

990

Form

Department of the Treasury
Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations) Do not enter social security numbers on this form as it may be made public.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2023

Open to Public Inspection

A For the 2023 calendar year, or tax year beginning 07-01-2023 , and ending 06-30-2024

B Check if applicable:

☐ Address change

☐ Name change

☐ Initial return

☐ Final return/terminated

☐ Amended return

☐ Application pending

C Name of organization

NATIONAL WOMEN'S LAW CENTER

Doing business as

Number and street (or P.O. box if mail is not delivered to street address) Room/suite

1350 I STREET NW 700

City or town, state or province, country, and ZIP or foreign postal code

WASHINGTON, DC 20005

F Name and address of principal officer:

FATIMA GOSS GRAVES

1350 I STREET NW 700

WASHINGTON, DC 20005

H(a) Is this a group return for subordinates?

☐ Yes ☒ No

H(b) Are all subordinates included?

☐ Yes ☐ No

If "No," attach a list. See instructions.

H(c) Group exemption number

D Employer identification number

52-1213010

E Telephone number

(202) 588-5180

G Gross receipts \$ 118,388,991

I Tax-exempt status: ☒ 501(c)(3) ☐ 501(c) () (insert no.) ☐ 4947(a)(1) or ☐ 527

J Website: WWW.NWLC.ORG

K Form of organization: ☒ Corporation ☐ Trust ☐ Association ☐ Other

L Year of formation: 1981

M State of legal domicile: DC

Part I Summary

Activities & Governance

1 Briefly describe the organization's mission or most significant activities:

TO ADVANCE AND PROTECT WOMEN'S LEGAL RIGHTS.

2 Check this box ☐ if the organization discontinued its operations or disposed of more than 25% of its net assets.

3 Number of voting members of the governing body (Part VI, line 1a)

4 Number of independent voting members of the governing body (Part VI, line 1b)

5 Total number of individuals employed in calendar year 2023 (Part V, line 2a)

6 Total number of volunteers (estimate if necessary)

7a Total unrelated business revenue from Part VIII, column (C), line 12

7b Net unrelated business taxable income from Form 990-T, Part I, line 11

Revenue

8 Contributions and grants (Part VIII, line 1h)

9 Program service revenue (Part VIII, line 2g)

10 Investment income (Part VIII, column (A), lines 3, 4, and 7d)

11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)

12 Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12)

Expenses

13 Grants and similar amounts paid (Part IX, column (A), lines 1–3)

14 Benefits paid to or for members (Part IX, column (A), line 4)

15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5–10)

16a Professional fundraising fees (Part IX, column (A), line 11e)

16b Total fundraising expenses (Part IX, column (D), line 25) 3,815,505

17 Other expenses (Part IX, column (A), lines 11a–11d, 11f–24e)

18 Total expenses. Add lines 13–17 (must equal Part IX, column (A), line 25)

19 Revenue less expenses. Subtract line 18 from line 12

Net Assets or Fund Balances

20 Total assets (Part X, line 16)

21 Total liabilities (Part X, line 26)

22 Net assets or fund balances. Subtract line 21 from line 20

	Prior Year	Current Year
3	28,745,135	41,186,599
4	280,881	166,613
5	495,414	675,656
6	-1,158,634	-669,854
7a	28,362,796	41,359,014
7b	3,010,052	1,400,127
	0	0
	19,745,741	25,931,878
	0	131,995
	10,293,371	10,643,800
	33,049,164	38,107,800
	-4,686,368	3,251,214
	Beginning of Current Year	End of Year
20	112,057,768	118,385,765
21	25,444,630	21,789,512
22	86,613,138	96,596,253

Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign Here

Signature of officer

FATIMA GOSS GRAVES PRESIDENT AND CEO

Type or print name and title

2025-04-18

Date

Paid Preparer Use Only

Print/Type preparer's name

Preparer's signature

Date

Check ☐ if self-employed

PTIN P00397829

Firm's name

GELMAN ROSENBERG & FREEDMAN

Firm's EIN

52-1392008

Firm's address

4550 MONTGOMERY AVE SUITE 800N

Phone no. (301) 951-9090

BETHESDA, MD 208142930

May the IRS discuss this return with the preparer shown above? See Instructions. ☒ Yes ☐ No

For Paperwork Reduction Act Notice, see the separate instructions. Cat. No. 11282Y Form 990 (2023)

Part III

Statement of Program Service Accomplishments

Check if Schedule O contains a response or note to any line in this Part III

☐

1

Briefly describe the organization’s mission:

TO ADVANCE AND PROTECT WOMEN'S LEGAL RIGHTS. THE CENTER FOCUSES ON MAJOR POLICY AREAS OF IMPORTANCE TO WOMEN AND THEIR FAMILIES INCLUDING EDUCATION, EMPLOYMENT, FAMILY ECONOMIC SECURITY, AND HEALTH, WITH SPECIAL ATTENTION GIVEN TO THE CONCERNS OF LOW-INCOME WOMEN.

2

Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?

☐ Yes ☒ No

If "Yes," describe these new services on Schedule O.

3

Did the organization cease conducting, or make significant changes in how it conducts, any program services?

☐ Yes ☒ No

If "Yes," describe these changes on Schedule O.

4

Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

4a	(Code:) (Expenses \$ 7,313,833 including grants of \$ 314,618) (Revenue \$ 1,125)
REPRODUCTIVE RIGHTS AND HEALTHPROTECTED ACCESS TO REPRODUCTIVE HEALTH CARE BY CHALLENGING PHARMACY REFUSALS TO FILL PRESCRIPTIONS BECAUSE OF PERSONAL BELIEFS: - FILED AN AMICUS BRIEF IN JULY 2023 IN THE MINNESOTA COURT OF APPEALS SUPPORTING A WOMAN DENIED EMERGENCY CONTRACEPTION BY HER LOCAL PHARMACY. THE BRIEF HIGHLIGHTED THE SPECIFIC, SERIOUS HARMS CAUSED BY A REFUSAL TO FILL AN EMERGENCY CONTRACEPTION PRESCRIPTION. ON MARCH 18, 2024, THE MINNESOTA COURT OF APPEALS HELD THAT A REFUSAL TO DISPENSE EMERGENCY CONTRACEPTION BECAUSE IT MAY INTERFERE WITH A PREGNANCY IS SEX DISCRIMINATION. LITIGATED TO STOP AN INSURANCE COMPANY, AETNA, FROM REQUIRING LGBTQ+ BENEFICIARIES TO PAY MORE OUT OF POCKET AND WAIT LONGER THAN HETEROSEXUAL COUPLES TO ACCESS THE FERTILITY BENEFITS COVERED BY THEIR HEALTH PLANS.- REACHED A SETTLEMENT IN MAY 2024 IN OUR FIRST LAWSUIT AGAINST AETNA. UNDER THE SETTLEMENT, AETNA WILL MODIFY ITS CLINICAL POLICY SO ALL ELIGIBLE PLAN MEMBERS WILL HAVE EQUAL ACCESS TO FERTILITY TREATMENT REGARDLESS OF SEXUAL ORIENTATION.IDENTIFIED AND WORKED WITH STATE PARTNERS TO ASSIST THEIR EDUCATION AND ADVOCACY WORK TO PROTECT ACCESS TO ABORTION AND CONTRACEPTION.ASSISTED PATIENTS, PROVIDERS, AND OTHERS IN NEED OF HELP ON VARIOUS ABORTION AND CONTRACEPTION ISSUES: - PROVIDED INDIVIDUALIZED, ONE-ON-ONE ASSISTANCE TO MORE THAN 40 ABORTION PROVIDERS FACING EMPLOYMENT-RELATED BARRIERS IN THEIR WORK. - ASSISTED INDIVIDUALS HAVING TROUBLE OBTAINING NO-COST CONTRACEPTIVE COVERAGE THROUGH OUR COVERHER HOTLINE. WE USED REAL-WORLD INSIGHTS GAINED FROM COVERHER TO HELP EDUCATE POLICYMAKERS, HEALTH CARE PROVIDERS, AND THE MEDIA ABOUT THE STATE OF CONTRACEPTION ACCESS.PROVIDED LEGAL ANALYSIS REGARDING THE FEDERAL GOVERNMENT'S SERVICES CONCERNING REPRODUCTIVE RIGHTS AND HEALTH:- PUBLISHED RESOURCES ON FEDERAL ACTIONS TO PROTECT ACCESS TO REPRODUCTIVE HEALTH CARE FOR MILITARY FAMILIES. - RESPONDED TO A REQUEST FOR INFORMATION (RFI) REGARDING INSURANCE COVERAGE OF OVER-THE-COUNTER CONTRACEPTION TO HELP ENSURE THAT COST IS NOT A BARRIER. PROVIDED INFORMATION ABOUT THE IMPORTANCE OF ACCESS TO WOMEN'S PREVENTIVE SERVICES WITHOUT FINANCIAL BARRIERS:- SUBMITTED AN AMICUS BRIEF TO THE FIFTH CIRCUIT COURT OF APPEALS IN SUPPORT OF THE AFFORDABLE CARE ACT'S REQUIREMENT TO PROVIDE WOMEN'S PREVENTIVE CARE WITHOUT COST-SHARING, INCLUDING CONTRACEPTION AND BREASTFEEDING SERVICES AND SUPPLIES. THE BRIEF HIGHLIGHTED THE HARMS OF INVALIDATING THE PROVISIONS.SUPPORTED ACCESS TO EMERGENCY ABORTION CARE THROUGH LITIGATION AND ROBUST PUBLIC EDUCATION EFFORTS.- SUBMITTED AN AMICUS BRIEF TO THE U.S. SUPREME COURT ON BEHALF OF 98 OTHER GENDER JUSTICE ORGANIZATIONS IN A CASE ABOUT ACCESS TO EMERGENCY ABORTION CARE.LED WORK WITH ADVOCATES TO BUILD EDUCATION AND SUPPORT FOR NEW FEDERAL PROTECTIONS FOR ABORTION, BIRTH CONTROL, AND ACCESS TO BOTH.- PROVIDED PUBLIC EDUCATION ON NEW MEASURES TO PROTECT CONTRACEPTION, INCLUDING THE RIGHT TO CONTRACEPTION ACT AND THE ACCESS TO BIRTH CONTROL ACT.- WE JOINED LEADING REPRODUCTIVE HEALTH, RIGHTS, AND JUSTICE ORGANIZATIONS TO LAUNCH ABORTION ACCESS NOW, A CAMPAIGN TO EDUCATE AND ENGAGE PEOPLE AROUND THE NEED FOR A NEW FEDERAL RIGHT TO ABORTION AND ABORTION ACCESS. CREATED AND DISTRIBUTED RESOURCES TO CONNECT ABORTION AND WORKER JUSTICE AND SUPPORT THE IMPLEMENTATION OF NEWLY PASSED REPRODUCTIVE FREEDOM BALLOT MEASURES.PROVIDED LEGAL ARGUMENTS IN SUPPORT OF ACCESS TO GENDER-AFFIRMING CARE FOR TRANSGENDER YOUNG PEOPLE. - FILED AN AMICUS BRIEF IN AUGUST 2023 IN L.W. V. SKRMETTI AND DOE V. THORNBURY. THE BRIEF ARGUED THAT BANS ON GENDER-AFFIRMING CARE ARE UNLAWFUL BECAUSE THEY DISCRIMINATE BASED ON SEX BY SINGLING OUT TRANSGENDER YOUTH. THE BRIEF SUPPORTED TRANSGENDER YOUNG PEOPLE, PARENTS, AND DOCTORS, WHO CHALLENGED NEW STATE LAWS THREATENING THIS CRITICAL HEALTH CARE.	

4b	(Code:) (Expenses \$ 6,926,793 including grants of \$ 314,416) (Revenue \$ 94,838)
WOMEN'S LEGAL RIGHTSTRANSFORMING THE FEDERAL JUDICIARY THROUGH PROMOTING JUDICIAL INTEGRITY AND JUDICIAL NOMINATIONS:- CO-LED A COALITION OF ADVOCATES WORKING TO CONFIRM QUALIFIED AND IMPARTIAL FEDERAL JUDGES TO LIFETIME APPOINTMENTS, AS WELL AS WORKING TO ADVANCE ETHICS REFORMS TO THE SUPREME COURT.CONNECTING LEGAL AND POLICY LEADERS ACROSS THE COUNTRY:- LAUNCHED THE STATE GENDER POLICY COLLECTIVE TO EDUCATE AND ENGAGE STATE LEADERS WORKING TO ADVANCE GENDER JUSTICE ACROSS THE STATES.-- CONVENED STATE POLICYMAKERS AND ADVOCATES FROM ACROSS THE COUNTRY TO DISCUSS OBSTACLES AND OPPORTUNITIES FOR GENDER JUSTICE. PROVIDED UPDATES THROUGH A NEWSLETTER ANALYZING GENDER JUSTICE POLICY TRENDS ACROSS STATES. - WORKED WITH STATE PARTNERS TO HELP BUILD CAPACITY IN CORE GENDER JUSTICE ISSUES, INCLUDING ABORTION, HOUSING, AND THE CARE ECONOMY.	

4c	(Code:) (Expenses \$ 6,741,966 including grants of \$ 22,000) (Revenue \$ 5,250)
WORKPLACE JUSTICEADDRESSING AND DISMANTLING WORKPLACE BARRIERS:- WORKED TO SUPPORT NEW FEDERAL RULES PROTECTING WORKERS. -- ADVOCATED FOR THE CREATION OF ROBUST REGULATIONS IMPLEMENTING THE PREGNANT WORKERS FAIRNESS ACT (PWFA), A FEDERAL LAW THAT PROVIDES WORKERS WITH THE RIGHT TO REASONABLE WORKPLACE ACCOMMODATIONS TO ADDRESS TEMPORARY LIMITATIONS DUE TO PREGNANCY, CHILDBIRTH, OR RELATED MEDICAL CONDITIONS. FILED AN AMICUS BRIEF IN MAY 2024 IN STATE OF TENNESSEE V. EQUAL EMPLOYMENT OPPORTUNITY COMMISSION (EEOC) IN SUPPORT OF THE RULE AND HIGHLIGHTING THE IMPORTANCE OF THE REGULATIONS, INCLUDING FOR WORKERS SEEKING ABORTION CARE. -- IN SEPTEMBER 2023, THE DEPARTMENT OF LABOR (DOL) ISSUED A PROPOSED RULE TO RAISE THE SALARY THRESHOLD USED TO DETERMINE WHETHER AN EMPLOYEE IS EXEMPT FROM OVERTIME PAY PROTECTIONS UNDER THE FAIR LABOR STANDARDS ACT. THE RULE WOULD BENEFIT AN ESTIMATED 3.6 MILLION WORKERS - 57% OF WHOM ARE WOMEN. NWLC SUBMITTED COMMENTS IN SUPPORT OF THE PROPOSED RULE, SECURED 53 SIGNATORIES FOR AN ADDITIONAL COMMENT LETTER EXPRESSING SUPPORT FOR THE RULE FROM THE GENDER JUSTICE COMMUNITY, AND PROVIDED TECHNICAL ASSISTANCE TO OTHERS RAISING CONCERNS ABOUT THE RULE. -- IN SEPTEMBER 2023, THE CENTERS FOR MEDICARE AND MEDICAID SERVICES (CMS) PROPOSED A RULE TO ESTABLISH A MINIMUM STAFFING STANDARD FOR DIRECT CARE WORKERS PROVIDING CARE TO RESIDENTS OF LONG-TERM CARE FACILITIES. THE VAST MAJORITY OF DIRECT CARE WORKERS ARE WOMEN, DISPROPORTIONATELY WOMEN OF COLOR. NWLC SUBMITTED COMMENTS SUPPORTING THE PROPOSED RULE, EMPHASIZING HOW AN ADEQUATE STAFFING STANDARD CAN IMPROVE BOTH JOB QUALITY FOR WORKERS AND QUALITY OF CARE FOR RESIDENTS.-- IN JANUARY 2024, DOL ISSUED A FINAL RULE CLARIFYING THE STANDARD FOR DISTINGUISHING BETWEEN EMPLOYEE AND INDEPENDENT CONTRACTOR STATUS UNDER THE FAIR LABOR STANDARDS ACT. WORKERS MISCLASSIFIED AS INDEPENDENT CONTRACTORS ARE DEPRIVED OF SIGNIFICANT PROTECTIONS SUCH AS THE MINIMUM WAGE AND OVERTIME PAY, ALONG WITH RIGHTS ENSURING WOMEN ARE TREATED EQUALLY AT WORK. NWLC SUPPORTED THIS RULE WITH PUBLIC COMMENTS WHEN IT WAS PROPOSED IN 2022 AND EDUCATED POLICYMAKERS AND THE PUBLIC ABOUT ITS IMPORTANCE FOR WORKING WOMEN.-- IN JANUARY 2024 THE GOVERNMENT ANNOUNCED NEW MEASURES TO HELP CLOSE GENDER AND RACIAL WAGE GAPS, INCLUDING THE BANNING OF SALARY HISTORY PROBES FOR FEDERAL GOVERNMENT EMPLOYERS AND THE PROPOSAL TO EXTEND THE RULE TO FEDERAL CONTRACTORS. PRIOR TO THE RULE'S ENACTMENT, NWLC SUBMITTED COMMENTS SUPPORTING A SALARY HISTORY BAN FOR FEDERAL WORKERS IN JUNE 2023.- PROTECTED WAGE INCREASES FOR TIPPED WORKERS IN THE DISTRICT OF COLUMBIA. -- CO-LED A COALITION TO PROTECT A BALLOT INITIATIVE PASSED OVERWHELMINGLY BY D.C. VOTERS FROM BEING OVERTURNED. THE BALLOT INITIATIVE WILL REQUIRE D.C. EMPLOYERS TO PAY TIPPED WORKERS THE FULL MINIMUM WAGE, WITH TIPS ON TOP. - LITIGATED IN THE COURTS TO FIGHT FOR FAIR HIRING PRACTICES, EQUAL PAY, AND PAY TRANSPARENCY.-- FILED A CHARGE WITH THE EEOC IN OCTOBER 2023 ON BEHALF OF A NONPROFIT ORGANIZATION THAT ADVOCATES FOR WOMEN TRUCKERS AND THREE INDIVIDUAL WOMEN TRUCK DRIVERS. THE CHARGE ALLEGES THAT THE WOMEN'S EMPLOYER ROUTINELY REFUSES TO HIRE WOMEN TRUCK DRIVERS OR SUBSTANTIALLY DELAYS HIRING THEM.-- CONTINUED OUR FEDERAL LAWSUIT IN SCHULMAN V. ZOETIS, INC. AGAINST AN ANIMAL HEALTH COMPANY FOR PAYING OUR CLIENT, A FEMALE VETERINARY PATHOLOGIST, A FRACTION OF WHAT IT PAID LESS-EXPERIENCED MEN DOING THE SAME JOB. THE COMPANY CREATED THIS DISPARITY IN PART BY BASING MEN'S PAY ON THEIR PRIOR SALARIES. THE CHALLENGE TO THESE POLICIES SEEKS TO ESTABLISH THAT EMPLOYERS CANNOT "SOLVE" THE PROBLEM OF HARASSMENT IN MALE-DOMINATED INDUSTRIES BY ERECTING FURTHER BARRIERS TO WOMEN'S ENTRY INTO THESE INDUSTRIES.- PROVIDED RESEARCH, TESTIMONY, AND COMMUNICATIONS SUPPORT TO STATE PARTNERS ADVANCING PAY TRANSPARENCY LEGISLATION TO HELP CLOSE GENDER AND RACIAL WAGE GAPS IN MARYLAND, MASSACHUSETTS, MINNESOTA, AND VERMONT.- CO-LED AN AMICUS BRIEF AT THE FIFTH CIRCUIT ABOUT THE NEED FOR A RULE PROTECTING TIPPED WORKERS.- WEIGHED IN AT THE SUPREME COURT IN MULDRON V. CITY OF ST. LOUIS, EXPLAINING THE VARIETY OF FORMS SEX-BASED DISCRIMINATION CAN TAKE IN THE WORKPLACE, CO-LEADING AN AMICUS BRIEF DEMONSTRATING THAT DISCRIMINATION TAKES MANY FORMS, AND THAT DISADVANTAGING WORKERS BECAUSE OF A PROTECTED CHARACTERISTIC VIOLATES TITLE VII'S BROAD PROHIBITION ON DISCRIMINATION, REGARDLESS OF WHETHER THAT DEGRADATION AFFECTS THE WORKER'S TAKE-HOME PAY.	

(Code:) (Expenses \$ 6,686,850 including grants of \$ 147,748) (Revenue \$ 65,400)
ADDRESSING EDUCATIONAL BARRIERS FACED BY WOMEN, GIRLS, AND LGBTQI+ INDIVIDUALS:- SUPPORTED TRANS STUDENTS AND LGBTQI+ STUDENTS THROUGH

LITIGATION.-- FILED A MOTION IN MAY 2024 TO INTERVENE IN GAINES V. NCAA TO PROTECT THE RIGHTS OF TRANSGENDER WOMEN TO PLAY NCAA COLLEGE SPORTS.-- FILED DEPARTMENT OF EDUCATION OFFICE OF CIVIL RIGHTS COMPLAINTS ALLEGING THAT BOOK BANS IN COBB COUNTY, GEORGIA, AND COLLIER COUNTY, FLORIDA, IN COMBINATION WITH OTHER DISCRIMINATORY ACTS, HAVE CREATED A HOSTILE ENVIRONMENT FOR LGBTQI+ STUDENTS AND STUDENTS OF COLOR IN VIOLATION OF TITLE IX AND TITLE VI. - RELEASED A REPORT TO EDUCATE ADVOCATES AND THE PUBLIC ABOUT THE CHALLENGES TO BLACK GIRLS' SAFETY IN SCHOOLS. THE BLACK STUDENTS WE TALKED TO DETAILED FREQUENTLY EXPERIENCING HUMILIATION, SURVEILLANCE, PHYSICAL HARM, AND INVASION OF THEIR PRIVACY.- LED EFFORTS TO RESTORE AND STRENGTHEN TITLE IX'S PROTECTIONS AGAINST SEX DISCRIMINATION AND HARASSMENT IN SCHOOLS. EDUCATED THE PUBLIC AND PARTNERS ABOUT THE CRITICAL IMPORTANCE OF THE RULE. INCOME SECURITY AND CHILD CARE- SUPPORTED WOMEN IMPACTED BY THE INTERSECTION OF CAREGIVING AND INCOME INSECURITY WHO SHARED THEIR EXPERIENCES WITH THE MEDIA AND LAWMAKERS THROUGH THE SPARKING CHANGE PROGRAM. THESE COMMUNITY LEADERS AND STORYTELLERS ENGAGED IN LOCAL, STATE, AND NATIONAL ADVOCACY EFFORTS, INCLUDING WORKING WITH THE MEDIA, PARTICIPATING IN COMMUNITY BUILDING EVENTS, AND SPEAKING AT PANELS AND CONFERENCES. IN ITS FIRST YEAR, THE PILOT WORKED WITH FIVE BLACK WOMEN IN SOUTH CAROLINA AND FIVE LATINA WOMEN IN NEW MEXICO. - CONTINUED BUILDING NWLC'S FIRST-EVER COMMUNITY-LED PARTICIPATORY GRANTMAKING FUND AFTER UNVEILING THE COMMUNITY IMPACT FUND (CIF) IN 2023.-- ALLOCATED FINANCIAL RESOURCES TO ORGANIZATIONS TO ADDRESS SPECIFIC COMMUNITY NEEDS IDENTIFIED THROUGH A PARTICIPATORY GRANTMAKING MODEL. NWLC SPENT MORE THAN A YEAR IN A DESIGN AND ADVISORY PHASE, CAREFULLY BUILDING OUT THE PROJECT WITH PARTNER ORGANIZATIONS AND STORYTELLERS. INITIATED THE CIF'S INAUGURAL GRANTMAKING CYCLE THROUGH TWO, TWO-YEAR GRANTS TO ORGANIZATIONS IN NEW MEXICO AND SOUTH CAROLINA. - SUPPORTED CHILD CARE ADVOCATES AND EARLY EDUCATORS IN THE STATES BY ACTING AS A RESEARCH, TECHNICAL ASSISTANCE, AND CONNECTION HUB.-- TRACKED PROGRESS ON CHILD CARE AND EARLY EDUCATION IN THE STATES AND PUBLISHED OUR FLAGSHIP ANNUAL 50-STATE CHILD CARE ASSISTANCE REPORT, "TWO STEPS FORWARD, ONE STEP BACK: CHILD CARE ASSISTANCE POLICIES 2023." -- CONVENED APPROXIMATELY 100 STATE AND NATIONAL CHILD CARE ADVOCATES IN DECEMBER 2023 FOR OUR ANNUAL STATE CHILD CARE CONVENING TO STRATEGIZE AND SHARE RESOURCES ON MAKING PROGRESS ON CHILD CARE AND EARLY EDUCATION AT THE STATE LEVEL. -- PROVIDED TECHNICAL ASSISTANCE TO ADVOCATES IN STATES SUCH AS GEORGIA AND MARYLAND, CONTRIBUTING TO THEIR SUCCESSFUL EFFORTS TO ADVOCATE FOR CHILD CARE INVESTMENTS. WE ALSO MET DIRECTLY WITH ADVOCATES IN STATES LIKE NEW HAMPSHIRE AND NEW YORK TO SUPPORT THEIR GROWING COALITIONS AND HELP THEM ENGAGE IN BROADER CHILD CARE MOVEMENT WORK. -- PROVIDED TRAINING AND STRATEGY AT THE 2024 NATIONAL EARLY CHILDHOOD EDUCATION WORKFORCE CONVENING.-- HOSTED MONTHLY COMMUNICATIONS WEBINARS SHARING STRATEGIES WITH PARTNERS AND ADVOCATES.-- HELD WEBINARS ON TIMELY DEVELOPMENTS IN THE STATES, INCLUDING ONE ON KENTUCKY'S NEW POLICY ALLOWING CHILD CARE TEACHERS TO BE CATEGORICALLY ELIGIBLE FOR CHILD CARE ASSISTANCE FOR THEIR OWN CHILDREN.- PROVIDED INVITED TESTIMONY BEFORE THE JOINT ECONOMIC COMMITTEE DURING CARE WORKERS RECOGNITION MONTH (APRIL 2024) ON THE IMPORTANCE OF ACCESS TO AFFORDABLE, HIGH-QUALITY CARE. - PUBLISHED SEVERAL REPORTS DOCUMENTING THE CHILD CARE CRISIS AND MAKING THE CASE FOR EMERGENCY FUNDING.-- ANALYZED MONTHLY JOBS DATA, FINDING AN ALARMING DECLINE IN THE CHILD CARE WORKFORCE AND INCREASE IN THE SHARE OF PEOPLE IN THE UNITED STATES WHO WERE ABSENT FROM WORK DUE TO CHILD CARE ACCESS CHALLENGES. -- RELEASED THE RESULTS OF A NEW SURVEY ON THE COSTS OF CHILD CARE.-- WORKED WITH ADVOCATES AND THE PUBLIC TO SECURE AN INCREASE IN FEDERAL FUNDING FOR CHILD CARE AND EARLY EDUCATION. - DEVELOPED AND DISSEMINATED MATERIALS ON THE ROLE OF THE TAX CODE IN CREATING MORE EQUITABLE CAREGIVING POLICIES. -- COMMISSIONED NEW POLLING TO CRAFT COMMUNICATIONS MESSAGING AROUND THE CONNECTION BETWEEN CARE AND TAXES. THE RESULTS FROM THE POLLING INFLUENCED TALKING POINTS, SOCIAL MEDIA, AND OP-EDS. -- WROTE AND SENT A FACT SHEET TO PARTNER ORGANIZATIONS AND ADVOCATES ABOUT THE TAX CODE AND CHILD CARE.-- COORDINATED A SIGN-ON LETTER WITH MORE THAN 80 SIGNATORIES ABOUT THE IMPORTANCE OF EXPANDING THE CHILD TAX CREDIT.- RELEASED A REPORT AND HELD AN EVENT EDUCATING ADVOCATES AND THE PUBLIC ON PRIVATE EQUITY'S EXPANSION INTO CHILD CARE, WHICH THREATENS TO EXPLOIT THE INDUSTRY AT THE EXPENSE OF CHILDREN, FAMILIES, AND WORKERS.-- REPORTED ON PRIVATE EQUITY FUNDS' ALREADY SIGNIFICANT PRESENCE IN THE LARGEST U.S. CHILD CARE COMPANIES AND ANALYZED THE GROWING RISKS OF FINANCIALIZATION AND CORPORATE CAPTURE IF PRIVATE EQUITY FUNDS GAIN MORE OF A Foothold IN THE INDUSTRY. NATIONAL AND LOCAL OUTLETS CITED THE REPORT'S FINDINGS IN THEIR REPORTING ON FOR-PROFIT CARE AND CHILD CARE PRIVATIZATION. -- HOSTED A PUBLIC CONVENING IN JUNE 2024 SUMMARIZING THE FINDINGS AND HELD A PRIVATE CONVENING OF GRASSROOTS ORGANIZERS AND POLICY EXPERTS TO STRATEGIZE ON NEXT STEPS.

(Code:)	(Expenses \$ 1,504,153	including grants of \$ 440,033)	(Revenue \$)
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TIMES UP LEGAL DEFENSE FUND AND LEGAL NETWORK FOR GENDER EQUALITYASSISTING INDIVIDUALS WHO EXPERIENCE SEX DISCRIMINATION AT WORK, SCHOOL, OR WHEN SEEKING HEALTH CARE:- CONNECTED 7,080 INDIVIDUALS FACING SITUATIONS INVOLVING WORKPLACE SEX HARASSMENT AND/OR RELATED RETALIATION WITH FREE LEGAL HELP BETWEEN JANUARY 2018 AND MAY 31, 2024. ABOUT 40 PERCENT OF THOSE INDIVIDUALS IDENTIFIED AS PEOPLE OF COLOR AND ABOUT 80 PERCENT IDENTIFIED AS LOW-INCOME.- PROVIDED FINANCIAL SUPPORT FOR 401 LEGAL MATTERS INVOLVING WORKPLACE SEX HARASSMENT AND/OR RELATED RETALIATION BETWEEN JANUARY 2018 AD MAY 31, 2024. IN THE SAME PERIOD, THE FUND PROVIDED FINANCIAL SUPPORT FOR MEDIA AND STORYTELLING ASSISTANCE IN 158 MATTERS INVOLVING WORKPLACE SEX HARASSMENT AND/OR RELATED RETALIATION. - SUPPORTED THE FOLLOWING LEGAL MATTERS, AMONG OTHERS, BETWEEN JULY 1, 2023, AND JUNE 30, 2024:-- PROVIDED LEGAL FUNDING TO SUPPORT THE CASE OF NONBINARY HAIRSTYLIST IN TEXAS WHO, AFTER SPEAKING OUT ONLINE ABOUT WORKPLACE SEXUAL HARASSMENT, WAS SUED BY THEIR ABUSER. THE SURVIVOR WON A JURY TRIAL, MEANING THAT THEY WILL NOT HAVE TO PAY DAMAGES TO THE ABUSER AND THEIR TESTIMONIAL ABOUT THE HARASSMENT CAN REMAIN ONLINE. -- PROVIDED LEGAL FUNDING TO SUPPORT A FEDERAL LAWSUIT BROUGHT ON BEHALF OF A CLASS OF FEMALE CORRECTIONS OFFICERS IN THE MIDWEST. THE WORKERS EXPERIENCED REGULAR EGREGIOUS SEXUAL HARASSMENT AND SEXUAL ASSAULT, EVEN AFTER THEY REPEATEDLY REPORTED THE ABUSE TO THEIR EMPLOYER. -- SUPPLIED FUNDING TO SUPPORT A LAWSUIT BROUGHT ON BEHALF OF A FEMALE FIREFIGHTER IN CALIFORNIA WHO EXPERIENCED SEX- AND RACE-BASED HARASSMENT, INCLUDING ASSAULT, BY HER SUPERVISOR AND CO-WORKERS. HER EMPLOYER TOOK NO ACTION TO CORRECT THE ABUSE EVEN AFTER SHE REPORTED IT SEVERAL TIMES.- HOSTED REGULAR WEBINARS FOR ATTORNEYS IN THE LEGAL NETWORK FOR GENDER EQUITY ON TOPICS INCLUDING RECENT LEGISLATION AND LITIGATION AFFECTING LGBTQI+ STUDENTS AND SEXUAL HARASSMENT AND ASSAULT.

(Code:)	(Expenses \$ 474,179	including grants of \$ 161,312)	(Revenue \$)
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ABORTION ACCESS LEGAL DEFENSE FUND- PROVIDED LEGAL FINANCIAL ASSISTANCE TO HELP PAY FOR CERTAIN LEGAL EXPENSES ABORTION PATIENTS OR SUPPORTERS MAY INCUR BECAUSE THEY SOUGHT ABORTION OR HELPED SOMEONE OBTAIN AN ABORTION OR INFORMATION ABOUT ABORTION CARE. - FUNDED BOTH DEFENSIVE AND AFFIRMATIVE LEGAL REPRESENTATION IN FEDERAL AND STATE COURT AS WELL AS ADMINISTRATIVE PROCEEDINGS, ENSURING ATTORNEYS BEGIN REPRESENTATION ON THE STRONGEST POSSIBLE FOOTING.

4d	Other program services (Describe in Schedule O.)	(Expenses \$ 8,665,182	including grants of \$ 749,093)	(Revenue \$ 65,400)
4e	Total program service expenses	29,647,774		

Part IV

Checklist of Required Schedules

	Yes	No
1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1 Yes	
2 Is the organization required to complete Schedule B, Schedule of Contributors? See instructions.	2 Yes	
3 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3	No
4 Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4 Yes	
5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III	5	No
6 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6	No
7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7	No
8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8	No
9 Did the organization report an amount in Part X, line 21 for escrow or custodial account liability; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9	No
10 Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi endowments? If "Yes," complete Schedule D, Part V	10 Yes	
11 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X, as applicable.		
a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a Yes	
b Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b Yes	
c Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c	No
d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d Yes	
e Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e Yes	
f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)?	11f	No
12a If "Yes," complete Schedule D, Part XI. Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	12a	No
b Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b Yes	
13 Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13	No
14a Did the organization maintain an office, employees, or agents outside of the United States?	14a	No
b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b	No
15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15	No
16 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16	No
17 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I. See instructions.	17 Yes	
18 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18 Yes	
19 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19	No
20a Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a	No
b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b	
21 Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21 Yes	

Part IV

Checklist of Required Schedules (continued)

		Yes	No	
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Yes	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Did the organization report any amount on Part X, line 5 or 22 for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons?	26		No
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties (see the Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):			
a	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If "Yes," complete Schedule L, Part IV	28a		No
b	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b		No
c	A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? If "Yes," complete Schedule L, Part IV	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	Yes	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions?	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3?	33	Yes	
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34		No
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		No
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19? Note. All Form 990 filers are required to complete Schedule O.	38	Yes	

Part V

Statements Regarding Other IRS Filings and Tax Compliance

Check if Schedule O contains a response or note to any line in this Part V

		Yes	No	
1a	Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable	1a	86	
b	Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable	1b	0	
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c	Yes	

Part V			Statements Regarding Other IRS Filings and Tax Compliance (continued)		
2a Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return		2a	187		
b If at least one is reported on line 2a, did the organization file all required federal employment tax returns?		2b	Yes		
3a Did the organization have unrelated business gross income of \$1,000 or more during the year?		3a	Yes		
b If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O		3b	Yes		
4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?		4a		No	
b If "Yes," enter the name of the foreign country: _____ See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).					
5a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? . . .		5a		No	
b Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?		5b		No	
c If "Yes," to line 5a or 5b, did the organization file Form 8886-T?		5c			
6a Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?		6a		No	
b If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?		6b			
7 Organizations that may receive deductible contributions under section 170(c).					
a Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?		7a	Yes		
b If "Yes," did the organization notify the donor of the value of the goods or services provided?		7b	Yes		
c Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?		7c		No	
d If "Yes," indicate the number of Forms 8282 filed during the year		7d			
e Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?		7e		No	
f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?		7f		No	
g If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?		7g			
h If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?		7h			
8 Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?					
9 Sponsoring organizations maintaining donor advised funds.					
a Did the sponsoring organization make any taxable distributions under section 4966?		9a			
b Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?		9b			
10 Section 501(c)(7) organizations. Enter:					
a Initiation fees and capital contributions included on Part VIII, line 12		10a			
b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities		10b			
11 Section 501(c)(12) organizations. Enter:					
a Gross income from members or shareholders		11a			
b Gross income from other sources. (Do not net amounts due or paid to other sources against amounts due or received from them.)		11b			
12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?					
b If "Yes," enter the amount of tax-exempt interest received or accrued during the year.		12b			
13 Section 501(c)(29) qualified nonprofit health insurance issuers.					
a Is the organization licensed to issue qualified health plans in more than one state?		13a			
Note. See the instructions for additional information the organization must report on Schedule O.					
b Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans		13b			
c Enter the amount of reserves on hand		13c			
14a Did the organization receive any payments for indoor tanning services during the tax year?		14a		No	
b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O . . .		14b			
15 Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year?		15		No	
16 Is the organization subject to the section 4968 excise tax on net investment income?		16		No	
17 Section 501(c)(21) organizations. Did the trust, or any disqualified or other person engage in any activities that would result in the imposition of an excise tax under section 4951, 4952, or 4953?		17			
If "Yes," complete Form 6069.					

Part VI

Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.
Check if Schedule O contains a response or note to any line in this Part VI

☒

Section A. Governing Body and Management

			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year.	20		
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O.			
b	Enter the number of voting members included in line 1a, above, who are independent	19		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		No
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?	3		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		No
6	Did the organization have members or stockholders?	6		No
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a		No
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b		No
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:			
a	The governing body?	8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a		No
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Yes	
b	Describe on Schedule O the process, if any, used by the organization to review this Form 990.			
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes	
c	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe on Schedule O how this was done	12c	Yes	
13	Did the organization have a written whistleblower policy?	13	Yes	
14	Did the organization have a written document retention and destruction policy?	14	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
a	The organization's CEO, Executive Director, or top management official	15a	Yes	
b	Other officers or key employees of the organization	15b	Yes	
	If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions.			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		No
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b		

Section C. Disclosure

17	List the states with which a copy of this Form 990 is required to be filed	AL, AK, AR, CA, CO, CT, FL, GA, HI, IL, KS, KY, ME, MD, MA, MI, MN, MS, NV, NH, NJ, NM, NY, NC, ND, OH, OK, OR, PA, RI, SC, TN, UT, VA, WA, WV, WI
18	Section 6104 requires an organization to make its Form 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply. ☐ Own website ☐ Another's website ☒ Upon request ☐ Other (explain in Schedule O)	
19	Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.	
20	State the name, address, and telephone number of the person who possesses the organization's books and records:	TANYA CLARKE VP FOR FINANCE 1350 I STREET NW 700 WASHINGTON, DC 20005 (202) 588-5180

Part VII

Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization’s tax year.

- List all of the organization’s **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
- List all of the organization’s **current** key employees, if any. See the instructions for definition of "key employee."
- List the organization’s five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (box 5 of Form W-2, box 6 of Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization’s **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization’s **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See the instructions for the order in which to list the persons above.

☐ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC/1099-NEC)	(E) Reportable compensation from related organizations (W-2/1099-MISC/1099-NEC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee;	Officer	Key employee	Highest compensated employee	Former			
(1) FATIMA GOSS GRAVES PRESIDENT AND CEO	37.50	X		X				490,808	0	65,172
(2) TONYA ROBINSON CHAIR	2.00	X		X				0	0	0
(3) ELIZABETH H SHULER SECRETARY-TREASURER	1.00	X		X				0	0	0
(4) PRIYA AIYAR DIRECTOR	1.00	X						0	0	0
(5) DARALYN DURIE DIRECTOR	1.00	X						0	0	0
(6) STACEY FRIEDMAN DIRECTOR	1.00	X						0	0	0
(7) MEENA HARRIS DIRECTOR	1.00	X						0	0	0
(8) ANITA F HILL DIRECTOR	1.00	X						0	0	0
(9) MARGARET HUANG DIRECTOR	1.00	X						0	0	0
(10) GARRY JENKINS DIRECTOR	1.00	X						0	0	0
(11) DEBORAH SLANER LARKIN DIRECTOR	1.00	X						0	0	0
(12) DAVID LOPEZ DIRECTOR	1.00	X						0	0	0
(13) MELISSA MURRAY DIRECTOR	1.00	X						0	0	0
(14) KIMBERLY PARKER DIRECTOR	1.00	X						0	0	0
(15) MONICA RAMIREZ DIRECTOR	1.00	X						0	0	0
(16) MAYA RUPERT DIRECTOR	1.00	X						0	0	0
(17) JANE SHERBURNE DIRECTOR	1.00	X						0	0	0

Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC/1099-NEC)	(E) Reportable compensation from related organizations (W-2/1099-MISC/1099-NEC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee;	Officer	Key employee	Highest compensated employee	Former			
(18) CLARA J SHIN DIRECTOR	1.00	X						0	0	0
(19) KRISTIN SVERCHEK DIRECTOR	1.00	X						0	0	0
(20) KELLY MAHON TULLIER DIRECTOR	1.00	X						0	0	0
(21) NANCY L WITHBROE COO UNTIL 08/2023 & CHIEF OF STAFF	37.50			X				294,466	0	51,052
(22) KATHARINE ALEXANDRA BRAHA COO AS OF 08/2023	37.50			X				115,233	0	62
(23) UMA M IYER VP, MARKETING & COMMUNICATIONS	37.50				X			269,757	0	20,756
(24) CRYSTAL COACHE VP, DEI & BELONGING	37.50				X			237,511	0	50,656
(25) NEENA K CHAUDHRY VP, GENERAL COUNSEL	37.50				X			234,897	0	48,256
(26) GRETCHEN BORCHELT VP, REPRODUCTIVE RIGHTS & HEALTH	37.50				X			221,847	0	59,946
(27) JODI A MICHAEL VP, DEVELOPMENT UNTIL 12/2023	37.50				X			240,463	0	35,983
(28) EMILY MARTIN VP, EDUCATION & WORKPLACE JUSTICE	37.50				X			232,970	0	36,540
(29) ANGEL PADILLA VP, STRATEGY AND POLICY	37.50				X			220,144	0	41,904
(30) MELISSA S BOTEACH VP, INCOME SECURITY & CHILD CARE	37.50				X			229,072	0	19,329
(31) TANYA CLARKE VP, FINANCE	37.50				X			220,446	0	18,708
(32) JASMINE TUCKER VP, RESEARCH	37.50				X			188,299	0	34,037
(33) HILARY C WOODWARD DIRECTOR OF STRATEGIC COMMUNICATIONS	37.50					X		162,130	0	44,024
(34) CHRISTOPHER R HATTY DIRECTOR OF IT & OPERATIONS	37.50					X		183,722	0	12,963
(35) KAREN L SCHULMAN DIRECTOR OF STATE CHILD CARE POLICY	37.50					X		164,678	0	26,357
(36) GISELLE POLE DIRECTOR OF PHILANTHROPIC ENGAGEMENT	37.50					X		165,098	0	22,357
(37) JENNIFER L MONDINO DIR. OF TIMES UP LEGAL DEFENSE FUND	37.50					X		173,243	0	12,250
1b Sub-Total										
c Total from continuation sheets to Part VII, Section A . . .										
d Total (add lines 1b and 1c)							4,044,784	0	600,352	

2Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization 74

3

Did the organization list any **former** officer, director or trustee, key employee, or highest compensated employee on line 1a? *If "Yes," complete Schedule J for such individual*

4

For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? *If "Yes," complete Schedule J for such individual*

5

Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization?*If "Yes," complete Schedule J for such person*

Yes

No

3

No

4

Yes

5

No

Section B. Independent Contractors

1Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization’s tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
ELAN CORPORATE PAYMENT SYSTEMS PO BOX 790428 ST LOUIS, MO 631790428	PAYMENT SERVICES	1,264,569
M&R STRATEGIC SERVICES 1101 17TH SREET NW SUITE 301 WASHINGTON, DC 20036	DIGITAL ADS/EMAIL CREATIVE/PROG. MGMT	1,214,556
PORTER NOVELLI INC PO BOX 771633 ST LOUIS, MO 63177	PR/MEDIA ENG./MESSAGING	534,578
ADDISON PROF FINANCIAL SEARCH 7076 SOLUTIONS CENTER CHICAGO, IL 606777000	TEMPORARY STAFFING	423,889
MARRIOTT HOTEL SERVICES INC 901 MASSACHUSETTS AVE NW WASHINGTON, DC 20001	CATERING AND EVENT SERVICES	319,467
2Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization 30		

Form 990 (2023)

Part VIII

Statement of Revenue

Check if Schedule O contains a response or note to any line in this Part VIII

	(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512 - 514
Contributions, Gifts, Grants, and Other	1a Federated campaigns b Membership dues c Fundraising events d Related organizations e Government grants (contributions) f All other contributions, gifts, grants, and similar amounts not included above g Noncash contributions included in lines 1a - 1f:\$ h Total. Add lines 1a-1f	1a		
Amt Similar Amounts		1b		
		1c	1,794,331	
		1d		
		1e		
		1f	39,392,268	
		1g	2,956,774	

Program Service Revenue	2a CONTRACT INCOME	Business Code				
		900099	92,750	92,750		
	b HONORARIA	900099	68,625	68,625		
	c COO ROUNDTABLE RETREAT	900099	5,238	5,238		
	d					
	e					
	f All other program service revenue.					
	g Total. Add lines 2a-2f.		166,613			

Other Revenue	3 Investment income (including dividends, interest, and other similar amounts)		594,425		11,008	583,417
	4 Income from investment of tax-exempt bond proceeds					
	5 Royalties					
	6a Gross rents	(i) Real	(ii) Personal			
		6a				
		b Less: rental expenses	6b			
	c Rental income or (loss)	6c				
	d Net rental income or (loss)					
	7a Gross amount from sales of assets other than inventory	(i) Securities	(ii) Other			
		7a	76,260,377			
		b Less: cost or other basis and sales expenses	7b	76,179,146		
	c Gain or (loss)	7c	81,231			
	d Net gain or (loss)		81,231			81,231
	8a Gross income from fundraising events (not including \$ 1,794,331 of contributions reported on line 1c). See Part IV, line 18	8a	123,650			
		8b	850,831			
	b Less: direct expenses					
	c Net income or (loss) from fundraising events		-727,181			-727,181
	9a Gross income from gaming activities. See Part IV, line 19	9a				
		9b				
	b Less: direct expenses					
	c Net income or (loss) from gaming activities					
	10a Gross sales of inventory, less returns and allowances	10a				
		10b				
	b Less: cost of goods sold					
	c Net income or (loss) from sales of inventory					

Other Revenue Misc Amt	11a TENANT IMPROVEMENT REIMBURSEMENT	Business Code				
		900099	57,327			57,327
	b					
	c					
	d All other revenue					
	e Total. Add lines 11a-11d		57,327			
	12 Total revenue. See instructions		41,359,014	166,613	11,008	-5,206

Part IX

Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX ☒

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1 Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21	793,782	793,782		
2 Grants and other assistance to domestic individuals. See Part IV, line 22	606,345	606,345		
3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16.				
4 Benefits paid to or for members				
5 Compensation of current officers, directors, trustees, and key employees	3,890,011	3,150,572	443,415	296,024
6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7 Other salaries and wages	16,785,920	12,696,803	2,416,920	1,672,197
8 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	1,410,398	1,053,601	208,640	148,157
9 Other employee benefits	2,344,783	1,764,357	344,512	235,914
10 Payroll taxes	1,500,766	1,146,583	209,685	144,498
11 Fees for services (non-employees):				
a Management				
b Legal	12,448	12,440	4	4
c Accounting	29,311	21,184	5,521	2,606
d Lobbying				
e Professional fundraising services. See Part IV, line 17	131,995			131,995
f Investment management fees	54,906		54,906	
g Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	3,974,821	3,314,695	295,383	364,743
12 Advertising and promotion	1,376,036	1,127,946	86,062	162,028
13 Office expenses	320,906	185,791	38,959	96,156
14 Information technology	780,961	579,731	76,261	124,969
15 Royalties				
16 Occupancy	1,552,476	1,136,267	265,254	150,955
17 Travel	498,863	437,549	17,170	44,144
18 Payments of travel or entertainment expenses for any federal, state, or local public officials				
19 Conferences, conventions, and meetings	457,538	331,983	9,278	116,277
20 Interest				
21 Payments to affiliates				
22 Depreciation, depletion, and amortization	600,840	442,268	102,922	55,650
23 Insurance	109,426	83,439	16,556	9,431
24 Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
a SUBSCR. & PUBLICATIONS	363,433	338,115	11,161	14,157
b EMPLOYMENT PROCUREMENT	256,474	226,305	14,926	15,243
c DUES AND REGISTRATIONS	145,522	100,617	16,302	28,603
d PAYMENT PROVIDER FEES	48,900	43,923	4,201	776
e All other expenses	60,939	53,478	6,483	978
25 Total functional expenses. Add lines 1 through 24e	38,107,800	29,647,774	4,644,521	3,815,505
26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ☒ if following SOP 98-2 (ASC 958-720).	653,293	529,333	0	123,960

Part X

Balance Sheet

Check if Schedule O contains a response or note to any line in this Part IX

☐

				(A)		(B)	
				Beginning of year		End of year	
Assets	1	Cash—non-interest-bearing		509,957	1	8,783,731	
	2	Savings and temporary cash investments		12,674,403	2	25,736,610	
	3	Pledges and grants receivable, net		15,538,323	3	22,248,470	
	4	Accounts receivable, net		24,487	4	1,912	
	5	Loans and other receivables from any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons			5		
	6	Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), and persons described in section 4958(c)(3)(B)			6		
	7	Notes and loans receivable, net			7		
	8	Inventories for sale or use		48,722	8	50,490	
	9	Prepaid expenses and deferred charges		1,034,543	9	1,447,469	
	10a	Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D	10a	6,645,204			
	b	Less: accumulated depreciation	10b	797,725	6,341,835	10c	5,847,479
	11	Investments—publicly traded securities			11		
	12	Investments—other securities. See Part IV, line 11		61,872,071	12	41,818,331	
	13	Investments—program-related. See Part IV, line 11			13		
	14	Intangible assets		88,937	14	84,638	
	15	Other assets. See Part IV, line 11		13,924,490	15	12,366,635	
16	Total assets. Add lines 1 through 15 (must equal line 33)		112,057,768	16	118,385,765		
Liabilities	17	Accounts payable and accrued expenses		5,306,549	17	3,555,758	
	18	Grants payable			18		
	19	Deferred revenue		7,000	19	15,225	
	20	Tax-exempt bond liabilities			20		
	21	Escrow or custodial account liability. Complete Part IV of Schedule D			21		
	22	Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons			22		
	23	Secured mortgages and notes payable to unrelated third parties			23		
	24	Unsecured notes and loans payable to unrelated third parties			24		
	25	Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17 - 24). Complete Part X of Schedule D		20,131,081	25	18,218,529	
	26	Total liabilities. Add lines 17 through 25		25,444,630	26	21,789,512	
Net Assets or Fund Balances	Organizations that follow FASB ASC 958, check here ☒ and complete lines 27, 28, 32, and 33.						
	27	Net assets without donor restrictions		31,984,254	27	20,384,108	
	28	Net assets with donor restrictions		54,628,884	28	76,212,145	
	Organizations that do not follow FASB ASC 958, check here ☐ and complete lines 29 through 33.						
	29	Capital stock or trust principal, or current funds			29		
	30	Paid-in or capital surplus, or land, building or equipment fund			30		
	31	Retained earnings, endowment, accumulated income, or other funds			31		
	32	Total net assets or fund balances		86,613,138	32	96,596,253	
	33	Total liabilities and net assets/fund balances		112,057,768	33	118,385,765	

Part XI

Reconciliation of Net Assets

Check if Schedule O contains a response or note to any line in this Part XI

1	Total revenue (must equal Part VIII, column (A), line 12)	1	41,359,014
2	Total expenses (must equal Part IX, column (A), line 25)	2	38,107,800
3	Revenue less expenses. Subtract line 2 from line 1	3	3,251,214
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	86,613,138
5	Net unrealized gains (losses) on investments	5	6,731,901
6	Donated services and use of facilities	6	
7	Investment expenses	7	
8	Prior period adjustments	8	
9	Other changes in net assets or fund balances (explain in Schedule O)	9	0
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, column (A))	10	96,596,253

Part XII

Financial Statements and Reporting

Check if Schedule O contains a response or note to any line in this Part XII

	Yes	No
1 Accounting method used to prepare the Form 990: ☐ Cash ☒ Accrual ☐ Other _____ If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule O.		
2a Were the organization's financial statements compiled or reviewed by an independent accountant? If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both: ☐ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis		No
b Were the organization's financial statements audited by an independent accountant? If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both: ☐ Separate basis ☒ Consolidated basis ☐ Both consolidated and separate basis	Yes	
c If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.	Yes	
3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Uniform Guidance, 2 C.F.R. Part 200, Subpart F?		No
b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits.		

Additional Data

Return to Form

Software ID:

Software Version:

Form 990, Special Condition Description:

Special Condition Description

SCHEDULE A

(Form 990)

Department of the Treasury

Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2023

Open to Public Inspection

Name of the organization

NATIONAL WOMEN'S LAW CENTER

Employer identification number

52-1213010

Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.)

- 1

☐

A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i).**
- 2

☐

A school described in **section 170(b)(1)(A)(ii).** (Attach Schedule E (Form 990).)
- 3

☐

A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii).**
- 4

☐

A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii).** Enter the hospital's name, city, and state:
- 5

☐

An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv).** (Complete Part II.)
- 6

☐

A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v).**
- 7

☒

An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi).** (Complete Part II.)
- 8

☐

A community trust described in **section 170(b)(1)(A)(vi).** (Complete Part II.)
- 9

☐

An agricultural research organization described in **170(b)(1)(A)(ix)** operated in conjunction with a land-grant college or university or a non-land grant college of agriculture. See instructions. Enter the name, city, and state of the college or university:
- 10

☐

An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See **section 509(a)(2).** (Complete Part III.)
- 11

☐

An organization organized and operated exclusively to test for public safety. See **section 509(a)(4).**
- 12

☐

An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in **section 509(a)(1)** or **section 509(a)(2).** See **section 509(a)(3).** Check the box on lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g.
- a

☐

Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. **You must complete Part IV, Sections A and B.**
- b

☐

Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). **You must complete Part IV, Sections A and C.**
- c

☐

Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). **You must complete Part IV, Sections A, D, and E.**
- d

☐

Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). **You must complete Part IV, Sections A and D, and Part V.**
- e

☐

Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization.
- f

Enter the number of supported organizations
- g

Provide the following information about the supported organization(s).

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1- 10 above (see instructions))	(iv) Is the organization listed in your governing document?		(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)
			Yes	No		
Total						

Part II **Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)**
(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization failed to qualify under the tests listed below, please complete Part III.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ►	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) 2022	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grant.") . . .	18,949,986	46,813,098	22,631,390	28,745,135	41,186,599	158,326,208
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3 The value of services or facilities furnished by a governmental unit to the organization without charge..						
4 Total. Add lines 1 through 3	18,949,986	46,813,098	22,631,390	28,745,135	41,186,599	158,326,208
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) . . .						32,376,820
6 Public support. Subtract line 5 from line 4.						125,949,388

Section B. Total Support

Calendar year (or fiscal year beginning in) ►	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) 2022	(f) Total
7 Amounts from line 4. . .	18,949,986	46,813,098	22,631,390	28,745,135	41,186,599	158,326,208
8 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	372,637	67,005	38,985	380,244	570,266	1,429,137
9 Net income from unrelated business activities, whether or not the business is regularly carried on. . .			1,777	2,775		4,552
10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.). . .	7	10	-432	2,433	57,327	59,345
11 Total support. Add lines 7 through 10						159,819,242

12 Gross receipts from related activities, etc. (see instructions) **12** 1,074,509

13 First 5 years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here** ☐

Section C. Computation of Public Support Percentage

14 Public support percentage for 2023 (line 6, column (f) divided by line 11, column (f))	14	78.810 %
15 Public support percentage for 2022 Schedule A, Part II, line 14	15	67.420 %

16a 33 1/3% support test—2023. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and **stop here.** The organization qualifies as a publicly supported organization ☒

b 33 1/3% support test—2022. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and **stop here.** The organization qualifies as a publicly supported organization ☐

17a 10%-facts-and-circumstances test—2023. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and **stop here.** Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization ☐

b 10%-facts-and-circumstances test—2022. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and **stop here.** Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization ☐

18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions ☐

Part IIISupport Schedule for Organizations Described in Section 509(a)(2)
(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support						
Calendar year (or fiscal year beginning in) ▶	(a) 2019	(b) 2020	(c) 2021	(d) 2022	(e) 2023	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") .						
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that are not an unrelated trade or business under section 513						
4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5 The value of services or facilities furnished by a governmental unit to the organization without charge						
6 Total. Add lines 1 through 5						
7a Amounts included on lines 1, 2, and 3 received from disqualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year.						
c Add lines 7a and 7b. .						
8 Public support. (Subtract line 7c from line 6.)						

Section B. Total Support						
Calendar year (or fiscal year beginning in) ▶	(a) 2019	(b) 2020	(c) 2021	(d) 2022	(e) 2023	(f) Total
9 Amounts from line 6. . .						
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources . .						
b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975.						
c Add lines 10a and 10b.						
11 Net income from unrelated business activities not included on line 10b, whether or not the business is regularly carried on.						
12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) . .						
13 Total support. (Add lines 9, 10c, 11, and 12.) .						
14 First 5 years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here ☐						

Section C. Computation of Public Support Percentage		
15 Public support percentage for 2023 (line 8, column (f) divided by line 13, column (f))	15	
16 Public support percentage from 2022 Schedule A, Part III, line 15	16	

Section D. Computation of Investment Income Percentage		
17 Investment income percentage for 2023 (line 10c, column (f) divided by line 13, column (f))	17	
18 Investment income percentage from 2022 Schedule A, Part III, line 17	18	
19a 33 1/3% support tests—2023. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and stop here . The organization qualifies as a publicly supported organization ☐		
b 33 1/3% support tests—2022. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and stop here . The organization qualifies as a publicly supported organization ☐		
20 Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions ☐		

Part IV Supporting Organizations

(Complete only if you checked a box on line 12 of Part I. If you checked box 12a, of Part I, complete Sections A and B. If you checked box 12b, of Part I, complete Sections A and C. If you checked box 12c, of Part I, complete Sections A, D, and E. If you checked box 12d, of Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

		Yes	No
1	Are all of the organization's supported organizations listed by name in the organization's governing documents? <i>If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.</i>		
2	Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? <i>If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).</i>		
3a	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? <i>If "Yes," answer lines 3b and 3c below.</i>		
b	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? <i>If "Yes," describe in Part VI when and how the organization made the determination.</i>		
c	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? <i>If "Yes," explain in Part VI what controls the organization put in place to ensure such use.</i>		
4a	Was any supported organization not organized in the United States ("foreign supported organization")? <i>If "Yes" and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.</i>		
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? <i>If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.</i>		
c	Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? <i>If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.</i>		
5a	Did the organization add, substitute, or remove any supported organizations during the tax year? <i>If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).</i>		
b	Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?		
c	Substitutions only. Was the substitution the result of an event beyond the organization's control?		
6	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? <i>If "Yes," provide detail in Part VI.</i>		
7	Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? <i>If "Yes," complete Part I of Schedule L (Form 990) .</i>		
8	Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? <i>If "Yes," complete Part I of Schedule L (Form 990).</i>		
9a	Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? <i>If "Yes," provide detail in Part VI.</i>		
b	Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? <i>If "Yes," provide detail in Part VI.</i>		
c	Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? <i>If "Yes," provide detail in Part VI.</i>		
10a	Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? <i>If "Yes," answer line 10b below.</i>		
b	Did the organization have any excess business holdings in the tax year? <i>(Use Schedule C, Form 4720, to determine whether the organization had excess business holdings).</i>		

Part IV Supporting Organizations (continued)

		Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?		
a	A person who directly or indirectly controls, either alone or together with persons described on lines 11b and 11c below, the governing body of a supported organization?		
b	A family member of a person described on 11a above?		
c	A 35% controlled entity of a person described on line 11a or 11b above? <i>If "Yes" to 11a, 11b, or 11c, provide detail in Part VI.</i>		

Section B. Type I Supporting Organizations

		Yes	No
1	Did the officers, directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? <i>If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.</i>		
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? <i>If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting organization.</i>		

Section C. Type II Supporting Organizations

		Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? <i>If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).</i>		

Section D. All Type III Supporting Organizations

		Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? <i>If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).</i>		
3	By reason of the relationship described in line 2 above, did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? <i>If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.</i>		

Section E. Type III Functionally-Integrated Supporting Organizations

1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions) :			
a	☐ The organization satisfied the Activities Test. Complete line 2 below.			
b	☐ The organization is the parent of each of its supported organizations. Complete line 3 below.			
c	☐ The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see instructions)			
2	Activities Test. Answer lines 2a and 2b below.			
a	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? <i>If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.</i>			
b	Did the activities described on line 2a, above constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? <i>If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.</i>			
3	Parent of Supported Organizations. Answer lines 3a and 3b below.			
a	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? <i>If "Yes" or "No", provide details in Part VI.</i>			
b	Did the organization exercise a substantial degree of direction over the policies, programs and activities of each of its supported organizations? <i>If "Yes," describe in Part VI. the role played by the organization in this regard.</i>			

Part V **Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations**

1 ☐ Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (*explain in **Part VI***). **See instructions.** All other Type III non-functionally integrated supporting organizations must complete Sections A through E.

Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1 Net short-term capital gain	1		
2 Recoveries of prior-year distributions	2		
3 Other gross income (see instructions)	3		
4 Add lines 1 through 3	4		
5 Depreciation and depletion	5		
6 Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
7 Other expenses (see instructions)	7		
8 Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8		

Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1 Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):	1		
a Average monthly value of securities	1a		
b Average monthly cash balances	1b		
c Fair market value of other non-exempt-use assets	1c		
d Total (add lines 1a, 1b, and 1c)	1d		
e Discount claimed for blockage or other factors (<i>explain in detail in Part VI</i>):			
2 Acquisition indebtedness applicable to non-exempt use assets	2		
3 Subtract line 2 from line 1d	3		
4 Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, see instructions).	4		
5 Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6 Multiply line 5 by 0.035	6		
7 Recoveries of prior-year distributions	7		
8 Minimum Asset Amount (add line 7 to line 6)	8		

Section C - Distributable Amount			Current Year
1 Adjusted net income for prior year (from Section A, line 8, Column A)	1		
2 Enter 85% of line 1	2		
3 Minimum asset amount for prior year (from Section B, line 8, Column A)	3		
4 Enter greater of line 2 or line 3	4		
5 Income tax imposed in prior year	5		
6 Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)	6		

7 ☐ Check here if the current year is the organization's first as a non-functionally-integrated Type III supporting organization (see instructions)

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)		
Section D - Distributions		Current Year
1	Amounts paid to supported organizations to accomplish exempt purposes	1
2	Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity	2
3	Administrative expenses paid to accomplish exempt purposes of supported organizations	3
4	Amounts paid to acquire exempt-use assets	4
5	Qualified set-aside amounts (prior IRS approval required - provide details in Part VI)	5
6	Other distributions (describe in Part VI). See instructions	6
7	Total annual distributions. Add lines 1 through 6.	7
8	Distributions to attentive supported organizations to which the organization is responsive (provide details in Part VI). See instructions	8
9	Distributable amount for 2023 from Section C, line 6	9
10	Line 8 amount divided by Line 9 amount	10

Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2023	(iii) Distributable Amount for 2023
1	Distributable amount for 2023 from Section C, line 6		
2	Underdistributions, if any, for years prior to 2023 (reasonable cause required-- explain in Part VI). See instructions.		
3	Excess distributions carryover, if any, to 2023:		
a	From 2018.		
b	From 2019.		
c	From 2020.		
d	From 2021.		
e	From 2022.		
f	Total of lines 3a through e		
g	Applied to underdistributions of prior years		
h	Applied to 2023 distributable amount		
i	Carryover from 2018 not applied (see instructions)		
j	Remainder. Subtract lines 3g, 3h, and 3i from line 3f.		
4	Distributions for 2023 from Section D, line 7: \$		
a	Applied to underdistributions of prior years		
b	Applied to 2023 distributable amount		
c	Remainder. Subtract lines 4a and 4b from line 4.		
5	Remaining underdistributions for years prior to 2023, if any. Subtract lines 3g and 4a from line 2. If the amount is greater than zero, explain in Part VI . See instructions.		
6	Remaining underdistributions for 2023. Subtract lines 3h and 4b from line 1. If the amount is greater than zero, explain in Part VI. See instructions.		
7	Excess distributions carryover to 2024. Add lines 3j and 4c.		
8	Breakdown of line 7:		
a	Excess from 2019.		
b	Excess from 2020.		
c	Excess from 2021.		
d	Excess from 2022.		
e	Excess from 2023.		

Part VI **Supplemental Information.** Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions).

Facts And Circumstances Test

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Schedule B (Form 990) Department of the Treasury Internal Revenue Service	Schedule of Contributors ▶ Attach to Form 990, 990-EZ, or 990-PF. ▶ Go to www.irs.gov/Form990 for the latest information.	OMB No. 1545-0047
		2023
Name of the organization NATIONAL WOMEN'S LAW CENTER		Employer identification number 52-1213010

Organization type (check one):

Filers of:	Section:
Form 990 or 990-EZ	☐ 501(c)() (enter number) organization ☐ 4947(a)(1) nonexempt charitable trust not treated as a private foundation ☐ 527 political organization
Form 990-PF	☐ 501(c)(3) exempt private foundation ☐ 4947(a)(1) nonexempt charitable trust treated as a private foundation ☐ 501(c)(3) taxable private foundation

Check if your organization is covered by the **General Rule** or a **Special Rule**.
Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

General Rule

☐ For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or other property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.

Special Rules

- ☐ For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33¹/₃% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of **(1)** \$5,000 or **(2)** 2% of the amount on (i) Form 990, Part VIII, line 1h, or (ii) Form 990-EZ, line 1. Complete Parts I and II.
- ☐ For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 *exclusively* for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I, II, and III.
- ☐ For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions *exclusively* for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc., purpose. Don't complete any of the parts unless the **General Rule** applies to this organization because it received *nonexclusively* religious, charitable, etc., contributions totaling \$5,000 or more during the year ▶ \$ _____

Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990, 990-EZ, or 990-PF), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

Employer identification number
52-1213010

Contributors

Schedule B (Form 990) (2023)

Name of organization NATIONAL WOMEN'S LAW CENTER	Employer identification number 52-1213010
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Part II

Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed.

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
-		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
-		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
-		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
-		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
-		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
-		\$	

Name of organization NATIONAL WOMEN'S LAW CENTER	Employer identification number 52-1213010
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Part III Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of *exclusively* religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this information once. See instructions.) ► \$ _____

Use duplicate copies of Part III if additional space is needed.

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
	(e) Transfer of gift		
	Transferee's name, address, and ZIP 4	Relationship of transferor to transferee	
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
	(e) Transfer of gift		
	Transferee's name, address, and ZIP 4	Relationship of transferor to transferee	
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
	(e) Transfer of gift		
	Transferee's name, address, and ZIP 4	Relationship of transferor to transferee	
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
	(e) Transfer of gift		
	Transferee's name, address, and ZIP 4	Relationship of transferor to transferee	

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If the organization answered "Yes" on Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes" on Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes" on Form 990, Part IV, Line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then

- Section 501(c)(4), (5), or (6) organizations: Complete Part III.

Name of the organization NATIONAL WOMEN'S LAW CENTER	Employer identification number 52-1213010
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Part I-A Complete if the organization is exempt under section 501(c) or is a section 527 organization.

1	Provide a description of the organization's direct and indirect political campaign activities in Part IV. See instructions for definition of "political campaign activities."	
2	Political campaign activity expenditures. See instructions	\$
3	Volunteer hours for political campaign activities. See instructions	

Part I-B Complete if the organization is exempt under section 501(c)(3).

1	Enter the amount of any excise tax incurred by the organization under section 4955	\$
2	Enter the amount of any excise tax incurred by organization managers under section 4955	\$
3	If the organization incurred a section 4955 tax, did it file Form 4720 for this year?	☐ Yes ☐ No
4a	Was a correction made?	☐ Yes ☐ No
b	If "Yes," describe in Part IV.	

Part I-C Complete if the organization is exempt under section 501(c), except section 501(c)(3).

1	Enter the amount directly expended by the filing organization for section 527 exempt function activities	\$
2	Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities	\$
3	Total exempt function expenditures. Add lines 1 and 2. Enter here and on Form 1120-POL, line 17b	\$
4	Did the filing organization file Form 1120-POL for this year?	☐ Yes ☐ No
5	Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments. For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC). If additional space is needed, provide information in Part IV.	

(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's funds. If none, enter -0-.	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization. If none, enter -0-.
1				
2				
3				
4				
5				
6				

Part II-A

Complete if the organization is exempt under section 501(c)(3) and filed Form 5768 (election under section 501(h)).

- A Check ☐ if the filing organization belongs to an affiliated group (and list in Part IV each affiliated group member's name, address, EIN, expenses, and share of excess lobbying expenditures).
- B Check ☐ if the filing organization checked box A and "limited control" provisions apply.

Limits on Lobbying Expenditures (The term "expenditures" means amounts paid or incurred.)		(a) Filing organization's totals	(b) Affiliated group totals												
1a	Total lobbying expenditures to influence public opinion (grass roots lobbying)	93,471													
b	Total lobbying expenditures to influence a legislative body (direct lobbying)	230,607													
c	Total lobbying expenditures (add lines 1a and 1b)	324,078													
d	Other exempt purpose expenditures	37,596,821													
e	Total exempt purpose expenditures (add lines 1c and 1d)	37,920,899													
f	Lobbying nontaxable amount. Enter the amount from the following table in both columns.	1,000,000													
<table><tr><th>If the amount on line 1e, column (a) or (b) is:</th><th>The lobbying nontaxable amount is:</th></tr><tr><td>Not over \$500,000</td><td>20% of the amount on line 1e.</td></tr><tr><td>Over \$500,000 but not over \$1,000,000</td><td>\$100,000 plus 15% of the excess over \$500,000.</td></tr><tr><td>Over \$1,000,000 but not over \$1,500,000</td><td>\$175,000 plus 10% of the excess over \$1,000,000.</td></tr><tr><td>Over \$1,500,000 but not over \$17,000,000</td><td>\$225,000 plus 5% of the excess over \$1,500,000.</td></tr><tr><td>Over \$17,000,000</td><td>\$1,000,000.</td></tr></table>		If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:	Not over \$500,000	20% of the amount on line 1e.	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000.	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000.	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000.	Over \$17,000,000	\$1,000,000.		
If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:														
Not over \$500,000	20% of the amount on line 1e.														
Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000.														
Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000.														
Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000.														
Over \$17,000,000	\$1,000,000.														
g	Grassroots nontaxable amount (enter 25% of line 1f)	250,000													
h	Subtract line 1g from line 1a. If zero or less, enter -0-.	0													
i	Subtract line 1f from line 1c. If zero or less, enter -0-.	0													
j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?		☐ Yes ☐ No													

4-Year Averaging Period Under Section 501(h)
(Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the separate instructions for lines 2a through 2f.)

Lobbying Expenditures During 4-Year Averaging Period					
Calendar year (or fiscal year beginning in)	(a) 2019	(b) 2020	(c) 2021	(d) 2022	(e) Total
2a Lobbying nontaxable amount	1,000,000	1,000,000	1,000,000	1,000,000	4,000,000
b Lobbying ceiling amount (150% of line 2a, column(e))					6,000,000
c Total lobbying expenditures	672,138	784,943	624,732	324,078	2,405,891
d Grassroots nontaxable amount	250,000	250,000	250,000	250,000	1,000,000
e Grassroots ceiling amount (150% of line 2d, column (e))					1,500,000
f Grassroots lobbying expenditures	224,328	227,336	130,677	93,471	675,812

Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

For each "Yes" response on lines 1a through 1i below, provide in Part IV a detailed description of the lobbying activity.

		(a)		(b)
		Yes	No	Amount
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of:			
a	Volunteers?			
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?			
c	Media advertisements?			
d	Mailings to members, legislators, or the public?			
e	Publications, or published or broadcast statements?			
f	Grants to other organizations for lobbying purposes?			
g	Direct contact with legislators, their staffs, government officials, or a legislative body?			
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?			
i	Other activities?			
j	Total. Add lines 1c through 1i			
2a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?			
b	If "Yes," enter the amount of any tax incurred under section 4912			
c	If "Yes," enter the amount of any tax incurred by organization managers under section 4912			
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?			

Part III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6).

		Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?	1	
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?	2	
3	Did the organization agree to carry over lobbying and political expenditures from the prior year?	3	

Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part III-A, line 3, is answered "Yes."

1	Dues, assessments and similar amounts from members	1	
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).		
a	Current year	2a	
b	Carryover from last year	2b	
c	Total	2c	
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues .	3	
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?	4	
5	Taxable amount of lobbying and political expenditures. See Instructions	5	

Part IV Supplemental Information

Provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group list); Part II-A, lines 1 and 2 (see instructions), and Part II-B, line 1. Also, complete this part for any additional information.

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Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts.
Complete if the organization answered "Yes" on Form 990, Part IV, line 6.

	(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year	
2	Aggregate value of contributions to (during year)	
3	Aggregate value of grants from (during year)	
4	Aggregate value at end of year	
5	Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? ☐ Yes ☐ No	
6	Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? ☐ Yes ☐ No	

Part II Conservation Easements.
Complete if the organization answered "Yes" on Form 990, Part IV, line 7.

1	Purpose(s) of conservation easements held by the organization (check all that apply). ☐ Preservation of land for public use (e.g., recreation or education) ☐ Preservation of an historically important land area ☐ Protection of natural habitat ☐ Preservation of a certified historic structure ☐ Preservation of open space	
2	Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year.	
a	Total number of conservation easements	2a
b	Total acreage restricted by conservation easements	2b
c	Number of conservation easements on a certified historic structure included in (a)	2c
d	Number of conservation easements included in (c) acquired after July 25, 2006, and not on a historic structure listed in the National Register	2d
3	Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year ► _____	
4	Number of states where property subject to conservation easement is located ► _____	
5	Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? ☐ Yes ☐ No	
6	Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ► _____	
7	Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ► \$ _____	
8	Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)? ☐ Yes ☐ No	
9	In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements.	

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.
Complete if the organization answered "Yes" on Form 990, Part IV, line 8.

1a	If the organization elected, as permitted under FASB ASC 958, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items.	
b	If the organization elected, as permitted under FASB ASC 958, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items: (i) Revenue included on Form 990, Part VIII, line 1 ► \$ _____ (ii) Assets included in Form 990, Part X ► \$ _____	
2	If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under FASB ASC 958 relating to these items: a Revenue included on Form 990, Part VIII, line 1 ► \$ _____ b Assets included in Form 990, Part X ► \$ _____	

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)

- 3 Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply):
- a ☐ Public exhibition

b ☐ Scholarly research

c ☐ Preservation for future generations

d ☐ Loan or exchange programs

e ☐ Other
- 4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.
- 5 During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? . . . ☐ Yes ☐ No

Part IV Escrow and Custodial Arrangements.

Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

- 1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? ☐ Yes ☐ No
- b If "Yes," explain the arrangement in Part XIII and complete the following table:

	Amount
c Beginning balance	1c
d Additions during the year	1d
e Distributions during the year	1e
f Ending balance	1f
- 2a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? ☐ Yes ☐ No . . .
- b If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided in Part XIII ☐

Part V Endowment Funds.

Complete if the organization answered "Yes" on Form 990, Part IV, line 10.

- | | (a) Current year | (b) Prior year | (c) Two years back | (d) Three years back | (e) Four years back |
|--|------------------|----------------|--------------------|----------------------|---------------------|
| 1a Beginning of year balance | 30,020,922 | 28,554,092 | 31,826,220 | 26,294,460 | 26,929,434 |
| b Contributions | | | | | |
| c Net investment earnings, gains, and losses | 4,105,588 | 2,887,089 | -3,272,128 | 6,774,655 | 620,050 |
| d Grants or scholarships | | | | | |
| e Other expenditures for facilities and programs | 1,510,253 | 1,420,259 | | 1,242,895 | 1,255,024 |
| f Administrative expenses | | | | | |
| g End of year balance | 32,616,257 | 30,020,922 | 28,554,092 | 31,826,220 | 26,294,460 |
- 2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:
- a Board designated or quasi-endowment ▶ 0 %

b Permanent endowment ▶ 61.880 %

c Term endowment ▶ 38.120 %
- The percentages on lines 2a, 2b, and 2c should equal 100%.
- 3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by:
- (i) Unrelated organizations

(ii) Related organizations
- b If "Yes" on 3a(ii), are the related organizations listed as required on Schedule R?
- | | Yes | No |
|--------|-----|----|
| 3a(i) | | No |
| 3a(ii) | | No |
| 3b | | |
- 4 Describe in Part XIII the intended uses of the organization's endowment funds.

Part VI Land, Buildings, and Equipment.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land				
b Buildings				
c Leasehold improvements		6,505,078	722,786	5,782,292
d Equipment		140,126	74,939	65,187
e Other				
Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10(c).) . . . ▶				5,847,479

Part VII Investments - Other Securities. Complete if the organization answered "Yes" on Form 990, Part IV, line 11b.See Form 990, Part X, line 12.		
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely-held equity interests		
(3) Other _____		
(A) CFI MULTI-STRATEGY EQUITY FUND, LLC	26,167,957	F
(B) CFI MULTI-STRATEGY BOND FUND, LLC	12,426,535	F
(C) CFI CAPITAL PARTNERS VI, LP	1,965,490	F
(D) CFI CAPITAL PARTNERS VII, LP	1,191,294	F
(E) OCIO GLOBAL PRIVATE EQUITY FUND V	67,055	F
(E)		
(F)		
(G)		
(H)		
Total. (Column (b) must equal Form 990, Part X, col. (B) line 12.)	41,818,331	

Part VIII Investments - Program Related. Complete if the organization answered 'Yes' on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.		
(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
Total. (Column (b) must equal Form 990, Part X, col.(B) line 13.)		

Part IX Other Assets. Complete if the organization answered 'Yes' on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.	
(a) Description	(b) Book value
(1)RIGHT-OF-USE ASSET, NET	11,667,939
(2)DEFERRED COMPENSATION INVESTMENTS	476,771
(3)SECURITY DEPOSITS	152,040
(4)DUE FROM ACTION FUND	69,885
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. (Column (b) must equal Form 990, Part X, col.(B) line 15.)	12,366,635

Part X Other Liabilities. Complete if the organization answered 'Yes' on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.	
1. (a) Description of liability	(b) Book value
(1) Federal income taxes	
OPERATING LEASE LIABILITY	17,741,758
DEFERRED COMPENSATION LIABILITY	476,771
Total. (Column (b) must equal Form 990, Part X, col.(B) line 25.)	18,218,529

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII ☐

Part XI

Reconciliation of Revenue per Audited Financial Statements With Revenue per Return.

Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

1	Total revenue, gains, and other support per audited financial statements		1	
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:			
a	Net unrealized gains (losses) on investments	2a		
b	Donated services and use of facilities	2b		
c	Recoveries of prior year grants	2c		
d	Other (Describe in Part XIII.)	2d		
e	Add lines 2a through 2d		2e	
3	Subtract line 2e from line 1		3	
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:			
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a		
b	Other (Describe in Part XIII.)	4b		
c	Add lines 4a and 4b		4c	
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)		5	

Part XII

Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.

Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

1	Total expenses and losses per audited financial statements		1	
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:			
a	Donated services and use of facilities	2a		
b	Prior year adjustments	2b		
c	Other losses	2c		
d	Other (Describe in Part XIII.)	2d		
e	Add lines 2a through 2d		2e	
3	Subtract line 2e from line 1		3	
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:			
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a		
b	Other (Describe in Part XIII.)	4b		
c	Add lines 4a and 4b		4c	
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)		5	

Part XIII

Supplemental Information

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

Return Reference	Explanation
PART V, LINE 4:	ENDOWMENT FUND #1 A FOUNDATION PROVIDED \$10,000,000 TO NWLC TO START AN ENDOWMENT AND PAY THE OPERATING EXPENSES OF THE RELATED ENDOWMENT CAMPAIGN. AS A RESULT, NWLC RECEIVED A TOTAL OF \$14,182,895 FROM THE FOUNDATION AND OTHER DONORS TO PROVIDE UNRESTRICTED, GENERAL SUPPORT. ENDOWMENT FUND #2 A FOUNDATION PROVIDED \$6,000,000 TO NWLC FOR AN ENDOWMENT FUND TO PROVIDE UNRESTRICTED, GENERAL SUPPORT.

Additional Data

[Return to Form](#)

Software ID:

Software Version:

Part I Fundraising Activities. Complete if the organization answered "Yes" on Form 990, Part IV, line 17.
Form 990-EZ filers are not required to complete this part.

1 Indicate whether the organization raised funds through any of the following activities. Check all that apply.

a ☒ Mail solicitations

e ☒ Solicitation of non-government grants

b ☒ Internet and email solicitations

f ☐ Solicitation of government grants

c ☒ Phone solicitations

g ☒ Special fundraising events

d ☒ In-person solicitations

2a Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? ☒ Yes ☐ No

b If "Yes," list the 10 highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization.

(i) Name and address of individual or entity (fundraiser)	(ii) Activity	(iii) Did fundraiser have custody or control of contributions?		(iv) Gross receipts from activity	(v) Amount paid to (or retained by) fundraiser listed in col. (i)	(vi) Amount paid to (or retained by) organization
		Yes	No			
1 K2D STRATEGIES 4201 WILSON BOULEVARD SUITE 300 ARLINGTON, V A 22203	PROVIDED DIRECT RESPONSE FUNDRAISING CONSULTING SERVICES.		No	283,645	100,500	183,145
2 GAMES DONE QUICK LLC 4413 8TH STREET S ARLINGTON, V A 22204	ONLINE CHARITY FUNDRAISER		No	162,272	22,000	140,272
3 PENTERA INC 8650 COMMERCE PARK PLACE SUITE G INDIANAPOLIS, IN 46268	PROVIDED ANNUAL PLANNED GIVING MARKETING PROGRAM AND RELATED		No	9,495	9,495	0
4						
5						
6						
7						
8						
9						
10						
Total ▶				455,412	131,995	323,417

3 List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing.

A L, A K, A R, C A, C O, C T, D C, F L, G A, H I, I L, K S, K Y, M E, M D, M A, M I, M N, M S, N V, N H, N J, N M, N Y, N C, N D, O H, O K, O R, P A, R I, S C, T N, U T, V A, W A, W V, W I

.....

Part II Fundraising Events. Complete if the organization answered "Yes" on Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000.

Revenue		(a)Event #1	(b) Event #2	(c)Other events	(d) Total events
		AWARDS GALA (event type)	GENDER JUSTICE RECEPTION SF (event type)	(total number)	(add col. (a) through col. (c))
Revenue	1 Gross receipts	1,907,436	10,545		1,917,981
	2 Less: Contributions	1,789,311	5,020		1,794,331
	3 Gross income (line 1 minus line 2)	118,125	5,525		123,650
Direct Expenses	4 Cash prizes				
	5 Noncash prizes				
	6 Rent/facility costs	135,343	14,250		149,593
	7 Food and beverages	267,044	24,865		291,909
	8 Entertainment				
	9 Other direct expenses	384,304	25,025		409,329
	10 Direct expense summary. Add lines 4 through 9 in column (d) ▶				850,831
	11 Net income summary. Subtract line 10 from line 3, column (d) ▶				-727,181

Part III Gaming. Complete if the organization answered "Yes" on Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a.

Revenue		(a) Bingo	(b) Pull tabs/Instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col.(a) through col.(c))
Direct Expenses	1 Gross revenue				
	2 Cash prizes				
	3 Noncash prizes				
	4 Rent/facility costs				
	5 Other direct expenses				
	6 Volunteer labor	☐ Yes _____% .. ☐ No	☐ Yes _____% .. ☐ No	☐ Yes _____% .. ☐ No	
	7 Direct expense summary. Add lines 2 through 5 in column (d) ▶				
	8 Net gaming income summary. Subtract line 7 from line 1, column (d). ▶				

9 Enter the state(s) in which the organization conducts gaming activities:

a Is the organization licensed to conduct gaming activities in each of these states? ☐ Yes ☐ No

b If "No," explain: _____

10a Were any of the organization's gaming licenses revoked, suspended or terminated during the tax year? . . . ☐ Yes ☐ No

b If "Yes," explain: _____

11

Does the organization conduct gaming activities with nonmembers?

☐ Yes ☐ No

12

Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity formed to administer charitable gaming?

☐ Yes ☐ No

13

Indicate the percentage of gaming activity conducted in:

a	The organization's facility	13a	%
b	An outside facility	13b	%

14

Enter the name and address of the person who prepares the organization's gaming/special events books and records:

Name ▶ -----

Address ▶ -----

15a

Does the organization have a contract with a third party from whom the organization receives gaming revenue?

☐ Yes ☐ No

b

If "Yes," enter the amount of gaming revenue received by the organization ▶ \$ _____ and the amount of gaming revenue retained by the third party ▶ \$ _____.

c

If "Yes," enter name and address of the third party:

Name ▶ -----

Address ▶ -----

16

Gaming manager information:

Name ▶ -----

Gaming manager compensation ▶ \$ -----

Description of services provided ▶ -----

☐ Director/officer

☐ Employee

☐ Independent contractor

17

Mandatory distributions:

a

Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license?

☐ Yes ☐ No

b

Enter the amount of distributions required under state law distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year ▶ \$ _____

Part IV Supplemental Information. Provide the explanations required by Part I, line 2b, columns (iii) and (v); and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also provide any additional information. See Instructions.	
Return Reference	Explanation

Schedule I
(Form 990)

Department of the
Treasury
Internal Revenue Service

Grants and Other Assistance to Organizations,
Governments and Individuals in the United States

Complete if the organization answered "Yes," on Form 990, Part IV, line 21 or 22.
▶ Attach to Form 990.

▶ Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2023

Open to Public
Inspection

Name of the organization
NATIONAL WOMEN'S LAW CENTER

Employer identification number
52-1213010

Part I General Information on Grants and Assistance

- 1

Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance?

☒ Yes ☐ No
- 2

Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.

Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.

(a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
(1) STATE INNOVATION EXCHANGE 1360 REGENT STREET PMB257 MADISON, WI 53715	46-1368531	501(C)(3)	132,500	0			GENERAL GRANT SUPPORT
(2) METANOIA 2005 REYNOLDS AVENUE NORTH CHARLESTON, SC 29405	20-0310400	501(C)(3)	70,000	0			GENERAL GRANT SUPPORT
(3) OLE EDUCATION FUND 411 BELLAMAH NW ALBUQUERQUE, MN 87102	27-1275857	501(C)(3)	70,000	0			GENERAL GRANT SUPPORT
(4) COLORADANS FOR PROTECTING REPRODUCTIVE FREEDOM 191 UNIVERSITY BOULEVARD SUITE 118 DENVER, CO 80206	93-4120754	501(C)(4)	50,000	0			GENERAL GRANT SUPPORT
(5) OHIO WOMEN'S ALLIANCE 620 EAST BROAD STREET SUITE A COLUMBUS, OH 43215	83-4095206	501(C)(3)	50,000	0			GENERAL GRANT SUPPORT
(6) ABORTION ACTION MISSOURI FOUNDATION 1210 S VANDEVENTER AVENUE SAINT LOUIS, MO 63110	43-1770549	501(C)(3)	50,000	0			GENERAL GRANT SUPPORT
(7) JOBS WITH JUSTICE EDUCATION FUND 1150 CONNECTICUT AVENUE NW SUITE 200 WASHINGTON, DC 20036	52-1865575	501(C)(3)	43,210	0			GENERAL GRANT SUPPORT
(8) 9TO5 NATIONAL ASSOCIATION OF WORKING WOMEN 207 E BUFFALO SUITE 211 MILWAUKEE, WI 53202	34-1246311	501(C)(3)	30,000	0			GENERAL GRANT SUPPORT
(9) MOTHERING JUSTICE 607 SHELBY STREET 7TH FLOOR 903 DETROIT, MI 48226	45-3740989	501(C)(3)	30,000	0			GENERAL GRANT SUPPORT
(10) BIRTH IN COLOR RVA FOUNDATION 115 EAST BROAD STREET SUITE 1A RICHMOND, VA 23219	83-3221701	501(C)(3)	25,000	0			GENERAL GRANT SUPPORT
(11) TBA FUND INC 690 MAIN STREET SUITE 27 SAFETY HARBOR, FL 34695	85-2493274	501(C)(3)	25,000	0			GENERAL GRANT SUPPORT
(12) WOMEN'S LAW PROJECT 125 S 9TH STREET SUITE 300 PHILADELPHIA, PA 19107	23-7354667	501(C)(3)	25,000	0			GENERAL GRANT SUPPORT
(13) ASIAN COMMUNITY DEVELOPMENT COUNCIL 1027 S RAINBOW	47-2438087	501(C)(3)	15,000	0			GENERAL GRANT SUPPORT

BOULEVARD SUITE 253 LAS VEGAS,NV 89145							
(14) GENDER JUSTICE 663 UNIVERSITY AVENUE W SUITE 200 SAINT PAUL,MN 55104	80-0603630	501(C)(3)	15,000	0			GENERAL GRANT SUPPORT
(15) TIDES FOUNDATION- MAKE IT WORK NEVADA 801 S LAS VEGAS BOULEVARD LAS VEGAS,NV 89101	51-0198509	501(C)(3)	15,000	0			GENERAL GRANT SUPPORT
(16) WOMEN'S MARCH INC 400 JAY STREET SUITE 231 BROOKLYN,NY 11201	81-4571869	501(C)(4)	30,000	0			CHARITABLE EVENT/DONATION
(17) JUSTICE FOR MIGRANT WOMEN 1907 WEST STATE STREET SUITE 184 FREMONT,OH 43420	83-3607138	501(C)(3)	15,000	0			CHARITABLE EVENT/DONATION
(18) LANDMARK PARTNERS USA INC 505 NORTH VILLAGE AVENUE ROCKVILLE CENTRE,NY 11570	47-4535636		15,000	0			CHARITABLE EVENT/DONATION
(19) WOMEN'S MARCH NETWORK 400 JAY STREET SUITE 231 BROOKLYN,NY 11201	86-3322891	501(C)(3)	10,000	0			CHARITABLE EVENT/DONATION
(20) ASIAN PACIFIC AMERICAN INSTITUTE FOR CONGRESSIONAL STUDIES INC 1444 I STREET NW SUITE 700 WASHINGTON,DC 20005	52-1917903	501(C)(3)	7,500	0			CHARITABLE EVENT/DONATION

2

Enter total number of section 501(c)(3) and government organizations listed in the line 1 table
.....▶

17

3

Enter total number of other organizations listed in the line 1 table▶

3

Part III

Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22.
Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of noncash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance
(1) LEGAL AND PR ASSISTANCE FROM THE LEGAL DEFENSE FUNDS	68	606,345			
(1)					
(2)					
(3)					
(4)					
(5)					
(6)					
(7)					

Part IV

Supplemental Information. Provide the information required in Part I, line 2; Part III, column (b); and any other additional information.

Return Reference	Explanation
PART I, LINE 2:	THE GRANT AWARDED DURING THE YEAR WAS MADE TO THE LEGAL DEFENSE FUND, AND GRANT FUND EXPENDITURES WERE MONITORED VIA SHARED MANAGEMENT. GRANTEEES SUBMIT QUARTERLY REPORTS ON THE STATUS OF THE CASES AND MONTHLY BILLS COVERING ATTORNEY'S FEES AND EXPENSES.

Additional Data

Return to Form

Software ID:
Software Version:

Name of the organization
NATIONAL WOMEN'S LAW CENTER

Employer identification number
52-1213010

Part I

Questions Regarding Compensation

	Yes	No
1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items. ☐ First-class or charter travel ☐ Travel for companions ☐ Tax idemnification and gross-up payments ☐ Discretionary spending account ☐ Housing allowance or residence for personal use ☐ Payments for business use of personal residence ☐ Health or social club dues or initiation fees ☐ Personal services (e.g., maid, chauffeur, chef)		
1b If any of the boxes on Line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain		
2 Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, officers, including the CEO/Executive Director, regarding the items checked on Line 1a?		
3 Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III. ☒ Compensation committee ☒ Independent compensation consultant ☒ Form 990 of other organizations ☐ Written employment contract ☒ Compensation survey or study ☒ Approval by the board or compensation committee		
4 During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization: a Receive a severance payment or change-of-control payment? b Participate in, or receive payment from, a supplemental nonqualified retirement plan? c Participate in, or receive payment from, an equity-based compensation arrangement? If "Yes".to any.of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.		
Only 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.		
5 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of: a The organization? b Any related organization? If "Yes," on line 5a or 5b, describe in Part III.		
6 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of: a The organization? b Any related organization? If "Yes," on line 6a or 6b, describe in Part III.		
7 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described in lines 5 and 6? If "Yes," describe in Part III		
8 Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III		
9 If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?		

Part II

Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title		(B) Breakdown of W-2, 1099-MISC compensation, and/or 1099-NEC			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B) reported as deferred on prior Form 990
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
1 FATIMA GOSS GRAVES PRESIDENT AND CEO	(i)	476,724	0	14,084	21,001	44,171	555,980	0
	(ii)	0	0	0	0	- 0	- 0	0
2 NANCY L WITHBROE COO UNTIL 08/2023 & CHIEF OF STAFF	(i)	294,231	0	235	18,366	32,686	345,518	0
	(ii)	0	0	0	0	- 0	- 0	0
3 UMA M IYER VP, MARKETING & COMMUNICATIONS	(i)	269,717	0	40	16,041	4,715	290,513	0
	(ii)	0	0	0	0	- 0	- 0	0
4 CRYSTAL COACHE VP, DEI & BELONGING	(i)	237,475	0	36	14,491	36,165	288,167	0
	(ii)	0	0	0	0	- 0	- 0	0
5 NEENA K CHAUDHRY VP, GENERAL COUNSEL	(i)	234,797	0	100	14,883	33,373	283,153	0
	(ii)	0	0	0	0	- 0	- 0	0
6 GRETCHEN BORCHELT VP, REPRODUCTIVE RIGHTS & HEALTH	(i)	221,752	0	95	14,363	45,583	281,793	0
	(ii)	0	0	0	0	- 0	- 0	0
7 JODI A MICHAEL VP, DEVELOPMENT UNTIL 12/2023	(i)	239,118	0	1,345	15,483	20,500	276,446	0
	(ii)	0	0	0	0	- 0	- 0	0
8 EMILY MARTIN VP, EDUCATION & WORKPLACE JUSTICE	(i)	232,908	0	62	14,476	22,064	269,510	0
	(ii)	0	0	0	0	- 0	- 0	0
9 ANGEL PADILLA VP, STRATEGY AND POLICY	(i)	220,104	0	40	10,968	30,936	262,048	0
	(ii)	0	0	0	0	- 0	- 0	0
10 MELISSA S BOTEACH VP, INCOME SECURITY & CHILD CARE	(i)	229,032	0	40	13,805	5,524	248,401	0
	(ii)	0	0	0	0	- 0	- 0	0
11 TANYA CLARKE VP, FINANCE	(i)	220,403	0	43	13,202	5,506	239,154	0
	(ii)	0	0	0	0	- 0	- 0	0
12 JASMINE TUCKER VP, RESEARCH	(i)	188,279	0	20	11,481	22,556	222,336	0
	(ii)	0	0	0	0	- 0	- 0	0
13 HILARY C WOODWARD DIRECTOR OF STRATEGIC COMMUNICATIONS	(i)	162,088	0	42	10,388	33,636	206,154	0
	(ii)	0	0	0	0	- 0	- 0	0
14 CHRISTOPHER R HATTY DIRECTOR OF IT & OPERATIONS	(i)	183,652	0	70	11,015	1,948	196,685	0
	(ii)	0	0	0	0	- 0	- 0	0
15 KAREN L SCHULMAN DIRECTOR OF STATE CHILD CARE POLICY	(i)	164,621	0	57	10,027	16,330	191,035	0
	(ii)	0	0	0	0	- 0	- 0	0
16 GISELLE POLE DIRECTOR OF PHILANTHROPIC ENGAGEMENT	(i)	165,058	0	40	10,064	12,293	187,455	0
	(ii)	0	0	0	0	- 0	- 0	0
17 JENNIFER L MONDINO DIR. OF TIMES UP LEGAL DEFENSE FUND	(i)	173,200	0	43	10,387	1,863	185,493	0
	(ii)	0	0	0	0	- 0	- 0	0

Part III **Supplemental Information**

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

Return Reference	Explanation
PART I, LINE 4A	JODI MICHAEL RECEIVED A SEVERANCE PAYMENT OF \$1,250.

Additional Data

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NATIONAL WOMEN'S LAW CENTER

Employer identification number
52-1213010

Part I

Types of Property

	(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	(d) Method of determining noncash contribution amounts
1 Art—Works of art				
2 Art—Historical treasures				
3 Art—Fractional interests				
4 Books and publications				
5 Clothing and household goods				
6 Cars and other vehicles				
7 Boats and planes				
8 Intellectual property				
9 Securities—Publicly traded	X	20	2,956,774	FMV
10 Securities—Closely held stock				
11 Securities—Partnership, LLC, or trust interests				
12 Securities—Miscellaneous				
13 Qualified conservation contribution—Historic structures				
14 Qualified conservation contribution—Other				
15 Real estate—Residential				
16 Real estate—Commercial				
17 Real estate—Other				
18 Collectibles				
19 Food inventory				
20 Drugs and medical supplies				
21 Taxidermy				
22 Historical artifacts				
23 Scientific specimens				
24 Archeological artifacts				
25 Other ► ()				
26 Other ► ()				
27 Other ► ()				
28 Other ► ()				

29 Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part IV, Donee Acknowledgement

290

30a During the year, did the organization receive by contribution any property reported in Part I, lines 1 through 28, that it must hold for at least three years from the date of the initial contribution, and which isn't required to be used for exempt purposes for the entire holding period?

31 If "Yes," describe the arrangement in Part II.

31 Does the organization have a gift acceptance policy that requires the review of any nonstandard contributions?

32a Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash contributions?

32a If "Yes," describe in Part II.

33 If the organization didn't report an amount in column (c) for a type of property for which column (a) is checked, describe in Part II.

YesNo

30aNo

31Yes

32aNo

Part II **Supplemental Information.** Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

Return Reference	Explanation
PART I, COLUMN (B):	THIS COLUMN REPORTS THE NUMBER OF CONTRIBUTIONS.

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NATIONAL WOMEN'S LAW CENTER

Employer identification number

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Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 11B	THE FORM 990 WAS PREPARED BY OUTSIDE ACCOUNTANTS. THE CENTER'S CONTROLLER DOES THE FIRST REVIEW INTERNALLY BY MATCHING ALL THE NUMBERS TO THE FINANCIAL STATEMENTS AND RECORDS, AND CHECKING ALL NON-QUANTITATIVE RESPONSE FOR ACCURACY BEFORE A SECOND REVIEW IS DONE BY THE VICE PRESIDENT - ADMINISTRATION AND FINANCE, FOLLOWED BY A THIRD REVIEW BY THE COO & CHIEF OF STAFF AND THEN A FINAL REVIEW BY THE PRESIDENT & CEO. THE CENTER'S GENERAL COUNSEL THEN REVIEWS THE DOCUMENT AS NEEDED TO ANSWER QUESTIONS. THE AUDIT COMMITTEE OF THE BOARD OF DIRECTORS THEREAFTER REVIEWS THE DOCUMENT, AND IT IS THEN PROVIDED TO ALL MEMBERS OF THE BOARD OF DIRECTORS BEFORE IT IS FILED.
FORM 990, PART VI, SECTION B, LINE 12C	EACH YEAR, MEMBERS OF THE BOARD OF DIRECTORS AND KEY EMPLOYEES ARE REQUIRED TO COMPLETE A FORM DISCLOSING ANY INTERESTS THAT MAY GIVE RISE TO A CONFLICT OF INTEREST. THESE FORMS ARE USED TO HELP DETERMINE ISSUES ON WHICH POTENTIAL CONFLICTS MIGHT ARISE. AFTER DISCLOSURE OF THE FINANCIAL INTEREST AND ALL MATERIAL FACTS, AND AFTER ANY DISCUSSION WITH THE INTERESTED PERSON, THE INTERESTED PERSON SHALL LEAVE THE GOVERNING BOARD OR COMMITTEE MEETING WHILE THE DETERMINATION OF A CONFLICT OF INTEREST IS DISCUSSED AND VOTED UPON. THE REMAINING BOARD OR COMMITTEE MEMBERS SHALL DECIDE IF A CONFLICT OF INTEREST EXISTS. THE CHAIRPERSON OF THE GOVERNING BOARD OR COMMITTEE SHALL, IF APPROPRIATE, APPOINT A DISINTERESTED PERSON OR COMMITTEE TO INVESTIGATE ALTERNATIVES TO THE PROPOSED TRANSACTION OR ARRANGEMENT. AFTER EXERCISING DUE DILIGENCE, THE GOVERNING BOARD OR COMMITTEE SHALL DETERMINE BY A MAJORITY VOTE OF THE DISINTERESTED DIRECTORS WHETHER NWLC CAN OBTAIN WITH REASONABLE EFFORTS A MORE ADVANTAGEOUS TRANSACTION OR ARRANGEMENT FROM A PERSON OR ENTITY THAT WOULD NOT GIVE RISE TO A CONFLICT OF INTEREST. IF A MORE ADVANTAGEOUS TRANSACTION OR ARRANGEMENT IS NOT REASONABLY POSSIBLE UNDER CIRCUMSTANCES NOT PRODUCING A CONFLICT OF INTEREST, THE GOVERNING BOARD OR COMMITTEE SHALL DETERMINE BY A MAJORITY VOTE OF THE DISINTERESTED DIRECTORS WHETHER THE TRANSACTION OR ARRANGEMENT IS IN NWLC'S BEST INTEREST, FOR ITS OWN BENEFIT, AND WHETHER IT IS FAIR AND REASONABLE. IN CONFORMITY WITH THE ABOVE DETERMINATION THE GOVERNING BOARD OR COMMITTEE SHALL MAKE ITS DECISION AS TO WHETHER NWLC SHOULD ENTER INTO THE TRANSACTION OR ARRANGEMENT.
FORM 990, PART VI, SECTION B, LINE 15	THE BOARD DESIGNATES A COMPENSATION COMMITTEE, WHICH HIRES AN OUTSIDE CONSULTANT TO CONDUCT AN ANNUAL COMPARABILITY STUDY, BASED ON DATA REGARDING SIMILARLY SITUATED NONPROFITS IN WASHINGTON, DC AND NATIONALLY. THE CONSULTANT PROVIDES THE COMPENSATION COMMITTEE WITH AN ANALYSIS REGARDING REASONABLENESS OF THE CENTER'S EXECUTIVE COMPENSATION, WHICH THE COMMITTEE USES TO SET COMPENSATION AND BENEFITS. THE COMMITTEE'S DELIBERATIONS AND DECISIONS ARE DOCUMENTED IN MEETING MINUTES THAT ARE CONTEMPORANEOUSLY DRAFTED AND APPROVED. A COMPENSATION REVIEW WAS LAST COMPLETED IN JUNE 2024 FOR NWLC'S VICE PRESIDENTS AND IN JULY 2024 FOR THE CEO.
FORM 990, PART VI, SECTION C, LINE 19	UPON REQUEST, THE ORGANIZATION MAKES AVAILABLE THE DOCUMENTS REQUIRED TO BE MADE PUBLICLY AVAILABLE BY SECTION 6104.
FORM 990, PART IX, LINE 11G	CONSULTANTS: PROGRAM SERVICE EXPENSES 2,756,400. MANAGEMENT AND GENERAL EXPENSES 224,963. FUNDRAISING EXPENSES 286,547. TOTAL EXPENSES 3,267,910. AGENCY TEMPS: PROGRAM SERVICE EXPENSES 276,309. MANAGEMENT AND GENERAL EXPENSES 48,905. FUNDRAISING EXPENSES 37,689. TOTAL EXPENSES 362,903. PROFESSIONAL DEVELOPMENT: PROGRAM SERVICE EXPENSES 281,986. MANAGEMENT AND GENERAL EXPENSES 21,515. FUNDRAISING EXPENSES 40,507. TOTAL EXPENSES 344,008.

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SCHEDULE R
(Form 990)

Department of the Treasury
Internal Revenue Service

Related Organizations and Unrelated Partnerships

Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.
Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2023

Open to Public
Inspection

Name of the organization
NATIONAL WOMEN'S LAW CENTER

Employer identification number

52-1213010

Part I Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
(1) NATIONAL WOMEN'S LAW CENTER FUND LLC 1350 I STREET NW SUITE 700 WASHINGTON, DC 20005 82-4893359	LEGAL DEFENSE FUND	DC	10,248,209	13,381,409	NATIONAL WOMEN'S LAW CENTER
(2) ABORTION ACCESS LEGAL DEFENSE FUND LLC 1350 I STREET NW SUITE 700 WASHINGTON, DC 20005 92-3830963	ABORTION ACCESS LEGAL DEFENSE FUND	DC	2,394,368	1,242,466	NATIONAL WOMEN'S LAW CENTER

Part II Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512(b)(13) controlled entity?	
						Yes	No

Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income(related, unrelated, excluded from tax under sections 512-514)	(f) Share of total income	(g) Share of end-of- year assets	(h) Disproporionate allocations?		(i) Code V-UBI amount in box 20 of Schedule K- 1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
							Yes	No		Yes	No	

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end- of-year assets	(h) Percentage ownership	(i) Section 512(b)(13) controlled entity?	
								Yes	No

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

a Receipt of **(i)** interest, **(ii)** annuities, **(iii)** royalties, or **(iv)** rent from a controlled entity

b Gift, grant, or capital contribution to related organization(s)

c Gift, grant, or capital contribution from related organization(s)

d Loans or loan guarantees to or for related organization(s)

e Loans or loan guarantees by related organization(s)

f Dividends from related organization(s)

g Sale of assets to related organization(s)

h Purchase of assets from related organization(s)

i Exchange of assets with related organization(s)

j Lease of facilities, equipment, or other assets to related organization(s)

k Lease of facilities, equipment, or other assets from related organization(s)

l Performance of services or membership or fundraising solicitations for related organization(s)

m Performance of services or membership or fundraising solicitations by related organization(s)

n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)

o Sharing of paid employees with related organization(s)

p Reimbursement paid to related organization(s) for expenses

q Reimbursement paid by related organization(s) for expenses

r Other transfer of cash or property to related organization(s)

s Other transfer of cash or property from related organization(s)

Yes

No

1a

1b

1c

1d

1e

1f

1g

1h

1i

1j

1k

1l

1m

1n

1o

1p

1q

1r

1s

2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.

(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved

Schedule R (Form 990) 2023

Part VI **Unrelated Organizations Taxable as a Partnership.** Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

[illegible]

Part VII

Supplemental Information

Provide additional information for responses to questions on Schedule R. See instructions.

Return Reference	Explanation
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Schedule R (Form 990) 2023

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