Form **990**

Department of the Treasury
Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public.

▶ **Go to *www.irs.gov/Form990* for instructions and the latest information.**

OMB No. 1545-0047

2022

Open to Public Inspection

A For the 2022 calendar year, or tax year beginning 07-01-2022 , and ending 06-30-2023

B Check if applicable:
- ☐ Address change
- ☐ Name change
- ☐ Initial return
- ☐ Final return/terminated
- ☐ Amended return
- ☐ Application pending

C Name of organization
MDC INC

Doing business as

Number and street (or P.O. box if mail is not delivered to street address) | Room/suite
307 WEST MAIN STREET

City or town, state or province, country, and ZIP or foreign postal code
DURHAM, NC 277013215

D Employer identification number
56-0894222

E Telephone number
(919) 381-5802

G Gross receipts $ 7,937,825

F Name and address of principal officer:
JOHN L S SIMPKINS
307 WEST MAIN STREET
DURHAM,NC 277013215

H(a) Is this a group return for subordinates? ☐ Yes ☑ No

H(b) Are all subordinates included? ☐ Yes ☐ No
If "No," attach a list. See instructions.

H(c) Group exemption number ▶

I Tax-exempt status: ☑ 501(c)(3) ☐ 501(c) ( ) ◀ (insert no.) ☐ 4947(a)(1) or ☐ 527

J Website: ▶ WWW.MDCINC.ORG

K Form of organization: ☑ Corporation ☐ Trust ☐ Association ☐ Other ▶

L Year of formation: 1967

M State of legal domicile: NC

Part I Summary

1 Briefly describe the organization's mission or most significant activities:
MDC ENVISIONS A SOUTH WHERE SYSTEMIC INEQUITIES NO LONGER EXIST AND ALL PEOPLE THRIVE. MDC CATALYZES AND ACCELERATES ECONOMIC MOBILITY ACROSS THE SOUTH BY ACTIVATING CHANGEMAKERS, STRENGTHENING CAPACITY, FRAMING KEY ISSUES, AND CULTIVATING NETWORKS CENTERING EQUITY THROUGH IT ALL.

2 Check this box ▶ ☐ if the organization discontinued its operations or disposed of more than 25% of its net assets.

3	Number of voting members of the governing body (Part VI, line 1a)	**3**	8
4	Number of independent voting members of the governing body (Part VI, line 1b)	**4**	7
5	Total number of individuals employed in calendar year 2022 (Part V, line 2a)	**5**	57
6	Total number of volunteers (estimate if necessary)	**6**	7
7a	Total unrelated business revenue from Part VIII, column (C), line 12	**7a**	0
b	Net unrelated business taxable income from Form 990-T, Part I, line 11	**7b**	0

		Prior Year	Current Year
8	Contributions and grants (Part VIII, line 1h)	13,047,800	5,430,473
9	Program service revenue (Part VIII, line 2g)	2,277,336	2,235,989
10	Investment income (Part VIII, column (A), lines 3, 4, and 7d)	50,791	167,937
11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	4,876	29,896
12	Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12)	15,380,803	7,864,295
13	Grants and similar amounts paid (Part IX, column (A), lines 1–3)	1,652,500	1,012,502
14	Benefits paid to or for members (Part IX, column (A), line 4)	0	0
15	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5–10)	2,930,269	3,691,666
16a	Professional fundraising fees (Part IX, column (A), line 11e)	0	0
b	Total fundraising expenses (Part IX, column (D), line 25) ▶227,576		
17	Other expenses (Part IX, column (A), lines 11a–11d, 11f–24e)	969,090	1,407,293
18	Total expenses. Add lines 13–17 (must equal Part IX, column (A), line 25)	5,551,859	6,111,461
19	Revenue less expenses. Subtract line 18 from line 12	9,828,944	1,752,834

		Beginning of Current Year	End of Year
20	Total assets (Part X, line 16)	15,379,560	16,821,754
21	Total liabilities (Part X, line 26)	1,959,895	556,207
22	Net assets or fund balances. Subtract line 21 from line 20	13,419,665	16,265,547

Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign Here

▶ Signature of officer — 2024-05-13 Date

▶ JOHN L S SIMPKINS PRESIDENT
Type or print name and title

Paid Preparer Use Only

Print/Type preparer's name	Preparer's signature	Date	Check ☐ if self-employed	PTIN
		2024-05-08		P00534544

Firm's name ▶ BLACKMAN & SLOOP CPAS PA — Firm's EIN ▶ 56-1304727

Firm's address ▶ 1414 RALEIGH ROAD SUITE 300
CHAPEL HILL, NC 27517 — Phone no. (919) 942-8700

May the IRS discuss this return with the preparer shown above? See Instructions. ☑ **Yes** ☐ **No**

Part III Statement of Program Service Accomplishments

Check if Schedule O contains a response or note to any line in this Part III . . . . . ☑

1 Briefly describe the organization's mission:

MDC IS A CATALYST THAT ACCELERATES EQUITABLE CHANGE IN THE SOUTH. WE RESEARCH, CONVENE, AND PROVIDE STRATEGIC SUPPORT TO DEVELOP STRONG LEADERS, DISRUPT HARMFUL SYSTEMS, AND SHAPE A SOUTH WHERE ALL PEOPLE THRIVE.FOR OVER 50 YEARS, MDC HAS ADVANCED EQUITY AND EQUIPPED SOUTHERN COMMUNITIES TO TAKE ON LONGSTANDING SYSTEMIC CHALLENGES IN EDUCATION, EMPLOYMENT, HEALTH, AND WEALTH THROUGH:RESEARCH AND ANALYSIS: MDC RESEARCHES AND COLLECTS ECONOMIC AND DEMOGRAPHIC DATA ACROSS THE SOUTH. WE ANALYZE THIS DATA TO CREATE A COMPELLING NARRATIVE THAT TELLS THE STORY OF WHERE THE REGION IS AT ANY GIVEN MOMENT. SINCE 1996, THE MANIFESTATION OF THAT RIGOROUS ANALYSIS IS MDC'S LANDMARK STATE OF THE SOUTH REPORT.SYSTEMS DESIGN FOR SYSTEMS CHANGE: STATE OF THE SOUTH INFORMS OUR WORK AND DRIVES EFFORTS TO SHIFT AND CHANGE SYSTEMS. AT MDC, WE INTERROGATE HOW SYSTEMS IMPACT PEOPLE AND HOW THEY CAN BE SHIFTED OR RECREATED TO ACHIEVE BETTER OUTCOMES.CONTINUED ON LAST PAGE OF SCH O.

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? . . . . . ☐ Yes ☑ No

If "Yes," describe these new services on Schedule O.

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? . . . . . ☐ Yes ☑ No

If "Yes," describe these changes on Schedule O.

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

4a (Code:) (Expenses $ 1,631,871 including grants of $ 663,500) (Revenue $ 421,533)

EDUCATIONAL EQUITY: MDC SUPPORTS COMMUNITIES TO IMPROVE EDUCATIONAL SYSTEMS AND INCREASE EQUITABLE OUTCOMES. WE WORK WITH ORGANIZATIONS, LEADERS, AND COMMUNITIES TO IDENTIFY AND OVERCOME BARRIERS TO EDUCATIONAL SUCCESS.GREAT EXPECTATIONS: MDC SERVES AS THE ACTIVATING AGENCY FOR THE KATE B. REYNOLDS CHARITABLE TRUST'S GREAT EXPECTATIONS EARLY CHILDHOOD INITIATIVE, A $40 MILLION, 10-YEAR INVESTMENT FOCUSED ON ENSURING CHILDREN IN FORSYTH COUNTY ENTER KINDERGARTEN READY TO LEARN AND LEAVE SET FOR SUCCESS IN SCHOOL AND LIFE - REGARDLESS OF THEIR RACE, LOCATION, OR ECONOMIC STATUS.LEARNING FOR EQUITY: A NETWORK FOR SOLUTIONS (LENS-NC): MDC HAS PARTNERED WITH OAK FOUNDATION, UNDER THEIR LEARNING DIFFERENCES PROGRAMME, TO LEARN MORE ABOUT THE INTERSECTION OF RACE, EDUCATIONAL EQUITY, AND LEARNING DIFFERENCES AND TO ADVANCE STRONGER POLICY AND PRACTICE BY BUILDING A LEARNING AND ACTION NETWORK ACROSS NORTH CAROLINA CALLED LENS-NC.

4b (Code:) (Expenses $ 1,291,078 including grants of $ 134,002) (Revenue $ 1,087,141)

RURAL PROSPERITY AND INVESTMENT: MDC AMPLIFIES THE VOICE, CAPACITY, AND POWER OF RURAL COMMUNITIES WHILE STRENGTHENING AND NETWORKING THE RURAL INFRASTRUCTURE.RURAL FORWARD: CREATED IN 2014 TO SUPPORT THE NONPROFIT, CLINICAL, AND HUMAN SERVICE SECTORS WITHIN THE KATE B. REYNOLDS CHARITABLE TRUST'S HEALTHY PLACES NC (HPNC) INITIATIVE, RURAL FORWARD CONTINUES TO SUPPORT HPNC COUNTIES, AND EXPANDED OUR SERVICES ACROSS NORTH CAROLINA, THE US SOUTH, AND AT THE NATIONAL LEVEL. NO MATTER SCOPE, WE ARE FOCUSED ON SUPPORTING INDIVIDUAL LEADERS, ORGANIZATIONS, AND COALITIONS WITH THE CAPACITY BUILDING, STRATEGIC PLANNING, COACHING, FACILITATION, AND RESOURCE DEVELOPMENT TOOLS THEY NEED TO: STRENGTHEN THEIR SKILLS AS INDIVIDUAL LEADERS TO VISION AND MANAGE EFFECTIVELY; BUILD THE CAPACITY AND SUSTAINABILITY OF THEIR ORGANIZATIONS TO FULFILL THEIR MISSIONS AND IMPROVE THEIR COMMUNITIES; AND NETWORK EFFORTS WITHIN AND BEYOND THE COUNTY THAT PROMOTE THE LONG-TERM HEALTH OF RURAL NC.NORTH CAROLINA INCLUSIVE DISASTER RECOVERY NETWORK (NCIDR): NCIDR IS A COLLABORATIVE OF PUBLIC, PRIVATE, NON-PROFIT, AND FAITH ORGANIZATIONS SEEKING AVENUES FOR COMMUNITY VOICE AND EQUITABLE ACCESS TO RESOURCES IN A DISASTER RECOVERY SYSTEM. WORKING WITH THE NETWORK IS A WAY FOR STATEWIDE ORGANIZATIONS TO BE GOOD ALLIES FOR COMMUNITY-BASED ORGANIZATIONS ENGAGED IN ON-THE-GROUND DISASTER RECOVERY. RURAL FORWARD SERVES AS THE CONVENER AND FACILITATOR FOR NCIDR.RURAL LEAD: FUNDED BY THE ROBERT WOOD JOHNSON FOUNDATION, RURAL LEAD IS DESIGNED TO HELP FUNDERS AND THE FIELD OF STAKEHOLDERS INTERESTED IN HELPING RURAL PLACES UNDERSTAND HOW TO BETTER SUPPORT RURAL LEADERSHIP. MDC IS THE REGIONAL, SOUTHEASTERN PARTNER FOR RURAL LEAD, BUILDING ON OUR LONG HISTORY OF ADVANCING RURAL LEADERSHIP DEVELOPMENT AND HELPING FOUNDATIONS LEARN WHAT LEADERS ARE STRUGGLING WITH; WHAT THEY SEE AS NEEDS AND GAPS; AND WHAT THE ROLE OF NATIONAL PLAYERS AND FUNDERS COULD BE.

4c (Code:) (Expenses $ 752,873 including grants of $ 215,000) (Revenue $ 289,690)

EQUITY CENTERED PHILANTHROPY AND LEADERSHIP: MDC HELPS LEADERS AND INSTITUTIONS INVEST RESOURCES TO CREATE EQUITABLE SYSTEMIC CHANGE. WE SUPPORT AND GUIDE FOUNDATIONS AND GRANT-MAKING ORGANIZATIONS AS THEY DEVELOP THE FOCUS, STRATEGY, CAPACITY, AND CULTURE THE SOUTH REQUIRES TO REDUCE POVERTY AND ADVANCE EQUITY IN EDUCATION, COMMUNITY DEVELOPMENT, HEALTH, AND FAMILY ECONOMIC SECURITY.EQUITY CENTERED LEADERSHIP AND THE EQUITY CENTERED LEADERSHIP INSTITUTE: IN 2004, MDC BEGAN TO WORK DEEPLY WITH BOARDS OF DIRECTORS AND SENIOR STAFF OF FOUNDATIONS TO EXAMINE HOW THEY COULD REFOCUS THEIR ACTIVITIES AND DEPLOY THEIR ASSETS TO ADDRESS THE ISSUES OF FAIRNESS AND OPPORTUNITY IN THEIR COMMUNITIES. WE CALLED THE RESULTING PROCESS PASSING GEAR PHILANTHROPY. INSPIRED BY PAUL YLVISAKER'S NOTION OF PHILANTHROPY AS SOCIETY'S "PASSING GEAR AND INFORMED BY THE CONCEPT OF"REFLECTIVE PRACTICE" AS DEVELOPED BY DONALD A. SCHN, PASSING GEAR PHILANTHROPY IS GROUNDED IN THE BELIEF THAT TO MOVE WISELY INTO THE FUTURE REQUIRES DEEP UNDERSTANDING OF OUR PAST AND PRESENT. MDC EXPANDED ITS PASSING GEAR PHILANTHROPY PRACTICE IN 2020 WITH CREATION OF THE PASSING GEAR PHILANTHROPY INSTITUTE, A COHORT OF FOUR GRANTMAKING ORGANIZATIONS BUILDING UPON THEIR UNDERSTANDING OF PASSING GEAR PRACTICES TO HELP THEM MOVE MORE OF THEIR INVESTMENTS UPSTREAM TO CREATE SYSTEMIC CHANGE. MUCH HAS CHANGED SINCE OUR WORK BEGAN NEARLY 20 YEARS AGO. FOR THIS REASON, PASSING GEAR PHILANTHROPY HAS EVOLVED INTO EQUITY CENTERED PHILANTHROPY, WHICH SEEKS TO SUPPORT A RELATIONAL, ETHICAL, AND COLLABORATIVE PROCESS OF PEOPLE AND INSTITUTIONS FOSTERING POSITIVE CHANGE THAT ADDRESSES THE SYSTEMIC IMPACT OF RACIAL EQUITY AT THE INTERSECTIONS OF ECONOMIC, GENDER, AND OTHER TYPES OF EQUITY.AUTRY FELLOWSHIP: EACH YEAR, MDC RECRUITS A TALENTED AND PASSIONATE RECENT COLLEGE GRADUATE FOR A ONE-YEAR FELLOWSHIP THAT PROVIDES OPPORTUNITIES TO WORK ALONGSIDE MDC STAFF ON A RANGE OF PROJECTS ADDRESSING PRESSING ISSUES OF EQUITY IN THE SOUTH. THE AUTRY FELLOWSHIP PROGRAM CELEBRATES THE LIFE OF AND PERPETUATES THE WORK OF THE LATE GEORGE B. AUTRY, FOUNDING PRESIDENT OF MDC.

(Code:) (Expenses $ 956,601 including grants of $) (Revenue $ 467,521)

OTHER PROGRAMS:STATE OF THE SOUTH: FOR MORE THAN 25 YEARS, MDC'S LANDMARK STATE OF THE SOUTH REPORT HAS BEEN A MAJOR RESOURCE AND REFERENCE FOR POLICYMAKERS AND PRACTITIONERS, OFFERING RIGOROUS, INSIGHTFUL VIEWS OF THE SOUTH THROUGH THE TWIN LENSES OF EQUITY AND COMPETITIVENESS. IT HAS BEEN, AND ALWAYS WILL BE, A KEY TO ACHIEVING MDC'S MISSION OF EQUIPPING SOUTHERN INSTITUTIONS AND COMMUNITIES TO ADVANCE EQUITY AND IMPROVE ECONOMIC MOBILITY; IT IS A TOOL MDC USES TO MOVE FROM THOUGHT TO ACTION. RECENTLY, WE RE-ENVISIONED THE STATE OF THE SOUTH AND EXPANDED UPON TRADITIONAL QUANTITATIVE ANALYSIS TO WEAVE TOGETHER COMMUNITY CONVERSATIONS (IN PERSON AND VIRTUAL), ARTISTIC EXPRESSION, ONLINE CONTENT, AND A SERIES OF REPORTS TO EXPLORE HOW - AND IF SOUTHERNERS ARE RECKONING WITH THIS MOMENT OF ECONOMIC, SOCIAL, AND ENVIRONMENTAL UPHEAVAL.ECONOMIC SECURITY AND MOBILITY: MDC HELPS DEVELOP PROGRAMS THAT CHANGE SYSTEMS TO ADVANCE FAMILY ECONOMIC SECURITY AND EDUCATION-TO-CAREER SUCCESS. THESE PROGRAMS ENABLE FAMILIES AND COMMUNITIES TO WEATHER HARD TIMES AND SUSTAIN ECONOMIC PROGRESS. FOR INDIVIDUALS, THAT MEANS GAINING ACCESS TO WORK SUPPORTS THAT EMPOWER THEM TO RISE OUT OF POVERTY WITH RESOURCES TO FEED THEIR FAMILIES, GROW THEIR SAVINGS, AND STAY IN SCHOOL. FOR COMMUNITIES, IT MEANS BUILDING THE CAPACITY AND SUPPORTING FRONT LINE, COMMUNITY-BASED ORGANIZATIONS WITH TOOLS AND STRATEGIES TO REACH PEOPLE WHO OTHERWISE MAY NOT TAKE ADVANTAGE OF FINANCIAL AND EDUCATIONAL SUPPORTS AVAILABLE TO THEM.SOUTHERN PARTNERSHIP TO REDUCE DEBT (SPRD): MDC IS A NATIONAL PARTNER OF THE SRPD INITIATIVE, SPONSORED BY THE ANNIE E. CASEY FOUNDATION. SPRD IS A NETWORK OF MORE THAN 20 STATE AND LOCAL ORGANIZATIONS WORKING THROUGHOUT ALABAMA, ARKANSAS, GEORGIA, NORTH CAROLINA, SOUTH CAROLINA,TENNESSEE, AND TEXAS TO TACKLE CONSUMER DEBT ISSUES THAT PERPETUATE WEALTH AND INCOME INEQUALITY.BUILD UP INITIATIVE: THE BUILD UP INITIATIVE BRINGS THE INNOVATIVE INTEGRATED SERVICES DELIVERY NETWORK APPROACH TO LOCAL COMMUNITIES AND BUILDS UP COMMUNITY CAPACITY FOR USING INTEGRATED SERVICES DELIVERY(ISD). THIS IS A PROVEN APPROACH FOR BUNDLING WORK, HEALTH, AND INCOME SUPPORTS; EDUCATION, TRAINING, AND CAREER ADVANCEMENT; AND FINANCIAL EDUCATION AND COACHING. THE FIRST COMMUNITY TO BUILD AN ISD NETWORK IS GUILFORD COUNTY, NC, WITH UNITED WAY OF GREATER GREENSBORO SERVING AS THE COORDINATING ORGANIZATION AND WORKING WITH DIRECT SERVICE PROVIDERS.NETWORK FOR SOUTHERN ECONOMIC MOBILITY (NSEM): MDC PROVIDES COACHING,TECHNICAL ASSISTANCE AND FACILITATED PEER-LEARNING SERVICES FOR LEADERS FROM SEVEN SOUTHERN COMMUNITIES WHO ARE COMMITTED TO INCREASING UPWARD ECONOMIC MOBILITY FOR YOUTH AND YOUNG ADULTS IN THE LOWEST INCOME BRACKETS.

4d Other program services (Describe in Schedule O.)

(Expenses $ 956,601 including grants of $) (Revenue $ 467,521)

4e **Total program service expenses** ▶ 4,632,423

Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? *If "Yes," complete Schedule A*	1	Yes	
2	Is the organization required to complete *Schedule B, Schedule of Contributors*? See instructions.	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? *If "Yes," complete Schedule C, Part I*	3		No
4	**Section 501(c)(3) organizations.** Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? *If "Yes," complete Schedule C, Part II*	4		No
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Rev. Proc. 98-19? *If "Yes," complete Schedule C, Part III*	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? *If "Yes," complete Schedule D,* Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? *If "Yes," complete Schedule D, Part II*	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? *If "Yes," complete Schedule D,* Part III	8		No
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? *If "Yes," complete Schedule D, Part IV*	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi endowments? *If "Yes," complete Schedule D, Part V*	10	Yes	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X, as applicable.			
a	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? *If "Yes," complete Schedule D,* Part VI.	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? *If "Yes," complete Schedule D, Part VII*	11b		No
c	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? *If "Yes," complete Schedule D, Part VIII*	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? *If "Yes," complete Schedule D, Part IX*	11d		No
e	Did the organization report an amount for other liabilities in Part X, line 25? *If "Yes," complete Schedule D, Part X*	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? *If "Yes," complete Schedule D, Part X*	11f		No
12a	Did the organization obtain separate, independent audited financial statements for the tax year? *If "Yes," complete Schedule D, Parts XI and XII*	12a	Yes	
b	Was the organization included in consolidated, independent audited financial statements for the tax year? *If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional*	12b		No
13	Is the organization a school described in section 170(b)(1)(A)(ii)? *If "Yes," complete Schedule E*	13		No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than $10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at $100,000 or more? *If "Yes," complete Schedule F, Parts I and IV*	14b		No
15	Did the organization report on Part IX, column (A), line 3, more than $5,000 of grants or other assistance to or for any foreign organization? *If "Yes," complete Schedule F, Parts II and IV*	15		No
16	Did the organization report on Part IX, column (A), line 3, more than $5,000 of aggregate grants or other assistance to or for foreign individuals? *If "Yes," complete Schedule F, Parts III and IV*	16		No
17	Did the organization report a total of more than $15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? *If "Yes," complete Schedule G, Part I.* See instructions.	17		No
18	Did the organization report more than $15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? *If "Yes," complete Schedule G, Part II*	18		No
19	Did the organization report more than $15,000 of gross income from gaming activities on Part VIII, line 9a? *If "Yes," complete Schedule G, Part III*	19		No
20a	Did the organization operate one or more hospital facilities? *If "Yes," complete Schedule H*	20a		No
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than $5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? *If "Yes," complete Schedule I, Parts I and II*	21	Yes	

Part IV Checklist of Required Schedules *(continued)*

			Yes	No
22	Did the organization report more than $5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? *If "Yes," complete Schedule I, Parts I and III*	22	Yes	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? *If "Yes," complete Schedule J*	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than $100,000 as of the last day of the year, that was issued after December 31, 2002? *If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a*	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	**Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations.** Did the organization engage in an excess benefit transaction with a disqualified person during the year? *If "Yes," complete Schedule L,* Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? *If "Yes," complete Schedule L,* Part I	25b		No
26	Did the organization report any amount on Part X, line 5 or 22 for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? *If "Yes," complete Schedule L, Part II*	26		No
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? *If "Yes," complete Schedule L,* Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties (see the Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):			
a	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? *If "Yes," complete Schedule L, Part IV*	28a		No
b	A family member of any individual described in line 28a? *If "Yes," complete Schedule L, Part IV*	28b		No
c	A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? *If "Yes," complete Schedule L, Part IV*	28c		No
29	Did the organization receive more than $25,000 in non-cash contributions? *If "Yes," complete Schedule M*	29		No
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? *If "Yes," complete Schedule M*	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? *If "Yes," complete Schedule N, Part I*	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? *If "Yes," complete Schedule N, Part II*	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? *If "Yes," complete Schedule R, Part I*	33		No
34	Was the organization related to any tax-exempt or taxable entity? *If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1*	34		No
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		No
b	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? *If "Yes," complete Schedule R, Part V, line 2*	35b		
36	**Section 501(c)(3) organizations.** Did the organization make any transfers to an exempt non-charitable related organization? *If "Yes," complete Schedule R, Part V, line 2*	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? *If "Yes," complete Schedule R, Part VI*	37		No
38	Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19? **Note.** All Form 990 filers are required to complete Schedule O.	38	Yes	

Part V Statements Regarding Other IRS Filings and Tax Compliance

Check if Schedule O contains a response or note to any line in this Part V ☐

				Yes	No
1a	Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable	1a	34		
b	Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable	1b	0		
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c		Yes	

Part V Statements Regarding Other IRS Filings and Tax Compliance *(continued)*

2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return	**2a**	57		
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?			**2b**	Yes
3a	Did the organization have unrelated business gross income of $1,000 or more during the year?			**3a**	No
b	If "Yes," has it filed a Form 990-T for this year? *If "No" to line 3b, provide an explanation in Schedule O*			**3b**	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?			**4a**	No
b	If "Yes," enter the name of the foreign country: ▶ See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).				
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?			**5a**	No
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?			**5b**	No
c	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?			**5c**	
6a	Does the organization have annual gross receipts that are normally greater than $100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?			**6a**	No
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?			**6b**	
7	**Organizations that may receive deductible contributions under section 170(c).**				
a	Did the organization receive a payment in excess of $75 made partly as a contribution and partly for goods and services provided to the payor?			**7a**	No
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?			**7b**	
c	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?			**7c**	No
d	If "Yes," indicate the number of Forms 8282 filed during the year	**7d**			
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?			**7e**	No
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?			**7f**	No
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?			**7g**	
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?			**7h**	
8	**Sponsoring organizations maintaining donor advised funds.** Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?			**8**	
9	**Sponsoring organizations maintaining donor advised funds.**				
a	Did the sponsoring organization make any taxable distributions under section 4966?			**9a**	
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?			**9b**	
10	**Section 501(c)(7) organizations.** Enter:				
a	Initiation fees and capital contributions included on Part VIII, line 12	**10a**			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	**10b**			
11	**Section 501(c)(12) organizations.** Enter:				
a	Gross income from members or shareholders	**11a**			
b	Gross income from other sources. (Do not net amounts due or paid to other sources against amounts due or received from them.)	**11b**			
12a	**Section 4947(a)(1) non-exempt charitable trusts.** Is the organization filing Form 990 in lieu of Form 1041?			**12a**	
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year.	**12b**			
13	**Section 501(c)(29) qualified nonprofit health insurance issuers.**				
a	Is the organization licensed to issue qualified health plans in more than one state? **Note.** See the instructions for additional information the organization must report on Schedule O.			**13a**	
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans	**13b**			
c	Enter the amount of reserves on hand	**13c**			
14a	Did the organization receive any payments for indoor tanning services during the tax year?			**14a**	No
b	If "Yes," has it filed a Form 720 to report these payments? *If "No," provide an explanation in Schedule O*			**14b**	
15	Is the organization subject to the section 4960 tax on payment(s) of more than $1,000,000 in remuneration or excess parachute payment(s) during the year? If "Yes," see instructions and file Form 4720, Schedule N.			**15**	No
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income? If "Yes," complete Form 4720, Schedule O.			**16**	No
17	**Section 501(c)(21) organizations.** Did the trust, or any disqualified or other person engage in any activities that would result in the imposition of an excise tax under section 4951, 4952, or 4953? If "Yes," complete Form 6069.			**17**	

Part VI **Governance, Management, and Disclosure.** *For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.*

Check if Schedule O contains a response or note to any line in this Part VI . . . . . ☑

Section A. Governing Body and Management

				Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year. If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O.	**1a**	8		
b	Enter the number of voting members included in line 1a, above, who are independent	**1b**	7		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?		**2**		No
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?		**3**		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?		**4**		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets?		**5**		No
6	Did the organization have members or stockholders?		**6**		No
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?		**7a**		No
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?		**7b**		No
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:				
a	The governing body?		**8a**	Yes	
b	Each committee with authority to act on behalf of the governing body?		**8b**		No
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? *If "Yes," provide the names and addresses in Schedule O*		**9**		No

Section B. Policies (*This Section B requests information about policies not required by the Internal Revenue Code.*)

			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	**10a**		No
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	**10b**		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	**11a**	Yes	
b	Describe on Schedule O the process, if any, used by the organization to review this Form 990.			
12a	Did the organization have a written conflict of interest policy? *If "No," go to line 13*	**12a**	Yes	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	**12b**	Yes	
c	Did the organization regularly and consistently monitor and enforce compliance with the policy? *If "Yes," describe on Schedule O how this was done*	**12c**	Yes	
13	Did the organization have a written whistleblower policy?	**13**	Yes	
14	Did the organization have a written document retention and destruction policy?	**14**	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
a	The organization's CEO, Executive Director, or top management official	**15a**	Yes	
b	Other officers or key employees of the organization	**15b**	Yes	
	If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions.			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	**16a**		No
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	**16b**		

Section C. Disclosure

17 List the states with which a copy of this Form 990 is required to be filed ▶ NC, SC

18 Section 6104 requires an organization to make its Form 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.

☐ Own website ☐ Another's website ☑ Upon request ☑ Other (explain in Schedule O)

19 Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.

20 State the name, address, and telephone number of the person who possesses the organization's books and records: ▶CAROLYN DAMELIO 307 WEST MAIN STREET DURHAM,NC 277013215 (919) 381-5802

Part VII **Compensation of Officers, Directors,Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors**

Check if Schedule O contains a response or note to any line in this Part VII . . . . . ☐

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
- List all of the organization's **current** key employees, if any. See the instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (box 5 of Form W-2, box 6 of Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than $100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than $100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than $10,000 of reportable compensation from the organization and any related organizations.

See the instructions for the order in which to list the persons above.

☐ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC/1099-NEC)	(E) Reportable compensation from related organizations (W-2/1099-MISC/1099-NEC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee;	Officer	Key employee	Highest compensated employee	Former			
(1) JOSH CARPENTER DIRECTOR	0.50	X						0	0	0
(2) JUAN SEPULVEDA DIRECTOR	0.50	X						0	0	0
(3) RICHARD AMMONS DIRECTOR	0.50	X						0	0	0
(4) BILL PURCELL DIRECTOR UNTIL JUNE 2023	0.50	X						0	0	0
(5) CHRISTOPHER KING DIRECTOR UNTIL OCTOBER 2022	0.50	X						0	0	0
(6) ALEXANDRA ZAGBAYOU DIRECTOR UNTIL NOVEMBER 2022	0.50	X						250	0	0
(7) DARRIN GOSS SR CHAIR	1.50	X		X				0	0	0
(8) BILL SPRIGGS VICE-CHAIR UNTIL JUNE 2023	0.50	X		X				0	0	0
(9) SUSAN GOODIN SECRETARY UNTIL JUNE 2023, THEN VICE-CHAIR	0.50	X		X				0	0	0
(10) KWEKU FORSTALL TREASURER	0.50	X		X				0	0	0
(11) AMIR FAROKHI DIRECTOR UNTIL JUNE 2023 THEN SECRETARY	0.50	X		X				0	0	0
(12) JOHN LS SIMPKINS PRESIDENT AND CEO	40.00	X		X				260,000	0	75,000
(13) MARK MOTAMEN INTERIM CFO JUL 2022-DEC 2022 THEN VP OPERATIONS A	25.00			X				93,759	0	0
(14) RALPH GILDEHAUS SENIOR PROGRAM DIRECTOR	40.00					X		174,500	0	52,350
(15) JULIE MOONEY SENIOR PROGRAM DIRECTOR	40.00					X		151,700	0	45,510
(16) MALA THAKUR SENIOR PROGRAM DIRECTOR	40.00					X		127,178	0	41,363
(17) CALVIN ALLEN SENIOR PROGRAM DIRECTOR	40.00					X		120,700	0	36,210

Part VII **Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees** *(continued)*

(A) Name and title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC/1099-NEC)	(E) Reportable compensation from related organizations (W-2/1099-MISC/1099-NEC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	**Institutional Trustee;**	Officer	Key employee	Highest compensated employee	Former			
1b Sub-Total . . . . . ▶										
c Total from continuation sheets to Part VII, Section A . . ▶										
d Total (add lines 1b and 1c) . . . . . ▶								928,087	0	250,433

2 Total number of individuals (including but not limited to those listed above) who received more than $100,000 of reportable compensation from the organization ▶ 5

			Yes	No
3	Did the organization list any **former** officer, director or trustee, key employee, or highest compensated employee on line 1a? *If "Yes," complete Schedule J for such individual*	**3**		No
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than $150,000? *If "Yes," complete Schedule J for such individual*	**4**	Yes	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? *If "Yes," complete Schedule J for such person*	**5**		No

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than $100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation

2 Total number of independent contractors (including but not limited to those listed above) who received more than $100,000 of compensation from the organization ▶ 0

Part VIII Statement of Revenue

Check if Schedule O contains a response or note to any line in this Part VIII . . . . . ☐

	(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512 - 514
Contributions, Gifts, Grants, and Other Similar Amounts				
1a Federated campaigns . .	1a			
b Membership dues . .	1b			
c Fundraising events . .	1c			
d Related organizations	1d			
e Government grants (contributions)	1e			
f All other contributions, gifts, grants, and similar amounts not included above	1f	5,430,473		
g Noncash contributions included in lines 1a - 1f: $	1g			
h **Total.** Add lines 1a-1f . . . . . ▶		5,430,473		
Program Service Revenue	Business Code			
2a CONTRACT INCOME	541700	2,235,989	2,235,989	
b				
c				
d				
e				
f All other program service revenue.				
g **Total.** Add lines 2a–2f . . . . ▶		2,235,989		
3 Investment income (including dividends, interest, and other similar amounts)		166		166
4 Income from investment of tax-exempt bond proceeds ▶				
5 Royalties . . . . . ▶				

		(i) Real	(ii) Personal				
6a Gross rents	6a						
b Less: rental expenses	6b						
c Rental income or (loss)	6c						
d Net rental income or (loss) . . . . . ▶							

		(i) Securities	(ii) Other				
Other Revenue 7a Gross amount from sales of assets other than inventory	7a	241,301					
b Less: cost or other basis and sales expenses	7b	73,530					
c Gain or (loss)	7c	167,771					
d Net gain or (loss) . . . . . ▶				167,771			167,771
8a Gross income from fundraising events (not including $ _____ of contributions reported on line 1c). See Part IV, line 18	8a						
b Less: direct expenses	8b						
c Net income or (loss) from fundraising events . . ▶							
9a Gross income from gaming activities. See Part IV, line 19 . . .	9a						
b Less: direct expenses	9b						
c Net income or (loss) from gaming activities . . ▶							
10a Gross sales of inventory, less returns and allowances . .	10a						
b Less: cost of goods sold . .	10b						
c Net income or (loss) from sales of inventory . . ▶							
		Business Code					
11a MISCELLANEOUS		900099		29,896	29,896		
b							
OtherRevenueMiscAmt c							
d All other revenue							
e **Total.** Add lines 11a–11d . . . . . ▶				29,896			
12 **Total revenue.** See instructions . . . . ▶				7,864,295	2,265,885	0	167,937

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX . . . . . ☑

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1 Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21	943,502	943,502		
2 Grants and other assistance to domestic individuals. See Part IV, line 22	69,000	69,000		
3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16.				
4 Benefits paid to or for members				
5 Compensation of current officers, directors, trustees, and key employees	489,102	107,200	314,902	67,000
6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7 Other salaries and wages	2,643,915	2,163,825	357,572	122,518
8 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	208,128	152,673	42,714	12,741
9 Other employee benefits	148,380	108,845	30,452	9,083
10 Payroll taxes	202,141	148,282	41,485	12,374
11 Fees for services (non-employees):				
a Management				
b Legal	5,691		5,691	
c Accounting	60,175		60,175	
d Lobbying				
e Professional fundraising services. See Part IV, line 17				
f Investment management fees	34,251		34,251	
g Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	711,074	649,804	61,270	
12 Advertising and promotion				
13 Office expenses	51,111	18,049	33,062	
14 Information technology	42,811		42,811	
15 Royalties				
16 Occupancy	108,368		108,368	
17 Travel	222,288	213,518	8,770	
18 Payments of travel or entertainment expenses for any federal, state, or local public officials				
19 Conferences, conventions, and meetings	6,815		6,815	
20 Interest				
21 Payments to affiliates				
22 Depreciation, depletion, and amortization				
23 Insurance	28,808		28,808	
24 Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
a OTHER DIRECT COSTS	101,605	57,725	43,880	
b SUBSCRIPTIONS	30,444		26,584	3,860
c OTHER MAINT EXP	3,852		3,852	
d				
e All other expenses				
25 **Total functional expenses.** Add lines 1 through 24e	6,111,461	4,632,423	1,251,462	227,576
26 **Joint costs.** Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ▶ ☐ if following SOP 98-2 (ASC 958-720).				

Part X Balance Sheet

Check if Schedule O contains a response or note to any line in this Part IX . . . . . ☐

				(A) Beginning of year		(B) End of year
Assets	1	Cash–non-interest-bearing		1,506,322	1	2,277,085
	2	Savings and temporary cash investments		7,243,632	2	1,153,010
	3	Pledges and grants receivable, net		4,708,515	3	5,293,401
	4	Accounts receivable, net			4	251,450
	5	Loans and other receivables from any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons			5	
	6	Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), and persons described in section 4958(c)(3)(B)			6	
	7	Notes and loans receivable, net			7	
	8	Inventories for sale or use			8	
	9	Prepaid expenses and deferred charges			9	21,205
	10a	Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D	10a 36,463			
	b	Less: accumulated depreciation	10b 36,463	0	10c	0
	11	Investments—publicly traded securities		1,912,922	11	7,692,203
	12	Investments—other securities. See Part IV, line 11			12	
	13	Investments—program-related. See Part IV, line 11			13	
	14	Intangible assets			14	
	15	Other assets. See Part IV, line 11		8,169	15	133,400
	16	**Total assets.** Add lines 1 through 15 (must equal line 33)		15,379,560	16	16,821,754
Liabilities	17	Accounts payable and accrued expenses		1,732,684	17	316,948
	18	Grants payable			18	18,750
	19	Deferred revenue		227,211	19	104,279
	20	Tax-exempt bond liabilities			20	
	21	Escrow or custodial account liability. Complete Part IV of Schedule D			21	
	22	Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons			22	
	23	Secured mortgages and notes payable to unrelated third parties			23	
	24	Unsecured notes and loans payable to unrelated third parties			24	
	25	Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17 - 24). Complete Part X of Schedule D		0	25	116,230
	26	**Total liabilities.** Add lines 17 through 25		1,959,895	26	556,207
Net Assets or Fund Balances		**Organizations that follow FASB ASC 958, check here ▶ ☑ and complete lines 27, 28, 32, and 33.**				
	27	Net assets without donor restrictions		7,989,564	27	7,651,784
	28	Net assets with donor restrictions		5,430,101	28	8,613,763
		Organizations that do not follow FASB ASC 958, check here ▶ ☐ and complete lines 29 through 33.				
	29	Capital stock or trust principal, or current funds			29	
	30	Paid-in or capital surplus, or land, building or equipment fund			30	
	31	Retained earnings, endowment, accumulated income, or other funds			31	
	32	Total net assets or fund balances		13,419,665	32	16,265,547
	33	Total liabilities and net assets/fund balances		15,379,560	33	16,821,754

Part XI Reconcilliation of Net Assets

Check if Schedule O contains a response or note to any line in this Part XI . . . . . ☐

1	Total revenue (must equal Part VIII, column (A), line 12)	1	7,864,295
2	Total expenses (must equal Part IX, column (A), line 25)	2	6,111,461
3	Revenue less expenses. Subtract line 2 from line 1	3	1,752,834
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	13,419,665
5	Net unrealized gains (losses) on investments	5	371,653
6	Donated services and use of facilities	6	
7	Investment expenses	7	
8	Prior period adjustments	8	721,395
9	Other changes in net assets or fund balances (explain in Schedule O)	9	0
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, column	10	16,265,547

Part XII Financial Statements and Reporting

Check if Schedule O contains a response or note to any line in this Part XII . . . . . ☑

			Yes	No
1	Accounting method used to prepare the Form 990: ☐ Cash ☑ Accrual ☐ Other _____ If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule O.			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?	2a		No
	If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both: ☐ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis			
b	Were the organization's financial statements audited by an independent accountant?	2b	Yes	
	If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both: ☑ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis			
c	If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?	2c	Yes	
	If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.			
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Uniform Guidance, 2 C.F.R. Part 200, Subpart F?	3a		No
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits.	3b		

Additional Data

Return to Form

Software ID:

Software Version:

Form 990, Special Condition Description:

Special Condition Description

SCHEDULE A (Form 990)

Department of the Treasury
Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ **Attach to Form 990 or Form 990-EZ.**

▶ **Go to *www.irs.gov/Form990* for instructions and the latest information.**

OMB No. 1545-0047

2022

Open to Public Inspection

Name of the organization
MDC INC

Employer identification number
56-0894222

Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.)

1 ☐ A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i).**

2 ☐ A school described in **section 170(b)(1)(A)(ii).** (Attach Schedule E (Form 990).)

3 ☐ A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii).**

4 ☐ A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii).** Enter the hospital's name, city, and state:

5 ☐ An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv).** (Complete Part II.)

6 ☐ A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v).**

7 ☑ An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi).** (Complete Part II.)

8 ☐ A community trust described in **section 170(b)(1)(A)(vi)**. (Complete Part II.)

9 ☐ An agricultural research organization described in **170(b)(1)(A)(ix)** operated in conjunction with a land-grant college or university or a non-land grant college of agriculture. See instructions. Enter the name, city, and state of the college or university:

10 ☐ An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See **section 509(a)(2).** (Complete Part III.)

11 ☐ An organization organized and operated exclusively to test for public safety. See **section 509(a)(4).**

12 ☐ An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in **section 509(a)(1)** or **section 509(a)(2).** See **section 509(a)(3).** Check the box on lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g.

a ☐ **Type I.** A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. **You must complete Part IV, Sections A and B.**

b ☐ **Type II.** A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). **You must complete Part IV, Sections A and C.**

c ☐ **Type III functionally integrated.** A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). **You must complete Part IV, Sections A, D, and E.**

d ☐ **Type III non-functionally integrated.** A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). **You must complete Part IV, Sections A and D, and Part V.**

e ☐ Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization.

f Enter the number of supported organizations . . . . . .

g Provide the following information about the supported organization(s).

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1- 10 above (see instructions))	(iv) Is the organization listed in your governing document? Yes	(iv) No	(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)
Total						

Part II **Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)** (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization failed to qualify under the tests listed below, please complete Part III.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ▶	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) 2022	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grant.") . .	2,343,959	1,582,502	4,221,233	13,047,800	5,430,473	26,625,967
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3 The value of services or facilities furnished by a governmental unit to the organization without charge..						
4 **Total.** Add lines 1 through 3	2,343,959	1,582,502	4,221,233	13,047,800	5,430,473	26,625,967
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) . .						12,419,113
6 **Public support.** Subtract line 5 from line 4.						14,206,854

Section B. Total Support

Calendar year (or fiscal year beginning in) ▶	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) 2022	(f) Total
7 Amounts from line 4. .	2,343,959	1,582,502	4,221,233	13,047,800	5,430,473	26,625,967
8 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources . . .	482,861	81,551	124,365	32,497	167,937	889,211
9 Net income from unrelated business activities, whether or not the business is regularly carried on. .						
10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.). .					29,890	29,890
11 **Total support.** Add lines 7 through 10						27,545,068

12	Gross receipts from related activities, etc. (see instructions)	12	2,235,989

13 **First 5 years.** If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here** . . . . . ▶ ☐

Section C. Computation of Public Support Percentage

14	Public support percentage for 2022 (line 6, column (f) divided by line 11, column (f))	14	51.580 %
15	Public support percentage for 2020 Schedule A, Part II, line 14	15	60.040 %

16a **33 1/3% support test—2022.** If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and **stop here.** The organization qualifies as a publicly supported organization . . . . . ▶ ☑

b **33 1/3% support test—2021.** If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and **stop here.** The organization qualifies as a publicly supported organization . . . . . ▶ ☐

17a **10%-facts-and-circumstances test—2022.** If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and **stop here.** Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization . . . . . ▶ ☐

b **10%-facts-and-circumstances test—2021.** If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and **stop here.** Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization . . . . . ▶ ☐

18 **Private foundation.** If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions . . . . . ▶ ☐

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ▶	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) 2022	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") .						
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that are not an unrelated trade or business under section 513						
4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf . . .						
5 The value of services or facilities furnished by a governmental unit to the organization without charge						
6 **Total.** Add lines 1 through 5						
7a Amounts included on lines 1, 2, and 3 received from disqualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of $5,000 or 1% of the amount on line 13 for the year.						
c Add lines 7a and 7b. .						
8 **Public support.** (Subtract line 7c from line 6.)						

Section B. Total Support

Calendar year (or fiscal year beginning in) ▶	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) 2022	(f) Total
9 Amounts from line 6. . .						
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources . .						
b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975.						
c Add lines 10a and 10b.						
11 Net income from unrelated business activities not included on line 10b, whether or not the business is regularly carried on.						
12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) . .						
13 **Total support.** (Add lines 9, 10c, 11, and 12.). .						

14 **First 5 years.** If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here**. . . . . ▶☐

Section C. Computation of Public Support Percentage

15	Public support percentage for 2022 (line 8, column (f) divided by line 13, column (f))	15	
16	Public support percentage from 2021 Schedule A, Part III, line 15	16	

Section D. Computation of Investment Income Percentage

17	Investment income percentage for **2022** (line 10c, column (f) divided by line 13, column (f))	17	
18	Investment income percentage from **2021** Schedule A, Part III, line 17	18	

19a **33 1/3% support tests-2022.** If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization . . . . . ▶☐

b **33 1/3% support tests—2021.** If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization . . . . . ▶☐

20 **Private foundation.** If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions . . . . ▶☐

Part IV Supporting Organizations

(Complete only if you checked a box on line 12 of Part I. If you checked box 12a, of Part I, complete Sections A and B. If you checked box 12b, of Part I, complete Sections A and C. If you checked box 12c, of Part I, complete Sections A, D, and E. If you checked box 12d, of Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

			Yes	No
1	Are all of the organization's supported organizations listed by name in the organization's governing documents? *If "No," describe in* ***Part VI*** *how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.*	1		
2	Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? *If "Yes," explain in* ***Part VI*** *how the organization determined that the supported organization was described in section 509(a)(1) or (2).*	2		
3a	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? *If "Yes," answer lines 3b and 3c below.*	3a		
b	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? *If "Yes," describe in* ***Part VI*** *when and how the organization made the determination.*	3b		
c	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? *If "Yes," explain in* ***Part VI*** *what controls the organization put in place to ensure such use.*	3c		
4a	Was any supported organization not organized in the United States ("foreign supported organization")? *If "Yes" and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.*	4a		
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? *If "Yes," describe in* ***Part VI*** *how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.*	4b		
c	Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? *If "Yes," explain in* ***Part VI*** *what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.*	4c		
5a	Did the organization add, substitute, or remove any supported organizations during the tax year? *If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in* ***Part VI,*** *including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).*	5a		
b	**Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?	5b		
c	**Substitutions only.** Was the substitution the result of an event beyond the organization's control?	5c		
6	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? *If "Yes," provide detail in* ***Part VI.***	6		
7	Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? *If "Yes," complete Part I of Schedule L (Form 990) .*	7		
8	Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? *If "Yes," complete Part I of Schedule L (Form 990).*	8		
9a	Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? *If "Yes," provide detail in* ***Part VI.***	9a		
b	Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? *If "Yes," provide detail in* ***Part VI.***	9b		
c	Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? *If "Yes," provide detail in* ***Part VI.***	9c		
10a	Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? *If "Yes," answer line 10b below.*	10a		
b	Did the organization have any excess business holdings in the tax year? *(Use Schedule C, Form 4720, to determine whether the organization had excess business holdings).*	10b		

Part IV Supporting Organizations (continued)

			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
a	A person who directly or indirectly controls, either alone or together with persons described on lines 11b and 11c below, the governing body of a supported organization?	11a		
b	A family member of a person described on 11a above?	11b		
c	A 35% controlled entity of a person described on line 11a or 11b above? *If "Yes" to 11a, 11b, or 11c, provide detail in* ***Part VI****.*	11c		

Section B. Type I Supporting Organizations

			Yes	No
1	Did the officers, directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? *If "No," describe in* ***Part VI*** *how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.*	1		
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? *If "Yes," explain in* ***Part VI*** *how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting organization.*	2		

Section C. Type II Supporting Organizations

			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? *If "No," describe in* ***Part VI*** *how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).*	1		

Section D. All Type III Supporting Organizations

			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? *If "No," explain in* ***Part VI*** *how the organization maintained a close and continuous working relationship with the supported organization(s).*	2		
3	By reason of the relationship described in line 2 above, did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? *If "Yes," describe in* ***Part VI*** *the role the organization's supported organizations played in this regard.*	3		

Section E. Type III Functionally-Integrated Supporting Organizations

1 Check the box next to the method that the organization used to satisfy the Integral Part Test during the year **(see instructions)**:

- **a** ☐ The organization satisfied the Activities Test. Complete **line 2** below.
- **b** ☐ The organization is the parent of each of its supported organizations. Complete **line 3** below.
- **c** ☐ The organization supported a governmental entity. Describe in **Part VI** how you supported a government entity (see instructions)

2 Activities Test. **Answer lines 2a and 2b below.**

			Yes	No
a	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? *If "Yes," then in* ***Part VI identify those supported organizations and explain*** *how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.*	2a		
b	Did the activities described on line 2a, above constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? *If "Yes," explain in* ***Part VI*** *the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.*	2b		

3 Parent of Supported Organizations. **Answer lines 3a and 3b below.**

a	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? *If "Yes" or "No", provide details in* ***Part VI.***	3a		
b	Did the organization exercise a substantial degree of direction over the policies, programs and activities of each of its supported organizations? *If "Yes," describe in* ***Part VI.*** *the role played by the organization in this regard.*	3b		

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

1 ☐ Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 *(explain in **Part VI**)*. **See instructions.** All other Type III non-functionally integrated supporting organizations must complete Sections A through E.

Section A - Adjusted Net Income

			(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	**Adjusted Net Income** (subtract lines 5, 6 and 7 from line 4)	8		

Section B - Minimum Asset Amount

			(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):	1		
a	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
c	Fair market value of other non-exempt-use assets	1c		
d	**Total** (add lines 1a, 1b, and 1c)	1d		
e	**Discount** claimed for blockage or other factors (*explain in detail in **Part VI***):			
2	Acquisition indebtedness applicable to non-exempt use assets	2		
3	Subtract line 2 from line 1d	3		
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, see instructions).	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by 0.035	6		
7	Recoveries of prior-year distributions	7		
8	**Minimum Asset Amount** (add line 7 to line 6)	8		

Section C - Distributable Amount

			Current Year
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1	
2	Enter 85% of line 1	2	
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3	
4	Enter greater of line 2 or line 3	4	
5	Income tax imposed in prior year	5	
6	**Distributable Amount.** Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)	6	

7 ☐ Check here if the current year is the organization's first as a non-functionally-integrated Type III supporting organization (see instructions)

Part V **Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations** (continued)

Section D - Distributions		**Current Year**
1 Amounts paid to supported organizations to accomplish exempt purposes	**1**	
2 Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity	**2**	
3 Administrative expenses paid to accomplish exempt purposes of supported organizations	**3**	
4 Amounts paid to acquire exempt-use assets	**4**	
5 Qualified set-aside amounts (*prior IRS approval required - provide details in* ***Part VI***)	**5**	
6 Other distributions (*describe in* ***Part VI***). See instructions	**6**	
7 **Total annual distributions.** Add lines 1 through 6.	**7**	
8 Distributions to attentive supported organizations to which the organization is responsive (*provide details in* ***Part VI***). See instructions	**8**	
9 Distributable amount for 2022 from Section C, line 6	**9**	
10 Line 8 amount divided by Line 9 amount	**10**	

Section E - Distribution Allocations (see instructions)	**(i) Excess Distributions**	**(ii) Underdistributions Pre-2022**	**(iii) Distributable Amount for 2022**
1 Distributable amount for 2022 from Section C, line 6			
2 Underdistributions, if any, for years prior to 2022 (reasonable cause required-- *explain in* ***Part VI***). See instructions.			
3 Excess distributions carryover, if any, to 2022:			
a From 2017.			
b From 2018.			
c From 2019.			
d From 2020.			
e From 2021.			
f **Total** of lines 3a through e			
g Applied to underdistributions of prior years			
h Applied to 2022 distributable amount			
i Carryover from 2017 not applied (see instructions)			
j Remainder. Subtract lines 3g, 3h, and 3i from line 3f.			
4 Distributions for 2022 from Section D, line 7: $			
a Applied to underdistributions of prior years			
b Applied to 2022 distributable amount			
c Remainder. Subtract lines 4a and 4b from line 4.			
5 Remaining underdistributions for years prior to 2022, if any. Subtract lines 3g and 4a from line 2. If the amount is greater than zero, *explain in* ***Part VI***. See instructions.			
6 Remaining underdistributions for 2022. Subtract lines 3h and 4b from line 1. If the amount is greater than zero, *explain in* ***Part VI***. See instructions.			
7 **Excess distributions carryover to 2023.** Add lines 3j and 4c.			
8 Breakdown of line 7:			
a Excess from 2018.			
b Excess from 2019.			
c Excess from 2020.			
d Excess from 2021.			
e Excess from 2022.			

Part VI **Supplemental Information.** Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions).

Facts And Circumstances Test

Return Reference	Explanation

Additional Data

Return to Form

Software ID:

Software Version:

Schedule B

(Form 990)
Department of the Treasury
Internal Revenue Service

Schedule of Contributors

▶ **Attach to Form 990, 990-EZ, or 990-PF.**
▶ **Go to *www.irs.gov/Form990* for the latest information.**

OMB No. 1545-0047

2022

Name of the organization
MDC INC

Employer identification number
56-0894222

Organization type (check one):

Filers of:	**Section:**
Form 990 or 990-EZ	☐ 501(c)( ) (enter number) organization
	☐ 4947(a)(1) nonexempt charitable trust **not** treated as a private foundation
	☐ 527 political organization
Form 990-PF	☐ 501(c)(3) exempt private foundation
	☐ 4947(a)(1) nonexempt charitable trust treated as a private foundation
	☐ 501(c)(3) taxable private foundation

Check if your organization is covered by the **General Rule** or a **Special Rule.**
Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

General Rule

☐ For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling $5,000 or more (in money or other property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.

Special Rules

☐ For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33$^{1}/_{3}$% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of **(1)** $5,000 or **(2)** 2% of the amount on (i) Form 990, Part VIII, line 1h, or (ii) Form 990-EZ, line 1. Complete Parts I and II.

☐ For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than $1,000 *exclusively* for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I, II, and III.

☐ For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions *exclusively* for religious, charitable, etc., purposes, but no such contributions totaled more than $1,000. If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc., purpose. Don't complete any of the parts unless the **General Rule** applies to this organization because it received *nonexclusively* religious, charitable, etc., contributions totaling $5,000 or more during the year . . . . . ▶ $ _____

Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990, 990-EZ, or 990-PF), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

Name of organization
MDC INC

Employer identification number
56-0894222

Part I **Contributors** (see instructions). Use duplicate copies of Part I if additional space is needed.

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
RESTRICTED	,	$ RESTRICTED	Person ☐ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions.)
-		$	Person ☐ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions.)
-		$	Person ☐ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions.)
-		$	Person ☐ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions.)
-		$	Person ☐ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions.)
-		$	Person ☐ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions.)

Name of organization
MDC INC

Employer identification number
56-0894222

Part II **Noncash Property** (see instructions). Use duplicate copies of Part II if additional space is needed.

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
		$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
		$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
		$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
		$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
		$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
		$	

Name of organization
MDC INC

Employer identification number
56-0894222

Part III ***Exclusively* religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than $1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of *exclusively* religious, charitable, etc., contributions of $1,000 or less for the year. (Enter this information once. See instructions.) ▶ $**

Use duplicate copies of Part III if additional space is needed.

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held

(e) Transfer of gift

Transferee's name, address, and ZIP 4	Relationship of transferor to transferee

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held

(e) Transfer of gift

Transferee's name, address, and ZIP 4	Relationship of transferor to transferee

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held

(e) Transfer of gift

Transferee's name, address, and ZIP 4	Relationship of transferor to transferee

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held

(e) Transfer of gift

Transferee's name, address, and ZIP 4	Relationship of transferor to transferee

Additional Data

Return to Form

Software ID:

Software Version:

SCHEDULE D (Form 990)

Department of the Treasury
Internal Revenue Service

Supplemental Financial Statements

▶ **Complete if the organization answered "Yes," on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.**
▶ **Attach to Form 990.**
▶ **Go to *www.irs.gov/Form990* for instructions and the latest information.**

OMB No. 1545-0047

2022

Open to Public Inspection

Name of the organization
MDC INC

Employer identification number
56-0894222

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts.

Complete if the organization answered "Yes" on Form 990, Part IV, line 6.

		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate value of contributions to (during year)		
3	Aggregate value of grants from (during year)		
4	Aggregate value at end of year		

5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? ☐ Yes ☐ No

6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? ☐ Yes ☐ No

Part II Conservation Easements.

Complete if the organization answered "Yes" on Form 990, Part IV, line 7.

1 Purpose(s) of conservation easements held by the organization (check all that apply).

☐ Preservation of land for public use (e.g., recreation or education)
☐ Preservation of an historically important land area
☐ Protection of natural habitat
☐ Preservation of a certified historic structure
☐ Preservation of open space

2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year.

		Held at the End of the Year
a	Total number of conservation easements	2a	
b	Total acreage restricted by conservation easements	2b	
c	Number of conservation easements on a certified historic structure included in (a)	2c	
d	Number of conservation easements included in (c) acquired after 7/25/06, and not on a historic structure listed in the National Register	2d	

3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year ▶ _____

4 Number of states where property subject to conservation easement is located ▶ _____

5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? ☐ Yes ☐ No

6 Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ▶ _____

7 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ▶ $ _____

8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)? ☐ Yes ☐ No

9 In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements.

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.

Complete if the organization answered "Yes" on Form 990, Part IV, line 8.

1a If the organization elected, as permitted under FASB ASC 958, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items.

b If the organization elected, as permitted under FASB ASC 958, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items:

(i) Revenue included on Form 990, Part VIII, line 1 ▶ $ _____

(ii) Assets included in Form 990, Part X ▶ $ _____

2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under FASB ASC 958 relating to these items:

a Revenue included on Form 990, Part VIII, line 1 ▶ $ _____

b Assets included in Form 990, Part X ▶ $ _____

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets *(continued)*

3 Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply):

- **a** ☐ Public exhibition
- **b** ☐ Scholarly research
- **c** ☐ Preservation for future generations
- **d** ☐ Loan or exchange programs
- **e** ☐ Other .....

4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.

5 During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection?. . . ☐ **Yes** ☐ **No**

Part IV Escrow and Custodial Arrangements.

Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? . . . . . ☐ **Yes** ☐ **No**

b If "Yes," explain the arrangement in Part XIII and complete the following table:

		Amount
c	Beginning balance	**1c**
d	Additions during the year	**1d**
e	Distributions during the year	**1e**
f	Ending balance	**1f**

2a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? . . . ☐ **Yes** ☐ **No**

b If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided in Part XIII . . . . ☐

Part V Endowment Funds.

Complete if the organization answered "Yes" on Form 990, Part IV, line 10.

	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four years back
1a Beginning of year balance	33,473	33,473			
b Contributions . . .					
c Net investment earnings, gains, and losses	9,935	18,822			
d Grants or scholarships . . .	9,935	18,822			
e Other expenditures for facilities and programs . . .					
f Administrative expenses					
g End of year balance	33,473	33,473			

2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:

- **a** Board designated or quasi-endowment ▶ .....
- **b** Permanent endowment ▶ 100.000 %
- **c** Term endowment ▶ .....

The percentages on lines 2a, 2b, and 2c should equal 100%.

3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by:

	Yes	No
(i) Unrelated organizations . . . . . **3a(i)**	Yes	
(ii) Related organizations . . . . . **3a(ii)**		No

b If "Yes" on 3a(ii), are the related organizations listed as required on Schedule R? **3b**

4 Describe in Part XIII the intended uses of the organization's endowment funds.

Part VI Land, Buildings, and Equipment.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land				
b Buildings				
c Leasehold improvements				
d Equipment		36,463	36,463	0
e Other				
Total. Add lines 1a through 1e. *(Column (d) must equal Form 990, Part X, column (B), line 10(c).)* . . ▶				0

Part VII Investments - Other Securities.
Complete if the organization answered "Yes" on Form 990, Part IV, line 11b.See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely-held equity interests		
(3)Other		
(A)		
(B)		
(C)		
(D)		
(E)		
(F)		
(G)		
(H)		
Total. *(Column (b) must equal Form 990, Part X, col. (B) line 12.)* ▶		

Part VIII Investments - Program Related.
Complete if the organization answered 'Yes' on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
Total. *(Column (b) must equal Form 990, Part X, col.(B) line 13.)* ▶		

Part IX Other Assets.
Complete if the organization answered 'Yes' on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1)	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. *(Column (b) must equal Form 990, Part X, col.(B) line 15.)* ▶	

Part X Other Liabilities.
Complete if the organization answered 'Yes' on Form 990, Part IV, line 11e or 11f.
See Form 990, Part X, line 25.

1. (a) Description of liability	(b) Book value
(1) Federal income taxes	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. *(Column (b) must equal Form 990, Part X, col.(B) line 25.)* ▶	116,230

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII ☐

Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return.

Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

1	Total revenue, gains, and other support per audited financial statements			1	8,201,697
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:				
a	Net unrealized gains (losses) on investments	2a	371,653		
b	Donated services and use of facilities	2b			
c	Recoveries of prior year grants	2c			
d	Other (Describe in Part XIII.)	2d			
e	Add lines **2a** through **2d**			2e	371,653
3	Subtract line **2e** from line **1**			3	7,830,044
4	Amounts included on Form 990, Part VIII, line 12, but not on line **1**:				
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	34,251		
b	Other (Describe in Part XIII.)	4b			
c	Add lines **4a** and **4b**			4c	34,251
5	Total revenue. Add lines **3** and **4c.** (This must equal Form 990, Part I, line 12.)			5	7,864,295

Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.

Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

1	Total expenses and losses per audited financial statements			1	6,077,210
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:				
a	Donated services and use of facilities	2a			
b	Prior year adjustments	2b			
c	Other losses	2c			
d	Other (Describe in Part XIII.)	2d			
e	Add lines **2a** through **2d**			2e	0
3	Subtract line **2e** from line **1**			3	6,077,210
4	Amounts included on Form 990, Part IX, line 25, but not on line **1:**				
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	34,251		
b	Other (Describe in Part XIII.)	4b			
c	Add lines **4a** and **4b**			4c	34,251
5	Total expenses. Add lines **3** and **4c.** (This must equal Form 990, Part I, line 18.)			5	6,111,461

Part XIII Supplemental Information

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

Return Reference	Explanation
PART V, LINE 4:	ENDOWMENT FUNDS ARE MAINTAINED IN THE RAYMOND JAMES INVESTMENT FUNDS. EARNINGS ON THE FUNDS ARE EXPENDED EACH YEAR, TO FUND THE AUTRY FELLOWSHIP.

Additional Data

Return to Form

Software ID:

Software Version:

Note: To capture the full content of this document, please select landscape mode (11" x 8.5") when printing.

Schedule I (Form 990)

Department of the Treasury
Internal Revenue Service

Grants and Other Assistance to Organizations, Governments and Individuals in the United States

Complete if the organization answered "Yes," on Form 990, Part IV, line 21 or 22.
▶ **Attach to Form 990.**
▶ **Go to *www.irs.gov/Form990* for the latest information.**

OMB No. 1545-0047

2022

Open to Public Inspection

Name of the organization
MDC INC

Employer identification number
56-0894222

Part I General Information on Grants and Assistance

1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? . . . . . ☑ Yes ☐ No

2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.

Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments.

Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than $5,000. Part II can be duplicated if additional space is needed.

(a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
(1) EMPOWERED PARENTS IN COMMUNITY 1908 CEDAR ST DURHAM,NC 27707	84-1926159	501C3	58,450	0			LEARNING EDUCATIONAL NETWORK - NC AND INVESTING IN LEADERS OF COLOR
(2) HEALTH EDUCATION FOUNDATION OF EASTERN NORTH CAROLINA 1631 WESLEYAN BLVD ROCKY MOUNT,NC 27803	23-7338802	501C3	47,750	0			LEARNING EDUCATIONAL NETWORK - NC
(3) IMMERSION FOR SPANISH LANQUAGE ACQUISITION PO BOX 16278 CHAPEL HILL,NC 27516	45-5336885	501C3	46,250	0			LEARNING EDUCATIONAL NETWORK - NC
(4) PUBLIC SCHOOL FORUM OF NC INC 1017 MAIN CAMPUS DRIVE SUITE 2300 RALEIGH,NC 27612	58-1654064	501C3	46,250	0			LEARNING EDUCATIONAL NETWORK - NC
(5) EXCEPTIONAL CHILDREN'S ASSISTANCE CENTER 907 BARRA ROW SUITES 102 103 DAVIDSON,NC 28036	58-1715420	501C3	43,250	0			LEARNING EDUCATIONAL NETWORK - NC
(6) BOYS AND GIRLS CLUBS OF THE COASTAL PLAIN 621 WEST FIRETOWER RD WINTERVILLE,NC 28590	56-0927694	501C3	41,250	0			LEARNING EDUCATIONAL NETWORK - NC
(7) DISABILITY RIGHTS NORTH CAROLINA 3724 NATIONAL DR STE 100 RALEIGH,NC 27612	56-1243369	501C3	41,250	0			LEARNING EDUCATIONAL NETWORK - NC
(8) EL FUTURO INC 2020 CHAPEL HILL RD 23 DURHAM,NC 27707	80-0122334	501C3	41,250	0			LEARNING EDUCATIONAL NETWORK - NC
(9) NORTH CAROLINA STATE BOARD OF EDUCATION 301 N WILMINGTON ST RALEIGH,NC 27601	56-1492826	GOV	41,250	0			LEARNING EDUCATIONAL NETWORK - NC AND INVESTING IN LEADERS OF COLOR
(10) PROFOUND LADIES INC 5821 WYNMORE ROAD RALEIGH,NC 27610	85-3396161	501C3	41,250	0			LEARNING EDUCATIONAL NETWORK - NC
(11) STUDENT U 600 UMSTEAD ST DURHAM,NC 27701	27-3460491	501C3	41,250	0			LEARNING EDUCATIONAL NETWORK - NC
(12) HISPANIC LIAISON OF CHATHAM COUNTY 200 N CHATHAM AVE SILER CITY,NC 27344	56-1974043	501C3	38,750	0			LEARNING EDUCATIONAL NETWORK - NC
(13) EDUCATION JUSTICE ALLIANCE 1214 EAST LENOIR ST RALEIGH,NC 27610	87-1986048	501C3	37,500	0			LEARNING EDUCATIONAL NETWORK - NC
(14) ASOCIACION DE MEXICANOS EN CAROLINA	94-3421627	501C3	34,110	0			LEARNING EDUCATIONAL

DEL NORTE PO BOX 2744 GREENVILLE,NC 27836							NETWORK - NC
(15) NEIGHBORS IN MINISTRY INC PO BOX 1036 BREVARD,NC 28712	56-2032133	501C3	32,440	0			LEARNING EDUCATIONAL NETWORK - NC
(16) NORTH CAROLINA BLACK ALLIANCE PO BOX 27886 RALEIGH,NC 27614	56-2210571	501C3	30,000	0			AMERICAN RESCUE PLAN ACT SUBAWARD
(17) OPERATION XCEL PROMOTING EXCELLENT COMMUNITIES EDUCATION AND LEADERSHIP PO BOX 412 STOKESDALE,NC 27357	26-3948215	501C3	28,750	0			LEARNING EDUCATIONAL NETWORK - NC
(18) COMMUNITY INITIATIVES INC 212 OVERLAND DR GREENWOOD,SC 29646	31-1741660	501C3	25,000	0			INVESTING IN LEADERS OF COLOR
(19) A BETTER CHANCE A BETTER COMMUNITY 362 WILLIAMS SCOTT ROAD ENFIELD,NC 27823	80-0948099	501C3	16,667	0			AMERICAN RESCUE PLAN ACT SUBAWARD
(20) BEAUFORT COUNTY UNITED WAY INC 113 EAST 15TH STREET WASHINGTON,NC 27889	23-7128377	501C3	16,667	0			AMERICAN RESCUE PLAN ACT SUBAWARD
(21) CLEVELAND COUNTY BUSINESS DEVELOPMENT CENTER 7 N LAFAYETTE ST SUITE 1 SHELBY,NC 28150	56-2088992	501C3	16,667	0			AMERICAN RESCUE PLAN ACT SUBAWARD
(22) FAYETTEVILLE PACT (SAVING OUR SONS) PO BOX 25667 FAYETTEVILLE,NC 28314	32-0341329	501C3	16,667	0			AMERICAN RESCUE PLAN ACT SUBAWARD
(23) FRANKLIN COUNTY INTERFAITH COUNCIL 113 JOLLY ST LOUISBURG,NC 27549	87-2315073	501C3	16,667	0			AMERICAN RESCUE PLAN ACT SUBAWARD
(24) TRUE RIDGE 110 EDNEY ST SUITE A HENDERSONVILLE,NC 28792	82-1094679	501C3	16,667	0			AMERICAN RESCUE PLAN ACT SUBAWARD
(25) BERTIE COUNTY YMCA PO BOX 834 WINDSOR,NC 27983	56-1738475	501C3	12,500	0			INVESTING IN LEADERS OF COLOR
(26) CARE SHARE HEALTH ALLIANCE INC 1631 MIDTOWN PL SUITE 104 RALEIGH,NC 27609	20-8119462	501C3	12,500	0			INVESTING IN LEADERS OF COLOR
(27) CAROLINA HUMAN REINVESTMENT PO BOX 2440 GEORGETOWN,SC 29442	16-1777835	501C3	12,500	0			INVESTING IN LEADERS OF COLOR
(28) FINANCIAL PATHWAYS OF PIEDMONT INC 7820 NORTH POINT BLVD SUITE 100 WINSTONSALEM,NC 27106	56-1015074	501C3	12,500	0			INVESTING IN LEADERS OF COLOR
(29) LOWCOUNTRY YOUTH SERVICE PO BOX 62216 NORTH CHARLESTON,SC 29419	94-3446641	501C3	12,500	0			INVESTING IN LEADERS OF COLOR
(30) MIDLANDS FATHERHOOD COALITION 1420 COLONIA LIFE BOULEVARD WEST SUITE 80 COLUMBIA,SC 29210	81-0564753	501C3	12,500	0			INVESTING IN LEADERS OF COLOR
(31) ROBESON COUNTY CHURCH AND COMMUNITY CENTER INC COMMUNITY CENTER INC 600 W 5TH ST LUMBERTON,NC 28358	56-0943895	501C3	12,500	0			INVESTING IN LEADERS OF COLOR
(32) SOTERIA COMMUNITY	58-2475280	501C3	12,500	0			INVESTING IN

DEVELOPMENT CORPORATION 210 SHAW ST GREENVILLE,SC 29609							LEADERS OF COLOR
(33) UNITY HEALTH ON MAIN 505C NORTH MAIN ST GREENVILLE,SC 29601	81-1080067	501C3	12,500	0			INVESTING IN LEADERS OF COLOR

2 Enter total number of section 501(c)(3) and government organizations listed in the line 1 table . . . . . ▶ 33

3 Enter total number of other organizations listed in the line 1 table . . . . . ▶

Part III **Grants and Other Assistance to Domestic Individuals.** Complete if the organization answered "Yes" on Form 990, Part IV, line 22.
Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	**(b)** Number of recipients	**(c)** Amount of cash grant	**(d)** Amount of noncash assistance	**(e)** Method of valuation (book, FMV, appraisal, other)	**(f)** Description of noncash assistance
(1) IMPLEMENTATION GRANTS - INVESTING IN LEADERS OF COLOR STIPEND	12	65,000			
(1)					
(2)					
(3)					
(4)					
(5)					
(6)					
(7)					

Part IV **Supplemental Information.** Provide the information required in Part I, line 2; Part III, column (b); and any other additional information.

Return Reference	Explanation
PART I, LINE 2:	MDC, INC. ("MDC") PROVIDES GRANTS ONLY AFTER RECEIVING WRITTEN APPLICATIONS FOR SUPPORT. A TEAM OF MDC STAFF REVIEW THE APPLICATIONS FOR SUITABILITY OF THE APPLICANTS AND THEIR PROPOSED PROGRAMS BEFORE AWARDING WRITTEN AGREEMENTS TO RECIPIENTS. THIS REVIEW INCLUDES PROPOSED BUDGETS PROVIDED BY THE APPLICANTS. THE WRITTEN GRANT AGREEMENTS OUTLINE TERMS AND CONDITIONS FOR CONTINUED ELIGIBILITY. DURING THE GRANT PERIOD, SUCCESSFUL APPLICANTS PERIODICALLY REPORT ON THEIR ACTUAL USE OF GRANT FUNDS AND ARE REQUIRED TO RETURN ANY MISSPENT FUNDS.

Additional Data

Return to Form

Software ID:

Software Version:

Schedule J
(Form 990)

Department of the Treasury
Internal Revenue Service

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees
▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 23.
▶ Attach to Form 990.
▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2022

Open to Public Inspection

Name of the organization
MDC INC

Employer identification number
56-0894222

Part I Questions Regarding Compensation

			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	☐ First-class or charter travel	☐ Housing allowance or residence for personal use		
	☐ Travel for companions	☐ Payments for business use of personal residence		
	☐ Tax idemnification and gross-up payments	☐ Health or social club dues or initiation fees		
	☐ Discretionary spending account	☐ Personal services (e.g., maid, chauffeur, chef)		
b	If any of the boxes on Line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	**1b**		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, officers, including the CEO/Executive Director, regarding the items checked on Line 1a?	**2**		
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.			
	☐ Compensation committee	☐ Written employment contract		
	☐ Independent compensation consultant	☐ Compensation survey or study		
	☐ Form 990 of other organizations	☐ Approval by the board or compensation committee		
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:			
a	Receive a severance payment or change-of-control payment?	**4a**		No
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	**4b**		No
c	Participate in, or receive payment from, an equity-based compensation arrangement?	**4c**		No
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
	Only 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:			
a	The organization?	**5a**		No
b	Any related organization?	**5b**		No
	If "Yes," on line 5a or 5b, describe in Part III.			
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:			
a	The organization?	**6a**		No
b	Any related organization?	**6b**		No
	If "Yes," on line 6a or 6b, describe in Part III.			
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described in lines 5 and 6? If "Yes," describe in Part III	**7**		No
8	Were any amounts reported on Form 990, Part VII, paid or accured pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	**8**		No
9	If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?	**9**		

Part II **Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees.** Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title		**(B)** Breakdown of W-2, 1099-MISC compensation, and/or 1099-NEC			**(C)** Retirement and other deferred compensation	**(D)** Nontaxable benefits	**(E)** Total of columns (B)(i)-(D)	**(F)** Compensation in column (B) reported as deferred on prior Form 990
		(i) Base compensation	**(ii)** Bonus & incentive compensation	**(iii)** Other reportable compensation				
1JOHN LS SIMPKINS PRESIDENT AND CEO	**(i)**	260,000	0	0	17,500	57,500	335,000	0
	(ii)	0	0	0	0	0	0	0
2RALPH GILDEHAUS SENIOR PROGRAM DIRECTOR	**(i)**	174,500	0	0	12,215	40,135	226,850	0
	(ii)	0	0	0	0	0	0	0
3JULIE MOONEY SENIOR PROGRAM DIRECTOR	**(i)**	151,700	0	0	10,619	34,891	197,210	0
	(ii)	0	0	0	0	0	0	0
4MALA THAKUR SENIOR PROGRAM DIRECTOR	**(i)**	127,178	0	0	9,651	31,712	168,541	0
	(ii)	0	0	0	0	0	0	0
5CALVIN ALLEN SENIOR PROGRAM DIRECTOR	**(i)**	120,700	0	0	8,449	27,761	156,910	0
	(ii)	0	0	0	0	0	0	0

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

Return Reference	Explanation

Additional Data

Return to Form

Software ID:

Software Version:

SCHEDULE O
(Form 990)

Department of the Treasury
Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.
▶ Attach to Form 990 or 990-EZ.
▶ Go to *www.irs.gov/Form990* for the latest information.

OMB No. 1545-0047

2022

Open to Public Inspection

Name of the organization
MDC INC

Employer identification number
56-0894222

Return Reference	Explanation
FORM 990, PART VI, SECTION A, LINE 8B	THE BOARD OF DIRECTORS ONLY MAINTAINS MINUTES FOR THE ENTIRE BOARD AS A WHOLE.
FORM 990, PART VI, SECTION B, LINE 11B	THE FINAL FORM 990 IS PROVIDED TO ALL MEMBERS OF THE MDC BOARD OF DIRECTORS PRIOR TO FILING AND IS REVIEWED IN DETAIL BY THE FINANCE COMMITTEE OF THE BOARD OF DIRECTORS.
FORM 990, PART VI, SECTION B, LINE 12C	MDC REQUIRES EACH DIRECTOR TO COMPLETE A CONFLICT OF INTEREST FORM AT ITS ANNUAL MEETING HELD IN JUNE EACH YEAR, CONFIRMING THAT THEY UNDERSTAND THE POLICY AND ARE IN COMPLIANCE. ANY POTENTIAL CONFLICTS ARE DISCUSSED BY THE BOARD DURING THE ANNUAL MEETING.
FORM 990, PART VI, SECTION B, LINE 15	AN INDEPENDENT CONSULTANT IS ENGAGED EACH YEAR TO PROVIDE BENCHMARKING DATA FOR EMPLOYEE COMPENSATION AND TO ASSIST THE PRESIDENT IN THE ANNUAL INTERNAL EQUITY ASSESSMENT OF THE ORGANIZATION'S SALARY STRUCTURE. THE CONSULTANT PROVIDES BENCHMARK DATA WHICH INCLUDES OTHER NON-PROFITS COMPARABLE TO MDC. THE CONSULTANT USES DATA FROM THE CHRONICLE OF PHILANTHROPY, DISCUSSIONS WITH ORGANIZATIONS IN THE SAME FIELD OF WORK THAT MDC IS ENGAGED, VARIOUS NON-PROFIT SURVEYS FROM MULTIPLE SOURCES, ETC. DATA FROM THE OUTSIDE CONSULTANT IS SHARED WITH THE CEO AND VPS. THE VP OPERATIONS ASSISTS WITH TREND DATA AND RECOMMENDATIONS FOR BUDGETED SALARY INCREASES AND THRESHOLDS, REGARDING SALARY COMPENSATION FOR THE PRESIDENT, THE BOARD OF DIRECTOR'S EXECUTIVE COMMITTEE REVIEWS AND RECOMMENDS ADJUSTMENTS ONCE A YEAR AT THE SPRING BOARD MEETING.
FORM 990, PART VI, SECTION C, LINE 18	990 AVAILABLE UPON REQUEST AND FROM A THIRD-PARTY SITE (CANDID.COM). MDC'S AUDITED FINANCIAL STATEMENTS ARE AVAILABLE TO INDIVIDUAL DONORS, CORPORATIONS, FOUNDATIONS AND OTHERS CONSIDERING A GIFT OR GRANT TO MDC.
FORM 990, PART VI, SECTION C, LINE 19	MDC'S CONFLICT OF INTEREST POLICY AND GOVERNING DOCUMENTS ARE AVAILABLE TO ANYONE UPON REQUEST.
FORM 990, PART IX, LINE 11G	CONSULTANTS: PROGRAM SERVICE EXPENSES 649,804. MANAGEMENT AND GENERAL EXPENSES 61,270. FUNDRAISING EXPENSES 0. TOTAL EXPENSES 711,074.
PART XII, LINE 2C EXPLANATION	THE FINANCE COMMITTEE ASSUMES RESPONSIBILITY FOR OVERSIGHT OF THE AUDIT. THIS HAS NOT CHANGED FROM THE PREVIOUS YEAR.
FORM 990, PART III, LINE 1, DESCRIPTION OF ORGANIZATION MISSION CONTINUED	EQUITY CENTERED LEADERSHIP: LEADERS ARE THE PEOPLE WHO DESIGN AND MAKE SYSTEMS SUCCESSFUL. AT MDC, WE BELIEVE LEADERS ARE FOUND EVERYWHERE. WE SEEK OUT LEADERS WHERE THEY EXIST AND EMPOWER THEM TO SPEAK ON BEHALF OF THEIR COMMUNITIES. MDC CULTIVATES LEADERSHIP THAT IS COLLABORATIVE, FOCUSED ON HUMAN DIGNITY, AND WORKS TO IMPROVE THE LIVES OF EVERYONE, NOT JUST A SINGLE CLASS OR GROUP.

Additional Data

Return to Form

Software ID:

Software Version: