

Part III

Statement of Program Service Accomplishments

Check if Schedule O contains a response or note to any line in this Part III

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1

Briefly describe the organization's mission:

WITH OFFICES IN WASHINGTON D.C. AND 35 STATES AND 1.5 MILLION SUPPORTERS AND ACTIVISTS, COMMON CAUSE WORKS TO ADVANCE DEMOCRACY REFORMS AT FEDERAL, STATE, AND LOCAL LEVELS, THROUGH GRAFTING MODEL LEGISLATION, LOBBYING, PUBLIC ENGAGEMENT, AND JOINT EFFORTS WITH DIVERSE PARTNERS ACROSS THE REFORM COMMUNITY.

2

Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?

☐ Yes ☒ No

If "Yes," describe these new services on Schedule O.

3

Did the organization cease conducting, or make significant changes in how it conducts, any program services?

☐ Yes ☒ No

If "Yes," describe these changes on Schedule O.

4

Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

4a

(Code:) (Expenses \$ 942,741 including grants of \$) (Revenue \$)

REDISTRICTING & REPRESENTATION ORGANIZED A MASSIVE COMMUNICATIONS EFFORT IN SUPPORT OF REFORM LEGISLATION AROUND MOORE V. HARPER. IN THIS U.S. SUPREME COURT CASE, WE OUR DEFENDING OUR COURTROOM VICTORY STRIKING DOWN A RACIAL AND PARTISAN GERRYMANDER IN NORTH CAROLINA. OUR COMMUNICATIONS EFFORTS INCLUDED ORGANIZING NATIONAL AND STATE-LEVEL PRESS BRIEFINGS, PLACING STATE-SPECIFIC OP-EDS, AND CULMINATED WITH A RALLY AND BRIEFING ON THE STEPS OF THE U.S. SUPREME COURT. WE BROUGHT SUCCESSFUL LAWSUITS TO STRIKE DOWN UNLAWFUL GERRYMANDERS IN NORTH CAROLINA AND BALTIMORE COUNTY, MARYLAND. WE ARE CURRENTLY LITIGATING TO STRIKE DOWN RACIAL GERRYMANDERS IN FLORIDA, GEORGIA, AND TEXAS. COMMON CAUSE LED CHARGE, A NATIONWIDE COALITION THAT TRAINED MORE THAN 2,000 PEOPLE TO ACTIVELY PARTICIPATE IN THE REDISTRICTING PROCESS BY TELLING THE STORY OF THEIR COMMUNITIES AND PROVIDED EDUCATIONAL MATERIALS ABOUT REDISTRICTING IN 13 DIFFERENT LANGUAGES. IN INDIANA, COMMON CAUSE FOUNDED THE INDIANAPOLIS CITIZENS REDISTRICTING COMMISSION, WHICH LED A REDISTRICTING PROCESS, ALTERNATIVE TO THE STATE PROCESS, THAT CREATED MORE COMPETITIVE VOTING MAPS. IN MASSACHUSETTS, COMMON CAUSE CO-LED THE STATE'S REDISTRICTING WORK, SUCCESSFULLY ADVOCATING FOR A TRANSPARENT AND INCLUSIVE PROCESS THAT LED TO AN INCREASE IN MAJORITY MINORITY DISTRICTS, FROM 20 UP TO 33 IN THE STATE HOUSE AND FROM THREE TO SIX IN THE STATE SENATE. IN OHIO, COMMON CAUSE LED THE GRASSROOTS CAMPAIGN TO FIGHT FOR FAIR MAPS IN A TRANSPARENT AND PARTICIPATORY PROCESS. COMMON CAUSE DROVE OUT MORE THAN 6,500 OHIOANS TO PARTICIPATE IN THE REDISTRICTING PROCESS THROUGH PUBLIC HEARINGS, WEBINARS, AND RALLIES AT THE STATEHOUSE. IN 25 STATES, COMMON CAUSE ADVOCATED FOR A MORE OPEN, TRANSPARENT, AND FAIR REDISTRICTING PROCESS.

4b

(Code:) (Expenses \$ 869,707 including grants of \$) (Revenue \$)

MONEY IN POLITICS & ETHICS IN MARYLAND, COMMON CAUSE PROVIDED SUPPORT TO LOCAL GOVERNMENTS WITH PUBLIC FINANCING PROGRAMS DURING THE 2022 PRIMARY ELECTION. THE CAMPAIGN INCLUDED NONPARTISAN TRAININGS, ENSURING FUNDS WERE BEING DISBURSED TO QUALIFY CANDIDATES, AND MONITORING THE NEWLY MODERNIZED AND FUNDED FAIR CAMPAIGN FINANCING FUND. IN NEBRASKA, COMMON CAUSE PASSED LEGISLATION AIMED AT KEEPING THE INFLUENCE OF FOREIGN MONEY OUT OF ELECTIONS. NEBRASKA LAW NOW FORBIDS FOREIGN NATIONALS FROM CONTRIBUTING TO BOTH CANDIDATE AND BALLOT MEASURE CAMPAIGNS. NATIONWIDE, COMMON CAUSE LED A GRASSROOTS CAMPAIGN URGING CONGRESS TO PASS THE FREEDOM TO VOTE ACT, A COMPREHENSIVE PACKAGE TO GET BIG MONEY OUT OF POLITICS AND STRENGTHEN THE RIGHT TO VOTE, GENERATING TENS OF THOUSANDS OF CALLS AND EMAILS TO CONGRESSIONAL OFFICES, HUNDREDS OF LETTERS TO THE EDITOR IN LOCAL PAPERS, AND AT LEAST 10 OPINION EDITORIALS. IN CALIFORNIA, COMMON CAUSE SPONSORED AND PASSED LEGISLATION THAT CLOSES THE PAY-TO-PLAY LOOPHOLE AT THE LOCAL LEVEL. THE NEW LAW LIMITS SPECIAL INTEREST DONATIONS TO \$250 TO LOCAL LAWMAKERS THAT THOSE SPECIAL INTERESTS HAVE BUSINESS BEFORE, SUCH AS CONTRACTS, LICENSES, AND PERMITS. ALSO IN CALIFORNIA, COMMON CAUSE SPONSORED AND PASSED LEGISLATION SIGNED INTO LAW THAT INCREASES THE FREQUENCY OF LOBBYING REPORTING AT THE END OF LEGISLATIVE SESSIONS AND REQUIRES DISCLOSURE FOR ISSUE ADS DESIGNED TO PRESSURE LAWMAKERS ON VOTES TO BE PLACED DIRECTLY ON THE ADS. CALIFORNIA COMMON CAUSE ALSO LED THE PASSAGE OF THE OAKLAND FAIR ELECTIONS ACT VIA BALLOT MEASURE THAT CREATES THE NATION'S SECOND DEMOCRACY DOLLARS VOUCHER PROGRAM AND OTHER GOOD GOVERNMENT REFORMS.

4c

(Code:) (Expenses \$ 817,135 including grants of \$) (Revenue \$)

VOTING & ELECTIONS RESCINDED ARTICLE V CONSTITUTIONAL CONVENTION CALL IN ILLINOIS. TESTIFIED TO THE U.S. HOUSE OF REPRESENTATIVES COMMITTEE ON HOUSE ADMINISTRATION ELECTIONS SUBCOMMITTEE ABOUT BALLOT ACCESS IN NEW MEXICO RELEASED A SCORECARD TRACKING EVERY MEMBER OF CONGRESS' SUPPORT FOR DEMOCRACY REFORM LEGISLATION, INCLUDING CAMPAIGN FINANCE, ETHICS AND TRANSPARENCY, AND VOTING RIGHTS LEGISLATION. DEVELOPED A REPORT DOCUMENTING THE BILLS INTRODUCED IN CONGRESS THAT WOULD NATIONALIZE VOTER SUPPRESSION AND HAVE THE POTENTIAL TO ADVANCE IN THE HOUSE OF REPRESENTATIVES THIS COMING YEAR. CREATED A SURVEY DISTRIBUTED TO ALL MAJOR PARTY CANDIDATES RUNNING FOR CONGRESS AND SELECTED STATE OFFICES ABOUT THEIR POSITIONS ON PRO-DEMOCRACY ISSUES. IN COLORADO, COMMON CAUSE PASSED THE VOTE WITHOUT FEAR ACT, LEGISLATION THAT BANS THE OPEN CARRY OF FIREARMS WITHIN 100 FEET OF POLLING PLACES, DROP BOXES, AND CENTRAL COUNT FACILITIES. COMMON CAUSE ALSO PASSED THE ELECTION OFFICIAL PROTECTION ACT, LEGISLATION TO INCREASE PROTECTIONS FOR ELECTION WORKERS AND OFFICIALS AGAINST HARASSMENT, THREATS, INTIMIDATION, AND DOXING. COMMON CAUSE CHAMPIONED THE COLORADO ELECTION SECURITY ACT, LEGISLATION ADDING SECURITY MEASURES AND PROTOCOLS FOR STATE AND COUNT ELECTION OFFICIALS TO HELP THEM PROTECT THE VOTE. IN CONNECTICUT, COMMON CAUSE FOUGHT FOR THE PASSAGE OF THE CONSTITUTIONAL AMENDMENT TO ALLOW EARLY-IN-PERSON VOTING. THE EFFORT INCLUDED DEPLOYING MORE THAN 50 NONPARTISAN POLL STANDERS ON ELECTION DAY, GARNERING 92 RESPONSES TO THE OUR DEMOCRACY 2022 CANDIDATE QUESTIONNAIRE, A NONPARTISAN VIRTUAL CANDIDATE FORUM, . COMMON CAUSE ALSO LED MORE THAN 700 INDIVIDUALS AND 75 ORGANIZATIONS, GROUPS, AND UNIONS TO URGE STATE LEADERS TO BAN FOREIGN SPENDING ON STATE BALLOT REFORMS, TO ENACT A CONNECTICUT VOTING RIGHTS ACT, AND TO CREATE RANKED CHOICE VOTING TASK FORCE. IN DELAWARE, COMMON CAUSE CO-LED A COALITION TO PASS VOTE-BY-MAIL AND SAME-DAY REGISTRATION AND LAUNCHED THE FIRST EVER ELECTION PROTECTION PROGRAM. WHILE THE LEGISLATIVE EFFORT WAS SUCCESSFUL, A STATE COURT SUBSEQUENTLY OVERTURNED THE NEW VOTE-BY-MAIL AND SAME-DAY REGISTRATION LAWS. IN GEORGIA, LED AN ELECTION PROTECTION PROGRAM WITH HUNDREDS OF VOLUNTEERS, DISINFORMATION MONITORS, AND AUDIENCE-SPECIFIC VOTER EDUCATION ACROSS THE STATE. IN HAWAII, COMMON CAUSE SPEARHEADED THE PASSAGE OF LEGISLATION TO ESTABLISH RANK CHOICE VOTING FOR SPECIAL FEDERAL ELECTIONS AND VACANT COUNTY COUNCIL SEATS, LEGISLATION REQUIRING VOTE BY MAIL ENVELOPES TO INCLUDE INFORMATION ON HOW TO OBTAIN LANGUAGE TRANSLATION SERVICES IN 6 LANGUAGES, AND LEGISLATION THAT REQUIRES APPROVAL OF AGENDA ITEMS 48 HOURS PRIOR TO MEETINGS. IN INDIANA, COMMON CAUSE BLOCKED LEGISLATION THAT WOULD REQUIRE CANDIDATES FOR SCHOOL BOARD TO DECLARE A PARTY AFFILIATION, LEGISLATION THAT WOULD ADD BARRIERS TO VOTING BY MAIL IN MARYLAND, COMMON CAUSE PASSED EMERGENCY LEGISLATION TO ALLOW ELECTION OFFICIALS TO CHECK FOR ANY ERRORS WITH A BALLOT THAT CAN BE FIXED BY THE VOTER AND EMERGENCY LEGISLATION THAT ALLOWED FOR THE PRE-PROCESSING OF BALLOTS DURING THE 2022 ELECTION CYCLE TO AVOID DELAYS TO THE ELECTION RESULTS. IN MASSACHUSETTS, COMMON CAUSE LED THE SUCCESSFUL EFFORTS TO PASS THE VOTES ACT, LEGISLATION THAT MADE PERMANENT VOTE-BY-MAIL, EXTENDED EARLY VOTING, JAIL-BASED VOTING, AND A REDUCED VOTER REGISTRATION CUTOFF PERIOD. IN NEW YORK COMMON CAUSE AND THE LET NY VOTE COALITION PASSED THE JOHN R. LEWIS VOTING RIGHTS ACT WHICH STRENGTHENS AND PROTECTS THE FREEDOM TO VOTE. IN NORTH CAROLINA, COMMON CAUSE CREATED NONPARTISAN VOTER GUIDES THAT REACHED 1 MILLION VOTERS. IN OREGON, COMMON CAUSE PASSED PRO-DEMOCRACY REFORMS VIA LEGISLATION AND BALLOT MEASURES THAT PROTECT ELECTION WORKERS, INCREASE ELECTION FUNDING, IMPROVE ONLINE VOTER REGISTRATION, REMOVE RACIST AND ANTI-IMMIGRANT LANGUAGE FROM STATE LAW, AND INTRODUCE RANK CHOICE VOTING, MULTI-MEMBER DISTRICTS, AND AN INDEPENDENT REDISTRICTING COMMISSION. IN RHODE ISLAND, COMMON CAUSE HELPED LEAD A ROBUST COALITION THAT SUCCESSFULLY ADVOCATED FOR THE LET RI VOTE ACT, LEGISLATION THAT EXPANDED ACCESS TO VOTE BY MAIL AND EARLY VOTING. IN WISCONSIN, COMMON CAUSE LED THE LEGISLATIVE AND ADVOCACY FIGHT AGAINST MORE THAN 40 VOTER SUPPRESSION MEASURES INTRODUCED AT THE STATE LEVEL, DRIVING MORE THAN 20,000 COMMUNICATIONS TO THE GOVERNOR AND STATE ELECTED LEADERS.

(Code:) (Expenses \$ 2,345,597 including grants of \$) (Revenue \$)

MEDIA & DEMOCRACY AND OTHER PROGRAMSTESTIFIED TO THE U.S. HOUSE OF REPRESENTATIVES COMMITTEE ON HOUSE ADMINISTRATION ABOUT THE GROWING THREAT OF DISINFORMATION'S NEGATIVE IMPACT ON DEMOCRACY CHAMPIONED PASSAGE OF THE AMERICAN DATA PRIVACY AND PROTECTION ACT OUT OF THE U.S. HOUSE OF REPRESENTATIVES ENERGY AND COMMERCE COMMITTEE. THE LEGISLATION ESTABLISHES COMPREHENSIVE PRIVACY AND DATA SECURITY PROTECTIONS.

4d

Other program services (Describe in Schedule O.)

(Expenses \$ 2,345,597 including grants of \$) (Revenue \$)

4e

Total program service expenses

4,975,180

Part IV

Checklist of Required Schedules

	Yes	No
1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	No
2 Is the organization required to complete Schedule B, Schedule of Contributors? See instructions. 	2 Yes	
3 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I 	3	No
4 Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	
5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III 	5 Yes	
6 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I 	6	No
7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II 	7	No
8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III 	8	No
9 Did the organization report an amount in Part X, line 21 for escrow or custodial account liability; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV 	9	No
10 Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi endowments? If "Yes," complete Schedule D, Part V	10 Yes	
11 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X, as applicable.		
a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI. 	11a Yes	
b Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII 	11b	No
c Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII 	11c	No
d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX 	11d	No
e Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X 	11e Yes	
f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)?	11f Yes	
12a If "Yes," complete Schedule D, Part XI. Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII 	12a	No
b Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional 	12b Yes	
13 Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13	No
14a Did the organization maintain an office, employees, or agents outside of the United States?	14a	No
b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b	No
15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15	No
16 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16	No
17 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I. See instructions.	17	No
18 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	No
19 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19	No
20a Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a	No
b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b	
21 Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	No

Part IV

Checklist of Required Schedules (continued)

		Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	No
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a	24a	No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b	
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c	
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d	
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a	No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b	No
26	Did the organization report any amount on Part X, line 5 or 22 for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons?	26	No
27	If "Yes," complete Schedule L, Part I. Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III	27	No
28	Was the organization a party to a business transaction with one of the following parties (see the Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):		
a	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If "Yes," complete Schedule L, Part IV	28a	No
b	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b	No
c	A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? If "Yes," complete Schedule L, Part IV	28c	No
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	No
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions?	30	No
31	If "Yes," complete Schedule M. Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31	No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32	No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3?	33	No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	Yes
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	Yes
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	Yes
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36	
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37	No
38	Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19? Note. All Form 990 filers are required to complete Schedule O.	38	Yes

Part V

Statements Regarding Other IRS Filings and Tax Compliance

Check if Schedule O contains a response or note to any line in this Part V

		Yes	No
1a	Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable	1a	45
b	Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable	1b	0
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c	Yes

Part V			Statements Regarding Other IRS Filings and Tax Compliance (continued)		
2a Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return			2a	0	
b If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file. See instructions.			2b	Yes	
3a Did the organization have unrelated business gross income of \$1,000 or more during the year?			3a		No
b If "Yes," has it filed a Form 990-T for this year? <i>If "No" to line 3b, provide an explanation in Schedule O</i>			3b		
4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)? Enter the name of the foreign country: ▶ _____ See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).			4a		No
5a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? . . .			5a		No
b Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?			5b		No
c If "Yes," to line 5a or 5b, did the organization file Form 8886-T?			5c		
6a Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?			6a	Yes	
b If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?			6b	Yes	
7 Organizations that may receive deductible contributions under section 170(c).					
a Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?			7a		No
b If "Yes," did the organization notify the donor of the value of the goods or services provided?			7b		
c Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?			7c		No
d If "Yes," indicate the number of Forms 8282 filed during the year			7d		
e Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?			7e		
f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?			7f		
g If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?			7g		
h If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?			7h		
8 Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?			8		
9 Sponsoring organizations maintaining donor advised funds.					
a Did the sponsoring organization make any taxable distributions under section 4966?			9a		
b Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?			9b		
10 Section 501(c)(7) organizations. Enter:					
a Initiation fees and capital contributions included on Part VIII, line 12			10a		
b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			10b		
11 Section 501(c)(12) organizations. Enter:					
a Gross income from members or shareholders			11a		
b Gross income from other sources. (Do not net amounts due or paid to other sources against amounts due or received from them.)			11b		
12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?			12a		
b If "Yes," enter the amount of tax-exempt interest received or accrued during the year.			12b		
13 Section 501(c)(29) qualified nonprofit health insurance issuers.					
a Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O.			13a		
b Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			13b		
c Enter the amount of reserves on hand			13c		
14a Did the organization receive any payments for indoor tanning services during the tax year?			14a		No
b If "Yes," has it filed a Form 720 to report these payments? <i>If "No," provide an explanation in Schedule O</i>			14b		
15 Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year?			15		No
16 If the organization is required to file Form 990-B, Schedule E, Section 4968 excise tax on net investment income?			16		No
17 Section 501(c)(21) organizations. Did the trust, any disqualified person, or mine operator engage in any activities that would result in the imposition of an excise tax under section 4951, 4952, or 4953? . . . If "Yes," complete Form 6069.			17		

Part VI

Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.
Check if Schedule O contains a response or note to any line in this Part VI

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Section A. Governing Body and Management

		Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year. If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O.		
1b	Enter the number of voting members included in line 1a, above, who are independent		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2	No
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?	3	No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4	No
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5	No
6	Did the organization have members or stockholders?	6	Yes
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a	No
7b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b	No
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:		
8a	a The governing body?	8a	Yes
8b	b Each committee with authority to act on behalf of the governing body?	8b	Yes
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9	No

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

	Yes	No	
10a	Did the organization have local chapters, branches, or affiliates?	10a	Yes
10b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b	Yes
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Yes
	b Describe on Schedule O the process, if any, used by the organization to review this Form 990.		
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes
12b	b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes
12c	c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe on Schedule O how this was done	12c	Yes
13	Did the organization have a written whistleblower policy?	13	Yes
14	Did the organization have a written document retention and destruction policy?	14	Yes
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?		
15a	a The organization's CEO, Executive Director, or top management official	15a	Yes
15b	b Other officers or key employees of the organization	15b	No
	If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions.		
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a	No
16b	b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b	

Section C. Disclosure

17	List the states with which a copy of this Form 990 is required to be filed	AL, AZ, AR, CA, CO, CT, DE, FL, GA, HI, IL, IN, KS, KY, LA, ME, MD, MA, MI, MN, MS, MO, MT, NE, NH, NJ, NM, NY, NC, ND, OH, OK, OR, PA, RI, SC, TN, TX, UT, VT, VA, WA, DC, WV, WI, AK, ID, IA, NV, SD
18	Section 6104 requires an organization to make its Form 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply. ☐ Own website ☐ Another's website ☒ Upon request ☐ Other (explain in Schedule O)	
19	Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.	
20	State the name, address, and telephone number of the person who possesses the organization's books and records: ELIZABETH MARCHANT CHIEF FINANCIAL OFFICER 805 15TH STREET NW 800 WASHINGTON, DC 20005 (202) 833-1200	

Part VII

Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization’s tax year.

- List all of the organization’s **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
- List all of the organization’s **current** key employees, if any. See the instructions for definition of "key employee."
- List the organization’s five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (box 5 of Form W-2, Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization’s **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization’s **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See the instructions for the order in which to list the persons above.

☐ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC/1099-NEC)	(E) Reportable compensation from related organizations (W-2/1099-MISC/1099-NEC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
(1) KAREN HOBERT FLYNN PRESIDENT	8.00 29.50	X		X				0	337,422	45,690
(2) MARTHA TIERNEY CHAIR	1.00 1.00	X		X				0	0	0
(3) NANCY RATZAN VICE CHAIR	1.00 1.00	X		X				0	0	0
(4) OLGA KAUFFMAN SECRETARY	1.00 1.00	X		X				0	0	0
(5) OLENA BERG LACY TREASURER	1.00 1.00	X		X				0	0	0
(6) NICOLE M AUSTIN-HILLERY BOARD MEMBER	1.00 1.00	X						0	0	0
(7) RICHARD BAINTER BOARD MEMBER	1.00 1.00	X						0	0	0
(8) EMMET BONDURANT BOARD MEMBER	1.00 1.00	X						0	0	0
(9) BRAXTON BREWINGTON BOARD MEMBER	1.00 1.00	X						0	0	0
(10) REBECCA COKLEY BOARD MEMBER	1.00 1.00	X						0	0	0
(11) DAN CONLEY BOARD MEMBER	1.00 1.00	X						0	0	0
(12) GREGORY DISKANT BOARD MEMBER	1.00 1.00	X						0	0	0
(13) WENDY FIELDS BOARD MEMBER	1.00 1.00	X						0	0	0
(14) ARCHON FUNG BOARD MEMBER	1.00 1.00	X						0	0	0
(15) SHAE HARRIS BOARD MEMBER	1.00 1.00	X						0	0	0
(16) WILLIAM N HUBBARD III BOARD MEMBER	1.00 1.00	X						0	0	0
(17) MARILYN MELKONIAN BOARD MEMBER	1.00 1.00	X						0	0	0

Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC/1099-NEC)	(E) Reportable compensation from related organizations (W-2/1099-MISC/1099-NEC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
(18) LENNY MENDONCA BOARD MEMBER	1.00 1.00	X						0	0	0
(19) CHANG K PARK BOARD MEMBER	1.00 1.00	X						0	0	0
(20) SHAREEN PUNIAN BOARD MEMBER	1.00 1.00	X						0	0	0
(21) TAMARA SAWYER BOARD MEMBER	1.00 1.00	X						0	0	0
(22) BILAL DABIR SEKOU PHD BOARD MEMBER	1.00 1.00	X						0	0	0
(23) DAVID BEAUMONT SMITH BOARD MEMBER	1.00 1.00	X						0	0	0
(24) WES TOMER BOARD MEMBER	1.00 1.00	X						0	0	0
(25) JESSIE ULIBARRI BOARD MEMBER	1.00 1.00	X						0	0	0
(26) TRACY WESTEN BOARD MEMBER	1.00 1.00	X						0	0	0
(27) ALAN WIERSBA BOARD MEMBER	1.00 1.00	X						0	0	0
(28) ELIZABETH MARCHANT CHIEF FINANCIAL OFFICER	18.75 18.75			X				0	206,328	39,593
(29) PAUL RYAN VP LEGISLATIVE AFFAIRS - UNTIL 04/2022	8.00 29.50					X		0	187,260	24,827
(30) STEVE SPAULDING SR ADVISOR TO PRESIDENT & SR. COUNSEL	0.00 37.50					X		0	165,449	14,312
(31) SCOTT SWENSON VP, COMMUNICATIONS	0.00 37.50					X		0	155,737	22,931
(32) PAMELA WILMOT VP, STATE OPERATIONS	18.75 18.75					X		0	134,314	38,507
(33) JESSE LITTLEWOOD VP FOR CAMPAIGNS	0.00 37.50					X		0	132,499	37,080
1b Sub-Total										
c Total from continuation sheets to Part VII, Section A										
d Total (add lines 1b and 1c)								0	1,319,009	222,940

2

Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization

0

			Yes	No
3	Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i>	3		No
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? <i>If "Yes," complete Schedule J for such individual</i>	4	Yes	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? <i>If "Yes," complete Schedule J for such person</i>	5		No

Section B. Independent Contractors

1

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization’s tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
RWT PRODUCTION LLC 8932 ORANGE HUNT LANE ANNANDALE, VA 22003	DIRECT MARKETING PRODUCTION	1,388,553
THE MOVEMENT COOPERATIVE 4 EAST 27TH STREET GREELEY SQUARE NEW YORK, NY 10001	COMMUNICATIONS	332,467
ROI SOLUTIONS INC 200 RIVERS EDGE DRIVE MEDFORD, MA 02155	CUSTOMER RELATIONSHIP MANAGEMENT	212,535
THE OUTREACH TEAM LLC 407 COLLEGE AVENUE SUITE 349 ITHACA, NY 14850	ORGANIZERS	183,925
MERKLE RESPONSE SERVICES INC 100 JAMISON COURT HAGERSTOWN, MD 21740	DIRECT MAIL REVENUE PROCESSING	134,554
2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization		7

Part VIII

Statement of Revenue

Check if Schedule O contains a response or note to any line in this Part VIII

			(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512 - 514	
Contributions, Gifts, Grants, and Other							
Amt Similar Amounts							
			1a	Federated campaigns . . .	1a		
			b		1b		
			c		1c	22,248	
			d		1d		
			e		1e		
			f		1f	9,955,285	
			g		1g		
			h Total. Add lines 1a-1f		9,977,533		
Program Service Revenue	2a	Business Code					
	b						
	c						
	d						
	e						
	f	All other program service revenue.					
9 Total. Add lines 2a-2f.							
Other Revenue	3		Investment income (including dividends, interest, and other similar amounts)	28,684			28,684
	4		Income from investment of tax-exempt bond proceeds				
	5		Royalties				
			(i) Real	(ii) Personal			
	6a	Gross rents	30,500				
	b	Less: rental expenses	0				
	c	Rental income or (loss)	30,500				
	d		Net rental income or (loss)	30,500			30,500
			(i) Securities	(ii) Other			
	7a	Gross amount from sales of assets other than inventory	92,460				
	b	Less: cost or other basis and sales expenses	69,151				
	c	Gain or (loss)	23,309				
	d		Net gain or (loss)	23,309			23,309
	8a		Gross income from fundraising events (not including \$ 22,248 of contributions reported on line 1c). See Part IV, line 18	0			
	b		Less: direct expenses	0			
	c		Net income or (loss) from fundraising events	0			
	9a		Gross income from gaming activities. See Part IV, line 19				
	b		Less: direct expenses				
	c		Net income or (loss) from gaming activities				
	10a		Gross sales of inventory, less returns and allowances				
	b		Less: cost of goods sold				
	c		Net income or (loss) from sales of inventory				
	Miscellaneous Revenue		Business Code				
11a	LIST RENTAL	900099	18,866			18,866	
b	ONLINE SALES INCOME	900099	9,882			9,882	
c							
d	All other revenue						
e Total. Add lines 11a-11d			28,748				
12 Total revenue. See instructions			10,088,774	0	0	111,241	

Part IX

Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX ☒

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1 Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21				
2 Grants and other assistance to domestic individuals. See Part IV, line 22				
3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16.				
4 Benefits paid to or for members				
5 Compensation of current officers, directors, trustees, and key employees	182,824	91,412	58,809	32,603
6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7 Other salaries and wages	1,874,947	1,322,610	415,310	137,027
8 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	75,138	51,679	17,342	6,117
9 Other employee benefits	287,940	198,042	66,456	23,442
10 Payroll taxes	157,823	108,549	36,425	12,849
11 Fees for services (non-employees):				
a Management				
b Legal	2,689	2,290	399	
c Accounting	23,094		23,094	
d Lobbying	140,289	140,289		
e Professional fundraising services. See Part IV, line 17				
f Investment management fees	5,773		5,773	
g Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	927,858	841,608	44,250	42,000
12 Advertising and promotion	2,942,191	184,008	64,216	2,693,967
13 Office expenses	160,922	52,118	107,071	1,733
14 Information technology	716,163	175,524	407,057	133,582
15 Royalties				
16 Occupancy	804,576	148,005	655,988	583
17 Travel	51,671	46,954	4,717	
18 Payments of travel or entertainment expenses for any federal, state, or local public officials				
19 Conferences, conventions, and meetings	58,258	32,831	25,427	
20 Interest				
21 Payments to affiliates				
22 Depreciation, depletion, and amortization	169,325		169,325	
23 Insurance	108,560		108,560	
24 Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
a DUES AND SUBSCRIPTIONS	63,800	15,625	2,897	45,278
b STATE REG. AND FILINGS	19,303		19,303	
c DOCUMENT DESIGN & PROD.	13,324	13,239	85	
d LAYOUT & DESIGN	5,000	5,000		
e All other expenses	13,080	1,545,397	-1,716,430	184,113
25 Total functional expenses. Add lines 1 through 24e	8,804,548	4,975,180	516,074	3,313,294
26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ☐ if following SOP 98-2 (ASC 958-720).				

Part X

Balance Sheet

Check if Schedule O contains a response or note to any line in this Part IX

☐

				(A)		(B)	
				Beginning of year		End of year	
Assets	1	Cash—non-interest-bearing		1,163	1	4,159	
	2	Savings and temporary cash investments		6,112,339	2	6,965,120	
	3	Pledges and grants receivable, net			3		
	4	Accounts receivable, net		125,445	4	249,046	
	5	Loans and other receivables from any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons			5		
	6	Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), and persons described in section 4958(c)(3)(B)			6		
	7	Notes and loans receivable, net			7		
	8	Inventories for sale or use			8		
	9	Prepaid expenses and deferred charges		372,778	9	390,997	
	10a	Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D	10a	1,587,435			
	b	Less: accumulated depreciation	10b	1,058,585	672,698	10c	528,850
	11	Investments—publicly traded securities		2,554,561	11	3,784,665	
	12	Investments—other securities. See Part IV, line 11			12		
	13	Investments—program-related. See Part IV, line 11			13		
	14	Intangible assets			14		
	15	Other assets. See Part IV, line 11		291,489	15	0	
16	Total assets. Add lines 1 through 15 (must equal line 33)		10,130,473	16	11,922,837		
Liabilities	17	Accounts payable and accrued expenses		336,244	17	447,647	
	18	Grants payable			18		
	19	Deferred revenue			19		
	20	Tax-exempt bond liabilities			20		
	21	Escrow or custodial account liability. Complete Part IV of Schedule D			21		
	22	Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons			22		
	23	Secured mortgages and notes payable to unrelated third parties			23		
	24	Unsecured notes and loans payable to unrelated third parties			24		
	25	Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17 - 24). Complete Part X of Schedule D		1,067,453	25	1,533,311	
	26	Total liabilities. Add lines 17 through 25		1,403,697	26	1,980,958	
Net Assets or Fund Balances	Organizations that follow FASB ASC 958, check here ☒ and complete lines 27, 28, 32, and 33.						
	27	Net assets without donor restrictions		7,638,873	27	8,126,728	
	28	Net assets with donor restrictions		1,087,903	28	1,815,151	
	Organizations that do not follow FASB ASC 958, check here ☐ and complete lines 29 through 33.						
	29	Capital stock or trust principal, or current funds			29		
	30	Paid-in or capital surplus, or land, building or equipment fund			30		
	31	Retained earnings, endowment, accumulated income, or other funds			31		
	32	Total net assets or fund balances		8,726,776	32	9,941,879	
	33	Total liabilities and net assets/fund balances		10,130,473	33	11,922,837	

Part XI

Reconciliation of Net Assets

Check if Schedule O contains a response or note to any line in this Part XI

1	Total revenue (must equal Part VIII, column (A), line 12)	1	10,088,774
2	Total expenses (must equal Part IX, column (A), line 25)	2	8,804,548
3	Revenue less expenses. Subtract line 2 from line 1	3	1,284,226
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	8,726,776
5	Net unrealized gains (losses) on investments	5	-69,123
6	Donated services and use of facilities	6	
7	Investment expenses	7	
8	Prior period adjustments	8	
9	Other changes in net assets or fund balances (explain in Schedule O)	9	0
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, column (A))	10	9,941,879

Part XII

Financial Statements and Reporting

Check if Schedule O contains a response or note to any line in this Part XII

	Yes	No
1 Accounting method used to prepare the Form 990: ☐ Cash ☒ Accrual ☐ Other _____ If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule O.		
2a Were the organization's financial statements compiled or reviewed by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both: ☐ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis		No
b Were the organization's financial statements audited by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both: ☐ Separate basis ☒ Consolidated basis ☐ Both consolidated and separate basis	Yes	
c If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.	Yes	
3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?		No
b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits.		

Additional Data

Return to Form

Software ID:

Software Version:

Form 990, Special Condition Description:

Special Condition Description

If the organization answered "Yes" on Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes" on Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes" on Form 990, Part IV, Line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then

- Section 501(c)(4), (5), or (6) organizations: Complete Part III.

Name of the organization COMMON CAUSE	Employer identification number 52-6078441
--	--

Part I-A Complete if the organization is exempt under section 501(c) or is a section 527 organization.

1	Provide a description of the organization's direct and indirect political campaign activities in Part IV. See instructions for definition of "political campaign activities."	
2	Political campaign activity expenditures. See instructions	\$
3	Volunteer hours for political campaign activities. See instructions	

Part I-B Complete if the organization is exempt under section 501(c)(3).

1	Enter the amount of any excise tax incurred by the organization under section 4955	\$
2	Enter the amount of any excise tax incurred by organization managers under section 4955	\$
3	If the organization incurred a section 4955 tax, did it file Form 4720 for this year?	☐ Yes ☐ No
4a	Was a correction made?	☐ Yes ☐ No
b	If "Yes," describe in Part IV.	

Part I-C Complete if the organization is exempt under section 501(c), except section 501(c)(3).

1	Enter the amount directly expended by the filing organization for section 527 exempt function activities	\$
2	Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities	\$
3	Total exempt function expenditures. Add lines 1 and 2. Enter here and on Form 1120-POL, line 17b	\$
4	Did the filing organization file Form 1120-POL for this year?	☐ Yes ☐ No
5	Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments. For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC). If additional space is needed, provide information in Part IV.	

(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's funds. If none, enter -0-.	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization. If none, enter -0-.
1				
2				
3				
4				
5				
6				

Part II-A

Complete if the organization is exempt under section 501(c)(3) and filed Form 5768 (election under section 501(h)).

- A
- Check
- ☐
- if the filing organization belongs to an affiliated group (and list in Part IV each affiliated group member's name, address, EIN, expenses, and share of excess lobbying expenditures).
- B
- Check
- ☐
- if the filing organization checked box A and "limited control" provisions apply.

Limits on Lobbying Expenditures (The term "expenditures" means amounts paid or incurred.)		(a) Filing organization's totals	(b) Affiliated group totals												
1a Total lobbying expenditures to influence public opinion (grass roots lobbying)															
b Total lobbying expenditures to influence a legislative body (direct lobbying)															
c Total lobbying expenditures (add lines 1a and 1b)															
d Other exempt purpose expenditures															
e Total exempt purpose expenditures (add lines 1c and 1d)															
f Lobbying nontaxable amount. Enter the amount from the following table in both columns.															
<table><tr><th>If the amount on line 1e, column (a) or (b) is:</th><th>The lobbying nontaxable amount is:</th></tr><tr><td>Not over \$500,000</td><td>20% of the amount on line 1e.</td></tr><tr><td>Over \$500,000 but not over \$1,000,000</td><td>\$100,000 plus 15% of the excess over \$500,000.</td></tr><tr><td>Over \$1,000,000 but not over \$1,500,000</td><td>\$175,000 plus 10% of the excess over \$1,000,000.</td></tr><tr><td>Over \$1,500,000 but not over \$17,000,000</td><td>\$225,000 plus 5% of the excess over \$1,500,000.</td></tr><tr><td>Over \$17,000,000</td><td>\$1,000,000.</td></tr></table>		If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:	Not over \$500,000	20% of the amount on line 1e.	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000.	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000.	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000.	Over \$17,000,000	\$1,000,000.		
If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:														
Not over \$500,000	20% of the amount on line 1e.														
Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000.														
Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000.														
Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000.														
Over \$17,000,000	\$1,000,000.														
g Grassroots nontaxable amount (enter 25% of line 1f)															
h Subtract line 1g from line 1a. If zero or less, enter -0-															
i Subtract line 1f from line 1c. If zero or less, enter -0-															
j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?		☐ Yes ☐ No													

4-Year Averaging Period Under Section 501(h)
(Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the separate instructions for lines 2a through 2f.)

Lobbying Expenditures During 4-Year Averaging Period					
Calendar year (or fiscal year beginning in)	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) Total
2a Lobbying nontaxable amount					
b Lobbying ceiling amount (150% of line 2a, column(e))					
c Total lobbying expenditures					
d Grassroots nontaxable amount					
e Grassroots ceiling amount (150% of line 2d, column (e))					
f Grassroots lobbying expenditures					

For each "Yes" response on lines 1a through 1i below, provide in Part IV a detailed description of the lobbying activity.

Part III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6).

Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part III-A, line 3, is answered "Yes."

Part IV Supplemental Information

Explanation

Additional Data

Return to Form

Software ID:

Software Version:

Part I

Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts.

Complete if the organization answered "Yes" on Form 990, Part IV, line 6.

	(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year	
2	Aggregate value of contributions to (during year)	
3	Aggregate value of grants from (during year)	
4	Aggregate value at end of year	

5

Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control?

☐ Yes ☐ No

6

Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit?

☐ Yes ☐ No

Part II

Conservation Easements.

Complete if the organization answered "Yes" on Form 990, Part IV, line 7.

1

Purpose(s) of conservation easements held by the organization (check all that apply).

☐ Preservation of land for public use (e.g., recreation or education) ☐ Preservation of an historically important land area
☐ Protection of natural habitat ☐ Preservation of a certified historic structure
☐ Preservation of open space

2

Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year.

	Held at the End of the Year
a	Total number of conservation easements
b	Total acreage restricted by conservation easements
c	Number of conservation easements on a certified historic structure included in (a)
d	Number of conservation easements included in (c) acquired after 7/25/06, and not on a historic structure listed in the National Register

3

Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year ▶

4

Number of states where property subject to conservation easement is located ▶

5

Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds?

☐ Yes ☐ No

6

Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ▶

7

Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ▶ \$

8

Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)?

☐ Yes ☐ No

9

In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements.

Part III

Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.

Complete if the organization answered "Yes" on Form 990, Part IV, line 8.

1a

If the organization elected, as permitted under FASB ASC 958, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items.

b

If the organization elected, as permitted under FASB ASC 958, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items:

(i)

Revenue included on Form 990, Part VIII, line 1 ▶ \$

(ii)

Assets included in Form 990, Part X ▶ \$

2

If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under FASB ASC 958 relating to these items:

a

Revenue included on Form 990, Part VIII, line 1 ▶ \$

b

Assets included in Form 990, Part X ▶ \$

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)

- 3 Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply):
- a ☐ Public exhibition

b ☐ Scholarly research

c ☐ Preservation for future generations

d ☐ Loan or exchange programs

e ☐ Other
- 4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.
- 5 During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? . . . ☐ Yes ☐ No

Part IV Escrow and Custodial Arrangements.

Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

- 1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? ☐ Yes ☐ No
- b If "Yes," explain the arrangement in Part XIII and complete the following table:

	Amount
c Beginning balance	1c
d Additions during the year	1d
e Distributions during the year	1e
f Ending balance	1f
- 2a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? ☐ Yes ☐ No
- b If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided in Part XIII ☐

Part V Endowment Funds.

Complete if the organization answered "Yes" on Form 990, Part IV, line 10.

- | | (a) Current year | (b) Prior year | (c) Two years back | (d) Three years back | (e) Four years back |
|--|------------------|----------------|--------------------|----------------------|---------------------|
| 1a Beginning of year balance | 3,698,059 | 2,420,080 | 2,430,429 | 2,195,315 | 1,948,669 |
| b Contributions | 200,000 | 255,000 | 272,000 | 250,000 | 200,000 |
| c Net investment earnings, gains, and losses | -309,743 | 1,142,968 | -154,336 | 209,088 | 248,959 |
| d Grants or scholarships | | | | | |
| e Other expenditures for facilities and programs | | | | | |
| f Administrative expenses | 85,338 | 119,989 | 128,013 | 223,974 | 202,313 |
| g End of year balance | 3,502,978 | 3,698,059 | 2,420,080 | 2,430,429 | 2,195,315 |
- 2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:
- a Board designated or quasi-endowment ▶ 100.000 %

b Permanent endowment ▶ 0 %

c Term endowment ▶ 0 %
- The percentages on lines 2a, 2b, and 2c should equal 100%.
- 3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by:
- (i) Unrelated organizations

(ii) Related organizations
- b If "Yes" on 3a(ii), are the related organizations listed as required on Schedule R?
- | | Yes | No |
|--------|-----|----|
| 3a(i) | | No |
| 3a(ii) | | No |
| 3b | | |
- 4 Describe in Part XIII the intended uses of the organization's endowment funds.

Part VI Land, Buildings, and Equipment.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

- | Description of property | (a) Cost or other basis (investment) | (b) Cost or other basis (other) | (c) Accumulated depreciation | (d) Book value |
|---|--------------------------------------|---------------------------------|------------------------------|----------------|
| 1a Land | | | | |
| b Buildings | | | | |
| c Leasehold improvements | | 1,179,613 | 727,947 | 451,666 |
| d Equipment | | 407,822 | 330,638 | 77,184 |
| e Other | | | | |
| Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10(c).) . . . ▶ | | | | 528,850 |

Part VII

Investments - Other Securities.
Complete if the organization answered "Yes" on Form 990, Part IV, line 11b.See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely-held equity interests		
(3) Other _____		
(A)		
(B)		
(C)		
(D)		
(E)		
(F)		
(G)		
(H)		
Total. (Column (b) must equal Form 990, Part X, col. (B) line 12.)		

Part VIII

Investments - Program Related.
Complete if the organization answered 'Yes' on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
Total. (Column (b) must equal Form 990, Part X, col.(B) line 13.)		

Part IX

Other Assets.
Complete if the organization answered 'Yes' on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1)	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. (Column (b) must equal Form 990, Part X, col.(B) line 15.)	

Part X

Other Liabilities.
Complete if the organization answered 'Yes' on Form 990, Part IV, line 11e or 11f.
See Form 990, Part X, line 25.

1. (a) Description of liability	(b) Book value
(1) Federal income taxes	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. (Column (b) must equal Form 990, Part X, col.(B) line 25.)	1,533,311
2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII ☒	

Part XI

Reconciliation of Revenue per Audited Financial Statements With Revenue per Return.

Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

1	Total revenue, gains, and other support per audited financial statements	1	24,346,693
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:		
a	Net unrealized gains (losses) on investments	2a	-69,123
b	Donated services and use of facilities	2b	14,332,815
c	Recoveries of prior year grants	2c	
d	Other (Describe in Part XIII.)	2d	
e	Add lines 2a through 2d	2e	14,263,692
3	Subtract line 2e from line 1	3	10,083,001
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:		
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	5,773
b	Other (Describe in Part XIII.)	4b	
c	Add lines 4a and 4b	4c	5,773
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)	5	10,088,774

Part XII

Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.

Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

1	Total expenses and losses per audited financial statements	1	23,131,590
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:		
a	Donated services and use of facilities	2a	14,332,815
b	Prior year adjustments	2b	
c	Other losses	2c	
d	Other (Describe in Part XIII.)	2d	
e	Add lines 2a through 2d	2e	14,332,815
3	Subtract line 2e from line 1	3	8,798,775
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	5,773
b	Other (Describe in Part XIII.)	4b	
c	Add lines 4a and 4b	4c	5,773
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)	5	8,804,548

Part XIII

Supplemental Information

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

Return Reference	Explanation
PART V, LINE 4:	RESERVE FUNDS INTENDED TO BE USED IN THE EVENT OF FINANCIAL EMERGENCY.
PART X, LINE 2:	THE ORGANIZATION EVALUATED ITS UNCERTAINTY IN INCOME TAXES FOR THE YEAR ENDED JUNE 30, 2022, AND DETERMINED THAT THERE WERE NO MATTERS THAT WOULD REQUIRE RECOGNITION IN THE CONSOLIDATED FINANCIAL STATEMENTS OR THAT MAY HAVE ANY EFFECT ON ITS TAX-EXEMPT STATUS; AND THERE ARE CURRENTLY NO EXAMINATIONS PENDING OR IN PROGRESS.

Additional Data

[Return to Form](#)

Software ID:

Software Version:

Name of the organization COMMON CAUSE	Employer identification number 52-6078441
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Part I

Questions Regarding Compensation

	Yes	No
1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items. ☐ First-class or charter travel ☐ Travel for companions ☐ Tax idemnification and gross-up payments ☐ Discretionary spending account ☐ Housing allowance or residence for personal use ☐ Payments for business use of personal residence ☐ Health or social club dues or initiation fees ☐ Personal services (e.g., maid, chauffeur, chef)		
1b If any of the boxes on Line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain		
2 Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, officers, including the CEO/Executive Director, regarding the items checked on Line 1a?		
3 Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III. ☐ Compensation committee ☐ Independent compensation consultant ☐ Form 990 of other organizations ☐ Written employment contract ☐ Compensation survey or study ☐ Approval by the board or compensation committee		
4 During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization: a Receive a severance payment or change-of-control payment? b Participate in, or receive payment from, a supplemental nonqualified retirement plan? c Participate in, or receive payment from, an equity-based compensation arrangement? If "Yes".to any.of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.		
Only 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.		
5 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of: a The organization? b Any related organization? If "Yes," on line 5a or 5b, describe in Part III.		
6 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of: a The organization? b Any related organization? If "Yes," on line 6a or 6b, describe in Part III.		
7 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described in lines 5 and 6? If "Yes," describe in Part III		
8 Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III		
9 If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?		

Part II

Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title		(B) Breakdown of W-2, 1099-MISC compensation, and/or 1099-NEC			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B) reported as deferred on prior Form 990
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
1KAREN HOBERT FLYNN PRESIDENT	(i)	0	0	0	0	0	0	0
	(ii)	337,422	0	0	17,663	28,027	383,112	0
2ELIZABETH MARCHANT CHIEF FINANCIAL OFFICER	(i)	0	0	0	0	0	0	0
	(ii)	206,328	0	0	12,545	27,048	245,921	0
3PAUL RYAN VP LEGISLATIVE AFFAIRS - UNTIL 04/2022	(i)	0	0	0	0	0	0	0
	(ii)	187,260	0	0	10,962	13,865	212,087	0
4STEVE SPAULDING SR ADVISOR TO PRESIDENT & SR. COUNSEL	(i)	0	0	0	0	0	0	0
	(ii)	165,449	0	0	4,249	10,063	179,761	0
5SCOTT SWENSON VP, COMMUNICATIONS	(i)	0	0	0	0	0	0	0
	(ii)	155,737	0	0	7,874	15,057	178,668	0
6PAMELA WILMOT VP, STATE OPERATIONS	(i)	0	0	0	0	0	0	0
	(ii)	134,314	0	0	8,225	30,282	172,821	0
7JESSE LITTLEWOOD VP FOR CAMPAIGNS	(i)	0	0	0	0	0	0	0
	(ii)	132,499	0	0	8,570	28,510	169,579	0

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

Return Reference	Explanation
PART I, LINE 3	COMMON CAUSE EDUCATION FUND USES THE FOLLOWING TO ESTABLISH COMPENSATION OF THE ORGANIZATION'S PRESIDENT/CEO: COMPENSATION COMMITTEE, INDEPENDENT COMPENSATION CONSULTANT, WRITTEN EMPLOYMENT CONTRACT, COMPENSATION STUDY OR SURVEY, AND APPROVAL BY THE BOARD OR COMPENSATION COMMITTEE.
PART I, LINE 4A:	THE FOLLOWING INDIVIDUAL RECEIVED A SEVERANCE PAYMENT DURING THE FISCAL YEAR ENDING JUNE 30, 2022: SCOTT SWENSON, VICE PRESIDENT OF COMMUNICATIONS: \$53,579.36

Additional Data

Return to Form

Software ID:
Software Version:

Name of the organization
COMMON CAUSE

Employer identification number
52-6078441

Return Reference	Explanation
FORM 990, PART VI, SECTION A, LINE 1A	THE EXECUTIVE COMMITTEE SHALL HAVE AND EXERCISE THE AUTHORITY OF THE NATIONAL GOVERNING BOARD IN THE MANAGEMENT OF COMMON CAUSE BETWEEN MEETINGS OF THE NATIONAL GOVERNING BOARD, EXCEPT THAT THE EXECUTIVE COMMITTEE SHALL NOT HAVE THE AUTHORITY TO ELECT OFFICERS, TO FILL VACANT BOARD OR EXECUTIVE COMMITTEE POSITIONS, TO CAUSE THE TERMINATION OF A SITTING BOARD MEMBER, TO CAUSE THE TERMINATION OF THE PRESIDENT, TO AMEND THE CORPORATION'S ARTICLES OF INCORPORATION OR THESE BYLAWS, TO ADOPT AN AGREEMENT OF MERGER OR CONSOLIDATION, TO DISPOSE OF ALL OR SUBSTANTIALLY ALL OF COMMON CAUSE'S ASSETS, OR TO DISSOLVE THE CORPORATION.
FORM 990, PART VI, SECTION A, LINE 6	COMMON CAUSE HAS ONLY ONE CLASS OF MEMBERSHIP, CONSISTING OF THOSE INDIVIDUAL MEMBERS OF THE PUBLIC WHO CHOOSE TO JOIN COMMON CAUSE AND MAKE A MONETARY CONTRIBUTION. SUCH MEMBERS HAVE NO VOTING RIGHTS WITHIN THE ORGANIZATION.
FORM 990, PART VI, SECTION B, LINE 11B	THE CHIEF FINANCIAL OFFICER PROVIDES THE FORM 990 TO THE AUDIT COMMITTEE FOR REVIEW. ONCE THAT COMMITTEE HAS APPROVED THE DOCUMENT, IT IS SENT TO THE FULL BOARD FOR REVIEW. THE BOARD MEMBERS HAVE TWO (2) DAYS TO RESPOND WITH ANY COMMENTS THEY MIGHT HAVE BEFORE THE DOCUMENT IS FILED.
FORM 990, PART VI, SECTION B, LINE 12C	BOARD-- WHENEVER A DIRECTOR, OFFICER, OR COMMITTEE MEMBER BECOMES AWARE OF A POTENTIAL CONFLICT OF INTEREST, WHETHER FINANCIAL OR OTHERWISE, HE OR SHE SHALL MAKE THE SITUATION KNOWN TO THE BOARD OR GOVERNANCE COMMITTEE (AT THE CASE MIGHT BE) AND PROVIDE ALL FACTS MATERIAL TO UNDERSTANDING THE NATURE AND SCOPE OF THE CONFLICT, INCLUDING WHETHER THE INTERESTED PERSON BELIEVES HER OR HER ABILITY TO MAKE AN INDEPENDENT DECISION BASED SOLELY ON THE BEST INTEREST OF THE CORPORATION HAS BEEN COMPROMISED. IF THE INTERESTED PERSON INVOLVED DOES NOT MAKE THIS DISCLOSURE, ANOTHER DIRECTOR OR COMMITTEE MEMBER WITH KNOWLEDGE OF THE POTENTIAL CONFLICT SHOULD DRAW IT TO THE BODY'S ATTENTION. THE INTERESTED PERSON WITH THE POTENTIAL CONFLICT MUST RETIRE FROM THE MEETING AND NOT PARTICIPATE IN FINAL DISCUSSION AND VOTING ON THE EXISTENCE OF THE CONFLICT. IF A CONFLICT IS FOUND TO EXIST, THE INTERESTED PERSON MAY BE INVITED TO PROVIDE ANY RELEVANT INFORMATION THAT COULD BE OF USE TO THE BOARD IN MAKING ITS DECISION, BUT SHALL AGAIN RETIRE AND NOT PARTICIPATE IN THE FINAL DISCUSSION AND VOTING REGARDING THE TRANSACTION. THE BOARD OR COMMITTEE'S DECISION SHALL BE BASED ON CONSIDERATION OF WHETHER THE TRANSACTION: A) IS IN THE ORGANIZATION'S BEST INTEREST AND FOR ITS OWN BENEFIT; B) IS FAIR AND REASONABLE TO THE ORGANIZATION; AND C) IS THE MOST ADVANTAGEOUS TRANSACTION OR ARRANGEMENT THE ORGANIZATION CAN OBTAIN WITH REASONABLE EFFORT UNDER THE CIRCUMSTANCES. STAFF-- WHENEVER A STAFF MEMBER BECOMES AWARE OF A POTENTIAL CONFLICT OF INTEREST IN AN AREA WHERE HE OR SHE EXERCISES ANY DISCRETION IN CARRYING OUT HIS OR HER DUTIES FOR COMMON CAUSE, HE OR SHE SHALL PROMPTLY DISCLOSE THE POTENTIAL CONFLICT TO AN IMMEDIATE SUPERVISOR OR TO THE PRESIDENT. IF THE PRESIDENT HAS A POTENTIAL CONFLICT, HE OR SHE SHALL DISCLOSE IT TO THE BOARD OR AN EXECUTIVE COMMITTEE. THE PERSON OR BODY TO WHOM THE DISCLOSURE IS MADE (HEREINAFTER "SUPERVISOR") SHALL DETERMINE WHETHER THERE IS A CONFLICT THAT REQUIRES RECUSAL OF THE INTERESTED PERSON. WHEN A CONFLICT IS FOUND TO EXIST, THE INTERESTED PERSON SHALL PROVIDE THE SUPERVISOR WITH ALL INFORMATION HE OR SHE HAS RELEVANT TO ANY DECISION TO BE MADE IN WHICH HE OR SHE HAS AN INTEREST, AND THE FINAL DECISION SHALL BE MADE BY THE SUPERVISOR.
FORM 990, PART VI, SECTION B, LINE 15A	PERSONS PROVIDING SERVICES TO COMMON CAUSE ARE EMPLOYED BY COMMON CAUSE EDUCATION FUND ("CCEF"), A SISTER ORGANIZATION. THE NARRATIVE BELOW DESCRIBES CCEF'S COMPENSATION REVIEW PROCESS. CHIEF EXECUTIVE OFFICER: THE EXECUTIVE COMMITTEE OF THE NATIONAL GOVERNING BOARD CONDUCTS A 360-DEGREE REVIEW OF THE CEO PRIOR TO DETERMINING THE ANNUAL COMPENSATION. THE COMMITTEE INTERVIEWS THE SENIOR STAFF, REVIEWS A COMPARABILITY STUDY, AND THEN CONFERS AS A COMMITTEE. THE COMMITTEE BRINGS ITS RECOMMENDATION TO THE FULL BOARD AT THE LAST BOARD MEETING OF THE YEAR. MINUTES ARE TAKEN OF THE SALARY DELIBERATIONS. OTHER OFFICERS OR KEY EMPLOYEES: THE EXECUTIVE COMMITTEE CONDUCTS A REVIEW OF THE CFO, REVIEWS A COMPARABILITY STUDY, AND THEN CONFERS AS A COMMITTEE. THE COMMITTEE BRINGS ITS RECOMMENDATION TO THE FULL BOARD AT THE LAST BOARD MEETING OF THE YEAR. MINUTES ARE TAKEN OF THE SALARY DELIBERATIONS. THE COMMITTEE DOES NOT REVIEW COMPENSATION OF KEY EMPLOYEES; THAT IS PERFORMED BY MANAGEMENT.
FORM 990, PART VI, SECTION C, LINE 19	COMMON CAUSE SEEKS TO BE FAITHFUL TO ITS MISSION BY BEING OPEN AND ACCOUNTABLE TO OUR MEMBERS AND SUPPORTERS. WE WILL MAKE OUR GOVERNANCE DOCUMENTS, CONFLICT OF INTEREST POLICY, AND FINANCIAL STATEMENTS AVAILABLE FOR PUBLIC INSPECTION UPON REQUEST. OUR FINANCIAL STATEMENTS ARE ALSO PART OF OUR ANNUAL REPORT WHICH IS AVAILABLE ON OUR WEBSITE.
FORM 990, PART IX, LINE 11G	CONSULTING FEES: PROGRAM SERVICE EXPENSES 841,608. MANAGEMENT AND GENERAL EXPENSES 44,250. FUNDRAISING EXPENSES 42,000. TOTAL EXPENSES 927,858.
FORM 990, PART XII, LINE 2C:	THERE WAS NO CHANGE TO THE REVIEW AND SELECTION PROCESS DURING THE YEAR.

Additional Data

[Return to Form](#)

Software ID:

Software Version:

SCHEDULE R
(Form 990)

Department of the Treasury
Internal Revenue Service
Name of the organization
COMMON CAUSE

Related Organizations and Unrelated Partnerships

Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.
Attach to Form 990.
Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047
2021
Open to Public Inspection

Employer identification number
52-6078441

Part I Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

Table with 6 columns: (a) Name, address, and EIN (if applicable) of disregarded entity; (b) Primary activity; (c) Legal domicile (state or foreign country); (d) Total income; (e) End-of-year assets; (f) Direct controlling entity.

Part II Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.

Table with 7 columns: (a) Name, address, and EIN of related organization; (b) Primary activity; (c) Legal domicile (state or foreign country); (d) Exempt Code section; (e) Public charity status (if section 501(c)(3)); (f) Direct controlling entity; (g) Section 512(b)(13) controlled entity? (Yes/No).

Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income(related, unrelated, excluded from tax under sections 512-514)	(f) Share of total income	(g) Share of end-of- year assets	(h) Disproporionate allocations?		(i) Code V-UBI amount in box 20 of Schedule K- 1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
							Yes	No		Yes	No	

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end- of-year assets	(h) Percentage ownership	(i) Section 512(b)(13) controlled entity?	
								Yes	No

Part V

Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity

1a

No

b Gift, grant, or capital contribution to related organization(s)

1b

No

c Gift, grant, or capital contribution from related organization(s)

1c

No

d Loans or loan guarantees to or for related organization(s)

1d

No

e Loans or loan guarantees by related organization(s)

1e

No

f Dividends from related organization(s)

1f

No

g Sale of assets to related organization(s)

1g

No

h Purchase of assets from related organization(s)

1h

No

i Exchange of assets with related organization(s)

1i

No

j Lease of facilities, equipment, or other assets to related organization(s)

1j

No

k Lease of facilities, equipment, or other assets from related organization(s)

1k

No

l Performance of services or membership or fundraising solicitations for related organization(s)

1l

No

m Performance of services or membership or fundraising solicitations by related organization(s)

1m

No

n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)

1n

Yes

o Sharing of paid employees with related organization(s)

1o

Yes

p Reimbursement paid to related organization(s) for expenses

1p

Yes

q Reimbursement paid by related organization(s) for expenses

1q

No

r Other transfer of cash or property to related organization(s)

1r

No

s Other transfer of cash or property from related organization(s)

1s

No

2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.

(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved
(1)COMMON CAUSE EDUCATION FUND	N	1,184,635	COST
(2)COMMON CAUSE EDUCATION FUND	O	2,578,671	COST
(3)COMMON CAUSE EDUCATION FUND	P	604,723	CASH

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Part VI **Unrelated Organizations Taxable as a Partnership.** Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

[illegible]

Part VII **Supplemental Information**

Provide additional information for responses to questions on Schedule R. See instructions.

Return Reference	Explanation
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Schedule R (Form 990) 2021

Additional Data

[Return to Form](#)

Software ID:
Software Version: