



| Part II                     |                                                                                                                              | Balance Sheets                                                                                                                                | Attached schedules and amounts in the description column should be for end-of-year amounts only. (See instructions.) | Beginning of year | End of year    |                       |
|-----------------------------|------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------|-------------------|----------------|-----------------------|
|                             |                                                                                                                              |                                                                                                                                               |                                                                                                                      | (a) Book Value    | (b) Book Value | (c) Fair Market Value |
| Assets                      | 1                                                                                                                            | Cash—non-interest-bearing . . . . .                                                                                                           |                                                                                                                      | 81,566,980        | 83,300,612     | 83,300,612            |
|                             | 2                                                                                                                            | Savings and temporary cash investments . . . . .                                                                                              |                                                                                                                      |                   |                |                       |
|                             | 3                                                                                                                            | Accounts receivable ▶ _____<br>Less: allowance for doubtful accounts ▶ _____                                                                  |                                                                                                                      | 9,072             |                |                       |
|                             | 4                                                                                                                            | Pledges receivable ▶ _____<br>Less: allowance for doubtful accounts ▶ _____                                                                   |                                                                                                                      |                   |                |                       |
|                             | 5                                                                                                                            | Grants receivable . . . . .                                                                                                                   |                                                                                                                      |                   |                |                       |
|                             | 6                                                                                                                            | Receivables due from officers, directors, trustees, and other disqualified persons (attach schedule) (see instructions) . . . . .             |                                                                                                                      |                   |                |                       |
|                             | 7                                                                                                                            | Other notes and loans receivable (attach schedule) ▶ _____<br>Less: allowance for doubtful accounts ▶ _____                                   |                                                                                                                      |                   |                |                       |
|                             | 8                                                                                                                            | Inventories for sale or use . . . . .                                                                                                         |                                                                                                                      |                   |                |                       |
|                             | 9                                                                                                                            | Prepaid expenses and deferred charges . . . . .                                                                                               |                                                                                                                      | 174,053           | 263,148        | 263,148               |
|                             | 10a                                                                                                                          | Investments—U.S. and state government obligations (attach schedule)                                                                           |                                                                                                                      |                   |                |                       |
|                             | b                                                                                                                            | Investments—corporate stock (attach schedule) . . . . .                                                                                       |                                                                                                                      |                   |                |                       |
|                             | c                                                                                                                            | Investments—corporate bonds (attach schedule) . . . . .                                                                                       |                                                                                                                      |                   |                |                       |
|                             | 11                                                                                                                           | Investments—land, buildings, and equipment: basis ▶ _____<br>1,815,157<br>Less: accumulated depreciation (attach schedule) ▶ _____<br>888,222 |                                                                                                                      | 1,115,907         | 926,935        | 926,935               |
|                             | 12                                                                                                                           | Investments—mortgage loans . . . . .                                                                                                          |                                                                                                                      |                   |                |                       |
|                             | 13                                                                                                                           | Investments—other (attach schedule) . . . . .                                                                                                 |                                                                                                                      |                   |                |                       |
|                             | 14                                                                                                                           | Land, buildings, and equipment: basis ▶ _____<br>Less: accumulated depreciation (attach schedule) ▶ _____                                     |                                                                                                                      |                   |                |                       |
| 15                          | Other assets (describe ▶ _____)                                                                                              |                                                                                                                                               | 626,597                                                                                                              | 9,145,573         | 9,145,573      |                       |
| 16                          | Total assets (to be completed by all filers—see the instructions. Also, see page 1, item I)                                  |                                                                                                                                               | 83,492,609                                                                                                           | 93,636,268        | 93,636,268     |                       |
| Liabilities                 | 17                                                                                                                           | Accounts payable and accrued expenses . . . . .                                                                                               |                                                                                                                      | 2,741,632         | 3,058,208      |                       |
|                             | 18                                                                                                                           | Grants payable . . . . .                                                                                                                      |                                                                                                                      | 7,443,613         | 8,994,000      |                       |
|                             | 19                                                                                                                           | Deferred revenue. . . . .                                                                                                                     |                                                                                                                      |                   |                |                       |
|                             | 20                                                                                                                           | Loans from officers, directors, trustees, and other disqualified persons                                                                      |                                                                                                                      |                   |                |                       |
|                             | 21                                                                                                                           | Mortgages and other notes payable (attach schedule) . . . . .                                                                                 |                                                                                                                      |                   |                |                       |
|                             | 22                                                                                                                           | Other liabilities (describe ▶ _____)                                                                                                          |                                                                                                                      | 772,722           | 8,897,959      |                       |
|                             | 23                                                                                                                           | Total liabilities (add lines 17 through 22). . . . .                                                                                          |                                                                                                                      | 10,957,967        | 20,950,167     |                       |
| Net Assets or Fund Balances | Foundations that follow FASB ASC 958, check here ▶ <input checked="" type="checkbox"/> and complete lines 24, 25, 29 and 30. |                                                                                                                                               |                                                                                                                      |                   |                |                       |
|                             | 24                                                                                                                           | Net assets without donor restrictions . . . . .                                                                                               |                                                                                                                      | 7,911,959         | 12,949,955     |                       |
|                             | 25                                                                                                                           | Net assets with donor restrictions . . . . .                                                                                                  |                                                                                                                      | 64,622,683        | 59,736,146     |                       |
|                             | Foundations that do not follow FASB ASC 958, check here ▶ <input type="checkbox"/> and complete lines 26 through 30.         |                                                                                                                                               |                                                                                                                      |                   |                |                       |
|                             | 26                                                                                                                           | Capital stock, trust principal, or current funds . . . . .                                                                                    |                                                                                                                      |                   |                |                       |
|                             | 27                                                                                                                           | Paid-in or capital surplus, or land, bldg., and equipment fund                                                                                |                                                                                                                      |                   |                |                       |
|                             | 28                                                                                                                           | Retained earnings, accumulated income, endowment, or other funds                                                                              |                                                                                                                      |                   |                |                       |
|                             | 29                                                                                                                           | Total net assets or fund balances (see instructions) . . . . .                                                                                |                                                                                                                      | 72,534,642        | 72,686,101     |                       |
|                             | 30                                                                                                                           | Total liabilities and net assets/fund balances (see instructions) .                                                                           |                                                                                                                      | 83,492,609        | 93,636,268     |                       |

| Part III Analysis of Changes in Net Assets or Fund Balances |                                                                                                                                                                    |   |            |
|-------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------|---|------------|
| 1                                                           | Total net assets or fund balances at beginning of year—Part II, column (a), line 29 (must agree with end-of-year figure reported on prior year's return) . . . . . | 1 | 72,534,642 |
| 2                                                           | Enter amount from Part I, line 27a . . . . .                                                                                                                       | 2 | 151,459    |
| 3                                                           | Other increases not included in line 2 (itemize) ▶ _____                                                                                                           | 3 | 0          |
| 4                                                           | Add lines 1, 2, and 3 . . . . .                                                                                                                                    | 4 | 72,686,101 |
| 5                                                           | Decreases not included in line 2 (itemize) ▶ _____                                                                                                                 | 5 | 0          |
| 6                                                           | Total net assets or fund balances at end of year (line 4 minus line 5)—Part II, column (b), line 29.                                                               | 6 | 72,686,101 |

Part IV

Capital Gains and Losses for Tax on Investment Income

| (a)<br>List and describe the kind(s) of property sold (e.g., real estate, 2-story brick warehouse; or common stock, 200 shs. MLC Co.) | (b)<br>How acquired<br>P—Purchase<br>D—Donation | (c)<br>Date acquired<br>(mo., day, yr.) | (d)<br>Date sold<br>(mo., day, yr.) |
|---------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------|-----------------------------------------|-------------------------------------|
| <b>1 a</b> 98,824 shares Paypal common stock                                                                                          |                                                 | 1996-05-20                              | 2021-12-20                          |
| <b>b</b> 141,176 shares Paypal common stock                                                                                           |                                                 | 1996-05-20                              | 2021-12-21                          |
| <b>c</b> 98,824 shares Ebay common stock                                                                                              |                                                 | 1996-05-20                              | 2021-12-20                          |
| <b>d</b> 141,176 shares Ebay common stock                                                                                             |                                                 | 1996-05-20                              | 2021-12-21                          |
| <b>e</b> Realized Gain on Sale of Assets                                                                                              |                                                 | 1996-05-20                              | 2021-12-21                          |

| (e)<br>Gross sales price | (f)<br>Depreciation allowed<br>(or allowable) | (g)<br>Cost or other basis<br>plus expense of sale | (h)<br>Gain or (loss)<br>(e) plus (f) minus (g) |
|--------------------------|-----------------------------------------------|----------------------------------------------------|-------------------------------------------------|
| <b>a</b> 18,069,375      |                                               | <b>2</b>                                           | 18,069,373                                      |
| <b>b</b> 26,373,865      |                                               | <b>3</b>                                           | 26,373,862                                      |
| <b>c</b> 6,310,239       |                                               | <b>2</b>                                           | 6,310,237                                       |
| <b>d</b> 8,982,666       |                                               | <b>3</b>                                           | 8,982,663                                       |
| <b>e</b> 335             |                                               |                                                    | 335                                             |

| Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69 |                                         |                                                    | (l)<br>Gains (Col. (h) gain minus<br>col. (k), but not less than -0-) or<br>Losses (from col.(h)) |
|---------------------------------------------------------------------------------------------|-----------------------------------------|----------------------------------------------------|---------------------------------------------------------------------------------------------------|
| (i)<br>F.M.V. as of 12/31/69                                                                | (j)<br>Adjusted basis<br>as of 12/31/69 | (k)<br>Excess of col. (i)<br>over col. (j), if any |                                                                                                   |
| <b>a</b>                                                                                    |                                         |                                                    | 18,069,373                                                                                        |
| <b>b</b>                                                                                    |                                         |                                                    | 26,373,862                                                                                        |
| <b>c</b>                                                                                    |                                         |                                                    | 6,310,237                                                                                         |
| <b>d</b>                                                                                    |                                         |                                                    | 8,982,663                                                                                         |
| <b>e</b>                                                                                    |                                         |                                                    | 335                                                                                               |

|                                               |                                                                                                              |                                                                                     |   |            |
|-----------------------------------------------|--------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------|---|------------|
| Capital gain net income or (net capital loss) |                                                                                                              | { If gain, also enter in Part I, line 7<br>If (loss), enter -0- in Part I, line 7 } | 2 | 59,736,470 |
| 3                                             | Net short-term capital gain or (loss) as defined in sections 1222(5) and (6):                                |                                                                                     |   |            |
|                                               | If gain, also enter in Part I, line 8, column (c) (see instructions). If (loss), enter -0- in Part I, line 8 | { . . . . . }                                                                       | 3 | 0          |

Part V

Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4948—see instructions)

Exempt operating foundations described in section 4940(d)(2), check here ☐ and enter 

Bracket for line 1a

"N/A" on line 1.

1a

Date of ruling or determination letter:  (attach copy of letter if necessary—see instructions)

All other domestic foundations enter 1.39% (0.0139) of line 27b. Exempt foreign organizations enter 4% (0.04) of Part I, line 12, col. (b)

2

Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)

2

0

3

Add lines 1 and 2.

3

830,482

4

Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)

4

0

5

Tax based on investment income. Subtract line 4 from line 3. If zero or less, enter -0-.

5

830,482

6

Credits/Payments:

a

2021 estimated tax payments and 2020 overpayment credited to 2021

6a

22,788

b

Exempt foreign organizations—tax withheld at source

6b

0

c

Tax paid with application for extension of time to file (Form 8868)

6c

840,000

d

Backup withholding erroneously withheld

6d

0

7

Total credits and payments. Add lines 6a through 6d

7

862,788

8

Enter any penalty for underpayment of estimated tax. Check here ☒ if Form 2220 is attached.

8

0

9

Tax due. If the total of lines 5 and 8 is more than line 7, enter amount owed

9

10

Overpayment. If line 7 is more than the total of lines 5 and 8, enter the amount overpaid.

10

32,306

11

Enter the amount of line 10 to be: Credited to 2022 estimated tax Refunded

11

0

Part VI-A

Statements Regarding Activities

1a

During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or intervene in any political campaign?

1a

Yes

No

b

Did it spend more than \$100 during the year (either directly or indirectly) for political purposes? See the instructions for the definition.

1b

No

If the answer is "Yes" to 1a or 1b, attach a detailed description of the activities and copies of any materials published or distributed by the foundation in connection with the activities.

c

Did the foundation file Form 1120-POL for this year?.

1c

No

d

Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year:  
(1) On the foundation. \$ 0 (2) On foundation managers. \$ 0

e

Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation managers. \$ 0

2

Has the foundation engaged in any activities that have not previously been reported to the IRS?

2

No

If "Yes," attach a detailed description of the activities.

3

Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation, or bylaws, or other similar instruments? If "Yes," attach a conformed copy of the changes

3

No

4a

Did the foundation have unrelated business gross income of \$1,000 or more during the year?

4a

No

b

If "Yes," has it filed a tax return on Form 990-T for this year?.

4b

5

Was there a liquidation, termination, dissolution, or substantial contraction during the year?

5

No

If "Yes," attach the statement required by General Instruction T.

6

Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either:  
• By language in the governing instrument, or  
• By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state law remain in the governing instrument?.

6

No

7

Did the foundation have at least \$5,000 in assets at any time during the year? If "Yes," complete Part II, col. (c), and Part XIV.

7

Yes

8a

Enter the states to which the foundation reports or with which it is registered (see instructions)  
DC, DE

b

If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate) of each state as required by General Instruction G? If "No," attach explanation.

8b

Yes

9

Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for calendar year 2021 or the taxable year beginning in 2021? See the instructions for Part XIII. If "Yes," complete Part XIII

9

No

10

Did any persons become substantial contributors during the tax year? If "Yes," attach a schedule listing their names and addresses.

10

No

Part VI-A

Statements Regarding Activities (continued)

|    |                                                                                                                                                                                                                                                                                                                                 |    |     |    |
|----|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----|-----|----|
| 11 | At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of section 512(b)(13)? If "Yes," attach schedule. See instructions. . . . .                                                                                                                                 | 11 |     | No |
| 12 | Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified person had advisory privileges? If "Yes," attach statement. See instructions.                                                                                                                                        | 12 | Yes |    |
| 13 | Did the foundation comply with the public inspection requirements for its annual returns and exemption application? Website address <a href="http://www.democracyfund.org">www.democracyfund.org</a>                                                                                                                            | 13 | Yes |    |
| 14 | The books are in care of <a href="#">Robin Thompson</a> Telephone no. (202) 420-7943<br>Located at <a href="#">1200 17th St NW Ste 300 Washington DC 20036</a> ZIP+4 <a href="#"> </a>                                                                                                                                          |    |     |    |
| 15 | Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of <b>Form 1041</b> —check here . . . . . <input type="checkbox"/><br>and enter the amount of tax-exempt interest received or accrued during the year . . . . . <b>15</b> <a href="#"> </a>                                                           |    |     |    |
| 16 | At any time during calendar year 2021, did the foundation have an interest in or a signature or other authority over a bank, securities, or other financial account in a foreign country? . . . . .<br>See the instructions for exceptions and filing requirements for FinCEN Form 114. If "Yes", enter the name of the foreign | 16 | Yes | No |

Part VI-B

Statements Regarding Activities for Which Form 4720 May Be Required

|                                                                                         |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |       |     |    |
|-----------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------|-----|----|
| File Form 4720 if any item is checked in the "Yes" column, unless an exception applies. |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |       | Yes | No |
| 1a                                                                                      | During the year did the foundation (either directly or indirectly):                                                                                                                                                                                                                                                                                                                                                                                                                                      |       |     |    |
|                                                                                         | (1) Engage in the sale or exchange, or leasing of property with a disqualified person? . . . . .                                                                                                                                                                                                                                                                                                                                                                                                         | 1a(1) |     | No |
|                                                                                         | (2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from) a disqualified person? . . . . .                                                                                                                                                                                                                                                                                                                                                                                 | 1a(2) |     | No |
|                                                                                         | (3) Furnish goods, services, or facilities to (or accept them from) a disqualified person?                                                                                                                                                                                                                                                                                                                                                                                                               | 1a(3) | Yes |    |
|                                                                                         | (4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person?                                                                                                                                                                                                                                                                                                                                                                                                                     | 1a(4) | Yes |    |
|                                                                                         | (5) Transfer any income or assets to a disqualified person (or make any of either available for the benefit or use of a disqualified person)? . . . . .                                                                                                                                                                                                                                                                                                                                                  | 1a(5) |     | No |
|                                                                                         | (6) Agree to pay money or property to a government official? ( <b>Exception.</b> Check "No" if the foundation agreed to make a grant to or to employ the official for a period after termination of government service, if terminating within 90 days.)                                                                                                                                                                                                                                                  | 1a(6) |     | No |
| b                                                                                       | If any answer is "Yes" to 1a(1)–(6); did any of the acts fail to qualify under the exceptions described in Regulations section 53.4941(d)-3 or in a current notice regarding disaster assistance? See instructions                                                                                                                                                                                                                                                                                       | 1b    |     | No |
| c                                                                                       | Organizations relying on a current notice regarding disaster assistance check here. . . . . <input type="checkbox"/>                                                                                                                                                                                                                                                                                                                                                                                     |       |     |    |
| d                                                                                       | Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected before the first day of the tax year beginning in 2021? . . . . .                                                                                                                                                                                                                                                                                                        | 1d    |     | No |
| 2                                                                                       | Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation defined in section 4942(j)(3) or 4942(j)(5)):                                                                                                                                                                                                                                                                                                                           |       |     |    |
| a                                                                                       | At the end of tax year 2021, did the foundation have any undistributed income (lines 6d and 6e, Part XII) for tax year(s) beginning before 2021? . . . . .<br>If "Yes," list the years <a href="#">20</a> , <a href="#">20</a> , <a href="#">20</a> , <a href="#">20</a>                                                                                                                                                                                                                                 | 2a    |     | No |
| b                                                                                       | Are there any years listed in 2a for which the foundation is <b>not</b> applying the provisions of section 4942(a)(2) (relating to incorrect valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to <b>all</b> years listed, answer "No" and attach statement—see instructions.) . . . . .                                                                                                                                                                          | 2b    |     |    |
| c                                                                                       | If the provisions of section 4942(a)(2) are being applied to <b>any</b> of the years listed in 2a, list the years here.<br><a href="#">20</a> , <a href="#">20</a> , <a href="#">20</a> , <a href="#">20</a>                                                                                                                                                                                                                                                                                             |       |     |    |
| 3a                                                                                      | Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time during the year? . . . . .                                                                                                                                                                                                                                                                                                                                                                     | 3a    |     | No |
| b                                                                                       | If "Yes," did it have excess business holdings in 2021 as a result of (1) any purchase by the foundation or disqualified persons after May 26, 1969; (2) the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest; or (3) the lapse of the 10-, 15-, or 20-year first phase holding period?(Use Schedule C, Form 4720, to determine if the foundation had excess business holdings in 2021.) . . . . . | 3b    |     |    |
| 4a                                                                                      | Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?                                                                                                                                                                                                                                                                                                                                                                                          | 4a    |     | No |
| b                                                                                       | Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that had not been removed from jeopardy before the first day of the tax year beginning in 2021?                                                                                                                                                                                                                                                                        | 4b    |     | No |

Part VI-B

Statements Regarding Activities for Which Form 4720 May Be Required (continued)

5a

During the year did the foundation pay or incur any amount to:

(1) Carry on propaganda, or otherwise attempt to influence legislation (section 4945(e))?

(2) Influence the outcome of any specific public election (see section 4955); or to carry on, directly or indirectly, any voter registration drive?

(3) Provide a grant to an individual for travel, study, or other similar purposes?

(4) Provide a grant to an organization other than a charitable, etc., organization described in section 4945(d)(4)(A)? See instructions

(5) Provide for any purpose other than religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals?

b

If any answer is "Yes" to 5a(1)–(5); did any of the transactions fail to qualify under the exceptions described in Regulations section 53.4945 or in a current notice regarding disaster assistance? See instructions

c

Organizations relying on a current notice regarding disaster assistance check here

d

If the answer is "Yes" to question 5a(4), does the foundation claim exemption from the tax because it maintained expenditure responsibility for the grant?  
If "Yes," attach the statement required by Regulations section 53.4945–5(d).

6a

Did the foundation, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?

b

Did the foundation, during the year, pay premiums, directly or indirectly, on a personal benefit contract?  
If "Yes" to 6b, file Form 8870.

7a

At any time during the tax year, was the foundation a party to a prohibited tax shelter transaction?

b

If "Yes", did the foundation receive any proceeds or have any net income attributable to the transaction?

8

Is the foundation subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment during the year?

Yes

No

5a(1)

No

5a(2)

No

5a(3)

No

5a(4)

Yes

5a(5)

No

5b

No

5d

Yes

6a

No

6b

No

7a

No

7b

8

No

Part VII

Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors

1

List all officers, directors, trustees, foundation managers and their compensation. See instructions

| (a) Name and address                                                   | (b) Title, and average hours per week devoted to position | (c) Compensation (If not paid, enter -0-) | (d) Contributions to employee benefit plans and deferred compensation | (e) Expense account, other allowances |
|------------------------------------------------------------------------|-----------------------------------------------------------|-------------------------------------------|-----------------------------------------------------------------------|---------------------------------------|
| Pierre Omidyar<br>720 University Ave Ste 200<br>Los Gatos, CA 95032    | Chairman<br>0.13                                          | 0                                         | 0                                                                     | 0                                     |
| Patricia Christen<br>720 University Ave Ste 200<br>Los Gatos, CA 95032 | Director<br>1.56                                          | 0                                         | 0                                                                     | 0                                     |
| Joseph Goldman<br>1200 17th St NW Ste 300<br>Washington, DC 20036      | President & CEO<br>21.00                                  | 478,192                                   | 55,050                                                                | 0                                     |
| Sarah Steven<br>720 University Ave Ste 200<br>Los Gatos, CA 95032      | Director<br>1.35                                          | 0                                         | 0                                                                     | 0                                     |
| Matthew Deakin<br>720 University Ave Ste 200<br>Los Gatos, CA 95032    | Treasurer<br>0.19                                         | 0                                         | 0                                                                     | 0                                     |
| Deepa Isac<br>1200 17th St NW Ste 300<br>Washington, DC 20036          | General Counsel & Secretary<br>35.00                      | 53,468                                    | 2,158                                                                 | 0                                     |

2

Compensation of five highest-paid employees (other than those included on line 1—see instructions). If none, enter "NONE."

| (a) Name and address of each employee paid more than \$50,000       | (b) Title, and average hours per week devoted to position | (c) Compensation | (d) Contributions to employee benefit plans and deferred compensation | (e) Expense account, other allowances |
|---------------------------------------------------------------------|-----------------------------------------------------------|------------------|-----------------------------------------------------------------------|---------------------------------------|
| Laura Chambers<br>1200 17th St NW Ste 300<br>Washington, D C 20036  | Chief Operating Offi<br>37.00                             | 319,770          | 25,500                                                                | 0                                     |
| Thomas Glaisyer<br>1200 17th St NW Ste 300<br>Washington, D C 20036 | Managing Program Dir<br>33.00                             | 306,065          | 22,598                                                                | 0                                     |
| Adam Ambrogi<br>1200 17th St NW Ste 300<br>Washington, D C 20036    | Program Director<br>38.00                                 | 308,920          | 18,446                                                                | 0                                     |
| Lauren Strayer<br>1200 17th St NW Ste 300<br>Washington, D C 20036  | Managing Communicati<br>33.00                             | 269,276          | 28,223                                                                | 0                                     |
| Kelly Reed<br>1200 17th St NW Ste 300<br>Washington, D C 20036      | Deputy Chief Operati<br>31.00                             | 206,829          | 37,074                                                                | 0                                     |
| Total number of other employees paid over \$50,000.                 |                                                           |                  |                                                                       | 53                                    |

Part VII

Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors (continued)

| 3 Five highest-paid independent contractors for professional services (see instructions). If none, enter "NONE". |                     |                  |
|------------------------------------------------------------------------------------------------------------------|---------------------|------------------|
| (a) Name and address of each person paid more than \$50,000                                                      | (b) Type of service | (c) Compensation |
| Williams Group                                                                                                   | Branding & Design   | 362,350          |
| 70 Ionia Avenue SW Ste 200<br>Grand Rapids, MI 49503                                                             |                     |                  |
| Due East Partners                                                                                                | Consulting          | 271,600          |
| 201 Ridgley Ave<br>Annapolis, MD 21401                                                                           |                     |                  |
| Organizational Research Services                                                                                 | Consulting          | 252,800          |
| 1100 Olive Way Ste 1350<br>Seattle, WA 98101                                                                     |                     |                  |
| Reboot Design                                                                                                    | Consulting          | 225,095          |
| 49 Flatbush Ave 1021<br>Brooklyn, NY 11217                                                                       |                     |                  |
| Mission Partners                                                                                                 | Consulting          | 180,393          |
| PO Box 1400 Ste 780<br>Rockville, MD 20849                                                                       |                     |                  |

Total number of others receiving over \$50,000 for professional services. . . . . ▶

Part VIII- Summary of Direct Charitable Activities

| List the foundation's four largest direct charitable activities during the tax year. Include relevant statistical information such as the number of organizations and other beneficiaries served, conferences convened, research papers produced, etc.                                                                                                                                                                                                                                                                                                                                                                               | Expenses  |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------|
| 1 Free and Fair Elections ProgramVoting is the single most significant way Americans exercise our political power. Every eligible citizen should have an equal opportunity to participate in elections that are free and fair, as well as efficient and secure. Implementing accessible and trustworthy elections is an immense undertaking, but the American election system is also challenged by persistent barriers to voting for historically excluded communities and beset by unprecedented new threats. Our Elections program works toward a strong and modern voting system that increases voter confidence and engagement. | 2,836,173 |
| 2 Vibrant and Diverse Public Square ProgramNo matter where they live or who they are, Americans should be able to get the news and information they need to engage in civic life and to use their voices without fear of being harassed or silenced. The rapidly evolving media landscape presents new challenges and opportunities for our communities. Our Public Square program responds by supporting trustworthy local news and investigative reporting, more equitable newsrooms, press freedom, community engagement, and digital spaces that advance democracy, not hate.                                                    | 2,095,204 |
| 3 Effective, Representative, and Accountable GovernanceAmerican democracy depends on a government that represents the interests of the people in all of our diversity one that is prepared to act on our behalf and that is held accountable when it does not. However, extreme polarization limits our ability to achieve shared priorities. Partisan politics and significant institutional decline have led to government dysfunction and gridlock. Our Governance program promotes the principled leadership and strong institutions our governing system needs to act in the interests of the American people.                  | 1,678,420 |
| 4 Just and Inclusive SocietyJust and Inclusive Society is a special project that brings diverse organizations and groups together to work for a common good, create safe and secure communities, decrease polarization, develop a sense of shared identity, and defend Constitutional norms under attack.                                                                                                                                                                                                                                                                                                                            | 948,115   |

Part VIII- Summary of Program-Related Investments (see instructions)

| Describe the two largest program-related investments made by the foundation during the tax year on lines 1 and 2. | Amount |
|-------------------------------------------------------------------------------------------------------------------|--------|
| 1                                                                                                                 |        |
|                                                                                                                   |        |
|                                                                                                                   |        |
| 2                                                                                                                 |        |
|                                                                                                                   |        |
|                                                                                                                   |        |
| All other program-related investments. See instructions.                                                          |        |
| 3                                                                                                                 |        |
|                                                                                                                   |        |
|                                                                                                                   |        |

**Part IX Minimum Investment Return** (All domestic foundations must complete this part. Foreign foundations, see instructions.)

|          |                                                                                                                          |           |            |
|----------|--------------------------------------------------------------------------------------------------------------------------|-----------|------------|
| <b>1</b> | Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes:              |           |            |
| <b>a</b> | Average monthly fair market value of securities. . . . .                                                                 | <b>1a</b> | 0          |
| <b>b</b> | Average of monthly cash balances. . . . .                                                                                | <b>1b</b> | 62,943,904 |
| <b>c</b> | Fair market value of all other assets (see instructions). . . . .                                                        | <b>1c</b> | 2,136,706  |
| <b>d</b> | <b>Total</b> (add lines 1a, b, and c). . . . .                                                                           | <b>1d</b> | 65,080,610 |
| <b>e</b> | Reduction claimed for blockage or other factors reported on lines 1a and 1c (attach detailed explanation). . . . .       | <b>1e</b> | 0          |
| <b>2</b> | Acquisition indebtedness applicable to line 1 assets                                                                     | <b>2</b>  | 0          |
| <b>3</b> | Subtract line 2 from line 1d. . . . .                                                                                    | <b>3</b>  | 65,080,610 |
| <b>4</b> | Cash deemed held for charitable activities. Enter 1.5% (0.015) of line 3 (for greater amount, see instructions). . . . . | <b>4</b>  | 976,209    |
| <b>5</b> | <b>Net value of noncharitable-use assets.</b> Subtract line 4 from line 3.                                               | <b>5</b>  | 64,104,401 |
| <b>6</b> | <b>Minimum investment return.</b> Enter 5% (0.05) of line 5. . . . .                                                     | <b>6</b>  | 3,205,220  |

**Part X Distributable Amount** (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations and certain foreign organizations check here ☒ and do not complete this part.)

|           |                                                                                                                   |           |  |
|-----------|-------------------------------------------------------------------------------------------------------------------|-----------|--|
| <b>1</b>  | Minimum investment return from Part IX, line 6. . . . .                                                           | <b>1</b>  |  |
| <b>2a</b> | Tax on investment income for 2021 from Part V, line 5. . . . .                                                    | <b>2a</b> |  |
| <b>b</b>  | Income tax for 2021. (This does not include the tax from Part V.). . . . .                                        | <b>2b</b> |  |
| <b>c</b>  | Add lines 2a and 2b. . . . .                                                                                      | <b>2c</b> |  |
| <b>3</b>  | Distributable amount before adjustments. Subtract line 2c from line 1. . . . .                                    | <b>3</b>  |  |
| <b>4</b>  | Recoveries of amounts treated as qualifying distributions. . . . .                                                | <b>4</b>  |  |
| <b>5</b>  | Add lines 3 and 4. . . . .                                                                                        | <b>5</b>  |  |
| <b>6</b>  | Deduction from distributable amount (see instructions). . . . .                                                   | <b>6</b>  |  |
| <b>7</b>  | <b>Distributable amount</b> as adjusted. Subtract line 6 from line 5. Enter here and on Part XII, line 1. . . . . | <b>7</b>  |  |

**Part XI Qualifying Distributions** (see instructions)

|          |                                                                                                                    |           |  |
|----------|--------------------------------------------------------------------------------------------------------------------|-----------|--|
| <b>1</b> | Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes:                         |           |  |
| <b>a</b> | Expenses, contributions, gifts, etc.—total from Part I, column (d), line 26. . . . .                               | <b>1a</b> |  |
| <b>b</b> | Program-related investments—total from Part VIII-B                                                                 | <b>1b</b> |  |
| <b>2</b> | Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes. . . . . | <b>2</b>  |  |
| <b>3</b> | Amounts set aside for specific charitable projects that satisfy the:                                               |           |  |
| <b>a</b> | Suitability test (prior IRS approval required). . . . .                                                            | <b>3a</b> |  |
| <b>b</b> | Cash distribution test (attach the required schedule). . . . .                                                     | <b>3b</b> |  |
| <b>4</b> | <b>Qualifying distributions.</b> Add lines 1a through 3b. Enter here and on Part XII, line 4.                      | <b>4</b>  |  |

Part XII

Undistributed Income (see instructions)

|                                                                                                                                                                               | (a)<br>Corpus | (b)<br>Years prior to 2020 | (c)<br>2020 | (d)<br>2021 |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------|----------------------------|-------------|-------------|
| 1 Distributable amount for 2021 from Part X, line 7                                                                                                                           |               |                            |             |             |
| 2 Undistributed income, if any, as of the end of 2021:                                                                                                                        |               |                            |             |             |
| a Enter amount for 2020 only. . . . .                                                                                                                                         |               |                            |             |             |
| b Total for prior years: 20____, 20____, 20____                                                                                                                               |               |                            |             |             |
| 3 Excess distributions carryover, if any, to 2021:                                                                                                                            |               |                            |             |             |
| a From 2016. . . . .                                                                                                                                                          |               |                            |             |             |
| b From 2017. . . . .                                                                                                                                                          |               |                            |             |             |
| c From 2018. . . . .                                                                                                                                                          |               |                            |             |             |
| d From 2019. . . . .                                                                                                                                                          |               |                            |             |             |
| e From 2020. . . . .                                                                                                                                                          |               |                            |             |             |
| f Total of lines 3a through e. . . . .                                                                                                                                        |               |                            |             |             |
| 4 Qualifying distributions for 2021 from Part XI, line 4: ▶ \$ _____                                                                                                          |               |                            |             |             |
| a Applied to 2020, but not more than line 2a                                                                                                                                  |               |                            |             |             |
| b Applied to undistributed income of prior years (Election required—see instructions). . . . .                                                                                |               |                            |             |             |
| c Treated as distributions out of corpus (Election required—see instructions). . . . .                                                                                        |               |                            |             |             |
| d Applied to 2021 distributable amount                                                                                                                                        |               |                            |             |             |
| e Remaining amount distributed out of corpus                                                                                                                                  |               |                            |             |             |
| 5 Excess distributions carryover applied to 2021. (If an amount appears in column (d), the same amount must be shown in column (a).)                                          |               |                            |             |             |
| 6 Enter the net total of each column as indicated below:                                                                                                                      |               |                            |             |             |
| a Corpus. Add lines 3f, 4c, and 4e. Subtract line 5                                                                                                                           |               |                            |             |             |
| b Prior years' undistributed income. Subtract line 4b from line 2b. . . . .                                                                                                   |               |                            |             |             |
| c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed    |               |                            |             |             |
| d Subtract line 6c from line 6b. Taxable amount—see instructions. . . . .                                                                                                     |               |                            |             |             |
| e Undistributed income for 2019. Subtract line 4a from line 2a. Taxable amount—see instructions. . . . .                                                                      |               |                            |             |             |
| f Undistributed income for 2021. Subtract lines 4d and 5 from line 1. This amount must be distributed in 2022                                                                 |               |                            |             |             |
| 7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3) (Election may be required - see instructions). . . . . |               |                            |             |             |
| 8 Excess distributions carryover from 2016 not applied on line 5 or line 7 (see instructions)                                                                                 |               |                            |             |             |
| 9 Excess distributions carryover to 2022. Subtract lines 7 and 8 from line 6a                                                                                                 |               |                            |             |             |
| 10 Analysis of line 9:                                                                                                                                                        |               |                            |             |             |
| a Excess from 2017                                                                                                                                                            |               |                            |             |             |
| b Excess from 2018                                                                                                                                                            |               |                            |             |             |
| c Excess from 2019. . . . .                                                                                                                                                   |               |                            |             |             |
| d Excess from 2020                                                                                                                                                            |               |                            |             |             |
| e Excess from 2021                                                                                                                                                            |               |                            |             |             |

Part XIII

Private Operating Foundations (see instructions and Part VI-A, question 9)

1a

If the foundation has received a ruling or determination letter that it is a private operating foundation, and the ruling is effective for 2021, enter the date of the ruling

2014-02-11

b

Check box to indicate whether the organization is a private operating foundation described in section ☒ 4942(j)(3) or ☐ 4942(j)(5)

2a

Enter the lesser of the adjusted net income from Part I or the minimum investment return from Part X for each year listed . . . . .

b

85% (0.85) of line 2a

c

Qualifying distributions from Part XI, line 4 for each year listed . . . . .

d

Amounts included in line 2c not used directly for active conduct of exempt activities . . . . .

e

Qualifying distributions made directly for active conduct of exempt activities. Subtract line 2d from line 2c . . . . .

| Tax year                                                                                                                                                    | Prior 3 years |            |            |             | (e) Total |  |  |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------|------------|------------|-------------|-----------|--|--|
| (a) 2021                                                                                                                                                    | (b) 2020      | (c) 2019   | (d) 2018   |             |           |  |  |
| 10,471                                                                                                                                                      | 526,566       | 980,937    | 483,312    | 2,001,286   |           |  |  |
| 8,900                                                                                                                                                       | 447,581       | 833,796    | 410,815    | 1,701,093   |           |  |  |
| 57,883,092                                                                                                                                                  | 70,223,625    | 54,892,711 | 51,239,460 | 234,238,888 |           |  |  |
| 40,055,610                                                                                                                                                  | 49,238,328    | 36,626,905 | 33,758,197 | 159,679,040 |           |  |  |
| 17,827,482                                                                                                                                                  | 20,985,297    | 18,265,806 | 17,481,263 | 74,559,848  |           |  |  |
| 3 Complete 3a, b, or c for the alternative test relied upon:                                                                                                |               |            |            |             |           |  |  |
| a "Assets" alternative test—enter:                                                                                                                          |               |            |            |             |           |  |  |
| (1) Value of all assets . . . . .                                                                                                                           |               |            |            |             | 0         |  |  |
| (2) Value of assets qualifying under section 4942(j)(3)(B)(i)                                                                                               |               |            |            |             | 0         |  |  |
| b "Endowment" alternative test— enter 2/3 of minimum investment return shown in Part IX, line 6 for each year listed . .                                    |               |            |            |             |           |  |  |
| 2,136,813                                                                                                                                                   | 2,095,735     | 2,042,245  | 1,516,669  | 7,791,462   |           |  |  |
| c "Support" alternative test—enter:                                                                                                                         |               |            |            |             |           |  |  |
| (1) Total support other than gross investment income (interest, dividends, rents, payments on securities loans (section 512(a)(5)), or royalties) . . . . . |               |            |            |             | 0         |  |  |
| (2) Support from general public and 5 or more exempt organizations as provided in section 4942(j)(3)(B)(iii). . . . .                                       |               |            |            |             | 0         |  |  |
| (3) Largest amount of support from an exempt organization                                                                                                   |               |            |            |             | 0         |  |  |
| (4) Gross investment income                                                                                                                                 |               |            |            |             | 0         |  |  |

Part

Supplementary Information (Complete this part only if the foundation had \$5,000 or more in assets at any time during the year—see instructions.)

1 Information Regarding Foundation Managers:

a

List any managers of the foundation who have contributed more than 2% of the total contributions received by the foundation before the close of any tax year (but only if they have contributed more than \$5,000). (See section 507(d)(2).)

Pierre Omidyar

b

List any managers of the foundation who own 10% or more of the stock of a corporation (or an equally large portion of the ownership of a partnership or other entity) of which the foundation has a 10% or greater interest.

2 Information Regarding Contribution, Grant, Gift, Loan, Scholarship, etc., Programs:

Check here ☒ if the foundation only makes contributions to preselected charitable organizations and does not accept unsolicited requests for funds. If the foundation makes gifts, grants, etc. to individuals or organizations under other conditions, complete items 2a, b, c, and d. See instructions

a

The name, address, and telephone number or email address of the person to whom applications should be addressed:

b

The form in which applications should be submitted and information and materials they should include:

c

Any submission deadlines:

d

Any restrictions or limitations on awards, such as by geographical areas, charitable fields, kinds of institutions, or other factors:



## Part XV-A

Unrelated business income

Excluded by section 512, 513, or 514

**(e)**  
Related or exempt  
function income  
(See  
instructions.)

**(a)**  
Business  
code

(b)  
Amount

**(c)**  
Exclusion code

(d)  
Amount

**b** \_\_\_\_\_

**C** \_\_\_\_\_

**d** \_\_\_\_\_

**e** \_\_\_\_\_

**f** \_\_\_\_\_

### g Fees and contracts from government agencies

## 2 Membership dues and assessments . . . . .

**3 Interest on savings and temporary cash investments** . . . . .

#### 4 Dividends and interest from securities

■ ■ ■

**5 Net rental income or (loss) from real estate:**

**a** Debt-financed property. . . . .

**b** Not debt-financed property. . . .

**6** Net rental income or (loss) from personal property

**7 Other investment income . . . . .**

**8** Gain or (loss) from sales of assets other than inventory . . . . .

**9** Net income or (loss) from special events:

**10** Gross profit or (loss) from sales of inventory

**11 Other revenue: a** \_\_\_\_\_

**b** \_\_\_\_\_

**C** \_\_\_\_\_

**d** \_\_\_\_\_

e \_\_\_\_\_

**12 Subtotal.** Add columns (b), (d), and (e) . .

|                                                                  |           |                |
|------------------------------------------------------------------|-----------|----------------|
| <b>13 Total.</b> Add line 12, columns (b), (d), and (e). . . . . | <b>13</b> | <u>460,092</u> |
| (See worksheet in line 13 instructions to verify calculations.)  |           |                |

## Part XV-B

**Line No.**

▼

Explain below how each activity for which income is reported in column (e) of Part XV-A contributed importantly to the accomplishment of the foundation's exempt purposes (other than by providing funds for such purposes). (See instructions.)

## Part XVI

**Yes**

\_\_\_\_\_

**Yes**

**Yes**

ue

[illegible]☒ Yes ☐ No

| (a) Name of organization | (b) Type of organization | (c) Description of relationship  |
|--------------------------|--------------------------|----------------------------------|
| Democracy Fund Voice Inc | 501 (c) (4)              | Common Director - Pierre Omidyar |
|                          |                          |                                  |
|                          |                          |                                  |
|                          |                          |                                  |

May the IRS discuss this return with the preparer shown below?  
See instructions. ☒ Yes ☐ No

2022-11-15

Title

See instructions. ☒ Yes ☐ No

---

P00294980

Firm's EIN ▶ 77-0534410

Phone no.  
(408) 358-3316

**Additional Data**

**Return to Form**

**Software ID:**

**Software Version:**

**Form 990PF - Special Condition Description:**

**Special Condition Description**

## TY 2021 IRS 990 e-File Render

**Name:** Democracy Fund Inc

**EIN:** 38-3926408

| Category                | Amount | Net Investment<br>Income | Adjusted Net<br>Income | Disbursements<br>for Charitable<br>Purposes |
|-------------------------|--------|--------------------------|------------------------|---------------------------------------------|
| Payroll Administration  | 52,247 | 0                        | 0                      | 52,247                                      |
| Accounting and Auditing | 58,400 | 0                        | 0                      | 58,400                                      |

**Note: To capture the full content of this document, please select landscape mode (11" x 8.5") when printing.**

**TY 2021 IRS 990 e-File Render**

**Name:** Democracy Fund Inc  
**EIN:** 38-3926408

| Grantee's Name               | Grantee's Address                                    | Grant Date | Grant Amount | Grant Purpose                                                       | Amount Expended By Grantee | Any Diversion By Grantee? | Dates of Reports By Grantee                                          | Date of Verification | Results of Verification |
|------------------------------|------------------------------------------------------|------------|--------------|---------------------------------------------------------------------|----------------------------|---------------------------|----------------------------------------------------------------------|----------------------|-------------------------|
| El-Hibri Foundation          | 1420 16th Street NW<br>Washington, DC 20036          | 2019-10-01 | 460,000      | Program support for field leadership training and capacity building | 460,000                    | No                        | Jan 2020, July 2020, Jan 2021, July 2021, Jan 2022                   |                      | N/A                     |
| Field Foundation of Illinois | 200 South Wacker Drive Ste 3860<br>Chicago, IL 60606 | 2019-12-01 | 400,190      | Program support for Chicago Media and Storytelling project          | 400,190                    | No                        | Jan 2020, Nov 2020, Jan 2021, May 2021, Nov 2021, Dec 2021, May 2022 |                      | N/A                     |

## TY 2021 IRS 990 e-File Render

**Name:** Democracy Fund Inc

**EIN:** 38-3926408

| Identifier       | Return Reference                    | Explanation                                                                                                                                                                                                                                    |
|------------------|-------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| In-Kind Services | Form 990-PF, PART VII-B, LINE 1a(3) | During the period ended December 31, 2021, affiliated entities and related parties provided in-kind services of financial manager fees of \$100,000. These contributed services were valued at \$100,000 but were not recorded on Form 990-PF. |

**TY 2021 IRS 990 e-File Render**

**Name:** Democracy Fund Inc

**EIN:** 38-3926408

| Category   | Amount | Net Investment<br>Income | Adjusted Net<br>Income | Disbursements<br>for Charitable<br>Purposes |
|------------|--------|--------------------------|------------------------|---------------------------------------------|
| Legal Fees | 26,000 | 0                        | 0                      | 26,000                                      |

## TY 2021 IRS 990 e-File Render

**Name:** Democracy Fund Inc

**EIN:** 38-3926408

| Description                        | Beginning of Year -<br>Book Value | End of Year - Book<br>Value | End of Year - Fair<br>Market Value |
|------------------------------------|-----------------------------------|-----------------------------|------------------------------------|
| Deposits                           | 295                               | 295                         | 295                                |
| Due from Affiliates                | 626,291                           | 945,833                     | 945,833                            |
| Employee Advances                  | 11                                | 495                         | 495                                |
| Operating Lease Right-of-Use Asset | 0                                 | 8,198,950                   | 8,198,950                          |

# TY 2021 IRS 990 e-File Render

**Name:** Democracy Fund Inc

**EIN:** 38-3926408

| Description                | Revenue and Expenses per Books | Net Investment Income | Adjusted Net Income | Disbursements for Charitable Purposes |
|----------------------------|--------------------------------|-----------------------|---------------------|---------------------------------------|
| Conference sponsorships    | 110,000                        | 0                     | 0                   | 110,000                               |
| External Events            | 36,487                         | 0                     | 0                   | 36,487                                |
| Hosted events - Internal   | 56,432                         | 0                     | 0                   | 56,432                                |
| Professional development   | 29,006                         | 0                     | 0                   | 29,006                                |
| Software                   | 398,880                        | 0                     | 0                   | 398,880                               |
| Accrual to cash adjustment | 0                              | 0                     | 0                   | -127,385                              |
| Relationship Gifts         | 31,760                         | 0                     | 0                   | 31,760                                |
| Matching Gifts             | 23,041                         | 0                     | 0                   | 23,041                                |
| Bank Fees                  | 341                            | 341                   | 341                 | 341                                   |
| Recruitment                | 56,094                         | 0                     | 0                   | 56,094                                |

## TY 2021 IRS 990 e-File Render

**Name:** Democracy Fund Inc

**EIN:** 38-3926408

| Description                | Beginning of Year<br>- Book Value | End of Year -<br>Book Value |
|----------------------------|-----------------------------------|-----------------------------|
| Federal excise tax payable | 772,722                           | 807,691                     |
| Long-term Lease Liability  | 0                                 | 8,090,268                   |

## TY 2021 IRS 990 e-File Render

**Name:** Democracy Fund Inc

**EIN:** 38-3926408

| Category            | Amount    | Net Investment<br>Income | Adjusted Net<br>Income | Disbursements<br>for Charitable<br>Purposes |
|---------------------|-----------|--------------------------|------------------------|---------------------------------------------|
| Consultants         | 4,268,956 | 0                        | 0                      | 4,268,956                                   |
| Contracted Services | 196,307   | 0                        | 0                      | 196,307                                     |

## TY 2021 IRS 990 e-File Render

**Name:** Democracy Fund Inc

**EIN:** 38-3926408

| Category             | Amount  | Net Investment<br>Income | Adjusted Net<br>Income | Disbursements<br>for Charitable<br>Purposes |
|----------------------|---------|--------------------------|------------------------|---------------------------------------------|
| Federal Excise Taxes | 825,588 | 0                        | 0                      | 790,619                                     |
| Payroll Taxes        | 597,242 | 0                        | 0                      | 597,242                                     |