

For calendar year **2021**, or tax year beginning **09-01-2021** , and ending **08-31-2022**

Name of foundation RUSSELL SAGE FOUNDATION		A Employer identification number 13-1635303
Number and street (or P.O. box number if mail is not delivered to street address) 112 E 64TH STREET	Room/suite	B Telephone number (see instructions) (212) 750-6000
City or town, state or province, country, and ZIP or foreign postal code NEW YORK, NY 100657307		C If exemption application is pending, check here ☐
G Check all that apply: ☐ Initial return ☐ Initial return of a former public charity ☐ Final return ☐ Amended return ☐ Address change ☐ Name change		D 1. Foreign organizations, check here..... ☐ 2. Foreign organizations meeting the 85% test, check here and attach computation ... ☐
H Check type of organization: ☒ Section 501(c)(3) exempt private foundation ☐ Section 4947(a)(1) nonexempt charitable trust ☐ Other taxable private foundation		E If private foundation status was terminated under section 507(b)(1)(A), check here ☐
I Fair market value of all assets at end of year (from Part II, col. (c), line 16) ▶\$ <u>391,503,640</u>	J Accounting method: ☐ Cash ☒ Accrual ☐ Other (specify) _____ (Part I, column (d) must be on cash basis.)	F If the foundation is in a 60-month termination under section 507(b)(1)(B), check here ☐

Part I Analysis of Revenue and Expenses (The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a) (see instructions).)		(a) Revenue and expenses per books	(b) Net investment income	(c) Adjusted net income	(d) Disbursements for charitable purposes (cash basis only)
Revenue	1 Contributions, gifts, grants, etc., received (attach schedule)	856,513			
	2 Check ☐ if the foundation is not required to attach Sch. B				
	3 Interest on savings and temporary cash investments				
	4 Dividends and interest from securities	4,218,583	4,218,583	4,218,583	
	5a Gross rents	84,000	84,000	84,000	
	b Net rental income or (loss) <u>84,000</u>				
	6a Net gain or (loss) from sale of assets not on line 10	6,546,670			
	b Gross sales price for all assets on line 6a <u>83,942,629</u>				
	7 Capital gain net income (from Part IV, line 2)		6,546,670		
	8 Net short-term capital gain			6,546,670	
	9 Income modifications			370,051	
	10a Gross sales less returns and allowances				
Operating and Administrative Expenses	b Less: Cost of goods sold				
	c Gross profit or (loss) (attach schedule)				
	11 Other income (attach schedule)	1,112,133	536,738	1,112,133	
	12 Total. Add lines 1 through 11	12,817,899	11,385,991	12,331,437	
	13 Compensation of officers, directors, trustees, etc.	1,220,789	147,993	147,993	1,072,796
	14 Other employee salaries and wages	3,289,687	95,140	95,140	3,194,547
	15 Pension plans, employee benefits	686,460	65,330	65,330	1,479,623
	16a Legal fees (attach schedule)	51,596	31,088	31,088	20,508
	b Accounting fees (attach schedule)	52,000	7,500	7,500	44,500
	c Other professional fees (attach schedule)	1,420,663	846,803	846,803	573,860
	17 Interest				
	18 Taxes (attach schedule) (see instructions)	40,920	20,073	20,073	0
	19 Depreciation (attach schedule) and depletion	553,088	6,968	6,968	
	20 Occupancy	324,567	5,539	5,539	319,028
	21 Travel, conferences, and meetings	219,127	1,645	1,645	217,482
	22 Printing and publications	450,200	0	395,172	55,028
	23 Other expenses (attach schedule)	2,568,661	33,644	33,644	2,535,017
	24 Total operating and administrative expenses. Add lines 13 through 23	10,877,758	1,261,723	1,656,895	9,512,389
	25 Contributions, gifts, grants paid	5,385,749			6,061,825
	26 Total expenses and disbursements. Add lines 24 and 25				
		16,263,507	1,261,723	1,656,895	15,574,214
	27 Subtract line 26 from line 12:				
	a Excess of revenue over expenses and disbursements	-3,445,608			
	b Net investment income (if negative, enter -0-)		10,124,268		
c Adjusted net income (if negative, enter -0-)				10,674,542	

Part II		Balance Sheets	Attached schedules and amounts in the description column should be for end-of-year amounts only. (See instructions.)	Beginning of year	End of year	
				(a) Book Value	(b) Book Value	(c) Fair Market Value
Assets	1	Cash—non-interest-bearing		1,543,562	986,389	986,389
	2	Savings and temporary cash investments		500,001	500,000	500,000
	3	Accounts receivable ▶ <u>52,748</u>				
		Less: allowance for doubtful accounts ▶ _____		169,930	52,748	52,748
	4	Pledges receivable ▶ _____				
		Less: allowance for doubtful accounts ▶ _____				
	5	Grants receivable		593,300	62,500	62,500
	6	Receivables due from officers, directors, trustees, and other disqualified persons (attach schedule) (see instructions)				
	7	Other notes and loans receivable (attach schedule) ▶ _____				
		Less: allowance for doubtful accounts ▶ _____				
	8	Inventories for sale or use		45,577	62,550	62,550
	9	Prepaid expenses and deferred charges		62,205	63,137	63,137
	10a	Investments—U.S. and state government obligations (attach schedule)				
	b	Investments—corporate stock (attach schedule)		340,499,914	293,866,935	293,866,935
	c	Investments—corporate bonds (attach schedule)		59,605,341	51,788,531	51,788,531
	11	Investments—land, buildings, and equipment: basis ▶ <u>2,250,000</u>				
	Less: accumulated depreciation (attach schedule) ▶ _____		2,210,000	2,250,000	2,250,000	
12	Investments—mortgage loans					
13	Investments—other (attach schedule)		34,994,526	29,748,897	29,748,897	
14	Land, buildings, and equipment: basis ▶ <u>23,794,718</u>					
	Less: accumulated depreciation (attach schedule) ▶ <u>11,672,765</u>		11,875,017	12,121,953	12,121,953	
15	Other assets (describe ▶ _____)					
16	Total assets (to be completed by all filers—see the instructions. Also, see page 1, item I)		452,099,373	391,503,640	391,503,640	
Liabilities	17	Accounts payable and accrued expenses		204,483	157,893	
	18	Grants payable		4,329,699	4,317,078	
	19	Deferred revenue.				
	20	Loans from officers, directors, trustees, and other disqualified persons				
	21	Mortgages and other notes payable (attach schedule)				
	22	Other liabilities (describe ▶ _____)		5,527,372	4,668,878	
	23	Total liabilities (add lines 17 through 22).		10,061,554	9,143,849	
Net Assets or Fund Balances		Foundations that follow FASB ASC 958, check here ▶ ☒ and complete lines 24, 25, 29 and 30.				
	24	Net assets without donor restrictions		18,180,684	17,984,891	
	25	Net assets with donor restrictions		423,857,135	364,374,900	
		Foundations that do not follow FASB ASC 958, check here ▶ ☐ and complete lines 26 through 30.				
	26	Capital stock, trust principal, or current funds				
	27	Paid-in or capital surplus, or land, bldg., and equipment fund				
	28	Retained earnings, accumulated income, endowment, or other funds				
	29	Total net assets or fund balances (see instructions)		442,037,819	382,359,791	
	30	Total liabilities and net assets/fund balances (see instructions) .		452,099,373	391,503,640	

Part III Analysis of Changes in Net Assets or Fund Balances		
1	Total net assets or fund balances at beginning of year—Part II, column (a), line 29 (must agree with end-of-year figure reported on prior year's return)	1 442,037,819
2	Enter amount from Part I, line 27a	2 -3,445,608
3	Other increases not included in line 2 (itemize) ▶ _____	3 0
4	Add lines 1, 2, and 3	4 438,592,211
5	Decreases not included in line 2 (itemize) ▶ _____	5 56,232,420
6	Total net assets or fund balances at end of year (line 4 minus line 5)—Part II, column (b), line 29.	6 382,359,791

Part IV Capital Gains and Losses for Tax on Investment Income

(a) List and describe the kind(s) of property sold (e.g., real estate, 2-story brick warehouse; or common stock, 200 shs. MLC Co.)	(b) How acquired P—Purchase D—Donation	(c) Date acquired (mo., day, yr.)	(d) Date sold (mo., day, yr.)
1 a VANGUARD	P		
b SILCHESTER	P		
c COMMONFUND	P		
d			
e			

(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale	(h) Gain or (loss) (e) plus (f) minus (g)
a 76,593,094		76,222,327	370,767
b 844,219		359,108	485,111
c 6,505,316		814,524	5,690,792
d			
e			

Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69			(l) Gains (Col. (h) gain minus col. (k), but not less than -0-) or Losses (from col.(h))
(i) F.M.V. as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col. (i) over col. (j), if any	
a			370,767
b			485,111
c			5,690,792
d			
e			

2 Capital gain net income or (net capital loss) { If gain, also enter in Part I, line 7 If (loss), enter -0- in Part I, line 7 }	2	6,546,670
	3	6,546,670
3 Net short-term capital gain or (loss) as defined in sections 1222(5) and (6): If gain, also enter in Part I, line 8, column (c) (see instructions). If (loss), enter -0- in Part I, line 8 }		

Part V

Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4948—see instructions)

Exempt operating foundations described in section 4940(d)(2), check here ☒ and enter

Bracket for line 1a

"N/A" on line 1.

1a

Date of ruling or determination letter:

1986-01-13

 (attach copy of letter if necessary—see instructions)

All other domestic foundations enter 1.39% (0.0139) of line 27b. Exempt foreign organizations enter 4% (0.04) of Part I, line 12, col. (b)

2

Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)

3

Add lines 1 and 2.

4

Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)

5

Tax based on investment income. Subtract line 4 from line 3. If zero or less, enter -0-.

6

Credits/Payments:

a

2021 estimated tax payments and 2020 overpayment credited to 2021

6a

0

b

Exempt foreign organizations—tax withheld at source

6b

0

c

Tax paid with application for extension of time to file (Form 8868)

6c

0

d

Backup withholding erroneously withheld

6d

0

7

Total credits and payments. Add lines 6a through 6d

8

Enter any penalty for underpayment of estimated tax. Check here ☐ if Form 2220 is attached.

9

Tax due. If the total of lines 5 and 8 is more than line 7, enter amount owed

10

Overpayment. If line 7 is more than the total of lines 5 and 8, enter the amount overpaid.

11

Enter the amount of line 10 to be: Credited to 2022 estimated tax Refunded

Part VI-A

Statements Regarding Activities

1a

During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or intervene in any political campaign?

1b

Did it spend more than \$100 during the year (either directly or indirectly) for political purposes? See the instructions for the definition.

1c

If the answer is "Yes" to 1a or 1b, attach a detailed description of the activities and copies of any materials published or distributed by the foundation in connection with the activities.

2

Did the foundation file Form 1120-POL for this year?.

3

Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year:
(1) On the foundation. \$ 0 (2) On foundation managers. \$ 0

4a

Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation managers. \$ 0

5

Has the foundation engaged in any activities that have not previously been reported to the IRS? If "Yes," attach a detailed description of the activities.

6

Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation, or bylaws, or other similar instruments? If "Yes," attach a conformed copy of the changes

7a

Did the foundation have unrelated business gross income of \$1,000 or more during the year?

7b

If "Yes," has it filed a tax return on Form 990-T for this year?.

8

Was there a liquidation, termination, dissolution, or substantial contraction during the year? If "Yes," attach the statement required by General Instruction T.

9

Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either:
• By language in the governing instrument, or
• By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state law remain in the governing instrument?.

10

Did the foundation have at least \$5,000 in assets at any time during the year? If "Yes," complete Part II, col. (c), and Part XIV.

11a

Enter the states to which the foundation reports or with which it is registered (see instructions)
NY

11b

If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate) of each state as required by General Instruction G? If "No," attach explanation.

12

Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for calendar year 2021 or the taxable year beginning in 2021? See the instructions for Part XIII. If "Yes," complete Part XIII

13

Did any persons become substantial contributors during the tax year? If "Yes," attach a schedule listing their names and addresses.

Yes No

1a No

1b No

1c No

2 No

3 No

4a Yes

4b Yes

5 No

6 Yes

7 Yes

8b Yes

9 Yes

10 No

Form 990-PF (2021)

Part VI-A

Statements Regarding Activities (continued)

11	At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of section 512(b)(13)? If "Yes," attach schedule. See instructions.	11		No
12	Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified person had advisory privileges? If "Yes," attach statement. See instructions	12		No
13	Did the foundation comply with the public inspection requirements for its annual returns and exemption application? Website address ►WWW.RUSSELLSAGE.ORG	13	Yes	
14	The books are in care of ►ANNA SILVERA Telephone no. ►(212) 750-6000 Located at ►112 EAST 64TH STREET NEW YORK NY ZIP+4 ►100657307			
15	Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041 —check here			
	and enter the amount of tax-exempt interest received or accrued during the year	15		
16	At any time during calendar year 2021, did the foundation have an interest in or a signature or other authority over a bank, securities, or other financial account in a foreign country?	16	Yes	No
	See the instructions for exceptions and filing requirements for FinCEN Form 114. If "Yes", enter the name of the foreign			

Part VI-B

Statements Regarding Activities for Which Form 4720 May Be Required

File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.			Yes	No
1a	During the year did the foundation (either directly or indirectly):			
	(1) Engage in the sale or exchange, or leasing of property with a disqualified person?	1a(1)		No
	(2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from) a disqualified person?	1a(2)		No
	(3) Furnish goods, services, or facilities to (or accept them from) a disqualified person?	1a(3)	Yes	
	(4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person?	1a(4)	Yes	
	(5) Transfer any income or assets to a disqualified person (or make any of either available for the benefit or use of a disqualified person)?	1a(5)		No
	(6) Agree to pay money or property to a government official? (Exception. Check "No" if the foundation agreed to make a grant to or to employ the official for a period after termination of government service, if terminating within 90 days.)	1a(6)		No
b	If any answer is "Yes" to 1a(1)–(6); did any of the acts fail to qualify under the exceptions described in Regulations section 53.4941(d)-3 or in a current notice regarding disaster assistance? See instructions	1b		No
c	Organizations relying on a current notice regarding disaster assistance check here.			
d	Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected before the first day of the tax year beginning in 2021?	1d		No
2	Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation defined in section 4942(j)(3) or 4942(j)(5)):			
	a At the end of tax year 2021, did the foundation have any undistributed income (lines 6d and 6e, Part XII) for tax year(s) beginning before 2021?	2a		No
	If "Yes," list the years ► 20____, 20____, 20____, 20____			
	b Are there any years listed in 2a for which the foundation is not applying the provisions of section 4942(a)(2) (relating to incorrect valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to all years listed, answer "No" and attach statement—see instructions.)	2b		
	c If the provisions of section 4942(a)(2) are being applied to any of the years listed in 2a, list the years here. ► 20____, 20____, 20____, 20____			
3a	Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time during the year?	3a		No
b	If "Yes," did it have excess business holdings in 2021 as a result of (1) any purchase by the foundation or disqualified persons after May 26, 1969; (2) the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest; or (3) the lapse of the 10-, 15-, or 20-year first phase holding period?(Use Schedule C, Form 4720, to determine if the foundation had excess business holdings in 2021.).	3b		
4a	Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?	4a		No
b	Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that had not been removed from jeopardy before the first day of the tax year beginning in 2021?	4b		No

Part VI-B

Statements Regarding Activities for Which Form 4720 May Be Required (continued)

5a

During the year did the foundation pay or incur any amount to:
(1) Carry on propaganda, or otherwise attempt to influence legislation (section 4945(e))?
(2) Influence the outcome of any specific public election (see section 4955); or to carry on, directly or indirectly, any voter registration drive?
(3) Provide a grant to an individual for travel, study, or other similar purposes?
(4) Provide a grant to an organization other than a charitable, etc., organization described in section 4945(d)(4)(A)? See instructions
(5) Provide for any purpose other than religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals?
b If any answer is "Yes" to 5a(1)–(5); did any of the transactions fail to qualify under the exceptions described in Regulations section 53.4945 or in a current notice regarding disaster assistance? See instructions
c Organizations relying on a current notice regarding disaster assistance check here
d If the answer is "Yes" to question 5a(4), does the foundation claim exemption from the tax because it maintained expenditure responsibility for the grant?
If "Yes," attach the statement required by Regulations section 53.4945–5(d).
6a Did the foundation, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?
b Did the foundation, during the year, pay premiums, directly or indirectly, on a personal benefit contract?
If "Yes" to 6b, file Form 8870.
7a At any time during the tax year, was the foundation a party to a prohibited tax shelter transaction?
b If "Yes", did the foundation receive any proceeds or have any net income attributable to the transaction?
8 Is the foundation subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment during the year?

Yes

No

5a(1)

No

5a(2)

No

5a(3)

No

5a(4)

Yes

5a(5)

No

5b

Yes

5d

Yes

6a

No

6b

No

7a

No

7b

8

No

Part VII

Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors

1 List all officers, directors, trustees, foundation managers and their compensation. See instructions				
(a) Name and address	(b) Title, and average hours per week devoted to position	(c) Compensation (If not paid, enter -0-)	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
MICHAEL JONES-CORREA 112 E 64TH STREET NEW YORK, NY 10065	CHAIRMAN 0.60	9,500	0	0
LARRY BARTELS 112 E 64TH STREET NEW YORK, NY 10065	VICE-CHAIRMAN 0.60	11,000	0	0
DAVID LAIBSON 112 E 64TH STREET NEW YORK, NY 10065	TREASURER 0.60	22,000	0	0
MARIANNE BERTRAND 112 E 64TH STREET NEW YORK, NY 10065	TRUSTEE 0.60	13,000	0	0
CATHY COHEN 112 E 64TH STREET NEW YORK, NY 10065	TRUSTEE 0.60	9,000	0	0
KAREN COOK 112 E 64TH STREET NEW YORK, NY 10065	TRUSTEE 0.60	7,649	0	0
KATHRYN EDIN 112 E 64TH STREET NEW YORK, NY 10065	TRUSTEE 0.60	7,500	0	0
JASON FURMAN 112 E 64TH STREET NEW YORK, NY 10065	TRUSTEE 0.60	8,000	0	0
JENNIFER LEE 112 E 64TH STREET NEW YORK, NY 10065	TRUSTEE 0.60	11,000	0	0
DAVID LEONHARDT 112 E 64TH STREET NEW YORK, NY 10065	TRUSTEE 0.60	2,500	0	0
HAZEL MARKUS 112 E 64TH STREET NEW YORK, NY 10065	TRUSTEE 0.60	10,600	0	0
JENNIFER RICHESON 112 E 64TH STREET NEW YORK, NY 10065	TRUSTEE 0.60	9,000	0	0
MARIO LUIS SMALL 112 E 64TH STREET NEW YORK, NY 10065	TRUSTEE 0.60	8,000	0	0
THOMAS SUGRUE 112 E 64TH STREET NEW YORK, NY 10065	TRUSTEE 0.60	6,500	0	0
SHELDON DANZIGER 112 E 64TH STREET NEW YORK, NY 10065	PRESIDENT 35.00	636,400	50,017	83,520
WILLIAM MOON 112 E 64TH STREET NEW YORK, NY 10065	ASST TREASURER (THRU 8-12-2022) 35.00	274,140	64,154	0
LEANA CHATRATH 112 E 64TH STREET	SECRETARY 35.00	175,000	52,575	0

(a) Name and address	(b) Title, and average hours per week devoted to position	(c) Compensation (If not paid, enter -0-)	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
NEW YORK, NY 10065				
2 Compensation of five highest-paid employees (other than those included on line 1—see instructions). If none, enter "NONE."				
(a) Name and address of each employee paid more than \$50,000	(b) Title, and average hours per week devoted to position	(c) Compensation	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
AIXA CINTRON-VELEZ	PROGRAM DIRECT 35.00	216,800	57,591	0
112 E 64TH STREET NEW YORK, NY 10065				
JAMES WILSON	PROGRAM DIRECT 35.00	215,100	57,362	0
112 E 64TH STREET NEW YORK, NY 10065				
IVAN RAMOS	DIR OF ADMINIS 35.00	223,500	41,731	0
112 E 64TH STREET NEW YORK, NY 10065				
DAVID HAPROFF	DIR OF COMMUNI 35.00	222,800	42,247	0
112 E 64TH STREET NEW YORK, NY 10065				
SUZANNE NICHOLS	DIR OF PUBLICA 35.00	219,800	41,552	0
112 E 64TH STREET NEW YORK, NY 10065				
Total number of other employees paid over \$50,000. ▶				20

Form 990-PF (2021)

Part VII

Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors *(continued)*

3 Five highest-paid independent contractors for professional services (see instructions). If none, enter "NONE".		
(a) Name and address of each person paid more than \$50,000	(b) Type of service	(c) Compensation
SILCHESTER INTERNATIONAL INVESTORS INC	INVESTMENT MANAGEMENT	844,219
780 3RD AVENUE NEW YORK,NY 10017		
HOLT CONSTRUCTION CORP	CONSTRUCTION SERVICES	583,279
875 6TH AVENUE NEW YORK,NY 10001		
BERLIN ROSEN	PUBLIC RELATIONS	144,000
15 MAIDEN LANE NEW YORK,NY 10038		
TRANE US INC	HVAC MANUFACTURER	143,403
3600 PAMMEL CREEK ROAD LA CROSSE,WI 54601		
BUILDING PERFORMANCE EQUIPMENT INC	HVAC EQUIPMENT	69,928
80 BROADWAY AVENUE HILLSDALE,NJ 07642		

Total number of others receiving over \$50,000 for professional services. ►

Part VIII-- Summary of Direct Charitable Activities

List the foundation's four largest direct charitable activities during the tax year. Include relevant statistical information such as the number of organizations and other beneficiaries served, conferences convened, research papers produced, etc.	Expenses
1 VISITING SCHOLAR PROGRAM - 15.5 FTE VISITING SCHOLARS, TWO JOURNALISTS, ONE MOS SCHOLAR AND ONE VISITING RESEARCHER WERE PROVIDED WITH OFFICES AT THE FOUNDATION TO CONDUCT RESEARCH, HOLD MEETINGS & CONDUCT SEMINARS ON VARIOUS SOCIAL SCIENCE TOPICS, INCLUDING SIGNIFICANT INVOLVEMENT AWARDS RELATED TO THE PROGRAM.	3,653,009
2 RESEARCH PROJECTS PROGRAM - PROVIDED DIRECT SUPPORT OF SOCIAL SCIENCE RESEARCH WORKING WITH VARIOUS UNIVERSITIES. ACTIVITY ALSO INCLUDES DEVELOPMENT COSTS RELATED TO EVALUATION AND EXPANSION OF POTENTIAL RESEARCH IN SOCIAL SCIENCE DISCIPLINES, INCLUDING SIGNIFICANT INVOLVEMENT GRANTS RELATED TO THE PROGRAM.	8,360,689
3 PUBLICATIONS - PUBLISHED SEVEN BOOKS AND FIVE JOURNAL ISSUES DURING THE FISCAL YEAR ON VARIOUS TOPICS IN SOCIAL SCIENCE. DIRECT PUBLISHING COSTS OF \$395,172 HAVE BEEN EXCLUDED.	897,471
4 UNDERTOOK OUTREACH ACTIVITIES TO PROMOTE BOOKS, JOURNAL ARTICLES AND SOCIAL SCIENCE RESEARCH BY FORMER AND CURRENT VISITING SCHOLARS AND GRANTEES.	776,012

Part VIII-- Summary of Program-Related Investments (see instructions)

Describe the two largest program-related investments made by the foundation during the tax year on lines 1 and 2.	Amount
1	
2	
All other program-related investments. See instructions.	
3	
Total. Add lines 1 through 3	0

Part IX Minimum Investment Return (All domestic foundations must complete this part. Foreign foundations, see instructions.)

1	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes:		
a	Average monthly fair market value of securities.	1a	409,048,094
b	Average of monthly cash balances.	1b	4,648,186
c	Fair market value of all other assets (see instructions).	1c	0
d	Total (add lines 1a, b, and c).	1d	413,696,280
e	Reduction claimed for blockage or other factors reported on lines 1a and 1c (attach detailed explanation).	1e	0
2	Acquisition indebtedness applicable to line 1 assets	2	0
3	Subtract line 2 from line 1d.	3	413,696,280
4	Cash deemed held for charitable activities. Enter 1.5% (0.015) of line 3 (for greater amount, see instructions).	4	6,205,444
5	Net value of noncharitable-use assets. Subtract line 4 from line 3.	5	407,490,836
6	Minimum investment return. Enter 5% (0.05) of line 5.	6	20,374,542

Part X Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations and certain foreign organizations check here ☒ and do not complete this part.)

1	Minimum investment return from Part IX, line 6.	1	
2a	Tax on investment income for 2021 from Part V, line 5.	2a	
b	Income tax for 2021. (This does not include the tax from Part V.).	2b	
c	Add lines 2a and 2b.	2c	
3	Distributable amount before adjustments. Subtract line 2c from line 1.	3	
4	Recoveries of amounts treated as qualifying distributions.	4	
5	Add lines 3 and 4.	5	
6	Deduction from distributable amount (see instructions).	6	
7	Distributable amount as adjusted. Subtract line 6 from line 5. Enter here and on Part XII, line 1.	7	

Part XI Qualifying Distributions (see instructions)

1	Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes:		
a	Expenses, contributions, gifts, etc.—total from Part I, column (d), line 26.	1a	
b	Program-related investments—total from Part VIII-B	1b	
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes.	2	
3	Amounts set aside for specific charitable projects that satisfy the:		
a	Suitability test (prior IRS approval required).	3a	
b	Cash distribution test (attach the required schedule).	3b	
4	Qualifying distributions. Add lines 1a through 3b. Enter here and on Part XII, line 4.	4	

Part XII

Undistributed Income (see instructions)

	(a) Corpus	(b) Years prior to 2020	(c) 2020	(d) 2021
1 Distributable amount for 2021 from Part X, line 7				
2 Undistributed income, if any, as of the end of 2021:				
a Enter amount for 2020 only.				
b Total for prior years: 20____, 20____, 20____				
3 Excess distributions carryover, if any, to 2021:				
a From 2016.				
b From 2017.				
c From 2018.				
d From 2019.				
e From 2020.				
f Total of lines 3a through e.				
4 Qualifying distributions for 2021 from Part XI, line 4: ▶ \$ _____				
a Applied to 2020, but not more than line 2a				
b Applied to undistributed income of prior years (Election required—see instructions).				
c Treated as distributions out of corpus (Election required—see instructions).				
d Applied to 2021 distributable amount				
e Remaining amount distributed out of corpus				
5 Excess distributions carryover applied to 2021. (If an amount appears in column (d), the same amount must be shown in column (a).)				
6 Enter the net total of each column as indicated below:				
a Corpus. Add lines 3f, 4c, and 4e. Subtract line 5				
b Prior years' undistributed income. Subtract line 4b from line 2b.				
c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed				
d Subtract line 6c from line 6b. Taxable amount—see instructions.				
e Undistributed income for 2019. Subtract line 4a from line 2a. Taxable amount—see instructions.				
f Undistributed income for 2021. Subtract lines 4d and 5 from line 1. This amount must be distributed in 2022				
7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3) (Election may be required - see instructions).				
8 Excess distributions carryover from 2016 not applied on line 5 or line 7 (see instructions)				
9 Excess distributions carryover to 2022. Subtract lines 7 and 8 from line 6a				
10 Analysis of line 9:				
a Excess from 2017				
b Excess from 2018				
c Excess from 2019.				
d Excess from 2020				
e Excess from 2021				

Part XIII

Private Operating Foundations (see instructions and Part VI-A, question 9)

1a

If the foundation has received a ruling or determination letter that it is a private operating foundation, and the ruling is effective for 2021, enter the date of the ruling

1972-06-04

b.

Check box to indicate whether the organization is a private operating foundation described in section 4942(j)(3) or 4942(j)(5)

☒ 4942(j)(3) or ☐ 4942(j)(5)

2a	Enter the lesser of the adjusted net income from Part I or the minimum investment return from Part X for each year listed	Tax year	Prior 3 years			(e) Total
		(a) 2021	(b) 2020	(c) 2019	(d) 2018	
		10,674,542	7,609,548	6,405,397	12,409,274	37,098,761
b	85% (0.85) of line 2a	9,073,361	6,468,116	5,444,587	10,547,883	31,533,947
c	Qualifying distributions from Part XI, line 4 for each year listed	16,374,238	15,428,791	15,455,304	15,115,732	62,374,065
d	Amounts included in line 2c not used directly for active conduct of exempt activities	0	0	0	0	0
e	Qualifying distributions made directly for active conduct of exempt activities. Subtract line 2d from line 2c	16,374,238	15,428,791	15,455,304	15,115,732	62,374,065
3 Complete 3a, b, or c for the alternative test relied upon:						
a "Assets" alternative test—enter:						
(1) Value of all assets						0
(2) Value of assets qualifying under section 4942(j)(3)(B)(i)						0
b "Endowment" alternative test— enter 2/3 of minimum investment return shown in Part IX, line 6 for each year listed . .						
		13,583,028	13,034,948	10,893,020	10,555,229	48,066,225
c "Support" alternative test—enter:						
(1) Total support other than gross investment income (interest, dividends, rents, payments on securities loans (section 512(a)(5)), or royalties)						0
(2) Support from general public and 5 or more exempt organizations as provided in section 4942(j)(3)(B)(iii).						0
(3) Largest amount of support from an exempt organization						0
(4) Gross investment income						0

Part

Supplementary Information (Complete this part only if the foundation had \$5,000 or more in assets at any time during the year—see instructions.)

1

Information Regarding Foundation Managers:

a

List any managers of the foundation who have contributed more than 2% of the total contributions received by the foundation before the close of any tax year (but only if they have contributed more than \$5,000). (See section 507(d)(2).)

b

List any managers of the foundation who own 10% or more of the stock of a corporation (or an equally large portion of the ownership of a partnership or other entity) of which the foundation has a 10% or greater interest.

2

Information Regarding Contribution, Grant, Gift, Loan, Scholarship, etc., Programs:

Check here ☐ if the foundation only makes contributions to preselected charitable organizations and does not accept unsolicited requests for funds. If the foundation makes gifts, grants, etc. to individuals or organizations under other conditions, complete items 2a, b, c, and d. See instructions

a

The name, address, and telephone number or e-mail address of the person to whom applications should be addressed:

SHELDON DANZIGER PRESIDENT RUSSELL
112 E 64TH STREET
NEW YORK, NY 100657307
(212) 750-6000

b

The form in which applications should be submitted and information and materials they should include:

CHECK THE FOUNDATION'S WEBSITE FOR FORMS, DEADLINES AND RESTRICTIONS.

c

Any submission deadlines:

SEE (B) ABOVE.

d

Any restrictions or limitations on awards, such as by geographical areas, charitable fields, kinds of institutions, or other factors:

SEE (B) ABOVE.

Enter gross amounts unless otherwise indicated.		Unrelated business income		Excluded by section 512, 513, or 514		(e) Related or exempt function income (See instructions.)
	(a) Business code	(b) Amount	(c) Exclusion code	(d) Amount		
1 Program service revenue:						
a _____						
b _____						
c _____						
d _____						
e _____						
f _____						
g Fees and contracts from government agencies						
2 Membership dues and assessments						
3 Interest on savings and temporary cash investments						
4 Dividends and interest from securities						
5 Net rental income or (loss) from real estate:						
a Debt-financed property.						
b Not debt-financed property.			16	84,000		
6 Net rental income or (loss) from personal property						
7 Other investment income						
8 Gain or (loss) from sales of assets other than inventory		418,773	18	6,127,897		
9 Net income or (loss) from special events:						
10 Gross profit or (loss) from sales of inventory						
11 Other revenue:						
a PRIVATE EQUITY _____		199,100	14	-240,721		
b OTHER INCOME _____			01	1,000		
c _____						
d _____						
e _____						
12 Subtotal. Add columns (b), (d), and (e) . .		617,873		10,968,218		375,295
13 Total. Add line 12, columns (b), (d), and (e). (See worksheet in line 13 instructions to verify calculations.)			13			11,961,386

[illegible]

Part XVI Information Regarding Transfers To and Transactions and Relationships With Noncharitable Exempt Organizations

1 Did the organization directly or indirectly engage in any of the following with any other organization described in section 501(c) (other than section 501(c)(3) organizations) or in section 527, relating to political organizations?

a Transfers from the reporting foundation to a noncharitable exempt organization of:

(1) Cash.

(2) Other assets.

b Other transactions:

(1) Sales of assets to a noncharitable exempt organization.

(2) Purchases of assets from a noncharitable exempt organization

(3) Rental of facilities, equipment, or other assets.

(4) Reimbursement arrangements.

(5) Loans or loan guarantees. . . .

(6) Performance of services or membership or fundraising solicitations.

c Sharing of facilities, equipment, mailing lists, other assets, or paid employees.

d If the answer to any of the above is "Yes," complete the following schedule. Column **(b)** should always show the fair market value of the goods, other assets, or services given by the reporting foundation. If the foundation received less than fair market value in any transaction or sharing arrangement, show in column **(d)** the value of the goods, other assets, or services received.

[illegible]

2a Is the foundation directly or indirectly affiliated with, or related to, one or more tax-exempt organizations described in section 501(c) (other than section 501(c)(3)) or in section 527? ☐ Yes ☒ No

b If "Yes," complete the following schedule.

(a) Name of organization	(b) Type of organization	(c) Description of relationship

Sign Here

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than taxpayer) is based on all information of which preparer has any knowledge.

2023-06-23

Signature of officer or trustee

Date _____

Title

May the IRS discuss this return with the preparer shown below?

See instructions. ☒ Yes ☐ No

**Paid
Preparer
Use Only**

Print/Type preparer's name

Kevin Sunkel

Preparer's Signature

Date _____

2023-07-10

Check if self-employed ☐

PTIN

P00706145

Firm's name ► Owen J Flanagan & Co

Firm's address ► 60 East 42nd Street

New York, N Y 10165

Phone no.
(212) 682-2783

Additional Data

Return to Form

Software ID:

Software Version:

Form 990PF - Special Condition Description:

Special Condition Description

TY 2021 IRS 990 e-File Render

Name: RUSSELL SAGE FOUNDATION

EIN: 13-1635303

Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
OWEN FLANAGAN & CO, LLP	31,000	0	0	31,000
PKF O'CONNOR DAVIES LLP	13,500	0	0	13,500
FAULK & WINKLER, LLC	7,500	7,500	7,500	0

Note: To capture the full content of this document, please select landscape mode (11" x 8.5") when printing.

TY 2021 IRS 990 e-File Render

Name: RUSSELL SAGE FOUNDATION

EIN: 13-1635303

Description of Property	Date Acquired	Cost or Other Basis	Prior Years' Depreciation	Computation Method	Rate / Life (# of years)	Current Year's Depreciation Expense	Net Investment Income	Adjusted Net Income	Cost of Goods Sold Not Included
112 E 64TH STREET - LAND	1981-08-31	327,550			0 %	0	0	0	
112 E 64TH STREET - BUILDING & IMPROVEMENTS	1981-08-31	5,381,853	3,143,640		0 %	89,896	0	89,896	
116 E 64TH STREET - LAND	2001-08-31	1,750,000			0 %	0	0	0	
116 E 64TH STREET - BUILDING & IMPROVEMENTS	2001-08-31	7,549,854	3,573,323		0 %	188,417	0	188,417	
OFFICE FURNITURE & EQUIPMENT	2008-08-31	419,200	271,515		0 %	70,089	0	70,089	
CONDOS FOR SCHOLARS, INCL IMPROVEMENTS	1987-08-31	7,557,235	4,131,199		0 %	204,686	0	204,686	
CONSTRUCTION IN PROGRESS	2020-08-31	809,026			0 %	0	0	0	

Note: To capture the full content of this document, please select landscape mode (11" x 8.5") when printing.

TY 2021 IRS 990 e-File Render

Name: RUSSELL SAGE FOUNDATION

EIN: 13-1635303

Grantee's Name	Grantee's Address	Grant Date	Grant Amount	Grant Purpose	Amount Expended By Grantee	Any Diversion By Grantee?	Dates of Reports By Grantee	Date of Verification	Results of Verification
European University Institute	Via dei Roccettini 9 Florence 50014 IT	2019-09-01	9,835	Do Informal Connections Matter for Political Candidacy and Success?		NO DIVERSION	10/19/2020		RSF IS SATISFIED THAT GRANT FUNDS HAVE BEEN USED IN ACCORDANCE WITH THE TERMS OF THE GRANT
Central European University Foundation	Nador utca 9 Budapest 1051 HU	2020-05-01	8,460	How does choice affect beliefs?		NO DIVERSION	2/26/2021		RSF IS SATISFIED THAT GRANT FUNDS HAVE BEEN USED IN ACCORDANCE WITH THE TERMS OF THE GRANT
University of Essex	Wivenhoe Park Colchester CO4 3SQ UK	2021-02-01	4,960	Self-Persuasion: Evidence from Field Experiments at International Debating Competitions		NO DIVERSION			RSF IS SATISFIED THAT GRANT FUNDS HAVE BEEN USED IN ACCORDANCE WITH THE TERMS OF THE GRANT

TY 2021 IRS 990 e-File Render

Name: RUSSELL SAGE FOUNDATION

EIN: 13-1635303

Name of Bond	End of Year Book Value	End of Year Fair Market Value
FIXED INCOME FUNDS	51,788,531	51,788,531

TY 2021 IRS 990 e-File Render

Name: RUSSELL SAGE FOUNDATION

EIN: 13-1635303

Name of Stock	End of Year Book Value	End of Year Fair Market Value
DOMESTIC EQUITIES FUND	151,967,441	151,967,441
COMMINGLED INTERNATIONAL EQUITY TRUST FUND	120,407,512	120,407,512
INTERNATIONAL EQUITIES FUND	21,491,982	21,491,982

TY 2021 IRS 990 e-File Render

Name: RUSSELL SAGE FOUNDATION

EIN: 13-1635303

Category/ Item	Listed at Cost or FMV	Book Value	End of Year Fair Market Value
COMMONFUND CAPITAL PRIVATE EQUITY PARTNERS	FMV	15,622,106	15,622,106
COMMONFUND CAPITAL INTL PRIVATE EQUITY PARTNERS	FMV	7,336,830	7,336,830
COMMONFUND CAPITAL EMERGING MARKETS	FMV	6,789,961	6,789,961

TY 2021 IRS 990 e-File Render**Name:** RUSSELL SAGE FOUNDATION**EIN:** 13-1635303

Category / Item	Cost / Other Basis	Accumulated Depreciation	Book Value	End of Year Fair Market Value
112 E 64TH STREET - LAND	327,550	0	327,550	
112 E 64TH STREET - BUILDING & IMPROVEMENTS	5,381,853	3,233,536	2,148,317	
116 E 64TH STREET - LAND	1,750,000	0	1,750,000	
116 E 64TH STREET - BUILDING & IMPROVEMENTS	7,549,854	3,761,740	3,788,114	
OFFICE FURNITURE & EQUIPMENT	419,200	341,604	77,596	
CONDOS FOR SCHOLARS, INCL IMPROVEMENTS	7,557,235	4,335,885	3,221,350	
CONSTRUCTION IN PROGRESS	809,026	0	809,026	

TY 2021 IRS 990 e-File Render

Name: RUSSELL SAGE FOUNDATION

EIN: 13-1635303

Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
HARNIK LAW FIRM	6,210	0	0	6,210
W RICHARD HOUSE, JR.	30,000	30,000	30,000	0
PATTERSON, BELKNAP, WEBB & TYLER	15,386	1,088	1,088	14,298

TY 2021 IRS 990 e-File Render

Name: RUSSELL SAGE FOUNDATION

EIN: 13-1635303

Description	Amount
CHANGE IN UNREALIZED APPRECIATION	56,232,420

TY 2021 IRS 990 e-File Render

Name: RUSSELL SAGE FOUNDATION

EIN: 13-1635303

Description	Revenue and Expenses per Books	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
OFFICE SUPPLIES & EXPENSES	569,464	33,644	33,644	535,820
VISITING SCHOLARS AWARDS	1,509,357	0	0	1,509,357
RESEARCH PROJECTS	488,340	0	0	488,340
NYS DEPARTMENT OF LAW	1,500	0	0	1,500

TY 2021 IRS 990 e-File Render

Name: RUSSELL SAGE FOUNDATION

EIN: 13-1635303

Description	Revenue And Expenses Per Books	Net Investment Income	Adjusted Net Income
OIL & GAS LEASE RTS & ROYALTIES	777,459	777,459	777,459
PUBLICATION SALES	375,295		375,295
PRIVATE EQUITY	-41,621	-240,721	-41,621
OTHER INCOME	1,000		1,000

TY 2021 IRS 990 e-File Render

Name: RUSSELL SAGE FOUNDATION

EIN: 13-1635303

Description	Beginning of Year - Book Value	End of Year - Book Value
ACCRUED POSTRETIREMENT BENEFITS OBLIGATION	5,527,372	4,668,878

TY 2021 IRS 990 e-File Render

Name: RUSSELL SAGE FOUNDATION

EIN: 13-1635303

Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
Investment Mgmt & Svc Fees	846,803	846,803	846,803	0
MANAGEMENT ADVISORS	46,747	0	0	46,747
COMMUNICATIONS ADVISORS	144,000	0	0	144,000
COMPUTER SERVICE ADVISORS	106,152	0	0	106,152
RESEARCH SERVICES	44,388	0	0	44,388
INTERNAL PROJECT ADVISORS	228,673	0	0	228,673
BUILDING CONSULTANTS	3,900	0	0	3,900

TY 2021 IRS 990 e-File Render

Name: RUSSELL SAGE FOUNDATION

EIN: 13-1635303

Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
UBIT	20,847	0	0	0
REAL ESTATE TAXES	20,073	20,073	20,073	0