Form **990-PF**

Department of the Treasury
Internal Revenue Service

Return of Private Foundation

or Section 4947(a)(1) Trust Treated as Private Foundation

▶ Do not enter social security numbers on this form as it may be made public.
▶ Go to www.irs.gov/Form990PF for instructions and the latest information.

OMB No. 1545-0052

2019

Open to Public Inspection

For calendar year 2019, or tax year beginning 01-01-2019 , and ending 12-31-2019

Name of foundation
The Robert Wood Johnson Foundation

% MARGARET H EINHORN CFO&TRE

A Employer identification number
22-6029397

Number and street (or P.O. box number if mail is not delivered to street address) Room/suite
50 COLLEGE ROAD EAST

B Telephone number (see instructions)
(609) 627-6000

City or town, state or province, country, and ZIP or foreign postal code
PRINCETON, NJ 08540

C If exemption application is pending, check here ▶ ☐

G Check all that apply: ☐ Initial return ☐ Initial return of a former public charity ☐ Final return ☐ Amended return ☐ Address change ☐ Name change

D 1. Foreign organizations, check here..... ▶ ☐
2. Foreign organizations meeting the 85% test, check here and attach computation ... ▶ ☐

H Check type of organization: ☑ Section 501(c)(3) exempt private foundation
☐ Section 4947(a)(1) nonexempt charitable trust ☐ Other taxable private foundation

E If private foundation status was terminated under section 507(b)(1)(A), check here ..... ▶ ☐

I Fair market value of all assets at end of year (from Part II, col. (c), *line 16)* ▶$ 11,917,251,112

J Accounting method: ☐ Cash ☑ Accrual ☐ Other (specify)
(Part I, column (d) must be on cash basis.)

F If the foundation is in a 60-month termination under section 507(b)(1)(B), check here ..... ▶ ☐

Part I **Analysis of Revenue and Expenses** *(The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a) (see instructions).)*

			(a) Revenue and expenses per books	(b) Net investment income	(c) Adjusted net income	(d) Disbursements for charitable purposes (cash basis only)
Revenue	1	Contributions, gifts, grants, etc., received (attach schedule)	0			
	2	Check ▶ ☑ if the foundation is **not** required to attach Sch. B				
	3	Interest on savings and temporary cash investments	8,263,111	8,263,111		
	4	Dividends and interest from securities	131,201,338	183,828,597		
	5a	Gross rents				
	b	Net rental income or (loss)				
	6a	Net gain or (loss) from sale of assets not on line 10	430,379,278			
	b	Gross sales price for all assets on line 6a 2,115,216,055				
	7	Capital gain net income (from Part IV, line 2)		380,731,466		
	8	Net short-term capital gain				
	9	Income modifications				
	10a	Gross sales less returns and allowances				
	b	Less: Cost of goods sold				
	c	Gross profit or (loss) (attach schedule)				
	11	Other income (attach schedule)	7,163,958	16,231,570	0	
	12	**Total.** Add lines 1 through 11	577,007,685	589,054,744	0	
Operating and Administrative Expenses	13	Compensation of officers, directors, trustees, etc.	4,768,864	1,735,948		2,920,265
	14	Other employee salaries and wages	34,830,692	5,136,769		28,740,721
	15	Pension plans, employee benefits	29,760,985	2,509,042		19,270,738
	16a	Legal fees (attach schedule)	588,787	219,015	0	370,489
	b	Accounting fees (attach schedule)	558,451	278,250	0	257,201
	c	Other professional fees (attach schedule)	43,746,838	13,226,696	0	5,872,484
	17	Interest	27,787	7,766,517		23,823
	18	Taxes (attach schedule) (see instructions)	5,675,107	4,126,705	0	156,562
	19	Depreciation (attach schedule) and depletion	5,444,689			
	20	Occupancy	2,826,106	856,134		1,992,075
	21	Travel, conferences, and meetings	2,575,443	289,709		2,286,077
	22	Printing and publications	500,241	4,384		511,566
	23	Other expenses (attach schedule)	82,371,065	70,385,341	0	55,443,838
	24	**Total operating and administrative expenses.** Add lines 13 through 23	213,675,055	106,534,510	0	117,845,839
	25	Contributions, gifts, grants paid	396,582,703			434,541,128
	26	**Total expenses and disbursements.** Add lines 24 and 25	610,257,758	106,534,510	0	552,386,967
	27	Subtract line 26 from line 12:				
	a	**Excess of revenue over expenses and disbursements**	-33,250,073			
	b	**Net investment income** (if negative, enter -0-)		482,520,234		
	c	**Adjusted net income** (if negative, enter -0-)			0	

Part II **Balance Sheets** Attached schedules and amounts in the description column should be for end-of-year amounts only. (See instructions.)

			Beginning of year	End of year	
			(a) Book Value	(b) Book Value	(c) Fair Market Value
Assets	1	Cash—non-interest-bearing	39,544,762	32,159,636	32,159,636
	2	Savings and temporary cash investments	282,074,414	321,210,954	321,210,954
	3	Accounts receivable ▶ 41,732,757			
		Less: allowance for doubtful accounts ▶	5,589,938	41,732,757	41,732,757
	4	Pledges receivable ▶ 28,971,628			
		Less: allowance for doubtful accounts ▶	24,138,726	28,971,628	28,971,628
	5	Grants receivable			
	6	Receivables due from officers, directors, trustees, and other disqualified persons (attach schedule) (see instructions)			
	7	Other notes and loans receivable (attach schedule) ▶			
		Less: allowance for doubtful accounts ▶			
	8	Inventories for sale or use			
	9	Prepaid expenses and deferred charges	50,000	54,315	54,315
	10a	Investments—U.S. and state government obligations (attach schedule)	300,556,581	504,481,107	504,481,107
	b	Investments—corporate stock (attach schedule)	1,918,889,409	2,601,804,768	2,601,804,768
	c	Investments—corporate bonds (attach schedule)	0	0	0
	11	Investments—land, buildings, and equipment: basis ▶ 1,165,588			
		Less: accumulated depreciation (attach schedule) ▶	1,165,588	1,165,588	6,830,000
	12	Investments—mortgage loans			
	13	Investments—other (attach schedule)	8,239,602,732	8,136,365,348	8,136,365,348
	14	Land, buildings, and equipment: basis ▶ 70,600,541			
		Less: accumulated depreciation (attach schedule) ▶ 34,736,054	37,468,263	35,864,487	35,864,487
	15	Other assets (describe ▶)	288,296,621	207,776,112	207,776,112
	16	**Total assets** (to be completed by all filers—see the instructions. Also, see page 1, item I)	11,137,377,034	11,911,586,700	11,917,251,112
Liabilities	17	Accounts payable and accrued expenses	15,484,414	16,529,387	
	18	Grants payable	284,968,981	250,029,532	
	19	Deferred revenue			
	20	Loans from officers, directors, trustees, and other disqualified persons			
	21	Mortgages and other notes payable (attach schedule)			
	22	Other liabilities (describe ▶)	260,167,593	346,922,556	
	23	**Total liabilities**(add lines 17 through 22)	560,620,988	613,481,475	
Net Assets or Fund Balances		**Foundations that follow FASB ASC 958, check here** ▶ ☑ **and complete lines 24, 25, 29 and 30.**			
	24	Net assets without donor restrictions	10,552,617,320	11,269,133,597	
	25	Net assets with donor restrictions	24,138,726	28,971,628	
		Foundations that do not follow FASB ASC 958, check here ▶ ☐ **and complete lines 26 through 30.**			
	26	Capital stock, trust principal, or current funds			
	27	Paid-in or capital surplus, or land, bldg., and equipment fund			
	28	Retained earnings, accumulated income, endowment, or other funds			
	29	**Total net assets or fund balances** (see instructions)	10,576,756,046	11,298,105,225	
	30	**Total liabilities and net assets/fund balances** (see instructions)	11,137,377,034	11,911,586,700	

Part III **Analysis of Changes in Net Assets or Fund Balances**

1	Total net assets or fund balances at beginning of year—Part II, column (a), line 29 (must agree with end-of-year figure reported on prior year's return)	1	10,576,756,046
2	Enter amount from Part I, line 27a	2	-33,250,073
3	Other increases not included in line 2 (itemize) ▶	3	778,772,146
4	Add lines 1, 2, and 3	4	11,322,278,119
5	Decreases not included in line 2 (itemize) ▶	5	24,172,894
6	Total net assets or fund balances at end of year (line 4 minus line 5)—Part II, column (b), line 29	6	11,298,105,225

Part IV Capital Gains and Losses for Tax on Investment Income

	(a) List and describe the kind(s) of property sold (e.g., real estate, 2-story brick warehouse; or common stock, 200 shs. MLC Co.)	(b) How acquired P—Purchase D—Donation	(c) Date acquired (mo., day, yr.)	(d) Date sold (mo., day, yr.)
1 a	OTHER SECURITIES SALES	P		
b	LIMITED PARTNERSHIP PASSTHROUGH SALES	P		
c				
d				
e				

	(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale	(h) Gain or (loss) (e) plus (f) minus (g)
a	1,920,279,220		1,734,484,589	185,794,631
b	194,936,835			194,936,835
c				
d				
e				

	Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69			(l) Gains (Col. (h) gain minus col. (k), but not less than -0-) or Losses (from col.(h))
	(i) F.M.V. as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col. (i) over col. (j), if any	
a				185,794,631
b				194,936,835
c				
d				
e				

2	Capital gain net income or (net capital loss) { If gain, also enter in Part I, line 7 / If (loss), enter -0- in Part I, line 7 }	2	380,731,466
3	Net short-term capital gain or (loss) as defined in sections 1222(5) and (6): If gain, also enter in Part I, line 8, column (c) (see instructions). If (loss), enter -0- in Part I, line 8	3	

Part V Qualification Under Section 4940(e) for Reduced Tax on Net Investment Income

(For optional use by domestic private foundations subject to the section 4940(a) tax on net investment income.)

If section 4940(d)(2) applies, leave this part blank.

Was the foundation liable for the section 4942 tax on the distributable amount of any year in the base period? ☐ Yes ☑ No

If "Yes," the foundation does not qualify under section 4940(e). Do not complete this part.

1 Enter the appropriate amount in each column for each year; see instructions before making any entries.

(a) Base period years Calendar year (or tax year beginning in)	(b) Adjusted qualifying distributions	(c) Net value of noncharitable-use assets	(d) Distribution ratio (col. (b) divided by col. (c))
2018	523,798,459	11,013,844,275	0.047558
2017	527,409,171	10,522,246,174	0.050123
2016	493,607,718	9,876,319,411	0.049979
2015	487,499,016	10,010,836,231	0.048697
2014	475,328,795	9,910,349,052	0.047963

2	**Total** of line 1, column (d)	2	0.24432
3	Average distribution ratio for the 5-year base period—divide the total on line 2 by 5.0, or by the number of years the foundation has been in existence if less than 5 years	3	0.048864
4	Enter the net value of noncharitable-use assets for 2019 from Part X, line 5	4	11,099,657,409
5	Multiply line 4 by line 3	5	542,373,660
6	Enter 1% of net investment income (1% of Part I, line 27b)	6	4,825,202
7	Add lines 5 and 6	7	547,198,862
8	Enter qualifying distributions from Part XII, line 4	8	556,114,477

If line 8 is equal to or greater than line 7, check the box in Part VI, line 1b, and complete that part using a 1% tax rate. See the Part VI instructions.

Part VI Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4948—see instructions)

1a	Exempt operating foundations described in section 4940(d)(2), check here ▶ ☐ and enter "N/A" on line 1. Date of ruling or determination letter: _____ **(attach copy of letter if necessary–see instructions)**		
b	Domestic foundations that meet the section 4940(e) requirements in Part V, check here ▶ ☑ and enter 1% of Part I, line 27b	1	4,825,202
c	All other domestic foundations enter 2% of line 27b. Exempt foreign organizations enter 4% of Part I, line 12, col. (b)		
2	Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)	2	
3	Add lines 1 and 2	3	4,825,202
4	Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)	4	
5	**Tax based on investment income.** Subtract line 4 from line 3. If zero or less, enter -0-	5	4,825,202
6	Credits/Payments:		
a	2019 estimated tax payments and 2018 overpayment credited to 2019 — 6a: 12,420,551		
b	Exempt foreign organizations—tax withheld at source — 6b		
c	Tax paid with application for extension of time to file (Form 8868) — 6c		
d	Backup withholding erroneously withheld — 6d		
7	Total credits and payments. Add lines 6a through 6d	7	12,420,551
8	Enter any **penalty** for underpayment of estimated tax. Check here ☑ if Form 2220 is attached.	8	
9	**Tax due.** If the total of lines 5 and 8 is more than line 7, enter **amount owed** ▶	9	
10	**Overpayment.** If line 7 is more than the total of lines 5 and 8, enter the **amount overpaid** ▶	10	7,595,349
11	Enter the amount of line 10 to be: **Credited to 2020 estimated tax** ▶ 7,595,349 **Refunded** ▶	11	

Part VII-A Statements Regarding Activities

			Yes	No
1a	During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or intervene in any political campaign?	1a		No
b	Did it spend more than $100 during the year (either directly or indirectly) for political purposes? (see Instructions for definition)	1b		No
	*If the answer is "Yes" to **1a** or **1b**, attach a detailed description of the activities and copies of any materials published or distributed by the foundation in connection with the activities.*			
c	Did the foundation file **Form 1120-POL** for this year?	1c		No
d	Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year: **(1)** On the foundation. ▶ $ 0 **(2)** On foundation managers. ▶ $ 0			
e	Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation managers. ▶ $ 0			
2	Has the foundation engaged in any activities that have not previously been reported to the IRS? *If "Yes," attach a detailed description of the activities.*	2		No
3	Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation, or bylaws, or other similar instruments? *If "Yes," attach a conformed copy of the changes*	3		No
4a	Did the foundation have unrelated business gross income of $1,000 or more during the year?	4a	Yes	
b	If "Yes," has it filed a tax return on **Form 990-T** for this year?	4b	Yes	
5	Was there a liquidation, termination, dissolution, or substantial contraction during the year? *If "Yes," attach the statement required by General Instruction T.*	5		No
6	Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either: • By language in the governing instrument, or • By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state law remain in the governing instrument?	6	Yes	
7	Did the foundation have at least $5,000 in assets at any time during the year? *If "Yes," complete Part II, col. (c), and Part XV.*	7	Yes	
8a	Enter the states to which the foundation reports or with which it is registered (see instructions) ▶ DC, FL, GA, IL, MN, MO, NH, NJ, NY, OR, PA, TX, VA, WA			
b	If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate) of each state as required by General Instruction G? *If "No," attach explanation*	8b	Yes	
9	Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for calendar year 2019 or the taxable year beginning in 2019? See the instructions for Part XIV. If "Yes," complete Part XIV	9		No
10	Did any persons become substantial contributors during the tax year? *If "Yes," attach a schedule listing their names and addresses.*	10		No

Part VII-A Statements Regarding Activities (continued)

11	At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of section 512(b)(13)? If "Yes," attach schedule. See instructions	**11**	**Yes**	
12	Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified person had advisory privileges? If "Yes," attach statement. See instructions	**12**	**Yes**	
13	Did the foundation comply with the public inspection requirements for its annual returns and exemption application?	**13**	**Yes**	

Website address ▶ www.rwjf.org

14 The books are in care of ▶ MARGARET H EINHORN CFO&TREAS Telephone no. ▶ (609) 627-6000

Located at ▶ 50 COLLEGE ROAD EAST PRINCETON NJ ZIP+4 ▶ 08540

15 Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of **Form 1041** —check here ▶ ☐ and enter the amount of tax-exempt interest received or accrued during the year ▶ **15**

			Yes	No
16	At any time during calendar year 2019, did the foundation have an interest in or a signature or other authority over a bank, securities, or other financial account in a foreign country?	**16**	**Yes**	
	See the instructions for exceptions and filing requirements for FinCEN Form 114. If "Yes", enter the name of the foreign country ▶ BRAZIL, CHINA, INDIA, UK			

Part VII-B Statements Regarding Activities for Which Form 4720 May Be Required

			Yes	No
	File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.			
1a	During the year did the foundation (either directly or indirectly):			
	(1) Engage in the sale or exchange, or leasing of property with a disqualified person? ☐ **Yes** ☑ **No**			
	(2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from) a disqualified person? ☐ **Yes** ☑ **No**			
	(3) Furnish goods, services, or facilities to (or accept them from) a disqualified person? ☐ **Yes** ☑ **No**			
	(4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person? ☑ **Yes** ☐ **No**			
	(5) Transfer any income or assets to a disqualified person (or make any of either available for the benefit or use of a disqualified person)? ☐ **Yes** ☑ **No**			
	(6) Agree to pay money or property to a government official? (**Exception.** Check "No" if the foundation agreed to make a grant to or to employ the official for a period after termination of government service, if terminating within 90 days.) ☑ **Yes** ☐ **No**			
b	If any answer is "Yes" to 1a(1)–(6), did **any** of the acts fail to qualify under the exceptions described in Regulations section 53.4941(d)-3 or in a current notice regarding disaster assistance? See instructions	**1b**		**No**
	Organizations relying on a current notice regarding disaster assistance check here ▶ ☐			
c	Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected before the first day of the tax year beginning in 2019?	**1c**		**No**
2	Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation defined in section 4942(j)(3) or 4942(j)(5)):			
a	At the end of tax year 2019, did the foundation have any undistributed income (lines 6d and 6e, Part XIII) for tax year(s) beginning before 2019? ☐ **Yes** ☑ **No**			
	If "Yes," list the years ▶ 20____, 20____, 20____, 20____			
b	Are there any years listed in 2a for which the foundation is **not** applying the provisions of section 4942(a)(2) (relating to incorrect valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to **all** years listed, answer "No" and attach statement—see instructions.)	**2b**		
c	If the provisions of section 4942(a)(2) are being applied to **any** of the years listed in 2a, list the years here. ▶ 20____, 20____, 20____, 20____			
3a	Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time during the year? ☑ **Yes** ☐ **No**			
b	If "Yes," did it have excess business holdings in 2019 as a result of **(1)** any purchase by the foundation or disqualified persons after May 26, 1969; **(2)** the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest; or **(3)** the lapse of the 10-, 15-, or 20-year first phase holding period? *(Use Schedule C, Form 4720, to determine if the foundation had excess business holdings in 2019.)*	**3b**		**No**
4a	Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?	**4a**		**No**
b	Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that had not been removed from jeopardy before the first day of the tax year beginning in 2019?	**4b**		**No**

Part VII-B Statements Regarding Activities for Which Form 4720 May Be Required *(continued)*

			Yes	No
5a	During the year did the foundation pay or incur any amount to:			
	(1) Carry on propaganda, or otherwise attempt to influence legislation (section 4945(e))? ☐ Yes ☑ No			
	(2) Influence the outcome of any specific public election (see section 4955); or to carry on, directly or indirectly, any voter registration drive? ☐ Yes ☑ No			
	(3) Provide a grant to an individual for travel, study, or other similar purposes? ☑ Yes ☐ No			
	(4) Provide a grant to an organization other than a charitable, etc., organization described in section 4945(d)(4)(A)? See instructions ☑ Yes ☐ No			
	(5) Provide for any purpose other than religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals? ☐ Yes ☑ No			
b	If any answer is "Yes" to 5a(1)–(5), did **any** of the transactions fail to qualify under the exceptions described in Regulations section 53.4945 or in a current notice regarding disaster assistance? See instructions	**5b**		No
	Organizations relying on a current notice regarding disaster assistance check here ▶ ☐			
c	If the answer is "Yes" to question 5a(4), does the foundation claim exemption from the tax because it maintained expenditure responsibility for the grant? ☑ Yes ☐ No			
	If "Yes," attach the statement required by Regulations section 53.4945–5(d).			
6a	Did the foundation, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? ☐ Yes ☑ No			
b	Did the foundation, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	**6b**		No
	If "Yes" to 6b, file Form 8870.			
7a	At any time during the tax year, was the foundation a party to a prohibited tax shelter transaction? ☐ Yes ☑ No			
b	If "Yes", did the foundation receive any proceeds or have any net income attributable to the transaction?	**7b**		
8	Is the foundation subject to the section 4960 tax on payment(s) of more than $1,000,000 in remuneration or excess parachute payment during the year? ☑ Yes ☐ No			

Part VIII Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors

1 List all officers, directors, trustees, foundation managers and their compensation. See instructions

(a) Name and address	**(b)** Title, and average hours per week devoted to position	**(c)** Compensation **(If not paid, enter -0-)**	**(d)** Contributions to employee benefit plans and deferred compensation	**(e)** Expense account, other allowances
ROGER FINE 50 COLLEGE ROAD EAST PRINCETON, NJ 08540	TRUSTEE,CHAIR 5.0	13,750	0	0
Linda Burnes Bolton 50 COLLEGE ROAD EAST PRINCETON, NJ 08540	Trustee 3.5	9,750	0	0
BRENDA S DAVIS 50 COLLEGE ROAD EAST PRINCETON, NJ 08540	TRUSTEE 3.5	12,500	0	0
LEAH MCCALL DEVLIN 50 COLLEGE ROAD EAST PRINCETON, NJ 08540	TRUSTEE 3.5	12,250	0	0
JULIO FRENK 50 COLLEGE ROAD EAST PRINCETON, NJ 08540	TRUSTEE 3.5	25,000	0	0
WILLIAM H FRIST 50 COLLEGE ROAD EAST PRINCETON, NJ 08540	TRUSTEE 3.5	25,500	0	0
KATHRYN FULLER 50 COLLEGE ROAD EAST PRINCETON, NJ 08540	TRUSTEE 3.5	19,250	0	0
PATRICIA A GABOW 50 COLLEGE ROAD EAST PRINCETON, NJ 08540	TRUSTEE 3.5	28,250	0	0
THOMAS GORRIE 50 COLLEGE ROAD EAST PRINCETON, NJ 08540	TRUSTEE 3.5	5,500	0	0
JO ANN HEFFERNAN HEISEN 50 COLLEGE ROAD EAST PRINCETON, NJ 08540	TRUSTEE 3.5	17,000	0	0
JEFFREY KOPLAN 50 COLLEGE ROAD EAST PRINCETON, NJ 08540	TRUSTEE 3.5	28,500	0	0
ROBERT B LITTERMAN 50 COLLEGE ROAD EAST PRINCETON, NJ 08540	TRUSTEE 3.5	16,750	0	0
W Louise Mehrotra 50 COLLEGE ROAD EAST PRINCETON, NJ 08540	TRUSTEE (effective 1/30/2019) 3.5	21,500	0	0
Willard Nielsen 50 COLLEGE ROAD EAST PRINCETON, NJ 08540	TRUSTEE 3.5	12,500	0	0
Ruth S Shim 50 COLLEGE ROAD EAST PRINCETON, NJ 08540	TRUSTEE (effective 1/30/2019) 3.5	21,250	0	0

(a) Name and address	(b) Title, and average hours per week devoted to position	(c) Compensation (If not paid, enter -0-)	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
Prabhjot Singh 50 COLLEGE ROAD EAST PRINCETON, NJ 08540	TRUSTEE (effective 1/30/2019) 3.5	3,750	0	0
Phyllis Wise 50 COLLEGE ROAD EAST PRINCETON, NJ 08540	Trustee 3.5	12,750	0	0
Richard E Besser 50 COLLEGE ROAD EAST PRINCETON, NJ 08540	President & CEO 40.0	782,770	106,791	720
Robin Mockenhaupt 50 COLLEGE ROAD EAST PRINCETON, NJ 08540	SR VP Strategic Initiatives 40.0	530,069	160,376	720
Julie Morita 50 COLLEGE ROAD EAST PRINCETON, NJ 08540	Exec VP (effective 6/24/2019) 40.0	268,354	103,447	375
Margaret H Einhorn 50 COLLEGE ROAD EAST PRINCETON, NJ 08540	CFO & Treasurer 40.0	522,230	113,182	720
Katherine Hatton 50 COLLEGE ROAD EAST PRINCETON, NJ 08540	VP, GENERAL COUNSEL, SECRETARY 40.0	544,811	100,899	720
Brian O'Neil 50 COLLEGE ROAD EAST PRINCETON, NJ 08540	CIo 40.0	1,834,880	703,846	720

2 Compensation of five highest-paid employees (other than those included on line 1—see instructions). If none, enter "NONE."

(a) Name and address of each employee paid more than $50,000	(b) Title, and average hours per week devoted to position	(c) Compensation	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
MICHAEL ASWAD 50 COLLEGE ROAD EAST PRINCETON,NJ 08540	MANAGNG DIR PRIV INV 40.0	1,002,101	90,947	720
WARREN STOCK 50 COLLEGE ROAD EAST PRINCETON,NJ 08540	MANGNG DIR PUB INV 40.0	950,890	95,631	720
JOSHUA STERN 50 COLLEGE ROAD EAST PRINCETON,NJ 08540	DIR PRIV INV 40.0	840,031	106,524	720
QI FENG 50 COLLEGE ROAD EAST PRINCETON,NJ 08540	DIR INV 40.0	551,284	95,291	720
KAREN CANDELORI 50 COLLEGE ROAD EAST PRINCETON,NJ 08540	DIR INV OPS 40.0	521,358	96,948	720
Total number of other employees paid over $50,000. . . . . ▶				263

Part VIII **Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors *(continued)***

3 Five highest-paid independent contractors for professional services (see instructions). If none, enter "NONE".

(a) Name and address of each person paid more than $50,000	**(b)** Type of service	**(c)** Compensation
BURNESS COMMUNICATIONS 7910 woodmont ave BETHESDA,MD 20814	Communictn Consultng	5,649,428
McCabe Message Partners LLC 1825 Connecticut Ave NW Suite 300 WASHINGTON,DC 20009	Communictn Consultng	2,874,517
General Atlantic LLC 600 Steamboat Road Suite 105 GREENWICH,CT 06830	Investment Fund Mgt	2,817,488
Metropolitan Group 519 SW Third Ave Ste 700 PORTLAND,OR 97204	Communictn Consultng	1,996,538
GMMB Inc 3050 K Street NW Ste 100 WASHINGTON,DC 20007	Communictn Consultng	1,630,507

Total number of others receiving over $50,000 for professional services. . . . . ▶ 263

Part IX-A **Summary of Direct Charitable Activities**

List the foundation's four largest direct charitable activities during the tax year. Include relevant statistical information such as the number of organizations and other beneficiaries served, conferences convened, research papers produced, etc.	Expenses
1 SEE GENERAL EXPLANATION ATTACHMENT	49,775,304
2	
3	
4	

Part IX-B **Summary of Program-Related Investments** (see instructions)

Describe the two largest program-related investments made by the foundation during the tax year on lines 1 and 2.	Amount
1 SUPPORTIVE HOUSING SOLUTIONS FUND (GRANT ID 69254) - SUPPORTING THE CORPORATION FOR SUPPORTIVE HOUSING IN LAUNCHING THE NATIONAL SUPPORTIVE HOUSING LOAN FUND	140,000
2	
All other program-related investments. See instructions. **3**	
Total. Add lines 1 through 3 . . . . . ▶	140,000

Part X Minimum Investment Return (All domestic foundations must complete this part. Foreign foundations, see instructions.)

1	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes:			
a	Average monthly fair market value of securities		1a	10,834,814,203
b	Average of monthly cash balances		1b	427,043,522
c	Fair market value of all other assets (see instructions)		1c	6,830,000
d	**Total** (add lines 1a, b, and c)		1d	11,268,687,725
e	Reduction claimed for blockage or other factors reported on lines 1a and 1c (attach detailed explanation)	1e		
2	Acquisition indebtedness applicable to line 1 assets		2	0
3	Subtract line 2 from line 1d		3	11,268,687,725
4	Cash deemed held for charitable activities. Enter 1 1/2% of line 3 (for greater amount, see instructions)		4	169,030,316
5	**Net value of noncharitable-use assets.** Subtract line 4 from line 3. Enter here and on Part V, line 4		5	11,099,657,409
6	**Minimum investment return.** Enter 5% of line 5		6	554,982,870

Part XI Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations and certain foreign organizations check here ▶ ☐ and do not complete this part.)

1	Minimum investment return from Part X, line 6			1	554,982,870
2a	Tax on investment income for 2019 from Part VI, line 5	2a	4,825,202		
b	Income tax for 2019. (This does not include the tax from Part VI.)	2b			
c	Add lines 2a and 2b			2c	4,825,202
3	Distributable amount before adjustments. Subtract line 2c from line 1			3	550,157,668
4	Recoveries of amounts treated as qualifying distributions			4	4,680,430
5	Add lines 3 and 4			5	554,838,098
6	Deduction from distributable amount (see instructions)			6	
7	**Distributable amount** as adjusted. Subtract line 6 from line 5. Enter here and on Part XIII, line 1			7	554,838,098

Part XII Qualifying Distributions (see instructions)

1	Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes:		
a	Expenses, contributions, gifts, etc.—total from Part I, column (d), line 26	1a	552,386,967
b	Program-related investments—total from Part IX-B	1b	140,000
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes	2	3,587,510
3	Amounts set aside for specific charitable projects that satisfy the:		
a	Suitability test (prior IRS approval required)	3a	0
b	Cash distribution test (attach the required schedule)	3b	0
4	**Qualifying distributions.** Add lines 1a through 3b. Enter here and on Part V, line 8, and Part XIII, line 4	4	556,114,477
5	Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment income. Enter 1% of Part I, line 27b. See instructions	5	4,825,202
6	**Adjusted qualifying distributions.** Subtract line 5 from line 4	6	551,289,275

Note: The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whether the foundation qualifies for the section 4940(e) reduction of tax in those years.

Part XIII **Undistributed Income** (see instructions)

	(a) Corpus	(b) Years prior to 2018	(c) 2018	(d) 2019
1 Distributable amount for 2019 from Part XI, line 7				554,838,098
2 Undistributed income, if any, as of the end of 2019:				
a Enter amount for 2018 only.			8,465,245	
b Total for prior years: 2017 , 2016 , 2015		0		
3 Excess distributions carryover, if any, to 2019:				
a From 2014.				
b From 2015.				
c From 2016.				
d From 2017.				
e From 2018.				
f **Total** of lines 3a through e.				
4 Qualifying distributions for 2019 from Part XII, line 4: ▶ $ 556,114,477				
a Applied to 2018, but not more than line 2a			8,465,245	
b Applied to undistributed income of prior years (Election required—see instructions).				
c Treated as distributions out of corpus (Election required—see instructions).				
d Applied to 2019 distributable amount				547,649,232
e Remaining amount distributed out of corpus	0			
5 Excess distributions carryover applied to 2019. *(If an amount appears in column (d), the same amount must be shown in column (a).)*				
6 **Enter the net total of each column as indicated below:**				
a Corpus. Add lines 3f, 4c, and 4e. Subtract line 5	0			
b Prior years' undistributed income. Subtract line 4b from line 2b		0		
c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed				
d Subtract line 6c from line 6b. Taxable amount —see instructions		0		
e Undistributed income for 2018. Subtract line 4a from line 2a. Taxable amount—see instructions				
f Undistributed income for 2019. Subtract lines 4d and 5 from line 1. This amount must be distributed in 2020				7,188,866
7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3) (Election may be required - see instructions)				
8 Excess distributions carryover from 2014 not applied on line 5 or line 7 (see instructions) . . .				
9 **Excess distributions carryover to 2020.** Subtract lines 7 and 8 from line 6a	0			
10 Analysis of line 9:				
a Excess from 2015				
b Excess from 2016				
c Excess from 2017. . . .				
d Excess from 2018				
e Excess from 2019	0			

Part XIV Private Operating Foundations (see instructions and Part VII-A, question 9)

1a If the foundation has received a ruling or determination letter that it is a private operating foundation, and the ruling is effective for 2019, enter the date of the ruling

b Check box to indicate whether the organization is a private operating foundation described in section ☐ 4942(j)(3) or ☐ 4942(j)(5)

	Tax year	Prior 3 years			(e) Total
	(a) 2019	**(b)** 2018	**(c)** 2017	**(d)** 2016	
2a Enter the lesser of the adjusted net income from Part I or the minimum investment return from Part X for each year listed					
b 85% of line 2a					
c Qualifying distributions from Part XII, line 4 for each year listed					
d Amounts included in line 2c not used directly for active conduct of exempt activities					
e Qualifying distributions made directly for active conduct of exempt activities. Subtract line 2d from line 2c					
3 Complete 3a, b, or c for the alternative test relied upon: **a** "Assets" alternative test—enter: **(1)** Value of all assets					
(2) Value of assets qualifying under section 4942(j)(3)(B)(i)					
b "Endowment" alternative test— enter 2/3 of minimum investment return shown in Part X, line 6 for each year listed					
c "Support" alternative test—enter: **(1)** Total support other than gross investment income (interest, dividends, rents, payments on securities loans (section 512(a)(5)), or royalties)					
(2) Support from general public and 5 or more exempt organizations as provided in section 4942(j)(3)(B)(iii)					
(3) Largest amount of support from an exempt organization					
(4) Gross investment income					

Part XV Supplementary Information (Complete this part only if the foundation had $5,000 or more in assets at any time during the year—see instructions.)

1 Information Regarding Foundation Managers:

a List any managers of the foundation who have contributed more than 2% of the total contributions received by the foundation before the close of any tax year (but only if they have contributed more than $5,000). (See section 507(d)(2).)

b List any managers of the foundation who own 10% or more of the stock of a corporation (or an equally large portion of the ownership of a partnership or other entity) of which the foundation has a 10% or greater interest.

2 Information Regarding Contribution, Grant, Gift, Loan, Scholarship, etc., Programs:

Check here ☐ if the foundation only makes contributions to preselected charitable organizations and does not accept unsolicited requests for funds. If the foundation makes gifts, grants, etc. to individuals or organizations under other conditions, complete items 2a, b, c, and d. See instructions

a The name, address, and telephone number or e-mail address of the person to whom applications should be addressed:

Grants Management
50 COLLEGE ROAD EAST
PRINCETON,NJ 08540
(877) 843-7953

b The form in which applications should be submitted and information and materials they should include:

MOST OF THE FOUNDATION'S GRANTS ARE MADE THROUGH TARGETED GRANT PROGRAMS AND FUNDING PARTNERSHIPS. THE FOUNDATION'S FUNDING PRIORITIES AND CALLS FOR PROPOSALS ARE DESCRIBED ON THE FOUNDATION'S WEB SITE (WWW.RWJF.ORG).

c Any submission deadlines:

NO DEADLINES, EXCEPT WHEN FOUNDATION ISSUES A CALL FOR PROPOSAL (CFP OR REQUEST FOR PROPOSAL (RFP).

d Any restrictions or limitations on awards, such as by geographical areas, charitable fields, kinds of institutions, or other factors:

THE ROBERT WOOD JOHNSON FOUNDATION'S MISSION IS TO IMPROVE THE HEALTH AND HEALTHCARE OF EVERYONE IN THE UNITED STATES AND TO BUILD A CULTURE OF HEALTH THROUGHOUT THE COUNTRY - ENABLING ALL IN OUR DIVERSE SOCIETY TO LEAD HEALTHY LIVES, NOW AND FOR GENERATIONS TO COME. TO HELP THOSE IN THE UNITED STATES LEAD HEALTHIER LIVES AND GET THE CARE THEY NEED, THE FOUNDATION MAKES GRANTS TO IDENTIFY AND PURSUE NEW OPPORTUNITIES TO ADDRESS PERSISTENT HEALTH CHALLENGES AND TO ANTICIPATE AND RESPOND TO EMERGING CHALLENGES. FOR MANY YEARS, THE FOUNDATION HAS FOCUSED THE MAJORITY OF ITS GRANT MAKING IN SPECIFIC FIELDS SUCH AS HEALTHCARE COVERAGE, CHILDHOOD OBESITY, PUBLIC HEALTH, AND IMPROVING THE VALUE OF HEALTHCARE. IT ALSO HAS SUPPORTED THE BUILDING OF LEADERSHIP AND SCHOLARSHIP IN THE FIELDS OF HEALTH AND HEALTHCARE; FUNDED INNOVATIVE PROJECTS THAT COULD ACCELERATE CRITICAL BREAKTHROUGHS IN HEALTH AND HEALTHCARE; AND INVESTED IN PROGRAMS AND IDEAS THAT SUPPORTED VULNERABLE POPULATIONS, FOSTERED HE

Part XVI-A Analysis of Income-Producing Activities

Enter gross amounts unless otherwise indicated.	Unrelated business income		Excluded by section 512, 513, or 514		(e) Related or exempt function income (See instructions.)
	(a) Business code	(b) Amount	(c) Exclusion code	(d) Amount	
1 Program service revenue:					
a					
b					
c					
d					
e					
f					
g Fees and contracts from government agencies					
2 Membership dues and assessments					
3 Interest on savings and temporary cash investments			14	8,263,111	
4 Dividends and interest from securities	525990	22,770,667	14	108,430,671	
5 Net rental income or (loss) from real estate:					
a Debt-financed property					
b Not debt-financed property					
6 Net rental income or (loss) from personal property					
7 Other investment income			01	7,163,958	
8 Gain or (loss) from sales of assets other than inventory	525990	5,886,567	18	424,492,711	
9 Net income or (loss) from special events:					
10 Gross profit or (loss) from sales of inventory					
11 Other revenue: **a**					
b					
c					
d					
e					
12 Subtotal. Add columns (b), (d), and (e)		28,657,234		548,350,451	

13 **Total.** Add line 12, columns (b), (d), and (e) **13** 577,007,685
(See worksheet in line 13 instructions to verify calculations.)

Part XVI-B Relationship of Activities to the Accomplishment of Exempt Purposes

Line No. ▼	Explain below how each activity for which income is reported in column (e) of Part XVI-A contributed importantly to the accomplishment of the foundation's exempt purposes (other than by providing funds for such purposes). (See instructions.)

Part XVII Information Regarding Transfers To and Transactions and Relationships With Noncharitable Exempt Organizations

		Yes	No
1 Did the organization directly or indirectly engage in any of the following with any other organization described in section 501(c) (other than section 501(c)(3) organizations) or in section 527, relating to political organizations?			
a Transfers from the reporting foundation to a noncharitable exempt organization of:			
(1) Cash	1a(1)	Yes	
(2) Other assets	1a(2)		No
b Other transactions:			
(1) Sales of assets to a noncharitable exempt organization	1b(1)		No
(2) Purchases of assets from a noncharitable exempt organization	1b(2)		No
(3) Rental of facilities, equipment, or other assets	1b(3)		No
(4) Reimbursement arrangements	1b(4)		No
(5) Loans or loan guarantees	1b(5)		No
(6) Performance of services or membership or fundraising solicitations	1b(6)		No
c Sharing of facilities, equipment, mailing lists, other assets, or paid employees	1c		No

d If the answer to any of the above is "Yes," complete the following schedule. Column **(b)** should always show the fair market value of the goods, other assets, or services given by the reporting foundation. If the foundation received less than fair market value in any transaction or sharing arrangement, show in column **(d)** the value of the goods, other assets, or services received.

(a) Line No.	**(b)** Amount involved	**(c)** Name of noncharitable exempt organization	**(d)** Description of transfers, transactions, and sharing arrangements
1a(1)	99,888	NJ HOSP ASSOC	GRANT ID 75919

2a Is the foundation directly or indirectly affiliated with, or related to, one or more tax-exempt organizations described in section 501(c) (other than section 501(c)(3)) or in section 527? ☐ Yes ☑ No

b If "Yes," complete the following schedule.

(a) Name of organization	**(b)** Type of organization	**(c)** Description of relationship

Sign Here

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than taxpayer) is based on all information of which preparer has any knowledge.

Signature of officer or trustee | Date 2020-11-12 | Title

May the IRS discuss this return with the preparer shown below (see instr.) ☑ Yes ☐ No

Paid Preparer Use Only

Print/Type preparer's name	Preparer's Signature	Date	Check if self-employed ☐	PTIN
Daniel Romano		2020-11-12		P00504182

Firm's name ▶ GRANT THORNTON LLP | Firm's EIN ▶

Firm's address ▶ 2001 MARKET STREET SUITE 700 PHILADELPHIA, PA 19103 | Phone no. (215) 561-4200

Additional Data

Return to Form

Software ID:

Software Version:

Form 990PF - Special Condition Description:

Special Condition Description

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Name: The Robert Wood Johnson Foundation

EIN: 22-6029397

Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
AUDIT AND TAX FEES OPERATIONS	558,451			257,201
AUDIT AND TAX FEES INVESTMENTS		278,250		

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Name: The Robert Wood Johnson Foundation

EIN: 22-6029397

Person Name	Explanation
Richard E Besser	Compensation includes regular compensation, and $86,490 of restoration plan compensation paid during the current year. Contributions to employee benefit plans include amounts contributed to the foundation's health and welfare plans for medical, dental, life and disability insurance, and vested amounts contributed to the foundation's retirement plans. The Foundation's restoration plan is designed to provide additional compensation for certain executives to encourage them to remain in the service of the foundation.
Robin Mockenhaupt	Compensation includes regular compensation and $43,803 of restoration plan compensation paid during the current year. Contributions to employee benefit plans include amounts contributed to the Foundation's health and welfare plans for medical, dental, life & disability insurance, and vested amounts contributed to the foundation's retirement plans, including $69,521 accrued during the current year under the Foundation's executive deferred compensation plan. The Foundation's deferred compensation and restoration plans are designed to provide additional compensation for certain executives to encourage them to remain in service of the Foundation.
Julie Morita	Compensation includes regular compensation. Contributions to employee benefit plans include amounts contributed to the Foundation's health and welfare plans for medical, dental, life & disability insurance, and vested amounts contributed to the foundation's retirement plans, including $31,875 accrued during the current year under the Foundation's executive deferred compensation plan. The Foundation's deferred compensation plan is designed to provide additional compensation for certain executives to encourage them to remain in service of the Foundation.
Margaret H Einhorn	Compensation includes regular compensation, $78,263 of deferred compensation and $30,770 of restoration plan compensation paid during the current year. The deferred compensation was previously reported in the contributions to employee benefit plan amount column in the year it was accrued. Contributions to employee benefit plans include amounts contributed to the Foundation's health and welfare plans for medical, dental, life & disability insurance, and vested amounts contributed to the foundation's retirement plans, including $22,289 accrued during the current year under the Foundation's executive deferred compensation plan. The deferred compensation and restoration plans are designed to provide additional compensation for certain executives to encourage them to remain in service of the Foundation.
Katherine Hatton	Compensation includes regular compensation, $81,740 of deferred compensation and $32,339 of restoration plan compensation paid during the current year. The deferred compensation was previously reported in the contributions to employee benefit plan amount column in the year it was accrued. Contributions to employee benefit plans include amounts contributed to the Foundation's health and welfare plans for medical, dental, life & disability insurance, and vested amounts contributed to the foundation's retirement plans, including $10,238 accrued during the current year under the Foundation's executive deferred compensation plan. The deferred compensation and restoration plans are designed to provide additional compensation for certain executives to encourage them to remain in service of the Foundation.
Brian O'Neil	Compensation includes regular compensation, $127,237 of restoration plan compensation, and $987,733 paid during the current year in accordance with a variable compensation program designed to recognize investment performance and professional development, including alignment of investment objectives with foundation's mission and strategic objectives. Contributions to employee benefit plans include amounts contributed to the Foundation's health and welfare plans for medical, dental, life & disability insurance, and vested amounts contributed to the foundation's retirement plans, including $597,307 accrued during the current year under the Foundation's variable compensation plan. The restoration plan is designed to provide additional compensation for certain executives to encourage them to remain in service of the Foundation.

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Name: The Robert Wood Johnson Foundation

EIN: 22-6029397

Description of Property	Date Acquired	Cost or Other Basis	Prior Years' Depreciation	Computation Method	Rate / Life (# of years)	Current Year's Depreciation Expense	Net Investment Income	Adjusted Net Income	Cost of Goods Sold Not Included

TY 2019 IRS 990 e-File Render

Name: The Robert Wood Johnson Foundation

EIN: 22-6029397

Employee	Explanation
MICHAEL ASWAD	COMPENSATION INCLUDES REGULAR COMPENSATION, $33,415 OF RESTORATION PLAN COMPENSATION, AND $553,443 PAID DURING THE CURRENT YEAR IN ACCORDANCE WITH A VARIABLE COMPENSATION PROGRAM DESIGNED TO RECOGNIZE INVESTMENT PERFORMANCE AND PROFESSIONAL DEVELOPMENT, INCLUDING ALIGNMENT OF INVESTMENT OBJECTIVES WITH FOUNDATION'S MISSION AND STRATEGIC OBJECTIVES. CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS INCLUDE AMOUNTS CONTRIBUTED TO THE FOUNDATION'S HEALTH AND WELFARE PLANS FOR MEDICAL, DENTAL, LIFE & DISABILITY INSURANCE, AND VESTED AMOUNTS CONTRIBUTED TO THE FOUNDATION'S RETIREMENT PLANS. THE RESTORATION PLAN IS DESIGNED TO PROVIDE ADDITIONAL COMPENSATION FOR CERTAIN EXECUTIVES TO ENCOURAGE THEM TO REMAIN IN SERVICE OF THE FOUNDATION.
WARREN STOCK	COMPENSATION INCLUDES REGULAR COMPENSATION, $21,201 RESTORATION PLAN COMPENSATION, AND $523,138 PAID DURING THE CURRENT YEAR IN ACCORDANCE WITH A VARIABLE COMPENSATION PROGRAM DESIGNED TO RECOGNIZE INVESTMENT PERFORMANCE AND PROFESSIONAL DEVELOPMENT, INCLUDING ALIGNMENT OF INVESTMENT OBJECTIVES WITH FOUNDATION'S MISSION AND STRATEGIC OBJECTIVES. CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS INCLUDE AMOUNTS CONTRIBUTED TO THE FOUNDATION'S HEALTH AND WELFARE PLANS FOR MEDICAL, DENTAL, LIFE & DISABILITY INSURANCE, AND VESTED AMOUNTS CONTRIBUTED TO THE FOUNDATION'S RETIREMENT PLANS. THE RESTORATION PLAN IS DESIGNED TO PROVIDE ADDITIONAL COMPENSATION FOR CERTAIN EXECUTIVES TO ENCOURAGE THEM TO REMAIN IN SERVICE OF THE FOUNDATION.
JOSHUA STERN	COMPENSATION INCLUDES REGULAR COMPENSATION, $15,895 OF RESTORATION PLAN COMPENSATION, AND $468,786 PAID DURING THE CURRENT YEAR IN ACCORDANCE WITH A VARIABLE COMPENSATION PROGRAM DESIGNED TO RECOGNIZE INVESTMENT PERFORMANCE AND PROFESSIONAL DEVELOPMENT, INCLUDING ALIGNMENT OF INVESTMENT OBJECTIVES WITH FOUNDATION'S MISSION AND STRATEGIC OBJECTIVES. CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS INCLUDE AMOUNTS CONTRIBUTED TO THE FOUNDATION'S HEALTH AND WELFARE PLANS FOR MEDICAL, DENTAL, LIFE & DISABILITY INSURANCE, AND VESTED AMOUNTS CONTRIBUTED TO THE FOUNDATION'S RETIREMENT PLANS. THE RESTORATION PLAN IS DESIGNED TO PROVIDE ADDITIONAL COMPENSATION FOR CERTAIN EXECUTIVES TO ENCOURAGE THEM TO REMAIN IN SERVICE OF THE FOUNDATION.
QI FENG	COMPENSATION INCLUDES REGULAR COMPENSATION, $11,230 OF RESTORATION PLAN COMPENSATION, AND $190,054 PAID DURING THE CURRENT YEAR IN ACCORDANCE WITH THE VARIABLE COMPENSATION PROGRAM DESIGNED TO RECOGNIZE INVESTMENT PERFORMANCE AND PROFESSIONAL DEVELOPMENT, INCLUDING ALIGNMENT OF INVESTMENT OBJECTIVES WITH FOUNDATION'S MISSION AND STRATEGIC OBJECTIVES. CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS INCLUDE AMOUNTS CONTRIBUTED TO THE FOUNDATION'S HEALTH AND WELFARE PLANS FOR MEDICAL, DENTAL, LIFE & DISABILITY INSURANCE, AND VESTED AMOUNTS CONTRIBUTED TO THE FOUNDATION'S RETIREMENT PLANS. THE RESTORATION PLAN IS DESIGNED TO PROVIDE ADDITIONAL COMPENSATION FOR CERTAIN EXECUTIVES TO ENCOURAGE THEM TO REMAIN IN SERVICE OF THE FOUNDATION.
KAREN CANDELORI	COMPENSATION INCLUDES REGULAR COMPENSATION, $6,298 OF RESTORATION PLAN COMPENSATION, AND $206,264 PAID DURING THE CURRENT YEAR IN ACCORDANCE WITH THE VARIABLE COMPENSATION PROGRAM DESIGNED TO RECOGNIZE PERFORMANCE AND PROFESSIONAL DEVELOPMENT, INCLUDING ALIGNMENT OF OBJECTIVES WITH FOUNDATION'S MISSION AND STRATEGIC OBJECTIVES. CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS INCLUDE AMOUNTS CONTRIBUTED TO THE FOUNDATION'S HEALTH AND WELFARE PLANS FOR MEDICAL, DENTAL, LIFE & DISABILITY INSURANCE, AND VESTED AMOUNTS CONTRIBUTED TO THE FOUNDATION'S RETIREMENT PLANS. THE RESTORATION PLAN IS DESIGNED TO PROVIDE ADDITIONAL COMPENSATION FOR CERTAIN EXECUTIVES TO ENCOURAGE THEM TO REMAIN IN SERVICE OF THE FOUNDATION.

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Name: The Robert Wood Johnson Foundation

EIN: 22-6029397

Grantee's Name	Grantee's Address	Grant Date	Grant Amount	Grant Purpose	Amount Expended By Grantee	Any Diversion By Grantee?	Dates of Reports By Grantee	Date of Verification	Results of Verification
Mathematica Pol Rsh	600 Alexander Park Princeton, NJ 08542393	2018-12-18	350,027	Funding equity-focused policy research on early childhood education, nutrition, and inc	238,300	NO	Financial as of 01-29-2020; Narrative as of 02-26-2020		
Mathematica Pol Rsh	600 Alexander Park Princeton, NJ 08542393	2018-12-18	225,400	Developing measures of access to early care and education and to income and nutrition sup	177,042	NO	Financial as of 09-17-2020; Narrative as of 09-17-2020		
Fannie E Rippel Fdn	14 Maple Avenue Suite 200 Morristown, NJ 07960542	2018-12-17	250,000	Supporting case-making workshops for 'Catalyst Group' organizations	250,000	NO	Financial as of 01-30-2020; Narrative as of 01-30-2020		
Dow Jones News Fund	PO Box 300 Princeton, NJ 08543030	2018-12-07	50,000	Continuing support for the Dow Jones News Fund's summer workshop to prepare high schoo	50,000	NO	Financial as of 12-26-2019; Narrative as of 12-26-2019		
Health Care Cost Inst	1100 G Street NW Suite 600 Washington, DC 200057416	2019-12-03	470,534	Continuing development and implementation of the Healthy Marketplace Index to facilitate r		NO	No reports received as of 10/09/20		
Health Care Cost Inst	1100 G Street NW Suite 600 Washington, DC 200057416	2019-12-16	2,016,000	Maintaining a single, comprehensive data resource to facilitate efforts by public and		NO	No reports received as of 10/09/20		
Mathematica Pol Rsh	600 Alexander Park Princeton, NJ 08542393	2019-01-10	80,000	Revisiting and revising original assumptions about RWJF's Innovations in Value from Low-Re	57,650	NO	Financial as of 12-06-2019; Narrative as of 12-06-2019		
Deloitte Con	30 Rockefeller Plaza Fl 44 New York, NY 101120015	2019-04-22	250,000	What's Next for Philanthropy 2020: Re-examining operating models for philanthrop		NO	No reports received as of 10/09/20		
Catchafire	31 East 32nd Street 3rd Floor New York, NY 100165546	2019-03-15	500,000	Continuing support for Catchafire's work to educate N.J. nonprofits about the power of sk	263,890	NO	Financial as of 02-26-2020; Narrative as of 01-24-2020		
Mathematica Pol Rsh	600 Alexander Park Princeton, NJ 08542393	2019-03-08	125,000	Conducting a formative evaluation of RWJF's Systems for Action program to ensure its fit	107,110	NO	Financial as of 01-08-2020; Narrative as of 12-30-2019		
Hispanic Comm Netwk	2021 Ocean Avenue Unit 204 Santa Monica, CA 904051040	2019-04-10	400,030	Producing radio programming promoting a Culture of Health ('La Cultura de la Salud')	400,030	NO	Financial as of 03-17-2020; Narrative as of 03-12-2020		
de Beaumont Fdn	7501 Wisconsin Avenue Suite 1310E Bethesda, MD 208146597	2019-05-07	350,000	Supporting a BUILD Health Challenge/NJHI partnership in creating a N.J. public health/	175,000	NO	Financial as of 01-31-2020; Narrative as of 01-31-2020		
Westat	1600 Research Boulevard Rockville, MD 208531129	2019-03-18	638,920	Completing an expanded scope of work for the Culture of Health Progress Report, Year 2	638,920	NO	Financial as of 04-28-2020; Narrative as of 04-01-2020		
Synapse Energy Eco	485 Massachusetts Avenue Suite 2 Cambridge, MA 021394058	2019-04-29	249,580	Strengthening the connection of the energy sector to health equity and well-being	249,580	NO	Financial as of 08-10-2020; Narrative as of 08-04-2020		
Fund for NJ	One Palmer Square East Suite 303 Princeton, NJ 085423718	2019-06-20	500,000	Supporting a New Jersey foundation collaboration to ensure an accurate census co	250,000	NO	Financial as of 01-23-2020; Narrative as of 01-23-2020		
Avalere Hlt	1350 Connecticut Ave NW Suite 900 Washington, DC 200363731	2019-06-27	1,499,476	Establishing a coordinating center to guide research for health systems transformation in	577,791	NO	Financial as of 03-18-2020; Narrative as of 02-20-2020		
TCC Grp	333 7th Avenue 9th Floor New York, NY 100015827	2019-07-09	777,500	Continuing to design and implement the Health Equity Research Initiative to change h	651,764	NO	Financial as of 08-12-2020; Narrative as of 08-12-2020		
Catchafire	31 East 32nd Street 3rd Floor New York, NY 100165546	2019-08-05	80,000	Supporting Catchafire's Future of (Social Good) Work summit in New Jersey to advance jo	79,269	NO	Financial as of 11-14-2019; Narrative as of 11-19-2019		
Maine Hlt Access Fdn	150 Capitol Street Suite 4 Augusta, ME 043306858	2019-08-09	750,000	Maximizing the success of Maine's Medicaid expansion	475,000	NO	Financial as of 02-03-2020; Narrative as of 02-18-2020		
Mount Auburn Assoc	408 Highland Avenue Somerville, MA 021442551	2019-08-08	61,000	Evaluating the impact of the Accelerating Investments for Healthy Communities initiativ	6,500	NO	Financial as of 07-09-2020; Narrative as of 07-09-2020		
Tandeka	900 East Bunche Street Durham, NC 363021324	2019-08-08	504,650	Promoting health equity in the tobacco-control movement in the South and Mid	128,261	NO	Financial as of 12-31-2019; Narrative as of 12-31-2019		
Purpose Built Comms Fdn	2380 Hosea L Williams Drive SE Atlanta, GA 303172726	2019-09-13	2,244,190	Strengthening and expanding the Purpose Built Communities' approach to increasing hea		NO	No reports received as of 10/09/20		
Diffusion Assoc	1777 Hitching Post Road East Lansing, MI 488231187	2019-09-16	1,448,151	Learning from effective implementation of ECHO hubs and sharing results throughout the	306,116	NO	Financial as of 07-29-2020; Narrative as of 01-03-2020		
de Beaumont Fdn	7501 Wisconsin Avenue Suite 1310E Bethesda, MD 208146597	2019-10-16	350,000	Creating a BUILD Health Challenge/New Jersey Health Initiatives partnership to address ups	175,000	NO	Financial as of 02-06-2020; Narrative as of 02-06-2020		
National African Am Tobacco Prev Netwk	2728 Croasdaile Drive Suite 212 Durham, NC 277052504	2019-08-28	15,000	Supporting the 2019 State of Black Health Community Forum	15,000	NO	Financial as of 03-16-2020		
Manatt Phelps & Phillips LLP	11355 W Olympic Boulevard Los Angeles, CA 900641631	2019-11-25	195,000	Advancing creation of a privacy framework to protect consumers' health information during	195,000	NO	Financial as of 04-21-2020; Narrative as of 04-21-2020		
Mathematica Pol Rsh	600 Alexander Park Princeton, NJ 08542393	2019-12-03	325,037	Conducting parallel evaluations of the impact of the State Health and Value Strategi	6,919	NO	Financial as of 01-23-2020; Narrative as of 01-23-2020		
Health Data Analytics Inst	3 Allied Drive Suite 112 Dedham, MA 020266148	2019-11-19	92,815	Estimating the future need for long-term care services and supports and making the res	8,036	NO	Financial as of 02-28-2020; Narrative as of 01-31-2020		
Blue Cross & Blue Shield of NC Fdn	PO Box 2291 Durham, NC 277022291	2019-12-06	250,000	Evaluating the Community-Centered Health approach in achieving health equity and impro	50,000	NO	Financial as of 08-03-2020; Narrative as of 08-03-2020		
PatientLikeMe	160 Second Street Cambridge, MA 021421515	2015-11-02	897,013	Developing patient-reported outcome measures relevant and meaningful to patients	165,502	NO	Financial as of 03-05-2018; Narrative as of 03-05-2018		
American Acad of Fam Phys	PO Box 11210 Shawnee Mission, KS 662071210	2016-08-01	75,000	Interdisciplinary Research Leaders Cohort One - 2016	75,000	NO	Financial as of 07-18-2019; Narrative as of 11-15-2019		
Dow Jones News Fund	PO Box 300 Princeton, NJ 08543030	2018-01-08	30,000	Conducting summer journalism workshops to teach high school students how to report on,	30,000	NO	Financial as of 01-10-2019; Narrative as of 01-10-2019		
Flamboyan Fdn	PO Box 16699 San Juan, PR 00908699	2017-12-15	300,000	Providing on-the-ground delivery of emergency needs in Puerto Rico in the afterma	300,000	NO	Financial as of 06-22-2020; Narrative as of 08-04-2020		
Cassiopeia Fdn	PO Box 5246 Charlottesville, VA 229055246	2018-07-10	200,000	Leveraging Impact Appalachia and its funding partners to attract capital to increase wealt	154,000	NO	Financial as of 05-20-2020; Narrative as of 05-20-2020		
de Beaumont Fdn	7501 Wisconsin Avenue Suite 1310E Bethesda, MD 208146597	2018-11-26	850,000	Supporting a third BUILD Health Challenge cohort of innovative collaboratives working t	721,000	NO	Financial as of 01-31-2020; Narrative as of 01-31-2020		
Lincoln Inst of Land Pol	113 Brattle Street Cambridge, MA 021383400	2018-11-26	2,500,000	Establishing a funding pool to motivate hospital and health system investment in comm	78,592	NO	Financial as of 07-23-2020; Narrative as of 07-30-2020		
Manatt Phelps & Phillips LLP	7 Times Square New York, NY 100366524	2018-11-29	151,650	Developing briefing papers on key Medicaid policy issues for new state leaders	109,264	NO	Financial as of 07-01-2019; Narrative as of 04-05-2019		
Certification Comm for Healthcare Interpret	1725 I Street NW Suite 300 Washington, DC 200062423	2018-11-16	39,830	Examining if interpreter skills can be assessed in an English-only format to increas	39,830	NO	Financial as of 06-29-2020; Narrative as of 06-29-2020		
Westat	1600 Research Boulevard Rockville, MD 208531129	2013-08-20	1,999,999	Providing evaluation support for the RWJF Vulnerable Populations Portfolio	1,886,082	NO	Financial as of 09-22-2020; Narrative as of 09-23-2020		
Mathematica Pol Rsh	600 Alexander Park Princeton, NJ 08542393	2013-12-01	153,097	Expanding the evaluation of the RWJF initiative County Health Rankings & Roadmaps,	157,267	NO	Financial as of 01-31-2019; Narrative as of 01-31-2019		
Urban Design 4 Hlt	353 Rockingham Street Rochester, NY 146025151	2015-09-01	599,200	Creating standardized metrics for built, natural, and social environments to assess ho	598,208	NO	Financial as of 07-02-2019; Narrative as of 07-01-2019		
Westat	1600 Research Boulevard Rockville, MD 208531129	2015-10-06	999,972	Conducting a cross-site evaluation of the Mobilizing Action for Resilient Communities i	999,972	NO	Financial as of 08-13-2019; Narrative as of 10-17-2019		
de Beaumont Fdn	7501 Wisconsin Avenue Suite 1310E Bethesda, MD 208146597	2016-09-02	1,200,000	Extending the BUILD Health Challenge through expanded partnerships, collaborations, and le	1,200,001	NO	Financial as of 12-27-2018; Narrative as of 12-27-2018		
de Beaumont Fdn	7501 Wisconsin Avenue Suite 1310E Bethesda, MD 208146597	2016-11-23	930,000	Supporting three new N.J. health partnerships in the second round of the BUILD	930,000	NO	Financial as of 11-12-2019; Narrative as of 11-26-2019		
Health Care Cost Inst	1100 G Street NW Suite 600 Washington, DC 200057416	2017-02-17	182,320	Supporting competitive, researcher-initiated grants using the large Health Care Cost Insti	182,134	NO	Financial as of 11-07-2019; Narrative as of 11-07-2019		
Hispanic Comm Netwk	2021 Ocean Avenue Unit 204 Santa Monica, CA 904051040	2017-02-23	597,980	Producing radio programming promoting a Culture of Health ('La Cultura de la Salud')	597,980	NO	Financial as of 02-19-2019; Narrative as of 02-19-2019		
athenahealth	311 Arsenal Street Watertown, MA 024722782	2017-04-14	240,000	Using athenahealth cloud-based software to give obesity researchers access to previously	184,312	NO	Financial as of 03-06-2020; Narrative as of 03-06-2020		
Lincoln Inst of Land Pol	113 Brattle Street Cambridge, MA 021383400	2017-07-01	6,615,584	Transforming the community investment system to improve population health, 2017-2020	6,603,405	NO	Financial as of 07-30-2020; Narrative as of 07-30-2020		
Urban Design 4 Hlt	353 Rockingham Street Rochester, NY 146025151	2017-06-23	190,000	Developing a national walkability index to measure actual on-the-ground conditions under	190,000	NO	Financial as of 07-18-2019; Narrative as of 07-14-2019		
Community Sci	438 North Frederick Avenue Suite 3 Gaithersburg, MD 208772555	2017-08-09	285,000	Evaluating tools designed to help housing and community development organizations measu	285,000	NO	Financial as of 09-05-2019; Narrative as of 07-16-2019		
Mathematica Pol Rsh	600 Alexander Park Princeton, NJ 08542393	2017-08-17	300,000	Developing a research agenda to generate evidence for policies to support low-income f	300,000	NO	Financial as of 01-03-2019; Narrative as of 01-03-2019		
Jomoworks	914 Railroad Avenue Suite 24 Tallahassee, FL 323011348	2017-09-15	350,000	Interdisciplinary Research Leaders Cohort Two - 2017: Violence prevention focus, North	160,969	NO	Financial as of 09-19-2019; Narrative as of 09-19-2019		
Catchafire	31 East 32nd Street 3rd Floor New York, NY 100165546	2017-09-15	500,000	Continuing Catchafire's cross-sector engagement activities to build capacity in a	500,000	NO	Financial as of 04-15-2019; Narrative as of 04-15-2019		
Westat	1600 Research Boulevard Rockville, MD 208531129	2017-12-14	1,566,100	Producing the Culture of Health Progress Report, Year 2, and proposing a long-term eva	1,554,020	NO	Financial as of 07-09-2019; Narrative as of 07-09-2019		
Venn Strat	1341 G Street NW 6th Floor Washington, DC 200051105	2017-11-27	53,000	Planning the strategic rollout of the report, 'The Relationship Between Major Anti-	52,380	NO	Financial as of 08-12-2019; Narrative as of 08-12-2019		
Health Care Cost Inst	1100 G Street NW Suite 600 Washington, DC 200057416	2018-03-15	350,000	Continuing Healthy Marketplace Index metrics well received by stakeholders and developing	350,000	NO	Financial as of 10-31-2019; Narrative as of 10-31-2019		
Transform Change	1046 Cresenwood Road East Lansing, MI 488234128	2018-03-31	249,770	Evaluating the impact of the HOPE initiative's collaboration strategy on system	124,619	NO	Financial as of 07-30-2019; Narrative as of 07-30-2019		
Mathematica Pol Rsh	600 Alexander Park Princeton, NJ 08542393	2018-04-23	449,968	Evaluating and monitoring RWJF's Transforming the Health Care Safety Net init	308,348	NO	Financial as of 01-27-2020; Narrative as of 01-27-2020		
Quantified Self Labs	2 Quail Avenue Berkeley, CA 947820010	2018-04-24	74,076	Supporting a 2018 convening to advance dissemination and review of N-of-1 research	74,076	NO	Financial as of 01-16-2019; Narrative as of 01-16-2019		
Health Care Cost Inst	1100 G Street NW Suite 600 Washington, DC 200057416	2018-04-17	459,640	Supporting competitive, researcher-initiated grants using the Health Care Cost Institute's	328,371	NO	Financial as of 05-22-2020; Narrative as of 05-22-2020		
Mathematica Pol Rsh	600 Alexander Park Princeton, NJ 08542393	2018-05-09	500,000	Expanding analysis of sugar-sweetened-beverage taxes in Oakland, Ca	500,000	NO	Financial as of 10-02-2019; Narrative as of 09-27-2019		
NavHealth dba CareJourney	3865 Wilson Boulevard Suite 225 Arlington, VA 222013780	2018-06-26	100,000	Providing researchers with CareJourney Network Advantage datasets on patient-centric	100,000	NO	Financial as of 10-18-2019; Narrative as of 10-18-2019		
Optum Labs	One Main Street 10th Floor Cambridge, MA 021421599	2018-07-23	54,000	Developing benchmarks for pain conditions for prescribing opioids and for dosages and d	54,000	NO	Financial as of 07-25-2019; Narrative as of 07-25-2019		
Mathematica Pol Rsh	600 Alexander Park Princeton, NJ 08542393	2018-07-06	323,385	Evaluating how RWJF and the National Academy of Medicine can leverage respective strengths	309,868	NO	Financial as of 12-27-2019; Narrative as of 12-18-2019		
TCC Grp	333 7th Avenue 9th Floor New York, NY 100015827	2018-07-17	725,935	Designing the Health Equity Research Funders Collaborative to coordinate private and public	725,935	NO	Financial as of 09-30-2019; Narrative as of 09-11-2019		
Richmond Mem Hlt Fdn	4901 Libbie Mill East Boulevard Su Richmond, VA 232302429	2018-07-31	200,000	Leveraging private and public capital investment in Richmond, Va., to increase heal	110,473	NO	Financial as of 09-04-2019; Narrative as of 09-04-2019		
Blue Cross Blue Shield of MA Fdn for Exp	101 Huntington Avenue Suite 1300 Boston, MA 021997611	2018-07-03	85,000	Supporting the Health Coverage Fellowship in providing journalists with the skills and	63,750	NO	Financial as of 04-01-2020; Narrative as of 04-01-2020		
Mount Auburn Assoc	408 Highland Avenue Somerville, MA 021442551	2018-08-30	548,840	Evaluating the Invest Health field-building program	113,360	NO	Financial as of 07-03-2019; Narrative as of 07-03-2019		
New Brunswick Devel Corp	Tower One 7th Floor New Brunswick, NJ 089011036	2018-12-01	495,461	Continuing redevelopment of New Brunswick and other N.J. municipalities to re-establish	495,461	NO	Financial as of 11-15-2019; Narrative as of 11-18-2019		
Mathematica Pol Rsh	600 Alexander Park Princeton, NJ 08542393	2018-09-21	499,985	Evaluating RWJF's Data Across Sectors for Health program to understand its contribution	492,141	NO	Financial as of 06-10-2020; Narrative as of 06-10-2020		
Fannie E Rippel Fdn	14 Maple Avenue Suite 200 Morristown, NJ 07960542	2018-10-30	4,800,000	Supporting the Vistas project of three modules that influence six conditions needed	1,831,313	NO	Financial as of 07-17-2020; Narrative as of 01-31-2020		
Mathematica Pol Rsh	600 Alexander Park Princeton, NJ 08542393	2018-10-19	99,860	Evaluating the National Academy of Medicine's Culture of Health Program	99,399	NO	Financial as of 11-21-2019; Narrative as of 11-21-2019		
Fannie E Rippel Fdn	14 Maple Avenue Suite 200 Morristown, NJ 07960542	2018-10-30	250,000	Generating new thinking, creative insights, and practical tools to navigate the future of	250,000	NO	Financial as of 07-27-2020; Narrative as of 01-29-2020		
New Jersey Hosp Assn	760 Alexander Road Princeton, NJ 085430001	2018-10-19	249,721	Expanding monitoring of the Affordable Care Act's impact on hospital use and continuing t	219,792	NO	Financial as of 12-20-2019; Narrative as of 12-20-2019		
James Bell Assoc	3033 Wilson Boulevard Suite 650 Arlington, VA 222013864	2018-10-30	499,948	Continuing production of the National Home Visiting Resource Center's annual yearbook to	201,880	NO	Financial as of 01-23-2020; Narrative as of 01-28-2020		
Harder Co Comm Rsh	299 Kansas Street San Francisco, CA 941035127	2018-11-01	199,990	Evaluating progress and emergent results as the RWJF initiative focused on building commu	133,394	NO	Financial as of 07-20-2020; Narrative as of 07-20-2020		
Mount Auburn Assoc	408 Highland Avenue Somerville, MA 021442551	2018-11-02	400,000	Assessing progress of Connect Capital sites in applying Center for Community Investment f	248,132	NO	Financial as of 07-09-2020; Narrative as of 07-09-2020		
Network Impact	25 Sigourney Street Jamaica Plain, MA 021302917	2018-11-24	149,542	Planning an evaluation to assess the culture, overall health, and social impact of	149,542	NO	Financial as of 12-17-2019; Narrative as of 12-17-2019		
Mathematica Pol Rsh	600 Alexander Park Princeton, NJ 08542393	2018-11-19	100,000	Identifying where RWJF can best direct future Marketplace outreach to educate and as	98,728	NO	Financial as of 07-24-2019; Narrative as of 07-23-2019		
CCMMVEDA Con	534 Saint Johns Place Apt 5A Brooklyn, NY 112385582	2018-11-29	250,000	Informing national philanthropies on engaging people most impacted by inequities a	250,000	NO	Financial as of 07-06-2020; Narrative as of 07-06-2020		
EducationCounsel	101 Constitution Avenue NW Suit Washington, DC 200012133	2018-12-13	249,000	Helping leaders in child development and education apply the science of learning and d	249,000	NO	Financial as of 09-30-2019; Narrative as of 09-30-2019		
Flamboyan Fdn	PO Box 16699 San Juan, PR 00908699	2019-12-15	899,172	Supporting community-driven initiatives to provide mental health supports for children a		NO	No reports received as of 4/24/20		
New Brunswick Devel Corp	Tower One 7th Floor New Brunswick, NJ 089011036	2019-12-05	498,230	Continuing redevelopment of New Brunswick and other N.J. municipalities to re-establish		NO	No reports received as of 4/24/20		
Dancing Hearts Consulting	PO Box 1027 Ashland, OR 975200035	2019-12-31	750,000	Examining the role ballet initiatives play in driving local, multifaceted civic engageme		NO	No reports received as of 4/24/20		
Dow Jones News Fund	PO Box 300 Princeton, NJ 08543030	2019-12-02	50,000	Continuing support for the Dow Jones News Fund's summer workshops to prepare high schoo		NO	No reports received as of 4/24/20		
de Beaumont Fdn	7501 Wisconsin Avenue Suite 1310E Bethesda, MD 208146597	2019-12-23	185,000	Supporting the Big Cities Health Coalition in regulating tobacco products, operationaliz		NO	No reports received as of 4/24/20		
Abraham Wandersman Svcs	1512 Laurel Street Columbia, SC 292012623	2019-12-23	97,375	Evaluating the Small Communities Forging Hyperlocal Data Collaboratives in building ca		NO	No reports received as of 4/24/20		
Public Private Stra	776 Girard Street NW Washington, DC 200123821	2019-12-18	300,000	Understanding how, through policy diffusion, private-sector health and equity actions adva		NO	No reports received as of 4/24/20		

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Name: The Robert Wood Johnson Foundation

EIN: 22-6029397

Identifier	Return Reference	Explanation
PART IX-A, SUMMARY OF DIRECT CHARITABLE ACTIVITIES	PART IX-A, SUMMARY OF DIRECT CHARITABLE ACTIVITIES	1. Leadership for Better Health - Programs and activities to bring together leaders from all walks of life, including the health professions, and develop their skills to lead the change necessary to build a Culture of Health. Includes programs that develop health policy scholars, encourage youth to pursue health careers, and partner community leaders with researchers. $ 8,615,628 2. General Outreach and Support - Programs which support improving health care value, promoting prevention, growing the field of health and health care leadership, supporting communications and policy projects, and synthesizing and spreading research and evaluation findings through the web, social media and other means. $ 7,740,324 3. Healthy Children and Families - Programs and activities to support strategic communications activities that will ensure all families, no matter their background, have access to the resources they need to raise thriving children, fostering healthy development from a child's earliest years. $ 7,590,495 4. Healthy Communities - Programs, projects, and activities to create the conditions that allow communities and their residents to reach their best possible well-being. $ 7,467,924 5. Other Targeted Programs - Programs, projects, and non-lobbying activities to inform the policymaking process in Washington, state capitals, and communities at all levels of government by funding and sharing high quality, evidence-based, nonpartisan reports and analyses that can help shape and implement health and health equity policies. In addition, programs, projects, and activities to; to achieve health equity by ensuring that everyone has a fair and just opportunity to live the healthiest life possible; to strengthen the ability of health and health care systems to work together to recognize and meet the goals and needs of the people they serve; to explore emerging trends and cutting edge ideas that can help the foundation anticipate, influence and adapt to an evolving culture; to find and adapt ideas from other countries that could help improve our health here at home; to support locally-based projects that promote the health and health care of New Jerseyans; and to support research, evaluation, learning and communications efforts that can improve the nation's health. $18,360,933 Total direct charitable activities during the tax year. $49,775,304

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Name: The Robert Wood Johnson Foundation

EIN: 22-6029397

Name of Stock	End of Year Book Value	End of Year Fair Market Value
ALEXION PHARMACEUTICALS INC	8,091,783	8,091,783
ANTHEM INC	9,505,488	9,505,488
AON PLC	8,620,707	8,620,707
ARCOS DORADOS HOLDINGS INC	4,301,100	4,301,100
ARISAIG ASIA FUND LTD	94,586,533	94,586,533
AUTOZONE INC	10,317,936	10,317,936
AXSOME THERAPEUTICS INC	2,576,972	2,576,972
BALL CORP	5,182,848	5,182,848
BANCO BRADESCO SA ADR	5,979,943	5,979,943
BANCO SANTANDER CHILE ADR	3,345,150	3,345,150
BEACON ROOFING SUPPLY INC	4,315,381	4,315,381
BLACKBERRY LTD	2,375,034	2,375,034
BR MALLS PARTICIPACOES SA	2,743,098	2,743,098
BRF SA ADR	4,637,100	4,637,100
BRINK'S CO/THE	5,318,926	5,318,926
CEMEX SAB DE CV	5,258,256	5,258,256
CHARLES RIVER LABORATORIES INT	1,393,935	1,393,935
CONDUENT INC	2,162,895	2,162,895
CONTROLADORA VUELA CIA DE AVIA	2,703,990	2,703,990
COPA HOLDINGS SA	2,756,040	2,756,040
CREDICORP LTD	3,606,160	3,606,160
CREE INC	4,165,591	4,165,591
DOLLAR GENERAL CORP	2,270,133	2,270,133
ENTEGRIS INC	5,797,166	5,797,166
EQUITRANS MIDSTREAM CORP	4,822,746	4,822,746
FLEX LTD	10,121,884	10,121,884
FRONTDOOR INC	5,055,920	5,055,920
GENERAL MILLS INC	7,972,888	7,972,888
GRUMA SAB DE CV	618,823	618,823
GRUPO FINANCIERO BANORTE SAB D	7,440,929	7,440,929
GRUPO FINANCIERO GALICIA SA AD	1,866,450	1,866,450
HD SUPPLY HOLDINGS INC	7,656,159	7,656,159
HILTON WORLDWIDE HOLDINGS INC	2,797,816	2,797,816
II-VI INC	2,075,217	2,075,217
INTERCONTINENTAL EXCHANGE INC	7,221,029	7,221,029
ITAU UNIBANCO HOLDING SA ADR	6,112,200	6,112,200
JOHNSON & JOHNSON	1,896,310,000	1,896,310,000
KKR & CO INC	4,662,124	4,662,124
L3HARRIS TECHNOLOGIES INC	6,774,673	6,774,673
LABORATORY CORP OF AMERICA HOL	9,563,518	9,563,518
LOCALIZA RENT A CAR SA	1,874,797	1,874,797
M DIAS BRANCO SA	605,742	605,742
MARATHON PETROLEUM CORP	9,201,983	9,201,983

Name of Stock	End of Year Book Value	End of Year Fair Market Value
MARCOPOLO SA	4,027,146	4,027,146
MARRIOTT VACATIONS WORLDWIDE C	5,022,284	5,022,284
MARTIN MARIETTA MATERIALS INC	2,627,218	2,627,218
MEDICINES CO/THE	5,169,194	5,169,194
MOLINA HEALTHCARE INC	6,024,229	6,024,229
POST HOLDINGS INC	9,332,960	9,332,960
QORVO INC	3,982,621	3,982,621
S&P GLOBAL INC	5,780,195	5,780,195
SERVICEMASTER GLOBAL HOLDINGS	7,836,034	7,836,034
SHERWIN-WILLIAMS CO/THE	4,461,163	4,461,163
SILCHESTER INTL INV TOBACCO	285,952,564	285,952,564
SPLUNK INC	2,744,985	2,744,985
STERICYCLE INC	5,572,463	5,572,463
TYSON FOODS INC	8,550,750	8,550,750
UNIVAR SOLUTIONS INC	7,999,055	7,999,055
VISTEON CORP	4,378,770	4,378,770
WESTERN DIGITAL CORP	1,901,815	1,901,815
WR GRACE & CO	4,068,064	4,068,064
WW INTERNATIONAL INC	3,365,384	3,365,384
WYNDHAM DESTINATIONS INC	7,200,469	7,200,469
WYNDHAM HOTELS & RESORTS INC	4,402,353	4,402,353
XIAOMI CORP HK/01810	10,409,151	10,409,151
ZYNGA INC	6,228,838	6,228,838

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Name:	The Robert Wood Johnson Foundation
EIN:	22-6029397
US Government Securities - End of Year Book Value:	504,481,107
US Government Securities - End of Year Fair Market Value:	504,481,107
State & Local Government Securities - End of Year Book Value:	
State & Local Government Securities - End of Year Fair Market Value:	

FY 2023 ITS 990 of the Gender

Source: The Robert Brown Schwartzman
ADN: 22-6229303

Company	Unused at start of year	Book Value	End of Year Market Value
ALDUS PROPERTY CORPORATION III	18,400,000	18,400,000	18,400,000
ACTIVISM OP TRUST, LLP	14,404,000	14,404,000	14,404,000
ALDUS PROPERTIES, LLC	14,000,000	14,000,000	14,000,000
ACTIVISM OP TRUST, LLP II	9,755,000	9,755,000	9,755,000
ACES GROWTH FUND LP	8,872,000	8,872,000	8,872,000
ACES GROWTH FUND LP II	5,343,000	5,343,000	5,343,000
ACES DISTRICT FUND LP	8,200	8,200	8,200
ACES LP II, LLC	1,000,000	1,000,000	1,000,000
ACES LEADERS FUND LP	1,000,000	1,000,000	1,000,000
ACES LEADERS FUND LP	5,168,646	5,168,646	5,168,646
ACTIVIST, LLC	4,647,000	4,647,000	4,647,000
ACTIVIST, LLC II	4,647,000	4,647,000	4,647,000
ACTIVIST, LLC III	3,485,000	3,485,000	3,485,000
ACTIVIST, LLC IV	1,392,000	1,392,000	1,392,000
CHAST CAPITAL PARTNERS LP	14,125,000	14,125,000	14,125,000
BERLIN EQUITY PARTNERS ITS LP	16,910,000	16,910,000	16,910,000
ACTIVISM OP TRUST, LLP III	1,392,000	1,392,000	1,392,000
ACTIVISM OP TRUST, LLP IV	1,392,000	1,392,000	1,392,000
ROYMERICE PARTNERS IV SPAIN III	1,000,000	1,000,000	1,000,000
ACES DISTRICT FUND LP II	1,000,000	1,000,000	1,000,000
AIA INVESTORS LP 2007	172,154	172,154	172,154
ALPHA BLUE PARTNERS V	1,000,000	1,000,000	1,000,000
ALPHA BLUE PARTNERS VI	1,000,000	1,000,000	1,000,000
AMI FUND I (REPO) LTD. A2	56,892,000	56,892,000	56,892,000
AMI FUND I (REPO) LTD. A3	11,196,000	11,196,000	11,196,000
NUPATHE GLOBAL MACRO FUND LP	17,873,000	17,873,000	17,873,000
ALPHA BLUE PARTNERS VII	1,000,000	1,000,000	1,000,000
ALPHA BLUE PARTNERS VIII	1,000,000	1,000,000	1,000,000
APPLIED EUROPEAN PRINCIPAL FIMA	10,415,196	10,415,196	10,415,196
APPLIED OPPORTUNITY LP	1,000,000	1,000,000	1,000,000
APPLIED INVESTMENT FUND S.L.P.	51,140	51,140	51,140
APPLIED INVESTMENT FUND S.L.P. II	51,140	51,140	51,140
APPLIED INVESTMENT FUND S.L.P. III	51,140	51,140	51,140
APPLIED INVESTMENT FUND VIII LP	16,233,000	16,233,000	16,233,000
ANGIT GLOBAL FIMA, LLC	17,486,000	17,486,000	17,486,000
ANGIT GROW FUND IV PARTNERS	14,268,000	14,268,000	14,268,000
ANGIT GROW FUND V	14,268,000	14,268,000	14,268,000
ANGIT GROW FUND VI PARTNERS	14,268,000	14,268,000	14,268,000
ALPHAMB GLOBAL SL FUND I LP	500,676	500,676	500,676
ALPHAMB GLOBAL SL FUND II LP	500,676	500,676	500,676
SAN LAP GRP COMPANY FD (I)	2,478,256	2,478,256	2,478,256
SAN LAP GRP COMPANY FD (II)	2,478,256	2,478,256	2,478,256
SAN LAP GRP COMPANY FD (III)	2,478,256	2,478,256	2,478,256
SAN CAPITAL ASIA FUND LP	1,000,000	1,000,000	1,000,000
SAN CAPITAL ELDER LP	1,000,000	1,000,000	1,000,000
SAN CAPITAL FUND III	3,500,000	3,500,000	3,500,000
SAN CAPITAL FUND IV LP	3,500,000	3,500,000	3,500,000
SAN CAPITAL FUND V LP	3,500,000	3,500,000	3,500,000
SAN CAPITAL FUND VI LP	51,394	51,394	51,394
SAN CAPITAL WINTER FUND 2007	1,000,000	1,000,000	1,000,000
SAN CAPITAL WINTER FUND 2009	1,189,571	1,189,571	1,189,571
SAN CAPITAL WINTER FUND 2010	1,189,571	1,189,571	1,189,571
SAN CAPITAL WINTER FUND 2011	1,189,571	1,189,571	1,189,571
SAN BARNEY CREDIT OPPORTUNITY	142,000	142,000	142,000
SAN BARNEY CREDIT OPPORTUNITY II	1,548,000	1,548,000	1,548,000
SAN BARNEY PROPERTY HARBOR C	61,000	61,000	61,000
SAN BARNEY PROPERTY HARBOR D	61,000	61,000	61,000
BAYHEAD FUND LP	1,000,000	1,000,000	1,000,000
BAYHEAD VALUE PARTNERS IV LP	10,401,134	10,401,134	10,401,134
BAYHEAD FUND LP	1,000,000	1,000,000	1,000,000
BAYHEAD FUND VI LP	5,816,000	5,816,000	5,816,000
BAYHEAD FUND VII LP	8,651,000	8,651,000	8,651,000
BAYHEAD FUND VIII LP	1,000,000	1,000,000	1,000,000
BAYHEAD FUND IX LP	1,000,000	1,000,000	1,000,000
BAYHEAD FUND X LP	1,000,000	1,000,000	1,000,000
BLACKSTONE CAPITAL PARTNERS IV	1,000,000	1,000,000	1,000,000
BLACKSTONE CAPITAL PARTNERS V	1,000,000	1,000,000	1,000,000
BLACKSTONE CAPITAL PARTNERS VI	1,000,000	1,000,000	1,000,000
BLACKSTONE HOLLYWOOD FIDEIN PU	1,000,000	1,000,000	1,000,000
BLACKSTONE CAPITAL PARTNERS VII	1,000,000	1,000,000	1,000,000
BLACKSTONE OP PARTNERS I	1,146,198	1,146,198	1,146,198
BLACKSTONE OP PARTNERS II	1,146,198	1,146,198	1,146,198
BLACKSTONE OP PARTNERS III	10,401,134	10,401,134	10,401,134
BLACKSTONE OP PARTNERS IV	10,401,134	10,401,134	10,401,134
BLACKSTONE OP EUR IV ALBERTA	5,631,000	5,631,000	5,631,000
BLACKSTONE OP EUR III ALBERTA	18,994,000	18,994,000	18,994,000
BLACKSTONE OP EUR II ALBERTA	791,000	791,000	791,000
BLACKSTONE STRATEGIC CAP FUNDS	1,000,000	1,000,000	1,000,000
BLACKSTONE OP EUR I	1,000,000	1,000,000	1,000,000
BERKSHIRE/GALLIS FIMA, LLC	1,000,000	1,000,000	1,000,000
BERT EUROPE II ALBERTA (ATCACA)	23,458,417	23,458,417	23,458,417
CALTEX PARTNERS LP	1,000,000	1,000,000	1,000,000
CALTEX PARTNERS II LP	11,704,000	11,704,000	11,704,000
CALTEX PARTNERS III LP	1,000,000	1,000,000	1,000,000
CARDINAL GROWTH PARTNERS II	25,196	25,196	25,196
CARDINAL HEALTH PARTNERS II	39,350	39,350	39,350
CARDINAL HEALTH PARTNERS III	4,473,000	4,473,000	4,473,000
CARLYLE BUSINESSFIN GLOBAL II AN	2,000,000	2,000,000	2,000,000
CARLYLE BUSINESSFIN II	2,000,000	2,000,000	2,000,000
CATALYST FUND LIMITED PARTNERS	35,102,778	35,102,778	35,102,778
CATALYST FUND LIMITED PARTNERS	35,102,778	35,102,778	35,102,778
CATALYST FUND LIMITED PARTNERS	16,738,102	16,738,102	16,738,102
CATALYST FUND LP	1,000,000	1,000,000	1,000,000
CATALYST FUND II	1,000,000	1,000,000	1,000,000
CATALYST FUND V	9,603,000	9,603,000	9,603,000
CBC - BRIDGE INVESTMENT FUND TB	2,000,000	2,000,000	2,000,000
CBC FUND LP	2,000,000	2,000,000	2,000,000
CDH CHINA FUND IV PARTNERS LP	2,857,143	2,857,143	2,857,143
CDH CHINA SUPP FUND III	63,994	63,994	63,994
CHARTERHOUSE CAPITAL PARTNERS	1,000,000	1,000,000	1,000,000
CENTRAGROUP CAPITAL PARTNERS	10,392,000	10,392,000	10,392,000
CHARTERHOUSE CAPITAL PARTNERS	1,000,000	1,000,000	1,000,000
CHARTERHOUSE CAPITAL PARTNERS	1,000,000	1,000,000	1,000,000
CHINESE INSTITUTIONAL PARTNER	1,000,000	1,000,000	1,000,000
CHINESE INSTITUTIONAL PARTNER II	1,000,000	1,000,000	1,000,000
CHINESE INSTITUTIONAL PARTNER III	1,000,000	1,000,000	1,000,000
CHANGE INVESTMENTS, LTD.	389,155	389,155	389,155
CHANGE INVESTMENTS, LTD. II	389,155	389,155	389,155
CHANGE EQUITY PARTNERSHIP III	389,155	389,155	389,155
CAPITALPATH, LLC	1,577	1,577	1,577
CAPITALPATH II, LLC	1,000,000	1,000,000	1,000,000
CHINA TIANS FUND	135,500	135,500	135,500
CHINA TIANS FUND MEMBER LP	135,500	135,500	135,500
CLARIS VI B LP	1,000,000	1,000,000	1,000,000
CLARIS VI B LP	15,819,000	15,819,000	15,819,000
CHAGO SPOT OPTION 2020 CALL	2,696,777	2,696,777	2,696,777
CHAGO SPOT OPTION 2020 CALL	2,696,777	2,696,777	2,696,777
CHAGO SPOT OPTION 2020 CALL	2,696,777	2,696,777	2,696,777
CHAGO SPOT OPTION 2020 CALL	2,696,777	2,696,777	2,696,777
CHAGO SPOT OPTION 2020 CALL	1,038,094	1,038,094	1,038,094
CHAGO SPOT OPTION 2020 CALL	1,038,094	1,038,094	1,038,094
VISION EUROPEAN BUYOUT OPP FUND	6,768	6,768	6,768
CHINA VI LP	1,000,000	1,000,000	1,000,000
CHINA VII LP	1,000,000	1,000,000	1,000,000
CHINA VIII LP	12,874,000	12,874,000	12,874,000
CHINA VIII SECOND ZUIJIA EMP FMA	1,000,000	1,000,000	1,000,000
CIGI TOTAL RETURN FMA LP	209,000	209,000	209,000
CIGI TOTAL RETURN FMA LP II	209,000	209,000	209,000
CITIGROUP CAPITAL PARTNERS	1,000,000	1,000,000	1,000,000
SOFFICO CHINA FUND III LP	1,000,000	1,000,000	1,000,000
SOFFICO CHINA FUND IV LP	545,304	545,304	545,304
SOFFICO CHINA FUND V LP	1,000,000	1,000,000	1,000,000
SOFFICO FND SECOND LP	47,386,767	47,386,767	47,386,767
SOFFICO FND SECOND LP II	47,386,767	47,386,767	47,386,767
SOFFICO FND SECOND LP III	47,386,767	47,386,767	47,386,767
GRENELLE PRIVATE DEBIN SEPL	9,273,197	9,273,197	9,273,197
GRENELLE PRIVATE DEBIN SEPL II	9,273,197	9,273,197	9,273,197
DOUGLASBRY CAPITAL III FMA LP	11,602,000	11,602,000	11,602,000
CLIMETTA FMA LP	1,000,000	1,000,000	1,000,000
CLIMETTA FMA EXTRT DEBIN PU	11,452,034	11,452,034	11,452,034
CLIMETTA FMA EXTRT DEBIN PU	11,452,034	11,452,034	11,452,034
OPENALL HILL CAP PARTNERS II	19,141,362	19,141,362	19,141,362
OPENALL HILL CAP PARTNERS III	19,141,362	19,141,362	19,141,362
CRYSTAL CAPITAL FMA LP	1,000,000	1,000,000	1,000,000
FRB DEUR CRE INVESTOR LP	5,000,000	5,000,000	5,000,000
FRB DEUR CRE INVESTOR II LP	5,000,000	5,000,000	5,000,000
CREAM ENERGY FIMA, TOBI II	55,493,362	55,493,362	55,493,362
CREAM ENERGY FIMA, TOBI III	55,493,362	55,493,362	55,493,362
WHAP FLATIRON MEZZTRUST IV LP	5,000,000	5,000,000	5,000,000
WHAP FLATIRON MEZZTRUST V LP	5,000,000	5,000,000	5,000,000
EQUITY SPA HOLDINGS LP	763,452	763,452	763,452
LAND DEVELOPMENT FUND LP	1,000,000	1,000,000	1,000,000
EVOLUTION FUND I	5,188,000	5,188,000	5,188,000
EVOLUTION FUND II LP	5,188,000	5,188,000	5,188,000
PANALLAS CAPITAL INSTITUTIONAL	1,000,000	1,000,000	1,000,000
FIVE ARROWS PRIN INVEST III SC	5,426,362	5,426,362	5,426,362
FIVE ARROWS PRIN INVEST III SC	5,426,362	5,426,362	5,426,362
FIVE RIVER CAPITAL PARTNERS III	499,000	499,000	499,000
FIVE RIVER CAPITAL PARTNERS IV	499,000	499,000	499,000
FORTRESS INVESTMENT FUND (V)	351,447	351,447	351,447
FORTRESS INVESTMENT FUND (V)	351,447	351,447	351,447
FORTRESS INVESTMENT FUND (V)	351,447	351,447	351,447
FORTRESS INVESTMENT FUND (V)	2,633,195	2,633,195	2,633,195
FORTRESS INVESTMENT FUND (V)	2,633,195	2,633,195	2,633,195
CHINDEX INVESTMENTS PARTNERS III	4,375,000	4,375,000	4,375,000
CHINDEX INVESTMENTS PARTNERS III	4,375,000	4,375,000	4,375,000
FIRST PRINCIPLES FIMA LP	4,333,587	4,333,587	4,333,587
FIRST CAPITAL FIMA II	2,750,000	2,750,000	2,750,000
FIRST CAPITAL FIMA II	2,750,000	2,750,000	2,750,000
GARDEN REAL ESTATE FUND IV	1,519,834	1,519,834	1,519,834
GARDEN REAL ESTATE FUND V	1,519,834	1,519,834	1,519,834
GENERAL ATLANTIC LLC	31,392,799	31,392,799	31,392,799
GENERAL ATLANTIC PARTNERS	31,392,799	31,392,799	31,392,799
GLOBAL CAPITAL PARTNERS	1,000,000	1,000,000	1,000,000
GRENELLAR FUND PU	79,750,000	79,750,000	79,750,000
GREEN EQUITY PARTNERS IV LP	1,000,000	1,000,000	1,000,000
GREEN EQUITY INVESTORS V LP	10,501,000	10,501,000	10,501,000
GREENMARK FUND LP	1,000,000	1,000,000	1,000,000
GREENMARK FUND LP II	1,000,000	1,000,000	1,000,000
GREENWICH STREET CAPITAL FMA	217,851	217,851	217,851
GSO CAP OPPORTUNITIES FND	1,000,000	1,000,000	1,000,000
GSO CAPITAL OP FUNDS FMA	15,849,110	15,849,110	15,849,110
GSO CAPITAL OP FUNDS FMA	15,849,110	15,849,110	15,849,110
GSO CAPITAL OP FUNDS FMA	15,849,110	15,849,110	15,849,110
GSO ENERGY SELECT OPP FUNDS II	15,309,626	15,309,626	15,309,626
GSO ENERGY SELECT OPP FUNDS II	15,309,626	15,309,626	15,309,626
GSO EURO SENIOR VERT FEEDER FD	19,546,315	19,546,315	19,546,315
GSO EURO SENIOR VERT FEEDER FD	19,546,315	19,546,315	19,546,315
HANCOCK ASTOR FCL II GA SCH	1,000,000	1,000,000	1,000,000
HANCOCK ASTOR FCL II GA SCH	1,000,000	1,000,000	1,000,000
HEALTHCORP PARTNERSHIP	1,371,280	1,371,280	1,371,280
HEALTHCORP II	1,371,280	1,371,280	1,371,280
HEALTHCORP III	1,371,280	1,371,280	1,371,280
HIGHLAND CAPITAL PARTNERS VI	683,615	683,615	683,615
HIGHLAND CAPITAL PARTNERS VII	683,615	683,615	683,615
HIGHLAND FUNDING GROW CAPITAL	1,986,328	1,986,328	1,986,328
HIGHLAND FUNDING GROW CAPITAL	1,986,328	1,986,328	1,986,328
HOMS PARTNERS IV	41,779,411	41,779,411	41,779,411
HOMS PARTNERS IV	41,779,411	41,779,411	41,779,411
SUPER WORLD VENTURE FMA V	20,461	20,461	20,461
HOLDING CAPITAL GROUP FMA	1,000,000	1,000,000	1,000,000
EQ EUROPE IV PETERSEN LIMITED	11,884,000	11,884,000	11,884,000
EQ EUROPE IV PETERSEN LIMITED	11,884,000	11,884,000	11,884,000
EQ MEZZANINE FUND 2003 NO 1	3,032,000	3,032,000	3,032,000
EQ MEZZ FUND 2003 NO 1 SCHED	3,032,000	3,032,000	3,032,000
EQ MEZZ FUND 2003 NO 1 SCHED	3,032,000	3,032,000	3,032,000
EQ ACCEL CHINA CAPITAL I	15,014,000	15,014,000	15,014,000
EQ ACCEL CHINA GROWTH I	15,014,000	15,014,000	15,014,000
EQ CHINA CAPITAL FUND LP	14,593,000	14,593,000	14,593,000
EQ CHINA GROWTH FUND LP	14,593,000	14,593,000	14,593,000
EQ ACCEL CHINA GROWTH FUND I	15,272,000	15,272,000	15,272,000
EQ ACCEL CHINA GROWTH FUND I	15,272,000	15,272,000	15,272,000
ELLIPSIATE VENTURES LP	9,123,871	9,123,871	9,123,871
ELLIPSIATE VENTURES II LP	9,123,871	9,123,871	9,123,871
INDIVIDUAL LEGACY TRANS FUND	13,996,457	13,996,457	13,996,457
INDIVIDUAL LEGACY TRANS FUND	13,996,457	13,996,457	13,996,457
INTRALEGO S.A.	16,436,170	16,436,170	16,436,170
INTRALEGO PARTNERS II LP	16,436,170	16,436,170	16,436,170
IPC SUMMER II LP	1,000,000	1,000,000	1,000,000
IPC SUMMER II LP	1,000,000	1,000,000	1,000,000
IPC SUMMER II LP	1,000,000	1,000,000	1,000,000
JERVIS ANDERSON ENERGY FUND VII	7,300,000	7,300,000	7,300,000
JERVIS ANDERSON ENERGY FUND VII	7,300,000	7,300,000	7,300,000
JETTA CHINA FUND I	1,000,000	1,000,000	1,000,000
JETTA CHINA FUND II	1,000,000	1,000,000	1,000,000
JUNIPER DISTRICT FUND LP	1,000,000	1,000,000	1,000,000
JUNIPER DISTRICT FUND LP II	1,000,000	1,000,000	1,000,000
JUNIPER DISTRICT FUND LP III	1,000,000	1,000,000	1,000,000
KPCB DISCOVERY FUND II PARTNERS

TY 2019 IRS 990 e-File Render

Name: The Robert Wood Johnson Foundation

EIN: 22-6029397

Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
LEGAL FEES MISC CORP MATTERS	588,787			370,489
LEGAL FEES INVESTMENT MATTERS		219,015		

TY 2019 IRS 990 e-File Render

Name: The Robert Wood Johnson Foundation

EIN: 22-6029397

Description	Beginning of Year - Book Value	End of Year - Book Value	End of Year - Fair Market Value
CASH HELD AS COLLATERAL,			
SECURITY LENDING PROGRAM	69,538,098	106,487,179	106,487,179
PROGRAM RELATED INVESTMENTS	33,047,771	29,941,771	29,941,771
CASH SURRENDER VALUE -			
LIFE INSURANCE	2,204,769	1,918,073	1,918,073
RESTORATION PLAN ASSETS	1,842,171	2,086,827	2,086,827
REDEMPTION RECEIVABLE	181,663,812	67,342,262	67,342,262

TY 2019 IRS 990 e-File Render

Name: The Robert Wood Johnson Foundation

EIN: 22-6029397

Description	Amount
OTHER CHANGES IN POST RETIRMNT OBLIGATN	24,172,894

TY 2019 IRS 990 e-File Render

Name: The Robert Wood Johnson Foundation

EIN: 22-6029397

Description	Revenue and Expenses per Books	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
DIRECT CHARITABLE ACTIVITIES				
CONTRACTS & SIMILAR ARRANGE-				
MENTS FOR PROGRAM ACTIVITIES	43,822,170		0	25,271,417
TRAVEL, CONF & MEETINGS	56,269			4,450,961
PUBLICATIONS - PRINT & VIDEO	272			816,391
OTHER	6,060,336			19,236,535
OTHER ADMINISTRATIVE EXPENSES:				
TEMPORARY OUTSIDE HELP	64,908			93,159
INTERVIEWING AND MOVING	58,109			56,558
STAFF DEVELOPMENT & TRAINING	374,014	27,991		361,610
PERSONNEL MISCELLANEOUS	338,456	13,404		324,267
EQUIPMENT MAINT. & RENTAL	99,321	6,144		108,983
GENERAL INSURANCE	886,610	54,842		833,378
POSTAGE & OVERNIGHT MAIL	18,735	1,159		17,701
OFFICE SUPPLIES	51,307	3,174		47,781
FOOD SERVICE	581,217	35,952		538,009
PRINTING & DUPLICATING	25,347	1,568		22,446
COMPUTER RELATED EXPENSES,				
INCLUDING SVC, SOFTWARE,				
FINANCE COSTS	1,993,998	123,340		2,004,680
MEMBERSHIP DUES	239,925	7,056		251,594
MISC OFFICE EXP	1,783,987	12,220		25,767
AUTO EXPENSE	3,331	206		3,125
INV MISC, & PASSTHRU LP EXP	24,818,064	70,098,285		
WEB SERVICES & COMMUNCTNS EXP	885,314			731,976
CREDIT FACILITY & OP BANK FEE	209,375			247,500

TY 2019 IRS 990 e-File Render

Name: The Robert Wood Johnson Foundation

EIN: 22-6029397

Description	Revenue And Expenses Per Books	Net Investment Income	Adjusted Net Income
Interest Income from Program Related			
Investment	809,387	809,387	0
Ordinary Investment Income from			
Pass-Through Entities, excluding			
Unrelated Business Income		9,779,720	
Miscellaneous Investment Income	197,880	197,880	
Other Operating Inc-incl prov PRI loss	43,142		
Subpart F Income Inclusion		5,444,583	
Refund - Unrelated Business Inc Tax	6,113,549		

TY 2019 IRS 990 e-File Render

Name: The Robert Wood Johnson Foundation

EIN: 22-6029397

Description	Amount
UNREALIZED APPRECIATION OF SECURITIES	0
FOR THE YEAR, NET OF CHANGE IN	0
DEFERRED EXCISE TAX	773,939,244
CHANGE IN VALUE OF BENEFICIAL INTEREST	0
IN CHARITABLE REMAINDER TRUST	4,832,902

TY 2019 IRS 990 e-File Render

Name: The Robert Wood Johnson Foundation

EIN: 22-6029397

Description	Beginning of Year - Book Value	End of Year - Book Value
FEDERAL EXCISE TAX	13,267,626	8,378,205
DEFERRED FEDERAL EXCISE TAX	70,324,717	59,561,230
LENDING PROGRAM	65,048,268	100,460,150
POST RETIREMENT BENEFIT OBLIGATION	100,980,257	132,891,503
PAYABLE ON PENDING SECURITIES	10,546,725	45,631,468

TY 2019 IRS 990 e-File Render

Name: The Robert Wood Johnson Foundation

EIN: 22-6029397

Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
INV MGR FEES - INSIDE COMMIT	25,387,274	881,119	0	
INV MGR FEES - OUTSIDE COMMIT	7,477,061	7,477,061		
INV MGR FEES - MANAGED ACCOUNT	3,151,185	3,151,185		
INVESTMENT ADVISORY FEES	288,000	289,591		
CUSTODIAN FEES	1,152,287	1,152,287		
COMPUTER CONSULTING FEES	1,297,874	250,453		1,062,766
COMMUNICATIONS CONSULTANT FEES	972,961	0		937,119
OTHER CONSULTING FEES	4,020,196	25,000		3,872,599

TY 2019 IRS 990 e-File Render

Name: The Robert Wood Johnson Foundation

EIN: 22-6029397

Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
FEDERAL EXCISE TAX	5,329,359		0	
FOREIGN TAXES	0	3,944,049		
REAL ESTATE TAXES	339,218	182,656		156,562
UNRELATED BUSINESS INCOME TAX	6,530			

TY 2019 IRS 990 e-File Render

Name: The Robert Wood Johnson Foundation

EIN: 22-6029397

Name	US / Foreign Address	EIN	Description	Amount
NEWLIN ENERGY PARTNERS LP	503 EAST WASHINGTON AVENUE SUITE 2 NEWTOWN, PA 18940	20-1789046	Cash Distributions from Partnership Interest	713,002
NEWLIN REALTY PARTNERS LP	503 EAST WASHINGTON AVENUE SUITE 2 NEWTOWN, PA 18940	20-1789005	Cash Distributions from Partnership Interest	1,166,550
NEWLIN ENERGY PARTNERS II LLC	503 EAST WASHINGTON AVENUE SUITE 2 NEWTOWN, PA 18940	20-5817755	Cash Distributions from Partnership Interest	3,235,739
NEWLIN REALTY PARTNERS II LP	503 EAST WASHINGTON AVENUE SUITE 2 NEWTOWN, PA 18940	20-5785327	Cash Distributions from Partnership Interest	3,496,219
OAKTREE OPPORTUNITIES FUND IX PARALLEL 2	333 SOUTH GRAND AVENUE 28TH FLOOR LOS ANGELES, CA 90071	98-1032014	Cash Distributions from Partnership Interest	4,881,131
PAI EUROPE IV - B7	1 ROYAL PLAZA ROYAL AVENUE ST PETER PORT GK GY1 2HL GK	98-0449591	Cash Distributions from Partnership Interest	460,692
Wellington Contingent Securities LP	280 Congress Street Boston, MA 02210	81-3569721	Cash Distributions from Partnership Interest	99,192,246
Oaktree Opportunities Fund IX P2 AIF Cay	333 SOUTH GRAND AVENUE 28TH FLOOR Los Angeles, CA 90071	98-1095598	Cash Distributions from Partnership Interest	926,913
Total				114,072,492

TY 2019 IRS 990 e-File Render

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Name	US / Foreign Address	EIN	Description	Amount
CLARUS DE II LP	101 MAIN STREET STE 1210 CAMBRIDGE, MA 02142	47-1724976	Capital Contributions to Partnership interest	6,368,000
NEWLIN REALTY PARTNERS LP	503 EAST WASHINGTON AVENUE SUITE 2 NEWTOWN, PA 18940	20-1789005	Capital Contributions to Partnership interest	260,000
NEWLIN REALTY PARTNERS II LP	503 EAST WASHINGTON AVENUE SUITE 2 NEWTOWN, PA 18940	20-5785327	Capital Contributions to Partnership interest	200,000
Newlin Energy Partners II LLC	503 EAST WASHINGTON AVENUE SUITE 2 NEW YORK, NY 18940	20-5817755	CAPITAL CONTRIBUTIONS TO PARTNERSHIP INTEREST	250,000
OAKTREE OPPS FUND IX PARALLEL 2 AIF DEL	333 SOUTH GRAND AVENUE 28TH FLOOR LOS ANGELES, CA 90071	47-1392481	CAPITAL CONTRIBUTIONS TO PARTNERSHIP INTEREST	1,574
ti platform jf co-investment fund LP	336 w 37th street suite 410 new york, NY 10018	47-4674422	CAPITAL CONTRIBUTIONS TO PARTNERSHIP INTEREST	11,165,000
CCF 1 LP	Western Ste Mill Ct La Charroterie St Peter Port GY1 1EJ GK	99-9999999	CAPITAL CONTRIBUTIONS TO PARTNERSHIP INTEREST	34,238
MV Private Debt Addon SCSp	8 Rue Lou Hemmer Findel LU L-1748 LU	00-0000441	CAPITAL CONTRIBUTIONS TO PARTNERSHIP INTEREST	1,333,259
Oaktree Opportunities Fund IX P2 AIF Cay	333 SOUTH GRAND AVENUE 28TH FLOOR Los Angeles, CA 90071	98-1095598	CAPITAL CONTRIBUTIONS TO PARTNERSHIP INTEREST	653,236
Oaktree Opportunities Fund IX (Parallel	333 SOUTH GRAND AVENUE 28TH FLOOR LOS ANGELES, CA 90071	98-1032014	CAPITAL CONTRIBUTIONS TO PARTNERSHIP INTEREST	653,236
Total				20,918,543