Form **990-PF**

Department of the Treasury
Internal Revenue Service

Return of Private Foundation

or Section 4947(a)(1) Trust Treated as Private Foundation

▶ Do not enter social security numbers on this form as it may be made public.
▶ Go to www.irs.gov/Form990PF for instructions and the latest information.

OMB No. 1545-0047

2022

Open to Public Inspection

For calendar year 2022, or tax year beginning 07-01-2022 , and ending 06-30-2023

Name of foundation
CARNEGIE FOUNDATION FOR THE ADVANCEMENT OF TEACHING

A Employer identification number
13-1623924

Number and street (or P.O. box number if mail is not delivered to street address)
51 VISTA LANE

Room/suite

B Telephone number (see instructions)
(650) 566-5100

City or town, state or province, country, and ZIP or foreign postal code
STANFORD, CA 94305

C If exemption application is pending, check here ▶ ☐

G Check all that apply: ☐ Initial return ☐ Initial return of a former public charity ☐ Final return ☐ Amended return ☐ Address change ☐ Name change

D 1. Foreign organizations, check here..... ▶ ☐
2. Foreign organizations meeting the 85% test, check here and attach computation ... ▶ ☐

H Check type of organization: ☑ Section 501(c)(3) exempt private foundation
☐ Section 4947(a)(1) nonexempt charitable trust ☐ Other taxable private foundation

E If private foundation status was terminated under section 507(b)(1)(A), check here ..... ▶ ☐

I Fair market value of all assets at end of year (from Part II, col. (c), *line 16)* ▶$ 134,562,941

J Accounting method: ☐ Cash ☑ Accrual ☐ Other (specify)
(Part I, column (d) must be on cash basis.)

F If the foundation is in a 60-month termination under section 507(b)(1)(B), check here ..... ▶ ☐

Part I **Analysis of Revenue and Expenses** *(The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a) (see instructions).)*

			(a) Revenue and expenses per books	(b) Net investment income	(c) Adjusted net income	(d) Disbursements for charitable purposes (cash basis only)
Revenue	1	Contributions, gifts, grants, etc., received (attach schedule)	3,678,571			
	2	Check ▶ ☐ if the foundation is **not** required to attach Sch. B				
	3	Interest on savings and temporary cash investments	31,048	31,048	31,048	
	4	Dividends and interest from securities	2,754,469	2,754,469	2,754,469	
	5a	Gross rents				
	b	Net rental income or (loss)				
	6a	Net gain or (loss) from sale of assets not on line 10	364,834			
	b	Gross sales price for all assets on line 6a 6,248,448				
	7	Capital gain net income (from Part IV, line 2)				
	8	Net short-term capital gain				
	9	Income modifications				
	10a	Gross sales less returns and allowances 954				
	b	Less: Cost of goods sold				
	c	Gross profit or (loss) (attach schedule)	954		954	
	11	Other income (attach schedule)	5,386,284	13,122	5,386,284	
	12	**Total.** Add lines 1 through 11	12,216,160	2,798,639	8,172,755	
Operating and Administrative Expenses	13	Compensation of officers, directors, trustees, etc.	1,935,275			1,935,275
	14	Other employee salaries and wages	6,101,464			6,101,464
	15	Pension plans, employee benefits	2,709,640			2,709,640
	16a	Legal fees (attach schedule)	47,051			47,051
	b	Accounting fees (attach schedule)	99,769			99,769
	c	Other professional fees (attach schedule)	1,986,246	153,533		1,832,713
	17	Interest				
	18	Taxes (attach schedule) (see instructions)				
	19	Depreciation (attach schedule) and depletion	594,307			
	20	Occupancy	427,564			427,564
	21	Travel, conferences, and meetings	2,694,268			2,694,268
	22	Printing and publications	20,425			20,425
	23	Other expenses (attach schedule)	1,710,402			1,710,402
	24	**Total operating and administrative expenses.** Add lines 13 through 23	18,326,411	153,533		17,578,571
	25	Contributions, gifts, grants paid	0			0
	26	**Total expenses and disbursements.** Add lines 24 and 25	18,326,411	153,533		17,578,571
	27	Subtract line 26 from line 12:				
	a	**Excess of revenue over expenses and disbursements**	-6,110,251			
	b	**Net investment income** (if negative, enter -0-)		2,645,106		
	c	**Adjusted net income** (if negative, enter -0-)			8,172,755	

Part II **Balance Sheets** Attached schedules and amounts in the description column should be for end-of-year amounts only. (See instructions.)

			Beginning of year	End of year	
			(a) Book Value	(b) Book Value	(c) Fair Market Value
Assets	1	Cash—non-interest-bearing	1,164,400	113,880	113,880
	2	Savings and temporary cash investments	13,231,943	9,456,790	9,456,790
	3	Accounts receivable ▶ 1,661,081			
		Less: allowance for doubtful accounts ▶	1,148,617	1,661,081	1,661,081
	4	Pledges receivable ▶ 2,226,871			
		Less: allowance for doubtful accounts ▶	200,000	2,226,871	2,226,871
	5	Grants receivable			
	6	Receivables due from officers, directors, trustees, and other disqualified persons (attach schedule) (see instructions)			
	7	Other notes and loans receivable (attach schedule) ▶			
		Less: allowance for doubtful accounts ▶			
	8	Inventories for sale or use			
	9	Prepaid expenses and deferred charges	154,700	163,992	163,992
	10a	Investments—U.S. and state government obligations (attach schedule)			
	b	Investments—corporate stock (attach schedule)			
	c	Investments—corporate bonds (attach schedule)			
	11	Investments—land, buildings, and equipment: basis ▶			
		Less: accumulated depreciation (attach schedule) ▶			
	12	Investments—mortgage loans			
	13	Investments—other (attach schedule)	104,573,003	110,470,046	110,470,046
	14	Land, buildings, and equipment: basis ▶ 16,454,340			
		Less: accumulated depreciation (attach schedule) ▶ 6,731,425	10,208,693	9,722,915	9,722,915
	15	Other assets (describe ▶)	679,421	747,366	747,366
	16	**Total assets** (to be completed by all filers—see the instructions. Also, see page 1, item I)	131,360,777	134,562,941	134,562,941
Liabilities	17	Accounts payable and accrued expenses	1,692,258	1,596,507	
	18	Grants payable			
	19	Deferred revenue	78,799	213,534	
	20	Loans from officers, directors, trustees, and other disqualified persons			
	21	Mortgages and other notes payable (attach schedule)			
	22	Other liabilities (describe ▶)	2,523,278	2,082,348	
	23	**Total liabilities**(add lines 17 through 22)	4,294,335	3,892,389	
Net Assets or Fund Balances		**Foundations that follow FASB ASC 958, check here** ▶ ☑ **and complete lines 24, 25, 29 and 30.**			
	24	Net assets without donor restrictions	13,439,259	15,243,426	
	25	Net assets with donor restrictions	113,627,183	115,427,126	
		Foundations that do not follow FASB ASC 958, check here ▶ ☐ **and complete lines 26 through 30.**			
	26	Capital stock, trust principal, or current funds			
	27	Paid-in or capital surplus, or land, bldg., and equipment fund			
	28	Retained earnings, accumulated income, endowment, or other funds			
	29	**Total net assets or fund balances** (see instructions)	127,066,442	130,670,552	
	30	**Total liabilities and net assets/fund balances** (see instructions)	131,360,777	134,562,941	

Part III **Analysis of Changes in Net Assets or Fund Balances**

1	Total net assets or fund balances at beginning of year—Part II, column (a), line 29 (must agree with end-of-year figure reported on prior year's return)	1	127,066,442
2	Enter amount from Part I, line 27a	2	-6,110,251
3	Other increases not included in line 2 (itemize) ▶	3	9,714,361
4	Add lines 1, 2, and 3	4	130,670,552
5	Decreases not included in line 2 (itemize) ▶	5	
6	Total net assets or fund balances at end of year (line 4 minus line 5)—Part II, column (b), line 29	6	130,670,552

Part IV Capital Gains and Losses for Tax on Investment Income

	(a) List and describe the kind(s) of property sold (e.g., real estate, 2-story brick warehouse; or common stock, 200 shs. MLC Co.)	(b) How acquired P—Purchase D—Donation	(c) Date acquired (mo., day, yr.)	(d) Date sold (mo., day, yr.)
1a				
b				
c				
d				
e				

	(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale	(h) Gain or (loss) (e) plus (f) minus (g)
a				
b				
c				
d				
e				

	Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69			(l) Gains (Col. (h) gain minus col. (k), but not less than -0-) **or** Losses (from col.(h))
	(i) F.M.V. as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col. (i) over col. (j), if any	
a				
b				
c				
d				
e				

2	Capital gain net income or (net capital loss) { If gain, also enter in Part I, line 7 / If (loss), enter -0- in Part I, line 7 }	2	
3	Net short-term capital gain or (loss) as defined in sections 1222(5) and (6): If gain, also enter in Part I, line 8, column (c) (see instructions). If (loss), enter -0- in Part I, line 8	3	

Part V Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4948—see instructions)

1a	Exempt operating foundations described in section 4940(d)(2), check here ▶ ☑ and enter "N/A" on line 1. Date of ruling or determination letter: 1986-02-26 **(attach copy of letter if necessary–see instructions)**	1	N/A
b	All other domestic foundations enter 1.39% (0.0139) of line 27b. Exempt foreign organizations enter 4% (0.04) of Part I, line 12, col. (b)		
2	Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)	2	
3	Add lines 1 and 2	3	
4	Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)	4	
5	**Tax based on investment income.** Subtract line 4 from line 3. If zero or less, enter -0-	5	
6	Credits/Payments:		
a	2022 estimated tax payments and 2021 overpayment credited to 2022 — 6a		
b	Exempt foreign organizations—tax withheld at source — 6b		
c	Tax paid with application for extension of time to file (Form 8868) — 6c		
d	Backup withholding erroneously withheld — 6d		
7	Total credits and payments. Add lines 6a through 6d	7	
8	Enter any **penalty** for underpayment of estimated tax. Check here ☐ if Form 2221 is attached.	8	
9	**Tax due.** If the total of lines 5 and 8 is more than line 7, enter **amount owed** ▶	9	
10	**Overpayment.** If line 7 is more than the total of lines 5 and 8, enter the **amount overpaid** ▶	10	
11	Enter the amount of line 10 to be: **Credited to 2023 estimated tax** ▶ **Refunded** ▶	11	

Part VI-A Statements Regarding Activities

			Yes	No
1a	During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or intervene in any political campaign?	1a		No
b	Did it spend more than $100 during the year (either directly or indirectly) for political purposes? See the instructions for the definition.	1b		No
	*If the answer is "Yes" to **1a** or **1b**, attach a detailed description of the activities and copies of any materials published or distributed by the foundation in connection with the activities.*			
c	Did the foundation file **Form 1120-POL** for this year?	1c		No
d	Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year: **(1)** On the foundation. ▶ $ _____ **(2)** On foundation managers. ▶ $ _____			
e	Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation managers. ▶ $ _____			
2	Has the foundation engaged in any activities that have not previously been reported to the IRS? *If "Yes," attach a detailed description of the activities.*	2		No
3	Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation, or bylaws, or other similar instruments? *If "Yes," attach a conformed copy of the changes*	3		No
4a	Did the foundation have unrelated business gross income of $1,000 or more during the year?	4a		No
b	If "Yes," has it filed a tax return on **Form 990-T** for this year?	4b		
5	Was there a liquidation, termination, dissolution, or substantial contraction during the year? *If "Yes," attach the statement required by General Instruction T.*	5		No
6	Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either: • By language in the governing instrument, or • By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state law remain in the governing instrument?	6	Yes	
7	Did the foundation have at least $5,000 in assets at any time during the year? *If "Yes," complete Part II, col. (c), and Part XIV.*	7	Yes	
8a	Enter the states to which the foundation reports or with which it is registered (see instructions) ▶ CA			
b	If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate) of each state as required by General Instruction G? *If "No," attach explanation*	8b	Yes	
9	Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for calendar year 2022 or the taxable year beginning in 2022? See the instructions for Part XIII. If "Yes," complete Part XIII	9	Yes	
10	Did any persons become substantial contributors during the tax year? *If "Yes," attach a schedule listing their names and addresses.*	10		No

Part VI-A Statements Regarding Activities (continued)

11	At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of section 512(b)(13)? If "Yes," attach schedule. See instructions	11		No
12	Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified person had advisory privileges? If "Yes," attach statement. See instructions	12		No
13	Did the foundation comply with the public inspection requirements for its annual returns and exemption application?	13	Yes	
	Website address ▶ WWW.CARNEGIEFOUNDATION.ORG			
14	The books are in care of ▶ DOUGLAS MIHOK Telephone no. ▶ (650) 566-5100			
	Located at ▶ 51 VISTA LANE STANFORD CA ZIP+4 ▶ 94305			
15	Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of **Form 1041** —check here ▶ ☐ and enter the amount of tax-exempt interest received or accrued during the year ▶	15		
16	At any time during calendar year 2022, did the foundation have an interest in or a signature or other authority over a bank, securities, or other financial account in a foreign country?	16		No
	See the instructions for exceptions and filing requirements for FinCEN Form 114. If "Yes", enter the name of the foreign			

Part VI-B Statements Regarding Activities for Which Form 4720 May Be Required

			Yes	No
	File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.			
1a	During the year did the foundation (either directly or indirectly):			
	(1) Engage in the sale or exchange, or leasing of property with a disqualified person?	1a(1)		No
	(2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from) a disqualified person?	1a(2)		No
	(3) Furnish goods, services, or facilities to (or accept them from) a disqualified person?	1a(3)		No
	(4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person?	1a(4)		No
	(5) Transfer any income or assets to a disqualified person (or make any of either available for the benefit or use of a disqualified person)?	1a(5)		No
	(6) Agree to pay money or property to a government official? (**Exception.** Check "No" if the foundation agreed to make a grant to or to employ the official for a period after termination of government service, if terminating within 90 days.)	1a(6)		No
b	If any answer is "Yes" to 1a(1)–(6), did **any** of the acts fail to qualify under the exceptions described in Regulations section 53.4941(d)-3 or in a current notice regarding disaster assistance? See instructions	1b		
c	Organizations relying on a current notice regarding disaster assistance check here ▶ ☐			
d	Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected before the first day of the tax year beginning in 2022?	1d		
2	Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation defined in section 4942(j)(3) or 4942(j)(5)):			
a	At the end of tax year 2022, did the foundation have any undistributed income (Part XII, lines 6d and 6e) for tax year(s) beginning before 2022?	2a		No
	If "Yes," list the years ▶ 20____, 20____, 20____, 20____			
b	Are there any years listed in 2a for which the foundation is **not** applying the provisions of section 4942(a)(2) (relating to incorrect valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to **all** years listed, answer "No" and attach statement—see instructions.)	2b		
c	If the provisions of section 4942(a)(2) are being applied to **any** of the years listed in 2a, list the years here. ▶ 20____, 20____, 20____, 20____			
3a	Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time during the year?	3a		No
b	If "Yes," did it have excess business holdings in 2022 as a result of **(1)** any purchase by the foundation or disqualified persons after May 26, 1969; **(2)** the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest; or **(3)** the lapse of the 10-, 15-, or 20-year first phase holding period? *(Use Schedule C, Form 4720, to determine if the foundation had excess business holdings in 2022.)*	3b		
4a	Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?	4a		No
b	Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that had not been removed from jeopardy before the first day of the tax year beginning in 2022?	4b		No

Part VI-B Statements Regarding Activities for Which Form 4720 May Be Required *(continued)*

			Yes	No
5a	During the year did the foundation pay or incur any amount to:			
	(1) Carry on propaganda, or otherwise attempt to influence legislation (section 4945(e))?	5a(1)		No
	(2) Influence the outcome of any specific public election (see section 4955); or to carry on, directly or indirectly, any voter registration drive?	5a(2)		No
	(3) Provide a grant to an individual for travel, study, or other similar purposes?	5a(3)		No
	(4) Provide a grant to an organization other than a charitable, etc., organization described in section 4945(d)(4)(A)? See instructions	5a(4)		No
	(5) Provide for any purpose other than religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals?	5a(5)		No
b	If any answer is "Yes" to 5a(1)–(5), did **any** of the transactions fail to qualify under the exceptions described in Regulations section 53.4945 or in a current notice regarding disaster assistance? See instructions	5b		
c	Organizations relying on a current notice regarding disaster assistance check ▶ ☐			
d	If the answer is "Yes" to question 5a(4), does the foundation claim exemption from the tax because it maintained expenditure responsibility for the grant?	5d		
	If "Yes," attach the statement required by Regulations section 53.4945–5(d).			
6a	Did the foundation, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	6a		No
b	Did the foundation, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	6b		No
	If "Yes" to 6b, file Form 8870.			
7a	At any time during the tax year, was the foundation a party to a prohibited tax shelter transaction?	7a		No
b	If "Yes", did the foundation receive any proceeds or have any net income attributable to the transaction?	7b		
8	Is the foundation subject to the section 4960 tax on payment(s) of more than $1,000,000 in remuneration or excess parachute payment during the year?	8		No

Part VII Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors

1 List all officers, directors, trustees, foundation managers and their compensation. See instructions

(a) Name and address	**(b)** Title, and average hours per week devoted to position	**(c)** Compensation **(If not paid, enter -0-)**	**(d)** Contributions to employee benefit plans and deferred compensation	**(e)** Expense account, other allowances
DIANE TAVENNER 51 VISTA LANE STANFORD, CA 94305	BOARD CHAIR 1.00	0	0	0
THEODORE QUINN 51 VISTA LANE STANFORD, CA 94305	VICE CHAIR 1.00	0	0	0
JANELLE SCOTT 51 VISTA LANE STANFORD, CA 94305	SECRETARY 1.00	0	0	0
ODILE DISCH-BHADKAMKAR 51 VISTA LANE STANFORD, CA 94305	TREASURER 1.00	0	0	0
ANDRES ANTONIO ALONSO 51 VISTA LANE STANFORD, CA 94305	BOARD MEMBER 1.00	0	0	0
ANDREW HO 51 VISTA LANE STANFORD, CA 94305	BOARD MEMBER 1.00	0	0	0
ROBERT HUGHES 51 VISTA LANE STANFORD, CA 94305	BOARD MEMBER 1.00	0	0	0
HAYAGREEVA RAO 51 VISTA LANE STANFORD, CA 94305	BOARD MEMBER 1.00	0	0	0
SONJA SANTELISES 51 VISTA LANE STANFORD, CA 94305	BOARD MEMBER 1.00	0	0	0
JORGE AGUILAR 51 VISTA LANE STANFORD, CA 94305	BOARD MEMBER 1.00	0	0	0
RUSSLYNN ALI 51 VISTA LANE STANFORD, CA 94305	BOARD MEMBER 1.00	0	0	0
NICOLE TAYLOR 51 VISTA LANE STANFORD, CA 94305	BOARD MEMBER 1.00	0	0	0
DOUG SHULMAN 51 VISTA LANE STANFORD, CA 94305	BOARD MEMBER 1.00	0	0	0
MARCELO SUAREZ-OROZCO 51 VISTA LANE STANFORD, CA 94305	BOARD MEMBER 1.00	0	0	0
YO YO MA 51 VISTA LANE STANFORD, CA 94305	BOARD MEMBER 1.00	0	0	0
TIMOTHY KNOWLES 51 VISTA LANE STANFORD, CA 94305	PRESIDENT 40.00	740,293	136,993	0
PAUL LEMAHIEU 51 VISTA LANE	SR VICE PRES 40.00	330,186	85,280	0

(a) Name and address	(b) Title, and average hours per week devoted to position	(c) Compensation (If not paid, enter -0-)	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
STANFORD, CA 94305				
DOUGLAS MIHOK 51 VISTA LANE STANFORD, CA 94305	CONTROLLER 40.00	172,058	46,467	0
KEICY TOLBERT - CHIEF 51 VISTA LANE STANFORD, CA 94305	OF STAFF 40.00	147,150	42,046	0
CHARLES WRIGHT - OUTGOING VP OF 51 VISTA LANE STANFORD, CA 94305	STRATEGY AND 40.00	234,161	32,252	0
ASH VASUDEVA 51 VISTA LANE STANFORD, CA 94305	SR VICE PRES 40.00	311,427	53,360	0

2 Compensation of five highest-paid employees (other than those included on line 1—see instructions). If none, enter "NONE."

(a) Name and address of each employee paid more than $50,000	(b) Title, and average hours per week devoted to position	(c) Compensation	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
ANTHONY BRYK 51 VISTA LANE STANFORD,CA 94305	PAST PRESIDE 1.00	442,601	79,787	
OUAJDI MANAI 51 VISTA LANE STANFORD,CA 94305	SENIOR ASSOC 40.00	207,093	48,128	
MANUELITO BIAG 51 VISTA LANE STANFORD,CA 94305	SENIOR ASSOC 40.00	179,305	54,880	
STEVE GIUSTI - DIR OF INFORMATION 51 VISTA LANE STANFORD,CA 94305	TECHNOLOGY 40.00	173,987	51,923	
BARBARA SHREVE 51 VISTA LANE STANFORD,CA 94305	SENIOR ASSOC 40.00	177,780	35,677	
Total number of other employees paid over $50,000 . . . . . ▶				20

Part VII **Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors *(continued)***

3 Five highest-paid independent contractors for professional services (see instructions). If none, enter "NONE".

(a) Name and address of each person paid more than $50,000	**(b)** Type of service	**(c)** Compensation
MCCUNE AUDIO VIDEO LIGHTING 1177 LOGAN CIRCLE NW ATLANTA,GA 30318	AUDIO VISUAL	225,201
KITAMBA MGT LLC 4320 W KENNEDY BLVD TAMPA,FL 33609	ED CONSULTING	220,000
CARVER AND COMPANY 63 BATES LANE BREWSTER,MA 02631	ED CONSULTING	130,550
COPERNICUS SOLUTIONS LLC 2739 E EVANS ROAD SAN DIEGO,CA 92106	CONFER SUPPORT	84,035
KENDALL PREBOLA & JONES LLC 133 MANN STREET PO BOX 259 BEDFORD,PA 15522	ACCOUNTING	80,998

Total number of others receiving over $50,000 for professional services. . . . . ▶

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Part VIII- Summary of Direct Charitable Activities

List the foundation's four largest direct charitable activities during the tax year. Include relevant statistical information such as the number of organizations and other beneficiaries served, conferences convened, research papers produced, etc.	Expenses
1 IMPROVEMENT SCIENCE FIELD BUILDING WE ADVANCE THE HIGH-QUALITY USE OF IMPROVEMENT SCIENCE TO ADDRESS THE NATION'S LARGEST EDUCATIONAL EQUITY CHALLENGES BY GROWING AND STRENGTHENING THE IMPROVEMENT COMMUNITY ACROSS THE GLOBE.	4,944,617
2 FUTURE OF LEARNING WE AIM TO MOBILIZE AND PROPEL ENGAGING AND RIGOROUS LEARNING THAT PREPARES ALL STUDENTS TO THRIVE NOW AND IN THE FUTURE. WE PURSUE THREE GOALS: (1) INCREASE THE NUMBER OF UNDERREPRESENTED HIGH SCHOOL STUDENTS WHO HAVE ACCESS TO INSPIRING, EXPERIENTIAL, AND EFFECTIVE TEACHING AND LEARNING. (2) LEVERAGE CROSS-SECTOR PARTNERSHIPS IN LOCAL COMMUNITIES TO ENHANCE INNOVATIVE LEARNING EXPERIENCES. (3) BUILD METHODS TO ASSESS AND VALIDATE COMPETENCY-BASED MODELS OF LEARNING	2,741,245
3 IMPROVEMENT WE ADVANCE THE HIGH-QUALITY USE OF IMPROVEMENT SCIENCE TO ADDRESS THE NATION'S MOST IMPORTANT EDUCATIONAL EQUITY CHALLENGES. WE PURSUE FOUR GOALS: (1) WITH OUR PARTNERS, LEVERAGE IMPROVEMENT SCIENCE AND NETWORKED IMPROVEMENT COMMUNITIES TO MAKE PROGRESS ON THE MOST PERSISTENT EDUCATIONAL EQUITY CHALLENGES FACING COMMUNITIES. (2) BUILD EVIDENCE THAT IMPROVEMENT SCIENCE GENERATES RESULTS FOR YOUNG PEOPLE AND DEEPEN THE KNOWLEDGE BASE TO ENABLE LARGE-SCALE, EQUITABLE IMPROVEMENT. (3) SUPPORT WIDESPREAD, EFFECTIVE USE OF IMPROVEMENT AND NETWORKS BY INCREASING ACCESS TO LEARNING EXPERIENCES, RESOURCES AND TOOLS. (4) GROW AND STRENGTHEN THE IMPROVEMENT COMMUNITY ACROSS THE GLOBE.	1,535,555
4 POSTSECONDARY INNOVATION WE TRANSFORM THE POSTSECONDARY SECTOR TO ADVANCE THE SOCIAL AND ECONOMIC MOBILITY OF UNDERREPRESENTED STUDENTS. WE PURSUE THREE GOALS: (1) SIGNIFICANTLY REDUCE COST AS AN OBSTACLE TO POSTSECONDARY ACCESS, ENROLLMENT, AND COMPLETION (AFFORDABILITY). (2) IDENTIFY, SUPPORT, AND GROW NEW POSTSECONDARY MODELS TO ACCELERATE SOCIAL AND ECONOMIC MOBILITY (INNOVATE FOR EQUITY). (3) IMPROVE THE CAPACITY OF EXISTING INSTITUTIONS AND SYSTEMS TO INCREASE ENROLLMENT, COMPLETION, AND POSTCOLLEGE OUTCOMES FOR UNDERREPRESENTED STUDENTS (IMPROVEMENT).	1,360,686

Part VIII- Summary of Program-Related Investments (see instructions)

Describe the two largest program-related investments made by the foundation during the tax year on lines 1 and 2.	Amount
1 N/A	
2	
All other program-related investments. See instructions.	
3	
Total. Add lines 1 through 3 . . . . . ▶	

Part IX Minimum Investment Return (All domestic foundations must complete this part. Foreign foundations, see instructions.)

1	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes:		
a	Average monthly fair market value of securities	1a	107,521,524
b	Average of monthly cash balances	1b	11,983,507
c	Fair market value of all other assets (see instructions)	1c	871,629
d	**Total** (add lines 1a, b, and c)	1d	120,376,660
e	Reduction claimed for blockage or other factors reported on lines 1a and 1c (attach detailed explanation) — 1e		
2	Acquisition indebtedness applicable to line 1 assets	2	
3	Subtract line 2 from line 1d	3	120,376,660
4	Cash deemed held for charitable activities. Enter 1.5% (0.015) of line 3 (for greater amount, see instructions)	4	1,805,650
5	**Net value of noncharitable-use assets.** Subtract line 4 from line 3	5	118,571,010
6	**Minimum investment return.** Enter 5% (0.05) of line 5	6	5,928,551

Part X Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations and certain foreign organizations check here ▶ ☑ and do not complete this part.)

1	Minimum investment return from Part IX, line 6	1	
2a	Tax on investment income for 2022 from Part V, line 5 — 2a		
b	Income tax for 2022. (This does not include the tax from Part V.) — 2b		
c	Add lines 2a and 2b	2c	
3	Distributable amount before adjustments. Subtract line 2c from line 1	3	
4	Recoveries of amounts treated as qualifying distributions	4	
5	Add lines 3 and 4	5	
6	Deduction from distributable amount (see instructions)	6	
7	**Distributable amount** as adjusted. Subtract line 6 from line 5. Enter here and on Part XII, line 1	7	

Part XI Qualifying Distributions (see instructions)

1	Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes:		
a	Expenses, contributions, gifts, etc.—total from Part I, column (d), line 26	1a	17,578,571
b	Program-related investments—total from Part VIII-B	1b	
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes	2	
3	Amounts set aside for specific charitable projects that satisfy the:		
a	Suitability test (prior IRS approval required)	3a	
b	Cash distribution test (attach the required schedule)	3b	
4	**Qualifying distributions.** Add lines 1a through 3b. Enter here and on Part XII, line 4	4	17,578,571

Part XII **Undistributed Income** (see instructions)

	(a) Corpus	(b) Years prior to 2021	(c) 2021	(d) 2022
1 Distributable amount for 2022 from Part X, line 7				
2 Undistributed income, if any, as of the end of 2022:				
a Enter amount for 2021 only.				
b Total for prior years: 20___, 20___, 20___				
3 Excess distributions carryover, if any, to 2022:				
a From 2017.				
b From 2018.				
c From 2019.				
d From 2020.				
e From 2021.				
f **Total** of lines 3a through e				
4 Qualifying distributions for 2022 from Part XI, line 4: ▶ $ 17,578,571				
a Applied to 2021, but not more than line 2a				
b Applied to undistributed income of prior years (Election required—see instructions).				
c Treated as distributions out of corpus (Election required—see instructions).				
d Applied to 2022 distributable amount				
e Remaining amount distributed out of corpus	17,578,571			
5 Excess distributions carryover applied to 2022. *(If an amount appears in column (d), the same amount must be shown in column (a).)*				
6 **Enter the net total of each column as indicated below:**				
a Corpus. Add lines 3f, 4c, and 4e. Subtract line 5	17,578,571			
b Prior years' undistributed income. Subtract line 4b from line 2b				
c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed				
d Subtract line 6c from line 6b. Taxable amount —see instructions				
e Undistributed income for 2021. Subtract line 4a from line 2a. Taxable amount—see instructions				
f Undistributed income for 2022. Subtract lines 4d and 5 from line 1. This amount must be distributed in 2023				
7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3) (Election may be required - see instructions)				
8 Excess distributions carryover from 2017 not applied on line 5 or line 7 (see instructions) . . .				
9 **Excess distributions carryover to 2023.** Subtract lines 7 and 8 from line 6a				
10 Analysis of line 9:				
a Excess from 2018				
b Excess from 2019				
c Excess from 2020. . . .				
d Excess from 2021				
e Excess from 2022				

Part XIII Private Operating Foundations (see instructions and Part VI-A, question 9)

1a If the foundation has received a ruling or determination letter that it is a private operating foundation, and the ruling is effective for 2022, enter the date of the ruling . . . . . ▶

b Check box to indicate whether the organization is a private operating foundation described in section ☑ 4942(j)(3) or ☐ 4942(j)(5)

	Tax year	Prior 3 years			(e) Total
	(a) 2022	**(b)** 2021	**(c)** 2020	**(d)** 2019	
2a Enter the lesser of the adjusted net income from Part I or the minimum investment return from Part IX for each year listed	5,928,551	6,345,754	5,788,752	5,430,536	23,493,593
b 85% (0.85) of line 2a	5,039,268	5,393,891	4,920,439	4,615,956	19,969,554
c Qualifying distributions from Part XI, line 4 for each year listed	17,578,571	13,296,915	9,467,631	12,726,905	53,070,022
d Amounts included in line 2c not used directly for active conduct of exempt activities					
e Qualifying distributions made directly for active conduct of exempt activities. Subtract line 2d from line 2c	17,578,571	13,296,915	9,467,631	12,726,905	53,070,022
3 Complete 3a, b, or c for the alternative test relied upon:					
a "Assets" alternative test—enter:					
(1) Value of all assets					
(2) Value of assets qualifying under section 4942(j)(3)(B)(i)					
b "Endowment" alternative test— enter 2/3 of minimum investment return shown in Part IX, line 6 for each year listed . .	3,952,367	4,230,503	4,094,231	3,620,357	15,897,458
c "Support" alternative test—enter:					
(1) Total support other than gross investment income (interest, dividends, rents, payments on securities loans (section 512(a)(5)), or royalties)					
(2) Support from general public and 5 or more exempt organizations as provided in section 4942(j)(3)(B)(iii). . . .					
(3) Largest amount of support from an exempt organization					
(4) Gross investment income					

Part Supplementary Information (Complete this part only if the foundation had $5,000 or more in assets at any time during the year—see instructions.)

1 Information Regarding Foundation Managers:

a List any managers of the foundation who have contributed more than 2% of the total contributions received by the foundation before the close of any tax year (but only if they have contributed more than $5,000). (See section 507(d)(2).)

NONE

b List any managers of the foundation who own 10% or more of the stock of a corporation (or an equally large portion of the ownership of a partnership or other entity) of which the foundation has a 10% or greater interest.

NONE

2 Information Regarding Contribution, Grant, Gift, Loan, Scholarship, etc., Programs:

Check here ▶☑ if the foundation only makes contributions to preselected charitable organizations and does not accept unsolicited requests for funds. If the foundation makes gifts, grants, etc. to individuals or organizations under other conditions, complete items 2a, b, c, and d. See instructions

a The name, address, and telephone number or email address of the person to whom applications should be addressed:

b The form in which applications should be submitted and information and materials they should include:

c Any submission deadlines:

d Any restrictions or limitations on awards, such as by geographical areas, charitable fields, kinds of institutions, or other factors:

Part **Supplementary Information** (continued)

3 Grants and Contributions Paid During the Year or Approved for Future Payment

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
a *Paid during the year*				
Total . . . . . ▶ **3a**				
b *Approved for future payment*				
Total . . . . . ▶ **3b**				

Part XV-A Analysis of Income-Producing Activities

Enter gross amounts unless otherwise indicated.	Unrelated business income		Excluded by section 512, 513, or 514		(e) Related or exempt function income (See instructions.)
	(a) Business code	(b) Amount	(c) Exclusion code	(d) Amount	
1 Program service revenue:					
a CONTRACTS AND CONSULTING					2,820,058
b REGISTRATION & WORKSHOP FEE					2,388,369
c					
d					
e					
f					
g Fees and contracts from government agencies					
2 Membership dues and assessments					
3 Interest on savings and temporary cash investments			14	31,048	
4 Dividends and interest from securities			14	2,754,469	
5 Net rental income or (loss) from real estate:					
a Debt-financed property					
b Not debt-financed property					
6 Net rental income or (loss) from personal property					
7 Other investment income			15	13,122	
8 Gain or (loss) from sales of assets other than inventory					364,834
9 Net income or (loss) from special events:					
10 Gross profit or (loss) from sales of inventory			1	954	
11 Other revenue:					
a PENSION FORFEITURES					164,152
b LAWSUIT - CLASS ACTION SUIT					583
c					
d					
e					
12 Subtotal. Add columns (b), (d), and (e)				2,799,593	5,737,996

13 Total. Add line 12, columns (b), (d), and (e) **13** 8,537,589

(See worksheet in line 13 instructions to verify calculations.)

Part XV-B Relationship of Activities to the Accomplishment of Exempt Purposes

Line No. ▼	Explain below how each activity for which income is reported in column (e) of Part XV-A contributed importantly to the accomplishment of the foundation's exempt purposes (other than by providing funds for such purposes). (See instructions.)
1 A	CONTRACTS PROVIDE RESOURCES TO RESEARCH AND SUPPORT EDUCATION TRANSFORMATION
1 B	REGISTRATION FEES ARE RECEIVED TO CONVENE MEETINGS FOR EDUCATORS ACROSS AMERICA TO EXCHANGE IDEAS RELATED TO VARIOUS EDUCATION TOPICS

Part XVI Information Regarding Transfers To and Transactions and Relationships With Noncharitable Exempt Organizations

		Yes	No
1 Did the organization directly or indirectly engage in any of the following with any other organization described in section 501(c) (other than section 501(c)(3) organizations) or in section 527, relating to political organizations?			
a Transfers from the reporting foundation to a noncharitable exempt organization of:			
(1) Cash	1a(1)		No
(2) Other assets	1a(2)		No
b Other transactions:			
(1) Sales of assets to a noncharitable exempt organization	1b(1)		No
(2) Purchases of assets from a noncharitable exempt organization	1b(2)		No
(3) Rental of facilities, equipment, or other assets	1b(3)		No
(4) Reimbursement arrangements	1b(4)		No
(5) Loans or loan guarantees	1b(5)		No
(6) Performance of services or membership or fundraising solicitations	1b(6)		No
c Sharing of facilities, equipment, mailing lists, other assets, or paid employees	1c		No

d If the answer to any of the above is "Yes," complete the following schedule. Column **(b)** should always show the fair market value of the goods, other assets, or services given by the reporting foundation. If the foundation received less than fair market value in any transaction or sharing arrangement, show in column **(d)** the value of the goods, other assets, or services received.

(a) Line No.	**(b)** Amount involved	**(c)** Name of noncharitable exempt organization	**(d)** Description of transfers, transactions, and sharing arrangements

2a Is the foundation directly or indirectly affiliated with, or related to, one or more tax-exempt organizations described in section 501(c) (other than section 501(c)(3)) or in section 527? ☐ Yes ☑ No

b If "Yes," complete the following schedule.

(a) Name of organization	**(b)** Type of organization	**(c)** Description of relationship

Sign Here

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than taxpayer) is based on all information of which preparer has any knowledge.

Signature of officer or trustee | Date 2024-05-15 | Title

May the IRS discuss this return with the preparer shown below? See instructions. ☐ Yes ☐ No

Paid Preparer Use Only

Print/Type preparer's name	Preparer's Signature	Date	Check if self-employed ☑	PTIN
RICHARD M JONES CPA		2024-05-15		P00621721

Firm's name ▶ KENDALL PREBOLA AND JONES LLC — Firm's EIN ▶ 46-2108854

Firm's address ▶ PO BOX 259 BEDFORD, PA 155220259 — Phone no. (814) 623-1880

Additional Data

Return to Form

Software ID:

Software Version:

Form 990PF - Special Condition Description:

Special Condition Description

Schedule B

(Form 990)
Department of the Treasury
Internal Revenue Service

Schedule of Contributors

▶ **Attach to Form 990, 990-EZ, or 990-PF.**
▶ **Go to *www.irs.gov/Form990* for the latest information.**

OMB No. 1545-0047

2022

Name of the organization	**Employer identification number**
CARNEGIE FOUNDATION FOR THE ADVANCEMENT OF TEACHING	13-1623924

Organization type (check one):

Filers of:	**Section:**
Form 990 or 990-EZ	☐ 501(c)( ) (enter number) organization
	☐ 4947(a)(1) nonexempt charitable trust **not** treated as a private foundation
	☐ 527 political organization
Form 990-PF	☑ 501(c)(3) exempt private foundation
	☐ 4947(a)(1) nonexempt charitable trust treated as a private foundation
	☐ 501(c)(3) taxable private foundation

Check if your organization is covered by the **General Rule** or a **Special Rule.**
Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

General Rule

☑ For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling $5,000 or more (in money or other property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.

Special Rules

☐ For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of **(1)** $5,000 or **(2)** 2% of the amount on (i) Form 990, Part VIII, line 1h, or (ii) Form 990-EZ, line 1. Complete Parts I and II.

☐ For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than $1,000 *exclusively* for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I, II, and III.

☐ For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions *exclusively* for religious, charitable, etc., purposes, but no such contributions totaled more than $1,000. If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc., purpose. Don't complete any of the parts unless the **General Rule** applies to this organization because it received *nonexclusively* religious, charitable, etc., contributions totaling $5,000 or more during the year . . . . . ▶ $ _____

Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990, 990-EZ, or 990-PF), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

Name of organization
CARNEGIE FOUNDATION FOR THE ADVANCEMENT OF TEACHING

Employer identification number
13-1623924

Part I **Contributors** (see instructions). Use duplicate copies of Part I if additional space is needed.

Contributors

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1	CARNEGIE CORPORATION OF NEW YORK 437 MADISON AVENUE NEW YORK, NY 10022	$ 1,476,871	☑ Person ☐ Payroll ☐ Noncash (Complete Part II for noncash contributions.)
7	HURON CONSULTING GROUP 550 WEST VAN BUREN ST CHICAGO, IL 60607	$ 10,000	☑ Person ☐ Payroll ☐ Noncash (Complete Part II for noncash contributions.)
2	WILLIAM FLORA HEWLETT FOUNDATION 2121 SAND HILL RD MENLO PARK, CA 94025	$ 1,525,000	☑ Person ☐ Payroll ☐ Noncash (Complete Part II for noncash contributions.)
8	CORE LEARNING 548 MARKET STREET SAN FRANCISCO, CA 94104	$ 35,000	☑ Person ☐ Payroll ☐ Noncash (Complete Part II for noncash contributions.)
3	BILL AND MELINDA GATES FOUNDATION PO BOX 23350 SEATTLE, WA 98102	$ 600,000	☑ Person ☐ Payroll ☐ Noncash (Complete Part II for noncash contributions.)
4	FUNDACION EDUCACIONAL OPORTUNIDAD PADRE MARIANO 181 PISO 11 PROVIDENCIA CHILE, SANTIAGO CI	$ 15,000	☑ Person ☐ Payroll ☐ Noncash (Complete Part II for noncash contributions.)

Name of organization
CARNEGIE FOUNDATION FOR THE ADVANCEMENT OF TEACHING

Employer identification number
13-1623924

Part I **Contributors** (see instructions). Use duplicate copies of Part I if additional space is needed.

Contributors

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
5	NEW VISIONS FOR PUBLIC SCHOOLS INC 205 EAST 42ND ST NEW YORK, NY 10017	$ 10,000	☑ Person ☐ Payroll ☐ Noncash (Complete Part II for noncash contributions.)
6	AMERICAN FEDERATION OF TEACHERS 555 NEW JERSEY AVE NW		☑ Person ☐ Payroll

	WASHINGTON, D C 20001	$ 6,500	☐ Noncash (Complete Part II for noncash contributions.)
(a) No.	**(b) Name, address, and ZIP + 4**	**(c) Total contributions**	**(d) Type of contribution**
.		$	☐ Person ☐ Payroll ☐ Noncash (Complete Part II for noncash contributions.)
(a) No.	**(b) Name, address, and ZIP + 4**	**(c) Total contributions**	**(d) Type of contribution**
.		$	☐ Person ☐ Payroll ☐ Noncash (Complete Part II for noncash contributions.)
(a) No.	**(b) Name, address, and ZIP + 4**	**(c) Total contributions**	**(d) Type of contribution**
.		$	☐ Person ☐ Payroll ☐ Noncash (Complete Part II for noncash contributions.)
(a) No.	**(b) Name, address, and ZIP + 4**	**(c) Total contributions**	**(d) Type of contribution**
.		$	☐ Person ☐ Payroll ☐ Noncash (Complete Part II for noncash contributions.)

Name of organization
CARNEGIE FOUNDATION FOR THE ADVANCEMENT OF TEACHING

Employer identification number
13-1623924

Part II **Noncash Property** (see instructions). Use duplicate copies of Part II if additional space is needed.

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
-		$	

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
-		$	

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
-		$	

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
-		$	

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
-		$	

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
-		$	

Name of organization
CARNEGIE FOUNDATION FOR THE ADVANCEMENT OF TEACHING

Employer identification number
13-1623924

Part III ***Exclusively*** **religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than $1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of *exclusively* religious, charitable, etc., contributions of $1,000 or less for the year. (Enter this information once. See instructions.) ▶ $ _____**

Use duplicate copies of Part III if additional space is needed.

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held

(e) Transfer of gift

Transferee's name, address, and ZIP 4	Relationship of transferor to transferee

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held

(e) Transfer of gift

Transferee's name, address, and ZIP 4	Relationship of transferor to transferee

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held

(e) Transfer of gift

Transferee's name, address, and ZIP 4	Relationship of transferor to transferee

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held

(e) Transfer of gift

Transferee's name, address, and ZIP 4	Relationship of transferor to transferee

Additional Data

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Software ID:

Software Version:

TY 2022 IRS 990 e-File Render

Name: CARNEGIE FOUNDATION FOR THE ADVANCEMENT OF TEACHING

EIN: 13-1623924

Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
FINANCIAL AUDIT AND TAXES	99,769			99,769

Note: To capture the full content of this document, please select landscape mode (11" x 8.5") when printing.

TY 2022 IRS 990 e-File Render

Name: CARNEGIE FOUNDATION FOR THE ADVANCEMENT OF TEACHING

EIN: 13-1623924

Description of Property	Date Acquired	Cost or Other Basis	Prior Years' Depreciation	Computation Method	Rate / Life (# of years)	Current Year's Depreciation Expense	Net Investment Income	Adjusted Net Income	Cost of Goods Sold Not Included
DEPRECIATION			2,364,344			594,307			

Note: To capture the full content of this document, please select landscape mode (11" x 8.5") when printing.

TY 2022 IRS 990 e-File Render

Name: CARNEGIE FOUNDATION FOR THE ADVANCEMENT OF TEACHING

EIN: 13-1623924

Name	Date Acquired	How Acquired	Date Sold	Purchaser Name	Gross Sales Price	Basis	Basis Method	Sales Expenses	Total (net)	Accumulated Depreciation
FIXED ASSETS		PURCHASE	2023-06			37,691			-37,691	
VANGUARD INVESTMENTS		PURCHASE	2023-06		5,876,996	5,845,809			31,187	
SIGULER GUFF		PURCHASE	2023-06		14,554				14,554	
SEQUOIA		PURCHASE	2023-06			114			-114	
VANGUARD - CAPITAL GAINS		PURCHASE	2023-06		356,898				356,898	

TY 2022 IRS 990 e-File Render

Name: CARNEGIE FOUNDATION FOR THE ADVANCEMENT OF TEACHING

EIN: 13-1623924

Category/ Item	Listed at Cost or FMV	Book Value	End of Year Fair Market Value
DOMESTIC EQUITY MUTUAL FUNDS	FMV	48,375,085	48,375,085
INTERNATIONAL EQUITY MUTUAL FUNDS	FMV	30,857,820	30,857,820
LIMITED PARTNERSHIPS	FMV	89,599	89,599
BOND MUTUAL FUNDS	FMV	31,147,542	31,147,542

TY 2022 IRS 990 e-File Render

Name: CARNEGIE FOUNDATION FOR THE ADVANCEMENT OF TEACHING

EIN: 13-1623924

Category / Item	Cost / Other Basis	Accumulated Depreciation	Book Value	End of Year Fair Market Value
BUILDING AND IMPROVEMENTS	14,808,390	5,436,337	9,372,053	9,372,053
COMPUTER EQUIPMENT	1,645,950	1,295,088	350,862	350,862

TY 2022 IRS 990 e-File Render

Name: CARNEGIE FOUNDATION FOR THE ADVANCEMENT OF TEACHING

EIN: 13-1623924

Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
CONSULTING - LEGAL	47,051			47,051

TY 2022 IRS 990 e-File Render

Name: CARNEGIE FOUNDATION FOR THE ADVANCEMENT OF TEACHING

EIN: 13-1623924

Description	Beginning of Year - Book Value	End of Year - Book Value	End of Year - Fair Market Value
DEPOSITS	112,297	67,800	67,800
INVESTMENT IN RETIREMENT ANNUITY	567,124	679,566	679,566

TY 2022 IRS 990 e-File Render

Name: CARNEGIE FOUNDATION FOR THE ADVANCEMENT OF TEACHING

EIN: 13-1623924

Description	Revenue and Expenses per Books	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
EXPENSES				
TELEPHONE/COMMUNICATIONS	93,504			93,504
INSURANCE	184,597			184,597
OFFICE SUPPLIES	123,486			123,486
EQUIPMENT - NON CAPITAL	80,643			80,643
BANK AND PAYROLL FEES	55,756			55,756
POSTAGE AND SHIPPING	4,252			4,252
TRAINING	24,832			24,832
MEMBERSHIP FEES	372,052			372,052
BENEFIT ADMINISTRATION FEES	3,235			3,235
EQUIPMENT LEASING AND RENTAL	4,319			4,319
ADVERTISING	14,315			14,315
SUBCONTRACTS	749,411			749,411

TY 2022 IRS 990 e-File Render

Name: CARNEGIE FOUNDATION FOR THE ADVANCEMENT OF TEACHING

EIN: 13-1623924

Description	Revenue And Expenses Per Books	Net Investment Income	Adjusted Net Income
CONTRACTS AND CONSULTING	2,820,058		2,820,058
REGISTRATION & WORKSHOP FEES	2,388,369		2,388,369
ROYALTY REVENUE	13,122	13,122	13,122
PENSION FORFEITURES	164,152		164,152
LAWSUIT - CLASS ACTION SUIT	583		583

TY 2022 IRS 990 e-File Render

Name: CARNEGIE FOUNDATION FOR THE ADVANCEMENT OF TEACHING

EIN: 13-1623924

Description	Amount
CHANGES OTHER THAN NET PERIODIC BENEFIT COST	717,235
UNREALIZED GAIN ON INVESTMENTS	8,997,126

TY 2022 IRS 990 e-File Render

Name: CARNEGIE FOUNDATION FOR THE ADVANCEMENT OF TEACHING

EIN: 13-1623924

Description	Beginning of Year - Book Value	End of Year - Book Value
POST EMPLOYMENT BENEFIT OBLIGATION	1,956,154	1,402,782
RETIREMENT ANNUITY CONTRACTS	567,124	679,566

TY 2022 IRS 990 e-File Render

Name: CARNEGIE FOUNDATION FOR THE ADVANCEMENT OF TEACHING

EIN: 13-1623924

Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
TEMPORARY HELP	133,934			133,934
BROKER INVESTMENT FEES	153,533	153,533		
CONSULTANTS - OPERATIONS	146,986			146,986
STIPENDS AND HONORARIA	205,400			205,400
PROGRAM CONSULTANTS	1,346,393			1,346,393

TY 2022 IRS 990 e-File Render

Name: CARNEGIE FOUNDATION FOR THE ADVANCEMENT OF TEACHING

EIN: 13-1623924

Category	Gross Sales	Cost of Goods Sold	Net (Gross Sales Minus Cost of Goods Sold)
SALE OF PUBLICATIONS	954		954