(3) or ☐ 4942(j)(5)

	Tax year	Prior 3 years			
	(a) 2021	**(b)** 2020	**(c)** 2019	**(d)** 2018	**(e) Total**
2a Enter the lesser of the adjusted net income from Part I or the minimum investment return from Part X for each year listed					
b 85% (0.85) of line 2a					
c Qualifying distributions from Part XI, line 4 for each year listed					
d Amounts included in line 2c not used directly for active conduct of exempt activities					
e Qualifying distributions made directly for active conduct of exempt activities. Subtract line 2d from line 2c					
3 Complete 3a, b, or c for the alternative test relied upon:					
a "Assets" alternative test—enter: **(1)** Value of all assets					
(2) Value of assets qualifying under section 4942(j)(3)(B)(i)					
b "Endowment" alternative test— enter 2/3 of minimum investment return shown in Part IX, line 6 for each year listed					
c "Support" alternative test—enter: **(1)** Total support other than gross investment income (interest, dividends, rents, payments on securities loans (section 512(a)(5)), or royalties)					
(2) Support from general public and 5 or more exempt organizations as provided in section 4942(j)(3)(B)(iii)					
(3) Largest amount of support from an exempt organization					
(4) Gross investment income					

Part Supplementary Information (Complete this part only if the foundation had $5,000 or more in assets at any time during the year—see instructions.)

1 Information Regarding Foundation Managers:

a List any managers of the foundation who have contributed more than 2% of the total contributions received by the foundation before the close of any tax year (but only if they have contributed more than $5,000). (See section 507(d)(2).)

RICHARD D KINDER

NANCY G KINDER

b List any managers of the foundation who own 10% or more of the stock of a corporation (or an equally large portion of the ownership of a partnership or other entity) of which the foundation has a 10% or greater interest.

2 Information Regarding Contribution, Grant, Gift, Loan, Scholarship, etc., Programs:

Check here ▶ ☑ if the foundation only makes contributions to preselected charitable organizations and does not accept unsolicited requests for funds. If the foundation makes gifts, grants, etc. to individuals or organizations under other conditions, complete items 2a, b, c, and d. See instructions

a The name, address, and telephone number or e-mail address of the person to whom applications should be addressed:

NANCY G KINDER PRESIDENT CEO
2229 SAN FELIPE SUITE 1700
HOUSTON,TX 77019
(713) 529-5537

b The form in which applications should be submitted and information and materials they should include:

PRESELECTED APPLICATIONS, WHEN NOTIFIED BY THE FOUNDATION, SHOULD BE SUBMITTED IN WRITING AND CONTAIN THE NAME AND ADDRESS OF THE CHARITABLE ORGANIZATION AS WELL AS A DISCUSSION OF THE PURPOSE OF THE GRANT

c Any submission deadlines:

NONE

d Any restrictions or limitations on awards, such as by geographical areas, charitable fields, kinds of institutions, or other factors:

THE KINDER FOUNDATION IS PRIMARILY, BUT NOT EXCLUSIVELY, FOCUSED ON THE GREATER HOUSTON COMMUNITY. THE FOUNDATION ONLY MAKES CONTRIBUTIONS TO PRE-SELECTED CHARITABLE ORGANIZATIONS AND DOES NOT ACCEPT UNSOLICITED REQUESTS FOR FUNDS.

Part XV Supplementary Information (continued)

3 Grants and Contributions Paid During the Year or Approved for Future Payment

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
a *Paid during the year*				
ARCHDIOCESE OF GALVESTON HOUSTON P O BOX 907 HOUSTON,TX 77001	N/A	P C	TEACHER AWARDS	50,000
BUFFALO BAYOU PARTNERSHIP 1113 VINE STREET SUITE 215 HOUSTON,TX 77002	N/A	P C	GENERAL FUND	140,000
BUFFALO BAYOU PARTNERSHIP 1113 VINE STREET SUITE 215 HOUSTON,TX 77002	N/A	P C	GENERAL FUND	12,000
BUFFALO SOLDIERS MUSEUM 3816 CAROLINE STREET HOUSTON,TX 77004	N/A	P C	GENERAL FUND	100,000
CATHOLIC CHARITIES 2900 LOUISIANA STREET HOUSTON,TX 77006	N/A	P C	HOUSTON AFGHAN RESETTLEMENT FUND	1,500,000
CENTRAL HOUSTON CIVIC IMPROVEMENT INC 1221 MCKINNEY STREET SUITE 4250 HOUSTON,TX 77010	N/A	P C	GENERAL FUND	100,000
CRISTO REY JESUIT SCHOOL 6700 MOUNT CARMEL STREET HOUSTON,TX 77087	N/A	P C	CORPORATE WORK STUDY	103,500
CRISTO REY JESUIT SCHOOL 6700 MOUNT CARMEL STREET HOUSTON,TX 77087	N/A	P C	GENERAL FUND	250,000
DEPELCHIN CHILDREN'S CENTER 4950 MEMORIAL DRIVE HOUSTON,TX 77007	N/A	P C	FOSTER CARE	100,000
DISCOVERY GREEN CONSERVANCY 1500 MCKINNEY HOUSTON,TX 77010	N/A	P C	GENERAL FUND	955,501
DISCOVERY GREEN CONSERVANCY 1500 MCKINNEY HOUSTON,TX 77010	N/A	P C	GENERAL FUND	47,474
DISCOVERY GREEN CONSERVANCY 1500 MCKINNEY HOUSTON,TX 77010	N/A	P C	SUCCESSION PLANNING COHORT FOR GREENSPACE GROUPS	35,000
EMANCIPATION ECONOMIC DEVELOPMENT COUNCIL 2520 WENTWORTH HOUSTON,TX 77004	N/A	P C	REVITALIZATION AND PRESERVATION OF HISTORIC THIRD WARD EEDC	65,000
EMANCIPATION ECONOMIC DEVELOPMENT COUNCIL 2520 WENTWORTH HOUSTON,TX 77004	N/A	P C	REVITALIZATION AND PRESERVATION OF HISTORIC THIRD WARD EEDC	50,000
EMANCIPATION ECONOMIC DEVELOPMENT COUNCIL 2520 WENTWORTH HOUSTON,TX 77004	N/A	P C	REVITALIZATION AND PRESERVATION OF HISTORIC THIRD WARD EEDC	35,000
EMANCIPATION PARK CONSERVANCY 3018 EMANCIPATION AVENUE HOUSTON,TX 77004	N/A	P C	GENERAL FUND	100
EMANCIPATION PARK CONSERVANCY 3018 EMANCIPATION AVENUE HOUSTON,TX 77004	N/A	P C	JUNETEENTH CELEBRATION	10,000
EMANCIPATION PARK CONSERVANCY 3018 EMANCIPATION AVENUE HOUSTON,TX 77004	N/A	P C	JUNETEENTH CELEBRATION	1,500,000
GOOD REASON HOUSTON 8 GREENWAY PLAZA STE 900 HOUSTON,TX 77046	N/A	P C	SUPPORT OF PUBLIC EDUCATION IN HOUSTON	1,168,112
GOOD REASON HOUSTON 8 GREENWAY PLAZA STE 900 HOUSTON,TX 77046	N/A	P C	SUPPORT OF PUBLIC EDUCATION IN HOUSTON	83,907
GOOD REASON HOUSTON 8 GREENWAY PLAZA STE 900 HOUSTON,TX 77046	N/A	P C	SUPPORT OF PUBLIC EDUCATION IN HOUSTON	250,000
GOOD REASON HOUSTON 8 GREENWAY PLAZA STE 900 HOUSTON,TX 77046	N/A	P C	SUPPORT OF PUBLIC EDUCATION IN HOUSTON	953,020
GOOD REASON HOUSTON 8 GREENWAY PLAZA STE 900 HOUSTON,TX 77046	N/A	P C	SUPPORT OF PUBLIC EDUCATION IN HOUSTON	53,272
GREATER HOUSTON COMMUNITY FOUNDATION 515 POST OAK BLVD HOUSTON,TX 77027	N/A	P C	DIRECTOR'S DONOR ADVISED FUNDS	200,000
GREATER HOUSTON COMMUNITY FOUNDATION 515 POST OAK BLVD HOUSTON,TX 77027	N/A	P C	KINDER MORGAN EMPLOYEE FUND	10,000
GREATER HOUSTON COMMUNITY FOUNDATION 515 POST OAK BLVD HOUSTON,TX 77027	N/A	P C	ROCC SCHOLARSHIP FUND	1,000
HISD FOUNDATION 4400 W 18TH STREET HOUSTON,TX 77092	N/A	P C	TEACHER AWARDS	50,000
HOUSTON ARTS ALLIANCE 5820 CAROLINE ST SUITE 100 HOUSTON,TX 77004	N/A	P C	BIPOC ARTS & NETWORK FUND	250,000
HOUSTON CENTER FOR CONTEMPORARY CRAFT 4848 MAIN STREET HOUSTON,TX 77002	N/A	P C	GENERAL FUND	50,000
HOUSTON CENTER FOR CONTEMPORARY CRAFT 4848 MAIN STREET HOUSTON,TX 77002	N/A	P C	GENERAL FUND	5,000
HOUSTON CHILDREN'S CHORUS P O BOX 66567 HOUSTON,TX 77266	N/A	P C	SUPPORT OF THE PERFORMING ARTS	10,000
HOUSTON CINEMA ARTS SOCIETY 4409 MONTROSE BLVD SUITE 150 HOUSTON,TX 77006	N/A	P C	GENERAL FUND - SUPPORT OF ARTS & EDUCATION	10,000
HOUSTON FOOD BANK 535 PORTWALL ST HOUSTON,TX 77029	N/A	P C	GENERAL FUND	1,000,000
HOUSTON GRAND OPERA 510 PRESTON ST BARROW SUITE HOUSTON,TX 77002	N/A	P C	GENERAL FUND	100,000
HOUSTON PARKS BOARD 301 NORTH POST OAK LANE HOUSTON,TX 77024	N/A	P C	PLANNING GRANT - MACGREGOR PARK	350,000
HOUSTON PARKS AND RECREATION DEPT 2999 S WAYSIDE DR HOUSTON,TX 77023	N/A	P C	COMMUNITY PARK - THIRD WARD	550,000
HSPVA FRIENDS P O BOX 52910 HOUSTON,TX 77052	N/A	P C	GENERAL FUND	25,000
KIPP 10711 KIPP WAY HOUSTON,TX 77099	N/A	P C	TEACHER AWARDS	55,000
KIPP 10711 KIPP WAY HOUSTON,TX 77099	N/A	P C	TEACHER AWARDS	100,000
KIPP 10711 KIPP WAY HOUSTON,TX 77099	N/A	P C	GENERAL FUND	938,578
LEADERSHIP ISD 1800 N LAMAR STREET DALLAS,TX 75202	N/A	P C	SUPPORT OF EDUCATION IN HOUSTON	100,000
LUCILLE'S 1913 5512 LABRANCH STREET HOUSTON,TX 77004	N/A	P C	MEAL PRODUCTION PROGRAM - THIRD WARD	250,000
LUCILLE'S 1913 5512 LABRANCH STREET HOUSTON,TX 77004	N/A	P C	MEAL PRODUCTION PROGRAM - THIRD WARD	500,000
LUCILLE'S 1913 5512 LABRANCH STREET HOUSTON,TX 77004	N/A	P C	CAPACITY BUILDING - THIRD WARD	315,000
LUCILLE'S 1913 5512 LABRANCH STREET HOUSTON,TX 77004	N/A	P C	MEAL PRODUCTION PROGRAM - THIRD WARD	50,000
MD ANDERSON 1515 HOLCOMBE HOUSTON,TX 77030	N/A	P C	GENERAL FUND	1,000
MD ANDERSON 1515 HOLCOMBE HOUSTON,TX 77030	N/A	P C	GENERAL FUND	500
MEMORIAL PARK CONSERVANCY 7575 NORTH PICNIC LANE HOUSTON,TX 77057	N/A	P C	PARK DESIGN & CONSTRUCTION - 10 YEAR MASTER PLAN	1,000
MEMORIAL PARK CONSERVANCY 7575 NORTH PICNIC LANE HOUSTON,TX 77057	N/A	P C	PARK DESIGN & CONSTRUCTION - 10 YEAR MASTER PLAN	24,996,698
MEMORIAL PARK CONSERVANCY 7575 NORTH PICNIC LANE HOUSTON,TX 77057	N/A	P C	PARK DESIGN & CONSTRUCTION - 10 YEAR MASTER PLAN	1,136,156
MEMORIAL PARK CONSERVANCY 7575 NORTH PICNIC LANE HOUSTON,TX 77057	N/A	P C	PARK DESIGN & CONSTRUCTION - 10 YEAR MASTER PLAN	954,870
MEMORIAL PARK CONSERVANCY 7575 NORTH PICNIC LANE HOUSTON,TX 77057	N/A	P C	PARK DESIGN & CONSTRUCTION - 10 YEAR MASTER PLAN	38,267
MUSEUM OF FINE ARTS HOUSTON 1001 BISSONNET HOUSTON,TX 77005	N/A	P C	GENERAL FUND AND EXHIBITIONS	300,000
MUSEUM OF FINE ARTS HOUSTON 1001 BISSONNET HOUSTON,TX 77005	N/A	P C	GENERAL FUND	100,000
PHILANTHROPY ROUNDTABLE 1150 17TH STREET NW WASHINGTON,D C 20036	N/A	P C	GENERAL FUND	25,000
PRH PRESERVATION P O BOX 1011 HOUSTON,TX 77004	N/A	P C	PRESERVATION OF HISTORIC THIRD WARD ECDP	375,000
PROJECT ROW HOUSES P O BOX 1011 HOUSTON,TX 77004	N/A	P C	GENERAL FUND	1,000
PROJECT ROW HOUSES P O BOX 1011 HOUSTON,TX 77004	N/A	P C	RENOVATION OF HISTORIC ELDORADO BALLROOM IN THIRD WARD	2,250,000
PROUNITAS INC 2007 COMMERCE STREET HOUSTON,TX 77002	N/A	P C	DEVELOPMENT AND IMPLEMENTATION OF MOBILE APP	220,000
RICE UNIVERSITY P O BOX 1892 HOUSTON,TX 77251	N/A	P C	URBAN STUDIES & GENERAL FUND - UNDERSERVED COMMUNITIES	50,000
RICE UNIVERSITY P O BOX 1892 HOUSTON,TX 77251	N/A	P C	SUPPORT OF EDUCATION RESEARCH IN HOUSTON	1,531,306
RICE UNIVERSITY P O BOX 1892 HOUSTON,TX 77251	N/A	P C	URBAN STUDIES & GENERAL FUND	100,000
RICE UNIVERSITY P O BOX 1892 HOUSTON,TX 77251	N/A	P C	URBAN STUDIES & GENERAL FUND	25,000
RICE UNIVERSITY P O BOX 1892 HOUSTON,TX 77251	N/A	P C	SUPPORT OF EDUCATION RESEARCH IN HOUSTON	69,121
RICE UNIVERSITY P O BOX 1892 HOUSTON,TX 77251	N/A	P C	URBAN STUDIES & GENERAL FUND	25,000
SPARK PARKS P O BOX 1562 HOUSTON,TX 77251	N/A	P C	GREENSPACE IN PUBLIC SCHOOLS	1,000,000
THE MONTROSE CENTER 401 BARNARD STREET HOUSTON,TX 77006	N/A	P C	SENIOR HOUSING PROJECT	500,000
TREES FOR HOUSTON P O BOX 270477 HOUSTON,TX 77277	N/A	P C	GENERAL FUND - EXPANSION OF GREENSPACE IN HOUSTON	1,000,000
UNITED WAY 50 WAUGH DRIVE HOUSTON,TX 77007	N/A	P C	GENERAL FUND	75,000
UNITED WAY 50 WAUGH DRIVE HOUSTON,TX 77007	N/A	P C	GENERAL FUND	1,000,000
UNITED WAY 50 WAUGH DRIVE HOUSTON,TX 77007	N/A	P C	GENERAL FUND	500
UNIVERSITY OF MISSOURI 105 JESSE HALL COLUMBIA,M O 65211	N/A	P C	KINDER INSTITUTE FOR CONSTITUTIONAL DEMOCRACY	253,625
URBAN HARVEST 2311 CANAL STREET SUITE 200 HOUSTON,TX 77003	N/A	P C	GENERAL FUND FOR PUBLIC SCHOOL IN THIRD WARD	20,320
WILLIAM A LAWSON INSTITUTE FOR PEACE & PROSPERITY P O BOX 88327 HOUSTON,TX 77288	N/A	P C	GENERAL FUND	25,000
WILLOW WATERHOLE CONSERVANCY 5300 DRYAD DR HOUSTON,TX 77035	N/A	P C	GENERAL FUND - EXPANSION OF GREENSPACE IN HOUSTON	2,000,000
YES PREP PUBLIC SCHOOLS 6201 BONHOMME SUITE 168N HOUSTON,TX 77036	N/A	P C	TEACHER AWARDS	100,000
YES PREP PUBLIC SCHOOLS 6201 BONHOMME SUITE 168N HOUSTON,TX 77036	N/A	P C	GENERAL FUND	938,578
YES PREP PUBLIC SCHOOLS 6201 BONHOMME SUITE 168N HOUSTON,TX 77036	N/A	P C	GENERAL FUND	60,128
HOUSTON PARKS BOARD 301 NORTH POST OAK LANE HOUSTON,TX 77024	N/A	P C	NEW LINEAR PARK DESIGN & CONSTRUCTION	26,459
MEMORIAL PARK CONSERVANCY 7575 NORTH PICNIC LANE HOUSTON,TX 77057	N/A	P C	PARK DESIGN & CONSTRUCTION - 10 YEAR MASTER PLAN	208,794
Total . . . . ▶ **3a**				51,889,786
b *Approved for future payment*				
GOOD REASON HOUSTON 8 GREENWAY PLAZA STE 900 HOUSTON,TX 77046	N/A	P C	SUPPORT OF PUBLIC EDUCATION IN HOUSTON	7,000,000
HOUSTON ARTS ALLIANCE 5820 CAROLINE ST SUITE 100 HOUSTON,TX 77004	N/A	P C	BIPOC ARTS & NETWORK FUND	750,000
LUCILLE'S 1913 5512 LABRANCH STREET HOUSTON,TX 77004	N/A	P C	MEAL PRODUCTION PROGRAM - THIRD WARD	200,000
PROJECT ROW HOUSES P O BOX 1011 HOUSTON,TX 77004	N/A	P C	RENOVATION OF HISTORIC ELDORADO BALLROOM IN THIRD WARD	2,250,000
PROUNITAS INC 2007 COMMERCE STREET HOUSTON,TX 77002	N/A	P C	EDUCATION MOBILE APP - UNDERSERVED COMMUNITIES	220,000
TREES FOR HOUSTON P O BOX 270477 HOUSTON,TX 77277	N/A	P C	GENERAL FUND - EXPANSION OF GREENSPACE IN HOUSTON	2,000,000
UNIVERSITY OF MISSOURI 105 JESSE HALL COLUMBIA,M O 65211	N/A	P C	KINDER INSTITUTE FOR CONSTITUTIONAL DEMOCRACY	300,000
WILLOW WATERHOLE CONSERVANCY 5300 DRYAD DR HOUSTON,TX 77035	N/A	P C	GENERAL FUND - EXPANSION OF GREENSPACE IN HOUSTON	2,000,000
Total . . . . ▶ **3b**				14,720,000

Part XV-A Analysis of Income-Producing Activities

Enter gross amounts unless otherwise indicated.	Unrelated business income		Excluded by section 512, 513, or 514		(e) Related or exempt function income (See instructions.)
	(a) Business code	(b) Amount	(c) Exclusion code	(d) Amount	
1 Program service revenue:					
a					
b					
c					
d					
e					
f					
g Fees and contracts from government agencies					
2 Membership dues and assessments					
3 Interest on savings and temporary cash investments					
4 Dividends and interest from securities					
5 Net rental income or (loss) from real estate:					
a Debt-financed property					
b Not debt-financed property					
6 Net rental income or (loss) from personal property					
7 Other investment income					
8 Gain or (loss) from sales of assets other than inventory			18	7,231,257	
9 Net income or (loss) from special events:					
10 Gross profit or (loss) from sales of inventory					
11 Other revenue: a					
b					
c					
d					
e					
12 Subtotal. Add columns (b), (d), and (e)		0		10,573,944	0

13 **Total.** Add line 12, columns (b), (d), and (e). 13 10,573,944

(See worksheet in line 13 instructions to verify calculations.)

Part XV-B Relationship of Activities to the Accomplishment of Exempt Purposes

Line No. ▼	Explain below how each activity for which income is reported in column (e) of Part XV-A contributed importantly to the accomplishment of the foundation's exempt purposes (other than by providing funds for such purposes). (See instructions.)

Part XVI Information Regarding Transfers To and Transactions and Relationships With Noncharitable Exempt Organizations

		Yes	No
1 Did the organization directly or indirectly engage in any of the following with any other organization described in section 501(c) (other than section 501(c)(3) organizations) or in section 527, relating to political organizations?			
a Transfers from the reporting foundation to a noncharitable exempt organization of:			
(1) Cash.	**1a(1)**		**No**
(2) Other assets.	**1a(2)**		**No**
b Other transactions:			
(1) Sales of assets to a noncharitable exempt organization.	**1b(1)**		**No**
(2) Purchases of assets from a noncharitable exempt organization	**1b(2)**		**No**
(3) Rental of facilities, equipment, or other assets.	**1b(3)**		**No**
(4) Reimbursement arrangements.	**1b(4)**		**No**
(5) Loans or loan guarantees.	**1b(5)**		**No**
(6) Performance of services or membership or fundraising solicitations.	**1b(6)**		**No**
c Sharing of facilities, equipment, mailing lists, other assets, or paid employees.	**1c**		**No**

d If the answer to any of the above is "Yes," complete the following schedule. Column **(b)** should always show the fair market value of the goods, other assets, or services given by the reporting foundation. If the foundation received less than fair market value in any transaction or sharing arrangement, show in column **(d)** the value of the goods, other assets, or services received.

(a) Line No.	**(b)** Amount involved	**(c)** Name of noncharitable exempt organization	**(d)** Description of transfers, transactions, and sharing arrangements

2a Is the foundation directly or indirectly affiliated with, or related to, one or more tax-exempt organizations described in section 501(c) (other than section 501(c)(3)) or in section 527? ☐ Yes ☑ No

b If "Yes," complete the following schedule.

(a) Name of organization	**(b)** Type of organization	**(c)** Description of relationship

Sign Here

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than taxpayer) is based on all information of which preparer has any knowledge.

Signature of officer or trustee	Date	Title
	2022-05-05	

May the IRS discuss this return with the preparer shown below? See instructions. ☑ Yes ☐ No

Paid Preparer Use Only

Print/Type preparer's name	Preparer's Signature	Date	Check if self-employed ☐	PTIN
RINDA J CORBIN				P00747421

Firm's name ▶ DELOITTE TAX LLP — Firm's EIN ▶86-1065772

Firm's address ▶ 1111 BAGBY ST STE 4500
HOUSTON, TX 770022591

Phone no. (713) 982-2000

Additional Data

Return to Form

Software ID:
Software Version:

Form 990PF - Special Condition Description:

Special Condition Description

TY 2021 IRS 990 e-File Render

Name: KINDER FOUNDATION

EIN: 76-0519073

Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
ACCOUNTING AND TAX SERVICES	25,418	12,709		12,709

Note: To capture the full content of this document, please select landscape mode (11" x 8.5") when printing.

TY 2021 IRS 990 e-File Render

Name: KINDER FOUNDATION

EIN: 76-0519073

Description of Property	Date Acquired	Cost or Other Basis	Prior Years' Depreciation	Computation Method	Rate / Life (# of years)	Current Year's Depreciation Expense	Net Investment Income	Adjusted Net Income	Cost of Goods Sold Not Included
OFFICE DECOR AND FURNISHINGS	2015-12-22	3,269	2,734	200DB	7.000000000000	285	0		
SIGNAGE	2015-12-02	1,918	1,604	200DB	7.000000000000	167	0		
COMPUTER AND TECHNOLOGY	2015-11-18	21,108	21,108	200DB	5.000000000000	0	0		
OFFICE DECOR AND FURNISHINGS	2015-10-13	110,473	92,388	200DB	7.000000000000	9,645	0		
TELEPHONE SYSTEM	2015-09-28	17,999	17,999	200DB	5.000000000000	0	0		
FURNITURE AND FIXTURES	2015-12-02	184,717	154,478	200DB	7.000000000000	16,127	0		
AV EQUIPMENT	2015-11-16	16,702	16,702	200DB	5.000000000000	0	0		
OFFICE DECOR AND FURNISHINGS	2016-01-19	1,666	1,294	200DB	7.000000000000	149	0		
OFFICE DECOR AND FURNISHINGS	2016-03-22	7,452	5,789	200DB	7.000000000000	665	0		
OFFICE DECOR AND FURNISHINGS	2016-05-26	262	203	200DB	7.000000000000	24	0		
OFFICE DECOR AND FURNISHINGS	2016-08-08	3,667	2,848	200DB	7.000000000000	328	0		
OFFICE DECOR AND FURNISHINGS	2016-08-22	659	512	200DB	7.000000000000	59	0		
LCD NETWORK PHONE	2017-08-16	275	228	200DB	5.000000000000	31	0		
LEASEHOLD IMPROVEMENT	2017-03-09	7,518	2,312	150DB	15.000000000000	521	0		
OFFICE DECOR AND FURNISHINGS	2017-01-17	2,251	1,548	200DB	7.000000000000	201	0		
OFFICE DECOR AND FURNISHINGS	2017-06-19	2,251	1,548	200DB	7.000000000000	201	0		
OFFICE DECOR AND FURNISHINGS	2017-07-13	2,751	1,892	200DB	7.000000000000	245	0		
OFFICE DECOR AND FURNISHINGS	2017-10-30	2,751	1,892	200DB	7.000000000000	245	0		
COMPUTER AND TECHNOLOGY	2018-02-07	1,799	1,281	200DB	5.000000000000	207	0		
COMPUTER AND TECHNOLOGY	2018-05-24	1,159	825	200DB	5.000000000000	134	0		
AV EQUIPMENT	2018-03-27	899	640	200DB	5.000000000000	104	0		
AV EQUIPMENT	2018-03-27	1,299	925	200DB	5.000000000000	150	0		
ICE MAKER	2018-11-01	3,083	1,734	200DB	7.000000000000	385	0		
COMPUTER AND TECHNOLOGY	2020-02-17	1,691	592	200DB	5.000000000000	440	0		
COMPUTER AND TECHNOLOGY	2020-11-12	1,951	98	200DB	5.000000000000	741	0		
COMPUTER EQUIPMENT	2020-12-03	401	20	200DB	5.000000000000	152	0		
COMPUTER AND TECHNOLOGY	2021-11-15	1,680		200DB	5.000000000000	84	0		
COMPUTER AND TECHNOLOGY	2021-07-15	2,274		200DB	5.000000000000	341	0		

TY 2021 IRS 990 e-File Render

Name: KINDER FOUNDATION

EIN: 76-0519073

Identifier	Return Reference	Explanation
	PART VI-B 1B	PART VI-B 1B: THE KINDER FOUNDATION IS ANSWERING YES TO PART VI-B 1A(3) BECAUSE THE FOUNDATION IS PROVIDED OVER 7,000 SQUARE FEET OF OFFICE SPACE WITHOUT ANY RENT CHARGE OR COST BY THE KINDER FAMILY OFFICE.

TY 2021 IRS 990 e-File Render

Name: KINDER FOUNDATION

EIN: 76-0519073

Category/ Item	Listed at Cost or FMV	Book Value	End of Year Fair Market Value
ML ACCT 02135	AT COST	12,751,303	14,951,001
ML ACCT 04A63	AT COST	16,529,010	25,190,791
ML ACCT 2066	AT COST	55,752,421	126,205,552
ML ACCT 4002	AT COST	13,225,898	25,635,036
ML ACCT 4003	AT COST	24,771,313	44,913,115

TY 2021 IRS 990 e-File Render

Name: KINDER FOUNDATION

EIN: 76-0519073

Category / Item	Cost / Other Basis	Accumulated Depreciation	Book Value	End of Year Fair Market Value
OFFICE DECOR AND FURNISHINGS	3,269	3,019	250	
SIGNAGE	1,918	1,771	147	
COMPUTER AND TECHNOLOGY	21,108	21,108	0	
OFFICE DECOR AND FURNISHINGS	110,473	102,033	8,440	
TELEPHONE SYSTEM	17,999	17,999	0	
FURNITURE AND FIXTURES	184,717	170,605	14,112	
AV EQUIPMENT	16,702	16,702	0	
OFFICE DECOR AND FURNISHINGS	1,666	1,443	223	
OFFICE DECOR AND FURNISHINGS	7,452	6,454	998	
OFFICE DECOR AND FURNISHINGS	262	227	35	
OFFICE DECOR AND FURNISHINGS	3,667	3,176	491	
OFFICE DECOR AND FURNISHINGS	659	571	88	
LCD NETWORK PHONE	275	259	16	
LEASEHOLD IMPROVEMENT	7,518	2,833	4,685	
OFFICE DECOR AND FURNISHINGS	2,251	1,749	502	
OFFICE DECOR AND FURNISHINGS	2,251	1,749	502	
OFFICE DECOR AND FURNISHINGS	2,751	2,137	614	
OFFICE DECOR AND FURNISHINGS	2,751	2,137	614	
COMPUTER AND TECHNOLOGY	1,799	1,488	311	
COMPUTER AND TECHNOLOGY	1,159	959	200	
AV EQUIPMENT	899	744	155	
AV EQUIPMENT	1,299	1,075	224	
ICE MAKER	3,083	2,119	964	
COMPUTER AND TECHNOLOGY	1,691	1,032	659	
COMPUTER AND TECHNOLOGY	1,951	839	1,112	
COMPUTER EQUIPMENT	401	172	229	
COMPUTER AND TECHNOLOGY	1,680	84	1,596	
COMPUTER AND TECHNOLOGY	2,274	341	1,933	

TY 2021 IRS 990 e-File Render

Name: KINDER FOUNDATION

EIN: 76-0519073

Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
LEGAL FEES	24,815	0		24,815

TY 2021 IRS 990 e-File Render

Name: KINDER FOUNDATION

EIN: 76-0519073

Description	Amount
TIMING DIFFERENCE	72,413

TY 2021 IRS 990 e-File Render

Name: KINDER FOUNDATION

EIN: 76-0519073

Description	Revenue and Expenses per Books	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
INVESTMENT MANAGEMENT FEES	973,791	973,791		0
BANKING FEES/CHECK ORDER FEE	7,463	3,732		3,731
OFFICE AND TECHNOLOGY EXPENSES	66,610	1,816		64,794
CHARITABLE ENTITY EVENTS	15,000	0		15,000
EXPENSE REIMBURSEMENT	4,341	0		4,341
PAYROLL PROCESSING FEES	1,013	0		1,013
MEALS AND ENTERTAINMENT	975	0		975
MEMBERSHIPS	37,000	0		37,000

TY 2021 IRS 990 e-File Render

Name: KINDER FOUNDATION

EIN: 76-0519073

Description	Revenue And Expenses Per Books	Net Investment Income	Adjusted Net Income
NONDIVIDEND DISTRIBUTIONS	38,238	0	38,238
MISCELLANEOUS INCOME	4,593	4,593	4,593

TY 2021 IRS 990 e-File Render

Name: KINDER FOUNDATION

EIN: 76-0519073

Description	Amount
UNREALIZED GAIN ON STOCK CONTRIBUTION	5,086,079

TY 2021 IRS 990 e-File Render

Name: KINDER FOUNDATION

EIN: 76-0519073

Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
CONSULTING FEES	5,550	0		5,550
PUBLIC RELATIONS FEES	111,818	0		111,818
ADMINISTRATIVE FEES	6,000	0		6,000

TY 2021 IRS 990 e-File Render

Name: KINDER FOUNDATION

EIN: 76-0519073

Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
2021 EXCISE TAX	149,000	0		0
FOREIGN TAXES	123,760	123,760		0
PAYROLL TAXES	47,307	1,291		46,016