

Form

990

Department of the Treasury  
Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

Do not enter social security numbers on this form as it may be made public.

Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

OMB No. 1545-0047

2023

Open to Public Inspection

Check if applicable:  
Address change  
Name change  
Initial return  
Final return/terminated  
Amended return  
Application pending

C Name of organization  
Massachusetts Institute of Technology

Doing business as

Number and street (or P.O. box if mail is not delivered to street address) Room/suite  
77 Massachusetts Avenue NE49-3142

City or town, state or province, country, and ZIP or foreign postal code  
Cambridge, MA 021394307

D Employer identification number  
04-2103594

E Telephone number  
(617) 324-8969

G Gross receipts \$ 10,559,588,000

F Name and address of principal officer:  
SALLY KORNBLUTH  
77 MASSACHUSETTS AVENUE  
Cambridge, MA 02139

H(a) Is this a group return for subordinates?  
H(b) Are all subordinates included?  
If "No," attach a list. See instructions.  
H(c) Group exemption number

I Tax-exempt status: ☒ 501(c)(3) ☐ 501(c) ( ) (insert no.) ☐ 4947(a)(1) or ☐ 527

J Website: <http://web.mit.edu>

K Form of organization: ☒ Corporation ☐ Trust ☐ Association ☐ Other

L Year of formation: 1861

M State of legal domicile:  
MA

Part I

Summary

Activities & Governance

1 Briefly describe the organization's mission or most significant activities:  
THE MISSION OF MIT IS TO ADVANCE KNOWLEDGE AND EDUCATE STUDENTS IN SCIENCE, TECHNOLOGY, AND OTHER AREAS OF SCHOLARSHIP THAT WILL BEST SERVE THE NATION AND THE WORLD IN THE 21ST CENTURY.

2 Check this box ☐ if the organization discontinued its operations or disposed of more than 25% of its net assets.

3 Number of voting members of the governing body (Part VI, line 1a) . . . . .

4 Number of independent voting members of the governing body (Part VI, line 1b) . . . . .

5 Total number of individuals employed in calendar year 2023 (Part V, line 2a) . . . . .

6 Total number of volunteers (estimate if necessary) . . . . .

7a Total unrelated business revenue from Part VIII, column (C), line 12 . . . . .

7b Net unrelated business taxable income from Form 990-T, Part I, line 11

Revenue

8 Contributions and grants (Part VIII, line 1h) . . . . .

9 Program service revenue (Part VIII, line 2g) . . . . .

10 Investment income (Part VIII, column (A), lines 3, 4, and 7d ) . . . . .

11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)

12 Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12)

Expenses

13 Grants and similar amounts paid (Part IX, column (A), lines 1–3 ) . . . . .

14 Benefits paid to or for members (Part IX, column (A), line 4) . . . . .

15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5–10)

16a Professional fundraising fees (Part IX, column (A), line 11e) . . . . .

16b Total fundraising expenses (Part IX, column (D), line 25) 67,183,000

17 Other expenses (Part IX, column (A), lines 11a–11d, 11f–24e) . . . . .

18 Total expenses. Add lines 13–17 (must equal Part IX, column (A), line 25)

19 Revenue less expenses. Subtract line 18 from line 12 . . . . .

Net Assets or Fund Balances

20 Total assets (Part X, line 16) . . . . .

21 Total liabilities (Part X, line 26) . . . . .

22 Net assets or fund balances. Subtract line 21 from line 20 . . . . .

Prior Year

Current Year

1,094,476,0001,222,318,000

2,700,061,0002,950,400,000

1,011,206,0001,477,378,000

148,790,000205,190,000

4,954,533,0005,855,286,000

636,241,000683,641,000

00

2,313,040,0002,473,114,000

383,000969,000

1,951,908,0002,036,438,000

4,901,572,0005,194,162,000

52,961,000661,124,000

Beginning of Current Year

End of Year

38,587,698,00039,938,014,000

6,425,209,0006,399,145,000

32,162,489,00033,538,869,000

Part II

Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign Here

Signature of officer  
GLEN SHOR EXECUTIVE VP AND TREASURER  
Type or print name and title

2025-05-15  
Date

Print/Type preparer's name

Preparer's signature

Date

Check ☐ if self-employed

PTIN

Paid Preparer Use Only

Firm's name

Firm's EIN

Firm's address

Phone no.

May the IRS discuss this return with the preparer shown above? See Instructions. . . . . ☐ Yes ☐ No

For Paperwork Reduction Act Notice, see the separate instructions. Cat. No. 11282Y Form 990 (2023)

Part III

Statement of Program Service Accomplishments

Check if Schedule O contains a response or note to any line in this Part III . . . . .

☐

1 Briefly describe the organization’s mission:

THE MISSION OF MIT IS TO ADVANCE KNOWLEDGE AND EDUCATE STUDENTS IN SCIENCE, TECHNOLOGY, AND OTHER AREAS OF SCHOLARSHIP THAT WILL BEST SERVE THE NATION AND THE WORLD IN THE 21ST CENTURY.

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? . . . . .

☐ Yes ☒ No

If "Yes," describe these new services on Schedule O.

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? . . . . .

☐ Yes ☒ No

If "Yes," describe these changes on Schedule O.

4 Describe the organization’s program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

4a (Code: ) (Expenses \$ 1,922,743,000 including grants of \$ 0 ) (Revenue \$ 1,890,252,000 )

SPONSORED RESEARCH: MIT'S CAMBRIDGE, MA CAMPUS PROVIDES A FERTILE SETTING FOR RESEARCH THAT HAS SPAWNED A HOST OF SCIENTIFIC BREAKTHROUGHS AND TECHNOLOGICAL ADVANCES. PRIMARILY SPONSORED BY FEDERAL GRANTS AND CONTRACTS, RESEARCH AT MIT AIMS TO DEVELOP INNOVATIVE SOLUTIONS TO THE WORLD'S MOST DAUNTING CHALLENGES. FROM ADDRESSING THE ENERGY NEEDS OF TOMORROW TO IMPROVING CANCER THERAPIES AND MORE, MIT'S RESEARCH EFFORTS ARE ENHANCED THROUGH CREATIVE COLLABORATIONS IN INTERDISCIPLINARY LABS AND WITH LEADING RESEARCH INSTITUTES AND CONSORTIA AROUND THE WORLD.

4b (Code: ) (Expenses \$ 1,720,827,000 including grants of \$ 121,255,000 ) (Revenue \$ 1,060,148,000 )

INSTRUCTION, UNSPONSORED RESEARCH, AND OTHER: MIT IS COMMITTED TO PROVIDING A WORLD-CLASS EDUCATION TO OUR APPROXIMATELY 4,600 UNDERGRADUATES AND APPROXIMATELY 7,300 GRADUATE STUDENTS. AN MIT EDUCATION COMBINES ANALYTICAL RIGOR WITH HANDS-ON LEARNING, IMAGINATION, AND AN APPETITE FOR SOLVING THE HARDEST PROBLEMS IN SERVICE TO SOCIETY. RESEARCH FLOURISHES IN DEPARTMENTS ACROSS MIT'S FIVE SCHOOLS AND ONE COLLEGE (SCIENCE; ENGINEERING; HUMANITIES, ARTS & SOCIAL SCIENCES; ARCHITECTURE & PLANNING; MANAGEMENT; AND COMPUTING), AS WELL AS IN CENTERS, LABS, AND PROGRAMS THAT CONVENE EXPERTS ACROSS DISCIPLINES. OTHER EXPENDITURES (INCLUDING GRANTS) INCURRED, AND REVENUES GENERATED IN CONNECTION WITH MIT'S OTHER PROGRAM SERVICES RELATED TO VARIOUS ACTIVITIES IN FURTHERANCE OF AND IN SUPPORT OF MIT'S EXEMPT MISSION INCLUDED BUT WERE NOT LIMITED TO SUCH THINGS AS FEES AND SERVICES (FOR EXAMPLE, MIT HEALTH, TECHNOLOGY LICENSING OFFICE), AUXILIARY ENTERPRISES (FOR EXAMPLE, HOUSING, DINING), AND OTHER MISCELLANEOUS PROGRAM SERVICE REVENUE.

4c (Code: ) (Expenses \$ 562,386,000 including grants of \$ 562,386,000 ) (Revenue \$ 0 )

UNDERGRADUATE SCHOLARSHIPS AND GRADUATE TUITION SUPPORT: MIT'S UNDERGRADUATE FINANCIAL AID PROGRAM ENSURES THAT AN MIT EDUCATION IS ACCESSIBLE TO ALL QUALIFIED CANDIDATES REGARDLESS OF THEIR FINANCIAL RESOURCES. MIT REMAINS DEDICATED TO PROVIDING FINANCIAL AID TO MEET THE FULL COST OF AN MIT EDUCATION, BASED ON THE NEEDS OF THE FAMILY. IN 2023-2024, APPROXIMATELY 58% OF ALL UNDERGRADUATES RECEIVED SOME TYPE OF NEED-BASED FINANCIAL AID FROM MIT. FINANCIAL AID FOR GRADUATE STUDENTS INCLUDES FELLOWSHIPS, TRAINEESHIPS, AND TEACHING AND RESEARCH ASSISTANTSHIPS. TUITION SUPPORT ALSO INCLUDES EXTERNAL SUPPORT THAT FLOWS THROUGH MIT, IN THE FORM OF GRANTS.

4d Other program services (Describe in Schedule O.)

(Expenses \$ including grants of \$ ) (Revenue \$ )

4e Total program service expenses 4,205,956,000

Part IV

Checklist of Required Schedules

|                                                                                                                                                                                                                                                                                                             | Yes     | No |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------|----|
| 1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A                                                                                                                                                                         | 1 Yes   |    |
| 2 Is the organization required to complete Schedule B, Schedule of Contributors? See instructions.                                                                                                                                                                                                          | 2 Yes   |    |
| 3 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I                                                                                                                      | 3       | No |
| 4 Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II                                                                                                              | 4 Yes   |    |
| 5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III                                                                                      | 5       |    |
| 6 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I                                                    | 6 Yes   |    |
| 7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II                                                                                            | 7       | No |
| 8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III                                                                                                                                                         | 8 Yes   |    |
| 9 Did the organization report an amount in Part X, line 21 for escrow or custodial account liability; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV             | 9       | No |
| 10 Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi endowments? If "Yes," complete Schedule D, Part V                                                                                                     | 10 Yes  |    |
| 11 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X, as applicable.                                                                                                                                                         |         |    |
| a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI                                                                                                                                                                       | 11a Yes |    |
| b Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII                                                                                                     | 11b Yes |    |
| c Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII                                                                                                     | 11c     | No |
| d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX                                                                                                                      | 11d     | No |
| e Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X                                                                                                                                                                                     | 11e Yes |    |
| f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X                                                            | 11f Yes |    |
| 12a Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII                                                                                                                                                        | 12a     | No |
| b Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional                                                                           | 12b Yes |    |
| 13 Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E                                                                                                                                                                                                        | 13 Yes  |    |
| 14a Did the organization maintain an office, employees, or agents outside of the United States?                                                                                                                                                                                                             | 14a Yes |    |
| b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV | 14b Yes |    |
| 15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV                                                                                                           | 15 Yes  |    |
| 16 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV                                                                                                     | 16 Yes  |    |
| 17 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I. See instructions.                                                                                            | 17 Yes  |    |
| 18 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II                                                                                                                           | 18      | No |
| 19 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III                                                                                                                                                     | 19      | No |
| 20a Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H                                                                                                                                                                                                             | 20a     | No |
| b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?                                                                                                                                                                                              | 20b     |    |
| 21 Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II                                                                                            | 21 Yes  |    |

Part IV

Checklist of Required Schedules (continued)

|     |                                                                                                                                                                                                                                                                                                                                                                                             |     |     |    |
|-----|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|-----|----|
|     |                                                                                                                                                                                                                                                                                                                                                                                             | Yes | No  |    |
| 22  | Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III . . . . .                                                                                                                                                                                         | 22  | Yes |    |
| 23  | Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J . . . . .                                                                                                                             | 23  | Yes |    |
| 24a | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a . . . . .                                                                                                    | 24a | Yes |    |
| b   | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? . . . .                                                                                                                                                                                                                                                                                   | 24b |     | No |
| c   | Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds? . . . . .                                                                                                                                                                                                                                        | 24c |     | No |
| d   | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?                                                                                                                                                                                                                                                                                     | 24d |     | No |
| 25a | <b>Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations.</b> Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I . . . . .                                                                                                                                                                 | 25a |     | No |
| b   | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I                                                                                                                         | 25b |     | No |
| 26  | Did the organization report any amount on Part X, line 5 or 22 for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons?                                                                                                          | 26  |     | No |
| 27  | Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III . . . . . | 27  | Yes |    |
| 28  | Was the organization a party to a business transaction with one of the following parties (see the Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):                                                                                                                                                                                           |     |     |    |
| a   | A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If "Yes," complete Schedule L, Part IV . . . . .                                                                                                                                                                                                                              | 28a |     | No |
| b   | A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV . . . . .                                                                                                                                                                                                                                                                                   | 28b | Yes |    |
| c   | A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? If "Yes," complete Schedule L, Part IV . . . . .                                                                                                                                                                                                                                      | 28c |     | No |
| 29  | Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M . . . .                                                                                                                                                                                                                                                                            | 29  | Yes |    |
| 30  | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions?                                                                                                                                                                                                                                                  | 30  | Yes |    |
| 31  | Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I . . . . .                                                                                                                                                                                                                                                                | 31  |     | No |
| 32  | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II . . . . .                                                                                                                                                                                                                                              | 32  |     | No |
| 33  | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3?                                                                                                                                                                                                                                              | 33  | Yes |    |
| 34  | Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1 . . . . .                                                                                                                                                                                                                                          | 34  | Yes |    |
| 35a | Did the organization have a controlled entity within the meaning of section 512(b)(13)?                                                                                                                                                                                                                                                                                                     | 35a | Yes |    |
| b   | If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 . . . . .                                                                                                                                                                 | 35b | Yes |    |
| 36  | <b>Section 501(c)(3) organizations.</b> Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2 . . . . .                                                                                                                                                                                                   | 36  |     | No |
| 37  | Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI                                                                                                                                                               | 37  |     | No |
| 38  | Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19? <b>Note.</b> All Form 990 filers are required to complete Schedule O. . . . .                                                                                                                                                                                                | 38  | Yes |    |

Part V

Statements Regarding Other IRS Filings and Tax Compliance

Check if Schedule O contains a response or note to any line in this Part V . . . . . ☒

|    |                                                                                                                                                                    |     |        |  |
|----|--------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|--------|--|
|    |                                                                                                                                                                    | Yes | No     |  |
| 1a | Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable                                                                                       | 1a  | 21,273 |  |
| b  | Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable . . . . .                                                                          | 1b  | 0      |  |
| c  | Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners? . . . . . | 1c  | Yes    |  |

|        |  |                                                                                                                                                                                                                                                    |  |     |        |     |    |  |
|--------|--|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|-----|--------|-----|----|--|
| Part V |  | Statements Regarding Other IRS Filings and Tax Compliance (continued)                                                                                                                                                                              |  |     |        |     |    |  |
| 2a     |  | Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return . . . . .                                                            |  | 2a  | 27,889 |     |    |  |
| b      |  | If at least one is reported on line 2a, did the organization file all required federal employment tax returns?                                                                                                                                     |  | 2b  |        | Yes |    |  |
| 3a     |  | Did the organization have unrelated business gross income of \$1,000 or more during the year? . . . .                                                                                                                                              |  | 3a  |        | Yes |    |  |
| b      |  | If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O . . . .                                                                                                                                |  | 3b  |        | Yes |    |  |
| 4a     |  | At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)? . . . . |  | 4a  |        | Yes |    |  |
| b      |  | HK, HU, IC, IN, AR, IS, JA, KE, KS, AS, MP, RP, PL, SN, SF, TW, TH, TU, UK, BR, CA, CJ, CI, CH, . . . .                                                                                                                                            |  |     |        |     |    |  |
| 5a     |  | If "Yes," enter the name of the foreign country in the space below: . . . .                                                                                                                                                                        |  | 5a  |        |     | No |  |
| b      |  | See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR). . . .                                                                                                                          |  | 5b  |        |     | No |  |
| c      |  | If "Yes," to line 5a or 5b, did the organization file Form 8886-T? . . . . .                                                                                                                                                                       |  | 5c  |        |     |    |  |
| 6a     |  | Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions? . . . .                                    |  | 6a  |        |     | No |  |
| b      |  | If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? . . . . .                                                                                            |  | 6b  |        |     |    |  |
| 7      |  | Organizations that may receive deductible contributions under section 170(c).                                                                                                                                                                      |  |     |        |     |    |  |
| a      |  | Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor? . . . . .                                                                                          |  | 7a  |        | Yes |    |  |
| b      |  | If "Yes," did the organization notify the donor of the value of the goods or services provided? . . . . .                                                                                                                                          |  | 7b  |        | Yes |    |  |
| c      |  | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282? . . . . .                                                                                                     |  | 7c  |        |     | No |  |
| d      |  | If "Yes," indicate the number of Forms 8282 filed during the year . . . . .                                                                                                                                                                        |  | 7d  |        |     |    |  |
| e      |  | Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?                                                                                                                                    |  | 7e  |        |     | No |  |
| f      |  | Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?                                                                                                                                       |  | 7f  |        |     | No |  |
| g      |  | If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? . . . . .                                                                                                         |  | 7g  |        |     |    |  |
| h      |  | If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? . . . . .                                                                                                       |  | 7h  |        |     |    |  |
| 8      |  | Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?                                                            |  | 8   |        |     | No |  |
| 9      |  | Sponsoring organizations maintaining donor advised funds.                                                                                                                                                                                          |  |     |        |     |    |  |
| a      |  | Did the sponsoring organization make any taxable distributions under section 4966?                                                                                                                                                                 |  | 9a  |        |     | No |  |
| b      |  | Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? . . . .                                                                                                                                          |  | 9b  |        |     | No |  |
| 10     |  | Section 501(c)(7) organizations. Enter:                                                                                                                                                                                                            |  |     |        |     |    |  |
| a      |  | Initiation fees and capital contributions included on Part VIII, line 12 . . . . .                                                                                                                                                                 |  | 10a |        |     |    |  |
| b      |  | Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities . . . . .                                                                                                                                              |  | 10b |        |     |    |  |
| 11     |  | Section 501(c)(12) organizations. Enter:                                                                                                                                                                                                           |  |     |        |     |    |  |
| a      |  | Gross income from members or shareholders . . . . .                                                                                                                                                                                                |  | 11a |        |     |    |  |
| b      |  | Gross income from other sources. (Do not net amounts due or paid to other sources against amounts due or received from them.) . . . . .                                                                                                            |  | 11b |        |     |    |  |
| 12a    |  | Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?                                                                                                                                         |  | 12a |        |     |    |  |
| b      |  | If "Yes," enter the amount of tax-exempt interest received or accrued during the year. . . . .                                                                                                                                                     |  | 12b |        |     |    |  |
| 13     |  | Section 501(c)(29) qualified nonprofit health insurance issuers.                                                                                                                                                                                   |  |     |        |     |    |  |
| a      |  | Is the organization licensed to issue qualified health plans in more than one state? . . . . .                                                                                                                                                     |  | 13a |        |     |    |  |
|        |  | Note. See the instructions for additional information the organization must report on Schedule O.                                                                                                                                                  |  |     |        |     |    |  |
| b      |  | Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans . . . . .                                                                                |  | 13b |        |     |    |  |
| c      |  | Enter the amount of reserves on hand . . . . .                                                                                                                                                                                                     |  | 13c |        |     |    |  |
| 14a    |  | Did the organization receive any payments for indoor tanning services during the tax year? . . . . .                                                                                                                                               |  | 14a |        |     | No |  |
| b      |  | If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O . . . .                                                                                                                                  |  | 14b |        |     |    |  |
| 15     |  | Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year? . . . . .                                                                               |  | 15  |        | Yes |    |  |
| 16     |  | If the organization is a trust, did it file Form 4720, Schedule N, to report section 4968 excise tax on net investment income? . . . .                                                                                                             |  | 16  |        | Yes |    |  |
| 17     |  | Section 501(c)(21) organizations. Did the trust, or any disqualified or other person engage in any activities that would result in the imposition of an excise tax under section 4951, 4952, or 4953? . . . .                                      |  | 17  |        |     |    |  |
|        |  | If "Yes," complete Form 6069.                                                                                                                                                                                                                      |  |     |        |     |    |  |

Part VI

**Governance, Management, and Disclosure.** For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Check if Schedule O contains a response or note to any line in this Part VI

Section A. Governing Body and Management

|    |                                                                                                                                                                                                                     |    |     |    |
|----|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----|-----|----|
|    |                                                                                                                                                                                                                     |    | Yes | No |
| 1a | Enter the number of voting members of the governing body at the end of the tax year.                                                                                                                                | 12 |     |    |
|    | If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O.   |    |     |    |
| b  | Enter the number of voting members included in line 1a, above, who are independent.                                                                                                                                 | 10 |     |    |
| 2  | Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?                                               | 2  |     | No |
| 3  | Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? | 3  |     | No |
| 4  | Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?                                                                                                    | 4  |     | No |
| 5  | Did the organization become aware during the year of a significant diversion of the organization's assets?                                                                                                          | 5  |     | No |
| 6  | Did the organization have members or stockholders?                                                                                                                                                                  | 6  | Yes |    |
| 7a | Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?                                                                  | 7a | Yes |    |
| b  | Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?                                                           | 7b |     | No |
| 8  | Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:                                                                                   |    |     |    |
| a  | The governing body?                                                                                                                                                                                                 | 8a | Yes |    |
| b  | Each committee with authority to act on behalf of the governing body?                                                                                                                                               | 8b | Yes |    |
| 9  | Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O.       | 9  |     | No |

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

|     |                                                                                                                                                                                                                                                                                              |     |     |    |
|-----|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|-----|----|
|     |                                                                                                                                                                                                                                                                                              |     | Yes | No |
| 10a | Did the organization have local chapters, branches, or affiliates?                                                                                                                                                                                                                           | 10a | Yes |    |
| b   | If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?                                                                   | 10b | Yes |    |
| 11a | Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?                                                                                                                                                                  | 11a | Yes |    |
| b   | Describe on Schedule O the process, if any, used by the organization to review this Form 990.                                                                                                                                                                                                |     |     |    |
| 12a | Did the organization have a written conflict of interest policy? If "No," go to line 13.                                                                                                                                                                                                     | 12a | Yes |    |
| b   | Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?                                                                                                                                                          | 12b | Yes |    |
| c   | Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe on Schedule O how this was done.                                                                                                                                          | 12c | Yes |    |
| 13  | Did the organization have a written whistleblower policy?                                                                                                                                                                                                                                    | 13  | Yes |    |
| 14  | Did the organization have a written document retention and destruction policy?                                                                                                                                                                                                               | 14  | Yes |    |
| 15  | Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?                                                                         |     |     |    |
| a   | The organization's CEO, Executive Director, or top management official                                                                                                                                                                                                                       | 15a | Yes |    |
| b   | Other officers or key employees of the organization                                                                                                                                                                                                                                          | 15b | Yes |    |
|     | If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions.                                                                                                                                                                                                           |     |     |    |
| 16a | Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?                                                                                                                                        | 16a | Yes |    |
| b   | If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? | 16b | Yes |    |

Section C. Disclosure

|    |                                                                                                                                                                                                                                     |                                                                                   |
|----|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------|
| 17 | List the states with which a copy of this Form 990 is required to be filed                                                                                                                                                          | CA, DC, MD, MA, MI, NH, ND, OK                                                    |
| 18 | Section 6104 requires an organization to make its Form 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply. |                                                                                   |
|    | <input type="checkbox"/> Own website <input type="checkbox"/> Another's website <input checked="" type="checkbox"/> Upon request <input type="checkbox"/> Other (explain in Schedule O)                                             |                                                                                   |
| 19 | Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.                                   |                                                                                   |
| 20 | State the name, address, and telephone number of the person who possesses the organization's books and records:                                                                                                                     | JODI KESSLER 77 MASSACHUSETTS AVENUE NE49-3142 Cambridge, MA 02139 (617) 324-8969 |

Part VII

Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

**1a** Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization’s tax year.

- List all of the organization’s **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
- List all of the organization’s **current** key employees, if any. See the instructions for definition of "key employee."
- List the organization’s five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (box 5 of Form W-2, box 6 of Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization’s **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization’s **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See the instructions for the order in which to list the persons above.

☐ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

| (A)<br>Name and title                                               | (B)<br>Average hours per week (list any hours for related organizations below dotted line) | (C)<br>Position (do not check more than one box, unless person is both an officer and a director/trustee) |                        |         |              |                              | (D)<br>Reportable compensation from the organization (W-2/1099-MISC/1099-NEC) | (E)<br>Reportable compensation from related organizations (W-2/1099-MISC/1099-NEC) | (F)<br>Estimated amount of other compensation from the organization and related organizations |
|---------------------------------------------------------------------|--------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------|------------------------|---------|--------------|------------------------------|-------------------------------------------------------------------------------|------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------|
|                                                                     |                                                                                            | Individual trustee or director                                                                            | Institutional Trustee; | Officer | Key employee | Highest compensated employee |                                                                               |                                                                                    |                                                                                               |
| (1) Glen Shor<br>.....<br>Executive VP and Treasurer                | 60.0<br>.....<br>4.0                                                                       | X                                                                                                         |                        | X       |              |                              | 883,134                                                                       | 0                                                                                  | 73,021                                                                                        |
| (2) Sally Kornbluth<br>.....<br>President                           | 60.0<br>.....<br>0                                                                         | X                                                                                                         |                        | X       |              |                              | 1,538,692                                                                     | 0                                                                                  | 265,616                                                                                       |
| (3) Alan G Spoon<br>.....<br>Executive Committee Member             | 5.0<br>.....<br>3.0                                                                        | X                                                                                                         |                        |         |              |                              | 0                                                                             | 0                                                                                  | 0                                                                                             |
| (4) David M Siegel<br>.....<br>Executive Committee Member           | 5.0<br>.....<br>0                                                                          | X                                                                                                         |                        |         |              |                              | 0                                                                             | 0                                                                                  | 0                                                                                             |
| (5) Fariborz Maseeh<br>.....<br>Executive Committee Member          | 5.0<br>.....<br>0                                                                          | X                                                                                                         |                        |         |              |                              | 0                                                                             | 0                                                                                  | 0                                                                                             |
| (6) Leslye Miller Fraser<br>.....<br>Executive Committee Member     | 5.0<br>.....<br>0                                                                          | X                                                                                                         |                        |         |              |                              | 0                                                                             | 0                                                                                  | 0                                                                                             |
| (7) Mark P Gorenberg<br>.....<br>Chair of the Corporation           | 40.0<br>.....<br>0                                                                         | X                                                                                                         |                        |         |              |                              | 8,400                                                                         | 0                                                                                  | 0                                                                                             |
| (8) Noubar B Afeyan<br>.....<br>Executive Committee Member          | 5.0<br>.....<br>0                                                                          | X                                                                                                         |                        |         |              |                              | 0                                                                             | 0                                                                                  | 0                                                                                             |
| (9) Orit Gadiesh<br>.....<br>Executive Committee Member             | 5.0<br>.....<br>0                                                                          | X                                                                                                         |                        |         |              |                              | 0                                                                             | 0                                                                                  | 0                                                                                             |
| (10) Paul R Marcus<br>.....<br>Executive Committee Member           | 5.0<br>.....<br>0                                                                          | X                                                                                                         |                        |         |              |                              | 0                                                                             | 0                                                                                  | 0                                                                                             |
| (11) Russell Erich Caulfield<br>.....<br>Executive Committee Member | 5.0<br>.....<br>0                                                                          | X                                                                                                         |                        |         |              |                              | 0                                                                             | 0                                                                                  | 0                                                                                             |
| (12) Wesley G Bush<br>.....<br>Executive Committee Member           | 5.0<br>.....<br>0                                                                          | X                                                                                                         |                        |         |              |                              | 0                                                                             | 0                                                                                  | 0                                                                                             |
| (13) Rachel J Donahue<br>.....<br>Secretary (Incoming)              | 60.0<br>.....<br>0                                                                         |                                                                                                           |                        | X       |              |                              | 202,284                                                                       | 0                                                                                  | 60,699                                                                                        |
| (14) Suzanne L Glassburn<br>.....<br>VP and Secretary (Outgoing)    | 60.0<br>.....<br>0                                                                         |                                                                                                           |                        | X       |              |                              | 791,701                                                                       | 0                                                                                  | 76,351                                                                                        |
| (15) Alfred Ironside<br>.....<br>VP for Communications              | 60.0<br>.....<br>0                                                                         |                                                                                                           |                        |         | X            |                              | 463,278                                                                       | 0                                                                                  | 74,250                                                                                        |
| (16) Cynthia Barnhart<br>.....<br>Provost                           | 60.0<br>.....<br>5.0                                                                       |                                                                                                           |                        |         | X            |                              | 987,284                                                                       | 0                                                                                  | 18,742                                                                                        |
| (17) Eric Evans<br>.....<br>Director of Lincoln Laboratory          | 60.0<br>.....<br>0                                                                         |                                                                                                           |                        |         | X            |                              | 795,904                                                                       | 0                                                                                  | 48,748                                                                                        |

Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

| (A)<br>Name and title                                                                                     | (B)<br>Average hours per week (list any hours for related organizations below dotted line) | (C)<br>Position (do not check more than one box, unless person is both an officer and a director/trustee) |                        |         |              |                              |        | (D)<br>Reportable compensation from the organization (W-2/1099-MISC/1099-NEC) | (E)<br>Reportable compensation from related organizations (W-2/1099-MISC/1099-NEC) | (F)<br>Estimated amount of other compensation from the organization and related organizations |
|-----------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------|------------------------|---------|--------------|------------------------------|--------|-------------------------------------------------------------------------------|------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------|
|                                                                                                           |                                                                                            | Individual trustee or director                                                                            | Institutional Trustee; | Officer | Key employee | Highest compensated employee | Former |                                                                               |                                                                                    |                                                                                               |
| (18) Ian Waitz<br>.....<br>VP for Research (Incoming)                                                     | 60.0<br>.....0.....                                                                        |                                                                                                           |                        |         | X            |                              |        | 567,939                                                                       | 0                                                                                  | 85,582                                                                                        |
| (19) Julie Lucas<br>.....<br>VP for Resource Development                                                  | 60.0<br>.....0.....                                                                        |                                                                                                           |                        |         | X            |                              |        | 671,889                                                                       | 0                                                                                  | 50,107                                                                                        |
| (20) Maria Zuber<br>.....<br>VP for Research (Outgoing)                                                   | 60.0<br>.....3.0.....                                                                      |                                                                                                           |                        |         | X            |                              |        | 584,345                                                                       | 0                                                                                  | 40,138                                                                                        |
| (21) Mark DiVincenzo<br>.....<br>VP and General Counsel                                                   | 60.0<br>.....1.0.....                                                                      |                                                                                                           |                        |         | X            |                              |        | 803,544                                                                       | 0                                                                                  | 92,809                                                                                        |
| (22) Melissa Nobles<br>.....<br>Chancellor                                                                | 60.0<br>.....0.....                                                                        |                                                                                                           |                        |         | X            |                              |        | 648,547                                                                       | 0                                                                                  | 84,014                                                                                        |
| (23) Seth Alexander<br>.....<br>President of MITIMCo                                                      | 60.0<br>.....3.0.....                                                                      |                                                                                                           |                        |         | X            |                              |        | 3,134,866                                                                     | 0                                                                                  | 613,448                                                                                       |
| (24) Whitney Espich<br>.....<br>CEO, MIT Alumni Association                                               | 60.0<br>.....1.0.....                                                                      |                                                                                                           |                        |         | X            |                              |        | 333,374                                                                       | 0                                                                                  | 77,086                                                                                        |
| (25) L Rafael Reif<br>.....<br>Professor (Former President)                                               | 60.0<br>.....0.....                                                                        |                                                                                                           |                        |         |              | X                            |        | 2,267,033                                                                     | 0                                                                                  | 389,881                                                                                       |
| (26) Navneeth Harikumar<br>.....<br>Global Investment Professional, MITIMCo                               | 60.0<br>.....0.....                                                                        |                                                                                                           |                        |         |              | X                            |        | 1,777,127                                                                     | 0                                                                                  | 521,230                                                                                       |
| (27) Ryan Akkina<br>.....<br>Global Investment Professional, MITIMCo                                      | 60.0<br>.....0.....                                                                        |                                                                                                           |                        |         |              | X                            |        | 1,820,913                                                                     | 0                                                                                  | 542,813                                                                                       |
| (28) Steven Marsh<br>.....<br>Senior VP, MITIMCo                                                          | 60.0<br>.....1.0.....                                                                      |                                                                                                           |                        |         |              | X                            |        | 3,131,566                                                                     | 0                                                                                  | 31,949                                                                                        |
| (29) Thomas Wieand<br>.....<br>Global Investment Professional, MITIMCo                                    | 60.0<br>.....0.....                                                                        |                                                                                                           |                        |         |              | X                            |        | 1,836,248                                                                     | 0                                                                                  | 555,669                                                                                       |
| (30) Diane B Greene<br>.....<br>Former Chair of the Corporation                                           | 40.0<br>.....0.....                                                                        |                                                                                                           |                        |         |              |                              | X      | 25,000                                                                        | 0                                                                                  | 37                                                                                            |
| (31) W Eric Grimson<br>.....<br>Chancellor for Academic Advancement (Former Interim VP for Open Learning) | 40.0<br>.....1.0.....                                                                      |                                                                                                           |                        |         |              |                              | X      | 556,739                                                                       | 0                                                                                  | 40,734                                                                                        |

|                                                               |            |   |           |
|---------------------------------------------------------------|------------|---|-----------|
| 1b Sub-Total . . . . .                                        |            |   |           |
| c Total from continuation sheets to Part VII, Section A . . . |            |   |           |
| d Total (add lines 1b and 1c) . . . . .                       | 23,829,807 | 0 | 3,742,924 |

2

Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization 6,681

|   |                                                                                                                                                                                                                                               | Yes   | No |
|---|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------|----|
|   |                                                                                                                                                                                                                                               |       |    |
| 3 | Did the organization list any <b>former</b> officer, director or trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i> . . . . .                                        | 3 Yes |    |
| 4 | For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? <i>If "Yes," complete Schedule J for such individual</i> . . . . . | 4 Yes |    |
| 5 | Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? <i>If "Yes," complete Schedule J for such person</i> . . . . .                       | 5     | No |

Section B. Independent Contractors

1

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization’s tax year.

| (A)<br>Name and business address                                                     | (B)<br>Description of services | (C)<br>Compensation |
|--------------------------------------------------------------------------------------|--------------------------------|---------------------|
| American Campus Communities<br><br>12700 Hill Country Blvd<br>Austin, TX 78738       | Construction                   | 87,755,995          |
| John Moriarty & Associates<br><br>3 Church Street<br>Winchester, MA 01890            | Construction                   | 34,212,926          |
| Turner Construction Company<br><br>2 Seaport Lane<br>Boston, MA 02210                | Construction                   | 30,155,280          |
| Bon Appetit Management<br><br>201 Redwood Shores Parkway<br>Redwood Shores, CA 94065 | Food Services                  | 20,253,199          |
| EPI-USE AMERICA INC<br><br>2002 Summit Boulevard Ste 825<br>Atlanta, GA 30319        | IT Consulting Services         | 16,757,130          |

2

Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization 618

Part VIII

Statement of Revenue

Check if Schedule O contains a response or note to any line in this Part VIII

|                                          | (A)<br>Total revenue                                                                                                                                                                                                                                                                                                                                                                                                                                  | (B)<br>Related or<br>exempt<br>function<br>revenue | (C)<br>Unrelated<br>business<br>revenue | (D)<br>Revenue<br>excluded from<br>tax under sections<br>512 - 514 |
|------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------|-----------------------------------------|--------------------------------------------------------------------|
| Contributions, Gifts, Grants, and Other  | <b>1a</b> Federated campaigns . . . . .<br><b>b</b> Membership dues . . . . .<br><b>c</b> Fundraising events . . . . .<br><b>d</b> Related organizations . . . . .<br><b>e</b> Government grants (contributions) . . . . .<br><b>f</b> All other contributions, gifts, grants, and similar amounts not included above . . . . .<br><b>g</b> Noncash contributions included in lines 1a - 1f:\$ . . . . .<br><b>h Total.</b> Add lines 1a-1f . . . . . | <b>1a</b>                                          |                                         |                                                                    |
| Amt Similar Amounts                      |                                                                                                                                                                                                                                                                                                                                                                                                                                                       | <b>1b</b>                                          |                                         |                                                                    |
|                                          |                                                                                                                                                                                                                                                                                                                                                                                                                                                       | <b>1c</b>                                          |                                         |                                                                    |
|                                          |                                                                                                                                                                                                                                                                                                                                                                                                                                                       | <b>1d</b>                                          | 16,434,000                              |                                                                    |
|                                          |                                                                                                                                                                                                                                                                                                                                                                                                                                                       | <b>1e</b>                                          | 497,576,000                             |                                                                    |
|                                          |                                                                                                                                                                                                                                                                                                                                                                                                                                                       | <b>1f</b>                                          | 708,308,000                             |                                                                    |
|                                          |                                                                                                                                                                                                                                                                                                                                                                                                                                                       | <b>1g</b>                                          | 62,830,000                              |                                                                    |
|                                          |                                                                                                                                                                                                                                                                                                                                                                                                                                                       |                                                    | 1,222,318,000                           |                                                                    |
|                                          |                                                                                                                                                                                                                                                                                                                                                                                                                                                       |                                                    |                                         |                                                                    |
| Program Service Revenue                  | <b>2a</b> SPONSORED SUPPORT                                                                                                                                                                                                                                                                                                                                                                                                                           | Business Code                                      |                                         |                                                                    |
|                                          |                                                                                                                                                                                                                                                                                                                                                                                                                                                       | 900099                                             | 1,682,628,000                           | 1,682,628,000                                                      |
|                                          | <b>b</b> TUITION                                                                                                                                                                                                                                                                                                                                                                                                                                      | 900099                                             | 916,544,000                             | 916,544,000                                                        |
|                                          | <b>c</b> AUXILIARY ENTERPRISES                                                                                                                                                                                                                                                                                                                                                                                                                        | 900099                                             | 161,536,000                             | 161,535,000 1,000                                                  |
|                                          | <b>d</b> OTHER REVENUE                                                                                                                                                                                                                                                                                                                                                                                                                                | 900099                                             | 189,692,000                             | 187,804,000 1,888,000                                              |
|                                          | <b>e</b>                                                                                                                                                                                                                                                                                                                                                                                                                                              |                                                    |                                         |                                                                    |
|                                          | <b>f</b> All other program service revenue.                                                                                                                                                                                                                                                                                                                                                                                                           |                                                    | 0                                       | 0 0 0                                                              |
| <b>g Total.</b> Add lines 2a-2f. . . . . |                                                                                                                                                                                                                                                                                                                                                                                                                                                       | 2,950,400,000                                      |                                         |                                                                    |

|                     |                                                                                                                                        |                |               |               |            |               |
|---------------------|----------------------------------------------------------------------------------------------------------------------------------------|----------------|---------------|---------------|------------|---------------|
| Other Revenue       | <b>3</b> Investment income (including dividends, interest, and other similar amounts)                                                  |                | 226,900,000   |               | 31,730,000 | 195,170,000   |
|                     | <b>4</b> Income from investment of tax-exempt bond proceeds                                                                            |                |               |               |            |               |
|                     | <b>5</b> Royalties . . . . .                                                                                                           |                | 57,077,000    |               |            | 57,077,000    |
|                     | <b>6a</b> Gross rents                                                                                                                  | (i) Real       | (ii) Personal |               |            |               |
|                     |                                                                                                                                        | <b>6a</b>      | 297,277,000   |               |            |               |
|                     | <b>b</b> Less: rental expenses                                                                                                         | <b>6b</b>      | 149,164,000   |               |            |               |
|                     | <b>c</b> Rental income or (loss)                                                                                                       | <b>6c</b>      | 148,113,000   | 0             |            |               |
|                     | <b>d</b> Net rental income or (loss) . . . . .                                                                                         |                | 148,113,000   |               |            | 148,113,000   |
|                     | <b>7a</b> Gross amount from sales of assets other than inventory                                                                       | (i) Securities | (ii) Other    |               |            |               |
|                     |                                                                                                                                        | <b>7a</b>      | 3,836,184,000 | 1,969,432,000 |            |               |
|                     | <b>b</b> Less: cost or other basis and sales expenses                                                                                  | <b>7b</b>      | 3,769,880,000 | 785,258,000   |            |               |
|                     | <b>c</b> Gain or (loss)                                                                                                                | <b>7c</b>      | 66,304,000    | 1,184,174,000 |            |               |
|                     | <b>d</b> Net gain or (loss) . . . . .                                                                                                  |                | 1,250,478,000 |               |            | 1,250,478,000 |
|                     | <b>8a</b> Gross income from fundraising events (not including \$ of contributions reported on line 1c). See Part IV, line 18 . . . . . | <b>8a</b>      |               |               |            |               |
|                     | <b>b</b> Less: direct expenses                                                                                                         | <b>8b</b>      |               |               |            |               |
|                     | <b>c</b> Net income or (loss) from fundraising events . . . . .                                                                        |                |               |               |            |               |
|                     | <b>9a</b> Gross income from gaming activities. See Part IV, line 19 . . . . .                                                          | <b>9a</b>      |               |               |            |               |
|                     | <b>b</b> Less: direct expenses                                                                                                         | <b>9b</b>      |               |               |            |               |
|                     | <b>c</b> Net income or (loss) from gaming activities . . . . .                                                                         |                |               |               |            |               |
|                     | <b>10a</b> Gross sales of inventory, less returns and allowances . . . . .                                                             | <b>10a</b>     |               |               |            |               |
|                     | <b>b</b> Less: cost of goods sold                                                                                                      | <b>10b</b>     |               |               |            |               |
|                     | <b>c</b> Net income or (loss) from sales of inventory . . . . .                                                                        |                |               |               |            |               |
|                     | <b>11a</b>                                                                                                                             | Business Code  |               |               |            |               |
|                     |                                                                                                                                        |                |               |               |            |               |
|                     | <b>b</b>                                                                                                                               |                |               |               |            |               |
|                     |                                                                                                                                        |                |               |               |            |               |
|                     | <b>c</b>                                                                                                                               |                |               |               |            |               |
|                     |                                                                                                                                        |                |               |               |            |               |
|                     | <b>d</b> All other revenue . . . . .                                                                                                   |                | 0             | 0             | 0          | 0             |
|                     | <b>e Total.</b> Add lines 11a-11d . . . . .                                                                                            |                | 0             |               |            |               |
| OtherRevenueMiscAmt | <b>12 Total revenue.</b> See instructions . . . . .                                                                                    |                | 5,855,286,000 | 2,948,511,000 | 33,619,000 | 1,650,838,000 |

Part IX

Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX . . . . . ☐

| Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.                                                                                                                                                             | (A)<br>Total expenses | (B)<br>Program service expenses | (C)<br>Management and general expenses | (D)<br>Fundraising expenses |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------|---------------------------------|----------------------------------------|-----------------------------|
| 1 Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21 . . . . .                                                                                                                           | 12,912,000            | 12,912,000                      |                                        |                             |
| 2 Grants and other assistance to domestic individuals. See Part IV, line 22 . . . . .                                                                                                                                                      | 664,732,000           | 664,732,000                     |                                        |                             |
| 3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16. . . . .                                                                                                | 5,997,000             | 5,997,000                       |                                        |                             |
| 4 Benefits paid to or for members . . . . .                                                                                                                                                                                                | 0                     | 0                               |                                        |                             |
| 5 Compensation of current officers, directors, trustees, and key employees . . . . .                                                                                                                                                       | 13,927,000            | 2,653,000                       | 10,429,000                             | 845,000                     |
| 6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) . . . . .                                                                                  | 4,007,000             | 2,340,000                       | 1,667,000                              |                             |
| 7 Other salaries and wages . . . . .                                                                                                                                                                                                       | 2,005,599,000         | 1,509,496,000                   | 455,474,000                            | 40,629,000                  |
| 8 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions) . . . . .                                                                                                                             | 41,687,000            | 31,493,000                      | 9,349,000                              | 845,000                     |
| 9 Other employee benefits . . . . .                                                                                                                                                                                                        | 282,178,000           | 212,451,000                     | 64,135,000                             | 5,592,000                   |
| 10 Payroll taxes . . . . .                                                                                                                                                                                                                 | 125,716,000           | 93,907,000                      | 29,271,000                             | 2,538,000                   |
| 11 Fees for services (non-employees):                                                                                                                                                                                                      |                       |                                 |                                        |                             |
| a Management . . . . .                                                                                                                                                                                                                     |                       |                                 |                                        |                             |
| b Legal . . . . .                                                                                                                                                                                                                          | 38,794,000            |                                 | 38,794,000                             |                             |
| c Accounting . . . . .                                                                                                                                                                                                                     | 2,230,000             |                                 | 2,230,000                              |                             |
| d Lobbying . . . . .                                                                                                                                                                                                                       |                       |                                 |                                        |                             |
| e Professional fundraising services. See Part IV, line 17                                                                                                                                                                                  | 969,000               |                                 |                                        | 969,000                     |
| f Investment management fees . . . . .                                                                                                                                                                                                     | 109,721,000           |                                 | 109,721,000                            |                             |
| g Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)                                                                                                                               | 225,819,000           | 203,525,000                     | 22,294,000                             | 0                           |
| 12 Advertising and promotion . . . . .                                                                                                                                                                                                     | 17,979,000            | 16,149,000                      | 1,830,000                              |                             |
| 13 Office expenses . . . . .                                                                                                                                                                                                               | 19,770,000            | 17,155,000                      | 1,899,000                              | 716,000                     |
| 14 Information technology . . . . .                                                                                                                                                                                                        | 91,408,000            | 81,480,000                      | 8,897,000                              | 1,031,000                   |
| 15 Royalties . . . . .                                                                                                                                                                                                                     | 32,524,000            | 32,524,000                      |                                        |                             |
| 16 Occupancy . . . . .                                                                                                                                                                                                                     | 222,554,000           | 183,577,000                     | 37,932,000                             | 1,045,000                   |
| 17 Travel . . . . .                                                                                                                                                                                                                        | 92,904,000            | 80,925,000                      | 9,045,000                              | 2,934,000                   |
| 18 Payments of travel or entertainment expenses for any federal, state, or local public officials . . . . .                                                                                                                                |                       |                                 |                                        |                             |
| 19 Conferences, conventions, and meetings . . . . .                                                                                                                                                                                        | 56,975,000            | 49,789,000                      | 5,476,000                              | 1,710,000                   |
| 20 Interest . . . . .                                                                                                                                                                                                                      | 163,076,000           | 147,816,000                     | 14,433,000                             | 827,000                     |
| 21 Payments to affiliates . . . . .                                                                                                                                                                                                        |                       |                                 |                                        |                             |
| 22 Depreciation, depletion, and amortization . . . . .                                                                                                                                                                                     | 262,446,000           | 239,868,000                     | 21,547,000                             | 1,031,000                   |
| 23 Insurance . . . . .                                                                                                                                                                                                                     | 15,204,000            | 13,680,000                      | 1,524,000                              |                             |
| 24 Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)                                       |                       |                                 |                                        |                             |
| a SUBRECIPIENT AGREEMENTS                                                                                                                                                                                                                  | 180,749,000           | 180,749,000                     |                                        |                             |
| b EQUIPMENT                                                                                                                                                                                                                                | 88,182,000            | 79,510,000                      | 8,672,000                              |                             |
| c LAB SUPPLIES                                                                                                                                                                                                                             | 50,217,000            | 45,284,000                      | 4,933,000                              |                             |
| d FOREIGN AND OTHER INCOME TAXES                                                                                                                                                                                                           | 26,468,000            |                                 | 26,468,000                             |                             |
| e All other expenses                                                                                                                                                                                                                       | 339,418,000           | 297,944,000                     | 35,003,000                             | 6,471,000                   |
| 25 Total functional expenses. Add lines 1 through 24e                                                                                                                                                                                      | 5,194,162,000         | 4,205,956,000                   | 921,023,000                            | 67,183,000                  |
| 26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here <input type="checkbox"/> if following SOP 98-2 (ASC 958-720). |                       |                                 |                                        |                             |

Part X

Balance Sheet

Check if Schedule O contains a response or note to any line in this Part IX

☐

|                             |                                                                                                                               |                                                                                                                                                                                                                           |                  | (A)               |                | (B)            |
|-----------------------------|-------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------|-------------------|----------------|----------------|
|                             |                                                                                                                               |                                                                                                                                                                                                                           |                  | Beginning of year |                | End of year    |
| Assets                      | 1                                                                                                                             | Cash—non-interest-bearing . . . . .                                                                                                                                                                                       |                  | 108,852,000       | 1              | 109,336,000    |
|                             | 2                                                                                                                             | Savings and temporary cash investments . . . . .                                                                                                                                                                          |                  | 721,311,000       | 2              | 554,655,000    |
|                             | 3                                                                                                                             | Pledges and grants receivable, net . . . . .                                                                                                                                                                              |                  | 595,350,000       | 3              | 606,790,000    |
|                             | 4                                                                                                                             | Accounts receivable, net . . . . .                                                                                                                                                                                        |                  | 485,022,000       | 4              | 497,115,000    |
|                             | 5                                                                                                                             | Loans and other receivables from any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons . . . . . |                  | 0                 | 5              | 0              |
|                             | 6                                                                                                                             | Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), and persons described in section 4958(c)(3)(B) . . . . .                                                               |                  | 0                 | 6              | 0              |
|                             | 7                                                                                                                             | Notes and loans receivable, net . . . . .                                                                                                                                                                                 |                  | 159,885,000       | 7              | 170,896,000    |
|                             | 8                                                                                                                             | Inventories for sale or use . . . . .                                                                                                                                                                                     |                  | 8,872,000         | 8              | 7,282,000      |
|                             | 9                                                                                                                             | Prepaid expenses and deferred charges . . . . .                                                                                                                                                                           |                  | 874,693,000       | 9              | 1,117,750,000  |
|                             | 10a                                                                                                                           | Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D . . . . .                                                                                                                             | 10a8,041,292,000 |                   |                |                |
|                             | b                                                                                                                             | Less: accumulated depreciation . . . . .                                                                                                                                                                                  | 10b2,653,957,000 | 4,975,697,000     | 10c            | 5,387,335,000  |
|                             | 11                                                                                                                            | Investments—publicly traded securities . . . . .                                                                                                                                                                          |                  | 3,535,010,000     | 11             | 3,528,243,000  |
|                             | 12                                                                                                                            | Investments—other securities. See Part IV, line 11 . . . . .                                                                                                                                                              |                  | 26,663,482,000    | 12             | 27,763,502,000 |
|                             | 13                                                                                                                            | Investments—program-related. See Part IV, line 11 . . . . .                                                                                                                                                               |                  | 0                 | 13             |                |
|                             | 14                                                                                                                            | Intangible assets . . . . .                                                                                                                                                                                               |                  |                   | 14             |                |
|                             | 15                                                                                                                            | Other assets. See Part IV, line 11 . . . . .                                                                                                                                                                              |                  | 459,524,000       | 15             | 195,110,000    |
| 16                          | Total assets: Add lines 1 through 15 (must equal line 33) . . . . .                                                           |                                                                                                                                                                                                                           | 38,587,698,000   | 16                | 39,938,014,000 |                |
| Liabilities                 | 17                                                                                                                            | Accounts payable and accrued expenses . . . . .                                                                                                                                                                           |                  | 621,234,000       | 17             | 655,050,000    |
|                             | 18                                                                                                                            | Grants payable . . . . .                                                                                                                                                                                                  |                  |                   | 18             |                |
|                             | 19                                                                                                                            | Deferred revenue . . . . .                                                                                                                                                                                                |                  | 561,185,000       | 19             | 560,175,000    |
|                             | 20                                                                                                                            | Tax-exempt bond liabilities . . . . .                                                                                                                                                                                     |                  | 798,835,000       | 20             | 742,804,000    |
|                             | 21                                                                                                                            | Escrow or custodial account liability. Complete Part IV of Schedule D . . . . .                                                                                                                                           |                  |                   | 21             |                |
|                             | 22                                                                                                                            | Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons . . . . .      |                  | 0                 | 22             | 0              |
|                             | 23                                                                                                                            | Secured mortgages and notes payable to unrelated third parties . . . . .                                                                                                                                                  |                  | 3,685,627,000     | 23             | 3,687,592,000  |
|                             | 24                                                                                                                            | Unsecured notes and loans payable to unrelated third parties . . . . .                                                                                                                                                    |                  |                   | 24             |                |
|                             | 25                                                                                                                            | Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17 - 24). Complete Part X of Schedule D . . . . .                                         |                  | 758,328,000       | 25             | 753,524,000    |
|                             | 26                                                                                                                            | Total liabilities. Add lines 17 through 25 . . . . .                                                                                                                                                                      |                  | 6,425,209,000     | 26             | 6,399,145,000  |
| Net Assets or Fund Balances | Organizations that follow FASB ASC 958, check here <input checked="" type="checkbox"/> and complete lines 27, 28, 32, and 33. |                                                                                                                                                                                                                           |                  |                   |                |                |
|                             | 27                                                                                                                            | Net assets without donor restrictions . . . . .                                                                                                                                                                           |                  | 13,993,024,000    | 27             | 14,801,019,000 |
|                             | 28                                                                                                                            | Net assets with donor restrictions . . . . .                                                                                                                                                                              |                  | 18,169,465,000    | 28             | 18,737,850,000 |
|                             | Organizations that do not follow FASB ASC 958, check here <input type="checkbox"/> and complete lines 29 through 33.          |                                                                                                                                                                                                                           |                  |                   |                |                |
|                             | 29                                                                                                                            | Capital stock or trust principal, or current funds . . . . .                                                                                                                                                              |                  |                   | 29             |                |
|                             | 30                                                                                                                            | Paid-in or capital surplus, or land, building or equipment fund . . . . .                                                                                                                                                 |                  |                   | 30             |                |
|                             | 31                                                                                                                            | Retained earnings, endowment, accumulated income, or other funds . . . . .                                                                                                                                                |                  |                   | 31             |                |
|                             | 32                                                                                                                            | Total net assets or fund balances . . . . .                                                                                                                                                                               |                  | 32,162,489,000    | 32             | 33,538,869,000 |
|                             | 33                                                                                                                            | Total liabilities and net assets/fund balances . . . . .                                                                                                                                                                  |                  | 38,587,698,000    | 33             | 39,938,014,000 |

Part XI

Reconciliation of Net Assets

Check if Schedule O contains a response or note to any line in this Part XI

|    |                                                                                                                |    |                |
|----|----------------------------------------------------------------------------------------------------------------|----|----------------|
| 1  | Total revenue (must equal Part VIII, column (A), line 12)                                                      | 1  | 5,855,286,000  |
| 2  | Total expenses (must equal Part IX, column (A), line 25)                                                       | 2  | 5,194,162,000  |
| 3  | Revenue less expenses. Subtract line 2 from line 1                                                             | 3  | 661,124,000    |
| 4  | Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))                      | 4  | 32,162,489,000 |
| 5  | Net unrealized gains (losses) on investments                                                                   | 5  | 718,389,000    |
| 6  | Donated services and use of facilities                                                                         | 6  |                |
| 7  | Investment expenses                                                                                            | 7  |                |
| 8  | Prior period adjustments                                                                                       | 8  |                |
| 9  | Other changes in net assets or fund balances (explain in Schedule O)                                           | 9  | -3,133,000     |
| 10 | Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, column (A)) | 10 | 33,538,869,000 |

Part XII

Financial Statements and Reporting

Check if Schedule O contains a response or note to any line in this Part XII

|    |                                                                                                                                                                                                                                                                                                                                                                                                                           |     |     |
|----|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|-----|
|    |                                                                                                                                                                                                                                                                                                                                                                                                                           | Yes | No  |
| 1  | Accounting method used to prepare the Form 990: <input type="checkbox"/> Cash <input checked="" type="checkbox"/> Accrual <input type="checkbox"/> Other _____<br>If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule O.                                                                                                                                       |     |     |
| 2a | Were the organization's financial statements compiled or reviewed by an independent accountant?<br>If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both:<br><input type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis | 2a  | No  |
| b  | Were the organization's financial statements audited by an independent accountant?<br>If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both:<br><input type="checkbox"/> Separate basis <input checked="" type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis                | 2b  | Yes |
| c  | If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?<br>If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.                                                                    | 2c  | Yes |
| 3a | As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Uniform Guidance, 2 C.F.R. Part 200, Subpart F?                                                                                                                                                                                                                                                           | 3a  | Yes |
| b  | If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits.                                                                                                                                                                                                     | 3b  | Yes |

Additional Data

Return to Form

Software ID: 23017437

Software Version: 2023v6.0

Form 990, Special Condition Description:

Special Condition Description

SCHEDULE A  
(Form 990)

Department of the Treasury  
Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.  
▶ Attach to Form 990 or Form 990-EZ.  
▶ Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

OMB No. 1545-0047

2023

Open to Public Inspection

Name of the organization  
Massachusetts Institute of Technology

Employer identification number  
04-2103594

Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.)

- 1

☐

A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i).**
- 2

☒

A school described in **section 170(b)(1)(A)(ii).** (Attach Schedule E (Form 990).)
- 3

☐

A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii).**
- 4

☐

A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii).** Enter the hospital's name, city, and state:
- 5

☐

An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv).** (Complete Part II.)
- 6

☐

A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v).**
- 7

☐

An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi).** (Complete Part II.)
- 8

☐

A community trust described in **section 170(b)(1)(A)(vi).** (Complete Part II.)
- 9

☐

An agricultural research organization described in **170(b)(1)(A)(ix)** operated in conjunction with a land-grant college or university or a non-land grant college of agriculture. See instructions. Enter the name, city, and state of the college or university:
- 10

☐

An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See **section 509(a)(2).** (Complete Part III.)
- 11

☐

An organization organized and operated exclusively to test for public safety. See **section 509(a)(4).**
- 12

☐

An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in **section 509(a)(1)** or **section 509(a)(2).** See **section 509(a)(3).** Check the box on lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g.
- a

☐

**Type I.** A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. **You must complete Part IV, Sections A and B.**
- b

☐

**Type II.** A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). **You must complete Part IV, Sections A and C.**
- c

☐

**Type III functionally integrated.** A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). **You must complete Part IV, Sections A, D, and E.**
- d

☐

**Type III non-functionally integrated.** A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). **You must complete Part IV, Sections A and D, and Part V.**
- e

☐

Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization.
- f

Enter the number of supported organizations . . . . .
- g

Provide the following information about the supported organization(s).

| (i) Name of supported organization | (ii) EIN | (iii) Type of organization (described on lines 1- 10 above (see instructions)) | (iv) Is the organization listed in your governing document? |    | (v) Amount of monetary support (see instructions) | (vi) Amount of other support (see instructions) |
|------------------------------------|----------|--------------------------------------------------------------------------------|-------------------------------------------------------------|----|---------------------------------------------------|-------------------------------------------------|
|                                    |          |                                                                                | Yes                                                         | No |                                                   |                                                 |
|                                    |          |                                                                                |                                                             |    |                                                   |                                                 |
|                                    |          |                                                                                |                                                             |    |                                                   |                                                 |
|                                    |          |                                                                                |                                                             |    |                                                   |                                                 |
| Total                              |          |                                                                                |                                                             |    |                                                   |                                                 |

Part II

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)  
(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization failed to qualify under the tests listed below, please complete Part III.)

Section A. Public Support

| Calendar year<br>(or fiscal year beginning in) ▶                                                                                                                                                                | (a) 2018      | (b) 2019      | (c) 2020      | (d) 2021      | (e) 2022      | (f) Total     |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------|---------------|---------------|---------------|---------------|---------------|
| 1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grant.") . . . . .                                                                                                   | 1,014,222,000 | 1,003,569,000 | 1,252,909,000 | 1,094,476,000 | 1,222,318,000 | 5,587,494,000 |
| 2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf . . . . .                                                                                                     |               |               |               |               |               | 0             |
| 3 The value of services or facilities furnished by a governmental unit to the organization without charge..                                                                                                     |               |               |               |               | 29,226,000    | 29,226,000    |
| 4 Total. Add lines 1 through 3                                                                                                                                                                                  | 1,014,222,000 | 1,003,569,000 | 1,252,909,000 | 1,094,476,000 | 1,251,544,000 | 5,616,720,000 |
| 5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) . . . . . |               |               |               |               |               | 93,608,864    |
| 6 Public support. Subtract line 5 from line 4.                                                                                                                                                                  |               |               |               |               |               | 5,523,111,136 |

Section B. Total Support

| Calendar year<br>(or fiscal year beginning in) ▶                                                                                           | (a) 2018      | (b) 2019      | (c) 2020      | (d) 2021      | (e) 2022      | (f) Total      |
|--------------------------------------------------------------------------------------------------------------------------------------------|---------------|---------------|---------------|---------------|---------------|----------------|
| 7 Amounts from line 4. . . . .                                                                                                             | 1,014,222,000 | 1,003,569,000 | 1,252,909,000 | 1,094,476,000 | 1,251,544,000 | 5,616,720,000  |
| 8 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources . . . . . | 187,992,000   | 380,728,000   | 338,942,000   | 479,750,000   | 581,254,000   | 1,968,666,000  |
| 9 Net income from unrelated business activities, whether or not the business is regularly carried on. . . . .                              | 0             | 40,361,386    | 138,550,940   | 39,500,066    | -1,679,359    | 216,733,033    |
| 10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.). . . . .                                | 0             | 0             | 0             | 0             | 0             | 0              |
| 11 Total support. Add lines 7 through 10                                                                                                   |               |               |               |               |               | 7,802,119,033  |
| 12 Gross receipts from related activities, etc. (see instructions) . . . . .                                                               |               |               |               |               | 12            | 13,092,148,000 |

13 First 5 years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here** . . . . . ☐

Section C. Computation of Public Support Percentage

|                                                                                                                                                                                                                                                                                                                                                                                                                                         |    |         |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----|---------|
| 14 Public support percentage for 2023 (line 6, column (f) divided by line 11, column (f)) . . . . .                                                                                                                                                                                                                                                                                                                                     | 14 | 70.79 % |
| 15 Public support percentage for 2022 Schedule A, Part II, line 14 . . . . .                                                                                                                                                                                                                                                                                                                                                            | 15 | 71.36 % |
| 16a 33 1/3% support test—2023. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and <b>stop here</b> . The organization qualifies as a publicly supported organization . . . . . <input checked="" type="checkbox"/>                                                                                                                                                                |    |         |
| b 33 1/3% support test—2022. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and <b>stop here</b> . The organization qualifies as a publicly supported organization . . . . . <input type="checkbox"/>                                                                                                                                                                        |    |         |
| 17a 10%-facts-and-circumstances test—2023. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and <b>stop here</b> . Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization . . . . . <input type="checkbox"/>    |    |         |
| b 10%-facts-and-circumstances test—2022. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and <b>stop here</b> . Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization . . . . . <input type="checkbox"/> |    |         |
| 18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions . . . . . <input type="checkbox"/>                                                                                                                                                                                                                                                                |    |         |

Part IIISupport Schedule for Organizations Described in Section 509(a)(2)  
(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

| Section A. Public Support                                                                                                                                                  |          |          |          |          |          |           |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|----------|----------|----------|----------|-----------|
| Calendar year<br>(or fiscal year beginning in) ▶                                                                                                                           | (a) 2019 | (b) 2020 | (c) 2021 | (d) 2022 | (e) 2023 | (f) Total |
| 1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") .                                                                     |          |          |          |          |          |           |
| 2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose |          |          |          |          |          |           |
| 3 Gross receipts from activities that are not an unrelated trade or business under section 513 . . . . .                                                                   |          |          |          |          |          |           |
| 4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf . . . .                                                                  |          |          |          |          |          |           |
| 5 The value of services or facilities furnished by a governmental unit to the organization without charge                                                                  |          |          |          |          |          |           |
| 6 Total. Add lines 1 through 5                                                                                                                                             |          |          |          |          |          |           |
| 7a Amounts included on lines 1, 2, and 3 received from disqualified persons                                                                                                |          |          |          |          |          |           |
| b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year.          |          |          |          |          |          |           |
| c Add lines 7a and 7b. .                                                                                                                                                   |          |          |          |          |          |           |
| 8 Public support. (Subtract line 7c from line 6.)                                                                                                                          |          |          |          |          |          |           |

| Section B. Total Support                                                                                                                                                                                                |          |          |          |          |          |           |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|----------|----------|----------|----------|-----------|
| Calendar year<br>(or fiscal year beginning in) ▶                                                                                                                                                                        | (a) 2019 | (b) 2020 | (c) 2021 | (d) 2022 | (e) 2023 | (f) Total |
| 9 Amounts from line 6. . .                                                                                                                                                                                              |          |          |          |          |          |           |
| 10a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources . .                                                                                  |          |          |          |          |          |           |
| b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975.                                                                                                              |          |          |          |          |          |           |
| c Add lines 10a and 10b.                                                                                                                                                                                                |          |          |          |          |          |           |
| 11 Net income from unrelated business activities not included on line 10b, whether or not the business is regularly carried on.                                                                                         |          |          |          |          |          |           |
| 12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) . .                                                                                                                  |          |          |          |          |          |           |
| 13 Total support. (Add lines 9, 10c, 11, and 12.) .                                                                                                                                                                     |          |          |          |          |          |           |
| 14 First 5 years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and <b>stop here</b> . . . . . <input type="checkbox"/> |          |          |          |          |          |           |

| Section C. Computation of Public Support Percentage                                                 |    |  |
|-----------------------------------------------------------------------------------------------------|----|--|
| 15 Public support percentage for 2023 (line 8, column (f) divided by line 13, column (f)) . . . . . | 15 |  |
| 16 Public support percentage from 2022 Schedule A, Part III, line 15 . . . . .                      | 16 |  |

| Section D. Computation of Investment Income Percentage                                                                                                                                                                                                                                                               |    |  |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----|--|
| 17 Investment income percentage for <b>2023</b> (line 10c, column (f) divided by line 13, column (f)) . . . . .                                                                                                                                                                                                      | 17 |  |
| 18 Investment income percentage from <b>2022</b> Schedule A, Part III, line 17 . . . . .                                                                                                                                                                                                                             | 18 |  |
| 19a <b>33 1/3% support tests—2023.</b> If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and <b>stop here</b> . The organization qualifies as a publicly supported organization . . . . . <input type="checkbox"/>        |    |  |
| b <b>33 1/3% support tests—2022.</b> If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and <b>stop here</b> . The organization qualifies as a publicly supported organization . . . . . <input type="checkbox"/> |    |  |
| 20 <b>Private foundation.</b> If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions . . . . <input type="checkbox"/>                                                                                                                                                  |    |  |

**Part IV Supporting Organizations**

(Complete only if you checked a box on line 12 of Part I. If you checked box 12a, of Part I, complete Sections A and B. If you checked box 12b, of Part I, complete Sections A and C. If you checked box 12c, of Part I, complete Sections A, D, and E. If you checked box 12d, of Part I, complete Sections A and D, and complete Part V.)

**Section A. All Supporting Organizations**

|            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | Yes | No |
|------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|----|
| <b>1</b>   | Are all of the organization's supported organizations listed by name in the organization's governing documents? <i>If "No," describe in <b>Part VI</b> how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.</i>                                                                                                                                                                                                                   |     |    |
| <b>2</b>   | Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? <i>If "Yes," explain in <b>Part VI</b> how the organization determined that the supported organization was described in section 509(a)(1) or (2).</i>                                                                                                                                                                                                                                                |     |    |
| <b>3a</b>  | Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? <i>If "Yes," answer lines 3b and 3c below.</i>                                                                                                                                                                                                                                                                                                                                                                                              |     |    |
| <b>b</b>   | Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? <i>If "Yes," describe in <b>Part VI</b> when and how the organization made the determination.</i>                                                                                                                                                                                                                                                              |     |    |
| <b>c</b>   | Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? <i>If "Yes," explain in <b>Part VI</b> what controls the organization put in place to ensure such use.</i>                                                                                                                                                                                                                                                                                                       |     |    |
| <b>4a</b>  | Was any supported organization not organized in the United States ("foreign supported organization")? <i>If "Yes" and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.</i>                                                                                                                                                                                                                                                                                                                                            |     |    |
| <b>b</b>   | Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? <i>If "Yes," describe in <b>Part VI</b> how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.</i>                                                                                                                                                                                                           |     |    |
| <b>c</b>   | Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? <i>If "Yes," explain in <b>Part VI</b> what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.</i>                                                                                                                                                                              |     |    |
| <b>5a</b>  | Did the organization add, substitute, or remove any supported organizations during the tax year? <i>If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in <b>Part VI</b>, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).</i> |     |    |
| <b>b</b>   | <b>Type I or Type II only.</b> Was any added or substituted supported organization part of a class already designated in the organization's organizing document?                                                                                                                                                                                                                                                                                                                                                                            |     |    |
| <b>c</b>   | <b>Substitutions only.</b> Was the substitution the result of an event beyond the organization's control?                                                                                                                                                                                                                                                                                                                                                                                                                                   |     |    |
| <b>6</b>   | Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? <i>If "Yes," provide detail in <b>Part VI</b>.</i>                                                             |     |    |
| <b>7</b>   | Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? <i>If "Yes," complete Part I of Schedule L (Form 990) .</i>                                                                                                                                                                                                          |     |    |
| <b>8</b>   | Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? <i>If "Yes," complete Part I of Schedule L (Form 990).</i>                                                                                                                                                                                                                                                                                                                                                                  |     |    |
| <b>9a</b>  | Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? <i>If "Yes," provide detail in <b>Part VI</b>.</i>                                                                                                                                                                                                                                         |     |    |
| <b>b</b>   | Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? <i>If "Yes," provide detail in <b>Part VI</b>.</i>                                                                                                                                                                                                                                                                                                                             |     |    |
| <b>c</b>   | Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? <i>If "Yes," provide detail in <b>Part VI</b>.</i>                                                                                                                                                                                                                                                                                                  |     |    |
| <b>10a</b> | Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? <i>If "Yes," answer line 10b below.</i>                                                                                                                                                                                                                                                          |     |    |
| <b>b</b>   | Did the organization have any excess business holdings in the tax year? <i>(Use Schedule C, Form 4720, to determine whether the organization had excess business holdings).</i>                                                                                                                                                                                                                                                                                                                                                             |     |    |

**Part IV Supporting Organizations** (continued)

|           |                                                                                                                                                                           | Yes | No |
|-----------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|----|
| <b>11</b> | Has the organization accepted a gift or contribution from any of the following persons?                                                                                   |     |    |
| <b>a</b>  | A person who directly or indirectly controls, either alone or together with persons described on lines 11b and 11c below, the governing body of a supported organization? |     |    |
| <b>b</b>  | A family member of a person described on 11a above?                                                                                                                       |     |    |
| <b>c</b>  | A 35% controlled entity of a person described on line 11a or 11b above? <i>If "Yes" to 11a, 11b, or 11c, provide detail in Part VI.</i>                                   |     |    |

**Section B. Type I Supporting Organizations**

|          |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | Yes | No |
|----------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|----|
| <b>1</b> | Did the officers, directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? <i>If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.</i> |     |    |
| <b>2</b> | Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? <i>If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting organization.</i>                                                                                                                                                                                                                                                                                        |     |    |

**Section C. Type II Supporting Organizations**

|          |                                                                                                                                                                                                                                                                                                                                                                             | Yes | No |
|----------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|----|
| <b>1</b> | Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? <i>If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).</i> |     |    |

**Section D. All Type III Supporting Organizations**

|          |                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | Yes | No |
|----------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|----|
| <b>1</b> | Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided? |     |    |
| <b>2</b> | Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? <i>If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).</i>                                                                                                                       |     |    |
| <b>3</b> | By reason of the relationship described in line 2 above, did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? <i>If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.</i>                                                                                 |     |    |

**Section E. Type III Functionally-Integrated Supporting Organizations**

|          |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |  |  |  |
|----------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|--|--|
| <b>1</b> | Check the box next to the method that the organization used to satisfy the Integral Part Test during the year <b>(see instructions)</b> :                                                                                                                                                                                                                                                                                                                                                                                      |  |  |  |
| <b>a</b> | <input type="checkbox"/> The organization satisfied the Activities Test. Complete <b>line 2</b> below.                                                                                                                                                                                                                                                                                                                                                                                                                         |  |  |  |
| <b>b</b> | <input type="checkbox"/> The organization is the parent of each of its supported organizations. Complete <b>line 3</b> below.                                                                                                                                                                                                                                                                                                                                                                                                  |  |  |  |
| <b>c</b> | <input type="checkbox"/> The organization supported a governmental entity. Describe in <b>Part VI</b> how you supported a government entity (see instructions)                                                                                                                                                                                                                                                                                                                                                                 |  |  |  |
| <b>2</b> | Activities Test. <b>Answer lines 2a and 2b below.</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |  |  |  |
| <b>a</b> | Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? <i>If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.</i> |  |  |  |
| <b>b</b> | Did the activities described on line 2a, above constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? <i>If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.</i>                                                                                                                   |  |  |  |
| <b>3</b> | Parent of Supported Organizations. <b>Answer lines 3a and 3b below.</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                        |  |  |  |
| <b>a</b> | Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? <i>If "Yes" or "No", provide details in Part VI.</i>                                                                                                                                                                                                                                                                                                              |  |  |  |
| <b>b</b> | Did the organization exercise a substantial degree of direction over the policies, programs and activities of each of its supported organizations? <i>If "Yes," describe in Part VI. the role played by the organization in this regard.</i>                                                                                                                                                                                                                                                                                   |  |  |  |

**Part V**    **Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations**

- 1**    ☐ Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (*explain in **Part VI***). **See instructions.** All other Type III non-functionally integrated supporting organizations must complete Sections A through E.

**Section A - Adjusted Net Income**

(A) Prior Year

(B) Current Year  
(optional)

- |          |                                                                                                                                                                                                          |          |
|----------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|
| <b>1</b> | Net short-term capital gain                                                                                                                                                                              | <b>1</b> |
| <b>2</b> | Recoveries of prior-year distributions                                                                                                                                                                   | <b>2</b> |
| <b>3</b> | Other gross income (see instructions)                                                                                                                                                                    | <b>3</b> |
| <b>4</b> | Add lines 1 through 3                                                                                                                                                                                    | <b>4</b> |
| <b>5</b> | Depreciation and depletion                                                                                                                                                                               | <b>5</b> |
| <b>6</b> | Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions) | <b>6</b> |
| <b>7</b> | Other expenses (see instructions)                                                                                                                                                                        | <b>7</b> |
| <b>8</b> | <b>Adjusted Net Income</b> (subtract lines 5, 6 and 7 from line 4)                                                                                                                                       | <b>8</b> |

**Section B - Minimum Asset Amount**

(A) Prior Year

(B) Current Year  
(optional)

- |          |                                                                                                                                 |           |
|----------|---------------------------------------------------------------------------------------------------------------------------------|-----------|
| <b>1</b> | Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year): | <b>1</b>  |
| <b>a</b> | Average monthly value of securities                                                                                             | <b>1a</b> |
| <b>b</b> | Average monthly cash balances                                                                                                   | <b>1b</b> |
| <b>c</b> | Fair market value of other non-exempt-use assets                                                                                | <b>1c</b> |
| <b>d</b> | <b>Total</b> (add lines 1a, 1b, and 1c)                                                                                         | <b>1d</b> |
| <b>e</b> | <b>Discount</b> claimed for blockage or other factors ( <i>explain in detail in <b>Part VI</b></i> ):                           |           |
| <b>2</b> | Acquisition indebtedness applicable to non-exempt use assets                                                                    | <b>2</b>  |
| <b>3</b> | Subtract line 2 from line 1d                                                                                                    | <b>3</b>  |
| <b>4</b> | Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, see instructions).                                  | <b>4</b>  |
| <b>5</b> | Net value of non-exempt-use assets (subtract line 4 from line 3)                                                                | <b>5</b>  |
| <b>6</b> | Multiply line 5 by 0.035                                                                                                        | <b>6</b>  |
| <b>7</b> | Recoveries of prior-year distributions                                                                                          | <b>7</b>  |
| <b>8</b> | <b>Minimum Asset Amount</b> (add line 7 to line 6)                                                                              | <b>8</b>  |

**Section C - Distributable Amount**

Current Year

- |          |                                                                                                                              |          |
|----------|------------------------------------------------------------------------------------------------------------------------------|----------|
| <b>1</b> | Adjusted net income for prior year (from Section A, line 8, Column A)                                                        | <b>1</b> |
| <b>2</b> | Enter 85% of line 1                                                                                                          | <b>2</b> |
| <b>3</b> | Minimum asset amount for prior year (from Section B, line 8, Column A)                                                       | <b>3</b> |
| <b>4</b> | Enter greater of line 2 or line 3                                                                                            | <b>4</b> |
| <b>5</b> | Income tax imposed in prior year                                                                                             | <b>5</b> |
| <b>6</b> | <b>Distributable Amount.</b> Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions) | <b>6</b> |

- 7**    ☐ Check here if the current year is the organization's first as a non-functionally-integrated Type III supporting organization (see instructions)

| Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued) |                                                                                                                                           |              |
|--------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------|--------------|
| Section D - Distributions                                                                  |                                                                                                                                           | Current Year |
| 1                                                                                          | Amounts paid to supported organizations to accomplish exempt purposes                                                                     | 1            |
| 2                                                                                          | Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity     | 2            |
| 3                                                                                          | Administrative expenses paid to accomplish exempt purposes of supported organizations                                                     | 3            |
| 4                                                                                          | Amounts paid to acquire exempt-use assets                                                                                                 | 4            |
| 5                                                                                          | Qualified set-aside amounts (prior IRS approval required - provide details in Part VI)                                                    | 5            |
| 6                                                                                          | Other distributions (describe in Part VI). See instructions                                                                               | 6            |
| 7                                                                                          | Total annual distributions. Add lines 1 through 6.                                                                                        | 7            |
| 8                                                                                          | Distributions to attentive supported organizations to which the organization is responsive (provide details in Part VI). See instructions | 8            |
| 9                                                                                          | Distributable amount for 2023 from Section C, line 6                                                                                      | 9            |
| 10                                                                                         | Line 8 amount divided by Line 9 amount                                                                                                    | 10           |

| Section E - Distribution Allocations (see instructions) | (i)<br>Excess Distributions                                                                                                                                                    | (ii)<br>Underdistributions<br>Pre-2023 | (iii)<br>Distributable<br>Amount for 2023 |
|---------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------|-------------------------------------------|
| 1                                                       | Distributable amount for 2023 from Section C, line 6                                                                                                                           |                                        |                                           |
| 2                                                       | Underdistributions, if any, for years prior to 2023 (reasonable cause required-- explain in Part VI ). See instructions.                                                       |                                        |                                           |
| 3                                                       | Excess distributions carryover, if any, to 2023:                                                                                                                               |                                        |                                           |
| a                                                       | From 2018. . . . .                                                                                                                                                             |                                        |                                           |
| b                                                       | From 2019. . . . .                                                                                                                                                             |                                        |                                           |
| c                                                       | From 2020. . . . .                                                                                                                                                             |                                        |                                           |
| d                                                       | From 2021. . . . .                                                                                                                                                             |                                        |                                           |
| e                                                       | From 2022. . . . .                                                                                                                                                             |                                        |                                           |
| f                                                       | Total of lines 3a through e                                                                                                                                                    |                                        |                                           |
| g                                                       | Applied to underdistributions of prior years                                                                                                                                   |                                        |                                           |
| h                                                       | Applied to 2023 distributable amount                                                                                                                                           |                                        |                                           |
| i                                                       | Carryover from 2018 not applied (see instructions)                                                                                                                             |                                        |                                           |
| j                                                       | Remainder. Subtract lines 3g, 3h, and 3i from line 3f.                                                                                                                         |                                        |                                           |
| 4                                                       | Distributions for 2023 from Section D, line 7: \$                                                                                                                              |                                        |                                           |
| a                                                       | Applied to underdistributions of prior years                                                                                                                                   |                                        |                                           |
| b                                                       | Applied to 2023 distributable amount                                                                                                                                           |                                        |                                           |
| c                                                       | Remainder. Subtract lines 4a and 4b from line 4.                                                                                                                               |                                        |                                           |
| 5                                                       | Remaining underdistributions for years prior to 2023, if any. Subtract lines 3g and 4a from line 2. If the amount is greater than zero, explain in Part VI . See instructions. |                                        |                                           |
| 6                                                       | Remaining underdistributions for 2023. Subtract lines 3h and 4b from line 1. If the amount is greater than zero, explain in Part VI. See instructions.                         |                                        |                                           |
| 7                                                       | Excess distributions carryover to 2024. Add lines 3j and 4c.                                                                                                                   |                                        |                                           |
| 8                                                       | Breakdown of line 7:                                                                                                                                                           |                                        |                                           |
| a                                                       | Excess from 2019. . . . .                                                                                                                                                      |                                        |                                           |
| b                                                       | Excess from 2020. . . . .                                                                                                                                                      |                                        |                                           |
| c                                                       | Excess from 2021. . . . .                                                                                                                                                      |                                        |                                           |
| d                                                       | Excess from 2022. . . . .                                                                                                                                                      |                                        |                                           |
| e                                                       | Excess from 2023. . . . .                                                                                                                                                      |                                        |                                           |

**Part VI** **Supplemental Information.** Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions).

|                              |
|------------------------------|
| Facts And Circumstances Test |
|                              |

| Return Reference | Explanation |
|------------------|-------------|
|------------------|-------------|

## Additional Data

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**Software Version:** 2023v6.0

|                                                                                               |                                                                                                                                                                                     |                                                     |
|-----------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------|
| <b>Schedule B</b><br><br>(Form 990)<br>Department of the Treasury<br>Internal Revenue Service | <b>Schedule of Contributors</b><br><br>▶ Attach to Form 990, 990-EZ, or 990-PF.<br>▶ Go to <a href="http://www.irs.gov/Form990">www.irs.gov/Form990</a> for the latest information. | OMB No. 1545-0047                                   |
|                                                                                               |                                                                                                                                                                                     | <b>2023</b>                                         |
| Name of the organization<br>Massachusetts Institute of Technology                             |                                                                                                                                                                                     | <b>Employer identification number</b><br>04-2103594 |

Organization type (check one):

|                    |                                                                                                           |
|--------------------|-----------------------------------------------------------------------------------------------------------|
| <b>Filers of:</b>  | <b>Section:</b>                                                                                           |
| Form 990 or 990-EZ | <input type="checkbox"/> 501(c)( ) (enter number) organization                                            |
|                    | <input type="checkbox"/> 4947(a)(1) nonexempt charitable trust <b>not</b> treated as a private foundation |
|                    | <input type="checkbox"/> 527 political organization                                                       |
| Form 990-PF        | <input type="checkbox"/> 501(c)(3) exempt private foundation                                              |
|                    | <input type="checkbox"/> 4947(a)(1) nonexempt charitable trust treated as a private foundation            |
|                    | <input type="checkbox"/> 501(c)(3) taxable private foundation                                             |

Check if your organization is covered by the **General Rule** or a **Special Rule**.  
**Note:** Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

General Rule

☐ For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or other property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.

Special Rules

- ☐ For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33<sup>1</sup>/<sub>3</sub>% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of **(1)** \$5,000 or **(2)** 2% of the amount on (i) Form 990, Part VIII, line 1h, or (ii) Form 990-EZ, line 1. Complete Parts I and II.
- ☐ For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 *exclusively* for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I, II, and III.
- ☐ For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions *exclusively* for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc., purpose. Don't complete any of the parts unless the **General Rule** applies to this organization because it received *nonexclusively* religious, charitable, etc., contributions totaling \$5,000 or more during the year . . . . . ▶ \$ \_\_\_\_\_

**Caution:** An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990, 990-EZ, or 990-PF), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

**Employer identification number**  
04-2103594

## Contributors

**Schedule B (Form 990) (2023)**

|                                                               |                                              |
|---------------------------------------------------------------|----------------------------------------------|
| Name of organization<br>Massachusetts Institute of Technology | Employer identification number<br>04-2103594 |
|---------------------------------------------------------------|----------------------------------------------|

Part II

Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed.

| (a)<br>No. from<br>Part I | (b)<br>Description of noncash property given | (c)<br>FMV (or estimate)<br>(See instructions) | (d)<br>Date received |
|---------------------------|----------------------------------------------|------------------------------------------------|----------------------|
| -                         | <div></div> <div></div> <div></div>          | <div></div> \$                                 | <div></div>          |
| (a)<br>No. from<br>Part I | (b)<br>Description of noncash property given | (c)<br>FMV (or estimate)<br>(See instructions) | (d)<br>Date received |
| -                         | <div></div> <div></div> <div></div>          | <div></div> \$                                 | <div></div>          |
| (a)<br>No. from<br>Part I | (b)<br>Description of noncash property given | (c)<br>FMV (or estimate)<br>(See instructions) | (d)<br>Date received |
| -                         | <div></div> <div></div> <div></div>          | <div></div> \$                                 | <div></div>          |
| (a)<br>No. from<br>Part I | (b)<br>Description of noncash property given | (c)<br>FMV (or estimate)<br>(See instructions) | (d)<br>Date received |
| -                         | <div></div> <div></div> <div></div>          | <div></div> \$                                 | <div></div>          |
| (a)<br>No. from<br>Part I | (b)<br>Description of noncash property given | (c)<br>FMV (or estimate)<br>(See instructions) | (d)<br>Date received |
| -                         | <div></div> <div></div> <div></div>          | <div></div> \$                                 | <div></div>          |
| (a)<br>No. from<br>Part I | (b)<br>Description of noncash property given | (c)<br>FMV (or estimate)<br>(See instructions) | (d)<br>Date received |
| -                         | <div></div> <div></div> <div></div>          | <div></div> \$                                 | <div></div>          |

|                                                               |                                              |
|---------------------------------------------------------------|----------------------------------------------|
| Name of organization<br>Massachusetts Institute of Technology | Employer identification number<br>04-2103594 |
|---------------------------------------------------------------|----------------------------------------------|

**Part III** Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of *exclusively* religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this information once. See instructions.) ► \$ \_\_\_\_\_

Use duplicate copies of Part III if additional space is needed.

|                           |                                       |                                          |                                     |
|---------------------------|---------------------------------------|------------------------------------------|-------------------------------------|
| (a)<br>No. from<br>Part I | (b) Purpose of gift                   | (c) Use of gift                          | (d) Description of how gift is held |
|                           | <div></div>                           | <div></div>                              | <div></div>                         |
|                           | (e) Transfer of gift                  |                                          |                                     |
|                           | Transferee's name, address, and ZIP 4 | Relationship of transferor to transferee |                                     |
|                           | <div></div>                           | <div></div>                              |                                     |
|                           | <div></div>                           | <div></div>                              |                                     |
|                           | <div></div>                           | <div></div>                              |                                     |
| (a)<br>No. from<br>Part I | (b) Purpose of gift                   | (c) Use of gift                          | (d) Description of how gift is held |
|                           | <div></div>                           | <div></div>                              | <div></div>                         |
|                           | (e) Transfer of gift                  |                                          |                                     |
|                           | Transferee's name, address, and ZIP 4 | Relationship of transferor to transferee |                                     |
|                           | <div></div>                           | <div></div>                              |                                     |
|                           | <div></div>                           | <div></div>                              |                                     |
|                           | <div></div>                           | <div></div>                              |                                     |
| (a)<br>No. from<br>Part I | (b) Purpose of gift                   | (c) Use of gift                          | (d) Description of how gift is held |
|                           | <div></div>                           | <div></div>                              | <div></div>                         |
|                           | (e) Transfer of gift                  |                                          |                                     |
|                           | Transferee's name, address, and ZIP 4 | Relationship of transferor to transferee |                                     |
|                           | <div></div>                           | <div></div>                              |                                     |
|                           | <div></div>                           | <div></div>                              |                                     |
|                           | <div></div>                           | <div></div>                              |                                     |
| (a)<br>No. from<br>Part I | (b) Purpose of gift                   | (c) Use of gift                          | (d) Description of how gift is held |
|                           | <div></div>                           | <div></div>                              | <div></div>                         |
|                           | (e) Transfer of gift                  |                                          |                                     |
|                           | Transferee's name, address, and ZIP 4 | Relationship of transferor to transferee |                                     |
|                           | <div></div>                           | <div></div>                              |                                     |
|                           | <div></div>                           | <div></div>                              |                                     |
|                           | <div></div>                           | <div></div>                              |                                     |

# Additional Data

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If the organization answered "Yes" on Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes" on Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes" on Form 990, Part IV, Line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then

- Section 501(c)(4), (5), or (6) organizations: Complete Part III.

|                                                                   |                                              |
|-------------------------------------------------------------------|----------------------------------------------|
| Name of the organization<br>Massachusetts Institute of Technology | Employer identification number<br>04-2103594 |
|-------------------------------------------------------------------|----------------------------------------------|

Part I-A Complete if the organization is exempt under section 501(c) or is a section 527 organization.

|   |                                                                                                                                                                               |    |
|---|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----|
| 1 | Provide a description of the organization's direct and indirect political campaign activities in Part IV. See instructions for definition of "political campaign activities." |    |
| 2 | Political campaign activity expenditures. See instructions                                                                                                                    | \$ |
| 3 | Volunteer hours for political campaign activities. See instructions                                                                                                           |    |

Part I-B Complete if the organization is exempt under section 501(c)(3).

|    |                                                                                         |                                                          |
|----|-----------------------------------------------------------------------------------------|----------------------------------------------------------|
| 1  | Enter the amount of any excise tax incurred by the organization under section 4955      | \$                                                       |
| 2  | Enter the amount of any excise tax incurred by organization managers under section 4955 | \$                                                       |
| 3  | If the organization incurred a section 4955 tax, did it file Form 4720 for this year?   | <input type="checkbox"/> Yes <input type="checkbox"/> No |
| 4a | Was a correction made?                                                                  | <input type="checkbox"/> Yes <input type="checkbox"/> No |
| b  | If "Yes," describe in Part IV.                                                          |                                                          |

Part I-C Complete if the organization is exempt under section 501(c), except section 501(c)(3).

|   |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                                                          |
|---|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------|
| 1 | Enter the amount directly expended by the filing organization for section 527 exempt function activities                                                                                                                                                                                                                                                                                                                                                                                                                                    | \$                                                       |
| 2 | Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities                                                                                                                                                                                                                                                                                                                                                                                                           | \$                                                       |
| 3 | Total exempt function expenditures. Add lines 1 and 2. Enter here and on Form 1120-POL, line 17b                                                                                                                                                                                                                                                                                                                                                                                                                                            | \$                                                       |
| 4 | Did the filing organization file Form 1120-POL for this year?                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | <input type="checkbox"/> Yes <input type="checkbox"/> No |
| 5 | Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments. For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC). If additional space is needed, provide information in Part IV. |                                                          |

| (a) Name | (b) Address | (c) EIN | (d) Amount paid from filing organization's funds. If none, enter -0-. | (e) Amount of political contributions received and promptly and directly delivered to a separate political organization. If none, enter -0-. |
|----------|-------------|---------|-----------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------|
| 1        |             |         |                                                                       |                                                                                                                                              |
| 2        |             |         |                                                                       |                                                                                                                                              |
| 3        |             |         |                                                                       |                                                                                                                                              |
| 4        |             |         |                                                                       |                                                                                                                                              |
| 5        |             |         |                                                                       |                                                                                                                                              |
| 6        |             |         |                                                                       |                                                                                                                                              |

**Part II-A** **Complete if the organization is exempt under section 501(c)(3) and filed Form 5768 (election under section 501(h)).**

- A** Check ☐ if the filing organization belongs to an affiliated group (and list in Part IV each affiliated group member's name, address, EIN, expenses, and share of excess lobbying expenditures).
- B** Check ☐ if the filing organization checked box A and "limited control" provisions apply.

| Limits on Lobbying Expenditures<br>(The term "expenditures" means amounts paid or incurred.)                                                                     |                                                    | (a) Filing organization's totals                         | (b) Affiliated group totals |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------|----------------------------------------------------------|-----------------------------|
| <b>1a</b> Total lobbying expenditures to influence public opinion (grass roots lobbying) .....                                                                   |                                                    |                                                          |                             |
| <b>b</b> Total lobbying expenditures to influence a legislative body (direct lobbying) .....                                                                     |                                                    |                                                          |                             |
| <b>c</b> Total lobbying expenditures (add lines 1a and 1b) .....                                                                                                 |                                                    |                                                          |                             |
| <b>d</b> Other exempt purpose expenditures .....                                                                                                                 |                                                    |                                                          |                             |
| <b>e</b> Total exempt purpose expenditures (add lines 1c and 1d) .....                                                                                           |                                                    |                                                          |                             |
| <b>f</b> Lobbying nontaxable amount. Enter the amount from the following table in both columns.                                                                  |                                                    |                                                          |                             |
| <b>If the amount on line 1e, column (a) or (b) is:</b>                                                                                                           | <b>The lobbying nontaxable amount is:</b>          |                                                          |                             |
| Not over \$500,000                                                                                                                                               | 20% of the amount on line 1e.                      |                                                          |                             |
| Over \$500,000 but not over \$1,000,000                                                                                                                          | \$100,000 plus 15% of the excess over \$500,000.   |                                                          |                             |
| Over \$1,000,000 but not over \$1,500,000                                                                                                                        | \$175,000 plus 10% of the excess over \$1,000,000. |                                                          |                             |
| Over \$1,500,000 but not over \$17,000,000                                                                                                                       | \$225,000 plus 5% of the excess over \$1,500,000.  |                                                          |                             |
| Over \$17,000,000                                                                                                                                                | \$1,000,000.                                       |                                                          |                             |
| <b>g</b> Grassroots nontaxable amount (enter 25% of line 1f) .....                                                                                               |                                                    |                                                          |                             |
| <b>h</b> Subtract line 1g from line 1a. If zero or less, enter -0- .....                                                                                         |                                                    |                                                          |                             |
| <b>i</b> Subtract line 1f from line 1c. If zero or less, enter -0- .....                                                                                         |                                                    |                                                          |                             |
| <b>j</b> If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year? ..... |                                                    | <input type="checkbox"/> Yes <input type="checkbox"/> No |                             |

**4-Year Averaging Period Under Section 501(h)**  
**(Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the separate instructions for lines 2a through 2f.)**

| Lobbying Expenditures During 4-Year Averaging Period             |          |          |          |          |           |
|------------------------------------------------------------------|----------|----------|----------|----------|-----------|
| Calendar year (or fiscal year beginning in)                      | (a) 2019 | (b) 2020 | (c) 2021 | (d) 2022 | (e) Total |
| <b>2a</b> Lobbying nontaxable amount                             |          |          |          |          |           |
| <b>b</b> Lobbying ceiling amount (150% of line 2a, column(e))    |          |          |          |          |           |
| <b>c</b> Total lobbying expenditures                             |          |          |          |          |           |
| <b>d</b> Grassroots nontaxable amount                            |          |          |          |          |           |
| <b>e</b> Grassroots ceiling amount (150% of line 2d, column (e)) |          |          |          |          |           |
| <b>f</b> Grassroots lobbying expenditures                        |          |          |          |          |           |

**Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).**

For each "Yes" response on lines 1a through 1i below, provide in Part IV a detailed description of the lobbying activity.

|           |                                                                                                                                                                                                                               | (a) |    | (b)     |
|-----------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|----|---------|
|           |                                                                                                                                                                                                                               | Yes | No | Amount  |
| <b>1</b>  | During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of: |     |    |         |
| <b>a</b>  | Volunteers? .....                                                                                                                                                                                                             |     | No |         |
| <b>b</b>  | Paid staff or management (include compensation in expenses reported on lines 1c through 1i)? .....                                                                                                                            | Yes |    |         |
| <b>c</b>  | Media advertisements? .....                                                                                                                                                                                                   |     | No |         |
| <b>d</b>  | Mailings to members, legislators, or the public? .....                                                                                                                                                                        |     | No |         |
| <b>e</b>  | Publications, or published or broadcast statements? .....                                                                                                                                                                     |     | No |         |
| <b>f</b>  | Grants to other organizations for lobbying purposes? .....                                                                                                                                                                    |     | No |         |
| <b>g</b>  | Direct contact with legislators, their staffs, government officials, or a legislative body? .....                                                                                                                             | Yes |    | 127,928 |
| <b>h</b>  | Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means? .....                                                                                                                               |     | No |         |
| <b>i</b>  | Other activities? .....                                                                                                                                                                                                       | Yes |    | 18,758  |
| <b>j</b>  | Total. Add lines 1c through 1i .....                                                                                                                                                                                          |     |    | 146,686 |
| <b>2a</b> | Did the activities in line 1 cause the organization to be not described in section 501(c)(3)? ....                                                                                                                            |     | No |         |
| <b>b</b>  | If "Yes," enter the amount of any tax incurred under section 4912 .....                                                                                                                                                       |     |    |         |
| <b>c</b>  | If "Yes," enter the amount of any tax incurred by organization managers under section 4912 .....                                                                                                                              |     |    |         |
| <b>d</b>  | If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year? .....                                                                                                                            |     |    |         |

**Part III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6).**

|          |                                                                                                         | Yes      | No |
|----------|---------------------------------------------------------------------------------------------------------|----------|----|
| <b>1</b> | Were substantially all (90% or more) dues received nondeductible by members? .....                      | <b>1</b> |    |
| <b>2</b> | Did the organization make only in-house lobbying expenditures of \$2,000 or less? .....                 | <b>2</b> |    |
| <b>3</b> | Did the organization agree to carry over lobbying and political expenditures from the prior year? ..... | <b>3</b> |    |

**Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part III-A, line 3, is answered "Yes."**

|          |                                                                                                                                                                                                                                                  |           |  |
|----------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------|--|
| <b>1</b> | Dues, assessments and similar amounts from members .....                                                                                                                                                                                         | <b>1</b>  |  |
| <b>2</b> | Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).                                                                                       |           |  |
| <b>a</b> | Current year .....                                                                                                                                                                                                                               | <b>2a</b> |  |
| <b>b</b> | Carryover from last year .....                                                                                                                                                                                                                   | <b>2b</b> |  |
| <b>c</b> | Total .....                                                                                                                                                                                                                                      | <b>2c</b> |  |
| <b>3</b> | Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues .                                                                                                                                                | <b>3</b>  |  |
| <b>4</b> | If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year? ..... | <b>4</b>  |  |
| <b>5</b> | Taxable amount of lobbying and political expenditures. See Instructions .....                                                                                                                                                                    | <b>5</b>  |  |

**Part IV Supplemental Information**

Provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group list); Part II-A, lines 1 and 2 (see instructions), and Part II-B, line 1. Also, complete this part for any additional information.

| Return Reference                                                               | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
|--------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Schedule C, Part II-B, Line 1<br>DETAILED DESCRIPTION OF THE LOBBYING ACTIVITY | LINES 1B & 1G FROM TIME TO TIME, MIT ENGAGES IN LOBBYING ACTIVITY USING MIT'S OWN PERSONNEL. MIT'S EFFORTS REGARDING LEGISLATIVE AND RELATED ACTIVITIES IN FY 2024 FOCUSED ON THE AREAS OF LEGISLATION, POLICY AND FUNDING SUPPORT FOR SCIENCE, TECHNOLOGY, EDUCATION, LAND USE AND TAXATION. STAFF ACTIVITIES INCLUDED THE GATHERING AND DISSEMINATION OF INFORMATION TO THE MIT CAMPUS CONCERNING GOVERNMENT ACTIVITIES AND ACTIONS, AS WELL AS MEETINGS AND DISCUSSIONS WITH FEDERAL AND STATE OFFICIALS, ON THE ABOVE ISSUES. LINE 11 MIT PAYS DUES AND IS A MEMBER OF SEVERAL ASSOCIATIONS THAT PROVIDE INFORMATION TO THE HIGHER EDUCATION COMMUNITY AS WELL AS ADVOCATE FOR ISSUES THAT ARE IMPORTANT TO THE SECTOR. A PORTION OF THE DUES PAID TO THESE ORGANIZATIONS MAY BE USED TO LOBBY BY THE ASSOCIATIONS. |

## Additional Data

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**Software ID:** 23017437

**Software Version:** 2023v6.0

|                                                                   |                                              |
|-------------------------------------------------------------------|----------------------------------------------|
| Name of the organization<br>Massachusetts Institute of Technology | Employer identification number<br>04-2103594 |
|-------------------------------------------------------------------|----------------------------------------------|

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts.  
Complete if the organization answered "Yes" on Form 990, Part IV, line 6.

|                                                     |                         |                              |
|-----------------------------------------------------|-------------------------|------------------------------|
|                                                     | (a) Donor advised funds | (b) Funds and other accounts |
| 1 Total number at end of year . . . . .             | 20                      |                              |
| 2 Aggregate value of contributions to (during year) | 24,034,133              |                              |
| 3 Aggregate value of grants from (during year)      | 8,624,355               |                              |
| 4 Aggregate value at end of year . . . . .          | 92,623,770              |                              |

5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? . . . . . ☒ Yes ☐ No

6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? . . . . . ☒ Yes ☐ No

Part II Conservation Easements.  
Complete if the organization answered "Yes" on Form 990, Part IV, line 7.

1 Purpose(s) of conservation easements held by the organization (check all that apply).  
☐ Preservation of land for public use (e.g., recreation or education) ☐ Preservation of an historically important land area  
☐ Protection of natural habitat ☐ Preservation of a certified historic structure  
☐ Preservation of open space

2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year.

|                                                                                                                                                            |                             |
|------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------|
|                                                                                                                                                            | Held at the End of the Year |
| a Total number of conservation easements . . . . .                                                                                                         | 2a                          |
| b Total acreage restricted by conservation easements . . . . .                                                                                             | 2b                          |
| c Number of conservation easements on a certified historic structure included in (a) . . . . .                                                             | 2c                          |
| d Number of conservation easements included in (c) acquired after July 25, 2006, and not on a historic structure listed in the National Register . . . . . | 2d                          |

3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year ▶ \_\_\_\_\_

4 Number of states where property subject to conservation easement is located ▶ \_\_\_\_\_

5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? . . . . . ☐ Yes ☐ No

6 Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year  
▶ \_\_\_\_\_

7 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year  
▶ \$ \_\_\_\_\_

8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)? . . . . . ☐ Yes ☐ No

9 In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements.

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.  
Complete if the organization answered "Yes" on Form 990, Part IV, line 8.

1a If the organization elected, as permitted under FASB ASC 958, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items.

b If the organization elected, as permitted under FASB ASC 958, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items:

(i) Revenue included on Form 990, Part VIII, line 1 . . . . . ▶ \$ \_\_\_\_\_

(ii) Assets included in Form 990, Part X . . . . . ▶ \$ \_\_\_\_\_

2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under FASB ASC 958 relating to these items:

a Revenue included on Form 990, Part VIII, line 1 . . . . . ▶ \$ \_\_\_\_\_

b Assets included in Form 990, Part X . . . . . ▶ \$ 200,000

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)

3 Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply):

a☒ Public exhibition

d☐ Loan or exchange programs

b☒ Scholarly research

e☐ Other .....

c☒ Preservation for future generations

4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.

5 During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? . . . ☐ Yes ☒ No

Part IV Escrow and Custodial Arrangements.

Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? . . . . . ☐ Yes ☐ No

b If "Yes," explain the arrangement in Part XIII and complete the following table:

|                                           | Amount |
|-------------------------------------------|--------|
| c Beginning balance . . . . .             | 1c     |
| d Additions during the year . . . . .     | 1d     |
| e Distributions during the year . . . . . | 1e     |
| f Ending balance . . . . .                | 1f     |

2a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? ☐ Yes ☐ No

b If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided in Part XIII . . . . ☐

Part V Endowment Funds.

Complete if the organization answered "Yes" on Form 990, Part IV, line 10.

|                                                            | (a) Current year | (b) Prior year | (c) Two years back | (d) Three years back | (e) Four years back |
|------------------------------------------------------------|------------------|----------------|--------------------|----------------------|---------------------|
| 1a Beginning of year balance . . . . .                     | 23,615,406,000   | 24,739,862,000 | 27,496,309,000     | 18,465,010,000       | 17,545,703,000      |
| b Contributions . . . . .                                  | 249,179,000      | 231,362,000    | 301,237,000        | 191,772,000          | 120,011,000         |
| c Net investment earnings, gains, and losses               | 2,075,809,000    | -209,541,000   | -2,161,602,000     | 9,643,184,000        | 1,569,985,000       |
| d Grants or scholarships . . . . .                         | 251,288,000      | 233,933,000    | 173,381,000        | 153,816,000          | 150,283,000         |
| e Other expenditures for facilities and programs . . . . . | 915,309,000      | 859,348,000    | 661,164,000        | 595,290,000          | 585,969,000         |
| f Administrative expenses . . . . .                        | 58,767,000       | 52,996,000     | 61,537,000         | 54,551,000           | 34,437,000          |
| g End of year balance . . . . .                            | 24,715,030,000   | 23,615,406,000 | 24,739,862,000     | 27,496,309,000       | 18,465,010,000      |

2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:

a Board designated or quasi-endowment ▶ 29.16 %

b Permanent endowment ▶ 17.58 %

c Term endowment ▶ 53.26 %

The percentages on lines 2a, 2b, and 2c should equal 100%.

3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by:

(i) Unrelated organizations . . . . .

(ii) Related organizations . . . . .

b If "Yes" on 3a(ii), are the related organizations listed as required on Schedule R? . . . . .

|        | Yes | No |
|--------|-----|----|
| 3a(i)  |     | No |
| 3a(ii) |     | No |
| 3b     |     |    |

4 Describe in Part XIII the intended uses of the organization's endowment funds.

Part VI Land, Buildings, and Equipment.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

| Description of property                                                                                   | (a) Cost or other basis (investment) | (b) Cost or other basis (other) | (c) Accumulated depreciation | (d) Book value |
|-----------------------------------------------------------------------------------------------------------|--------------------------------------|---------------------------------|------------------------------|----------------|
| 1a Land . . . . .                                                                                         |                                      | 119,063,000                     |                              | 119,063,000    |
| b Buildings . . . . .                                                                                     |                                      | 7,206,025,000                   | 2,419,642,000                | 4,786,383,000  |
| c Leasehold improvements                                                                                  |                                      | 110,939,000                     | 702,000                      | 110,237,000    |
| d Equipment . . . . .                                                                                     |                                      | 605,265,000                     | 233,613,000                  | 371,652,000    |
| e Other . . . . .                                                                                         |                                      |                                 |                              |                |
| Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10(c).) . . . ▶ |                                      |                                 |                              | 5,387,335,000  |

| Part VII Investments - Other Securities.<br>Complete if the organization answered "Yes" on Form 990, Part IV, line 11b.See Form 990, Part X, line 12. |                |                                                              |
|-------------------------------------------------------------------------------------------------------------------------------------------------------|----------------|--------------------------------------------------------------|
| (a) Description of security or category<br>(including name of security)                                                                               | (b) Book value | (c) Method of valuation:<br>Cost or end-of-year market value |
| (1) Financial derivatives . . . . .                                                                                                                   |                |                                                              |
| (2) Closely-held equity interests . . . . .                                                                                                           |                |                                                              |
| (3) Other _____                                                                                                                                       |                |                                                              |
| (A) FIXED INCOME                                                                                                                                      | 1,418,470,000  | F                                                            |
| (B) EQUITIES                                                                                                                                          | 16,137,873,000 | F                                                            |
| (C) ABSOLUTE RETURN                                                                                                                                   | 4,943,175,000  | F                                                            |
| (D) REAL ESTATE & REAL ASSETS                                                                                                                         | 5,165,368,000  | F                                                            |
| (E) SPLIT INTEREST AGREEMENTS                                                                                                                         | 86,932,000     | F                                                            |
| (F) OTHER                                                                                                                                             | 14,779,000     | F                                                            |
| (G) DERIVATIVES                                                                                                                                       | -3,095,000     | F                                                            |
| (G)                                                                                                                                                   |                |                                                              |
| (H)                                                                                                                                                   |                |                                                              |
| Total. (Column (b) must equal Form 990, Part X, col. (B) line 12.)                                                                                    | 27,763,502,000 |                                                              |

| Part VIII Investments - Program Related.<br>Complete if the organization answered 'Yes' on Form 990, Part IV, line 11c. See Form 990, Part X, line 13. |                |                                                              |
|--------------------------------------------------------------------------------------------------------------------------------------------------------|----------------|--------------------------------------------------------------|
| (a) Description of investment                                                                                                                          | (b) Book value | (c) Method of valuation:<br>Cost or end-of-year market value |
| (1)                                                                                                                                                    |                |                                                              |
| (2)                                                                                                                                                    |                |                                                              |
| (3)                                                                                                                                                    |                |                                                              |
| (4)                                                                                                                                                    |                |                                                              |
| (5)                                                                                                                                                    |                |                                                              |
| (6)                                                                                                                                                    |                |                                                              |
| (7)                                                                                                                                                    |                |                                                              |
| (8)                                                                                                                                                    |                |                                                              |
| (9)                                                                                                                                                    |                |                                                              |
| Total. (Column (b) must equal Form 990, Part X, col.(B) line 13.)                                                                                      |                |                                                              |

| Part IX Other Assets.<br>Complete if the organization answered 'Yes' on Form 990, Part IV, line 11d. See Form 990, Part X, line 15. |                |
|-------------------------------------------------------------------------------------------------------------------------------------|----------------|
| (a) Description                                                                                                                     | (b) Book value |
| (1)                                                                                                                                 |                |
| (2)                                                                                                                                 |                |
| (3)                                                                                                                                 |                |
| (4)                                                                                                                                 |                |
| (5)                                                                                                                                 |                |
| (6)                                                                                                                                 |                |
| (7)                                                                                                                                 |                |
| (8)                                                                                                                                 |                |
| (9)                                                                                                                                 |                |
| Total. (Column (b) must equal Form 990, Part X, col.(B) line 15.)                                                                   |                |

| Part X Other Liabilities.<br>Complete if the organization answered 'Yes' on Form 990, Part IV, line 11e or 11f.<br>See Form 990, Part X, line 25. |                |
|---------------------------------------------------------------------------------------------------------------------------------------------------|----------------|
| 1. (a) Description of liability                                                                                                                   | (b) Book value |
| (1) Federal income taxes                                                                                                                          |                |
| OTHER CREDITS                                                                                                                                     | 262,971,000    |
| GOVERNMENT ADVANCES                                                                                                                               | 6,315,000      |
| LIABILITIES DUE UNDER LIFE INCOME FUND AGREEMENTS                                                                                                 | 279,503,000    |
| OPERATING LEASE OBLIGATION                                                                                                                        | 204,735,000    |
|                                                                                                                                                   |                |
|                                                                                                                                                   |                |
|                                                                                                                                                   |                |
|                                                                                                                                                   |                |
| Total. (Column (b) must equal Form 990, Part X, col.(B) line 25.)                                                                                 | 753,524,000    |

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII ☒

Part XI

Reconciliation of Revenue per Audited Financial Statements With Revenue per Return.  
Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

|   |                                                                                           |    |    |  |
|---|-------------------------------------------------------------------------------------------|----|----|--|
| 1 | Total revenue, gains, and other support per audited financial statements . . . . .        |    | 1  |  |
| 2 | Amounts included on line 1 but not on Form 990, Part VIII, line 12:                       |    |    |  |
| a | Net unrealized gains (losses) on investments . . . . .                                    | 2a |    |  |
| b | Donated services and use of facilities . . . . .                                          | 2b |    |  |
| c | Recoveries of prior year grants . . . . .                                                 | 2c |    |  |
| d | Other (Describe in Part XIII.) . . . . .                                                  | 2d |    |  |
| e | Add lines 2a through 2d . . . . .                                                         |    | 2e |  |
| 3 | Subtract line 2e from line 1 . . . . .                                                    |    | 3  |  |
| 4 | Amounts included on Form 990, Part VIII, line 12, but not on line 1:                      |    |    |  |
| a | Investment expenses not included on Form 990, Part VIII, line 7b . . . . .                | 4a |    |  |
| b | Other (Describe in Part XIII.) . . . . .                                                  | 4b |    |  |
| c | Add lines 4a and 4b . . . . .                                                             |    | 4c |  |
| 5 | Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.) . . . . . |    | 5  |  |

Part XII

Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.  
Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

|   |                                                                                            |    |    |  |
|---|--------------------------------------------------------------------------------------------|----|----|--|
| 1 | Total expenses and losses per audited financial statements . . . . .                       |    | 1  |  |
| 2 | Amounts included on line 1 but not on Form 990, Part IX, line 25:                          |    |    |  |
| a | Donated services and use of facilities . . . . .                                           | 2a |    |  |
| b | Prior year adjustments . . . . .                                                           | 2b |    |  |
| c | Other losses . . . . .                                                                     | 2c |    |  |
| d | Other (Describe in Part XIII.) . . . . .                                                   | 2d |    |  |
| e | Add lines 2a through 2d . . . . .                                                          |    | 2e |  |
| 3 | Subtract line 2e from line 1 . . . . .                                                     |    | 3  |  |
| 4 | Amounts included on Form 990, Part IX, line 25, but not on line 1:                         |    |    |  |
| a | Investment expenses not included on Form 990, Part VIII, line 7b . . . . .                 | 4a |    |  |
| b | Other (Describe in Part XIII.) . . . . .                                                   | 4b |    |  |
| c | Add lines 4a and 4b . . . . .                                                              |    | 4c |  |
| 5 | Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.) . . . . . |    | 5  |  |

Part XIII

Supplemental Information

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

| Return Reference                                                                   | Explanation                                                                                                                                                                                                                                                                                                                                                                                                         |
|------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Schedule D, Part III, Line 1a<br>FINANCIAL STATEMENT<br>FOOTNOTE                   | AS NOTED IN MIT'S AUDITED FINANCIAL STATEMENTS, MIT RECORDS ITEMS OF COLLECTIONS AS A GIFT AT NOMINAL VALUE. THEY ARE RECEIVED FOR EDUCATIONAL PURPOSES AND GENERALLY DISPLAYED THROUGHOUT MIT. IN GENERAL, COLLECTIONS ARE NOT DISPOSED OF FOR FINANCIAL GAIN OR OTHERWISE ENCUMBERED IN ANY MANNER.                                                                                                               |
| Schedule D, Part III, Line 4<br>Collections of art - description of<br>collections | MIT DOES NOT RECOGNIZE DONATED WORKS OF ART, HISTORICAL TREASURES, AND SIMILAR ASSETS IN THE FINANCIAL STATEMENTS IF THEY ARE PART OF A COLLECTION. ITEMS THAT ARE PART OF A COLLECTION ARE RECEIVED FOR EDUCATIONAL PURPOSES, AND MOST ARE DISPLAYED THROUGHOUT MIT. IN GENERAL, COLLECTIONS ARE NOT DISPOSED OF FOR FINANCIAL GAIN OR OTHERWISE ENCUMBERED IN ANY MANNER.                                         |
| Schedule D, Part V, Line 4<br>Intended uses of endowment funds                     | MIT'S ENDOWMENT IS INTENDED TO PROVIDE FINANCIAL SUPPORT TO FURTHER MIT'S MISSION OF EDUCATION AND RESEARCH. SPECIFICALLY, MIT'S ENDOWMENT PROVIDES ONGOING SUPPORT FOR UNDERGRADUATE STUDENT SCHOLARSHIPS, GRADUATE FELLOWSHIPS, PROFESSORSHIPS, RESEARCH, THE MAINTENANCE OF MIT'S FACILITIES, AND ACADEMIC DEPARTMENT SUPPORT.                                                                                   |
| Schedule D, Part X, Line 2<br>FIN 48 (ASC 740) footnote                            | US GAAP requires MIT to evaluate tax positions taken by the Institute to recognize a tax liability (or asset) if the Institute has taken an uncertain tax position that, more likely than not, would not be sustained upon examination by the IRS. MIT has analyzed the tax positions taken and has concluded that as of June 30, 2024, there are no significant uncertain positions taken or expected to be taken. |

## Additional Data

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**Software ID:** 23017437

**Software Version:** 2023v6.0

Part I

1

Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing instrument, or in a resolution of its governing body?

2

Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships?

3

Has the organization publicized its racially nondiscriminatory policy on its primary publicly accessible Internet homepage during its taxable year in a manner reasonably expected to be noticed by visitors to the homepage, or newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has a solicitation program, in a way that makes the policy known to all parts of the general community it serves? If "Yes," describe. If "No," please explain. If you need more space use Part II.

4

Does the organization maintain the following?

a

Records indicating the racial composition of the student body, faculty, and administrative staff?

b

Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory basis?

c

Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with student admissions, programs, and scholarships?

d

Copies of all material used by the organization or on its behalf to solicit contributions?  
If you answered "No" to any of the above, please explain. If you need more space, use Part II.

5

Does the organization discriminate by race in any way with respect to:

a

Students' rights or privileges?

b

Admissions policies?

c

Employment of faculty or administrative staff?

d

Scholarships or other financial assistance?

e

Educational policies?

f

Use of facilities?

g

Athletic programs?

h

Other extracurricular activities?  
If you answered "Yes" to any of the above, please explain. If you need more space, use Part II.

6a

Does the organization receive any financial aid or assistance from a governmental agency?

6b

Has the organization's right to such aid ever been revoked or suspended?  
If you answered "Yes" to either line 6a or line 6b, explain on Part II.

7

Does the organization certify that it has complied with the applicable requirements of sections 4.01 through 4.05 of Rev. Proc. 75-50, 1975-2 C.B. 587, as modified by Rev. Proc. 2019-22, 2019-22 I.R.B. 1260, covering racial nondiscrimination? If "No," explain on Part II.

|    | YES | NO |
|----|-----|----|
| 1  | Yes |    |
| 2  | Yes |    |
| 3  | Yes |    |
| 4a | Yes |    |
| 4b | Yes |    |
| 4c | Yes |    |
| 4d | Yes |    |
| 5a |     | No |
| 5b |     | No |
| 5c |     | No |
| 5d |     | No |
| 5e |     | No |
| 5f |     | No |
| 5g |     | No |
| 5h |     | No |
| 6a | Yes |    |
| 6b |     | No |
| 7  | Yes |    |

Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Cat. No. 50085D

Schedule E (Form 990) (2023)

**Part II Supplemental Information.** Provide the explanations required by Part I, lines 3, 4d, 5h, 6b, and 7, as applicable. Also provide any other additional information. See instructions.

| Return Reference                                                            | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
|-----------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Schedule E, Part I, Line 3 RACIALLY NONDISCRIMINATORY POLICY                | MIT'S PROSPECTIVE STUDENTS CAN FIND THE INSTITUTE'S RACIALLY NONDISCRIMINATORY POLICY AT ANY TIME DURING THE ADMISSION PROCESS AND THROUGHOUT THE ENTIRE ACADEMIC YEAR AT <a href="https://mitadmissions.org/policies/#nondiscrimination">https://mitadmissions.org/policies/#nondiscrimination</a> and <a href="https://oge.mit.edu/graduate-admissions/applications/">https://oge.mit.edu/graduate-admissions/applications/</a> . MIT'S RACIALLY NONDISCRIMINATORY POLICY FOR THE GENERAL COMMUNITY CAN BE FOUND IN MIT'S POLICIES S 9.3 OR CAN BE FOUND ON THE INSTITUTE'S WEBSITE AT <a href="https://policies.mit.edu/policies-procedures/">https://policies.mit.edu/policies-procedures/</a> . THE INSTITUTE CUSTOMARILY DRAWS A SUBSTANTIAL PERCENTAGE OF ITS STUDENTS NATIONWIDE AND WORLDWIDE AND FOLLOWS A RACIALLY NONDISCRIMINATORY POLICY. THE INSTITUTE ENROLLS STUDENTS OF RACIAL MINORITY GROUPS IN MEANINGFUL NUMBERS. |
| Schedule E, Part I, Line 6(a) FINANCIAL AID OR ASSISTANCE FROM A GOVERNMENT | MIT RECEIVES PELL, FEDERAL SUPPLEMENTAL EDUCATIONAL OPPORTUNITY AND PERKINS LOANS.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
| Schedule E, Part I, Line 2 RACIALLY NONDISCRIMINATORY POLICY                | MIT INCLUDES A STATEMENT OF ITS RACIALLY NONDISCRIMINATORY POLICY TOWARD STUDENTS IN VARIOUS BROCHURES AND CATALOGUES. WHILE THE STATEMENT IS NOT INCLUDED ON ALL WRITTEN COMMUNICATIONS WITH THE PUBLIC DEALING WITH STUDENT ADMISSIONS, PROGRAMS AND SCHOLARSHIPS, THE POLICY IS WELL PUBLICIZED AND WELL KNOWN.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |

**Additional Data**

Schedule E (Form 990) (2023)

**Return to Form**

Employer identification number

04-2103594

Part I

General Information on Activities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 14b.

- 1

For grantmakers. Does the organization maintain records to substantiate the amount of its grants or other assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance?

☒ Yes ☐ No
- 2

For grantmakers. Describe in Part V the organization's procedures for monitoring the use of its grants and other assistance outside the United States.
- 3

Activities per Region. (The following Part I, line 3 table can be duplicated if additional space is needed.)

| (a) Region                                           |                                          | (b) Number of offices in the region | (c) Number of employees, agents, and independent contractors in the region | (d) Activities conducted in region (by type) (such as, fundraising, program services, investments, grants to recipients located in the region) | (e) If activity listed in (d) is a program service, describe specific type of service(s) in the region | (f) Total expenditures for and investments in the region |
|------------------------------------------------------|------------------------------------------|-------------------------------------|----------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------|----------------------------------------------------------|
| (1)                                                  | Central America and the Caribbean        | 0                                   | 0                                                                          | Program Services                                                                                                                               | Subrecipient Agreements                                                                                | 1,800,689                                                |
| (2)                                                  | East Asia and the Pacific                | 0                                   | 0                                                                          | Program Services                                                                                                                               | Subrecipient Agreements                                                                                | 1,525,921                                                |
| (3)                                                  | Europe (Including Iceland and Greenland) | 0                                   | 0                                                                          | Program Services                                                                                                                               | Subrecipient Agreements                                                                                | 3,458,413                                                |
| (4)                                                  | Middle East and North Africa             | 0                                   | 0                                                                          | Program Services                                                                                                                               | Subrecipient Agreements                                                                                | 574,248                                                  |
| (5)                                                  | North America (Canada & Mexico only)     | 0                                   | 0                                                                          | Program Services                                                                                                                               | Subrecipient Agreements                                                                                | 3,088,646                                                |
| (6)                                                  | South America                            | 0                                   | 0                                                                          | Program Services                                                                                                                               | Subrecipient Agreements                                                                                | 308,985                                                  |
| (7)                                                  | South Asia                               | 0                                   | 0                                                                          | Program Services                                                                                                                               | Subrecipient Agreements                                                                                | 2,353,900                                                |
| (8)                                                  | Sub-Saharan Africa                       | 0                                   | 0                                                                          | Program Services                                                                                                                               | Subrecipient Agreements                                                                                | 578,211                                                  |
| (9)                                                  | Central America and the Caribbean        | 0                                   | 0                                                                          | Grantmaking                                                                                                                                    |                                                                                                        | 33,060                                                   |
| (10)                                                 | East Asia and the Pacific                | 0                                   | 0                                                                          | Grantmaking                                                                                                                                    |                                                                                                        | 792,517                                                  |
| (11)                                                 | Europe (Including Iceland and Greenland) | 0                                   | 0                                                                          | Grantmaking                                                                                                                                    |                                                                                                        | 2,319,254                                                |
| (12)                                                 | Middle East and North Africa             | 0                                   | 0                                                                          | Grantmaking                                                                                                                                    |                                                                                                        | 338,400                                                  |
| (13)                                                 | North America (Canada & Mexico only)     | 0                                   | 0                                                                          | Grantmaking                                                                                                                                    |                                                                                                        | 347,334                                                  |
| (14)                                                 | Russia and Neighboring States            | 0                                   | 0                                                                          | Grantmaking                                                                                                                                    |                                                                                                        | 136,538                                                  |
| (15)                                                 | South America                            | 0                                   | 0                                                                          | Grantmaking                                                                                                                                    |                                                                                                        | 634,831                                                  |
| (16)                                                 | South Asia                               | 0                                   | 0                                                                          | Grantmaking                                                                                                                                    |                                                                                                        | 401,916                                                  |
| (17)                                                 | Sub-Saharan Africa                       | 0                                   | 0                                                                          | Grantmaking                                                                                                                                    |                                                                                                        | 992,869                                                  |
| (18)                                                 | East Asia and the Pacific                | 0                                   | 0                                                                          | Fundraising                                                                                                                                    |                                                                                                        | 1,506,703                                                |
| (19)                                                 | Europe (Including Iceland and Greenland) | 0                                   | 0                                                                          | Fundraising                                                                                                                                    |                                                                                                        | 1,040,165                                                |
| (20)                                                 | Middle East and North Africa             | 0                                   | 0                                                                          | Fundraising                                                                                                                                    |                                                                                                        | 145,474                                                  |
| (21)                                                 | North America (Canada & Mexico only)     | 0                                   | 0                                                                          | Fundraising                                                                                                                                    |                                                                                                        | 27,040                                                   |
| (22)                                                 | South America                            | 0                                   | 0                                                                          | Fundraising                                                                                                                                    |                                                                                                        | 171,604                                                  |
| (23)                                                 | South Asia                               | 0                                   | 0                                                                          | Fundraising                                                                                                                                    |                                                                                                        | 13,602                                                   |
| (24)                                                 | Central America and the Caribbean        | 0                                   | 12                                                                         | Program Services                                                                                                                               | Education/ Research                                                                                    | 483,188                                                  |
| (25)                                                 | East Asia and the Pacific                | 1                                   | 183                                                                        | Program Services                                                                                                                               | Education/ Research                                                                                    | 15,760,392                                               |
| (26)                                                 | Europe (Including Iceland and Greenland) | 0                                   | 573                                                                        | Program Services                                                                                                                               | Education/ Research                                                                                    | 30,866,170                                               |
| (27)                                                 | Middle East and North Africa             | 0                                   | 48                                                                         | Program Services                                                                                                                               | Education/ Research                                                                                    | 3,503,872                                                |
| (28)                                                 | North America (Canada & Mexico only)     | 0                                   | 169                                                                        | Program Services                                                                                                                               | Education/ Research                                                                                    | 3,794,071                                                |
| (29)                                                 | Russia and Neighboring States            | 0                                   | 6                                                                          | Program Services                                                                                                                               | Education/ Research                                                                                    | 145,009                                                  |
| (30)                                                 | South America                            | 1                                   | 121                                                                        | Program Services                                                                                                                               | Education/ Research                                                                                    | 2,366,515                                                |
| (31)                                                 | South Asia                               | 0                                   | 67                                                                         | Program Services                                                                                                                               | Education/ Research                                                                                    | 2,114,750                                                |
| (32)                                                 | Sub-Saharan Africa                       | 0                                   | 66                                                                         | Program Services                                                                                                                               | Education/ Research                                                                                    | 7,220,839                                                |
| (33)                                                 | Central America and the Caribbean        | 0                                   | 0                                                                          | Investments                                                                                                                                    |                                                                                                        | 860,741,729                                              |
| (34)                                                 | East Asia and the Pacific                | 0                                   | 0                                                                          | Investments                                                                                                                                    |                                                                                                        | 145,201,602                                              |
| (35)                                                 | Europe (Including Iceland and Greenland) | 0                                   | 0                                                                          | Investments                                                                                                                                    |                                                                                                        | 61,581,104                                               |
| (36)                                                 | South Asia                               | 0                                   | 0                                                                          | Investments                                                                                                                                    |                                                                                                        | 1,587,918,183                                            |
| (37)                                                 | Sub-Saharan Africa                       | 0                                   | 0                                                                          | Investments                                                                                                                                    |                                                                                                        | 64,779,400                                               |
| 3a Sub-total . . . . .                               |                                          | 0                                   | 0                                                                          |                                                                                                                                                |                                                                                                        | 18,692,863                                               |
| b Total from continuation sheets to Part I . . . . . |                                          | 2                                   | 1,245                                                                      |                                                                                                                                                |                                                                                                        | 2,790,374,281                                            |
| c Totals (add lines 3a and 3b)                       |                                          | 2                                   | 1,245                                                                      |                                                                                                                                                |                                                                                                        | 2,809,067,144                                            |

Part II

Grants and Other Assistance to Organizations or Entities Outside the United States.

Complete if the organization answered "Yes" on Form 990, Part IV, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed.

| 1    | (a) Name of organization | (b) IRS code section and EIN (if applicable) | (c) Region                               | (d) Purpose of grant | (e) Amount of cash grant | (f) Manner of cash disbursement   | (g) Amount of noncash assistance | (h) Description of noncash assistance | (i) Method of valuation (book, FMV, appraisal, other) |
|------|--------------------------|----------------------------------------------|------------------------------------------|----------------------|--------------------------|-----------------------------------|----------------------------------|---------------------------------------|-------------------------------------------------------|
| (1)  |                          |                                              | Central America and the Caribbean        | Solve Grant          | 10,000                   | Check or Electronic Fund Transfer |                                  |                                       |                                                       |
| (2)  |                          |                                              | East Asia and the Pacific                | Solve Grant          | 20,000                   | Check or Electronic Fund Transfer |                                  |                                       |                                                       |
| (3)  |                          |                                              | East Asia and the Pacific                | Solve Grant          | 8,000                    | Check or Electronic Fund Transfer |                                  |                                       |                                                       |
| (4)  |                          |                                              | East Asia and the Pacific                | Solve Grant          | 50,000                   | Check or Electronic Fund Transfer |                                  |                                       |                                                       |
| (5)  |                          |                                              | East Asia and the Pacific                | Solve Grant          | 10,000                   | Check or Electronic Fund Transfer |                                  |                                       |                                                       |
| (6)  |                          |                                              | Europe (Including Iceland and Greenland) | Solve Grant          | 7,000                    | Check or Electronic Fund Transfer |                                  |                                       |                                                       |
| (7)  |                          |                                              | Europe (Including Iceland and Greenland) | Solve Grant          | 35,000                   | Check or Electronic Fund Transfer |                                  |                                       |                                                       |
| (8)  |                          |                                              | Europe (Including Iceland and Greenland) | Solve Grant          | 15,000                   | Check or Electronic Fund Transfer |                                  |                                       |                                                       |
| (9)  |                          |                                              | Europe (Including Iceland and Greenland) | Solve Grant          | 20,000                   | Check or Electronic Fund Transfer |                                  |                                       |                                                       |
| (10) |                          |                                              | Europe (Including Iceland and Greenland) | Solve Grant          | 150,000                  | Check or Electronic Fund Transfer |                                  |                                       |                                                       |
| (11) |                          |                                              | Middle East and North Africa             | Solve Grant          | 85,000                   | Check or Electronic Fund Transfer |                                  |                                       |                                                       |
| (12) |                          |                                              | Middle East and North Africa             | Solve Grant          | 10,000                   | Check or Electronic Fund Transfer |                                  |                                       |                                                       |
| (13) |                          |                                              | North America (Canada & Mexico only)     | Solve Grant          | 10,000                   | Check or Electronic Fund Transfer |                                  |                                       |                                                       |
| (14) |                          |                                              | North America (Canada & Mexico only)     | Solve Grant          | 35,000                   | Check or Electronic Fund Transfer |                                  |                                       |                                                       |
| (15) |                          |                                              | North America (Canada & Mexico only)     | Solve Grant          | 10,000                   | Check or Electronic Fund Transfer |                                  |                                       |                                                       |
| (16) |                          |                                              | Russia and Neighboring States            | Solve Grant          | 10,000                   | Check or Electronic Fund Transfer |                                  |                                       |                                                       |
| (17) |                          |                                              | South America                            | Solve Grant          | 35,000                   | Check or Electronic Fund Transfer |                                  |                                       |                                                       |
| (18) |                          |                                              | South America                            | Solve Grant          | 60,000                   | Check or Electronic Fund Transfer |                                  |                                       |                                                       |
| (19) |                          |                                              | South America                            | Solve Grant          | 20,000                   | Check or Electronic Fund Transfer |                                  |                                       |                                                       |
| (20) |                          |                                              | South America                            | Solve Grant          | 10,000                   | Check or Electronic Fund Transfer |                                  |                                       |                                                       |
| (21) |                          |                                              | South Asia                               | Solve Grant          | 35,000                   | Check or Electronic Fund Transfer |                                  |                                       |                                                       |
| (22) |                          |                                              | South Asia                               | Solve Grant          | 10,000                   | Check or Electronic Fund Transfer |                                  |                                       |                                                       |
| (23) |                          |                                              | South Asia                               | Solve Grant          | 10,000                   | Check or Electronic Fund Transfer |                                  |                                       |                                                       |
| (24) |                          |                                              | South Asia                               | Solve Grant          | 112,000                  | Check or Electronic Fund Transfer |                                  |                                       |                                                       |
| (25) |                          |                                              | Sub-Saharan Africa                       | Solve Grant          | 10,000                   | Check or Electronic Fund Transfer |                                  |                                       |                                                       |
| (26) |                          |                                              | Sub-Saharan Africa                       | Solve Grant          | 50,000                   | Check or Electronic Fund Transfer |                                  |                                       |                                                       |
| (27) |                          |                                              | Sub-Saharan Africa                       | Solve Grant          | 75,000                   | Check or Electronic Fund Transfer |                                  |                                       |                                                       |
| (28) |                          |                                              | Sub-Saharan Africa                       | Solve Grant          | 10,000                   | Check or Electronic Fund Transfer |                                  |                                       |                                                       |
| (29) |                          |                                              | Sub-Saharan Africa                       | Solve Grant          | 20,000                   | Check or Electronic Fund Transfer |                                  |                                       |                                                       |
| (30) |                          |                                              | Sub-Saharan Africa                       | Solve Grant          | 35,000                   | Check or Electronic Fund Transfer |                                  |                                       |                                                       |
| (31) |                          |                                              | Sub-Saharan Africa                       | Solve Grant          | 150,000                  | Check or Electronic Fund Transfer |                                  |                                       |                                                       |
| (32) |                          |                                              | Sub-Saharan Africa                       | Solve Grant          | 10,000                   | Check or Electronic Fund Transfer |                                  |                                       |                                                       |
| (33) |                          |                                              | Sub-Saharan Africa                       | Solve Grant          | 35,000                   | Check or Electronic Fund Transfer |                                  |                                       |                                                       |
| (34) |                          |                                              | Sub-Saharan Africa                       | Solve Grant          | 135,000                  | Check or Electronic Fund Transfer |                                  |                                       |                                                       |
| (35) |                          |                                              | Sub-Saharan Africa                       | Solve Grant          | 60,000                   | Check or Electronic Fund Transfer |                                  |                                       |                                                       |
| (36) |                          |                                              | Sub-Saharan Africa                       | Solve Grant          | 35,000                   | Check or Electronic Fund Transfer |                                  |                                       |                                                       |
| (37) |                          |                                              | Sub-Saharan Africa                       | Solve Grant          | 85,000                   | Check or Electronic Fund Transfer |                                  |                                       |                                                       |
| (38) |                          |                                              | Sub-Saharan Africa                       | Solve Grant          | 40,000                   | Check or Electronic Fund Transfer |                                  |                                       |                                                       |
| (39) |                          |                                              | Sub-Saharan Africa                       | Solve Grant          | 20,000                   | Check or Electronic Fund Transfer |                                  |                                       |                                                       |

Part IIIGrants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 16.  
Part III can be duplicated if additional space is needed.

|      | (a) Type of grant or assistance                  | (b) Region                               | (c) Number of recipients | (d) Amount of cash grant | (e) Manner of cash disbursement   | (f) Amount of noncash assistance | (g) Description of noncash assistance | (h) Method of valuation (book, FMV, appraisal, other) |
|------|--------------------------------------------------|------------------------------------------|--------------------------|--------------------------|-----------------------------------|----------------------------------|---------------------------------------|-------------------------------------------------------|
| (1)  | Priscilla King Gray Public Service Center Grants | Central America and the Caribbean        | 1                        | 2,500                    | Check or Electronic Fund Transfer |                                  |                                       |                                                       |
| (2)  | Priscilla King Gray Public Service Center Grants | East Asia and the Pacific                | 7                        | 16,550                   | Check or Electronic Fund Transfer |                                  |                                       |                                                       |
| (3)  | Priscilla King Gray Public Service Center Grants | Europe (Including Iceland and Greenland) | 8                        | 28,461                   | Check or Electronic Fund Transfer |                                  |                                       |                                                       |
| (4)  | Priscilla King Gray Public Service Center Grants | Middle East and North Africa             | 1                        | 2,300                    | Check or Electronic Fund Transfer |                                  |                                       |                                                       |
| (5)  | Priscilla King Gray Public Service Center Grants | North America (Canada & Mexico only)     | 5                        | 11,300                   | Check or Electronic Fund Transfer |                                  |                                       |                                                       |
| (6)  | Priscilla King Gray Public Service Center Grants | South America                            | 11                       | 24,600                   | Check or Electronic Fund Transfer |                                  |                                       |                                                       |
| (7)  | Priscilla King Gray Public Service Center Grants | South Asia                               | 15                       | 31,600                   | Check or Electronic Fund Transfer |                                  |                                       |                                                       |
| (8)  | Priscilla King Gray Public Service Center Grants | Sub-Saharan Africa                       | 11                       | 45,400                   | Check or Electronic Fund Transfer |                                  |                                       |                                                       |
| (9)  | MISTI Stipends                                   | East Asia and the Pacific                | 126                      | 547,606                  | Check or Electronic Fund Transfer |                                  |                                       |                                                       |
| (10) | MISTI Stipends                                   | Europe (Including Iceland and Greenland) | 463                      | 1,666,725                | Check or Electronic Fund Transfer |                                  |                                       |                                                       |
| (11) | MISTI Stipends                                   | Middle East and North Africa             | 59                       | 182,110                  | Check or Electronic Fund Transfer |                                  |                                       |                                                       |
| (12) | MISTI Stipends                                   | North America (Canada & Mexico only)     | 60                       | 125,275                  | Check or Electronic Fund Transfer |                                  |                                       |                                                       |
| (13) | MISTI Stipends                                   | Russia and Neighboring States            | 44                       | 93,675                   | Check or Electronic Fund Transfer |                                  |                                       |                                                       |
| (14) | MISTI Stipends                                   | South America                            | 140                      | 405,400                  | Check or Electronic Fund Transfer |                                  |                                       |                                                       |
| (15) | MISTI Stipends                                   | South Asia                               | 24                       | 84,500                   | Check or Electronic Fund Transfer |                                  |                                       |                                                       |
| (16) | MISTI Stipends                                   | Sub-Saharan Africa                       | 104                      | 98,399                   | Check or Electronic Fund Transfer |                                  |                                       |                                                       |
| (17) | Fellowships                                      | Central America and the Caribbean        | 7                        | 19,280                   | Check or Electronic Fund Transfer |                                  |                                       |                                                       |
| (18) | Fellowships                                      | East Asia and the Pacific                | 12                       | 59,415                   | Check or Electronic Fund Transfer |                                  |                                       |                                                       |
| (19) | Fellowships                                      | Europe (Including Iceland and Greenland) | 14                       | 129,160                  | Check or Electronic Fund Transfer |                                  |                                       |                                                       |
| (20) | Fellowships                                      | Middle East and North Africa             | 2                        | 9,240                    | Check or Electronic Fund Transfer |                                  |                                       |                                                       |
| (21) | Fellowships                                      | North America (Canada & Mexico only)     | 3                        | 8,950                    | Check or Electronic Fund Transfer |                                  |                                       |                                                       |
| (22) | Fellowships                                      | Russia and Neighboring States            | 3                        | 15,740                   | Check or Electronic Fund Transfer |                                  |                                       |                                                       |
| (23) | Fellowships                                      | South America                            | 5                        | 34,900                   | Check or Electronic Fund Transfer |                                  |                                       |                                                       |
| (24) | Fellowships                                      | South Asia                               | 7                        | 24,240                   | Check or Electronic Fund Transfer |                                  |                                       |                                                       |
| (25) | Fellowships                                      | Sub-Saharan Africa                       | 9                        | 31,720                   | Check or Electronic Fund Transfer |                                  |                                       |                                                       |
| (26) | Prizes & Awards                                  | Central America and the Caribbean        | 3                        | 780                      | Check or Electronic Fund Transfer |                                  |                                       |                                                       |
| (27) | Prizes & Awards                                  | East Asia and the Pacific                | 32                       | 46,525                   | Check or Electronic Fund Transfer |                                  |                                       |                                                       |
| (28) | Prizes & Awards                                  | Europe (Including Iceland and Greenland) | 33                       | 34,288                   | Check or Electronic Fund Transfer |                                  |                                       |                                                       |
| (29) | Prizes & Awards                                  | Middle East and North Africa             | 2                        | 250                      | Check or Electronic Fund Transfer |                                  |                                       |                                                       |
| (30) | Prizes & Awards                                  | North America (Canada & Mexico only)     | 18                       | 14,789                   | Check or Electronic Fund Transfer |                                  |                                       |                                                       |
| (31) | Prizes & Awards                                  | Russia and Neighboring States            | 5                        | 4,173                    | Check or Electronic Fund Transfer |                                  |                                       |                                                       |
| (32) | Prizes & Awards                                  | South America                            | 3                        | 250                      | Check or Electronic Fund Transfer |                                  |                                       |                                                       |
| (33) | Prizes & Awards                                  | South Asia                               | 10                       | 8,332                    | Check or Electronic Fund Transfer |                                  |                                       |                                                       |
| (34) | Prizes & Awards                                  | Sub-Saharan Africa                       | 5                        | 850                      | Check or Electronic Fund Transfer |                                  |                                       |                                                       |
| (35) | Honoraria                                        | Central America and the Caribbean        | 1                        | 500                      | Check or Electronic Fund Transfer |                                  |                                       |                                                       |
| (36) | Honoraria                                        | East Asia and the Pacific                | 19                       | 13,936                   | Check or Electronic Fund Transfer |                                  |                                       |                                                       |
| (37) | Honoraria                                        | Europe (Including Iceland and Greenland) | 100                      | 144,621                  | Check or Electronic Fund Transfer |                                  |                                       |                                                       |
| (38) | Honoraria                                        | Middle East and North Africa             | 9                        | 20,000                   | Check or Electronic Fund Transfer |                                  |                                       |                                                       |
| (39) | Honoraria                                        | North America (Canada & Mexico only)     | 43                       | 41,857                   | Check or Electronic Fund Transfer |                                  |                                       |                                                       |
| (40) | Honoraria                                        | Russia and Neighboring States            | 14                       | 5,950                    | Check or Electronic Fund Transfer |                                  |                                       |                                                       |
| (41) | Honoraria                                        | South America                            | 14                       | 13,681                   | Check or Electronic Fund Transfer |                                  |                                       |                                                       |
| (42) | Honoraria                                        | South Asia                               | 7                        | 8,500                    | Check or Electronic Fund Transfer |                                  |                                       |                                                       |
| (43) | Honoraria                                        | South America                            | 16                       | 8,500                    | Check or Electronic Fund Transfer |                                  |                                       |                                                       |
| (44) | Grants                                           | North America (Canada & Mexico only)     | 2                        | 1,163                    | Check or Electronic Fund Transfer |                                  |                                       |                                                       |
| (45) | Grants                                           | South Asia                               | 1                        | 1,744                    | Check or Electronic Fund Transfer |                                  |                                       |                                                       |
| (46) | Solve Grants                                     | East Asia and the Pacific                | 2                        | 20,000                   | Check or Electronic Fund Transfer |                                  |                                       |                                                       |
| (47) | Solve Grants                                     | Europe (Including Iceland and Greenland) | 11                       | 76,999                   | Check or Electronic Fund Transfer |                                  |                                       |                                                       |
| (48) | Solve Grants                                     | Middle East and North Africa             | 3                        | 29,500                   | Check or Electronic Fund Transfer |                                  |                                       |                                                       |
| (49) | Solve Grants                                     | North America (Canada & Mexico only)     | 5                        | 89,000                   | Check or Electronic Fund Transfer |                                  |                                       |                                                       |
| (50) | Solve Grants                                     | Russia and Neighboring States            | 1                        | 7,000                    | Check or Electronic Fund Transfer |                                  |                                       |                                                       |
| (51) | Solve Grants                                     | South America                            | 2                        | 24,000                   | Check or Electronic Fund Transfer |                                  |                                       |                                                       |
| (52) | Solve Grants                                     | South Asia                               | 3                        | 68,000                   | Check or Electronic Fund Transfer |                                  |                                       |                                                       |
| (53) | Solve Grants                                     | Sub-Saharan Africa                       | 3                        | 28,000                   | Check or Electronic Fund Transfer |                                  |                                       |                                                       |

Part IV

Foreign Forms

- 1

Was the organization a U.S. transferor of property to a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)* . . . . .

☒ Yes

☐ No
- 2

Did the organization have an interest in a foreign trust during the tax year? *If "Yes," the organization may be required to separately file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; don't file with Form 990)* . . . . .

☒ Yes

☐ No
- 3

Did the organization have an ownership interest in a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons with Respect to Certain Foreign Corporations. (see Instructions for Form 5471)* . . . . .

☒ Yes

☐ No
- 4

Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? *If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund. (see Instructions for Form 8621)* .

☒ Yes

☐ No
- 5

Did the organization have an ownership interest in a foreign partnership during the tax year? *If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons with Respect to Certain Foreign Partnerships (see Instructions for Form 8865)* . . . . .

☒ Yes

☐ No
- 6

Did the organization have any operations in or related to any boycotting countries during the tax year? *If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form 5713; don't file with Form 990).* . . . . .

☒ Yes

☐ No

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information. See instructions.

**Schedule F (Form 990) 2023**

# Additional Data

**Software ID:** 23017437

**Software Version:** 2023v6.0

Name of the organization  
Massachusetts Institute of Technology

Employer identification number  
04-2103594

Part I Fundraising Activities. Complete if the organization answered "Yes" on Form 990, Part IV, line 17.  
Form 990-EZ filers are not required to complete this part.

1

Indicate whether the organization raised funds through any of the following activities. Check all that apply.

a

☒ Mail solicitations

e

☒ Solicitation of non-government grants

b

☒ Internet and email solicitations

f

☒ Solicitation of government grants

c

☒ Phone solicitations

g

☐ Special fundraising events

d

☒ In-person solicitations

2a

Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services?  
☒ Yes ☐ No

b

If "Yes," list the 10 highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization.

| (i) Name and address of individual or entity (fundraiser)                                          | (ii) Activity          | (iii) Did fundraiser have custody or control of contributions? |    | (iv) Gross receipts from activity | (v) Amount paid to (or retained by) fundraiser listed in col. (i) | (vi) Amount paid to (or retained by) organization |
|----------------------------------------------------------------------------------------------------|------------------------|----------------------------------------------------------------|----|-----------------------------------|-------------------------------------------------------------------|---------------------------------------------------|
|                                                                                                    |                        | Yes                                                            | No |                                   |                                                                   |                                                   |
| 1<br>Community Counseling Service Co LLC<br>527 Madison Avenue 5th Floor<br><br>New York, NY 10022 | Fundraising Consulting |                                                                | No |                                   | 294,000                                                           | -294,000                                          |
| 2<br>West Wind Consulting<br>120 Brindley Street Suite 7<br><br>Ithaca, NY 14850                   | Fundraising Consulting |                                                                | No |                                   | 244,181                                                           | -244,181                                          |
| 3<br>Rootstock Philanthropy LLC<br>PO Box 276<br><br>Cumberland, ME 04021                          | Fundraising Consulting |                                                                | No |                                   | 176,000                                                           | -176,000                                          |
| 4<br>People Stretch Solutions<br>1775 Tysons Boulevard 5th Floor<br><br>McLean, V A 22102          | Fundraising Consulting |                                                                | No |                                   | 96,254                                                            | -96,254                                           |
| 5<br>Grenzebach Glier and Associates<br>550 W Van Buren Street 1700<br><br>Chicago, IL 60607       | Fundraising Consulting |                                                                | No |                                   | 79,600                                                            | -79,600                                           |
| 6<br>Melissa Gallin<br>640 Washington Street 3<br><br>Brookline, MA 02446                          | Grant Writing          |                                                                | No |                                   | 24,188                                                            | -24,188                                           |
| 7<br>Blackbaud Inc<br>65 Fairchild Street<br><br>Charleston, SC 29492                              | Fundraising Consulting |                                                                | No |                                   | 23,291                                                            | -23,291                                           |
| 8<br>Elizabeth Baribeau<br>625 Caton Avenue 4B<br><br>Brooklyn, NY 11218                           | Grant Writing          |                                                                | No | 50,000                            | 19,869                                                            | 30,131                                            |
| 9<br>Changing Our World<br>1285 Avenue of the Americas 5th Flo<br>or<br>New York, NY 10019         | Fundraising Consulting |                                                                | No |                                   | 11,350                                                            | -11,350                                           |
| 10                                                                                                 |                        |                                                                |    |                                   |                                                                   |                                                   |
| Total . . . . . ▶                                                                                  |                        |                                                                |    | 50,000                            | 968,733                                                           | -918,733                                          |

3 List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing.  
C O, C T, D C, H I, A K, M D, M A, M I, M S, M O, N V, N H, N D, S C, V A, A R, W A  
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Part II Fundraising Events. Complete if the organization answered "Yes" on Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000.

| Revenue         |                                                                             | (a)Event #1  | (b) Event #2 | (c)Other events | (d) Total events<br>(add col. (a) through<br>col. (c)) |
|-----------------|-----------------------------------------------------------------------------|--------------|--------------|-----------------|--------------------------------------------------------|
|                 |                                                                             | (event type) | (event type) | (total number)  |                                                        |
|                 | 1 Gross receipts . . . . .                                                  |              |              |                 |                                                        |
|                 | 2 Less: Contributions . . . . .                                             |              |              |                 |                                                        |
|                 | 3 Gross income (line 1 minus<br>line 2) . . . . .                           |              |              |                 |                                                        |
| Direct Expenses | 4 Cash prizes . . . . .                                                     |              |              |                 |                                                        |
|                 | 5 Noncash prizes . . . . .                                                  |              |              |                 |                                                        |
|                 | 6 Rent/facility costs . . . . .                                             |              |              |                 |                                                        |
|                 | 7 Food and beverages . . . . .                                              |              |              |                 |                                                        |
|                 | 8 Entertainment . . . . .                                                   |              |              |                 |                                                        |
|                 | 9 Other direct expenses . . . . .                                           |              |              |                 |                                                        |
|                 | 10 Direct expense summary. Add lines 4 through 9 in column (d) . . . . . ▶  |              |              |                 |                                                        |
|                 | 11 Net income summary. Subtract line 10 from line 3, column (d) . . . . . ▶ |              |              |                 |                                                        |

Part III Gaming. Complete if the organization answered "Yes" on Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a.

| Revenue         |                                                                                 | (a) Bingo                                                             | (b) Pull tabs/Instant<br>bingo/progressive<br>bingo                   | (c) Other gaming                                                      | (d) Total gaming (add<br>col.(a) through col.(c)) |
|-----------------|---------------------------------------------------------------------------------|-----------------------------------------------------------------------|-----------------------------------------------------------------------|-----------------------------------------------------------------------|---------------------------------------------------|
|                 |                                                                                 |                                                                       |                                                                       |                                                                       |                                                   |
|                 | 1 Gross revenue . . . . .                                                       |                                                                       |                                                                       |                                                                       |                                                   |
| Direct Expenses | 2 Cash prizes . . . . .                                                         |                                                                       |                                                                       |                                                                       |                                                   |
|                 | 3 Noncash prizes . . . . .                                                      |                                                                       |                                                                       |                                                                       |                                                   |
|                 | 4 Rent/facility costs . . . . .                                                 |                                                                       |                                                                       |                                                                       |                                                   |
|                 | 5 Other direct expenses . . . . .                                               |                                                                       |                                                                       |                                                                       |                                                   |
|                 | 6 Volunteer labor . . . . .                                                     | <input type="checkbox"/> Yes _____% ..<br><input type="checkbox"/> No | <input type="checkbox"/> Yes _____% ..<br><input type="checkbox"/> No | <input type="checkbox"/> Yes _____% ..<br><input type="checkbox"/> No |                                                   |
|                 | 7 Direct expense summary. Add lines 2 through 5 in column (d) . . . . . ▶       |                                                                       |                                                                       |                                                                       |                                                   |
|                 | 8 Net gaming income summary. Subtract line 7 from line 1, column (d). . . . . ▶ |                                                                       |                                                                       |                                                                       |                                                   |

9 Enter the state(s) in which the organization conducts gaming activities:  
\_\_\_\_\_

a Is the organization licensed to conduct gaming activities in each of these states? . . . . . ☐ Yes ☐ No

b If "No," explain: \_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_

10a Were any of the organization's gaming licenses revoked, suspended or terminated during the tax year? . . . ☐ Yes ☐ No

b If "Yes," explain: \_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_

11

Does the organization conduct gaming activities with nonmembers?

☐ Yes ☐ No

12

Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity formed to administer charitable gaming?

☐ Yes ☐ No

13

Indicate the percentage of gaming activity conducted in:

|   |                             |     |   |
|---|-----------------------------|-----|---|
| a | The organization's facility | 13a | % |
| b | An outside facility         | 13b | % |

14

Enter the name and address of the person who prepares the organization's gaming/special events books and records:

Name ▶ -----

Address ▶ -----

15a

Does the organization have a contract with a third party from whom the organization receives gaming revenue?

☐ Yes ☐ No

b

If "Yes," enter the amount of gaming revenue received by the organization ▶ \$ \_\_\_\_\_ and the amount of gaming revenue retained by the third party ▶ \$ \_\_\_\_\_.

c

If "Yes," enter name and address of the third party:

Name ▶ -----

Address ▶ -----

16 Gaming manager information:

Name ▶ -----

Gaming manager compensation ▶ \$ -----

Description of services provided ▶ -----

☐ Director/officer

☐ Employee

☐ Independent contractor

17 Mandatory distributions:

a

Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license?

☐ Yes ☐ No

b

Enter the amount of distributions required under state law distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year ▶ \$ \_\_\_\_\_

Part IV Supplemental Information. Provide the explanations required by Part I, line 2b, columns (iii) and (v); and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also provide any additional information. See Instructions.

| Return Reference | Explanation |
|------------------|-------------|
|------------------|-------------|

Schedule I  
(Form 990)

Department of the Treasury  
Internal Revenue Service

Name of the organization  
Massachusetts Institute of Technology

Grants and Other Assistance to Organizations,  
Governments and Individuals in the United States

Complete if the organization answered "Yes," on Form 990, Part IV, line 21 or 22.  
▶ Go to [www.irs.gov/Form990](https://www.irs.gov/Form990) for the latest information.

OMB No. 1545-0047

2023

Open to Public Inspection

Employer identification number  
04-2103594

Part I General Information on Grants and Assistance

1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? . . . . . ☒ Yes ☐ No

2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.

Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.

| (a) Name and address of organization or government                                                                                               | (b) EIN    | (c) IRC section (if applicable) | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of noncash assistance | (h) Purpose of grant or assistance                           |
|--------------------------------------------------------------------------------------------------------------------------------------------------|------------|---------------------------------|--------------------------|-----------------------------------|-------------------------------------------------------|---------------------------------------|--------------------------------------------------------------|
| (1) Beta Upsilon Association<br>119 120 Bay State Road<br>Boston, MA 02215                                                                       | 04-2447180 |                                 | 39,778                   |                                   |                                                       |                                       | IRDF Grant                                                   |
| (2) The Beta Foundation A<br>Fraternity House<br>32 Hereford Street<br>Boston, MA 02215                                                          | 04-2116079 | 501(c)(7)                       | 32,580                   |                                   |                                                       |                                       | IRDF Grant                                                   |
| (3) Delta Kappa Epsilon Inc<br>403 Memorial Drive<br>Cambridge, MA 02139                                                                         | 04-6066546 | 501(c)(2)                       | 33,105                   |                                   |                                                       |                                       | IRDF Grant                                                   |
| (4) Beta Nu House<br>Corporation<br>416 Beacon Street<br>Boston, MA 02215                                                                        | 23-7046612 | 501(c)(2)                       | 950,572                  |                                   |                                                       |                                       | IRDF Grant                                                   |
| (5) Epsilon Theta<br>Corporation Inc<br>624 Wellington Rd<br>East Norriton, PA 19403                                                             | 04-6170956 | 501(c)(7)                       | 80,324                   |                                   |                                                       |                                       | IRDF Grant                                                   |
| (6) Xi SAM-Fenway Alumni<br>Corporation<br>34 The Fenway<br>Boston, MA 02215                                                                     | 91-1989766 | 501(c)(7)                       | 40,520                   |                                   |                                                       |                                       | IRDF Grant                                                   |
| (7) Alumni Association of the<br>Nu Delta Chapter of the Phi<br>Mu Delta Fraternity<br>460 Beacon Street<br>Boston, MA 02215                     | 04-3071196 | 501(c)(7)                       | 37,522                   |                                   |                                                       |                                       | IRDF Grant                                                   |
| (8) Phi Beta Epsilon<br>Corporation<br>400 Memorial Drive<br>Cambridge, MA 02139                                                                 | 04-6014162 | 501(c)(8)                       | 28,663                   |                                   |                                                       |                                       | IRDF Grant                                                   |
| (9) Phi Sigma Kappa Grand<br>Chapter of Omicron<br>485 487 Commonwealth Ave<br>Boston, MA 02215                                                  | 04-6197951 | 501(c)(7)                       | 655,716                  |                                   |                                                       |                                       | IRDF Grant                                                   |
| (10) Pi Lambda Phi Fraternity<br>450 Beacon Street<br>Boston, MA 02215                                                                           | 04-2721968 | 501(c)(7)                       | 36,571                   |                                   |                                                       |                                       | IRDF Grant                                                   |
| (11) Massachusetts Iota Tau<br>Association<br>155 Bay State Road<br>Boston, MA 02215                                                             | 04-3506094 | 501(c)(7)                       | 15,715                   |                                   |                                                       |                                       | IRDF Grant                                                   |
| (12) Alpha Theta Chapter of<br>Sigma Chi Fraternity Inc<br>532 Beacon Street<br>Boston, MA 02215                                                 | 04-2761368 | 501(c)(7)                       | 26,522                   |                                   |                                                       |                                       | IRDF Grant                                                   |
| (13) Kappa Alpha Alumni Corp<br>of Sigma Phi Epsilon<br>Fraternity<br>518 Beacon Street<br>Boston, MA 02215                                      | 23-7314924 | 501(c)(7)                       | 21,726                   |                                   |                                                       |                                       | IRDF Grant                                                   |
| (14) MIT Student House Inc<br>111 Bay State Road<br>Boston, MA 02215                                                                             | 04-6130561 |                                 | 21,843                   |                                   |                                                       |                                       | IRDF Grant                                                   |
| (15) Theta Chi Fraternity Inc<br>528 Beacon Street<br>Boston, MA 02215                                                                           | 04-2112594 | 501(c)(7)                       | 15,644                   |                                   |                                                       |                                       | IRDF Grant                                                   |
| (16) MIT Women's<br>Independent Group<br>Corporation<br>353 355 Massachusetts Ave<br>Cambridge, MA 02139                                         | 04-2642553 | 501(c)(4)                       | 15,368                   |                                   |                                                       |                                       | IRDF Grant                                                   |
| (17) Lambda Zeta<br>Associates Inc<br>46 Hancock Street<br>Lexington, MA 02420                                                                   | 04-3238433 | 501(c)(7)                       | 11,854                   |                                   |                                                       |                                       | IRDF Grant                                                   |
| (18) Inc Alumni Psi Deltaphi<br>Delta Theta Fraternity<br>54 Newport St<br>Arlington, MA 02476                                                   | 05-6016312 | 501(c)(7)                       | 105,467                  |                                   |                                                       |                                       | IRDF Grant                                                   |
| (19) SNHC Inc<br>99 Bay State Road<br>Boston, MA 02215                                                                                           | 68-0514586 | 501(c)(7)                       | 24,147                   |                                   |                                                       |                                       | IRDF Grant                                                   |
| (20) National Development<br>Corporation of Delta Phi<br>Epsilon Inc<br>251 South Camac Street<br>Philadelphia, PA 19107                         | 43-1748524 | 501(c)(2)                       | 14,975                   |                                   |                                                       |                                       | IRDF Grant                                                   |
| (21) Breakthrough Greater<br>Boston Inc<br>PO Box 381486<br>Cambridge, MA 02238                                                                  | 04-3307783 | 501(c)(3)                       | 10,000                   |                                   |                                                       |                                       | Contribution                                                 |
| (22) Cambridge Branch<br>NAACP<br>125 Mount Auburn Street<br>380660<br>Cambridge, MA 02238                                                       | 86-3599264 |                                 | 10,000                   |                                   |                                                       |                                       | Contribution                                                 |
| (23) Cambridge Chamber of<br>Commerce<br>600 One Kendall Square<br>Suite 6-105<br>Cambridge, MA 02139                                            | 04-1144780 | 501(c)(6)                       | 30,000                   |                                   |                                                       |                                       | Contribution                                                 |
| (24) Cambridge Community<br>Center Inc<br>5 Callender Street<br>Cambridge, MA 02139                                                              | 04-2477881 | 501(c)(3)                       | 13,500                   |                                   |                                                       |                                       | Contribution                                                 |
| (25) Cambridge Community<br>Foundation<br>99 Bishop Allen Drive<br>Cambridge, MA 02139                                                           | 04-6012492 | 501(c)(3)                       | 22,500                   |                                   |                                                       |                                       | Contribution                                                 |
| (26) Cambridge School<br>Volunteers Inc<br>459 Broadway CRLS<br>Cambridge, MA 02138                                                              | 04-2554626 | 501(c)(3)                       | 7,500                    |                                   |                                                       |                                       | Contribution                                                 |
| (27) Cambridge Young<br>Women's Christian<br>Association<br>7 Temple Street<br>Cambridge, MA 02139                                               | 04-2103968 | 501(c)(3)                       | 6,000                    |                                   |                                                       |                                       | Contribution                                                 |
| (28) Bay Cove Human<br>Services Inc<br>66 Canal Street<br>Boston, MA 02114                                                                       | 04-2518575 | 501(c)(3)                       | 9,000                    |                                   |                                                       |                                       | Contribution                                                 |
| (29) Community Art Center<br>Inc<br>119 Windsor Street<br>Cambridge, MA 02139                                                                    | 04-2496097 | 501(c)(3)                       | 10,000                   |                                   |                                                       |                                       | Contribution                                                 |
| (30) Enroot Inc<br>99 Bishop Allen Drive<br>Cambridge, MA 02139                                                                                  | 04-2103961 | 501(c)(3)                       | 7,500                    |                                   |                                                       |                                       | Contribution                                                 |
| (31) Food for Free Committee<br>Inc<br>11 Inman Street<br>Cambridge, MA 02139                                                                    | 22-2561771 | 501(c)(3)                       | 7,000                    |                                   |                                                       |                                       | Contribution                                                 |
| (32) New England Council<br>Inc<br>98 North Washington Street<br>Suite 30<br>Boston, MA 02114                                                    | 04-1661090 | 501(c)(6)                       | 7,500                    |                                   |                                                       |                                       | Contribution                                                 |
| (33) SS Cosmos E Damian<br>Society Inc<br>17 Porter Street<br>Cambridge, MA 02141                                                                | 04-3583603 | 501(c)(3)                       | 10,000                   |                                   |                                                       |                                       | Contribution                                                 |
| (34) ImpactAssetsInc<br>4340 East West Highway<br>210<br>Bethesda, MD 20814                                                                      | 26-2048480 | 501(c)(3)                       | 516,000                  |                                   |                                                       |                                       | Contribution                                                 |
| (35) Landmark Bio PBLLC<br>300 N Beacon Street Suite<br>201<br>Watertown, MA 02472                                                               | 85-3191139 |                                 | 500,000                  |                                   |                                                       |                                       | Contribution                                                 |
| (36) My Brother's Keeper<br>Task Force Inc<br>PO Box 410349<br>Cambridge, MA 02141                                                               | 85-2090538 | 501(c)(3)                       | 130,000                  |                                   |                                                       |                                       | Contribution                                                 |
| (37) Essex Agricultural &<br>Technical School Alumni<br>Association Inc<br>565 Maple Street<br>Hathorne, MA 01937                                | 87-3085522 | 501(c)(3)                       | 20,000                   |                                   |                                                       |                                       | Contribution                                                 |
| (38) Franklin W Olin College<br>of Engineering Inc<br>1000 Olin Way<br>Needham, MA 02492                                                         | 06-1519057 | 501(c)(3)                       | 43,720                   |                                   |                                                       |                                       | Grant                                                        |
| (39) Hollins University<br>Corporation<br>7916 Williamson Rd Box<br>9658<br>Roanoke, VA 24019                                                    | 54-0506314 | 501(c)(3)                       | 5,400                    |                                   |                                                       |                                       | Grant                                                        |
| (40) Trustees of Boston<br>University<br>881 Commonwealth Avenue<br>Fl 4<br>Boston, MA 02215                                                     | 04-2103547 | 501(c)(3)                       | 63,773                   |                                   |                                                       |                                       | Grant                                                        |
| (41) University of<br>Massachusetts Amherst<br>70 Butterfield Terrace<br>Amherst, MA 01003                                                       | 04-3167352 | 115                             | 40,000                   |                                   |                                                       |                                       | Grant                                                        |
| (42) University of<br>Massachusetts Lowell<br>600 Suffolk St 2nd Fl South<br>Lowell, MA 01854                                                    | 04-3167353 | 115                             | 37,438                   |                                   |                                                       |                                       | Grant                                                        |
| (43) Worcester Polytechnic<br>Institute<br>100 Institute Rd<br>Worcester, MA 01609                                                               | 04-2121659 | 501(c)(3)                       | 33,330                   |                                   |                                                       |                                       | Grant                                                        |
| (44) Ada Developers<br>Academy<br>315 Fifth Ave South Suite<br>200<br>Seattle, WA 98104                                                          | 85-2275400 | 501(c)(3)                       | 200,000                  |                                   |                                                       |                                       | Solve Grant                                                  |
| (45) Beeline Reader Inc<br>9 Bishop Lane<br>Menlo Park, CA 94025                                                                                 | 47-1882065 |                                 | 25,000                   |                                   |                                                       |                                       | Solve Grant                                                  |
| (46) Code Girls United<br>PO Box 8272<br>KalisPELL, MT 59904                                                                                     | 83-1174058 | 501(c)(3)                       | 100,000                  |                                   |                                                       |                                       | Solve Grant                                                  |
| (47) Elythea Inc<br>1825 Harris Ave<br>San Jose, CA 95124                                                                                        | 92-1967875 |                                 | 60,000                   |                                   |                                                       |                                       | Solve Grant                                                  |
| (48) GNYPWD LLC<br>938 110th Ave NE A-302<br>Bellevue, WA 98004                                                                                  | 92-2446518 |                                 | 135,000                  |                                   |                                                       |                                       | Solve Grant                                                  |
| (49) Grassroots Indigenous<br>Multimedia<br>11217 Blue Heron Lane<br>Hayward, WI 54843                                                           | 41-1962329 | 501(c)(3)                       | 10,000                   |                                   |                                                       |                                       | Solve Grant                                                  |
| (50) Grinding Stone<br>Collective Inc<br>8255 88th Lane<br>Glendale, NY 11385                                                                    | 86-3022293 | 501(c)(3)                       | 10,000                   |                                   |                                                       |                                       | Solve Grant                                                  |
| (51) Hera Inc<br>133 Clarendon St No<br>170360 Smb 708<br>Boston, MA 02117                                                                       | 84-2724125 | 501(c)(3)                       | 30,000                   |                                   |                                                       |                                       | Solve Grant                                                  |
| (52) Indigenous Energy<br>Initiative<br>331 Burdickville Rd<br>Charlestown, RI 02813                                                             | 88-2858979 | 501(c)(3)                       | 10,000                   |                                   |                                                       |                                       | Solve Grant                                                  |
| (53) Indigeponics LLC<br>3266 E Orleans Dr<br>Gilbert, AZ 85298                                                                                  | 92-3806892 |                                 | 12,000                   |                                   |                                                       |                                       | Solve Grant                                                  |
| (54) Khushi Baby Inc<br>6016 Louis Way<br>El Dorado Hills, CA 95762                                                                              | 46-5767894 | 501(c)(3)                       | 60,000                   |                                   |                                                       |                                       | Solve Grant                                                  |
| (55) Kidogo Early Years Inc<br>2443 Fillmore Street No<br>380-17448<br>San Francisco, CA 94116                                                   | 47-2471232 | 501(c)(3)                       | 100,000                  |                                   |                                                       |                                       | Solve Grant                                                  |
| (56) Kwu Cnxi<br>Po Box 191<br>Usk, WA 99180                                                                                                     | 87-3881234 | 501(c)(3)                       | 10,000                   |                                   |                                                       |                                       | Solve Grant                                                  |
| (57) Livox International LLC<br>5451 Millenia Lakes Blvd No<br>242<br>Orlando, FL 32839                                                          | 82-1590503 |                                 | 25,000                   |                                   |                                                       |                                       | Solve Grant                                                  |
| (58) Ma Ka Hana Ka 'Ike<br>Building Program<br>Po Box 968<br>Hana, HI 96713                                                                      | 02-0556883 | 501(c)(3)                       | 35,000                   |                                   |                                                       |                                       | Solve Grant                                                  |
| (59) Medhaul Inc<br>150 Peabody Place Suite<br>0123<br>Memphis, TN 38103                                                                         | 82-1413512 |                                 | 80,000                   |                                   |                                                       |                                       | Solve Grant                                                  |
| (60) Natives Rising<br>1272 Page St<br>San Francisco, CA 94117                                                                                   | 92-1022768 | 501(c)(3)                       | 35,000                   |                                   |                                                       |                                       | Solve Grant                                                  |
| (61) Rematriation Inc<br>102 1/2 Concord Place<br>Syracuse, NY 13210                                                                             | 85-1101586 | 501(c)(3)                       | 10,000                   |                                   |                                                       |                                       | Solve Grant                                                  |
| (62) Stem From Dance Inc<br>515 Empire Boulevard No<br>250562<br>Brooklyn, NY 11225                                                              | 46-1793936 | 501(c)(3)                       | 250,000                  |                                   |                                                       |                                       | Solve Grant                                                  |
| (63) Symbrosia Inc<br>73-4460 Queen Kaahumanu<br>Hwy Ste 11<br>KailuaKona, HI 96740                                                              | 83-1537317 |                                 | 50,000                   |                                   |                                                       |                                       | Solve Grant                                                  |
| (64) The Launchcode<br>Foundation<br>4811 Delmar Blvd<br>St Louis, MO 63108                                                                      | 47-1718432 | 501(c)(3)                       | 50,000                   |                                   |                                                       |                                       | Solve Grant                                                  |
| (65) The Steam Connection<br>330 E Maple Road Suite B<br>Troy, MI 48083                                                                          | 85-2936182 | 501(c)(3)                       | 100,000                  |                                   |                                                       |                                       | Solve Grant                                                  |
| (66) Totem Technologies Inc<br>7217 E 63rd Street<br>Tulsa, OK 74133                                                                             | 87-4714526 |                                 | 35,000                   |                                   |                                                       |                                       | Solve Grant                                                  |
| (67) TruBeltCo<br>720 So Ste St Apt 657A<br>Stanford, CA 94305                                                                                   | 88-3957547 | 501(c)(3)                       | 35,000                   |                                   |                                                       |                                       | Solve Grant                                                  |
| (68) Unlocked Labs<br>2858 Salena Street Rear<br>St Louis, MO 63118                                                                              | 37-1871086 | 501(c)(3)                       | 10,000                   |                                   |                                                       |                                       | Solve Grant                                                  |
| (69) Weird Enough Company<br>3639 Trinity Place<br>Lithonia, GA 30038                                                                            | 82-1118409 | 501(c)(3)                       | 25,000                   |                                   |                                                       |                                       | Solve Grant                                                  |
| (70) Women In Technology<br>1750 Powder Springs Rd<br>Suite 190<br>Number 256<br>Marietta, GA 30064                                              | 31-1839582 | 501(c)(3)                       | 50,000                   |                                   |                                                       |                                       | Solve Grant                                                  |
| (71) Womens Audio Mission<br>542-544 Natoma Street No<br>C1<br>San Francisco, CA 94103                                                           | 54-2105425 | 501(c)(3)                       | 200,000                  |                                   |                                                       |                                       | Solve Grant                                                  |
| (72) 4imprint Inc<br>50 West Avenue Building 14<br>Essex, CT 06426                                                                               | 39-1837105 |                                 | 10,500                   |                                   |                                                       |                                       | Prize                                                        |
| (73) Active Surfaces Inc<br>50 Orchard Street<br>Salem, MA 01970                                                                                 | 92-1104799 |                                 | 115,000                  |                                   |                                                       |                                       | Prize                                                        |
| (74) Arbon Inc<br>2700 Broadway Apartment<br>5 C<br>New York, NY 10025                                                                           | 93-2371177 |                                 | 30,000                   |                                   |                                                       |                                       | Prize                                                        |
| (75) Crop Diagnostix Inc<br>9310 Athena Circle Suite<br>100<br>La Jolla, CA 92037                                                                | 99-1318703 |                                 | 30,000                   |                                   |                                                       |                                       | Prize                                                        |
| (76) DCA Foundation Inc<br>Data-Pop Alliance<br>150 North 5th Street Apt 3F<br>Brooklyn, NY 11211                                                | 81-5116813 | 501(c)(3)                       | 20,000                   |                                   |                                                       |                                       | Prize                                                        |
| (77) Harvard Student<br>Agencies<br>67 Mt Auburn St<br>Cambridge, MA 02138                                                                       | 04-2230366 | 501(c)(3)                       | 14,618                   |                                   |                                                       |                                       | Prize                                                        |
| (78) Helix Carbon Inc<br>8 The Green Suite B<br>Dover, DE 19901                                                                                  | 99-1801632 |                                 | 205,000                  |                                   |                                                       |                                       | Prize                                                        |
| (79) Macrocycle<br>Technologies<br>240 Sidney St Apt 126<br>Cambridge, MA 02139                                                                  | 93-2391168 |                                 | 12,000                   |                                   |                                                       |                                       | Prize                                                        |
| (80) RGP Industries Inc Dba<br>Classic Awards Company<br>5333 West Howard Street<br>Niles, IL 60714                                              | 36-2438452 |                                 | 5,423                    |                                   |                                                       |                                       | Prize                                                        |
| (81) Society For Industrial &<br>Applied Mathematics<br>3600 Market Street 6th Floor<br>Philadelphia, PA 19104                                   | 23-1496016 | 501(c)(3)                       | 9,267                    |                                   |                                                       |                                       | Prize                                                        |
| (82) Tarragon Systems Inc<br>173 Hancock Street<br>Cambridge, MA 02139                                                                           | 93-4751838 |                                 | 20,000                   |                                   |                                                       |                                       | Prize                                                        |
| (83) The Broad Institute<br>415 Main Street<br>Cambridge, MA 02142                                                                               | 26-3428781 | 501(c)(3)                       | 10,000                   |                                   |                                                       |                                       | Prize                                                        |
| (84) Third Coast Dynamics<br>Inc<br>1740 Wesley Ave<br>Evanston, IL 60201                                                                        | 92-2368691 |                                 | 25,000                   |                                   |                                                       |                                       | Prize                                                        |
| (85) Whitehead Institute for<br>Biomedical Research<br>455 Main Street Suite 301<br>Cambridge, MA 02142                                          | 06-1043412 | 501(c)(3)                       | 7,651                    |                                   |                                                       |                                       | Prize                                                        |
| (86) The Foundation of the<br>University of North Carolina<br>at Charlotte Inc<br>920 University City Blvd<br>Reese 411<br>Charlotte, N.C. 28223 | 56-6059417 | 501(c)(3)                       | 50,000                   |                                   |                                                       |                                       | Distribution from Donor-Advised Fund/Charitable Contribution |
| (87) American Friends of<br>Magen David Adom<br>20 W 36th Street 1100<br>New York, NY 10018                                                      | 13-1790719 | 501(c)(3)                       | 20,000                   |                                   |                                                       |                                       | Distribution from Donor-Advised Fund/Charitable Contribution |
| (88) Middle East Media and<br>Research Institute Inc<br>PO Box 27837<br>Washington, DC 20038                                                     | 52-2068483 | 501(c)(3)                       | 20,000                   |                                   |                                                       |                                       | Distribution from Donor-Advised Fund/Charitable Contribution |
| (89) Medecins Sans<br>Frontieres USA Inc<br>40 Rector Street 16th Floor<br>New York, NY 10006                                                    | 13-3433452 | 501(c)(3)                       | 200,000                  |                                   |                                                       |                                       | Distribution from Donor-Advised Fund/Charitable Contribution |
| (90) Foundation for<br>Individual Rights and<br>Expression (FIRE)<br>510 Walnut Street 1250<br>Philadelphia, PA 19106                            | 04-3467254 | 501(c)(3)                       | 50,000                   |                                   |                                                       |                                       | Distribution from Donor-Advised Fund/Charitable Contribution |
| (91) Central Fund of Israel<br>461 Central Ave<br>Cedarhurst, NY 11516                                                                           | 13-2992985 | 501(c)(3)                       | 20,000                   |                                   |                                                       |                                       | Distribution from Donor-Advised Fund/Charitable Contribution |
| (92) Heterodox Academy<br>82 Nassau Street 646<br>New York, NY 10038                                                                             | 82-2903153 | 501(c)(3)                       | 100,000                  |                                   |                                                       |                                       | Distribution from Donor-Advised Fund/Charitable Contribution |
| (93) Jewish Community Day<br>School Inc<br>57 Stanley Avenue<br>Watertown, MA 02472                                                              | 04-3278141 | 501(c)(3)                       | 306,000                  |                                   |                                                       |                                       | Distribution from Donor-Advised Fund/Charitable Contribution |
| (94) MIT Free Speech<br>Alliance<br>1797 Selvin Dr<br>Bel Air, MD 21015                                                                          | 87-4018419 | 501(c)(3)                       | 25,000                   |                                   |                                                       |                                       | Distribution from Donor-Advised Fund/Charitable Contribution |
| (95) American Academy in<br>Berlin<br>14 East 60th Street 1104<br>New York, NY 10022                                                             | 52-1726273 | 501(c)(3)                       | 25,000                   |                                   |                                                       |                                       | Distribution from Donor-Advised Fund/Charitable Contribution |
| (96) Make-A-Wish<br>Foundation of Illinois<br>640 North Lasalle Drive 280<br>Chicago, IL 60654                                                   | 36-3422138 | 501(c)(3)                       | 25,000                   |                                   |                                                       |                                       | Distribution from Donor-Advised Fund/Charitable Contribution |
| (97) Israel Emergency<br>Relief<br>PO Box 341069<br>Los Angeles, CA 90034                                                                        | 01-0566033 | 501(c)(3)                       | 10,000                   |                                   |                                                       |                                       | Distribution from Donor-Advised Fund/Charitable Contribution |
| (98) The University of<br>Chicago<br>6054 S Drexel Avenue<br>Chicago, IL 60637                                                                   | 32-2177139 | 501(c)(3)                       | 30,000                   |                                   |                                                       |                                       | Distribution from Donor-Advised Fund/Charitable Contribution |
| (99) Shahid Afridi Foundation<br>PO Box 79291<br>Charlotte, NC 28271                                                                             | 46-4818082 | 501(c)(3)                       | 20,000                   |                                   |                                                       |                                       | Distribution from Donor-Advised Fund/Charitable Contribution |
| (100) San Ramon Valley<br>Islamic Center<br>2232 Camino Ramon<br>San Ramon, CA 94583                                                             | 94-3248916 | 501(c)(3)                       | 50,000                   |                                   |                                                       |                                       | Distribution from Donor-Advised Fund/Charitable Contribution |
| (101) Alliance For Innovative<br>Regulation Institute<br>1331 4th Street SE Suite<br>905<br>Washington, D.C. 20003                               | 83-4717659 | 501(c)(3)                       | 10,000                   |                                   |                                                       |                                       | Distribution from Donor-Advised Fund/Charitable Contribution |
| (102) Boundless Israel Inc<br>464 Common St No 329<br>Belmont, MA 02478                                                                          | 86-3691816 | 501(c)(3)                       | 10,000                   |                                   |                                                       |                                       | Distribution from Donor-Advised Fund/Charitable Contribution |
| (103) Schwab Charitable<br>Fund<br>211 Main Street<br>San Francisco, CA 94105                                                                    | 31-1640316 | 501(c)(3)                       | 125,570                  |                                   |                                                       |                                       | Distribution from Donor-Advised Fund/Charitable Contribution |
| (104) Brave Behind Bars<br>75 Blaisdell Drive<br>Carlisle, MA 01741                                                                              | 92-2527809 | 501(c)(3)                       | 7,000                    |                                   |                                                       |                                       | Contribution                                                 |
| (105) Technology Review Inc<br>195 Broadway 3rd Floor<br>Cambridge, MA 02139                                                                     | 95-4893200 | 501(c)(3)                       | 5,569,447                |                                   |                                                       |                                       | Contribution                                                 |

2 Enter total number of section 501(c)(3) and government organizations listed in the line 1 table 62

3 Enter total number of other organizations listed in the line 1 table 43

Part IIIGrants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22.  
Part III can be duplicated if additional space is needed.

| (a) Type of grant or assistance                      | (b) Number of recipients | (c) Amount of cash grant | (d) Amount of noncash assistance | (e) Method of valuation (book, FMV, appraisal, other) | (f) Description of noncash assistance |
|------------------------------------------------------|--------------------------|--------------------------|----------------------------------|-------------------------------------------------------|---------------------------------------|
| (1) Tuition Support                                  | 8788                     | 562,386,000              |                                  |                                                       |                                       |
| (2) Graduate Student Stipend Support                 | 3618                     | 80,603,355               |                                  |                                                       |                                       |
| (3) Non-MIT Graduate Student Stipend Support         | 480                      | 17,463,638               |                                  |                                                       |                                       |
| (4) Honoraria                                        | 1609                     | 1,474,288                |                                  |                                                       |                                       |
| (5) Prizes and Awards                                | 1288                     | 1,815,343                |                                  |                                                       |                                       |
| (6) Priscilla King Gray Public Service Center Grants | 192                      | 583,888                  |                                  |                                                       |                                       |
| (7) External Grants                                  | 81                       | 232,566                  |                                  |                                                       |                                       |
| (8) Solve Grants                                     | 21                       | 173,000                  |                                  |                                                       |                                       |

Part IVSupplemental Information. Provide the information required in Part I, line 2; Part III, column (b); and any other additional information.

| Return Reference                                                            | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
|-----------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Schedule I, Part II DONOR ADVISED FUNDS                                     | PER SCHEDULE I INSTRUCTIONS, MIT HAS INCLUDED DONATIONS FROM DONOR-ADVISED FUNDS (DAFs) THAT EXCEEDED THE MINIMUM REPORTING THRESHOLD. IN TOTAL, MIT REPORTED 18 IRC 501(C)(3) CHARITABLE ORGANIZATIONS THAT RECEIVED DONATIONS FROM MIT THROUGH THESE DAFs. AS WITH ANY DAF, DISTRIBUTIONS MADE FROM THE FUND ARE TYPICALLY MADE AT THE RECOMMENDATION OF THE DONOR ADVISOR AND MUST BE MADE TO AN IRC 501(C)(3) CHARITABLE ORGANIZATION.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
| Schedule I, Part I, Line 2<br>Procedures for monitoring use of grant funds. | MIT PROVIDES SEVERAL TYPES OF GRANTS AND ASSISTANCE TO INDIVIDUALS AND ORGANIZATIONS. FOR PRIZES AND AWARDS, THE INDIVIDUAL OR ORGANIZATION MUST HAVE MET THE SPECIFIC CRITERIA TO BE SELECTED FOR THE PRIZE OR AWARD. IN THE CASE OF FELLOWSHIPS AND SCHOLARSHIPS, THE INDIVIDUAL IS REQUIRED TO UTILIZE THE FUNDS FOR RESEARCH AND STUDY AT MIT. MIT MAKES GRANTS TO SEVERAL LOCAL CHAPTERS OF NATIONAL FRATERNITIES, SORORITIES AND INDEPENDENT LIVING GROUPS. THESE ORGANIZATIONS ARE COMPRISED OF MIT STUDENTS, AND HOUSE THESE STUDENTS. GRANTS ARE MADE TO SUPPORT THE OPERATIONAL COSTS OF THE EDUCATIONAL PURPOSES OF THE HOUSES (SO THAT THE HOUSES STAY CONSISTENT WITH MIT'S MISSION). IN ORDER FOR AN ORGANIZATION TO RECEIVE AN INDEPENDENT RESIDENCE DEVELOPMENT FUND (IRDF) GRANT, THEY MUST GO THROUGH A RIGOROUS APPLICATION PROCESS. PROCEDURES OF THE INSTITUTE WITH RESPECT TO ADMISSIONS, SCHOLARSHIPS, FELLOWSHIPS, AND STUDENT LOANS ARE PUBLICIZED IN THE INSTITUTE BULLETIN WHICH CONSTITUTES ITS CATALOGUE. FOR GRANTS THAT ARE MADE IN THE CONTEXT OF ACADEMIC OR RESEARCH PROGRAMS, RECIPIENTS SPEND THEIR GRANT FUNDS UNDER THE SUPERVISION OF THE PROGRAM AND ARE ACCOUNTABLE THROUGH THE PROGRAM FOR THE USE OF THE FUNDS. MIT MAY MAKE DISBURSEMENTS TO INDIVIDUALS OR ORGANIZATIONS FOR CHARITABLE PURPOSES INCLUDING SMALL GRANTS TO LOCALLY BASED CHARITABLE ORGANIZATIONS FOR THE PURPOSE OF FOSTERING BETTER COMMUNITY RELATIONS. |

**Additional Data**

**Return to Form**

**Software ID:** 23017437  
**Software Version:** 2023v6.0

|                                                                   |                                              |
|-------------------------------------------------------------------|----------------------------------------------|
| Name of the organization<br>Massachusetts Institute of Technology | Employer identification number<br>04-2103594 |
|-------------------------------------------------------------------|----------------------------------------------|

Part I

Questions Regarding Compensation

|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |     |    |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|----|
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | Yes | No |
| 1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.<br><div><div><input checked="" type="checkbox"/> First-class or charter travel</div><div><input checked="" type="checkbox"/> Travel for companions</div><div><input checked="" type="checkbox"/> Tax idemnification and gross-up payments</div><div><input type="checkbox"/> Discretionary spending account</div><div><input checked="" type="checkbox"/> Housing allowance or residence for personal use</div><div><input type="checkbox"/> Payments for business use of personal residence</div><div><input type="checkbox"/> Health or social club dues or initiation fees</div><div><input checked="" type="checkbox"/> Personal services (e.g., maid, chauffeur, chef)</div></div> |     |    |
| 1b If any of the boxes on Line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain . . . . .                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | Yes |    |
| 2 Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, officers, including the CEO/Executive Director, regarding the items checked on Line 1a? . . . . .                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | Yes |    |
| 3 Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.<br><div><div><input checked="" type="checkbox"/> Compensation committee</div><div><input type="checkbox"/> Written employment contract</div><div><input checked="" type="checkbox"/> Independent compensation consultant</div><div><input checked="" type="checkbox"/> Compensation survey or study</div><div><input checked="" type="checkbox"/> Form 990 of other organizations</div><div><input checked="" type="checkbox"/> Approval by the board or compensation committee</div></div>                                                                                                    |     |    |
| 4 During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:<br><div><div>a Receive a severance payment or change-of-control payment? . . . . .</div><div>b Participate in, or receive payment from, a supplemental nonqualified retirement plan?</div><div>c Participate in, or receive payment from, an equity-based compensation arrangement?</div></div> If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.<br><br>Only 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.                                                                                                                                                                                                                                                                 | Yes | No |
| 5 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:<br><div><div>a The organization? . . . . .</div><div>b Any related organization? . . . . .</div></div> If "Yes," on line 5a or 5b, describe in Part III.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |     | No |
| 6 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:<br><div><div>a The organization? . . . . .</div><div>b Any related organization? . . . . .</div></div> If "Yes," on line 6a or 6b, describe in Part III.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |     | No |
| 7 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described in lines 5 and 6? If "Yes," describe in Part III . . . . .                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | Yes |    |
| 8 Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III . . . . .                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |     | No |
| 9 If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)? . . . . .                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |     |    |

Part II

Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

**Note.** The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

| (A) Name and Title                                                                               |      | (B) Breakdown of W-2, 1099-MISC compensation, and/or 1099-NEC |                                     |                                     | (C) Retirement and other deferred compensation | (D) Nontaxable benefits | (E) Total of columns (B)(i)-(D) | (F) Compensation in column (B) reported as deferred on prior Form 990 |
|--------------------------------------------------------------------------------------------------|------|---------------------------------------------------------------|-------------------------------------|-------------------------------------|------------------------------------------------|-------------------------|---------------------------------|-----------------------------------------------------------------------|
|                                                                                                  |      | (i) Base compensation                                         | (ii) Bonus & incentive compensation | (iii) Other reportable compensation |                                                |                         |                                 |                                                                       |
| 1 Sally Kornbluth<br>President                                                                   | (i)  | 1,484,072                                                     | 0                                   | 54,620                              | 116,500                                        | 149,116                 | 1,804,308                       | 0                                                                     |
|                                                                                                  | (ii) | 0                                                             | 0                                   | 0                                   | 0                                              | -<br>0                  | -<br>0                          | 0                                                                     |
| 2 Glen Shor<br>Executive VP and Treasurer                                                        | (i)  | 836,884                                                       | 0                                   | 46,250                              | 38,991                                         | 34,030                  | 956,155                         | 0                                                                     |
|                                                                                                  | (ii) | 0                                                             | 0                                   | 0                                   | 0                                              | -<br>0                  | -<br>0                          | 0                                                                     |
| 3 Diane B Greene<br>Former Chair of the Corporation                                              | (i)  | 25,000                                                        | 0                                   | 0                                   | 0                                              | 37                      | 25,037                          | 0                                                                     |
|                                                                                                  | (ii) | 0                                                             | 0                                   | 0                                   | 0                                              | -<br>0                  | -<br>0                          | 0                                                                     |
| 4 Rachel J Donahue<br>Secretary (Incoming)                                                       | (i)  | 202,284                                                       | 0                                   | 0                                   | 21,529                                         | 39,170                  | 262,983                         | 0                                                                     |
|                                                                                                  | (ii) | 0                                                             | 0                                   | 0                                   | 0                                              | -<br>0                  | -<br>0                          | 0                                                                     |
| 5 Suzanne L Glassburn<br>VP and Secretary (Outgoing)                                             | (i)  | 286,911                                                       | 0                                   | 504,790                             | 52,800                                         | 23,551                  | 868,052                         | 0                                                                     |
|                                                                                                  | (ii) | 0                                                             | 0                                   | 0                                   | 0                                              | -<br>0                  | -<br>0                          | 0                                                                     |
| 6 W Eric Grimson<br>Chancellor for Academic Advancement<br>(Former Interim VP for Open Learning) | (i)  | 537,099                                                       | 0                                   | 19,640                              | 16,500                                         | 24,234                  | 597,473                         | 0                                                                     |
|                                                                                                  | (ii) | 0                                                             | 0                                   | 0                                   | 0                                              | -<br>0                  | -<br>0                          | 0                                                                     |
| 7 Seth Alexander<br>President of MITIMCo                                                         | (i)  | 941,458                                                       | 2,131,720                           | 61,688                              | 579,596                                        | 33,852                  | 3,748,314                       | 359,506                                                               |
|                                                                                                  | (ii) | 0                                                             | 0                                   | 0                                   | 0                                              | -<br>0                  | -<br>0                          | 0                                                                     |
| 8 Cynthia Barnhart<br>Provost                                                                    | (i)  | 936,728                                                       | 0                                   | 50,556                              | 16,500                                         | 2,242                   | 1,006,026                       | 0                                                                     |
|                                                                                                  | (ii) | 0                                                             | 0                                   | 0                                   | 0                                              | -<br>0                  | -<br>0                          | 0                                                                     |
| 9 Mark DiVincenzo<br>VP and General Counsel                                                      | (i)  | 762,755                                                       | 0                                   | 40,789                              | 59,400                                         | 33,409                  | 896,353                         | 0                                                                     |
|                                                                                                  | (ii) | 0                                                             | 0                                   | 0                                   | 0                                              | -<br>0                  | -<br>0                          | 0                                                                     |
| 10 Whitney Espich<br>CEO, MIT Alumni Association                                                 | (i)  | 330,871                                                       | 0                                   | 2,503                               | 40,241                                         | 36,845                  | 410,460                         | 0                                                                     |
|                                                                                                  | (ii) | 0                                                             | 0                                   | 0                                   | 0                                              | -<br>0                  | -<br>0                          | 0                                                                     |
| 11 Eric Evans<br>Director of Lincoln Laboratory                                                  | (i)  | 745,966                                                       | 10,000                              | 39,938                              | 16,500                                         | 32,248                  | 844,652                         | 0                                                                     |
|                                                                                                  | (ii) | 0                                                             | 0                                   | 0                                   | 0                                              | -<br>0                  | -<br>0                          | 0                                                                     |
| 12 Alfred Ironside<br>VP for Communications                                                      | (i)  | 449,792                                                       | 0                                   | 13,486                              | 41,490                                         | 32,760                  | 537,528                         | 0                                                                     |
|                                                                                                  | (ii) | 0                                                             | 0                                   | 0                                   | 0                                              | -<br>0                  | -<br>0                          | 0                                                                     |
| 13 Julie Lucas<br>VP for Resource Development                                                    | (i)  | 641,020                                                       | 0                                   | 30,869                              | 38,991                                         | 11,116                  | 721,996                         | 0                                                                     |
|                                                                                                  | (ii) | 0                                                             | 0                                   | 0                                   | 0                                              | -<br>0                  | -<br>0                          | 0                                                                     |
| 14 Melissa Nobles<br>Chancellor                                                                  | (i)  | 611,605                                                       | 0                                   | 36,942                              | 59,400                                         | 24,614                  | 732,561                         | 0                                                                     |
|                                                                                                  | (ii) | 0                                                             | 0                                   | 0                                   | 0                                              | -<br>0                  | -<br>0                          | 0                                                                     |
| 15 Ian Waitz<br>VP for Research (Incoming)                                                       | (i)  | 545,219                                                       | 0                                   | 22,720                              | 52,800                                         | 32,782                  | 653,521                         | 0                                                                     |
|                                                                                                  | (ii) | 0                                                             | 0                                   | 0                                   | 0                                              | -<br>0                  | -<br>0                          | 0                                                                     |
| 16 Maria Zuber<br>VP for Research (Outgoing)                                                     | (i)  | 561,514                                                       | 0                                   | 22,831                              | 16,500                                         | 23,638                  | 624,483                         | 0                                                                     |
|                                                                                                  | (ii) | 0                                                             | 0                                   | 0                                   | 0                                              | -<br>0                  | -<br>0                          | 0                                                                     |
| 17 Ryan Akkina<br>Global Investment Professional,<br>MITIMCo                                     | (i)  | 464,691                                                       | 1,340,506                           | 15,716                              | 504,700                                        | 38,113                  | 2,363,726                       | 339,117                                                               |
|                                                                                                  | (ii) | 0                                                             | 0                                   | 0                                   | 0                                              | -<br>0                  | -<br>0                          | 0                                                                     |
| 18 Navneeth Harikumar<br>Global Investment Professional,<br>MITIMCo                              | (i)  | 321,076                                                       | 1,456,051                           | 0                                   | 509,618                                        | 11,612                  | 2,298,357                       | 0                                                                     |
|                                                                                                  | (ii) | 0                                                             | 0                                   | 0                                   | 0                                              | -<br>0                  | -<br>0                          | 0                                                                     |
| 19 Steven Marsh<br>Senior VP, MITIMCo                                                            | (i)  | 316,381                                                       | 2,781,253                           | 33,932                              | 16,108                                         | 15,841                  | 3,163,515                       | 412,726                                                               |
|                                                                                                  | (ii) | 0                                                             | 0                                   | 0                                   | 0                                              | -<br>0                  | -<br>0                          | 0                                                                     |
| 20 L Rafael Reif<br>Professor (Former President)                                                 | (i)  | 1,296,768                                                     | 0                                   | 970,265                             | 366,500                                        | 23,381                  | 2,656,914                       | 875,000                                                               |
|                                                                                                  | (ii) | 0                                                             | 0                                   | 0                                   | 0                                              | -<br>0                  | -<br>0                          | 0                                                                     |
| 21 Thomas Wieand<br>Global Investment Professional,<br>MITIMCo                                   | (i)  | 490,857                                                       | 1,326,908                           | 18,483                              | 523,800                                        | 31,869                  | 2,391,917                       | 339,117                                                               |
|                                                                                                  | (ii) | 0                                                             | 0                                   | 0                                   | 0                                              | -<br>0                  | -<br>0                          | 0                                                                     |

**Part III Supplemental Information**

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

| Return Reference                                                            | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
|-----------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Schedule J, Part I, Line 1a First-class or charter travel                   | MIT ALLOWS BUSINESS/FIRST CLASS TRAVEL AND COMPANION TRAVEL PURSUANT TO GUIDELINES INCLUDED IN A WRITTEN TRAVEL POLICY. ALL MIT EMPLOYEES, INCLUDING OFFICERS, TRUSTEES, KEY EMPLOYEES AND HIGHLY COMPENSATED INDIVIDUALS, ARE SUBJECT TO THE SAME WRITTEN TRAVEL POLICY.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| Schedule J, Part I, Line 1a Tax indemnification and gross-up payments       | ONE OF THE INDIVIDUALS DISCLOSED IN SCHEDULE J RECEIVES LIMITED TAX INDEMNIFICATION AND GROSS UP PAYMENTS. ALL TAX INDEMNIFICATION AND GROSS UP PAYMENTS ARE PURSUANT TO A WRITTEN EMPLOYMENT AGREEMENT.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
| Schedule J, Part I, Line 1a Housing allowance or residence for personal use | THE MIT PRESIDENT IS REQUIRED TO LIVE IN AN MIT-OWNED CAMPUS RESIDENCE AS A CONDITION OF EMPLOYMENT AND AS A CONVENIENCE TO MIT. IRS RULES REQUIRE MIT TO ESTIMATE A VALUE FOR SUCH USE AND TO INCLUDE THE VALUE IN THE PRESIDENT'S TOTAL COMPENSATION AS A "NONTAXABLE BENEFIT" (SCHEDULE J, PART II, COLUMN (D)). AS CALCULATED PURSUANT TO IRS RULES, THE ESTIMATED VALUE IS \$138,000 FOR PRESIDENT KORNBLUTH IN CALENDAR YEAR 2023.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
| Schedule J, Part I, Line 1a Personal services                               | MIT PAYS FOR HOUSEKEEPING OF THE PUBLIC AREAS OF THE PRESIDENT'S HOUSE. FOR THE EXPENSES RELATED TO HOUSEKEEPING SERVICES FOR THE PORTION OF THE MIT-OWNED RESIDENCE USED BY THE PRESIDENT'S FAMILY AS THEIR PRIVATE RESIDENCE, MIT INCLUDES THE AMOUNT IN THE PRESIDENT'S TAXABLE INCOME.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
| Schedule J, Part I, Line 4a Severance or change-of-control payment          | ONE EMPLOYEE LISTED IN PART VII, SECTION A, LINE 1A RECEIVED A SEVERANCE PAYMENT OF \$456,929 DURING CALENDAR YEAR 2023.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
| Schedule J, Part I, Line 4b Supplemental nonqualified retirement plan       | MIT maintains a deferred compensation account for the former President. Under the terms of the plan, \$350,000 was credited to the account in calendar year 2023. This amount is reflected in Schedule J, Part II, Column C. This amount is a credit only and is subject to vesting requirements. The former President received a distribution of \$875,000 from the account during the year. MIT also maintains a deferred compensation account for the President. Under the terms of the plan, \$100,000 was credited to the account in calendar year 2023. This amount is reflected in Schedule J, Part II, Column C. This amount is a credit only and is subject to vesting requirements. The President did not receive any payments from the account during the year. Employees of the MIT Investment Management Company are eligible for incentive compensation based on the performance of the Institute's investments. A portion of their incentive compensation is paid in an initial calendar year, and the remainder is deferred to being paid in the subsequent calendar year contingent on continued service to MITIMCo through specified dates. Incentive compensation actually paid in calendar year 2023 is reflected in Column B(ii). This includes incentive compensation from prior calendar years for which payment was deferred, contingent on continued service. That amount is listed in Column F. Calendar year 2023 incentive compensation for which payment has been deferred contingent on continued service is included in Column C. |
| Schedule J, Part I, Line 7 Non-fixed payments                               | THE MIT INVESTMENT MANAGEMENT COMPANY PAYS CERTAIN EMPLOYEES NON-FIXED AMOUNTS PURSUANT TO AN INCENTIVE COMPENSATION PROGRAM THAT BASES COMPENSATION PAYMENTS ON A NUMBER OF FACTORS. THE PRIMARY BASIS FOR INCENTIVE COMPENSATION PAYMENTS IS THE PERFORMANCE OF MIT'S ENDOWMENT RELATIVE TO PEER AND MARKET BENCHMARKS. THIS IS A COMMON PRACTICE IN HIGHER ED ENDOWMENT MANAGEMENT. IN OTHER INSTANCES, MIT MAY OFFER OTHER EMPLOYEES BONUS PAYMENTS FOR OUTSTANDING PERFORMANCE FROM TIME TO TIME.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
| Schedule J, Part II FORM 990, PART VII, SECTION A                           | THE INDIVIDUALS DISCLOSED IN PART VII OF FORM 990 OFTEN DEVOTE MORE HOURS TO THEIR POSITION THAN THE NUMBER OF HOURS LISTED, WHICH REPRESENT ESTIMATES OF AVERAGE HOURS. INDIVIDUALS WHO ARE ALSO ON THE BOARDS OF MIT'S SUBSIDIARIES AND RELATED ORGANIZATIONS WORK ADDITIONAL HOURS PER WEEK AS LISTED IN COLUMN (B) OF FORM 990, PART VII.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |

**Additional Data**

**Return to Form**

**Software ID:** 23017437

**Software Version:** 2023v6.0

Note: To capture the full content of this document, please select landscape mode (11" x 8.5") when printing.

Schedule K  
(Form 990)

Department of the Treasury  
Internal Revenue Service

Supplemental Information on Tax-Exempt Bonds  
Complete if the organization answered "Yes" to Form 990, Part VI, line 24a. Provide descriptions,  
explanations, and any additional information in Part VI.  
Attach to Form 990.  
Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

OMB No. 1545-0047

2023

Open to Public  
Inspection

Name of the organization  
Massachusetts Institute of Technology

Employer identification number  
04-2103594

Part I Bond Issues

| (a) Issuer name                            | (b) Issuer EIN | (c) CUSIP # | (d) Date issued | (e) Issue price | (f) Description of purpose        | (g) Defeased |    | (h) On behalf of issuer |    | (i) Pool financing |    |
|--------------------------------------------|----------------|-------------|-----------------|-----------------|-----------------------------------|--------------|----|-------------------------|----|--------------------|----|
|                                            |                |             |                 |                 |                                   | Yes          | No | Yes                     | No | Yes                | No |
| A MASSACHUSETTS HEALTH & EDUCATIONAL FAC   | 04-2456011     | 57585K3G1   | 05-07-2003      | 204,790,814     | CONSTRUCTION/RENOVATION/REFUNDING |              | X  |                         | X  |                    | X  |
| B MASSACHUSETTS HEALTH & EDUCATIONAL FAC   | 04-2456011     | 57586CBP9   | 04-02-2004      | 150,854,243     | CONSTRUCTION AND RENOVATION       |              | X  |                         | X  |                    | X  |
| C Massachusetts Development Finance Agency | 04-3431814     | 57584YWJ4   | 01-09-2020      | 211,028,108     | Construction and renovation       |              | X  |                         | X  |                    | X  |

Part II Proceeds

|    |                                                                                                                                                    | A           |    | B           |    | C           |    | D   |    |
|----|----------------------------------------------------------------------------------------------------------------------------------------------------|-------------|----|-------------|----|-------------|----|-----|----|
| 1  | Amount of bonds retired . . . . .                                                                                                                  | 120,645,000 |    | 62,350,000  |    | 0           |    |     |    |
| 2  | Amount of bonds legally defeased . . . . .                                                                                                         | 0           |    | 0           |    | 0           |    |     |    |
| 3  | Total proceeds of issue . . . . .                                                                                                                  | 205,361,234 |    | 151,599,210 |    | 211,700,302 |    |     |    |
| 4  | Gross proceeds in reserve funds . . . . .                                                                                                          | 0           |    | 0           |    | 0           |    |     |    |
| 5  | Capitalized interest from proceeds . . . . .                                                                                                       | 0           |    | 0           |    | 0           |    |     |    |
| 6  | Proceeds in refunding escrows . . . . .                                                                                                            | 0           |    | 0           |    | 0           |    |     |    |
| 7  | Issuance costs from proceeds . . . . .                                                                                                             | 1,040,170   |    | 854,243     |    | 998,372     |    |     |    |
| 8  | Credit enhancement from proceeds . . . . .                                                                                                         | 0           |    | 0           |    | 0           |    |     |    |
| 9  | Working capital expenditures from proceeds . . . . .                                                                                               | 0           |    | 0           |    | 0           |    |     |    |
| 10 | Capital expenditures from proceeds . . . . .                                                                                                       | 204,321,064 |    | 150,744,967 |    | 211,207,839 |    |     |    |
| 11 | Other spent proceeds . . . . .                                                                                                                     | 0           |    | 0           |    | 0           |    |     |    |
| 12 | Other unspent proceeds . . . . .                                                                                                                   | 0           |    | 0           |    | 0           |    |     |    |
| 13 | Year of substantial completion . . . . .                                                                                                           | 2005        |    | 2005        |    | 2023        |    |     |    |
|    |                                                                                                                                                    | Yes         | No | Yes         | No | Yes         | No | Yes | No |
| 14 | Were the bonds issued as part of a current refunding issue of tax-exempt bonds (or, if issued prior to 2020, a current refunding issue)? . . . . . | X           |    |             | X  |             | X  |     |    |
| 15 | Were the bonds issued as part of an advance refunding issue of taxable bonds (or, if issued prior to 2020, an advance refunding issue)? . . . . .  |             | X  |             | X  |             | X  |     |    |
| 16 | Has the final allocation of proceeds been made? . . . . .                                                                                          | X           |    | X           |    | X           |    |     |    |
| 17 | Does the organization maintain adequate books and records to support the final allocation of proceeds? . . . . .                                   | X           |    | X           |    | X           |    |     |    |

Part III

Private Business Use

|    |                                                                                                                                                                                                                                                | A     |    | B     |    | C   |    | D   |    |
|----|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------|----|-------|----|-----|----|-----|----|
|    |                                                                                                                                                                                                                                                | Yes   | No | Yes   | No | Yes | No | Yes | No |
| 1  | Was the organization a partner in a partnership, or a member of an LLC, which owned property financed by tax-exempt bonds? . . . . .                                                                                                           |       | X  |       | X  |     | X  |     |    |
| 2  | Are there any lease arrangements that may result in private business use of bond-financed property? . . . . .                                                                                                                                  |       | X  |       | X  |     | X  |     |    |
| 3a | Are there any management or service contracts that may result in private business use of bond-financed property? . . . . .                                                                                                                     | X     |    | X     |    | X   |    |     |    |
| b  | If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property?                                                             | X     |    | X     |    | X   |    |     |    |
| c  | Are there any research agreements that may result in private business use of bond-financed property? . . . . .                                                                                                                                 | X     |    | X     |    |     | X  |     |    |
| d  | If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property?                                                                         | X     |    | X     |    |     |    |     |    |
| 4  | Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government . . . . .                                                                      | 0.5 % |    | 0.5 % |    | 0 % |    |     |    |
| 5  | Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government . . . . . | 0 %   |    | 0 %   |    | 0 % |    |     |    |
| 6  | Total of lines 4 and 5 . . . . .                                                                                                                                                                                                               | 0.5 % |    | 0.5 % |    | 0 % |    |     |    |
| 7  | Does the bond issue meet the private security or payment test? . . . .                                                                                                                                                                         |       | X  |       | X  |     | X  |     |    |
| 8a | Has there been a sale or disposition of any of the bond-financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds were issued? . . . . .                                                               |       | X  |       | X  |     | X  |     |    |
| b  | If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of. . . .                                                                                                                                                 |       |    |       |    |     |    |     |    |
| c  | If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1.141-12 and 1.145-2? . . . . .                                                                                                                            |       |    |       |    |     |    |     |    |
| 9  | Has the organization established written procedures to ensure that all nonqualified bonds of the issue are remediated in accordance with the requirements under Regulations sections 1.141-12 and 1.145-2? . . . . .                           | X     |    | X     |    | X   |    |     |    |

Part IV

Arbitrage

|   |                                                                                                                      | A   |    | B   |    | C   |    | D   |    |
|---|----------------------------------------------------------------------------------------------------------------------|-----|----|-----|----|-----|----|-----|----|
|   |                                                                                                                      | Yes | No | Yes | No | Yes | No | Yes | No |
| 1 | Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate? . . . . |     | X  |     | X  |     | X  |     |    |
| 2 | If "No" to line 1, did the following apply? . . . . .                                                                |     |    |     |    |     |    |     |    |
| a | Rebate not due yet? . . . . .                                                                                        |     |    |     |    |     |    |     |    |
| b | Exception to rebate? . . . . .                                                                                       | X   |    | X   |    | X   |    |     |    |
| c | No rebate due? . . . . .                                                                                             |     |    |     |    |     |    |     |    |
|   | If "Yes" to line 2c, provide in Part VI the date the rebate computation was performed . . . . .                      |     |    |     |    |     |    |     |    |
| 3 | Is the bond issue a variable rate issue? . . . . .                                                                   |     | X  |     | X  |     | X  |     |    |

**Part IV Arbitrage** (Continued)

|           |                                                                                                                | A   |    | B   |    | C   |    | D   |    |
|-----------|----------------------------------------------------------------------------------------------------------------|-----|----|-----|----|-----|----|-----|----|
|           |                                                                                                                | Yes | No | Yes | No | Yes | No | Yes | No |
| <b>4a</b> | Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue? |     | X  |     | X  |     | X  |     |    |
| <b>b</b>  | Name of provider . . . . .                                                                                     |     |    |     |    |     |    |     |    |
| <b>c</b>  | Term of hedge . . . . .                                                                                        |     |    |     |    |     |    |     |    |
| <b>d</b>  | Was the hedge superintegrated? . . . . .                                                                       |     |    |     |    |     |    |     |    |
| <b>e</b>  | Was the hedge terminated? . . . . .                                                                            |     |    |     |    |     |    |     |    |
| <b>5a</b> | Were gross proceeds invested in a guaranteed investment contract (GIC)?                                        |     | X  |     | X  |     | X  |     |    |
| <b>b</b>  | Name of provider . . . . .                                                                                     |     |    |     |    |     |    |     |    |
| <b>c</b>  | Term of GIC . . . . .                                                                                          |     |    |     |    |     |    |     |    |
| <b>d</b>  | Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied? . . . . .          |     |    |     |    |     |    |     |    |
| <b>6</b>  | Were any gross proceeds invested beyond an available temporary period?                                         |     | X  |     | X  |     | X  |     |    |
| <b>7</b>  | Has the organization established written procedures to monitor the requirements of section 148? . . . .        | X   |    | X   |    | X   |    |     |    |

**Part V Procedures To Undertake Corrective Action**

|  |                                                                                                                                                                                                                                                                  | A   |    | B   |    | C   |    | D   |    |
|--|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|----|-----|----|-----|----|-----|----|
|  |                                                                                                                                                                                                                                                                  | Yes | No | Yes | No | Yes | No | Yes | No |
|  | Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation is not available under applicable regulations? | X   |    | X   |    | X   |    |     |    |

**Part VI Supplemental Information.** Provide additional information for responses to questions on Schedule K. (See instructions).

| Return Reference            | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
|-----------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Schedule K, Part II LINE 3  | TOTAL PROCEEDS ARE NOT IDENTICAL TO THE ISSUE PRICE LISTED IN PART I COLUMN (E) DUE TO INVESTMENT EARNINGS.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
| Schedule K, Part III Line 4 | PRIVATE BUSINESS USE ADDITIONAL INFORMATION IT IS MIT'S POLICY TO ENSURE THAT ITS MANAGEMENT CONTRACTS FALL WITHIN THE SAFE HARBORS SET FORTH IN REVENUE PROCEDURE 97-13, NOTICE 2014-67, AND REVENUE PROCEDURE 2017-13, AND THAT ITS PRIVATE SPONSORED RESEARCH CONTRACTS FALL WITHIN THE REVENUE PROCEDURE 2007-47'S SAFE HARBOR (TOGETHER, THESE TWO TYPES OF CONTRACTS ARE REFERRED TO IN THIS FORM 990 AS "OUTSIDE CONTRACTS"). THIS POLICY ENSURES THAT IN THE UNLIKELY EVENT THAT PRIVATE BUSINESS USE MIGHT ARISE THAT SUCH USE WILL BE MAINTAINED AT A LEVEL THAT IS BELOW THE 5% SAFE HARBOR OF EACH BOND ISSUE. MIT REGULARLY REVIEWS ITS PROCEDURES IN ORDER TO ENSURE COMPLIANCE WITH ITS PRIVATE BUSINESS USE POLICY. |

**Additional Data**

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**Software ID:** 23017437  
**Software Version:** 2023v6.0

Name of the organization  
Massachusetts Institute of Technology

Employer identification number  
04-2103594

Part I Excess Benefit Transactions (section 501(c)(3), section 501(c)(4), and section 501(c)(29) organizations only).

Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b.

| 1 | (a) Name of disqualified person | (b) Relationship between disqualified person and organization | (c) Description of transaction | (d) Corrected? |    |
|---|---------------------------------|---------------------------------------------------------------|--------------------------------|----------------|----|
|   |                                 |                                                               |                                | Yes            | No |
|   |                                 |                                                               |                                |                |    |
|   |                                 |                                                               |                                |                |    |
|   |                                 |                                                               |                                |                |    |
|   |                                 |                                                               |                                |                |    |

2 Enter the amount of tax incurred by the organization managers or disqualified persons during the year under section 4958. \_\_\_\_\_

3 Enter the amount of tax, if any, on line 2, above, reimbursed by the organization . . . . . \$ \_\_\_\_\_

Part II Loans to and/or From Interested Persons.

Complete if the organization answered "Yes" on Form 990-EZ, Part V, line 38a, or Form 990, Part IV, line 26; or if the organization reported an amount on Form 990, Part X, line 5, 6, or 22.

| (a) Name of interested person | (b) Relationship with organization | (c) Purpose of loan | (d) Loan to or from the organization? |      | (e) Original principal amount | (f) Balance due | (g) In default? |    | (h) Approved by board or committee? |    | (i) Written agreement? |    |
|-------------------------------|------------------------------------|---------------------|---------------------------------------|------|-------------------------------|-----------------|-----------------|----|-------------------------------------|----|------------------------|----|
|                               |                                    |                     | To                                    | From |                               |                 | Yes             | No | Yes                                 | No | Yes                    | No |
|                               |                                    |                     |                                       |      |                               |                 |                 |    |                                     |    |                        |    |
|                               |                                    |                     |                                       |      |                               |                 |                 |    |                                     |    |                        |    |
|                               |                                    |                     |                                       |      |                               |                 |                 |    |                                     |    |                        |    |
|                               |                                    |                     |                                       |      |                               |                 |                 |    |                                     |    |                        |    |
| Total . . . . . \$            |                                    |                     |                                       |      |                               |                 |                 |    |                                     |    |                        |    |

Part III Grants or Assistance Benefiting Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 27.

| (a) Name of interested person | (b) Relationship between interested person and the organization | (c) Amount of assistance | (d) Type of assistance   | (e) Purpose of assistance |
|-------------------------------|-----------------------------------------------------------------|--------------------------|--------------------------|---------------------------|
| (1)                           |                                                                 | 262,745                  | Graduate Student Support | EDUCATION                 |
|                               |                                                                 |                          |                          |                           |
|                               |                                                                 |                          |                          |                           |
|                               |                                                                 |                          |                          |                           |
|                               |                                                                 |                          |                          |                           |
|                               |                                                                 |                          |                          |                           |

**Part IV Business Transactions Involving Interested Persons.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

| (a) Name of interested person | (b) Relationship between interested person and the organization | (c) Amount of transaction | (d) Description of transaction | (e) Sharing of organization's revenues? |    |
|-------------------------------|-----------------------------------------------------------------|---------------------------|--------------------------------|-----------------------------------------|----|
|                               |                                                                 |                           |                                | Yes                                     | No |
| (1) Pamela Evans              | FAMILY MEMBER OF ERIC EVANS, KEY EMPLOYEE                       | 389,537                   | MIT Employment                 |                                         | No |
| (2) Jordan Mizerak            | Family Member of Maria Zuber, Key Employee                      | 187,341                   | MIT Employment                 |                                         | No |
| (3) Daniel Lew                | Family Member of Sally Kornbluth, Director and Officer          | 344,960                   | MIT Employment                 |                                         | No |
| (4) Heidi Nepf                | Family Member of Ian Waitz, Key Employee                        | 339,006                   | MIT Employment                 |                                         | No |
|                               |                                                                 |                           |                                |                                         |    |
|                               |                                                                 |                           |                                |                                         |    |

**Part V Supplemental Information**

Provide additional information for responses to questions on Schedule L (see instructions).

| Return Reference | Explanation |
|------------------|-------------|
|------------------|-------------|

## Additional Data

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**Software ID:** 23017437

**Software Version:** 2023v6.0

Name of the organization  
Massachusetts Institute of Technology

Employer identification number  
04-2103594

Part ITypes of Property

|                                                                            | (a)<br>Check if<br>applicable | (b)<br>Number of contributions<br>or items contributed | (c)<br>Noncash contribution<br>amounts reported on<br>Form 990, Part VIII, line<br>1g | (d)<br>Method of determining<br>noncash contribution amounts |
|----------------------------------------------------------------------------|-------------------------------|--------------------------------------------------------|---------------------------------------------------------------------------------------|--------------------------------------------------------------|
| 1 Art—Works of art . . . . .                                               | X                             | 18                                                     |                                                                                       | NONE                                                         |
| 2 Art—Historical treasures . . . . .                                       | X                             | 1                                                      |                                                                                       | NONE                                                         |
| 3 Art—Fractional interests . . . . .                                       |                               |                                                        |                                                                                       |                                                              |
| 4 Books and publications . . . . .                                         | X                             |                                                        |                                                                                       | NONE                                                         |
| 5 Clothing and household<br>goods . . . . .                                | X                             |                                                        |                                                                                       | NONE                                                         |
| 6 Cars and other vehicles . . . . .                                        |                               |                                                        |                                                                                       |                                                              |
| 7 Boats and planes . . . . .                                               |                               |                                                        |                                                                                       |                                                              |
| 8 Intellectual property . . . . .                                          |                               |                                                        |                                                                                       |                                                              |
| 9 Securities—Publicly traded . . . . .                                     | X                             | 729                                                    | 47,084,527                                                                            | Market value                                                 |
| 10 Securities—Closely held stock<br>. . . . .                              | X                             | 6                                                      | 14,382,247                                                                            | Market value                                                 |
| 11 Securities—Partnership, LLC,<br>or trust interests . . . . .            |                               |                                                        |                                                                                       |                                                              |
| 12 Securities—Miscellaneous . . . . .                                      | X                             | 30                                                     | 913,417                                                                               | Market value                                                 |
| 13 Qualified conservation<br>contribution—Historic<br>structures . . . . . |                               |                                                        |                                                                                       |                                                              |
| 14 Qualified conservation<br>contribution—Other . . . . .                  |                               |                                                        |                                                                                       |                                                              |
| 15 Real estate—Residential . . . . .                                       |                               |                                                        |                                                                                       |                                                              |
| 16 Real estate—Commercial . . . . .                                        |                               |                                                        |                                                                                       |                                                              |
| 17 Real estate—Other . . . . .                                             |                               |                                                        |                                                                                       |                                                              |
| 18 Collectibles . . . . .                                                  |                               |                                                        |                                                                                       |                                                              |
| 19 Food inventory . . . . .                                                |                               |                                                        |                                                                                       |                                                              |
| 20 Drugs and medical supplies . . . . .                                    |                               |                                                        |                                                                                       |                                                              |
| 21 Taxidermy . . . . .                                                     |                               |                                                        |                                                                                       |                                                              |
| 22 Historical artifacts . . . . .                                          |                               |                                                        |                                                                                       |                                                              |
| 23 Scientific specimens . . . . .                                          |                               |                                                        |                                                                                       |                                                              |
| 24 Archeological artifacts . . . . .                                       |                               |                                                        |                                                                                       |                                                              |
| 25 Other ► ( Equipment ) . . . . .                                         | X                             | 7                                                      | 450,001                                                                               | Market value                                                 |
| Other ( Archival<br>► Records ) . . . . .                                  | X                             | 21                                                     |                                                                                       | NONE                                                         |
| 27 Other ► ( Other ) . . . . .                                             | X                             | 8                                                      |                                                                                       | NONE                                                         |
| 28 Other ► ( ) . . . . .                                                   |                               |                                                        |                                                                                       |                                                              |

29 Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part IV, Donee Acknowledgement

297

30a During the year, did the organization receive by contribution any property reported in Part I, lines 1 through 28, that it must hold for at least three years from the date of the initial contribution, and which isn't required to be used for exempt purposes for the entire holding period?

30a

No

b If "Yes," describe the arrangement in Part II.

31 Does the organization have a gift acceptance policy that requires the review of any nonstandard contributions?

31

Yes

32a Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash contributions?

32a

Yes

b If "Yes," describe in Part II.

33 If the organization didn't report an amount in column (c) for a type of property for which column (a) is checked, describe in Part II.

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Cat. No. 51227J

Schedule M (Form 990) (2023)

**Part II** **Supplemental Information.** Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

| Return Reference                                                                                   | Explanation                                                                                                                                                                                                                                                                                                                                                                 |
|----------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Schedule M, Part I, Line 32b Third parties used to solicit, process, or sell noncash contributions | MIT Real Estate Foundation, Inc.'s primary purpose is to hold and sell gifts of real estate and property for MIT.                                                                                                                                                                                                                                                           |
| Schedule M, Part I, Line 33 Noncash contribution amounts not reported                              | MIT does not recognize donated works of art, historical treasures, and similar assets in the financial statements if they are part of a collection. Items that are part of a collection are received for educational purposes, and most are displayed throughout MIT. In general, collections are not disposed of for financial gain or otherwise encumbered in any manner. |

## Additional Data

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**Software ID:** 23017437

**Software Version:** 2023v6.0

Name of the organization

Massachusetts Institute of Technology

Employer identification number

04-2103594

| Return Reference                                                                         | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
|------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Form 990, Part VI, Line 1a VOTING MEMBERS                                                | THE MIT BYLAWS VEST IN THE EXECUTIVE COMMITTEE OF THE MIT CORPORATION THE RESPONSIBILITY FOR OVERSEEING THE GENERAL ADMINISTRATION AND SUPERINTENDENCE OF ALL MATTERS RELATING TO MIT, INCLUDING ITS EDUCATIONAL AND RESEARCH PROGRAMS, ADMINISTRATION PERFORMANCE, FINANCIAL AFFAIRS, ENDOWMENT, REAL PROPERTY, POLICIES, SYSTEMS, CONTROLS, SPECIAL CONTRACT SERVICES, AND FACULTY TENURE DECISION APPROVAL. THE EXECUTIVE COMMITTEE MEETS NINE OR MORE TIMES EACH YEAR. THE MIT CORPORATION IS A BODY CURRENTLY COMPRISED OF 75 INDIVIDUALS (REFERRED TO AS MEMBERS OF THE CORPORATION), INCLUDING DISTINGUISHED LEADERS IN SCIENCE, ENGINEERING, INDUSTRY, EDUCATION AND PUBLIC SERVICE. CONSISTENT WITH THE MIT BYLAWS, THE CORPORATION MEMBERS ACT AS STEWARDS OF THE PUBLIC TRUST TO PRESERVE MIT'S MISSION. THE CORPORATION MEETS FOUR OR MORE TIMES EACH YEAR. RECOGNIZING THE SPECIFIC OVERSIGHT RESPONSIBILITY OF THE EXECUTIVE COMMITTEE FOR MIT'S OPERATIONS, MIT TREATS THE EXECUTIVE COMMITTEE AS MIT'S GOVERNING BODY FOR PURPOSES OF RESPONDING TO THE FORM 990.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
| Form 990, Part VI, Line 6 Classes of members or stockholders                             | The MIT Corporation elects the members of MIT's governing body (the Executive Committee of the Corporation), with the exception of the Chair of the MIT Investment Management Company Board of Directors, who is appointed by the Executive Committee.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
| Form 990, Part VI, Line 7a Members or stockholders electing members of governing body    | The MIT Corporation elects the members of MIT's governing body (the Executive Committee of the Corporation), with the exception of the Chair of the MIT Investment Management Company Board of Directors, who is appointed by the Executive Committee.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
| Form 990, Part VI, Line 11b Review of form 990 by governing body                         | MIT'S OFFICERS RESPONSIBLE FOR MIT'S TAX MATTERS PREPARE MIT'S FORM 990 WITH EXTENSIVE ASSISTANCE FROM MIT'S ACADEMIC AND ADMINISTRATIVE UNITS. SENIOR MIT OFFICERS THEN REVIEW THE FORM 990. FOLLOWING THAT REVIEW AND BEFORE THE FORM 990 IS FILED, MIT'S RISK AND AUDIT COMMITTEE AND EXECUTIVE COMMITTEE (MIT'S GOVERNING BODY) ARE PROVIDED WITH THE FORM AND RELATED SCHEDULES FOR THEIR REVIEW AND COMMENT.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| Form 990, Part VI, Line 12c Conflict of interest policy                                  | MONITORING AND ENFORCING COMPLIANCE WITH CONFLICT OF INTEREST POLICIES DISCLOSURE: MIT HAS TWO PRIMARY CONFLICT OF INTEREST POLICIES - THE POLICY CONCERNING AVOIDANCE OF CONFLICTS OF INTEREST WHICH COVERS ALL INDIVIDUALS SERVING ON THE MIT EXECUTIVE COMMITTEE (MIT'S GOVERNING BODY) AND CORPORATION, AND THE SECTION OF MIT'S POLICIES AND PROCEDURES TITLED CONFLICT OF INTEREST, WHICH IS GENERALLY APPLICABLE TO ALL MEMBERS OF THE MIT COMMUNITY. ANNUAL DISCLOSURE: BOTH POLICIES REQUIRE THAT COVERED INDIVIDUALS ANNUALLY ACKNOWLEDGE IN WRITING THAT THEY ARE AWARE OF THE POLICY AND IDENTIFY ANY RELATIONSHIPS OR RESPONSIBILITIES THAT HAVE THE POTENTIAL OF PRODUCING CONFLICTS OF INTEREST. EACH YEAR, DISCLOSURE FORMS ARE DISTRIBUTED TO THOSE COVERED BY THESE POLICIES. IF A RESPONSE REVEALS A CONFLICT OR POTENTIAL CONFLICT, SUCH CONFLICT IS REFERRED TO THE APPROPRIATE INDIVIDUAL OR BODY FOR CONSIDERATION AND MANAGEMENT. AD HOC DISCLOSURE: IN ADDITION TO THE ANNUAL DISCLOSURE PROCESS, POTENTIAL CONFLICTS OF INTEREST OF INDIVIDUALS SERVING ON THE MIT EXECUTIVE COMMITTEE, ON THE CORPORATION OR AS OFFICERS, ARE RAISED, CONSIDERED AND ADDRESSED ON AN AD HOC BASIS. UNDER THE POLICY CONCERNING AVOIDANCE OF CONFLICTS OF INTEREST, IF A MATTER COMES BEFORE THE CORPORATION OR EXECUTIVE COMMITTEE THAT INVOLVES A PERSONAL OR BUSINESS OR OTHER FINANCIAL INTEREST OF A MEMBER OR OFFICER OF THE CORPORATION OR A MEMBER OF HIS OR HER IMMEDIATE FAMILY, THE INDIVIDUAL IS REQUIRED TO DISCLOSE THE INTEREST, REFRAIN FROM PARTICIPATING IN THE DISCUSSION OF THE MATTER (EXCEPT AS NECESSARY TO ANSWER QUESTIONS ASKED BY THE OTHER CORPORATION OR EXECUTIVE COMMITTEE MEMBERS) AND REFRAIN FROM VOTING AND BEING PRESENT WHEN THE VOTE IS TAKEN. IF THE MATTER INVOLVES ONGOING DECISION MAKING OR INVOLVEMENT, THE CORPORATION OR EXECUTIVE COMMITTEE CONTINUES TO MONITOR AND MANAGE THE CONFLICT. WITH RESPECT TO OFFICERS, MIT RELIES UPON A COMBINATION OF THE ANNUAL DISCLOSURES, THE OFFICERS' OBLIGATIONS TO DEVOTE THEIR FULL TIME AND EFFORT TO THE INSTITUTE, THE OFFICERS' FIDUCIARY OBLIGATION TO THE INSTITUTE AND THE OFFICERS' JUDGMENT TO ENSURE THAT CONFLICTS ARE IDENTIFIED. IF A CONFLICT IS IDENTIFIED, THE CONFLICT IS EITHER ELIMINATED OR MANAGED. |
| Form 990, Part VI, Line 15a Process to establish compensation of top management official | THE SALARY SUBCOMMITTEE, A COMMITTEE DESIGNATED BY THE EXECUTIVE COMMITTEE OF THE MIT CORPORATION, REVIEWS DATA ON AN ANNUAL BASIS REGARDING PAY COMPARISONS OF OTHER PEER INSTITUTIONS AND SURVEY DATA COLLECTED BY WILLIS TOWERS WATSON. UPON REVIEW AND DISCUSSION OF THE DATA AND PERFORMANCE FEEDBACK FOR THE INDIVIDUAL, THE SALARY SUBCOMMITTEE MAKES A COMPENSATION DECISION. THE COMMITTEE'S DELIBERATIONS ARE RECORDED IN A TIMELY MANNER IN THE MEETING MINUTES.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
| Form 990, Part VI, Line                                                                  | THE SALARY SUBCOMMITTEE, A COMMITTEE DESIGNATED BY THE EXECUTIVE COMMITTEE OF THE MIT CORPORATION, REVIEWS DATA ON AN ANNUAL BASIS REGARDING PAY COMPARISONS OF OTHER PEER INSTITUTIONS AND SURVEY DATA                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |

| Return Reference                                                       | Explanation                                                                                                                                                                                                                                                         |
|------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 15b Process to establish compensation of other employees               | COLLECTED BY WILLIS TOWERS WATSON. UPON REVIEW AND DISCUSSION OF THE DATA AND PERFORMANCE FEEDBACK FOR THE INDIVIDUAL, THE SALARY SUBCOMMITTEE MAKES A COMPENSATION DECISION. THE COMMITTEE'S DELIBERATIONS ARE RECORDED IN A TIMELY MANNER IN THE MEETING MINUTES. |
| Form 990, Part VI, Line 19 Required documents available to the public  | THE ORGANIZATION'S GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY, AND FINANCIAL STATEMENTS ARE AVAILABLE ON MIT'S WEBSITE <a href="http://web.mit.edu">HTTP://WEB.MIT.EDU</a> .                                                                                  |
| Form 990, Part XI, Line 9 Other changes in net assets or fund balances | NET CHANGE IN LIFE INCOME FUNDS - 5342000; POSTRETIREMENT PLAN CHANGES OTHER THAN NET PERIODIC BENEFIT COSTS - -79657000; OTHER CHANGES - 71182000;                                                                                                                 |
| Schedule F, Part I, Line 3(a) Subrecipient Agreements                  | A SUBRECIPIENT AGREEMENT IS A RESEARCH SUBCONTRACT WHERE MIT ENGAGES A THIRD PARTY TO PERFORM EXPERIMENTAL, DEVELOPMENTAL, OR RESEARCH WORK GENERALLY IN CONNECTION WITH A SPONSORED RESEARCH AGREEMENT.                                                            |

## Additional Data

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**Software ID:** 23017437

**Software Version:** 2023v6.0

SCHEDULE R  
(Form 990)

Department of Treasury  
Internal Revenue Service

Related Organizations and Unrelated Partnerships

Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.  
Attach to Form 990.  
Go to [www.irs.gov/Form990](https://www.irs.gov/Form990) for instructions and the latest information.

OMB No. 1545-0047

2023

Open to Public Inspection

Name of the organization  
Massachusetts Institute of Technology

Employer identification number  
04-2103594

Part I

Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

| (a)<br>Name, address, and EIN (if applicable) of disregarded entity                                                           | (b)<br>Primary activity | (c)<br>Legal domicile (state or foreign country) | (d)<br>Total income | (e)<br>End-of-year assets | (f)<br>Direct controlling entity      |
|-------------------------------------------------------------------------------------------------------------------------------|-------------------------|--------------------------------------------------|---------------------|---------------------------|---------------------------------------|
| (1) MIT Investments 2009 LP<br>77 Massachusetts Avenue<br>NE49-3142<br>Cambridge, MA 02139<br>27-088688                       | Investments             | DE                                               | -16,055             | 98,151,378                | Massachusetts Institute of Technology |
| (2) MIT Private Equity Management Company LLC<br>77 Massachusetts Avenue<br>NE49-3142<br>Cambridge, MA 02139<br>04-3490003    | Investments             | DE                                               | 40,689              | 813,202                   | Massachusetts Institute of Technology |
| (3) MIT Private Equity Management Company II LLC<br>77 Massachusetts Avenue<br>NE49-3142<br>Cambridge, MA 02139<br>04-3490003 | Investments             | DE                                               | 0                   | 0                         | Massachusetts Institute of Technology |
| (4) MIT Private Equity Management Company III LLC<br>77 Massachusetts Avenue<br>NE49-3142<br>Cambridge, MA 02139<br>20-460970 | Investments             | DE                                               | 0                   | 0                         | Massachusetts Institute of Technology |
| (5) MIT Private Equity Management Company IV LLC<br>77 Massachusetts Avenue<br>NE49-3142<br>Cambridge, MA 02139<br>26-135668  | Investments             | DE                                               | 0                   | 0                         | Massachusetts Institute of Technology |
| (6) Calsonic GM LLC<br>77 Massachusetts Avenue<br>Cambridge, MA 02139<br>82-313463                                            | Investments             | DE                                               | -956                | 15,329                    | Massachusetts Institute of Technology |
| (7) MIT Private Equity LLC<br>77 Massachusetts Avenue<br>NE49-3142<br>Cambridge, MA 02139<br>04-3490003                       | Investments             | DE                                               | 0                   | 2,284                     | Massachusetts Institute of Technology |
| (8) MIT Private Equity Fund LP<br>77 Massachusetts Avenue<br>NE49-3142<br>Cambridge, MA 02139<br>04-3490004                   | Investments             | DE                                               | 24,317              | 1,187,886                 | Massachusetts Institute of Technology |
| (9) MIT Private Equity IV LLC<br>77 Massachusetts Avenue<br>NE49-3142<br>Cambridge, MA 02139<br>26-135668                     | Investments             | DE                                               | 0                   | 1,596,258                 | Massachusetts Institute of Technology |
| (10) Craven I LLC<br>77 Massachusetts Avenue<br>NE49-3142<br>Cambridge, MA 02139<br>81-4952471                                | Investments             | DE                                               | 0                   | 63,775                    | Massachusetts Institute of Technology |
| (11) 12 Emily Street Leasehold LLC<br>1 Broadway 9th Floor<br>c/o MIT<br>Cambridge, MA 02142<br>46-425767                     | Real Estate             | MA                                               | 2,624,472           | 55,000,000                | Massachusetts Institute of Technology |
| (12) 134 Massachusetts Avenue Fee Owner LLC<br>1 Broadway 9th Floor<br>c/o MIT<br>Cambridge, MA 02142<br>46-460203            | Real Estate             | MA                                               | -1,848              | 0                         | Massachusetts Institute of Technology |
| (13) 134 Massachusetts Avenue Leasehold LLC<br>1 Broadway 9th Floor<br>c/o MIT<br>Cambridge, MA 02142<br>46-460203            | Real Estate             | MA                                               | -2,933              | 0                         | Massachusetts Institute of Technology |
| (14) 177 Massachusetts Avenue Leasehold LLC<br>1 Broadway 9th Floor<br>c/o MIT<br>Cambridge, MA 02142<br>46-425767            | Real Estate             | MA                                               | 0                   | 0                         | Massachusetts Institute of Technology |
| (15) 281-295 Albany Street Leasehold LLC<br>1 Broadway 9th Floor<br>c/o MIT<br>Cambridge, MA 02142<br>46-425767               | Real Estate             | MA                                               | 2,641,962           | 70,000,000                | Massachusetts Institute of Technology |
| (16) 424-456 Massachusetts Avenue Leasehold LLC<br>1 Broadway 9th Floor<br>c/o MIT<br>Cambridge, MA 02142<br>46-4592441       | Real Estate             | MA                                               | 657,984             | 31,380,000                | Massachusetts Institute of Technology |
| (17) 600 Main Street North Trustee LLC<br>1 Broadway 9th Floor<br>c/o MIT<br>Cambridge, MA 02142<br>82-2075860                | Real Estate             | MA                                               | 0                   | 0                         | Massachusetts Institute of Technology |
| (18) 600 Main Street South Trustee LLC<br>1 Broadway 9th Floor<br>c/o MIT<br>Cambridge, MA 02142<br>81-4640391                | Real Estate             | MA                                               | 0                   | 0                         | Massachusetts Institute of Technology |
| (19) 610-700 Main Street Garage Trustee LLC<br>1 Broadway 9th Floor<br>c/o MIT<br>Cambridge, MA 02142<br>81-4652351           | Real Estate             | MA                                               | 0                   | 0                         | Massachusetts Institute of Technology |
| (20) 620 Memorial Leasehold LLC<br>1 Broadway 9th Floor<br>c/o MIT<br>Cambridge, MA 02142<br>46-4249493                       | Real Estate             | MA                                               | 2,048,980           | 116,000,000               | Massachusetts Institute of Technology |
| (21) 650 Main Street Leasehold LLC<br>1 Broadway 9th Floor<br>c/o MIT<br>Cambridge, MA 02142<br>81-4613270                    | Real Estate             | MA                                               | 0                   | 0                         | Massachusetts Institute of Technology |
| (22) 700 Main Street Trustee LLC<br>1 Broadway 9th Floor<br>c/o MIT<br>Cambridge, MA 02142<br>81-4640391                      | Real Estate             | MA                                               | 0                   | 0                         | Massachusetts Institute of Technology |
| (23) MIT 1010 Massachusetts Avenue Fee Owner LLC<br>1 Broadway 9th Floor<br>c/o MIT<br>Cambridge, MA 02142<br>46-460203       | Real Estate             | MA                                               | -3,098              | 0                         | Massachusetts Institute of Technology |
| (24) MIT 1010 Massachusetts Avenue Leasehold LLC<br>1 Broadway 9th Floor<br>c/o MIT<br>Cambridge, MA 02142<br>72-455245       | Real Estate             | MA                                               | 1,068,075           | 26,600,000                | Massachusetts Institute of Technology |
| (25) MIT 1039 Massachusetts Avenue Fee Owner LLC<br>1 Broadway 9th Floor<br>c/o MIT<br>Cambridge, MA 02142<br>81-4457119      | Real Estate             | MA                                               | -3,098              | 0                         | Massachusetts Institute of Technology |
| (26) MIT 1039 Massachusetts Avenue Leasehold LLC<br>1 Broadway 9th Floor<br>c/o MIT<br>Cambridge, MA 02142<br>81-4446669      | Real Estate             | MA                                               | 340,269             | 9,090,000                 | Massachusetts Institute of Technology |
| (27) MIT 117 Waverly Street Fee Owner LLC<br>1 Broadway 9th Floor<br>c/o MIT<br>Cambridge, MA 02142<br>81-4676654             | Real Estate             | MA                                               | -3,546              | 0                         | Massachusetts Institute of Technology |
| (28) MIT 117 Waverly Street Leasehold LLC<br>1 Broadway 9th Floor<br>c/o MIT<br>Cambridge, MA 02142<br>81-4682284             | Real Estate             | MA                                               | -11,088             | 14,100,000                | Massachusetts Institute of Technology |
| (29) MIT 119 Pacific Street Fee Owner LLC<br>1 Broadway 9th Floor<br>c/o MIT<br>Cambridge, MA 02142<br>81-4431009             | Real Estate             | MA                                               | -3,093              | 0                         | Massachusetts Institute of Technology |
| (30) MIT 119 Pacific Street Leasehold LLC<br>1 Broadway 9th Floor<br>c/o MIT<br>Cambridge, MA 02142<br>81-4437032             | Real Estate             | MA                                               | 122,707             | 2,660,000                 | Massachusetts Institute of Technology |
| (31) MIT 12 Emily Street LLC<br>1 Broadway 9th Floor<br>c/o MIT<br>Cambridge, MA 02142<br>46-425823                           | Real Estate             | MA                                               | -1,268              | 0                         | Massachusetts Institute of Technology |
| (32) MIT 128 Sidney Leasehold LLC<br>1 Broadway 9th Floor<br>c/o MIT<br>Cambridge, MA 02142<br>46-438843                      | Real Estate             | MA                                               | 376,843             | 29,000,000                | Massachusetts Institute of Technology |
| (33) MIT 128 Sidney SPE LLC<br>1 Broadway 9th Floor<br>c/o MIT<br>Cambridge, MA 02142<br>46-438843                            | Real Estate             | MA                                               | -2,513              | 0                         | Massachusetts Institute of Technology |
| (34) MIT 130 Brookline Leasehold LLC<br>1 Broadway 9th Floor<br>c/o MIT<br>Cambridge, MA 02142<br>81-1727616                  | Real Estate             | MA                                               | 2,192,818           | 87,000,000                | Massachusetts Institute of Technology |
| (35) MIT 130 Brookline LLC<br>1 Broadway 9th Floor<br>c/o MIT<br>Cambridge, MA 02142<br>46-4335718                            | Real Estate             | MA                                               | -11,381             | 3,200,000                 | Massachusetts Institute of Technology |
| (36) MIT 138 Main Street Fee Owner LLC<br>1 Broadway 9th Floor<br>c/o MIT<br>Cambridge, MA 02142<br>81-4783660                | Real Estate             | MA                                               | -8,577              | 1,480,000                 | Massachusetts Institute of Technology |
| (37) MIT 138 Main Street Leasehold LLC<br>1 Broadway 9th Floor<br>c/o MIT<br>Cambridge, MA 02142<br>81-4783556                | Real Estate             | MA                                               | 2,225,846           | 38,400,000                | Massachusetts Institute of Technology |
| (38) MIT 140 Waverly Street Fee Owner LLC<br>1 Broadway 9th Floor<br>c/o MIT<br>Cambridge, MA 02142<br>81-4361993             | Real Estate             | MA                                               | -3,145              | 0                         | Massachusetts Institute of Technology |
| (39) MIT 142 Waverly Street Leasehold LLC<br>1 Broadway 9th Floor<br>c/o MIT<br>Cambridge, MA 02142<br>81-4324924             | Real Estate             | MA                                               | -324,679            | 15,300,000                | Massachusetts Institute of Technology |
| (40) MIT 148 Sidney Leasehold LLC<br>1 Broadway 9th Floor<br>c/o MIT<br>Cambridge, MA 02142<br>46-4350211                     | Real Estate             | MA                                               | 168,719             | 20,000,000                | Massachusetts Institute of Technology |
| (41) MIT 148 Sidney SPE LLC<br>1 Broadway 9th Floor<br>c/o MIT<br>Cambridge, MA 02142<br>46-440594                            | Real Estate             | MA                                               | -2,432              | 0                         | Massachusetts Institute of Technology |
| (42) MIT 149 Sidney Leasehold LLC<br>1 Broadway 9th Floor<br>c/o MIT<br>Cambridge, MA 02142<br>46-4419735                     | Real Estate             | MA                                               | 617,144             | 28,220,000                | Massachusetts Institute of Technology |
| (43) MIT 149 Sidney SPE LLC<br>1 Broadway 9th Floor<br>c/o MIT<br>Cambridge, MA 02142<br>46-4419735                           | Real Estate             | MA                                               | -2,441              | 0                         | Massachusetts Institute of Technology |
| (44) MIT 165 Main Street Fee Owner LLC<br>1 Broadway 9th Floor<br>c/o MIT<br>Cambridge, MA 02142<br>81-4465091                | Real Estate             | MA                                               | -7,281              | 5,000,000                 | Massachusetts Institute of Technology |
| (45) MIT 165 Main Street Leasehold LLC<br>1 Broadway 9th Floor<br>c/o MIT<br>Cambridge, MA 02142<br>81-4465091                | Real Estate             | MA                                               | -3,830              | 0                         | Massachusetts Institute of Technology |
| (46) MIT 177 Tudor Leasehold LLC<br>1 Broadway 9th Floor<br>c/o MIT<br>Cambridge, MA 02142<br>81-1419417                      | Real Estate             | MA                                               | 708,755             | 8,000,000                 | Massachusetts Institute of Technology |
| (47) MIT 170171 Sidney LLC<br>1 Broadway 9th Floor<br>c/o MIT<br>Cambridge, MA 02142<br>46-463513                             | Real Estate             | MA                                               | 196,665             | 3,900,000                 | Massachusetts Institute of Technology |
| (48) MIT 171 Massachusetts Avenue LLC<br>1 Broadway 9th Floor<br>c/o MIT<br>Cambridge, MA 02142<br>46-4289160                 | Real Estate             | MA                                               | 0                   | 0                         | Massachusetts Institute of Technology |
| (49) MIT 181 Massachusetts Avenue Fee Owner LLC<br>1 Broadway 9th Floor<br>c/o MIT<br>Cambridge, MA 02142<br>81-4347511       | Real Estate             | MA                                               | -5,728              | 44,000,000                | Massachusetts Institute of Technology |
| (50) MIT 181 Massachusetts Avenue Leasehold LLC<br>1 Broadway 9th Floor<br>c/o MIT<br>Cambridge, MA 02142<br>47-5534204       | Real Estate             | MA                                               | -18,059             | 0                         | Massachusetts Institute of Technology |
| (51) MIT 187 Sidney Street Fee Owner LLC<br>1 Broadway 9th Floor<br>c/o MIT<br>Cambridge, MA 02142<br>81-5069171              | Real Estate             | MA                                               | -3,591              | 0                         | Massachusetts Institute of Technology |
| (52) MIT 187 Sidney Street Leasehold LLC<br>1 Broadway 9th Floor<br>c/o MIT<br>Cambridge, MA 02142<br>81-507628               | Real Estate             | MA                                               | -36,632             | 1,350,000                 | Massachusetts Institute of Technology |
| (53) MIT 200 Main Street Fee Owner LLC<br>1 Broadway 9th Floor<br>c/o MIT<br>Cambridge, MA 02142<br>81-340335                 | Real Estate             | MA                                               | -1,219              | 0                         | Massachusetts Institute of Technology |
| (54) MIT 200 Main Street Leasehold LLC<br>1 Broadway 9th Floor<br>c/o MIT<br>Cambridge, MA 02142<br>82-351253                 | Real Estate             | MA                                               | 0                   | 160,009,432               | Massachusetts Institute of Technology |
| (55) MIT 22 Magazine Street Fee Owner LLC<br>1 Broadway 9th Floor<br>c/o MIT<br>Cambridge, MA 02142<br>81-340335              | Real Estate             | MA                                               | -3,031              | 0                         | Massachusetts Institute of Technology |
| (56) MIT 22 Magazine Street Leasehold LLC<br>1 Broadway 9th Floor<br>c/o MIT<br>Cambridge, MA 02142<br>81-343185              | Real Estate             | MA                                               | 591,563             | 12,400,000                | Massachusetts Institute of Technology |
| (57) MIT 133 Massachusetts Avenue Fee Owner LLC<br>1 Broadway 9th Floor<br>c/o MIT<br>Cambridge, MA 02142<br>81-4388640       | Real Estate             | MA                                               | -3,090              | 0                         | Massachusetts Institute of Technology |
| (58) MIT 133 Massachusetts Avenue Leasehold LLC<br>1 Broadway 9th Floor<br>c/o MIT<br>Cambridge, MA 02142<br>81-4388640       | Real Estate             | MA                                               | 137,018             | 4,900,000                 | Massachusetts Institute of Technology |
| (59) MIT 136 Main Street Fee Owner LLC<br>1 Broadway 9th Floor<br>c/o MIT<br>Cambridge, MA 02142<br>85-3270400                | Real Estate             | MA                                               | -15,680             | 44,000,000                | Massachusetts Institute of Technology |
| (60) MIT 138 Main Street Leasehold LLC<br>1 Broadway 9th Floor<br>c/o MIT<br>Cambridge, MA 02142<br>81-4497262                | Real Estate             | MA                                               | 21,533,860          | 743,000,000               | Massachusetts Institute of Technology |
| (61) MIT 252 Albany Street Fee Owner LLC<br>1 Broadway 9th Floor<br>c/o MIT<br>Cambridge, MA 02142<br>81-4703355              | Real Estate             | MA                                               | -3,595              | 0                         | Massachusetts Institute of Technology |
| (62) MIT 252 Albany Street Leasehold LLC<br>1 Broadway 9th Floor<br>c/o MIT<br>Cambridge, MA 02142<br>81-4711384              | Real Estate             | MA                                               | -3,597              | 0                         | Massachusetts Institute of Technology |
| (63) MIT 266 Massachusetts Avenue Fee Owner LLC<br>1 Broadway 9th Floor<br>c/o MIT<br>Cambridge, MA 02142<br>85-3784386       | Real Estate             | MA                                               | -2,405              | 0                         | Massachusetts Institute of Technology |
| (64) MIT 266 Massachusetts Avenue Leasehold LLC<br>1 Broadway 9th Floor<br>c/o MIT<br>Cambridge, MA 02142<br>85-3784386       | Real Estate             | MA                                               | 252,311             | 5,390,000                 | Massachusetts Institute of Technology |
| (65) MIT 281-295 Albany Street LLC<br>1 Broadway 9th Floor<br>c/o MIT<br>Cambridge, MA 02142<br>46-4307286                    | Real Estate             | MA                                               | -8,103              | 2,700,000                 | Massachusetts Institute of Technology |
| (66) MIT 289 Massachusetts Avenue Fee Owner LLC<br>1 Broadway 9th Floor<br>c/o MIT<br>Cambridge, MA 02142<br>81-1170989       | Real Estate             | MA                                               | -2,499              | 0                         | Massachusetts Institute of Technology |
| (67) MIT 289 Massachusetts Avenue Leasehold LLC<br>1 Broadway 9th Floor<br>c/o MIT<br>Cambridge, MA 02142<br>81-2439067       | Real Estate             | MA                                               | 111,433             | 7,510,000                 | Massachusetts Institute of Technology |
| (68) MIT 300 Main Street Leasehold LLC<br>1 Broadway 9th Floor<br>c/o MIT<br>Cambridge, MA 02142<br>87-3412304                | Real Estate             | MA                                               | 0                   | 0                         | Massachusetts Institute of Technology |
| (69) MIT 300 Third LLC<br>1 Broadway 9th Floor<br>c/o MIT<br>Cambridge, MA 02142<br>46-4480264                                | Real Estate             | MA                                               | 1,273,523           | 26,600,000                | Massachusetts Institute of Technology |
| (70) MIT 314 Main Street Leasehold LLC<br>1 Broadway 9th Floor<br>c/o MIT<br>Cambridge, MA 02142<br>81-4514745                | Real Estate             | MA                                               | 24,099,628          | 511,000,000               | Massachusetts Institute of Technology |
| (71) MIT 351 Vassar LLC<br>1 Broadway 9th Floor<br>c/o MIT<br>Cambridge, MA 02142<br>46-158318                                | Real Estate             | MA                                               | 64,809              | 3,780,000                 | Massachusetts Institute of Technology |
| (72) MIT 38 Henry Street Fee Owner LLC<br>1 Broadway 9th Floor<br>c/o MIT<br>Cambridge, MA 02142<br>81-4736181                | Real Estate             | MA                                               | -3,587              | 0                         | Massachusetts Institute of Technology |
| (73) MIT 38 Henry Street Leasehold LLC<br>1 Broadway 9th Floor<br>c/o MIT<br>Cambridge, MA 02142<br>81-4736181                | Real Estate             | MA                                               | -73,950             | 3,410,000                 | Massachusetts Institute of Technology |
| (74) MIT 415 Main Street Fee Owner LLC<br>1 Broadway 9th Floor<br>c/o MIT<br>Cambridge, MA 02142<br>81-1153792                | Real Estate             | MA                                               | -27,831             | 0                         | Massachusetts Institute of Technology |
| (75) MIT 415 Main Street Leasehold LLC<br>1 Broadway 9th Floor<br>c/o MIT<br>Cambridge, MA 02142<br>81-1153792                | Real Estate             | MA                                               | 6,011,688           | 130,000,000               | Massachusetts Institute of Technology |
| (76) MIT 424-456 Massachusetts Avenue LLC<br>1 Broadway 9th Floor<br>c/o MIT<br>Cambridge, MA 02142<br>46-4452599             | Real Estate             | MA                                               | -2,807              | 0                         | Massachusetts Institute of Technology |
| (77) MIT 536 Putnam Avenue Fee Owner LLC<br>1 Broadway 9th Floor<br>c/o MIT<br>Cambridge, MA 02142<br>81-5179715              | Real Estate             | MA                                               | -1,848              | 0                         | Massachusetts Institute of Technology |
| (78) MIT 536 Putnam Avenue Leasehold LLC<br>1 Broadway 9th Floor<br>c/o MIT<br>Cambridge, MA 02142<br>81-5189010              | Real Estate             | MA                                               | 42,291              | 1,480,000                 | Massachusetts Institute of Technology |
| (79) MIT 600 Main Street Fee Owner LLC<br>1 Broadway 9th Floor<br>c/o MIT<br>Cambridge, MA 02142<br>81-5094585                | Real Estate             | MA                                               | -3,091              | 0                         | Massachusetts Institute of Technology |
| (80) MIT 600 Main Street Leasehold LLC<br>1 Broadway 9th Floor<br>c/o MIT<br>Cambridge, MA 02142<br>81-5115630                | Real Estate             | MA                                               | -2,078              | 0                         | Massachusetts Institute of Technology |
| (81) MIT 620 Memorial LLC<br>1 Broadway 9th Floor<br>c/o MIT<br>Cambridge, MA 02142<br>46-4238931                             | Real Estate             | MA                                               | -8,581              | 5,900,000                 | Massachusetts Institute of Technology |
| (82) MIT 636 Putnam Avenue LLC<br>1 Broadway 9th Floor<br>c/o MIT<br>Cambridge, MA 02142<br>46-561941                         | Real Estate             | MA                                               | -72,809             | 2,490,000                 | Massachusetts Institute of Technology |
| (83) MIT 640 Memorial Leasehold LLC<br>1 Broadway 9th Floor<br>c/o MIT<br>Cambridge, MA 02142<br>46-1548002                   | Real Estate             | MA                                               | -4,136              | 80,000                    | Massachusetts Institute of Technology |
| (84) MIT 640 Memorial SPE LLC<br>1 Broadway 9th Floor<br>c/o MIT<br>Cambridge, MA 02142<br>46-4598884                         | Real Estate             | MA                                               | 34,970,805          | 8,000,173                 | Massachusetts Institute of Technology |
| (85) MIT 650 Main Street LLC<br>1 Broadway 9th Floor<br>c/o MIT<br>Cambridge, MA 02142<br>46-4611506                          | Real Estate             | MA                                               | -31,409             | 45,400,000                | Massachusetts Institute of Technology |
| (86) MIT 7 Landdown Street Fee Owner LLC<br>1 Broadway 9th Floor<br>c/o MIT<br>Cambridge, MA 02142<br>81-5257241              | Real Estate             | MA                                               | -2,222              | 0                         | Massachusetts Institute of Technology |
| (87) MIT 730 and 750 Main Street Leasehold LLC<br>1 Broadway 9th Floor<br>c/o MIT<br>Cambridge, MA 02142<br>81-4571861        | Real Estate             | MA                                               | 19,621,172          | 375,000,000               | Massachusetts Institute of Technology |
| (88) MIT 730 Main Street Fee Owner LLC<br>1 Broadway 9th Floor<br>c/o MIT<br>Cambridge, MA 02142<br>81-453846                 | Real Estate             | MA                                               | -9,205              | 7,900,000                 | Massachusetts Institute of Technology |
| (89) MIT 735 Hamilton Street Fee Owner LLC<br>1 Broadway 9th Floor<br>c/o MIT<br>Cambridge, MA 02142<br>81-5130627            | Real Estate             | MA                                               | -3,590              | 0                         | Massachusetts Institute of Technology |
| (90) MIT 735 Hamilton Street Leasehold LLC<br>1 Broadway 9th Floor<br>c/o MIT<br>Cambridge, MA 02142<br>81-5146006            | Real Estate             | MA                                               | 153,510             | 2,630,000                 | Massachusetts Institute of Technology |
| (91) MIT 750 Main Street Fee Owner LLC<br>1 Broadway 9th Floor<br>c/o MIT<br>Cambridge, MA 02142<br>81-4562596                | Real Estate             | MA                                               | -10,069             | 13,100,000                | Massachusetts Institute of Technology |
| (92) MIT 750 Main Street Leasehold LLC<br>1 Broadway 9th Floor<br>c/o MIT<br>Cambridge, MA 02142<br>81-4544139                | Real Estate             | MA                                               | 0                   | 0                         | Massachusetts Institute of Technology |
| (93) MIT 770790 Memorial LLC<br>1 Broadway 9th Floor<br>c/o MIT<br>Cambridge, MA 02142<br>46-460754                           | Real Estate             | MA                                               | 943,051             | 21,000,000                | Massachusetts Institute of Technology |
| (94) MIT 782 Main Street Fee Owner LLC<br>1 Broadway 9th Floor<br>c/o MIT<br>Cambridge, MA 02142<br>81-4380573                | Real Estate             | MA                                               | -3,091              | 0                         | Massachusetts Institute of Technology |
| (95) MIT 782 Main Street Leasehold LLC<br>1 Broadway 9th Floor<br>c/o MIT<br>Cambridge, MA 02142<br>81-4380573                | Real Estate             | MA                                               | 199,557             | 9,790,000                 | Massachusetts Institute of Technology |
| (96) MIT 8 Carlton Street LLC<br>1 Broadway 9th Floor<br>c/o MIT<br>Cambridge, MA 02142<br>46-452741                          | Real Estate             | MA                                               | -2,049              | 0                         | Massachusetts Institute of Technology |
| (97) MIT 840 Main Street Fee Owner LLC<br>1 Broadway 9th Floor<br>c/o MIT<br>Cambridge, MA 02142<br>47-4952426                | Real Estate             | MA                                               | -2,509              | 0                         | Massachusetts Institute of Technology |
| (98) MIT 840 Main Street Leasehold LLC<br>1 Broadway 9th Floor<br>c/o MIT<br>Cambridge, MA 02142<br>81-2421079                | Real Estate             | MA                                               | -30,626             | 8,260,000                 | Massachusetts Institute of Technology |
| (99) MIT 880 Main Street Fee Owner LLC<br>1 Broadway 9th Floor<br>c/o MIT<br>Cambridge, MA 02142<br>81-2999684                | Real Estate             | MA                                               | -2,504              | 0                         | Massachusetts Institute of Technology |
| (100) MIT 882 Main Street Leasehold LLC<br>1 Broadway 9th Floor<br>c/o MIT<br>Cambridge, MA 02142<br>81-2972818               | Real Estate             | MA                                               | 45,318              | 1,880,000                 | Massachusetts Institute of Technology |
| (101) MIT 99 Ene LLC<br>1 Broadway 9th Floor<br>c/o MIT<br>Cambridge, MA 02142<br>46-450283                                   | Real Estate             | MA                                               | 208,231             | 4,100,000                 | Massachusetts Institute of Technology |
| (102) MIT Cambridge Real Estate LLC<br>1 Broadway 9th Floor<br>c/o MIT<br>Cambridge, MA 02142<br>81-2653478                   | Real Estate             | MA                                               | 0                   | 0                         | Massachusetts Institute of Technology |
| (103) MIT East 300 Block JV LLC<br>1 Broadway 9th Floor<br>c/o MIT<br>Cambridge, MA 02142<br>81-4609471                       | Real Estate             | MA                                               | -12,322             | 633,979                   | Massachusetts Institute of Technology |
| (104) MIT One Broadway Fee Owner LLC<br>1 Broadway 9th Floor<br>c/o MIT<br>Cambridge, MA 02142<br>46-450283                   | Real Estate             | MA                                               | -14,998             | 49,000,000                | Massachusetts Institute of Technology |
| (105) MIT One Broadway LLC<br>1 Broadway 9th Floor<br>c/o MIT<br>Cambridge, MA 02142<br>46-450283                             | Real Estate             | MA                                               | 9,919,047           | 245,000,000               | Massachusetts Institute of Technology |
| (106) MIT OT Master Tenant Owner LLC<br>1 Broadway 9th Floor<br>c/o MIT<br>Cambridge, MA 02142<br>83-424740                   | Real Estate             | MA                                               | 0                   | 44,598,158                | Massachusetts Institute of Technology |
| (107) MIT Site N LLC<br>1 Broadway 9th Floor<br>c/o MIT<br>Cambridge, MA 02142<br>04-2103594                                  | Real Estate             | MA                                               | 0                   | 0                         | Massachusetts Institute of Technology |
| (108) MIT Site P LLC<br>1 Broadway 9th Floor<br>c/o MIT<br>Cambridge, MA 02142<br>04-2103594                                  | Real Estate             | MA                                               | 0                   | 0                         | Massachusetts Institute of Technology |
| (109) MIT Site Q LLC<br>1 Broadway 9th Floor<br>c/o MIT<br>Cambridge, MA 02142<br>04-2103594                                  | Real Estate             | MA                                               | 0                   | 0                         | Massachusetts Institute of Technology |
| (110) MIT Site S LLC<br>1 Broadway 9th Floor<br>c/o MIT<br>Cambridge, MA 02142<br>47-4500662                                  | Real Estate             | MA                                               | 0                   | 0                         | Massachusetts Institute of Technology |
| (111) MIT West 300 Block JV LLC<br>1 Broadway 9th Floor<br>c/o MIT<br>Cambridge, MA 02142<br>81-4529876                       | Real Estate             | MA                                               | -3,073              | 0                         | Massachusetts Institute of Technology |
| (112) MIT West 300 Block Mass Ave Fee Owner LLC<br>1 Broadway 9th Floor<br>c/o MIT<br>Cambridge, MA 02142<br>82-096258        | Real Estate             | MA                                               | 610,548             | 26,200,000                | Massachusetts Institute of Technology |
| (113) Tech Square JV LLC<br>1 Broadway 9th Floor<br>c/o MIT<br>Cambridge, MA 02142<br>20-524254                               | Real Estate             | MA                                               | -1,200              | 0                         | Massachusetts Institute of Technology |
| (114) MIT Real Estate LLC<br>1 Broadway 9th Floor<br>c/o MIT<br>Cambridge, MA 02142<br>81-463869                              | Real Estate             | MA                                               | 2,299,724           | 159,200,000               | Massachusetts Institute of Technology |
| (115) MIT 270 Albany Street Fee Owner LLC<br>1 Broadway 9th Floor<br>c/o MIT<br>Cambridge, MA 02142<br>99-234781              | Real Estate             | MA                                               | 0                   | 2,368                     | Massachusetts Institute of Technology |
| (116) MIT 350 Main Street Leasehold LLC<br>1 Broadway 9th Floor<br>c/o MIT<br>Cambridge, MA 02142<br>99-234781                | Real Estate             | MA                                               | 12,023              | 53,442,825                | Massachusetts Institute of Technology |
| (117) MIT 350 Main Street Fee Owner LLC<br>1 Broadway 9th Floor<br>c/o MIT<br>Cambridge, MA 02142<br>99-234781                | Real Estate             | MA                                               | -704                | 0                         | Massachusetts Institute of Technology |
| (118) MIT Technology Square Leasehold LLC<br>1 Broadway 9th Floor<br>c/o MIT<br>Cambridge, MA 02142<br>99-2312652             | Real Estate             | MA                                               | -194                | 0                         | Massachusetts Institute of Technology |
| (1                                                                                                                            |                         |                                                  |                     |                           |                                       |

**Part III Identification of Related Organizations Taxable as a Partnership.** Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

| (a)<br>Name, address, and EIN of<br>related organization                                                                                 | (b)<br>Primary activity | (c)<br>Legal<br>domicile<br>(state or<br>foreign<br>country) | (d)<br>Direct<br>controlling<br>entity | (e)<br>Predominant<br>income(related,<br>unrelated,<br>excluded from<br>tax under<br>sections 512-<br>514) | (f)<br>Share of total<br>income | (g)<br>Share of end-of-<br>year<br>assets | (h)<br>Disproportionate<br>allocations? |    | (i)<br>Code V-UBI<br>amount in box<br>20 of<br>Schedule K-1<br>(Form 1065) | (j)<br>General or<br>managing<br>partner? |    | (k)<br>Percentage<br>ownership |
|------------------------------------------------------------------------------------------------------------------------------------------|-------------------------|--------------------------------------------------------------|----------------------------------------|------------------------------------------------------------------------------------------------------------|---------------------------------|-------------------------------------------|-----------------------------------------|----|----------------------------------------------------------------------------|-------------------------------------------|----|--------------------------------|
|                                                                                                                                          |                         |                                                              |                                        |                                                                                                            |                                 |                                           | Yes                                     | No |                                                                            | Yes                                       | No |                                |
| (1) 9 YARDS OPPORTUNITIES LP - SERIES 20<br>853 Broadway<br>Suite 905<br>New York, NY 10003<br>86-3304635                                | Investments             | DE                                                           | MIT Investments 2010 LP                | Excluded                                                                                                   | 0                               | 5,079,000                                 |                                         | No | 0                                                                          |                                           | No | 97 %                           |
| (2) 9 YARDS OPPORTUNITIES LP - SERIES 24<br>853 Broadway<br>Suite 905<br>New York, NY 10003<br>87-1199396                                | Investments             | DE                                                           | MIT Investments 2010 LP                | Excluded                                                                                                   | 0                               | 6,915,497                                 |                                         | No | 0                                                                          |                                           | No | 79 %                           |
| (3) 9 YARDS OPPORTUNITIES LP - SERIES 31<br>853 Broadway<br>Suite 905<br>New York, NY 10003<br>87-1773768                                | Investments             | DE                                                           | MIT Investments 2010 LP                | Excluded                                                                                                   | 0                               | 30,096,255                                |                                         | No | 0                                                                          |                                           | No | 100 %                          |
| (4) 9YARDS OPPORTUNITIES LP - SERIES 22<br>853 Broadway<br>Suite 905<br>New York, NY 10003<br>86-3334767                                 | Investments             | DE                                                           | MIT Investments 2010 LP                | Excluded                                                                                                   | 0                               | 8,011,558                                 |                                         | No | 0                                                                          |                                           | No | 53 %                           |
| (5) 9YARDS OPPORTUNITIES LP - SERIES 25<br>853 Broadway<br>Suite 905<br>New York, NY 10003<br>87-1199477                                 | Investments             | DE                                                           | MIT Investments 2010 LP                | Excluded                                                                                                   | 0                               | 30,109,720                                |                                         | No | 0                                                                          |                                           | No | 79 %                           |
| (6) 9YARDS OPPORTUNITIES LP - SERIES 32<br>853 Broadway<br>Suite 905<br>New York, NY 10003<br>87-1782852                                 | Investments             | DE                                                           | MIT Investments 2010 LP                | Excluded                                                                                                   | 0                               | 5,040,202                                 |                                         | No | 0                                                                          |                                           | No | 100 %                          |
| (7) BROWNING WEST CAYMAN SPV 1 LP<br>c/o Walkers Corporate Ltd<br>190 Elgin Avenue<br>George Town, Grand Cayman KY19008<br>CJ 98-1508693 | Investments             | CJ                                                           | Massachusetts Institute of Technology  | Excluded                                                                                                   | 2,604,399                       | 68,904,212                                |                                         | No | 0                                                                          |                                           | No | 73 %                           |
| (8) CASSINI PARTNERS LP<br>1 Broadway<br>Suite 09-200<br>Cambridge, MA 02142<br>82-3143653                                               | Investments             | DE                                                           | Massachusetts Institute of Technology  | Excluded                                                                                                   | 252,132,422                     | 2,960,413,117                             |                                         | No | -190,337                                                                   |                                           | No | 98 %                           |
| (9) CSWR Partners LP - CVNA<br>575 Lexington Ave<br>Suite 12-101<br>New York, NY 10022<br>83-3990390                                     | Investments             | DE                                                           | Massachusetts Institute of Technology  | Excluded                                                                                                   | -10,217,037                     | 255,583,242                               |                                         | No | 0                                                                          |                                           | No | 66 %                           |
| (10) Infinity Capital<br>c/o Apex Fund and Corporate Serv<br>6th Floor 2 Tribeca Tribeca Cent<br>Trianon 72261<br>MP 98-1650618          | Investments             | MP                                                           | Massachusetts Institute of Technology  | Excluded                                                                                                   | 132,847                         | 50,826,220                                |                                         | No | 0                                                                          |                                           | No | 100 %                          |
| (11) KCC Co-Investment Fund I LP<br>8 Hillholm Road<br>Toronto, Ontario M5P1M2<br>CA                                                     | Investments             | CA                                                           | MIT Investments 2010 LP                | Excluded                                                                                                   | -1,647                          | 33,159,939                                |                                         | No | 0                                                                          |                                           | No | 100 %                          |
| (12) KCC Opportunity Fund I-A LP<br>8 Hillholm Road<br>Toronto, Ontario M5P1M2<br>CA                                                     | Investments             | CA                                                           | MIT Investments 2010 LP                | Excluded                                                                                                   | -1,355                          | 50,473,314                                |                                         | No | 0                                                                          |                                           | No | 91 %                           |
| (13) KCC OPPORTUNITY FUND II LP<br>3406-2 Bloor Street<br>Toronto, Ontario M4W3E2<br>CA                                                  | Investments             | CA                                                           | MIT Investments 2010 LP                | Excluded                                                                                                   | -5,854                          | 71,586,671                                |                                         | No | 0                                                                          |                                           | No | 100 %                          |
| (14) LEVIATHAN REAL ESTATE PARTNERS LLC<br>116 Huntington Avenue<br>Suite 600<br>Boston, MA 02116<br>47-3349186                          | Investments             | DE                                                           | Massachusetts Institute of Technology  | Excluded                                                                                                   | -609,482                        | 208,946,032                               |                                         | No | -908                                                                       |                                           | No | 83 %                           |
| (15) MAGNOLIA BOC I LP<br>1601 Dodge Street<br>3300<br>Omaha, NE 68102<br>82-4397267                                                     | Investments             | DE                                                           | Massachusetts Institute of Technology  | Excluded                                                                                                   | 0                               | 124,348,427                               |                                         | No | 0                                                                          |                                           | No | 100 %                          |
| (16) MAKERS FUND OPPORTUNITY II LP<br>850 New Burton Road<br>Suite 201<br>Dover, DE 19904<br>87-1131789                                  | Investments             | CJ                                                           | MIT Investments 2010 LP                | Excluded                                                                                                   | 0                               | 30,098,712                                |                                         | No | 0                                                                          |                                           | No | 80 %                           |
| (17) MAKERS FUND VCC - VENTURE I<br>63 ROBINSON ROAD<br>08-00<br>Afro-Asia 068894<br>SN 98-1646900                                       | Investments             | SN                                                           | MIT Investments 2010 LP                | Excluded                                                                                                   | 22,949                          | 8,237,359                                 |                                         | No | 0                                                                          |                                           | No | 99 %                           |
| (18) MALLARD FUND LP<br>4215 West Lovers Lane<br>Suite 100<br>Dallas, TX 75209<br>20-8974201                                             | Investments             | TX                                                           | Massachusetts Institute of Technology  | Excluded                                                                                                   | 35,031,925                      | 16,769,917                                |                                         | No | -100,320                                                                   |                                           | No | 84 %                           |
| (19) MARATHON EDGE FUND 1<br>C/O Apex Fund Corporate Services<br>Lot 15 A3 1st Floor<br>Cybercity, Ebene 72201<br>MP 98-1507496          | Investments             | MP                                                           | MIT Investments 2010 LP                | Excluded                                                                                                   | 86,318                          | 5,441,500                                 |                                         | No | 0                                                                          |                                           | No | 69 %                           |
| (20) MERCKX CAPITAL PARTNERS LP<br>555 California Street<br>Suite 4900<br>San Francisco, CA 94104<br>36-4711803                          | Investments             | DE                                                           | MIT Investments 2010 LP                | Excluded                                                                                                   | -32,099,480                     | 37,989,480                                |                                         | No | 0                                                                          |                                           | No | 80 %                           |
| (21) MIT INVESTMENTS 2010 LP<br>77 Massachusetts Avenue<br>NE49-3142<br>Cambridge, MA 02139<br>27-0542081                                | Investments             | DE                                                           | Massachusetts Institute of Technology  | Excluded                                                                                                   | 449,102,867                     | 0                                         |                                         | No | -23,005,336                                                                | Yes                                       |    | 100 %                          |
| (22) MIT PRIVATE EQUITY FUND II LP<br>77 Massachusetts Avenue<br>NE49-3142<br>Cambridge, MA 02139<br>45-0480232                          | Investments             | DE                                                           | MIT Private Equity II LLC              | Excluded                                                                                                   | -322,180                        | 4,436,384                                 |                                         | No | 0                                                                          | Yes                                       |    | 47 %                           |
| (23) MIT PRIVATE EQUITY FUND III LP<br>77 Massachusetts Avenue<br>NE49-3142<br>Cambridge, MA 02139<br>20-4640729                         | Investments             | DE                                                           | MIT Private Equity III LLC             | Excluded                                                                                                   | -224,754                        | 2,590,002                                 |                                         | No | -35,954                                                                    | Yes                                       |    | 30 %                           |
| (24) MIT PRIVATE EQUITY FUND IV LP<br>77 Massachusetts Avenue<br>NE49-3142<br>Cambridge, MA 02139<br>26-1349728                          | Investments             | DE                                                           | MIT Private Equity IV LLC              | Excluded                                                                                                   | -95,856                         | 2,037,916                                 |                                         | No | 30,061                                                                     | Yes                                       |    | 26 %                           |
| (25) MIT PRIVATE EQUITY II LLC<br>77 Massachusetts Avenue<br>NE49-3142<br>Cambridge, MA 02139<br>75-3066771                              | Investments             | DE                                                           | Massachusetts Institute of Technology  | Excluded                                                                                                   | -1,598                          | 114,719                                   |                                         | No | 0                                                                          |                                           | No | 100 %                          |
| (26) MIT PRIVATE EQUITY III LLC<br>77 Massachusetts Avenue<br>NE49-3142<br>Cambridge, MA 02139<br>20-4639783                             | Investments             | DE                                                           | Massachusetts Institute of Technology  | Excluded                                                                                                   | -1,627                          | 159,053                                   |                                         | No | -273                                                                       |                                           | No | 100 %                          |
| (27) MUDITA ARCHIMEDES LP<br>251 Little Falls Drive<br>Wilmington, DE 19808<br>81-3445986                                                | Investments             | DE                                                           | MIT Investments 2010 LP                | Excluded                                                                                                   | 12,535,294                      | 138,627,489                               |                                         | No | 0                                                                          |                                           | No | 86 %                           |
| (28) MUDITA ORIGINAL ONSHORE FEEDER LP<br>251 Little Falls Drive<br>Wilmington, DE 19808<br>82-5151455                                   | Investments             | DE                                                           | Massachusetts Institute of Technology  | Excluded                                                                                                   | 6,219,543                       | 67,459,558                                |                                         | No | 0                                                                          |                                           | No | 71 %                           |
| (29) NORTH BRIDGE VENTURE PARTNERS IV-B LP<br>150 A Street<br>Suite 102<br>Needham, MA 02494<br>04-3484722                               | Investments             | DE                                                           | Massachusetts Institute of Technology  | Excluded                                                                                                   | 0                               | 4,487,565                                 |                                         | No | 0                                                                          |                                           | No | 80 %                           |
| (30) PREMIA FUND I LLC<br>801 Hamilton Street<br>Redwood City, CA 94063<br>47-3300238                                                    | Investments             | DE                                                           | MIT Investments 2010 LP                | Excluded                                                                                                   | -404,073                        | 18,438,552                                |                                         | No | 0                                                                          |                                           | No | 56 %                           |
| (31) STAGE 2 CAPITAL SPV GROWTH SERIES LLC - SERIES NEGOTIATUS<br>215 Lincoln Rd<br>Lincoln, MA 01773<br>87-1702153                      | Investments             | DE                                                           | MIT Investments 2010 LP                | Excluded                                                                                                   | 0                               | 14,968,281                                |                                         | No | 0                                                                          |                                           | No | 100 %                          |
| (32) STAGE 2 CAPITAL SPV GROWTH SERIES LLC - SERIES ORDERCO<br>215 Lincoln Rd<br>Lincoln, MA 01773<br>88-4055630                         | Investments             | DE                                                           | MIT Investments 2010 LP                | Excluded                                                                                                   | 0                               | 4,989,696                                 |                                         | No | 0                                                                          |                                           | No | 100 %                          |
| (33) STAGE 2 CAPITAL SPV GROWTH SERIES LLC - SERIES SIA<br>215 Lincoln Rd<br>Lincoln, MA 01773<br>88-0619292                             | Investments             | DE                                                           | MIT Investments 2010 LP                | Excluded                                                                                                   |                                 | 5,185,006                                 |                                         | No | 0                                                                          |                                           | No | 100 %                          |
| (34) STANDARD PARTNERS FUND LP<br>309 Hawthorne Place<br>Lawrenceville, NJ 08648<br>37-1762191                                           | Investments             | DE                                                           | MIT Investments 2010 LP                | Excluded                                                                                                   | 13,332,407                      | 22,819,751                                |                                         | No | 0                                                                          |                                           | No | 92 %                           |
| (35) Titanite Capital International Ltd<br>89 NEXUS WAY CAMANA BAY<br>GRAND CAYMAN KY19009<br>CJ                                         | Investments             | CJ                                                           | Massachusetts Institute of Technology  | Excluded                                                                                                   | -2,357,977                      | 8,709,153                                 |                                         | No | 0                                                                          |                                           | No | 87 %                           |
| (36) WEXFORD-MIT ENERGY ADVISORS LLC<br>777 South Flager Drive<br>Suite 602 East<br>West Palm Beach, FL 33401<br>30-0132333              | Investments             | DE                                                           | Massachusetts Institute of Technology  | Excluded                                                                                                   | 0                               | 472,805                                   |                                         | No | 0                                                                          |                                           | No | 57 %                           |
| (37) WEXFORD-MIT ENERGY II LP<br>777 West Putnam Avenue<br>1st Floor<br>Greenwich, CT 06830<br>76-0787877                                | Investments             | CT                                                           | Massachusetts Institute of Technology  | Excluded                                                                                                   | -527,869                        | 3,278,609                                 |                                         | No | -550,905                                                                   |                                           | No | 91 %                           |

**Part IV Identification of Related Organizations Taxable as a Corporation or Trust.** Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

| (a)<br>Name, address, and EIN of<br>related organization                                                                           | (b)<br>Primary activity        | (c)<br>Legal<br>domicile<br>(state or foreign<br>country) | (d)<br>Direct controlling<br>entity   | (e)<br>Type of entity<br>(C corp, S corp,<br>or trust) | (f)<br>Share of total<br>income | (g)<br>Share of end-of-year<br>assets | (h)<br>Percentage<br>ownership | (i)<br>Section 512(b)<br>(13) controlled<br>entity? |    |
|------------------------------------------------------------------------------------------------------------------------------------|--------------------------------|-----------------------------------------------------------|---------------------------------------|--------------------------------------------------------|---------------------------------|---------------------------------------|--------------------------------|-----------------------------------------------------|----|
|                                                                                                                                    |                                |                                                           |                                       |                                                        |                                 |                                       |                                | Yes                                                 | No |
| (1)ABG Capital<br>c/o Apex Fund Services Mauritius<br>4th Floor 19 Bank Street<br>Cybercity, Ebene 72201<br>MP                     | Investments                    | MP                                                        | MIT Investments 2010 LP               | C Corporation                                          | 5,187,756                       | 208,611,081                           | 100 %                          | Yes                                                 |    |
| (2)AtomVest Offshore Fund Limited<br>c/o Maples Corporate Services Limit<br>PO Box 309<br>Ugland House, Grand Cayman KY11104<br>CJ | Investments                    | CJ                                                        | Massachusetts Institute of Technology | C Corporation                                          | 8,189,504                       | 190,616,953                           | 74 %                           | Yes                                                 |    |
| (3)HHLR Fund Feeder II LTD<br>c/o Walkers Corporate Services Ltd<br>190 Elgin Avenue<br>George Town, Grand Cayman KY19008<br>CJ    | Investments                    | CJ                                                        | Massachusetts Institute of Technology | C Corporation                                          | 3,085,524                       | 74,029,506                            | 100 %                          | Yes                                                 |    |
| (4)Hyde Park Capital Limited<br>5th Floor 40 Gracechurch Road<br>London EC3V0BT<br>UK                                              | Investments                    | UK                                                        | Massachusetts Institute of Technology | C Corporation                                          | 324,443                         | 27,895,721                            | 100 %                          | Yes                                                 |    |
| (5)MIT EndowmentPatron Scotland LP<br>50 Lothian Road Festival Square<br>Edinburgh EH39WJ<br>UK                                    | Investments                    | UK                                                        | Massachusetts Institute of Technology | C Corporation                                          | 0                               | 0                                     | 100 %                          | Yes                                                 |    |
| (6)MIT Patron GP Limited<br>50 Lothian Road Festival Square<br>Edinburgh EH39WJ<br>UK                                              | Investments                    | UK                                                        | Massachusetts Institute of Technology | C Corporation                                          | 0                               | 0                                     | 100 %                          | Yes                                                 |    |
| (7)Terra Australis Property Fund II<br>Level 12 89 York Street<br>Sydney, NSW 2000<br>AS                                           | Investments                    | AS                                                        | Massachusetts Institute of Technology | C Corporation                                          | 33,366                          | 297,128                               | 88 %                           | Yes                                                 |    |
| (8)TAP II Active Co Pty Limited<br>Level 12 89 York Street<br>Sydney, NSW 2000<br>AS                                               | Investments                    | AS                                                        | Terra Australis Property Fund II      | C Corporation                                          | 0                               | 0                                     | 88 %                           | Yes                                                 |    |
| (9)Bose Corporation<br>The Mountain<br>Framingham, MA 01701<br>04-2655386                                                          | Product Development            | DE                                                        | Massachusetts Institute of Technology | C Corporation                                          |                                 |                                       |                                | Yes                                                 |    |
| (10)MIT Chile Foundation<br>No 222 Miraflores<br>28th Floor<br>Santiago<br>CI                                                      | Education and Research         | CI                                                        | MIT International Inc                 | C Corporation                                          | 88,588                          | 12,393                                | 100 %                          | Yes                                                 |    |
| (11)MIT Egypt for Research Education and Innovation<br>18 El-Batal Ahmed Abel-Aziz St Mo<br>Cairo 21421<br>EG                      | Education and Research         | EG                                                        | MIT International Inc                 | C Corporation                                          | 0                               | 0                                     | 100 %                          | Yes                                                 |    |
| (12)MIT Incorporated UK Limited<br>71 Queen Victoria Street<br>London EC4V4BE<br>UK                                                | Office Administrative Services | UK                                                        | MIT International Inc                 | C Corporation                                          | 2,470,584                       | 757,145                               | 100 %                          | Yes                                                 |    |
| (13)MIT India Trust<br>Pirojshanagar Eastern Express HWY<br>Mumbai<br>IN                                                           | Investments                    | IN                                                        | Massachusetts Institute of Technology | Trust                                                  | 0                               | 0                                     | 100 %                          | Yes                                                 |    |
| (14)Protego Blocker LLC<br>77 Massachusetts Avenue<br>NE49-4000<br>Cambridge, MA 02139<br>81-1672568                               | Investments                    | MA                                                        | Massachusetts Institute of Technology | C Corporation                                          | -32,894                         | 375,889                               | 100 %                          | Yes                                                 |    |
| (15)The Engine Accelerator Inc<br>750 Main Street<br>Cambridge, MA 02139<br>81-4518296                                             | Innovation Support             | MA                                                        | Massachusetts Institute of Technology | C Corporation                                          | 32,405,797                      | 350,014,913                           | 100 %                          | Yes                                                 |    |
| (16)Charitable Remainder Trusts (400)                                                                                              | Investments                    | MA                                                        | N/A                                   | Trust                                                  |                                 |                                       |                                |                                                     |    |
| (17)MIT Pooled Income Funds (3)                                                                                                    | Investments                    | MA                                                        | N/A                                   | Trust                                                  |                                 |                                       |                                |                                                     |    |
| (18)Perpetual Trusts (14)                                                                                                          | Investments                    | MA                                                        | N/A                                   | Trust                                                  |                                 |                                       |                                |                                                     |    |

Part V Transactions With Related Organizations.

Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Note.

Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

1

During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

a

Receipt of (i) interest, (ii)annuities, (iii) royalties, or (iv) rent from a controlled entity . . . . .

b

Gift, grant, or capital contribution to related organization(s) . . . . .

c

Gift, grant, or capital contribution from related organization(s) . . . . .

d

Loans or loan guarantees to or for related organization(s) . . . . .

e

Loans or loan guarantees by related organization(s) . . . . .

f

Dividends from related organization(s) . . . . .

g

Sale of assets to related organization(s) . . . . .

h

Purchase of assets from related organization(s) . . . . .

i

Exchange of assets with related organization(s) . . . . .

j

Lease of facilities, equipment, or other assets to related organization(s) . . . . .

k

Lease of facilities, equipment, or other assets from related organization(s) . . . . .

l

Performance of services or membership or fundraising solicitations for related organization(s)

m

Performance of services or membership or fundraising solicitations by related organization(s) . . . . .

n

Sharing of facilities, equipment, mailing lists, or other assets with related organization(s) . . . . .

o

Sharing of paid employees with related organization(s) . . . . .

p

Reimbursement paid to related organization(s) for expenses . . . . .

q

Reimbursement paid by related organization(s) for expenses . . . . .

r

Other transfer of cash or property to related organization(s) . . . . .

s

Other transfer of cash or property from related organization(s) . . . . .

Yes

No

1a

Yes

1b

Yes

1c

Yes

1d

Yes

1e

No

1f

Yes

1g

No

1h

No

1i

No

1j

Yes

1k

No

1l

Yes

1m

Yes

1n

Yes

1o

No

1p

Yes

1q

Yes

1r

Yes

1s

Yes

2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.

| (a)<br>Name of related organization                                   | (b)<br>Transaction<br>type (a-s) | (c)<br>Amount involved | (d)<br>Method of determining amount involved |
|-----------------------------------------------------------------------|----------------------------------|------------------------|----------------------------------------------|
| (1)ABG Capital                                                        | B                                | 413,683                | Cash                                         |
| (2)ABG Capital                                                        | S                                | 36,425,626             | Cash                                         |
| (3)Bose Corporation                                                   | F                                | 3,596,651              | Cash                                         |
| (4)CASSINI PARTNERS LP                                                | B                                | 387,502,951            | Cash                                         |
| (5)CASSINI PARTNERS LP                                                | S                                | 338,661,647            | Cash                                         |
| (6)HHLR Fund Feeder II LTD                                            | S                                | 26,773,201             | Cash                                         |
| (7)Infinity Capital                                                   | B                                | 8,300,000              | Cash                                         |
| (8)KCC Opportunity Fund I-A LP                                        | B                                | 3,750,000              | Cash                                         |
| (9)KCC OPPORTUNITY FUND II LP                                         | B                                | 5,700,000              | Cash                                         |
| (10)LEVIATHAN REAL ESTATE PARTNERS LLC                                | B                                | 11,620,000             | Cash                                         |
| (11)LEVIATHAN REAL ESTATE PARTNERS LLC                                | S                                | 7,990,000              | Cash                                         |
| (12)MALLARD FUND LP                                                   | B                                | 10,713,954             | Cash                                         |
| (13)MALLARD FUND LP                                                   | S                                | 43,565,873             | Cash                                         |
| (14)Massachusetts Institute of Technology Welfare Benefit Plans Trust | Q                                | 3,549,482              | Cash                                         |
| (15)MERCKX CAPITAL PARTNERS LP                                        | S                                | 104,736,624            | Cash                                         |
| (16)MIT Incorporated UK Limited                                       | R                                | 2,460,493              | Cash                                         |
| (17)MIT International Inc                                             | C                                | 7,358,645              | Cash                                         |
| (18)MIT INVESTMENTS 2010 LP                                           | B                                | 121,522                | Cash                                         |
| (19)MIT INVESTMENTS 2010 LP                                           | S                                | 556,956,746            | Cash                                         |
| (20)MIT PRIVATE EQUITY FUND III LP                                    | S                                | 360,592                | Cash                                         |
| (21)MIT PRIVATE EQUITY FUND IV LP                                     | S                                | 96,351                 | Cash                                         |
| (22)MIT Real Estate Foundation Inc                                    | C                                | 2,369,269              | Cash                                         |
| (23)MUDITA ARCHIMEDES LP                                              | S                                | 15,000,000             | Cash                                         |
| (24)PREMIA FUND I LLC                                                 | S                                | 759,777                | Cash                                         |
| (25)Protego Blocker LLC                                               | R                                | 76,491                 | Cash                                         |
| (26)Technology Review Inc                                             | B                                | 5,569,447              | Cash                                         |
| (27)Technology Review Inc                                             | P                                | 1,879,707              | Cash                                         |
| (28)Titanite Capital International Ltd                                | B                                | 10,000,000             | Cash                                         |
| (29)The Engine Accelerator Inc                                        | A                                | 1,303,996              | Cash                                         |
| (30)The Engine Accelerator Inc                                        | D                                | 67,276,694             | Cash                                         |
| (31)The Engine Accelerator Inc                                        | J                                | 17,456,530             | Cash                                         |
| (32)WEXFORD-MIT ENERGY ADVISORS LLC                                   | S                                | 285,521                | Cash                                         |

Schedule R (Form 990) 2023

**Part VI** **Unrelated Organizations Taxable as a Partnership.** Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

[illegible]

Part VII

Supplemental Information

Provide additional information for responses to questions on Schedule R. See instructions.

| Return Reference    | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                         |
|---------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Schedule R, Part IV | MIT IS THE OWNER OF A MAJORITY OF BOSE CORPORATION'S SHARES, ALTHOUGH MIT HOLDS ONLY CLASS B SHARES. CLASS B SHAREHOLDERS HAVE THE RIGHT TO RECEIVE THE SAME DISTRIBUTIONS WITH RESPECT TO THEIR STOCK AS DO CLASS A SHAREHOLDERS. CLASS B SHAREHOLDERS HAVE NO VOTING POWER OVER BOARD MEMBERSHIP, CORPORATE GOVERNANCE OR OPERATIONAL MATTERS. CLASS B SHAREHOLDERS ARE NOT PERMITTED TO SELL THEIR STOCK WITHOUT THE APPROVAL OF THE BOSE BOARD. |

Additional Data

Return to Form

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